

Edgar Filing: AUTONATION INC /FL - Form SC 13D/A

AUTONATION INC /FL  
Form SC 13D/A  
March 26, 2007

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

SCHEDULE 13D  
Under the Securities Exchange Act of 1934  
(Amendment No. 12)\*

AutoNation, Inc.

-----  
(Name of Issuer)

Common Stock, par value \$0.01 per share

-----  
(Title of Class of Securities)

05329W102

-----  
(CUSIP Number)

John G. Finley  
Simpson Thacher & Bartlett LLP  
425 Lexington Avenue  
New York, New York 10017  
(212) 455-2000

-----  
(Name, Address and Telephone Number of Person Authorized to  
Receive Notices and Communications)

March 23, 2007

-----  
(Date of Event which Requires Filing of this Statement)

If the filing person has previously filed a statement on Schedule 13G to report the acquisition that is the subject of this Schedule 13D, and is filing this schedule because of ss.240.13d-1(e), 240.13d-1(f) or 240.13d-1(g), check the following box. [ ]

Note: Schedules filed in paper format shall include a signed original and five copies of the schedule, including all exhibits. See ss.240.13d-7 for other parties to whom copies are to be sent.

\* The remainder of this cover page shall be filled out for a reporting person's initial filing on this form with respect to the subject class of securities, and for any subsequent amendment containing information which would alter disclosures provided in a prior cover page.

The information required on the remainder of this cover page shall not be deemed to be "filed" for the purpose of Section 18 of the Securities Exchange Act of 1934 ("Act") or otherwise subject to the liabilities of that section of the Act but shall be subject to all other provisions of the Act (however, see the Notes).

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CUSIP No. 05329W102

1 NAME OF REPORTING PERSON  
S.S. OR I.R.S. IDENTIFICATION NO. OF ABOVE PERSON

ESL Partners, L.P., a Delaware limited partnership

2 CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP (a) X  
(b) [ ]

3 SEC USE ONLY

4 SOURCE OF FUNDS

N/A

5 CHECK BOX IF DISCLOSURE OF LEGAL PROCEEDINGS IS REQUIRED PURSUANT  
TO ITEM 2(d) OR 2(e) [ ]

6 CITIZENSHIP OR PLACE OF ORGANIZATION  
Delaware

7 SOLE VOTING POWER

32,767,921

8 SHARED VOTING POWER

NUMBER OF SHARES  
BENEFICIALLY

0

OWNED BY EACH  
REPORTING PERSON  
WITH

9 SOLE DISPOSITIVE POWER

32,767,921

10 SHARED DISPOSITIVE POWER

0

11 AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON

50,052,840

12 CHECK BOX IF THE AGGREGATE AMOUNT IN ROW (11) EXCLUDES CERTAIN SHARES  
[ ]

13 PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW (11)

23.9%

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14 TYPE OF REPORTING PERSON

PN

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CUSIP No. 05329W102

1 NAME OF REPORTING PERSON  
S.S. OR I.R.S. IDENTIFICATION NO. OF ABOVE PERSON  
  
ESL Institutional Partners, L.P., a Delaware limited  
partnership

2 CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP (a)  X  
(b)  [ ]

3 SEC USE ONLY

4 SOURCE OF FUNDS

N/A

5 CHECK BOX IF DISCLOSURE OF LEGAL PROCEEDINGS IS REQUIRED PURSUANT  
TO ITEM 2 (d) OR 2 (e) [ ]

6 CITIZENSHIP OR PLACE OF ORGANIZATION  
Delaware

7 SOLE VOTING POWER  
221,701

8 SHARED VOTING POWER  
0  
NUMBER OF SHARES  
BENEFICIALLY

9 SOLE DISPOSITIVE POWER  
221,701  
OWNED BY EACH  
REPORTING PERSON  
WITH

10 SHARED DISPOSITIVE POWER  
0

11 AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON

50,052,840

12 CHECK BOX IF THE AGGREGATE AMOUNT IN ROW (11) EXCLUDES CERTAIN SHARES

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[ ]

-----  
13 PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW (11)

23.9%

-----  
14 TYPE OF REPORTING PERSON

PN  
-----

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CUSIP No. 05329W102  
-----

1 NAME OF REPORTING PERSON  
S.S. OR I.R.S. IDENTIFICATION NO. OF ABOVE PERSON

ESL Investors, L.L.C., a Delaware limited liability  
company  
-----

2 CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP (a) X  
(b) [ ]  
-----

3 SEC USE ONLY  
-----

4 SOURCE OF FUNDS

N/A  
-----

5 CHECK BOX IF DISCLOSURE OF LEGAL PROCEEDINGS IS REQUIRED PURSUANT TO  
ITEM 2(d) OR 2(e) [ ]  
-----

6 CITIZENSHIP OR PLACE OF ORGANIZATION  
Delaware  
-----

7 SOLE VOTING POWER

11,026,765  
-----

8 SHARED VOTING POWER

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NUMBER OF SHARES  
BENEFICIALLY

0

OWNED BY EACH  
REPORTING PERSON  
WITH

9

SOLE DISPOSITIVE POWER

11,026,765

10

SHARED DISPOSITIVE POWER

0

11 AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON

50,052,840

12 CHECK BOX IF THE AGGREGATE AMOUNT IN ROW (11) EXCLUDES CERTAIN SHARES

[ ]

13 PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW (11)

23.9%

14 TYPE OF REPORTING PERSON

OO

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CUSIP No. 05329W102

1 NAME OF REPORTING PERSON  
S.S. OR I.R.S. IDENTIFICATION NO. OF ABOVE PERSON

ESL Investments, Inc., a Delaware corporation

2 CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP

(a) X

(b) [ ]

3 SEC USE ONLY

4 SOURCE OF FUNDS

N/A

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5 CHECK BOX IF DISCLOSURE OF LEGAL PROCEEDINGS IS REQUIRED PURSUANT TO  
ITEM 2 (d) OR 2 (e) [ ]

6 CITIZENSHIP OR PLACE OF ORGANIZATION  
Delaware

7 SOLE VOTING POWER  
49,728,470

8 SHARED VOTING POWER  
0

9 SOLE DISPOSITIVE POWER  
49,728,470

10 SHARED DISPOSITIVE POWER  
0

11 AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON  
50,052,840

12 CHECK BOX IF THE AGGREGATE AMOUNT IN ROW (11) EXCLUDES CERTAIN SHARES  
[ ]

13 PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW (11)  
23.9%

14 TYPE OF REPORTING PERSON  
CO

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CUSIP No. 05329W102

1 NAME OF REPORTING PERSON  
S.S. OR I.R.S. IDENTIFICATION NO. OF ABOVE PERSON  
CBL Partners, L.P., a Delaware limited partnership

2 CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP (a) X

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(b) [ ]

-----  
3 SEC USE ONLY  
-----

4 SOURCE OF FUNDS  
  
N/A  
-----

5 CHECK BOX IF DISCLOSURE OF LEGAL PROCEEDINGS IS REQUIRED PURSUANT TO  
ITEM 2 (d) OR 2 (e) [ ]  
-----

6 CITIZENSHIP OR PLACE OF ORGANIZATION  
  
Delaware  
-----

7 SOLE VOTING POWER  
  
5,712,083  
-----

8 SHARED VOTING POWER  
  
NUMBER OF SHARES  
BENEFICIALLY 0  
-----

OWNED BY EACH  
REPORTING PERSON  
WITH 9 SOLE DISPOSITIVE POWER  
  
5,712,083  
-----

10 SHARED DISPOSITIVE POWER  
  
0  
-----

11 AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON  
  
50,052,840  
-----

12 CHECK BOX IF THE AGGREGATE AMOUNT IN ROW (11) EXCLUDES CERTAIN SHARES  
  
[ ]  
-----

13 PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW (11)  
  
23.9%  
-----

14 TYPE OF REPORTING PERSON  
  
PN  
-----

CUSIP No. 05329W102

1 NAME OF REPORTING PERSON  
 S.S. OR I.R.S. IDENTIFICATION NO. OF ABOVE PERSON  
  
 Tynan, LLC, a Delaware limited liability company

2 CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP (a)  X  
 (b)  [ ]

3 SEC USE ONLY

4 SOURCE OF FUNDS  
  
 N/A

5 CHECK BOX IF DISCLOSURE OF LEGAL PROCEEDINGS IS REQUIRED PURSUANT TO  
 ITEM 2(d) OR 2(e) [ ]

6 CITIZENSHIP OR PLACE OF ORGANIZATION  
 Delaware

7 SOLE VOTING POWER  
  
 2,406

8 SHARED VOTING POWER  
 NUMBER OF SHARES BENEFICIALLY 0

9 SOLE DISPOSITIVE POWER  
 OWNED BY EACH REPORTING PERSON WITH 2,406

10 SHARED DISPOSITIVE POWER  
  
 0

11 AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON  
  
 50,052,840

12 CHECK BOX IF THE AGGREGATE AMOUNT IN ROW (11) EXCLUDES CERTAIN SHARES



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[ ]

13 PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW (11)

23.9%

14 TYPE OF REPORTING PERSON

OO

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CUSIP No. 05329W102

1 NAME OF REPORTING PERSON  
S.S. OR I.R.S. IDENTIFICATION NO. OF ABOVE PERSON

ESL Investment Management, L.P., a Delaware limited partnership

2 CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP (a) X  
(b) [ ]

3 SEC USE ONLY

4 SOURCE OF FUNDS

N/A

5 CHECK BOX IF DISCLOSURE OF LEGAL PROCEEDINGS IS REQUIRED PURSUANT  
TO ITEM 2(d) OR 2(e) [ ]

6 CITIZENSHIP OR PLACE OF ORGANIZATION  
Delaware

7 SOLE VOTING POWER

61,964

8 SHARED VOTING POWER

NUMBER OF SHARES  
BENEFICIALLY

0

OWNED BY EACH  
REPORTING PERSON  
WITH

9 SOLE DISPOSITIVE POWER

61,964



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-----  
7 SOLE VOTING POWER  
43,794,686  
-----  
NUMBER OF SHARES BENEFICIALLY OWNED BY EACH REPORTING PERSON WITH  
8 SHARED VOTING POWER  
0  
-----  
9 SOLE DISPOSITIVE POWER  
43,794,686  
-----  
10 SHARED DISPOSITIVE POWER  
0  
-----  
11 AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON  
50,052,840  
-----  
12 CHECK BOX IF THE AGGREGATE AMOUNT IN ROW (11) EXCLUDES CERTAIN SHARES [ ]  
-----  
13 PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW (11)  
23.9%  
-----  
14 TYPE OF REPORTING PERSON  
PN  
-----

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CUSIP No. 05329W102

-----  
1 NAME OF REPORTING PERSON  
S.S. OR I.R.S. IDENTIFICATION NO. OF ABOVE PERSON  
  
RBS Investment Management, LLC, a Delaware limited liability  
company  
-----  
2 CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP (a) X  
(b) [ ]  
-----  
3 SEC USE ONLY  
-----

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4 SOURCE OF FUNDS

N/A

5 CHECK BOX IF DISCLOSURE OF LEGAL PROCEEDINGS IS REQUIRED PURSUANT TO  
ITEM 2(d) OR 2(e) [ ]

6 CITIZENSHIP OR PLACE OF ORGANIZATION  
Delaware

7 SOLE VOTING POWER  
221,701

8 SHARED VOTING POWER  
NUMBER OF SHARES BENEFICIALLY 0

9 SOLE DISPOSITIVE POWER  
OWNED BY EACH REPORTING PERSON WITH 221,701

10 SHARED DISPOSITIVE POWER  
0

11 AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON  
50,052,840

12 CHECK BOX IF THE AGGREGATE AMOUNT IN ROW (11) EXCLUDES CERTAIN SHARES [ ]

13 PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW (11)  
23.9%

14 TYPE OF REPORTING PERSON  
OO

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CUSIP No. 05329W102

1 NAME OF REPORTING PERSON  
S.S. OR I.R.S. IDENTIFICATION NO. OF ABOVE PERSON

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Edward S. Lampert

2 CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP (a) X  
(b) [ ]

3 SEC USE ONLY

4 SOURCE OF FUNDS

N/A

5 CHECK BOX IF DISCLOSURE OF LEGAL PROCEEDINGS IS REQUIRED PURSUANT TO  
ITEM 2(d) OR 2(e) [ ]

6 CITIZENSHIP OR PLACE OF ORGANIZATION  
United States

7 SOLE VOTING POWER  
49,920,434

8 SHARED VOTING POWER  
NUMBER OF SHARES BENEFICIALLY 0

9 SOLE DISPOSITIVE POWER  
OWNED BY EACH REPORTING PERSON WITH 49,920,434

10 SHARED DISPOSITIVE POWER  
0

11 AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON

50,052,840

12 CHECK BOX IF THE AGGREGATE AMOUNT IN ROW (11) EXCLUDES CERTAIN SHARES

[ ]

13 PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW (11)

23.9%

14 TYPE OF REPORTING PERSON

IN

CUSIP No. 05329W102

1 NAME OF REPORTING PERSON  
 S.S. OR I.R.S. IDENTIFICATION NO. OF ABOVE PERSON  
  
 William C. Crowley

2 CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP (a) X  
 (b) [ ]

3 SEC USE ONLY

4 SOURCE OF FUNDS  
 N/A

5 CHECK BOX IF DISCLOSURE OF LEGAL PROCEEDINGS IS REQUIRED PURSUANT TO  
 ITEM 2 (d) OR 2 (e) [ ]

6 CITIZENSHIP OR PLACE OF ORGANIZATION  
 United States

7 SOLE VOTING POWER  
 132,406

8 SHARED VOTING POWER  
 0

NUMBER OF SHARES  
 BENEFICIALLY

9 SOLE DISPOSITIVE POWER  
 132,406

OWNED BY EACH  
 REPORTING PERSON  
 WITH

10 SHARED DISPOSITIVE POWER  
 0

11 AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON  
 50,052,840

12 CHECK BOX IF THE AGGREGATE AMOUNT IN ROW (11) EXCLUDES CERTAIN SHARES  
 [ ]

13 PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW (11)  
 23.9%

14 TYPE OF REPORTING PERSON

IN

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This Amendment No. 12 to Schedule 13D (this "Amendment") relates to shares of common stock, par value \$0.01 per share (the "Shares"), of AutoNation, Inc. (the "Issuer"). This Amendment No. 12 supplementally amends the statement on Schedule 13D, as amended, filed by a group consisting of ESL Partners, L.P., a Delaware limited partnership ("ESL"), ESL Institutional Partners, L.P., a Delaware limited partnership ("Institutional"), ESL Investors, L.L.C., a Delaware limited liability company ("Investors"), ESL Investments, Inc. ("Investments"), CBL Partners, L.P., a Delaware limited partnership ("CBL"), Tynan, LLC ("Tynan"), ESL Investment Management, L.P., a Delaware limited partnership ("ESLIM"), RBS Partners, L.P., a Delaware limited partnership ("RBS"), RBS Investment Management, LLC, a Delaware limited liability company ("RBSIM"), Edward S. Lampert, and William C. Crowley, both United States citizens, by furnishing the information set forth below. ESL, Institutional, Investors, Investments, CBL, Tynan, ESLIM, RBS, RBSIM, Mr. Lampert, and Mr. Crowley are collectively defined in this Amendment as the "Filing Persons." Unless set forth below, all previous Items are unchanged. Capitalized terms used herein which are not defined herein have the meanings given to them in the Schedule 13D, as amended, previously filed with the Securities and Exchange Commission.

The Filing Persons are filing this Amendment No. 12 to report that Mr. Lampert has determined that he will not be standing for re-election to the Board of Directors of the Issuer.

Item 4. Purpose of Transaction

Item 4 is hereby amended and restated in its entirety as follows:

The Filing Persons purchased the Shares reported herein as part of their ordinary course investment activities and intend to review on a continuing basis their investment in the Issuer. Depending on their review and evaluation of the business and prospects of the Issuer and the price level of the Shares, or such other factors as they may deem relevant, the Filing Persons may acquire additional Shares; may sell all or any part of their Shares pursuant to Rule 144, in privately negotiated transactions or in sales registered or exempt from registration under the Securities Act of 1933; may distribute Shares to various of their partners or may engage in any combination of the foregoing. Subject to applicable law, the Filing Persons may enter into derivative transactions, hedging transactions or alternative structures with respect to the Shares. Any open market or privately negotiated purchases, sales, distributions or other transactions may be made at any time without additional prior notice. Any alternative that the Filing Persons may pursue will depend upon a variety of factors, including without limitation, current and anticipated future trading prices of the Shares, the financial condition, results of operations and prospects of the Issuer and general economic, financial market and industry conditions, other investment and business opportunities available to the Filing Persons, general stock market and economic conditions, tax considerations and other factors.

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Mr. Lampert and Mr. Crowley were appointed to the Board of Directors of the Issuer on January 29, 2002. On March 23, 2007, Mr. Lampert determined that he will not be standing for re-election to the Board of Directors of the Issuer, in order to devote more time to his duties at Investments and Sears Holdings Corporation. Mr. Lampert will remain on the Board of Directors until the upcoming annual meeting of the Issuer's shareholders in May 2007.

As a result of the Filing Persons' ongoing review and evaluation of the business of the Issuer, the Filing Persons may, through Mr. Crowley's representation on the Board of Directors of the Issuer and otherwise, continue to communicate with the Board of Directors, members of management and/or other stockholders from time to time with respect to operational, strategic, financial or governance matters or otherwise work with management and the Board of Directors to create stockholder value.

Other than as described in this Item 4, none of the Filing Persons, nor, to the knowledge of each Filing Person, any individuals listed in response to Item 2 hereof, has any current plans or proposals that relate to or that would result in any of the transactions or other matters specified in clauses (a) through (j) of Item 4 of Schedule 13D; provided that the Filing Persons may, at any time, review or reconsider their position with respect to the Issuer and reserve the right to develop such plans or proposals.

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### Item 5. Interest in Securities of the Issuer

Item 5 is hereby amended and restated in its entirety to read as follows:

(a)-(b) The Filing Persons may be deemed to beneficially own an aggregate of 50,052,840 Shares (approximately 23.9% of the outstanding Shares based on the Issuer having 209,075,307 Shares outstanding on February 23, 2007, as disclosed in the Issuer's last annual report on Form 10-K).

REPORTING PERSON	NUMBER OF SHARES BENEFICIALLY OWNED	PERCENTAGE OF OUTSTANDING SHARES	SOLE VOTING POWER	SHARED VOTING POWER	SOLE DISPOSITIV POWER
ESL Partners, L.P.	50,052,840 (1)	23.9%	32,767,921	0	32,767,921
ESL Institutional Partners, L.P.	50,052,840 (1)	23.9%	221,701	0	221,701
ESL Investors, L.L.C.	50,052,840 (1)	23.9%	11,026,765	0	11,026,765
ESL Investments, Inc.	50,052,840 (1)	23.9%	49,728,470 (2)	0	49,728,470 (2)
CBL Partners,	50,052,840 (1)	23.9%	5,712,083	0	5,712,083



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L.P.

Tynan, LLC	50,052,840 (1)	23.9%	2,406	0	2,406
ESL Investment Management, L.P.	50,052,840 (1)	23.9%	61,964	0	61,964
RBS Partners, L.P.	50,052,840 (1)	23.9%	43,794,686 (3)	0	43,794,686 (3)
RBS Investment Management, LLC	50,052,840 (1)	23.9%	221,701 (4)	0	221,701 (4)
Edward S. Lampert	50,052,840 (1)	23.9%	49,920,434 (5)	0	49,920,434 (5)
William C. Crowley	50,052,840 (1)	23.9%	132,406 (6)	0	132,406 (6)

(1) This number consists of 32,767,921 Shares held for the account of ESL, 221,701 Shares held for the account of Institutional, 11,026,765 Shares held for the account of Investors, 5,712,083 Shares held for the account of CBL, 2,406 Shares held for the account of Tynan, 61,964 Shares held for the account of ESLIM, 130,000 Shares issuable upon the exercise of director stock options held for the account of Mr. Lampert and 130,000 Shares issuable upon the exercise of director stock options held for the account of Mr. Crowley.

(2) This number consists of 32,767,921 Shares held for the account of ESL, 221,701 Shares held for the account of Institutional, 11,026,765 Shares held for the account of Investors and 5,712,083 Shares held for the account of CBL.

(3) This number consists of 32,767,921 Shares held for the account of ESL and 11,026,765 Shares held for the account of Investors.

(4) This number consists of 221,701 Shares held for the account of Institutional.

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(5) This number consists of 32,767,921 Shares held for the account of ESL, 221,701 Shares held for the account of Institutional, 11,026,765 Shares held for the account of Investors, 5,712,083 Shares held for the account of CBL, 61,964 Shares held for the account of ESLIM and 130,000 Shares issuable upon the exercise of director stock options held for the account of Mr. Lampert.

(6) This number consists of 2,406 Shares held for the account of Tynan and 130,000 Shares issuable upon the exercise of director stock options held for the account of Mr. Crowley.

(c) There have been no transactions in Shares by any of the Filing Persons since the date of the last amendment on Schedule 13D.

(d) Not applicable.

(e) Not applicable.

SIGNATURE

After reasonable inquiry and to the best of my knowledge and belief, I certify that the information set forth in this statement is true, complete and correct.

Dated: March 26, 2007

ESL PARTNERS, L.P.

By: RBS Partners, L.P., as its general partner

By: ESL Investments, Inc., as its general partner

By: /s/ Theodore W. Ullyot

-----  
Name: Theodore W. Ullyot  
Title: EVP & General Counsel

ESL INSTITUTIONAL PARTNERS, L.P.

By: RBS Investment Management, L.L.C.,  
as its general partner

By: ESL Investments, Inc., as its manager

By: /s/ Theodore W. Ullyot

-----  
Name: Theodore W. Ullyot  
Title: EVP & General Counsel

ESL INVESTORS, L.L.C.

By: RBS Partners, L.P., as its managing member

By: ESL Investments, Inc., as its general partner

By: /s/ Theodore W. Ullyot

-----  
Name: Theodore W. Ullyot  
Title: EVP & General Counsel

ESL INVESTMENTS, INC.

By: /s/ Theodore W. Ullyot  
-----  
Name: Theodore W. Ullyot  
Title: EVP & General Counsel

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CBL PARTNERS, L.P.

By: ESL Investments, Inc., as its general partner

By: /s/ Theodore W. Ullyot  
-----  
Name: Theodore W. Ullyot  
Title: EVP & General Counsel

TYNAN, LLC

By: /s/ William C. Crowley  
-----  
Name: William C. Crowley  
Title: Member

ESL INVESTMENT MANAGEMENT, L.P.

By: ESL INVESTMENT MANAGEMENT (GP), L.L.C.,  
its general partner

By: /s/ Edward S. Lampert  
-----  
Name: Edward S. Lampert  
Title: Managing Member

RBS PARTNERS, L.P.

By: ESL Investments, Inc., as its general partner

By: /s/ Theodore W. Ullyot  
-----  
Name: Theodore W. Ullyot  
Title: EVP & General Counsel

RBS INVESTMENT MANAGEMENT, L.L.C.

By: ESL Investments, Inc., as its manager

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By: /s/ Theodore W. Ullyot

-----  
Name: Theodore W. Ullyot  
Title: EVP & General Counsel

EDWARD S. LAMPERT

/s/ Edward S. Lampert

-----  
Edward S. Lampert

WILLIAM C. CROWLEY

/s/ William C. Crowley

-----  
William C. Crowley