## US BANCORP $\backslash D E \backslash$

## Form 8-K

July 17, 2001

1

```
UNITED STATES
SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549
FORM 8-K
CURRENT REPORT
PURSUANT TO SECTION 13 OR \(15(\mathrm{~d})\) OF THE
SECURITIES EXCHANGE ACT OF 1934
Date of Report (Date of earliest event reported): July 17, 2001
1-6880
(Commission File Number)
U.S. BANCORP
(Exact name of Registrant as specified in its charter)
```

DELAWARE
(State of Incorporation)

$$
41-0255900
$$

(IRS Identification Number)
U.S. Bank Place

601 Second Avenue South, Minneapolis, Minnesota 55402-4302
(612) 9731111
(Registrant's telephone number)

3

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on it's behalf by the undersigned hereunto duly authorized.

## U.S. BANCORP

By: /s/ Terrance R. Dolan
Name: Terrance R. Dolan
Title: Senior Vice President
Date: July 17, 2001
4

Contact:
Steve Dale H.D. McCullough Judith T. Murphy Media Relations Investor Relations Investor Relations (612) 973-0898 (612) 973-2261 (612) 973-2264
U.S. BANCORP REPORTS EARNINGS FOR 2ND QUARTER 2001

EARNINGS SUMMARY
(\$ in millions, except per-share data)

|  |  |  | PERCENT | PERCENT |  |
| :---: | :---: | :---: | :---: | :---: | ---: |
|  |  |  | CHANGE | CHANGE |  |
| 20 | 12 | $2 Q$ | 2201 VS | 2201 VS | YTD |
| 2001 | 2001 | 2000 | 1201 | $2 Q 00$ | 2001 |

Before merger and restructuring-
related items*:

| Operating earnings | $\$ 818.6$ | $\$ 797.3$ | $\$ 764.1$ | 2.7 | 7.1 | $\$ 1,615.9$ | $\$ 1$, |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Earnings per common share | 0.43 | 0.42 | 0.40 | 2.4 | 7.5 | 0.84 |  |

Earnings per common share
(diluted)
Cash earnings per common share
$\begin{array}{llllll}0.49 & 0.48 & 0.45 & 2.1 & 8.9 & 0.96\end{array}$
(diluted)**
Net income
Earnings per common share (diluted)

| 562.3 | 410.1 | 709.8 | 37.1 | $(20.8)$ | 972.4 |
| ---: | ---: | ---: | ---: | ---: | ---: |
| 0.29 | 0.21 | 0.37 | 38.1 | $(21.6)$ | 0.51 |
| 0.35 | 0.27 | 0.42 | 29.6 | $(16.7)$ | 0.63 |

(diluted)**
$\begin{array}{llllll}0.35 & 0.27 & 0.42 & 29.6 & (16.7) & 0.63\end{array}$

| 0.1875 | 0.1875 | 0.1625 | -- | 15.4 | 0.375 |
| :--- | :--- | :--- | :--- | :--- | :--- |

$\begin{array}{llllll}\text { Book value per common share } 8.10 & 8.00 & 7.42 & 1.3 & 9.2\end{array}$
(period-end)

| Return on average common equity***(\%) | 21.0 | 20.9 | 21.6 |  |
| :--- | :--- | :--- | :--- | :--- |
| Return on average assets*** (\%) | 1.99 | 1.98 | 1.95 | 21.0 |
|  |  |  |  |  |
| Net interest margin (\%) | 4.37 | 4.41 | 4.37 | 4.39 |
| Efficiency ratio*** (\%) | 47.6 | 50.5 | 48.7 | 49.1 |
| Banking efficiency ratio****(\%) | 41.7 | 45.7 | 44.1 |  |

```
    * merger and restructuring-related items (net of taxes) totaled $256.3
    million in 2QO1, $387.2 million in 1Q01 and $54.3 million in 2Q00 merger
    and restructuring-related items (net of taxes) totaled $643.5 million
    year-to-date 2001 and $97.3 million year-to-date 2000
** calculated by adding amortization of goodwill and other intangible assets
    to operating earnings and net income
*** before merger and
    restructuring-related items
**** before merger and restructuring-related items; without
    investment banking and brokerage activity
```

MINNEAPOLIS, July 17, 2001 - U.S. Bancorp (NYSE: USB) today reported operating earnings of $\$ 818.6$ million for the second quarter of 2001 , compared with $\$ 764.1$ million for the second quarter of 2000. Operating earnings of $\$ .43$ per diluted share in the second quarter of 2001 were $\$ .03$, or 7.5 percent, higher than the same period of 2000. Operating earnings on a cash basis increased to $\$ .49$ per diluted share in the second quarter of 2001 from $\$ .45$ in the second quarter of 2000. Return on average common equity and return on average assets, excluding merger and restructuring-related items, were 21.0 percent and 1.99 percent, respectively, in the second quarter of 2001 , compared with returns of 21.6 percent and 1.95 percent in the second quarter of 2000 .

5
U.S. Bancorp Reports Second Quarter 2001 Results

July 17, 2001
Page 2
U.S. Bancorp (the "Company") is the organization created by the merger of Firstar Corporation ("FSR") of Milwaukee, Wisconsin and the former U.S. Bancorp ("USB") of Minneapolis, Minnesota. The merger was completed on February 27, 2001, as a pooling-of-interests, and prior periods have been restated. The Company's operating earnings of $\$ .43$ per diluted share represent a 16.2 percent increase over Firstar's second quarter of 2000 operating earnings, as originally reported, of $\$ .37$ per diluted share.

Including after-tax merger and restructuring-related items of $\$ 256.3$ million in the second quarter of 2001 and $\$ 54.3$ million in the second quarter of 2000, the Company recorded net income for the second quarter of 2001 of $\$ 562.3$ million, or $\$ .29$ per diluted share, compared with $\$ 709.8$ million, or $\$ .37$ per diluted share, for the same period of 2000.
U.S. Bancorp President and Chief Executive Officer Jerry A. Grundhofer said, "I am very pleased with our second quarter operating results. The results demonstrate that the earnings momentum is building at the new U.S. Bancorp, as core banking revenue grew by 13.2 percent, on an annualized basis, over the first quarter of 2001. Our ability to produce these results in a difficult economic environment, in addition to maintaining our focus on the integration,

## Edgar Filing: US BANCORP \DE\ - Form 8-K

is a tribute to the dedication and ability of our employees. During the quarter, we made significant progress in further aligning the business units, products and infrastructure of the two organizations, and began the systems conversion stage of the integration process. First mortgage origination and indirect lease and loan origination capabilities were in place in the former U.S. Bank markets for the entire second quarter, which contributed to our core banking revenue growth. We also took additional actions during the quarter to reduce the risk profile of the organization by exiting certain business lines and products. These actions reaffirm our commitment to our customers to efficiently deliver quality products and services in all of the markets that we serve and to provide quality earnings growth for our shareholders."

Total revenue, before merger and restructuring-related items, on a taxable-equivalent basis for the second quarter of 2001 grew by $\$ 120.3$ million, or 4.4 percent, over the second quarter of 2000 . Core banking revenue, (revenue excluding capital markets activities, nonrecurring income, acquisitions and divestitures) on a taxable-equivalent basis, however, grew by approximately 6.5 percent quarter over quarter. Total noninterest expense, before merger and restructuring-related items, increased over the second quarter of 2000 by $\$ 12.7$ million, or 1.0 percent, primarily reflecting growth in the core banking businesses and acquisitions, principally offset by the reduction in capital markets activity and

6

## U.S. Bancorp Reports Second Quarter 2001 Results <br> July 17, 2001 <br> Page 3

cost savings from the integration of recent acquisitions. Provision for credit losses, before merger and restructuring-related items, for the second quarter of 2001 increased by $\$ 38.7$ million over the second quarter of 2000 , reflecting the increase in charge-offs quarter over quarter.

Net charge-offs in the second quarter of 2001 were $\$ 240.3$ million, compared with the first quarter of 2001 net charge-offs, excluding merger-related items, of $\$ 387.1$ million and second quarter of 2000 net charge-offs of $\$ 198.9$ million. Included in the first quarter of 2001 net charge-offs were $\$ 160.0$ million of charge-offs related to the Company's previously announced accelerated loan workout strategy. Nonperforming assets increased from $\$ 1,090.8$ million at March 31, 2001, to $\$ 1,215.1$ million at June 30,2001 . The ratio of allowance for credit losses to nonperforming loans was 156 percent at June 30, 2001, compared with 176 percent at March 31, 2001.

On May 7, 2001, the Company announced an agreement to acquire NOVA Corporation (NYSE: NIS) in a stock and cash transaction valued at approximately $\$ 2.1$ billion. The transaction is expected to close during the third quarter of 2001 and will be accounted for as a purchase.

On June 5, 2001, the Company announced an agreement to purchase 20 branches in Southern California from Pacific Century Bank in a cash transaction. The acquisition includes approximately $\$ 640$ million in deposits, $\$ 570$ million in loans and 300 employees. The transaction is expected to close by the end of the third quarter of 2001.


* preliminary data
** pre-tax income before merger and restructuring-related items and provision for credit losses
*** securities gains equaled $\$ 31.3$ million in $2 Q 01, \$ 216.0$ million in $1 Q 01$ and $\$ .3$ million in $2 Q 00$ and were assigned to Treasury and and Corporate Support

Line of Business

Within the Company, financial performance is measured by major lines of business which include: Wholesale Banking, Consumer Banking, Private Client, Trust and Asset Management, Payment Services, Capital Markets, and Treasury and Other Corporate Support. The business line results are derived from the Company's profitability reporting systems. Designations, assignments and allocations may change from time to time as product lines change or segments are realigned to better respond to our diverse customer base. All results for 2001 and 2000 have been restated to present consistent methodologies for all business
lines.
Wholesale Banking offers lending, depository, treasury management and other financial services to middle market, large corporate and public sector clients. Wholesale Banking contributed $\$ 491.1$ million of the Company's pre-tax operating income in the second quarter of 2001 , a 6.9 percent increase over the same period of 2000 and a . 8 percent increase over the first quarter of 2001. Total revenue grew by 7.6 percent from the second quarter of 2000 to the second quarter of 2001, the result of core loan and deposit growth, as well as the impact of an equipment finance division acquisition, and an increase in noninterest income (18.2 percent), particularly cash management-related fees.
U.S. Bancorp Reports Second Quarter 2001 Results

July 17, 2001
Page 5

Offsetting the favorable variance in revenue was an increase in noninterest expense (11.2 percent), primarily due to the leasing acquisitions and planned growth in targeted markets.

Consumer Banking delivers products and services to the broad consumer market and small businesses through banking offices, telemarketing, on-line service, direct mail and automated teller machines ("ATM"). It encompasses community banking, metropolitan banking, small business banking, consumer lending, mortgage banking and investment sales. Consumer Banking contributed $\$ 604.8$ million of the Company's pre-tax operating income in the second quarter of 2001, a . 3 percent decrease from the same period of 2000 , but a 5.1 percent increase from the first quarter of 2001. Total revenue grew by 3.1 percent in the second quarter of 2001 over the same quarter of 2000 . Fee-based revenue increased 25.3 percent from a year ago, while net interest income declined 4.7 percent. The decline in net interest income reflects the impact of declining interest rates on the funding benefit of consumer deposits, the divestiture of home equity and indirect automobile loans in the first quarter of 2001, and branches divestitures during the second quarter of 2001 in connection with the merger. The decline was partially offset by a funding benefit of approximately $\$ 14$ million related to the acquisition of 41 branches in Tennessee. Growth in fee-based revenue is primarily attributed to an increase in retail deposit and cash management fees, the result of core account growth, product pricing enhancements and approximately $\$ 6$ million of fee revenue related to the Tennessee branch acquisition. Mortgage banking revenue also contributed to the favorable variance. Partially offsetting the increase in revenue was an increase in noninterest expense ( 8.1 percent), primarily related to the growth in mortgage banking activities and the Tennessee branch acquisition.

Private Client, Trust and Asset Management provides mutual fund processing services, trust, private banking and financial advisory services through four businesses, including: the Private Client Group, Corporate Trust, Institutional Trust and Custody, and Mutual Fund Services, LLC. The business segment also offers investment management services to several client segments including mutual funds, institutional customers, and private asset management. Private Client, Trust and Asset Management contributed $\$ 162.5$ million of the Company's pre-tax operating income in the second quarter of 2001 , a 2.5 percent increase over the same period of 2000 and a 7.5 percent increase from the first quarter of 2001. Strong growth in net interest income ( 8.7 percent) in the second
quarter of 2001 from the second quarter of 2000 , in addition to a decrease in noninterest expense (. 7 percent) was slightly offset by a decrease in noninterest income (. 7 percent).

9

U.S. Bancorp Reports Second Quarter 2001 Results<br>July 17, 2001<br>Page 6

Payment Services includes consumer and business credit cards, corporate and purchasing card services, consumer lines of credit, ATM processing and merchant processing. Payment Services contributed $\$ 281.4$ million of the Company's pre-tax operating income in the second quarter of 2001 , a 7.6 percent increase over the same period of 2000 and a 3.2 percent increase from the first quarter of 2001 . Strong revenue growth of 8.2 percent, primarily due to growth in credit card and payment processing fees, was partially offset by an increase in noninterest expense (9.7 percent).

Capital Markets engages in equity and fixed income trading activities, offers investment banking and underwriting services for corporate and public sector customers and provides financial advisory services and securities, mutual funds, annuities and insurance products to consumers and regionally-based businesses through a network of brokerage offices. Capital Markets contributed $\$ 32.1$ million of the Company's pre-tax operating income in the second quarter of 2001, a 45.6 percent decline from the second quarter of 2000 and an 8.3 percent decline from the first quarter of 2001 . The unfavorable variances in pre-tax operating income from the second quarter of 2000 and first quarter of 2001 were due to significant decreases in fees related to trading, investment products fees and commissions and investment banking revenues.

Treasury and Corporate Support includes the Company's investment and residential mortgage portfolios, funding, capital management and asset securitization activities, interest rate risk management, the net effect of transfer pricing related to loan and deposit balances, and the change in residual allocations associated with the provision for credit losses. It also includes business activities managed on a corporate basis, including income and expense of enterprise-wide operations and administrative support functions. Treasury and Corporate Support recorded a pre-tax operating loss of $\$ 63.4$ million in the second quarter of 2001, compared to a loss of $\$ 144.5$ million in the second quarter of 2000 and operating income of $\$ 59.7$ million in the first quarter of 2001.

10
U.S. Bancorp Reports Second Quarter 2001 Results

July 17, 2001
Page 7
(Taxable-equivalent basis, \$ in millions, except per-share data)

| $\begin{gathered} 2 Q \\ 2001 \end{gathered}$ | $\begin{gathered} 12 \\ 2001 \end{gathered}$ | $\begin{gathered} 20 \\ 2000 \end{gathered}$ | $\begin{gathered} \text { PERCENT } \\ \text { CHANGE } \\ 2201 \mathrm{VS} \\ 1201 \end{gathered}$ | PERCENT <br> CHANGE $\begin{gathered} 2 Q 01 \text { VS } \\ 2 Q 00 \end{gathered}$ | $\begin{aligned} & \text { YTD } \\ & 2001 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$1,586.0 | \$1,574.1 | \$1,526.8 | 0.8 | 3.9 | \$3,160.1 |
| 1,264.4 | 1,400.9 | 1,203.3 | (9.7) | 5.1 | 2,665.3 |
| 2,850.4 | 2,975.0 | 2,730.1 | (4.2) | 4.4 | 5,825.4 |
| 1,341.9 | 1,394.3 | 1,329.2 | (3.8) | 1.0 | 2,736.2 |
| 1,508.5 | 1,580.7 | 1,400.9 | (4.6) | 7.7 | 3,089.2 |
| 240.0 | 365.8 | 201.3 | (34.4) | 19.2 | 605.8 |
| 1,268.5 | 1,214.9 | 1,199.6 | 4.4 | 5.7 | 2,483.4 |
| 16.8 | 18.5 | 21.3 | (9.2) | (21.1) | 35. |
| 433.1 | 399.1 | 414.2 | 8.5 | 4.6 | 832.2 |
| 818.6 | 797.3 | 764.1 | 2.7 | 7.1 | 1,615.9 |
| (256.3) | (387.2) | (54.3) | nm | nm | (643.5 |
| \$562.3 | \$410.1 | \$709.8 | 37.1 | (20.8) | \$972. 4 |

Per diluted common share:
Earnings, before merger and restructuring-related items

Earnings on a cash basis, before merger and restructuring-related items

Net income

Earnings on a cash basis**

| \$0.43 | \$0.42 | \$0.40 | 2.4 | 7.5 | \$0.84 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$0.49 | \$0.48 | \$0.45 | 2.1 | 8.9 | \$0.96 |
| \$0.29 | \$0.21 | \$0.37 | 38.1 | (21.6) | \$0.51 |
| \$0.35 | \$0.27 | \$0.42 | 29.6 | (16.7) | \$0.63 |

* before effect of merger and restructuring-related items
** calculated by adding amortization of goodwill and other intangible assets to operating earnings and net income

Net Interest Income

Second quarter net interest income on a taxable-equivalent basis was $\$ 1,586.0$ million, compared with $\$ 1,526.8$ million recorded in the second quarter of 2000. Average earning assets for the period increased over the second quarter of 2000 by $\$ 5.2$ billion, or 3.7 percent, primarily driven by increases in the investment portfolio, core commercial and retail loan growth, and the impact of acquisitions, partially offset by a $\$ 2.1$ billion decline in lower margin residential mortgages and a $\$ 4.2$ billion reduction related to transfers of low

# Edgar Filing: US BANCORP \DE\ - Form 8-K 

margin, higher quality, commercial loans to Stellar

11
U.S. Bancorp Reports Second Quarter 2001 Results

July 17, 2001
Page 8

Funding Group, Inc. ("loan conduit"). The net interest margin was flat in the second quarter of 2001 at 4.37 percent, compared with the second quarter of 2000. The four basis point decline in the net interest margin in the second quarter of 2001 from the first quarter of 2001 reflects the funding benefit of the declining rate environment, product re-pricing dynamics and loan conduit activities, offset by the first quarter 2001 sale of the high loan-to-value home equity and indirect automobile portfolios and lower yields on the investment portfolio.

## AVERAGE LOANS

(\$ in millions)
Commercial
Lease financing
Total
commercial

Commercial mortgages
Construction and development

Total commercial real
estate

Residentia
mortgages

Credit card
Retail leasing
Other retail

Total retail

Total loans

Total loans, excl. residential mortgages

PERCENT
CHANGE
CHANGE

| CHANGE | CHANGE |
| :---: | :---: |
| 2001 VS | 2201 VS |
| 1001 | 2000 |

YTD
2001

$51,497 \quad 52,573 \quad 49,736$
(2.0)
1.6)
$18,991 \quad 19,305 \quad 19,119$
7,360 7,151 6,826
$26,351 \quad 26,456 \quad 25,945$
(0.4)
(5.6)
(22.4)

7,402
$7,189 \quad 7,618$
9,269
(5.6)
(0.1)
(3.4) (0.1)
(2.0) 7.4
(1.9) 2.1
$\$ 119,469 \$ 121,769 \quad \$ 117,008$
$============================$

| \$112,280 | \$114,151 | \$107,739 | (1.6) | 4.2 | \$113, 211 | \$10 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $=======$ |  |  | \$113,211 |  |

Average loans for the second quarter of 2001 were $\$ 2.5$ billion higher, or 2.1 percent, than the second quarter of 2000 . Year-over-year loan growth was impacted by several management actions, including the first quarter of 2001 sale of the home equity and indirect automobile loan portfolios, recent acquisitions, branch divestitures, and funding of short-term, high quality, commercial loans

12

```
U.S. Bancorp Reports Second Quarter 2001 Results
July 17, 2001
Page 9
```

through the loan conduit. In addition, the Company continued to reduce its lower margin residential mortgage portfolio. Excluding residential mortgage loans, average loans for the second quarter were higher by $\$ 4.5$ billion, or 4.2 percent, than the second quarter of 2000 , reflecting both core loan growth and acquisitions. Core loan growth (total average loans for the second quarter, excluding residential mortgage loans and the impact of loan sales, but including loans funded in the loan conduit) grew by $\$ 6.7$ billion, or 6.2 percent, over the second quarter of 2000 .

Excluding residential mortgage loans, average loans for the second quarter of 2001 were lower than the first quarter of 2001 by $\$ 1.9$ billion, or 1.6 percent, reflecting the March $30,2001, \$ 1.3$ billion sale of a portfolio of high loan-to-value home equity loans and the indirect automobile portfolio held by the former U.S. Bancorp.

Investment securities at June 30,2001 , were $\$ 4.0$ billion more than at June 30, 2000, and $\$ 4.6$ billion higher than at March 31, 2001, reflecting net purchases of securities. Average investment securities for the second quarter of 2001 were $\$ 3.7$ billion higher, or 21.0 percent, than the same of quarter of 2000 .

Average noninterest-bearing deposits, excluding the impact of branch divestitures, in the second quarter of 2001 were higher than the second quarter of 2000 by $\$ 563$ million, or 2.4 percent. Average interest-bearing deposits, excluding the impact of branch divestitures, grew by $\$ 4.0$ billion, or 5.1 percent, over the second quarter of 2000 , reflecting bank acquisitions, growth in core money market deposits and increases in time deposits greater than $\$ 100,000$.
U.S. Bancorp Reports Second Quarter 2001 Results

July 17, 2001
Page 10

## NONINTEREST INCOME

| (\$ in millions) |  | $\begin{gathered} 2 Q \\ 2001 \end{gathered}$ |  | $\begin{gathered} 10 \\ 2001 \end{gathered}$ |  | $\begin{gathered} 20 \\ 2000 \end{gathered}$ | PERCENT <br> CHANGE <br> 2 Q01 VS <br> 1 Q01 | PERCENT <br> CHANGE <br> 2 Q01 VS <br> 2Q00 | $\begin{array}{r} \text { YTD } \\ 2001 \end{array}$ | $\begin{array}{r} Y T \\ 200 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Credit card and payment processing revenue | \$ | 260.6 | \$ | 249.7 | \$ | 247.3 | 4.4 | 5.4 | \$510.3 | \$ 46 |
| Trust and investment management fees |  | 228.0 |  | 225.0 |  | 230.4 | 1.3 | (1.0) | 453.0 | 46 |
| Deposit service charges |  | 176.7 |  | 146.5 |  | 138.0 | 20.6 | 28.0 | 323.2 | 26 |
| Cash management fees |  | 84.9 |  | 76.8 |  | 74.1 | 10.5 | 14.6 | 161.7 | 14 |
| Mortgage banking revenue |  | 57.0 |  | 48.2 |  | 48.1 | 18.3 | 18.5 | 105.2 |  |
| Trading account profits and commissions |  | 55.8 |  | 71.9 |  | 59.8 | (22.4) | (6.7) | 127.7 | 14 |
| Investment products fees and commissions |  | 114.2 |  | 125.7 |  | 109.1 | (9.1) | 4.7 | 239.9 | 24 |
| Investment banking revenue |  | 71.1 |  | 60.2 |  | 72.9 | 18.1 | (2.5) | 131.3 | 16 |
| Commercial product revenue |  | 93.8 |  | 76.1 |  | 71.6 | 23.3 | 31.0 | 169.9 | 13 |
| Securities gains, net |  | 31.3 |  | 216.0 |  | 0.3 | nm | nm | 247.3 |  |
| Other |  | 91.0 |  | 104.8 |  | 151.7 | (13.2) | (40.0) | 195.8 | 26 |
| Subtotal |  | 264.4 | 1 | 400.9 | 1, | , 203.3 | (9.7) | 5.1 | $2,665.3$ | 2,38 |
| Merger and restructuring-related gains |  | 62.2 |  | -- |  | -- |  |  | 62.2 |  |
| Total noninterest income |  | 326.6 |  | 400.9 | \$1 | , 203.3 |  |  | $2,727.5$ | 2,38 |

Noninterest Income

Second quarter noninterest income, excluding merger and restructuring-related items, was $\$ 1,264.4$ million, an increase of $\$ 61.1$ million, or 5.1 percent, from the same quarter of 2000 , and $\$ 136.5$ million, or 9.7 percent, decrease from the first quarter of 2001 . Excluding the impact of securities gains, merger and restructuring-related items and the second quarter of 2000 \$35 million gain on the disposal of an office building, noninterest income in the second quarter of 2001 was $\$ 65.1$ million, or 5.6 percent, higher than the second quarter of 2000 , and $\$ 48.2$ million, or 4.1 percent, higher than the first quarter of 2001 . Credit card and payment processing revenue was higher in the second quarter of 2001 over the same period of 2000 by $\$ 13.3$ million, or 5.4 percent, reflecting continued growth in corporate, merchant and retail card product fees. Deposit service charges, commercial product revenue, cash management fees, and mortgage banking revenue also improved in the second quarter of 2001 over the second quarter of 2000 by $\$ 38.7$ million (28.0 percent), $\$ 22.2$ million (31.0 percent), $\$ 10.8$ million ( 14.6 percent), and $\$ 8.9$ million (18.5 percent), respectively.

# Edgar Filing: US BANCORP \DE\ - Form 8-K 

U.S. Bancorp Reports Second Quarter 2001 Results

July 17, 2001
Page 11

The increase in deposit service charges was primarily due to the alignment and redesign of products and features following the Firstar/U.S. Bancorp merger. The increase in cash management fees and commercial product revenue was primarily driven by the growth in core business and product fee enhancements during 2000. The increase in mortgage banking revenue in the second quarter of 2001 over the second quarter of 2000 was due to increases in origination and sales fees and loan servicing revenue, partially offset by a decrease in gain on the sale of servicing rights.

Excluding securities gains and merger and restructuring-related items, noninterest income increased in the second quarter of 2001 by $\$ 48.2$ million, or 4.1 percent, over the first quarter of 2001 . Credit card and payment processing revenue increased by $\$ 10.9$ million (4.4 percent), reflecting seasonal spending patterns. Mortgage banking revenue increased by $\$ 8.8$ million, the result of higher mortgage loan origination and sales fees and loan servicing revenue.

```
U.S. Bancorp Reports Second Quarter 2001 Results
July 17, 2001
Page 12
```


## NONINTEREST EXPENSE

| (\$ in millions) |  |  |  | PERCENT | PERCENT |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} 2 Q \\ 2001 \end{gathered}$ | $\begin{gathered} 12 \\ 2001 \end{gathered}$ | $\begin{gathered} 2 Q \\ 2000 \end{gathered}$ | $\begin{gathered} \text { CHANGE } \\ 2001 \text { VS } \\ 1201 \end{gathered}$ | $\begin{aligned} & \text { CHANGE } \\ & 2 Q 01 \mathrm{VS} \\ & 2 Q 00 \end{aligned}$ | $\begin{array}{r} \text { YTD } \\ 2001 \end{array}$ |
| Salaries | \$ 570.5 | \$590.5 | \$601.4 | (3.4) | (5.1) | \$1,161.0 |
| Employee benefits | 90.7 | 108.1 | 100.3 | (16.1) | (9.6) | 198.8 |
| Net occupancy | 101.4 | 110.1 | 95.7 | (7.9) | 6.0 | 211.5 |
| Furniture and equipment | 74.9 | 76.9 | 75.7 | (2.6) | (1.1) | 151.8 |
| Postage | 43.8 | 46.9 | 42.6 | (6.6) | 2.8 | 90.7 |
| Goodwill | 61.2 | 70.5 | 59.8 | (13.2) | 2.3 | 131.7 |
| Other intangible assets | 51.4 | 43.9 | 37.0 | 17.1 | 38.9 | 95.3 |
| Other | 348.0 | 347.4 | 316.7 | 0.2 | 9.9 | 695.4 |
| Subtotal | 1,341.9 | 1,394.3 | 1,329.2 | (3.8) | 1.0 | 2,736.2 |

Merger and restructuring-related charges

Total noninterest expense

| 252.8 | 404.2 | 81.9 |
| :---: | :---: | :---: |
| $-=-----------------------$ |  |  |
| $\$ 1,594.7$ | $\$ 1,798.5$ | $\$ 1,411.1$ |
| $==========================$ |  |  |

$======================$
657.0
$33,393.2$

Noninterest Expense

Second quarter noninterest expense, before merger and restructuring-related charges, totaled $\$ 1,341.9$ million, an increase of $\$ 12.7$ million, or 1.0 percent, from the second quarter of 2000. The increase in noninterest expense was primarily the result of approximately $\$ 26$ million related to recent acquisitions, including Scripps Financial, Lyon Financial and 41 branches in Tennessee, partially offset by cost savings related to merger integration and restructuring activities.

Second quarter of 2001 noninterest expense, before merger and restructuring-related charges, was lower than the first quarter of 2001 by $\$ 52.4$ million, or 3.8 percent, primarily due to $\$ 44.2$ million of unusual or nonrecurring expense items recorded in the first quarter of 2001 . Excluding unusual or nonrecurring expense items, before merger and restructuring-related charges, noninterest expense in the second quarter of 2001 would have been essentially flat to the first quarter of 2001.

```
U.S. Bancorp Reports Second Quarter 2001 Results
July 17, 2001
Page 13
```

REVISED
ESTIMATED TIMING

|  |  | ESTIMATED TIMING |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
| SUMMARY OF ITEMS | CURRENT | ------------------- | ACTUAL | ACTUAL |  |
|  | ESTIMATE | 2001 | 2002 | 12 | 2001 |

Firstar/U.S. Bancorp
Severance and employee-related entor

Building and equipment
Investment banking and
transaction costs 61.6
Charitable foundation
$\$ 225.9$
105.3
76.0
\$7 58
46.
61.6 -- 60.6
$76.0 \quad 76.0$
$\$ 98$.
7.7
1.0
Restructurings
Credit - portfolio sales
Credit - policy/practice
alignment
Other
Total restructurings
Branch sale
Other, net
Subtotal
Conversion and integration
U.S. Bancorp Piper Jaffray
restructuring
Other acquisitions, net

Total merger and
restructuring


* orignally estimated to be $\$ 800$ million - see Table 8 for changes

Earnings in the second quarter of 2001 included pre-tax net merger and restructuring-related items of $\$ 391.9$ million. The total merger and restructuring-related items included $\$ 372.3$ million of net expense associated with the Firstar/U.S. Bancorp merger. In addition, $\$ 19.6$ million of expense was included in the second quarter of 2001 for the U.S. Bancorp Piper Jaffray restructuring and other recent, smaller acquisitions.

The $\$ 372.3$ million of net merger and restructuring-related items associated with the U.S. Bancorp/Firstar merger included $\$ 201.3$ million of provision for credit losses, $\$ 98.1$ million of severance and employee-related costs, $\$ 7.7$ million of building and equipment costs, $\$ 45.4$ million of other restructuring expense, $\$ 53.0$ million of conversion and integration costs, and $\$ 29.0$ million of miscellaneous other expense, partially offset by a $\$ 62.2$ million gain from branch divestitures. The $\$ 201.3$ million of provision for credit losses included in the merger and restructuring-related items during the second quarter of 2001 was associated with the Company's integration of certain small

[^0]business credit products and management's decision to discontinue an unsecured small business product of the former U.S. Bancorp. The Company plans to sell the related portfolio by the fourth quarter of 2001 and, as such, has transferred product balances of approximately $\$ 680$ million to loans held for sale.
(\$ in millions)
INCREASE/ (DECRE
6/30/01 6/3
vs
6/30/01 3/31/01 ORIGINAL 3/31/01 ORIG

Category
Severance and employee-related costs
Building and equipment
Investment banking and transaction costs
Charitable foundation
Restructurings*
Branch sale
Other, net
Subtotal
Conversion and integration

Total Firstar/U.S. Bancorp

| \$225.9 | \$187.4 | \$208.0 | \$38.5 |
| :---: | :---: | :---: | :---: |
| 105.3 | 103.5 | 108.0 | 1.8 |
| 61.6 | 58.5 | 60.0 | 3.1 |
| 76.0 | 76.0 | 76.0 | -- |
| 488.3 | 178.1 | -- | 310.2 |
| (62.2) | (64.0) | (60.0) | 1.8 |
| 138.2 | 103.8 | 64.0 | 34.4 |
| 1,033.1 | 643.3 | 456.0 | 389.8 |
| 367.4 | 326.7 | 344.0 | 40.7 |
| \$1,400.5 | \$970.0 | \$800.0 | \$430.5 |


| *DETAIL OF RESTRUCTURING CHARGES | $\begin{aligned} & \text { ESTIMATE } \\ & 6 / 30 / 01 \end{aligned}$ | TIMING OF CHARGE |
| :---: | :---: | :---: |
| Unsecured small business credit line portfolio | \$201.3 | 222001 |
| Credit policy and risk management practice alignment | 90.0 | 122001 |
| Sale of high LTV home equity and indirect auto portfolios | 76.6 | 122001 |
| Exit U.S. Bancorp Libral | 45.4 | 222001 |
| Branch consolidation | 20.0 | 322001 |
| Exit other business lines and/or portfolios | 55.0 | \$15M in 102001/\$40M in 3Q2001 |
| Total restructurings | \$488.3 |  |

(1) an additional $\$ 36.6$ million of expense related to the discontinuation of U.S. Bancorp Libra is included in severance and employee-related and other, net charges above

## Edgar Filing: US BANCORP \DE\ - Form 8-K

Total merger and restructuring-related charges associated with the Firstar/U.S. Bancorp merger are expected to reach $\$ 1,400.5$ million, exceeding the original estimate of $\$ 800$ million by $\$ 600.5$ million. The majority of the increase is due to risk management policy conformance, the restructuring of the credit portfolio and discontinuing products or exiting businesses that do not correspond with the
newly combined Company's strategic direction. These actions were not anticipated at the time the merger was announced. The actions are expected, however, to reduce the overall risk profile of the Company, as well as lead to higher cost savings than originally anticipated.

Included in the total merger and restructuring-related charges is $\$ 82$ million associated with the closing of U.S. Bancorp Libra, a business unit that specializes in underwriting and trading high yield debt and mezzanine securities. The charge includes the cost of contractual obligations, liquidation of inventory and investments, severance and other miscellaneous items. The former U.S. Bancorp acquired Libra Investments, Inc. in January of 1999.

| 122001 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 20 |  |  | 4 C | 32 | 20 |
| 2001 | "NORMALIZED*" | - ACTUAL | 2000 | 2000 | 2000 |
| \$1,729.1 | \$1,786.9 | \$1,786.9 | \$1,776.6 | \$1,757.0 | \$1,726.1 |
| 75.5 | 53.9 | 270.3 | 69.0 | 68.9 | 68.5 |
| 9.1 | 6.4 | 19.6 | 7.2 | 4.8 | 5.6 |



* categories adjusted for merger-related (\$90.0 million) and portfolio restructuring-related ( $\$ 160.0$ million) net-charge-offs


## Credit Quality

The allowance for credit losses was $\$ 1,715.7$ million at June 30, 2001, compared with the allowance for credit losses of $\$ 1,729.1$ million at March 31, 2001. The decrease was due to the transfer of the unsecured small business line of credit portfolio to loans held for sale. The ratio of allowance for credit losses to nonperforming loans was 156 percent at June 30,2001 , down from the

U.S. Bancorp Reports Second Quarter 2001 Results<br>July 17, 2001<br>Page 17

ratio of 176 percent at March 31, 2001. The ratio of allowance for credit losses to period-end loans was 1.45 percent at June 30 , 2001 , equal to the ratio at March 31, 2001.

Total net charge-offs in the second quarter of 2001 were $\$ 240.3$ million, compared with the first quarter of 2001 net charge-offs, before merger-related items, of $\$ 387.1$ million and the second quarter of 2000 net charge-offs of $\$ 198.9$ million. Total net charge-offs in the first quarter of 2001 , before merger-related items, included $\$ 160.0$ million of charge-offs related to the Company's accelerated loan workout strategy. Retail loan net charge-offs of $\$ 150.1$ million in the second quarter of 2001 were higher than the same period of 2000 by $\$ 23.3$ million, or 18.4 percent, but $\$ 4.6$ million, or 3.0 percent, less than the first quarter of 2001 . The reduction in retail loan net charge-offs in the second quarter of 2001 from the first quarter of 2001 was primarily due to the impact of the sale of the high loan-to-value home equity and indirect automobile portfolios at the end of the first quarter of 2000 , partially offset by seasonal factors and higher bankruptcies. Retail loan net charge-offs as a percent of average loans outstanding were 1.75 percent in the second quarter of 2001, compared with 1.79 percent and 1.59 percent in the first quarter of 2001 and second quarter of 2000 , respectively.

Commercial and commercial real estate loan net charge-offs were $\$ 86.9$ million for the second quarter of 2001 , or .45 percent of average loans outstanding, compared with $\$ 319.2$ million, or 1.64 percent, in the first quarter of 2001 and $\$ 69.8$ million, or .37 percent, of average loans outstanding, in the second quarter of 2000. Commercial and commercial real estate loan net charge-offs in the first quarter of 2001 included $\$ 255.0$ million in merger and restructuring-related charge-offs and charge-offs associated with the Company's accelerated loan workout strategy. Excluding net charge-offs associated with the merger and accelerated workout strategy, commercial and commercial real estate loan net charge-offs in the first quarter of 2001 were .33 percent of average loans outstanding. The Company expects total net charge-offs in the third and fourth quarters of 2001 to increase modestly from the net charge-offs reported in the second quarter of 2001.

21
U.S. Bancorp Reports Second Quarter 2001 Results

July 17, 2001
Page 18

```
Net charge-offs ratios*
    Commercial
    Lease financing
            Total commercial
    Commercial real estate
    Residential mortgage
    Credit cards
    0.66 2.34 0.59 0.59 0.60
\begin{tabular}{lllll}
0.62 & 1.38 & 0.51 & 0.43 & 0.54
\end{tabular}
\begin{tabular}{lllll}
0.66 & 2.24 & 0.58 & 0.57 & 0.60
\end{tabular}
\begin{tabular}{lllll}
0.04 & 0.45 & 0.16 & 0.10 & \((0.07)\)
\end{tabular}
\(0.18 \quad 0.17\)
\[
0.14
\]
\[
0.10
\]
\[
0.10
\]
\begin{tabular}{lllll}
4.86 & 4.15 & 4.15 & 4.16 & 4.36
\end{tabular}
    Retail leasing
\begin{tabular}{lllll}
0.63 & 0.59 & 0.46 & 0.43 & 0.37
\end{tabular}
    Other retail
        Total retail
Total net charge-offs
0.81
\begin{tabular}{lllll}
1.23 & 1.46 & 1.27 & 1.22 & 1.18
\end{tabular}
\begin{tabular}{lllll}
1.75 & 1.79 & 1.62 & 1.58 & 1.59
\end{tabular}
                            1.59
                                    0.75
                                    0.71
                                    0.68
Delinquent loan ratios**
    Commercial past due 90+ days
\begin{tabular}{lllll}
1.41 & 1.22 & 0.95 & 0.84 & 0.78 \\
1.00 & 1.01 & 0.92 & 0.79 & 0.74
\end{tabular}
```

* annualized and calculated on average loan balances
** ratios include nonperforming loans and are expressed as a percent of ending loan balances

22
U.S. Bancorp Reports Second Quarter 2001 Results

July 17, 2001
Page 19

## (\$ in millions)

| JUN 30 | MAR 31 | DEC 31 | SEP 30 | JUN 30 |
| :---: | :---: | :---: | :---: | :---: |
| 2001 | 2001 | 2000 | 2000 | 2000 |

Nonperforming loans

Commercial
Lease financing

Total commercial
Commercial mortgages
Construction and development

| \$724.1 | \$631.9 | \$ 470.4 | \$383.8 | \$ 325.3 |
| :---: | :---: | :---: | :---: | :---: |
| 126.4 | 103.8 | 70.5 | 57.5 | 53.5 |
| 850.5 | 735.7 | 540.9 | 441.3 | 378.8 |
| 114.4 | 98.5 | 105.5 | 107.6 | 103.4 |
| 37.3 | 57.8 | 38.2 | 34.8 | 24.1 |



* does not include accruing loans 90 days past due

Nonperforming assets at June 30, 2001, totaled $\$ 1,215.1$ million, compared with $\$ 1,090.8$ million at March 31, 2000, and $\$ 668.2$ million at June 30, 2000. The $\$ 124.3$ million increase in nonperforming assets from March 31, 2001, to June 30, 2001, was primarily due to continuing stress in sectors of the economy, particularly in manufacturing, automobile and transportation, partially offset by the disposition of nonperforming assets identified as part of the Company's accelerated workout program in the first quarter of 2001 . The ratio of nonperforming assets to loans and other real estate was 1.02 percent at June 30, 2001, compared with . 91 percent at March 31, 2001, and. 56 percent at June 30 , 2000 .

23
U.S. Bancorp Reports Second Quarter 2001 Results

July 17, 2001
Page 20

| CAPITAL POSITION |  |  |  | TABLE 12 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| (\$ in millions) | $\begin{gathered} \text { JUN } 30 \\ 2001 \end{gathered}$ | $\begin{gathered} \text { MAR } 31 \\ 2001 \end{gathered}$ | $\begin{gathered} \text { DEC } 31 \\ 2000 \end{gathered}$ | $\begin{gathered} \text { SEP } 30 \\ 2000 \end{gathered}$ | $\begin{gathered} \text { JUN } 30 \\ 2000 \end{gathered}$ |
| Total shareholders' equity | \$15,456 | \$15,243 | \$15,168 | \$14,334 | \$14,137 |


| Tier 1 capital | 12,848 | 11,831 | 11,602 | 11,179 | 11,125 |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Total risk-based capital | 18,054 | 17,135 | 17,038 | 16,740 | 16,718 |  |
|  |  |  |  |  |  |  |
| Common equity to assets | $9.4 \%$ | $9.5 \%$ | $9.2 \%$ | $8.9 \%$ | $8.8 \%$ |  |
| Tangible common equity to assets | 6.6 | 6.6 | 6.3 | 6.3 | 6.3 |  |
| Tier 1 capital ratio | 8.0 | 7.4 | 7.2 | 7.1 | 7.2 |  |
| Total risk-based capital ratio | 11.2 | 10.7 | 10.6 | 10.6 | 10.8 |  |
| Leverage ratio | 8.0 | 7.5 | 7.4 | 7.2 | 7.2 |  |

Total shareholder's equity was $\$ 15.5$ billion at June 30, 2001, compared to $\$ 14.1$ billion reported at June 30,2000 . The increase was the result of strong corporate earnings, including merger and restructuring-related items, offset by dividend payments and share buybacks in the second and third quarters of 2000 .

Tangible common equity to assets was 6.6 percent at June 30,2001 , compared with 6.6 percent at March 31, 2001 , and 6.3 percent at June 30,2000 . The Tier 1 capital ratio was 8.0 percent at June 30,2001 , compared with 7.4 percent at March 31, 2001, and 7.2 percent at June 30, 2000. The increase primarily reflects the issuance of $\$ 700$ million of "trust preferred" securities during the second quarter of 2001 . The total risk-based capital ratio was 11.2 percent at June 30,2001 , compared with 10.7 percent at March 31 , 2001, and 10.8 percent at June 30,2000 . The improvement in the total risk-based capital ratio during the second quarter of 2001 primarily reflects changes in the mix of investment securities in addition to the issuance of "trust preferred" securities. The leverage ratio was 8.0 percent at June 30, 2001, compared with 7.5 percent at March 31,2001 , and 7.2 percent at June 30,2000 . All regulatory ratios continue to be in excess of stated "well capitalized" requirements.

24
U.S. Bancorp Reports Second Quarter 2001 Results

July 17, 2001
Page 21

| COMMON SHARES |  |  |  | TABLE 13 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| (Millions) | $\begin{gathered} 20 \\ 2001 \end{gathered}$ | $\begin{gathered} 12 \\ 2001 \end{gathered}$ | $\begin{gathered} 4 Q \\ 2000 \end{gathered}$ | $\begin{gathered} 30 \\ 2000 \end{gathered}$ | $\begin{gathered} 20 \\ 2000 \end{gathered}$ |
| Beginning shares outstanding | 1,905.3 | 1,902.1 | 1,890.3 | 1,905.5 | 1,917.5 |
| Shares issued for stock option and stock purchase plans, acquisitions and other corporate purposes | 2.3 | 3.2 | 11.8 | 1.9 | 8.2 |
| Shares repurchased | -- | -- | -- | (17.1) | (20.2) |

Ending shares outstanding
$1,907.6$ 1,905.3 1,902.1 1,890.3 1,905.5

The stock repurchase programs of Firstar and the former U.S. Bancorp were rescinded on October 4, 2000, and January 17, 2001, respectively, in connection with the planned merger of the two companies.

Minneapolis-based U.S. Bancorp ("USB"), with \$165 billion in assets, is the 8th largest financial services holding company in the United States. The company operates 2, 242 banking offices and 5,208 ATMs, and provides a comprehensive line of banking, brokerage, insurance, investment, mortgage, and trust payment services products to consumers, businesses and institutions. U.S. Bancorp is the parent company of Firstar Banks and U.S. Bank. Visit U.S. Bancorp on the web at www. usbank.com and Firstar Bank at www.firstar.com.

A RECORDED REVIEW OF THE FINANCIAL RESULTS BY VICE CHAIRMAN AND CHIEF FINANCIAL OFFICER DAVID M. MOFFETT WILL BE AVAILABLE BY TELEPHONE OR ON THE INTERNET. The recorded message will be available at approximately 11:00 A.M. (CDT) on Tuesday, July 17, 2001 through 12:00 midnight (CDT) on Monday, July 23, 2001. To access the recorded message dial 800-642-1687 and enter ID number 1295517. If calling from outside the United States, please dial 706-645-9291 and enter the ID number.

```
U.S. Bancorp Reports Second Quarter 2001 Results
July 17, 2001
Page 22
```

Forward-Looking Statements

This press release contains forward-looking statements. Statements that are not historical or current facts, including statements about beliefs and expectations, are forward-looking statements. These forward-looking statements cover, among other things, projected earnings growth, anticipated future expenses and revenues, and the future prospects of the Company. Forward-looking statements involve inherent risks and uncertainties, and important factors could cause actual results to differ materially from those anticipated, including the following, in addition to those contained in the Company's reports on file with the SEC: (i) general economic or industry conditions could be less favorable than expected, resulting in a deterioration in credit quality, a change in the allowance for credit losses, or a reduced demand for credit or fee-based products and services; (ii) changes in the domestic interest rate environment could reduce net interest income and could increase credit losses; (iii) the conditions of the securities markets could change, adversely affecting revenues from capital markets businesses, the value or credit quality of the company's on-balance sheet and off-balance sheet assets, or the availability and terms of funding necessary to meet the Company's liquidity needs; (iv) changes in the extensive laws, regulations and policies governing financial services companies

## Edgar Filing: US BANCORP \DE\ - Form 8-K

could alter the Company's business environment or affect operations; (v) the potential need to adapt to industry changes in information technology systems, on which the Company is highly dependent, could present operational issues or require significant capital spending; (vi) competitive pressures could intensify and affect the Company's profitability, including as a result of continued industry consolidation, the increased availability of financial services from non-banks, technological developments such as the Internet, or bank regulatory reform; and (vii) acquisitions may not produce revenue enhancements or cost savings at levels or within time frames originally anticipated, or may result in unforeseen integration difficulties. Forward-looking statements speak only as of the date they are made, and the Company undertakes no obligation to update them in light of new information or future events.

## \#\#\#

## 26

U.S. Bancorp

CONSOLIDATED STATEMENT OF INCOME

|  | Three Months Ended |  | Six Mon |
| :---: | :---: | :---: | :---: |
| (Dollars and Shares in Millions, Except | June 30, | June 30, | June 30, |
| Per Share Data) (Unaudited) | 2001 | 2000 | 2001 |

INTEREST INCOME

| Loans | \$2,437.9 | \$2,591.8 | \$5,098.8 |
| :---: | :---: | :---: | :---: |
| Loans held for sale | 25.9 | 35.2 | 42.5 |
| Investment securities |  |  |  |
| Taxable | 287.8 | 255.6 | 541.1 |
| Non-taxable | 27.8 | 33.5 | 59.0 |
| Money market investments | 7.4 | 15.0 | 16.3 |
| Trading securities | 14.1 | 12.6 | 30.0 |
| Other interest income | 26.1 | 37.0 | 58.1 |
| Total interest income | $2,827.0$ | 2,980.7 | 5,845.8 |
| INTEREST EXPENSE |  |  |  |
| Deposits | 783.0 | 875.9 | 1,666.7 |
| Short-term borrowings | 157.6 | 198.7 | 376.7 |
| Long-term debt | 281.8 | 371.3 | 614.6 |
| Company-obligated mandatorily redeemable preferred securities of subsidiary trusts holding solely the junior subordinated debentures of the parent company | 35.4 | 29.3 | 63.0 |
| Total interest expense | 1,257.8 | 1,475.2 | 2,721.0 |
| Net interest income | 1,569.2 | 1,505.5 | 3,124.8 |
| Provision for credit losses | 441.3 | 201.3 | 973.7 |
| Net interest income after provision for credit |  |  |  |
| NONINTEREST INCOME |  |  |  |
| Credit card and payment processing revenue | 260.6 | 247.3 | 510.3 |
| Trust and investment management fees | 228.0 | 230.4 | 453.0 |

Deposit service charges
Cash management fees
Mortgage banking revenue
Trading account profits and commissions
Investment products fees and commissions
Investment banking revenue
Commercial product revenue
Securities gains, net
Merger and restructuring-related gains
Other
Total noninterest income
NoniNTEREST EXPENSE
Salaries
Employee benefits
Net occupancy
Furniture and equipment
Postage
Goodwill
Other intangible assets
Merger and restructuring-related charges
Other

Total noninterest expense

Income before income taxes
Applicable income taxes

Net income

EARNINGS PER COMMON SHARE
Average common shares
Earnings per share

Average diluted common shares Diluted earnings per share

| 176.7 | 138.0 | 323.2 |
| ---: | ---: | ---: |
| 84.9 | 74.1 | 161.7 |
| 57.0 | 48.1 | 105.2 |
| 55.8 | 59.8 | 127.7 |
| 114.2 | 109.1 | 239.9 |
| 71.1 | 72.9 | 131.3 |
| 93.8 | 71.6 | 169.9 |
| 31.3 | .3 | 247.3 |
| 62.2 | -- | 62.2 |
| 91.0 | 151.7 | 195.8 |
| ----------------------------------1 |  |  |


| 570.5 | 601.4 | 1,161.0 |
| :---: | :---: | :---: |
| 90.7 | 100.3 | 198.8 |
| 101.4 | 95.7 | 211.5 |
| 74.9 | 75.7 | 151.8 |
| 43.8 | 42.6 | 90.7 |
| 61.2 | 59.8 | 131.7 |
| 51.4 | 37.0 | 95.3 |
| 252.8 | 81.9 | 657.0 |
| 348.0 | 316.7 | 695.4 |
| 1,594.7 | 1,411.1 | 3,393.2 |
| 859.8 | 1,096.4 | 1,485.4 |
| 297.5 | 386.6 | 513.0 |
| \$562. 3 | \$709.8 | \$972.4 |


| $1,905.3$ | $1,911.4$ | $1,903.2$ |
| ---: | ---: | ---: |
| $\$ .30$ | $\$ .37$ | $\$ .51$ |


| $1,917.2$ | $1,925.9$ | $1,916.4$ |
| ---: | ---: | ---: |
| $\$ .29$ | $\$ .37$ | $\$ .51$ |

27
U.S. Bancorp
CONSOLIDATED ENDING BALANCE SHEET
(Dollars in Millions) June 30,
2001

| ASSETS | (Unaudited) |
| :--- | ---: |
| Cash and due from banks | $\$ 7,032$ |
| Money market investments | 1,045 |
| Trading account securities | 805 |
| Investment securities |  |

Held-to-maturity ..... 271
Available-for-sale ..... 20,813
Loans held for sale ..... 2,400
Loans
Commercial ..... 50,489
Commercial real estate ..... 26,125
Residential mortgages ..... 6,950
Retail34,948
Total loans 18,512Less allowance for credit lossesNet loans
1,716
116,7961,746
Customers' liability on acceptances ..... 151
Goodwill and other intangible assets ..... 5,202
Other assets 8,895Total assets
\$165,156
LIABILITIES AND SHAREHOLDERS' EQUITY
Deposits
Noninterest-bearing ..... \$26,122
Interest-bearing ..... 66,084
Time deposits greater than $\$ 100,000$
Total deposits14,738
106,944hort-term borrowings
14, 012
Long-term debt ..... 21,425
Company-obligated mandatorily redeemable preferred
securities of subsidiary trusts holding solely the juniorsubordinated debentures of the parent company2,039
Acceptances outstanding ..... 151
Other liabilities ..... 5,129
Total liabilities ..... 149,700
Shareholders' equity19
Capital surplus ..... 3,534
Retained earnings ..... 11,916
Treasury stock ..... (26)
Other comprehensive income ..... 13
Total shareholders' equityTotal liabilities and shareholders' equity
15,456
\$165,156


[^0]:    U.S. Bancorp Reports Second Quarter 2001 Results

    July 17, 2001
    Page 14

