

Edgar Filing: BUTLER MANUFACTURING CO - Form DEFA14A

BUTLER MANUFACTURING CO

Form DEFA14A

April 19, 2004

OMB APPROVAL

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OMB Number: 3235-0059  
Expires: February 28, 2006  
Estimated average burden  
hours per response...12.75

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

SCHEDULE 14A  
(Rule 14a-101)

INFORMATION REQUIRED IN PROXY STATEMENT  
SCHEDULE 14A INFORMATION

Proxy Statement Pursuant to Section 14(a) of the Securities  
Exchange Act of 1934 (Amendment No. )

Filed by the Registrant ☒ [X]  
Filed by a Party other than the Registrant ☐ [ ]

Check the appropriate box:

- ☐ [ ] Preliminary Proxy Statement  
☐ [ ] CONFIDENTIAL, FOR USE OF THE COMMISSION ONLY (AS PERMITTED BY  
RULE 14a-6(e)(2))  
☐ [ ] Definitive Proxy Statement  
☒ [X] Definitive Additional Materials  
☐ [ ] Soliciting Material Pursuant to Section 240.14a-12

BUTLER MANUFACTURING COMPANY

-----  
(Name of Registrant as Specified In Its Charter)

-----  
(Name of Person(s) Filing Proxy Statement, if other than the Registrant)

Payment of Filing Fee (check the appropriate box):

- ☒ [X] No fee required.  
☐ [ ] Fee computed on table below per Exchange Act Rules 14a-6(i)(4) and 0-11.

1) Title of each class of securities to which transaction applies:

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2) Aggregate number of securities to which transaction applies:

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3) Per unit price or other underlying value of transaction computed  
pursuant to Exchange Act Rule 0-11 (set forth the amount on which the  
filing fee is calculated and state how it was determined):  
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4) Proposed maximum aggregate value of transaction:

5) Total fee paid:

☐ Fee paid previously with preliminary materials.

☐ Check box if any part of the fee is offset as provided by Exchange Act Rule 0-11(a)(2) and identify the filing for which the offsetting fee was paid previously. Identify the previous filing by registration statement number, or the Form or Schedule and the date of its filing.

1) Amount Previously Paid:

2) Form, Schedule or Registration Statement No.:

3) Filing Party:

4) Date Filed:

PERSONS WHO POTENTIALLY ARE TO RESPOND TO THE COLLECTION OF INFORMATION CONTAINED IN THIS FORM ARE NOT REQUIRED TO RESPOND UNLESS THE FORM DISPLAYS A CURRENTLY VALID OMB CONTROL NUMBER.

SEC 1913 (02-02)

The letter attached hereto as Exhibit A was received by Butler Manufacturing Company on April 16, 2004 from Robertson-Ceco Corporation. The press release attached hereto as Exhibit B was issued by Butler Manufacturing Company on April 19, 2004.

EXHIBIT A

April 16, 2004

Mr. Jonathan E. Baum  
President  
George K. Baum Advisors LLC  
As Advisor to the Board of Directors  
of Butler Manufacturing Company  
Kansas City, Missouri 64105

Dear John:

This letter renews the proposal set forth in the letter of Robertson-Ceco Corporation ("RCC") to the Board of Directors of Butler

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Manufacturing Company, dated April 13, 2004. In addition, this letter identifies the financing sources for the proposed transaction.

Enclosed is a copy of a proposal from the Longleaf Partners Small-Cap Fund to provide up to \$100 million of capital to facilitate the purchase of Butler shares from shareholders who make the cash election. Also enclosed is a proposal from LaSalle Bank National Association to provide up to \$225 million of financing in connection with the proposed combination.

RCC is prepared to deliver to Butler audited financial statements for its five past fiscal years, upon receipt of a customary confidentiality agreement.

RCC believes that its proposal is a "Superior Proposal" under Butler's Agreement and Plan of Merger with BlueScope Steel Limited and requests Butler to cooperate with the identified capital sources and RCC to confirm the available funding, and ultimately to withdraw its recommendation that the Butler shareholders vote for approval of the BlueScope proposal.

Very truly yours,

Robertson-Ceco Corporation

[LOGO]

SOUTHEASTERN ASSET  
MANAGEMENT, INC.

April 14, 2004

Robertson-Ceco Corporation  
5600 Three First National Plaza  
Chicago, Illinois 60602

Attn: Mr. Michael Heisley

Dear Mr. Heisley:

We are pleased to present, for your consideration, our proposal for an investment by Longleaf Partners Small-Cap Fund of between sixty million dollars (\$60,000,000) and one hundred million dollars (\$100,000,000) in Butler Manufacturing Company ("Butler") concurrently with a proposed transaction for the combination of Butler with the three operating divisions of Robertson Ceco Corporation as described in the proposal letter attached hereto as Exhibit A (the "Transaction"). As set forth in more detail in the attached term sheet, the investment would be made concurrently with the closing of the Transaction.

The term sheet attached hereto as Exhibit B is for discussion purposes only and, except as set forth therein, is not binding. The completion of the transactions contemplated by the term sheet would be subject, among other things, to our satisfactory completion of financial and legal due diligence, as well as the execution of definitive agreements acceptable to us with respect to the proposed investment and the Transaction.

We are excited about the proposed investment and very much look forward to working with you in implementing a transaction that would be in the best interests of all parties involved.

Very truly yours,

LONGLEAF PARTNERS SMALL-CAP FUND

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By: /s/ G. Staley Cates

-----  
Name: G. Staley Cates

Title: Co-Portfolio Manager

INVESTMENT ADVISOR TO

[LOGO]

LONGLEAF

PARTNERS FUNDS 6410 POPLAR AVE. - SUITE 900 - MEMPHIS, TN 38119 - (901)761-2474

Exhibit A

April 13, 2004

CONFIDENTIAL

The Board of Directors  
Butler Manufacturing Company  
1540 Genessee Street  
Kansas City, Missouri 64102

Gentlemen:

This letter sets forth a proposal for the combination of the businesses of Butler Manufacturing Company, a Delaware corporation ("Butler"), and the three operating divisions of Robertson Ceco Corporation, a Delaware corporation ("RCC"), and an opportunity for liquidity for Butler shareholders who desire it. The three operating divisions of RCC, each of which is engaged in North America in the design, fabrication and sale of pre-engineered buildings, are Star Building Systems ("Star"), Ceco Building Systems ("Ceco") and Robertson Building Systems Canada ("RBS").

Under our proposal, Butler shareholders will have the right to elect to receive in cash \$23 per share or alternatively to continue their ownership of shares in the combined company. We believe the shares in the publicly traded, combined company will have a long term value significantly above \$23 per share.

We have arranged to refinance outstanding Butler debt, including letters of credit. We are prepared to purchase all three series of the 8.02%, the 6.57% and the 7.87% Senior Notes issued by Butler and further extend the Noteholder Amendment and Acknowledgement Agreements. In connection therewith, we are prepared to offer the existing noteholders a value of par plus accrued interest plus the "make-whole" payment at the completion of the transaction.

We believe that our proposal as set forth below is superior to the BlueScope buyout proposal. Accordingly, we respectfully suggest that the Butler Board of Directors should determine in fulfillment of its fiduciary duties to withdraw its recommendation that the Butler shareholders vote for approval of the BlueScope proposal.

The combined net sales and EBITDA of Star, Ceco and RBS for the year ended December 31, 2003, and the average annual combined net sales and EBITDA of Star, Ceco and RBS for the five years ended December 31, 2003 are as follows:

Board of Directors  
Butler Manufacturing Company

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April 13, 2004

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	Year Ended December 31, 2003 -----	Average Annual for Five Years Ended December 31, 2003 -----
Net sales	\$287.6 million	\$291.9 million
EBITDA	\$ 16.6 million	\$ 27.3 million

A combined balance sheet for the three divisions at December 31, 2003, excluding all assets and liabilities to be retained by RCC, is attached hereto as Exhibit A.

We propose to combine the operating divisions of RCC and Butler in a transaction that values the shares of Butler common stock at \$26.00 per share. The RCC operating divisions would be valued at 6.7x the average EBITDA of the divisions for the five years ended December 31, 2003. The multiple of 6.7x EBITDA when applied to Butler's average annual EBITDA for the same period results in a value of \$22.50 per Butler common share, as proposed to be paid by BlueScope. Based on these values, we believe the combination of Butler and the RCC operating divisions is immediately accretive to Butler's shareholders. See Exhibit B, As part of the transaction proposed by us, Butler shareholders who do not wish to continue their ownership of shares in the combined enterprise would be given the opportunity to receive \$23.00 per Butler common share in cash.

We propose that the transaction will be effected as follows:

1. RCC will transfer all of the operating assets and liabilities of each of Star, Ceko and RBS to newly formed corporations for each respective division. In addition, each division will assume any currently outstanding indebtedness relating to its business and assets. RCC will retain certain intercompany obligations owed to it by affiliates and certain liabilities (including contingent claims) relating to discontinued operations.
2. RCC will transfer the stock of the newly formed corporations to a newly formed corporation ("Newco"), and Newco will form an acquisition subsidiary ("Newco Acquisition").
3. Butler will commit to issue shares of its common stock at a price of \$23.00 per share immediately prior to the merger described below, in an amount sufficient to fund the cash portion of the merger described in item 4 below, but not less than \$60 million of newly issued shares. RCC has identified investors who are prepared to commit to purchase the shares to be issued.
4. Newco Acquisition will merge with and into Butler. Butler shareholders will elect to either receive cash at \$23 per share or receive one registered Newco share for each Butler share. Newco will own 100% of Butler, will change its name to Butler ("New Butler"), and will become the public

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Board of Directors  
Butler Manufacturing Company  
April 13, 2004  
Page 3

reporting company. It is anticipated that following the merger, a minimum of approximately 43.1% of the New Butler shares will be held by RCC and 16.6% by the new investors.

5. Following the merger, RCC nominees will constitute a majority of the board of directors of New Butler. At least three (3) current Butler directors will be asked to continue as members of the board of New Butler.
6. The Butler management contracts will be honored.
7. Outstanding indebtedness of Butler will be refinanced.
8. RCC will continue in existence with substantial net worth and will discharge its liabilities as they come due.

As a result of (a) the refinancing of Butler debt, (b) the synergies derived from the combined operations, (c) value associated with the successful conclusion of the Louisiana Pacific litigation and (d) input from RCC designated board members, we believe that the market value of the New Butler shares will significantly exceed the current BlueScope valuation of \$22.50 per share. Recognizing that the business cycle for the pre-engineered metal buildings businesses in which Butler and RCC participate was at a five-year low in 2003, we expect that Butler shareholders would also benefit from being able to continue their share ownership when the business cycle improves. For these reasons, we believe our proposal is superior for Butler shareholders than the current BlueScope buyout proposal.

RCC is ready to immediately negotiate and sign a definitive agreement for the transaction, without contingencies. We believe that HSR clearance should be obtained expeditiously. We suggest that any review by Butler of the Star, Ceco and RBS businesses could be commenced immediately and concluded during the next week or so while definitive agreements are prepared. Because we have also conducted significant due diligence during our participation in your sale process in late 2003, we have substantially completed our review of Butler. We believe the transaction structure proposed herein allows us to put a value on Butler above our valuation arrived at during the 2003 sales process.

Board of Directors  
Butler Manufacturing Company  
April 13, 2004  
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Provided that Butler's Board of Directors withdraws not later than April 23, 2004 its recommendation that its shareholders approve the BlueScope buyout proposal, our proposal will remain open until the close of business on April 30, 2004. Please contact the undersigned at (312) 419-8220 to indicate your acceptance of our proposal and with any questions you may have.

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Very truly yours,

E.A. Roskovensky  
President

EAR:idt

ROBERTSON CECO  
CORPORATION

CECO BUILDINGS, STAR BUILDINGS, HH ROBERTSON  
OPERATING DIVISIONS  
PROPOSED COMBINED  
BALANCE SHEET  
DECEMBER 31, 2003  
(IN THOUSANDS)

ASSETS

Current Assets:

Cash and cash equivalents	9,449
Accounts and notes receivable	30,202
Inventories	16,985
Deferred taxes - current	1,079
Other current assets	566

Total current assets	58,281
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Property, plant & equipment, net	38,370
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Notes receivable from affiliates	0
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Goodwill	3,123
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Deferred taxes	6,413
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Other noncurrent assets	876
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TOTAL ASSETS	107,063
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LIABILITIES AND STOCKHOLDERS' EQUITY

Current Liabilities:

Current portion - long-term debt	6,697
Accounts payable	16,194
Accrued payroll and benefits	6,357
Other accrued liabilities	8,455

Total Current assets	37,703
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Long - term debt	9,298
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Minimum pension liability	18,293
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Long - term warranty	3,219
Other long - term liabilities	3,320
Stockholders' Equity:	
Capital surplus	77,354
Accumulated deficit	(30,183)
Accumulated and comprehensive income	(11,941)
	-----
Total stockholders' equity	35,230
	-----
TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY	107,063
	=====

## Exhibit B

1	Blue Scope Multiple Paid of Butlers last 5 years EBITDA	6.7x
2	RCC 5 years average EBITDA	27.3
	EBITDA Multiple	6.7
		-----
	RCC Enterprise Value	183
	Less Debt	7
		-----
	Equity Value	176 mm
	New Butler shares issued to RCC @26	6.77 mm
	Value of shares issued @ \$23 (1)	155.7 mm
	Value transfer to Butler shareholders (Approximate \$3 per share)	\$ 20 mm

(1) implies an EDITDA multiple of 5.97 times

[UBS INVESTMENT BANK LOGO]

## EXHIBIT B

### SUMMARY OF TERMS PROPOSED INVESTMENT APRIL 13, 2004

This term sheet ("Term Sheet") summarizes the principal terms of a proposed investment by Longleaf Partners Small-Cap Fund (the "Investor") of between sixty million dollars (\$60,000,000) and one hundred million dollars (\$100,000,000) in Butler Manufacturing Company ("Butler") concurrently with a proposed transaction for the combination of Butler with the three operating divisions of Robertson Ceko Corporation as described in the proposal letter attached hereto as Attachment A (the "Transaction"). This Term Sheet is for discussion purposes only and, except as set forth in the "Publicity" provisions, is not binding. The binding provisions will survive any termination or



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expiration of this Term Sheet, may be amended or modified only by a writing executed by both parties and constitute the entire agreement between the parties with respect to the subject matter thereof. The transaction contemplated hereby is subject, among other things, to the Investor's satisfactory completion of financial and legal due diligence, as well as the definitive agreements relating to the Transaction and the proposed investment being reasonably acceptable to the Investor.

### OFFERING TERMS

Issuer:	Butler
Investor:	Longleaf Partners Small-Cap Fund
Securities To Be Issued:	Between 2,608,695 and 4,347,825 shares (the "Common Shares") of Common Stock of Butler at the Per Share Purchase Price (as defined below).
Aggregate Proceeds to Butler:	Between sixty million dollars (\$60,000,000) and one hundred million dollars (\$100,000,000).
Use of Proceeds:	To fund a cash election in the Merger for existing Butler shareholders to receive \$23 per share and/or to repay existing indebtedness of Butler.
Per Share Purchase Price:	\$23.00
Expected Closing Date:	Concurrent with the closing of the Transaction.
Expenses:	Each party shall bear its own expenses in connection with the transactions contemplated by this Term Sheet.
Documentation:	Robertson Ceco will have responsibility for negotiating the terms and conditions of the definitive agreements relating to the Transaction and the Investor will be responsible for drafting the definitive agreements relating to the proposed investment.

### TERMS OF STOCK PURCHASE AGREEMENT

Representations and Warranties:	Standard representations and warranties by Butler with respect to Butler and Robertson Ceco with respect to the Contributed Entities and their assets and liabilities. Additional representations by Robertson Ceco with respect to its solvency both before and after the closing (e.g. the value of its assets exceeds those of its liabilities, its ability to pay its present and anticipated liabilities as they come due (including contingent, unliquidated and/or disputed liabilities and demands with respect to, inter alia, asbestos) and
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the amount, availability and sufficiency of its capital).

### Conditions to Closing:

Standard conditions to closing, including, without limitation: (i) consummation of the Transaction without any material waiver not approved by the Investor (which approval will not be unreasonably withheld by the Investor); (ii) the absence of any material adverse change in the businesses of the Contributed Entities or Butler; (iii) the accuracy in all material respects of Butler's and Robertson Ceco's representations and their compliance in all material respects with the covenants and other obligations contained in the definitive agreements; (iv) the Investor having completed a due-diligence review with respect to Butler and the Contributed Entities, which due diligence review does not reveal any facts, developments or circumstances that are reasonably likely to cause a material adverse effect, including with respect to the nature, number, historical payouts, available insurance coverage and trends with respect to Robertson Ceco's asbestos claims; (v) obtaining all necessary governmental consents, including under the Hart-Scott-Rodino Antitrust Improvements Act of 1976, as amended; (vi) Butler being in compliance with all applicable rules and regulations of the New York Stock Exchange (both before and after giving effect to the Transaction); (vii) the Common Shares to be purchased having been listed for quotation on the New York Stock Exchange; (viii) approval of the investment by the Investor's board of trustees; (ix) execution of the investor rights agreement on terms and conditions reasonably satisfactory to the Investor; (x) receipt of any and all necessary shareholder approvals with respect to the Transaction and share issuance; (xi) the effectuation of the necessary amendments to the organizational documents of Butler to effect the Transaction; (xii) no action, injunction or order being in place which prohibits the consummation of the Transaction or the share issuance; and (xiii) receipt of appropriate officers' certificates and legal opinion.

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### Indemnification:

The Investor to receive customary indemnification from Butler and Robertson Ceco.

TERMS OF INVESTOR RIGHTS AGREEMENT

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Registration Rights:

(a) Resale Registration. At any time after the closing, if requested by the Investor, to the extent Butler is eligible to file a registration statement on Form S-3, Butler shall file a registration statement covering the resale of the Common Shares (each such registration statement, a "Shelf Registration Statement"). Butler shall use its reasonable best efforts to cause each Shelf Registration Statement to be effective promptly after receiving any such request from the Investor. Expenses shall be paid by Butler.

(b) Demand Rights. Beginning immediately upon the closing, two demand registrations for underwritten public offerings (or block trades), provided the anticipated aggregate offering price in each demand registration shall be at least \$20,000,000. Expenses of the registration shall be paid by Butler.

(c) Piggyback Rights. The Investor shall have unlimited piggyback registration rights with respect to primary offerings of the Common Shares, subject to cutback at the underwriter's discretion; provided Rule 144 sales are not available. Expenses incurred in connection therewith shall be paid by Butler

Restriction on Transfer by Robertson Ceco:

Robertson Ceco will be prohibited from transferring or disposing of the RC Shares without the Investor's consent as long as the Investor continues to hold at least 1,000,000 of the Common Shares. The parties will discuss an appropriate mechanism to permit limited dispositions of the RC Shares following an agreed upon period.

Minority Protections:

Supermajority approval (i.e., majority approval of shareholders other than Robertson Ceco) in the case of transactions involving Robertson Ceco, such as a going private transaction.

Consulting Rights:

Butler will consult with the Investor before making material capital allocation decisions, including, the incurrence of significant indebtedness, the sale or purchase of assets above designated thresholds and the issuance or redemption of equity securities.

Financial Information:

Butler shall provide to the Investor, on the same day as filed with the

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Securities and Exchange Commission  
("SEC"), copies of its annual, quarterly  
and other reports

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filed with the SEC pursuant to Section  
13 or Section 15(d) of the Securities  
Exchange Act of 1934. Butler's auditors  
shall be an accounting firm of national  
reputation.

### OTHER MATTERS

#### Certain Legal Expenses:

Robertson Ceco will pay all costs,  
including legal expenses, incurred by  
Butler arising from or related to  
asbestos liabilities of Robertson Ceco  
or any predecessor of the Contributed  
Entities.

#### Transfer of Rights:

Any rights accorded to the Investor may  
be transferred to (i) any affiliate or  
associate of the Investor and (ii) any  
other transferee who acquires at least  
25% of the Common Shares; provided in  
each instance that Butler is given  
written notice thereof.

#### Publicity:

Robertson Ceco will not discuss the  
terms or existence of this Term Sheet  
with any person other than key officers,  
directors of Robertson Ceco or Robertson  
Ceco's accountants or attorneys without  
the prior consent of the Investor,  
except as required by law. In addition,  
Robertson Ceco shall not use the  
Investor's name in any manner, context  
or format without the prior review  
and approval of the Investor.

[SIGNATURE PAGES FOLLOW]

4

AGREED AND ACCEPTED:

ROBERTSON-CECO CORPORATION

BY: \_\_\_\_\_

NAME:

TITLE:

[SIGNATURE PAGE TO SUMMARY OF TERMS]

AGREED AND ACCEPTED:

LONGLEAF PARTNERS SMALL-CAP FUND

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BY: /s/ G. Staley Cates

-----  
NAME: G. STALEY CATES

TITLE: CO-PORTFOLIO MANAGER

[SIGNATURE PAGE TO SUMMARY OF TERMS]

Attachment A

April 13, 2004

CONFIDENTIAL

The Board of Directors  
Butler Manufacturing Company  
1540 Genessee Street  
Kansas City, Missouri 64102

Gentlemen:

This letter sets forth a proposal for the combination of the businesses of Butler Manufacturing Company, a Delaware corporation ("Butler"), and the three operating divisions of Robertson Ceco Corporation, a Delaware corporation ("RCC"), and an opportunity for liquidity for Butler shareholders who desire it. The three operating divisions of RCC, each of which is engaged in North America in the design, fabrication and sale of pre-engineered buildings, are Star Building Systems ("Star"), Ceco Building Systems ("Ceco") and Robertson Building Systems Canada ("RBS").

Under our proposal, Butler shareholders will have the right to elect to receive in cash \$23 per share or alternatively to continue their ownership of shares in the combined company. We believe the shares in the publicly traded, combined company will have a long term value significantly above \$23 per share:

We have arranged to refinance outstanding Butler debt, including letters of credit. We are prepared to purchase all three series of the 8.02%, the 6.57% and the 7.87% Senior Notes issued by Butler and further extend the Noteholder Amendment and Acknowledgement Agreements. In connection therewith, we are prepared to offer the existing noteholders a value of par plus accrued interest plus the "make-whole" payment at the completion of the transaction.

We believe that our proposal as set forth below is superior to the BlueScope buyout proposal. Accordingly, we respectfully suggest that the Butler Board of Directors should determine in fulfillment of its fiduciary duties to withdraw its recommendation that the Butler shareholders vote for approval of the BlueScope proposal.

The combined net sales and EBITDA of Star, Ceco and RBS for the year ended December 31, 2003, and the average annual combined net sales and EBITDA of Star, Ceco and RBS for the five years ended December 31, 2003 are as follows:

Board of Directors  
Butler Manufacturing Company  
April 13, 2004  
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	Year Ended December 31, 2003 -----	Average Annual for Five Years Ended December 31, 2003 -----
Net sales	\$287.6 million	\$291.9 million
EBITDA	\$ 16.6 million	\$ 27.3 million

A combined balance sheet for the three divisions at December 31, 2003, excluding all assets and liabilities to be retained by RCC, is attached hereto as Exhibit A.

We propose to combine the operating divisions of RCC and Butler in a transaction that values the shares of Butler common stock at \$26.00 per share. The RCC operating divisions would be valued at 6.7x the average EBITDA of the divisions for the five years ended December 31, 2003. The multiple of 6.7x EBITDA when applied to Butler's average annual EBITDA for the same period results in a value of \$22.50 per Butler common share, as proposed to be paid by BlueScope. Based on these values, we believe the combination of Butler and the RCC operating divisions is immediately accretive to Butler's shareholders. See Exhibit B. As part of the transaction proposed by us, Butler shareholders who do not wish to continue their ownership of shares in the combined enterprise would be given the opportunity to receive \$23.00 per Butler common share in cash.

We propose that the transaction will be effected as follows:

1. RCC will transfer all of the operating assets and liabilities of each of Star, Ceco and RBS to newly formed corporations for each respective division. In addition, each division will assume any currently outstanding indebtedness relating to its business and assets. RCC will retain certain intercompany obligations owed to it by affiliates and certain liabilities (including contingent claims) relating to discontinued operations.
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4. Newco Acquisition will merge with and into Butler. Butler shareholders will elect to either receive cash at \$23 per share or receive one registered Newco share for each Butler share. Newco will own 100% of Butler, will change its name to Butler ("New Butler"), and will become the public

Board of Directors  
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reporting company. It is anticipated that following the

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merger, a minimum of approximately 43.1% of the New Butler shares will be held by RCC and 16.6% by the new investors.

5. Following the merger, RCC nominees will constitute a majority of the board of directors of New Butler. At least three (3) current Butler directors will be asked to continue as members of the board of New Butler.
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RCC is ready to immediately negotiate and sign a definitive agreement for the transaction, without contingencies. We believe that HSR clearance should be obtained expeditiously. We suggest that any review by Butler of the Star, Ceco and RBS businesses could be commenced immediately and concluded during the next week or so while definitive agreements are prepared. Because we have also conducted significant due diligence during our participation in your sale process in late 2003, we have substantially completed our review of Butler. We believe the transaction structure proposed herein allows us to put a value on Butler above our valuation arrived at during the 2003 sales process.

Board of Directors  
Butler Manufacturing Company  
April 13, 2004  
Page 4

Provided that Butler's Board of Directors withdraws not later than April 23, 2004 its recommendation that its shareholders approve the BlueScope buyout proposal, our proposal will remain open until the close of business on April 30, 2004. Please contact the undersigned at (312) 419-8220 to indicate your acceptance of our proposal and with any questions you may have.

Very truly yours,

E.A. Roskovensky  
President

EAR:idt

ROBERTSON CECO  
CORPORATION

# Edgar Filing: BUTLER MANUFACTURING CO - Form DEFA14A

CECO BUILDINGS, STAR BUILDINGS, HH ROBERTSON  
OPERATING DIVISIONS  
PROPOSED COMBINED  
BALANCE SHEET  
DECEMBER 31, 2003  
(IN THOUSANDS)

## ASSETS

### Current Assets:

Cash and cash equivalents	9,449
Accounts and notes receivable	30,202
Inventories	16,985
Deferred taxes - current	1,079
Other current assets	566

Total current assets	58,281
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Property, plant & equipment, net	38,370
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Notes receivable from affiliates	0
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Goodwill	3,123
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Deferred taxes	6,413
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Other noncurrent assets	876
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TOTAL ASSETS	107,063
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## LIABILITIES AND STOCKHOLDERS' EQUITY

### Current Liabilities:

Current portion - long-term debt	6,697
Accounts payable	16,194
Accrued payroll and benefits	6,357
Other accrued liabilities	8,455

Total Current assets	37,703
----------------------	--------

Long - term debt	9,298
------------------	-------

Minimum pension liability	18,293
---------------------------	--------

Long - term warranty	3,219
----------------------	-------

Other long - term liabilities	3,320
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### Stockholders' Equity:

Capital surplus	77,354
Accumulated deficit	(30,183)
Accumulated and comprehensive Income	(11,941)

Total stockholders' equity	35,230
----------------------------	--------

TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY	107,063
--	---------



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## Exhibit B

1	Blue Scope Multiple Paid of Butlers last 5 years EBITDA	6.7x
2	RCC 5 years average EBITDA	27.3
	EBITDA Multiple	6.7
		-----
	RCC Enterprise Value	183
	Less Debt	7
		-----
	Equity Value	176 mm
	New Butler shares issued to RCC @26	6.77 mm
	Value of shares issued @ \$23 (1)	155.7 mm
	Value transfer to Butler shareholders (Approximate \$3 per share)	\$ 20 mm

(1) implies an EDITDA multiple of 5.97 times

## SUMMARY OF INDICATIVE TERMS AND CONDITIONS

Company:	Robertson-Ceco Corporation (the "Company").
Loan Parties:	The Company and each of its subsidiaries.
Administrative Agent:	LaSalle Bank National Association ("LaSalle" and, in such capacity, the "Administrative Agent").
Arranger:	LaSalle.
Lenders:	A syndicate of financial institutions (including LaSalle) and other accredited investors arranged by the Arranger in consultation with the Company.
Documentation Agent:	To be determined.
Syndication Agent:	To be determined.
Facilities:	Senior secured credit facilities (the "Facilities") in the aggregate amount of \$225.0 million, consisting of the following:
	(a) \$160.0 million revolving credit facility (the "Revolving Credit Facility"), with a subfacility for letters of credit issued by LaSalle or one of its affiliates (the "Issuing Lender") in an amount equal to \$30.0 million; and
	(b) \$65.0 million term loan facility (the "Term Loan").

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Maturity: Five years from the closing date.

Availability: Availability under the Revolving Credit Facility will be based on a borrowing base formula, which will include advance rates of (i) 85% on eligible accounts receivable and (ii) the lesser of (a) 60% of eligible inventory or (b) 85% of the net orderly liquidation value of eligible inventory but, in either case, (a) or (b) shall not exceed \$\_\_\_\_\_ million. Eligibility definitions and advance rates shall be defined and confirmed by the Administrative Agent's Collateral Reports (herein defined) and/or due diligence, in each case subject to reserves reasonably established by the Administrative Agent. Outstanding letters of credit will be reserved against availability. Borrowings under the Revolving Credit Facility shall be governed by a weekly borrowing base certificate. In the event that availability exceeds \$35.0 million (for period of time to be determined), borrowing base certificates will be required on a monthly basis.

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Availability under the Term Loan will be based on the aggregate of (i) 80% of the net orderly liquidation value of the Company's unencumbered equipment and (ii) 70% of the fair market value of certain real estate properties.

Purpose: To (a) finance the acquisition of Butler Manufacturing Company by the Company (the "Acquisition"), including related fees and expenses, (b) refinance existing debt of the Loan Parties and (c) provide for the working capital requirements and general corporate purposes of Company and its subsidiaries.

Fees and Interest Rates: See Annex I.

Voluntary Prepayments and Commitment Reductions: The Company may prepay amounts outstanding under the Facilities in whole or in part (in minimum amounts to be agreed upon), with prior notice but without premium or penalty (but subject to payment of costs associated with breakfunding on LIBOR loans). Prepayments under the Term Loan shall be applied against remaining scheduled installments pro rata. The Company may reduce commitments under the Revolving Credit Facility upon advance notice and in minimum amounts to be agreed upon.

Amortization: The Term Loan will amortize on a straight line basis over seven years with monthly payments due on the last day of each month.

Security: The Facilities will be secured by a first priority security interest in substantially all existing and after acquired assets (real and personal) of the Loan Parties and all products and proceeds thereof. The Loan Parties will authorize the filing of UCC

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financing statements prior to the closing of the Facilities. In addition, the Facilities will be secured by a first priority pledge of all outstanding equity securities of the Company and each of its subsidiaries.

Guarantees: The Facilities will be guaranteed by all subsidiaries of the Company.

Initial Conditions: The closing of the Facilities will be subject to customary closing conditions, all in form and substance satisfactory to the Administrative Agent, including, without limitation, the following:

- (a) The Administrative Agent shall have received an executed credit agreement and other loan documents and all conditions to the initial borrowing thereunder shall have been satisfied. Such loan documents shall include conditions precedent, representations, warranties, affirmative, negative and financial covenants, Administrative Agent and Lender indemnity and reimbursement provisions, events of default, remedies, and

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other customary provisions.

- (b) The Administrative Agent shall have received all fees required to be paid, and all expenses for which invoices have been presented, on or before the closing date.
- (c) The Administrative Agent shall have received satisfactory evidence that (i) the sum of (x) the aggregate purchase price of the Acquisition and (y) the amount required to refinance all existing debt of the Loan Parties shall not exceed \$\_\_\_\_\_ million and (ii) the aggregate fees and expenses with respect to the Acquisition will not exceed \$\_\_\_\_\_ million.
- (d) The Company shall have reported at least \$\_\_\_\_\_ million in adjusted EBITDA for the most recent trailing twelve month period (on a combined basis) with all adjustments satisfactory to the Administrative Agent.
- (e) After giving effect to the funding of the loans on the closing date and payment of all costs and expenses, the Administrative Agent shall receive a borrowing base certificate in form and substance satisfactory to the Administrative Agent with minimum excess availability of at least \$35.0 million.
- (f) The Administrative Agent shall have received (i) audited consolidated financial

statements for the Company and its subsidiaries for the fiscal years ending 2001, 2002 and 2003 and (ii) unaudited interim consolidated financial statements for the Company and its subsidiaries for each fiscal month and quarterly period ended after the latest fiscal year referred to in clause (i) above.

- (g) The Administrative Agent shall have received a pro forma consolidated balance sheet of the Company and its subsidiaries as of the date of the most recent consolidated balance sheet delivered pursuant to the preceding paragraph, adjusted to give effect to the consummation of the Acquisition and the financings contemplated hereby as if such transactions had occurred on such date, which is consistent in all material respects with the sources and uses of cash for the Acquisition previously described to the Administrative Agent and the forecasts previously provided to the Administrative Agent.
- (h) The Administrative Agent and the Lenders shall have received projected income statements, balance sheets and cash flow

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statements prepared by the Company and giving effect to the Acquisition, the Facilities and the use of proceeds therefrom. The Company shall provide projections on a monthly basis for fiscal 2004 and on an annual basis thereafter.

- (i) The Administrative Agent shall be satisfied with the results of its legal and business due diligence.
- (j) The Administrative Agent shall have received a field audit examination and appraisals (including appraisals of inventory, equipment and real estate) (collectively, the "Collateral Reports") requested by the Administrative Agent and the results thereof shall be satisfactory to the Administrative Agent in its sole and absolute discretion. The Administrative Agent shall have the right to distribute the Collateral Reports and other due diligence reports it obtains from consultants engaged by the Company to other Lenders, subject only to reasonable confidentiality restrictions.
- (k) The Administrative Agent shall have received the results of recent tax, judgment and UCC lien searches in each relevant jurisdiction

with respect to the Loan Parties, and such searches shall reveal no liens on any of the assets of the Loan Parties except for liens permitted by the credit agreement.

- (l) If requested, the Administrative Agent shall have received an environmental audit with respect to certain real property owned or leased by the Loan Parties.
- (m) All documents and instruments required to perfect the Administrative Agent's security interest in the collateral under the Facilities shall have been executed and be in proper form for filing, and, in connection with real estate collateral, the Administrative Agent shall have received title insurance policies, surveys, permits and other customary documentation requested by the Administrative Agent.
- (n) The Administrative Agent shall be reasonably satisfied with the insurance program to be maintained by the Loan Parties.
- (o) If requested, the Administrative Agent shall have received a solvency certificate from the chief financial officer of the Company which shall document the solvency of the Company and its subsidiaries after giving effect to the Acquisition and the other transactions contemplated hereby.

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- (p) The Administrative Agent shall have received such legal opinions as Administrative Agent may reasonably request.
- (q) The Administrative Agent shall have received such other documents, agreements, certificates and opinions to be executed or delivered, or relating to the transactions contemplated, on or prior to the closing date as the Administrative Agent or the Lenders may request.
- (r) The Loan Parties shall have obtained all governmental and third party approvals necessary in connection with the Acquisition, the financing contemplated hereby and the continuing operations of the Loan Parties shall have been obtained on terms reasonably satisfactory to the Administrative Agent and shall be in full force and effect, and all applicable waiting periods shall have expired without any action being taken or threatened by any competent authority which would restrain, prevent or otherwise impose adverse

conditions on the Acquisition or the financing thereof contemplated by the Facilities, except for such governmental and third party approvals the failure to obtain which could not individually or in the aggregate, reasonably be expected to have a material adverse effect on the condition (financial or otherwise), business, assets, liabilities, properties, results of operations or prospects of the Loan Parties taken as a whole.

(s) The Acquisition shall have been or shall concurrently be consummated in accordance with applicable law and on satisfactory terms. The documentation relating to the Acquisition (collectively, the "Acquisition Documents") shall have satisfactory terms and conditions, and no provision of such documentation shall have been waived, amended, supplemented or otherwise modified in any material respect. The Loan Parties shall have no debt other than the Facilities, and debt approved by the Administrative Agent. The capitalization and structure of the Loan Parties after the Acquisition shall be reasonably satisfactory in all respects.

(t) The Administrative Agent shall be satisfied that, since December 31, 2003, there has been no material adverse change in the business, assets, liabilities, properties, condition (financial or otherwise), results of operations or prospects of the Loan Parties.

Ongoing Conditions: The making of each extension of credit shall be conditioned upon (a) the accuracy of all representations and warranties in the credit

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agreement and the other loan documents and (b) there being no default or event of default in existence at the time of, or after giving effect to the making of, such extension of credit.

Representations and Warranties: Those representations and warranties customarily found in credit agreements for transactions of this nature.

Affirmative Covenants: Those affirmative covenants customarily found in credit agreements for transactions of this nature.

Negative Covenants: Those negative covenants customarily found in credit agreements for transactions of this nature.

Financial Covenants: To include, without limitation, the following financial covenants (with covenant levels to be

determined):

- (i) Minimum Fixed Charge Coverage Ratio (the ratio of (i) EBITDA less cash taxes less capital expenditures to (ii) the sum of scheduled principal and interest expense) (tested quarterly);
- (ii) Maximum Senior Leverage Ratio (the ratio of Senior Debt to trailing twelve month EBITDA) (tested quarterly); and
- (iii) Minimum Availability (all times test).

In the event that availability exceeds \$35.0 million (for period of time to be determined) financial covenants will not be tested.

Events of Default: Those events of default customarily found in credit agreements for transactions of this nature.

Lockbox Collections/ Disbursement: Payments from all of the Company's customers shall be mailed directly to a lockbox at LaSalle. The company will also maintain its primary operating accounts at LaSalle.

Expenses; Indemnification: Upon acceptance of the Term Sheet, the Company agrees to pay all reasonable costs and expenses associated with the preparation, due diligence, administration, syndication and enforcement of all documentation executed in connection with the Facilities, including, without limitation, legal fees of counsel to the Administrative Agent regardless of whether or not the Facilities close.

Upon acceptance of this Term Sheet, the Company agrees to pay on demand all reasonable out-of-pocket costs and expenses of the Administrative Agent (including all field examination and appraisal costs, all reasonable fees and charges of any counsel to the Administrative Agent, the reasonable allocable cost of internal legal services of the Administrative Agent, all reasonable disbursements

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of such internal counsel and all court costs and similar legal expenses and any taxes) in connection with the preparation, execution and delivery (including the costs of Intralinks (or other similar transmission systems), if applicable) of this Term Sheet whether or not the Facilities close.

The Company shall indemnify the Administrative Agent, the Lenders and their respective directors, officers, affiliates, employees and agents from and against all losses, liabilities, claims damages or expenses relating to the Facilities and the Company's use of the Facilities, including, without limitation, reasonable attorneys' fees and settlement costs,

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except to the extent that such losses, liabilities, claims, damages or expenses are incurred by reason of the gross negligence of willful misconduct of the applicable indemnified person, as determined by a final, nonappealable judgment by a court of competent jurisdiction.

Taxes and Yield  
Protection:

The Company will indemnify the Lenders for withholding taxes. The definitive loan documents will also contain customary tax gross-up, yield protection and breakage provisions.

Voting:

Required Lenders shall be equal to 66-2/3% or more of commitments under the Facilities, except that (a) the consent of each Lender directly affected thereby shall be required with respect to (i) reductions in the amount of, or extensions of the scheduled date of amortization or final maturity of, any loan, (ii) reductions in the rate of interest or any fee or extensions of any due date therefore, and (iii) increases in the amount or extension of the expiry date of any Lender's commitments and (b) the consent of 100% of the Lenders shall be required with respect to (i) modifications of the voting percentages and rights and (ii) releases of all or substantially all of the guarantees or all or substantially all of the collateral.

Syndication:

Upon acceptance of this term sheet, LaSalle may initiate discussions with potential lenders relating to the syndication of the Facilities. LaSalle will syndicate the transaction with the assistance of the Company. Such assistance shall include, but not be limited to: (i) prompt assistance in the preparation of an information memorandum and verification of the accuracy and completeness of the information contained therein; (ii) preparation of other materials and projections by the Company and its advisors taking into account the proposed Facilities; (iii) providing LaSalle with all information reasonably deemed necessary by LaSalle to successfully complete the syndication; (iv) confirmation as to the accuracy and completeness of such offering materials, projections and information and (v) participation of the Company's senior management in meetings and

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conference calls with potential lenders and rating agencies, if applicable, at such times and places as LaSalle may reasonably request.

Neither LaSalle nor any of its affiliates (i) can provide any assurances that a syndicate of Lenders can be arranged, and (ii) shall not have any liability should a syndicate not materialize. LaSalle intends to fully underwrite the loans on the closing date subject to receiving commitments from other Lenders acceptable to the Company and LaSalle. These



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Lenders shall have committed, on terms acceptable to the Company and LaSalle, in an amount no less than \$150.0 million. Subsequent to the closing date, if less than all required commitments are obtained, the Agent may make adjustments to the pricing, structure, terms or amount of the Facilities required to effect a successful syndication. The agreement in the foregoing sentence shall survive closing of the loans and continue in effect until a successful syndication has been completed. For purposes of the foregoing, "successful syndication" means that LaSalle has achieved its target hold level of \$50.0 million.

LaSalle may provide to industry trade organizations information with respect to the Facilities that is necessary and customary for inclusion in league table measurements.

### Assignments and Participations:

Each Lender may at any time sell assignments in the Facilities to eligible financial institutions or commercial banks in minimum amounts of \$5.0 million (or all of such Lender's remaining loans and commitments) subject to the consent of the Administrative Agent, the Issuing Lender (for assignments of the Revolving Credit Facility only) and (so long as no event of default has occurred and is continuing) the Company (which shall not be unreasonably withheld or delayed). Each Lender may sell participations in all or any part of the Facilities, provided such participants shall only have voting rights with respect to certain customary or affected Lender consent items.

### Governing Law and Forum:

The loan documents will be governed by Illinois law. The Loan Parties will submit to the jurisdiction and venue of the federal and state courts located in Cook County in the State of Illinois and will waive any right to trial by jury.

### Counsel to the Administrative Agent:

To be determined.

The Term Sheet does not attempt to describe all of the terms, conditions and requirements that would pertain to the Facilities, but rather is intended to outline certain basic items around which the Facilities will be structured. This Term Sheet is not intended to limit the scope of discussion or negotiation of any and all matters not inconsistent with the specific matters set forth herein. This Term Sheet does not constitute a commitment, a contract to provide a commitment or an offer to enter into a contract to provide the Facilities described herein. Such a commitment, contract or offer is subject to, among other things, completion of due diligence, obtaining the approval of all applicable credit committees and execution and delivery of definitive loan documentation.

## INTERESTS AND CERTAIN FEES

## Interest:

Loans will bear interest at a rate per annum over the Base Rate or the LIBOR Rate according to the Pricing Grid set forth below based on the most recent quarter end Senior Leverage Ratio. Minimum pricing on the closing date and for a minimum period of nine months thereafter shall be set at Level II.

## PRICING GRID

LEVEL	SENIOR DEBT/EBITDA	LIBOR MARGIN	REVOLVING CREDIT FACILITY			TERM LOAN	
			BASE RATE MARGIN	NON-USE FEE	LETTER OF CREDIT FEE	LIBOR MARGIN	BA M
I	> or = 3.50x	275 bps	50 bps	50 bps	275 bps	325 bps	1
II	> or = 2.75x and <3.50x	250 bps	25 bps	50 bps	250 bps	300 bps	7
III	> or = 2.00x and <2.75x	225 bps	0 bps	50 bps	225 bps	275 bps	
IV	<2.00x	200 bps	0 bps	37.5 bps	200 bps	250 bps	

LIBOR Rate: The London Interbank Offered Rate ("LIBOR") as displayed in the Bloomberg Financial Markets system (or other authoritative source selected by the Administrative Agent in its sole discretion) for deposits in dollars for one, two or three month periods ("Interest Periods") as offered at 11:00 a.m. London time two (2) business days prior to the borrowing date (or three (3) business days prior to the commencement of such Interest Period if banks in London, were not open and dealing in offshore United States dollars on such second preceding business day), adjusted for statutory reserve requirements.

Base Rate: The higher of (a) the rate publicly announced from time to time by the Administrative Agent as its "prime rate" and (b) the Federal Funds Rate plus 0.5% per annum.

## Calculations:

All calculations of interest and fees will be made on the basis of a 360-day year and actual days elapsed.

## Interest Payments:

Interest will be payable monthly in arrears on the last day of each calendar month on Base Rate loans and on the last day of each Interest Period in the case of LIBOR loans.

## Non-Use Fee:

A Non-Use Fee at a rate per annum determined by reference to the Pricing Grid will be payable on the daily unutilized portion of the Revolving Credit

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Facility. Such fee will be payable monthly in arrears on the last day of each calendar month. The undrawn amount of letters of credit will count as utilization of the Revolving Credit Facility for purposes of calculating this fee.

**Letter of Credit Fees:** A letter of credit fee at a rate per annum determined by reference to the Pricing Grid will be payable on the daily stated amount of all outstanding letters of credit. Such fee will be payable monthly in arrears on the last day of each calendar month. In addition, the Company will pay the Issuing Lender for its own account for each Letter of Credit (a) a fronting fee in the amount separately agreed to between the Company and the Issuing Lender and (b) such other standard issuance, negotiation, processing and/or administration fees as may be charged by the Issuing Lender.

**Default Rate:** Upon the occurrence and during the continuance of a default, unless the Required Lenders otherwise consent, the obligations under the Facilities will bear interest at a rate equal to an additional two percent (2%) per annum over the rate otherwise applicable, with such interest payable on demand. Imposition of the default rate will be automatic for payment and insolvency defaults.

**Upfront Fees:** 2.00% on the Facilities payable at close. It is understood and agreed that no other Lender shall receive compensation from the Company in order to obtain its commitment therein.

**Agency Fee:** \$50,000 payable to the Administrative Agent at closing and on each anniversary of the closing date.

**Prepayment Fee:** 1.00% in the first year after the closing date and 0.50% in second year.

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### EXHIBIT B

BUTLER MANUFACTURING COMPANY DIRECTORS CONCLUDE:  
ROBERTSON-CECO PROPOSAL MORE UNCERTAIN, CONTINGENT  
THAN HAD BEEN ORIGINALLY SUSPECTED

KANSAS CITY, MO, April 19, 2004 -- After review and consultation with its financial advisors and outside legal counsel, the Board of Directors of Butler Manufacturing Company (BBR:NYSE) has determined that the additional information provided by Robertson-Ceco Corporation ("RCC") on April 16, 2004 only served to highlight the vagueness and uncertainty of RCC's proposal to acquire Butler.

"The Board believes the RCC proposal is riddled with contingencies," said John Holland, Chairman and Chief Executive Officer of Butler. "Because the RCC proposal is too vague and uncertain for the Board to conclude that it represents a Superior Proposal, Butler is precluded under the merger agreement with BlueScope Steel Limited ("BlueScope") from entering into or participating in discussions with RCC at this time. The Board continues to recommend that Butler stockholders vote for approval and adoption of the BlueScope merger

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agreement."

On April 16, Butler received additional information from RCC regarding its unsolicited proposal to acquire Butler. RCC also issued a related press release on April 16 purporting to describe this additional information. While RCC chose to publish and file with the SEC its original April 13, 2004 letter to Butler's Board of Directors, RCC chose not to publish in full the April 16 information. In the interest of full disclosure, Butler is today filing with the SEC a complete copy of the April 16 information delivered by RCC to Butler.

As previously announced and described in the proxy statement mailed to Butler stockholders on March 26, 2004, Butler has entered into an Agreement and Plan of Merger with BlueScope whereby Butler stockholders would be entitled to receive \$22.50 per share in cash. A special meeting of Butler stockholders is scheduled on April 27, 2004 to vote on the proposed merger with BlueScope. As previously announced on April 16, Butler expects to meet the financial milestones established in the BlueScope merger agreement for the quarter ended March 31, 2004 that are a condition to BlueScope's obligation to consummate the merger.

Under the terms of the merger agreement with BlueScope, a Superior Proposal is defined as an acquisition transaction that is reasonably likely to be consummated on the terms proposed, taking into account all legal, financial, regulatory and other aspects, and would result in a more favorable outcome than the BlueScope merger from a financial point of view to Butler stockholders if consummated, taking into account the proposed timing.

The April 16 information purported to provide evidence of equity financing that was available to RCC from Longleaf Partners Small-Cap Fund ("Longleaf") and debt financing from LaSalle Bank N.A. ("LaSalle"). In reviewing these materials, the Board had the following observations and concerns:

- o The Longleaf and LaSalle proposals are non-binding term sheets--in the case of Longleaf "for discussion purposes only", and in the case of LaSalle "does not constitute a commitment"--and do not represent any promise to provide funding;
- o The Longleaf and LaSalle proposals clearly indicate any funding would be subject to detailed documentation and legal, financial and business due diligence on both Butler and the RCC companies, including environmental and other field audits and the like, as well as special comfort on other matters such as available insurance coverage and trends regarding RCC's asbestos claims and the solvency of RCC before and after the transaction, all of which would reasonably be expected to be a lengthy process, even if successfully concluded;
- o Nothing in the Longleaf and LaSalle proposals alters the fact that the RCC proposal is complex, multi-party, highly contingent and conditional, and lacks any formal agreements, timetable or assurances that it would ever be consummated;
- o The \$26.00 per share value referenced by RCC is not a cash payment to Butler stockholders but merely a hypothetical value used as a means for establishing an exchange ratio for Butler's stock relative to RCC's stock in a merger transaction. Despite RCC's implications to the contrary in the April 16 press release, RCC has given no assurance that the actual trading value for Butler's stock in the market would be \$26.00 per share following the completion of a

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transaction;

- o The proposed combined balance sheet provided for the three RCC operating entities reflects \$42 million of cumulative losses;
- o The Board continues to be mindful of the existing Noteholder Amendment Agreement, dated December 30, 2003, that requires Butler to conclude a transaction that provides for payment in full of all Butler's obligations to its senior noteholders by April 30, 2004, and believes that the merger with BlueScope will be closed, subject to stockholder approval, immediately following the special meeting of Butler stockholders on April 27.

The Board weighed the relative certainty of the BlueScope merger against the apparent risk and uncertainty associated with consummating the transactions outlined in the RCC proposal. In light of Butler's current financial condition, the Board also considered the risks of continuing to operate Butler's business for the extended period of time necessary to seek to conclude the transactions proposed by RCC. These factors also contributed to the Board's evaluation of the RCC proposal.

"We are convinced that the merger with BlueScope represents the best available transaction for Butler shareholders," said Holland.

Butler Manufacturing Company is the world's leading producer of pre-engineered building systems, a leading supplier of architectural aluminum systems and components, and provides construction and real estate services for the nonresidential construction market.

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Statements in this press release concerning the company's business outlook or future economic performance; anticipated profitability, revenues, expenses or other financial items, together with other statements that are not historical facts, are "forward-looking statements" as that term is defined under the Federal Securities Laws. Forward-looking statements are subject to risks and uncertainties that could cause actual results to differ materially from those stated in such statements. Such risks and uncertainties include, but are not limited to, industry cyclicality, fluctuations in customer demand and order pattern, the seasonal nature of the business, changes in pricing or other actions by competitors, and general economic conditions, as well as other risks detailed in the company's 2003 Annual Report to the Securities and Exchange Commission on page 4.