Macy's, Inc.
Form 10-Q
September 05, 2013

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549
FORM 10-Q

## ý QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended August 3, 2013
OR
o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934
For the transition period from to
Commission file number: 1-13536

Incorporated in Delaware
I.R.S. Employer Identification No.

13-3324058

7 West Seventh Street
Cincinnati, Ohio 45202
(513) 579-7000
and
151 West 34th Street
New York, New York 10001
(212) 494-1602

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ý No * Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (Section 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes ý No "
Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.
Large accelerated filer ý Accelerated filer o Non-accelerated filer o
Smaller reporting company o (Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes " No ý
Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.
Class
Common Stock, $\$ 0.01$ par value per share

Outstanding at August 30, 2013
376,240,128 shares

## PART I - FINANCIAL INFORMATION

Item 1. Financial Statements
MACY'S, INC.
CONSOLIDATED STATEMENTS OF INCOME
(Unaudited)
(millions, except per share figures)

Net sales
Cost of sales

| 13 Weeks Ended |  |  |  | 26 Weeks Ended |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| August 3, |  | July 28, |  | August 3, |  | July 28, |
| 2013 |  | 2012 |  | 2013 |  | 2012 |
| \$6,066 |  | \$6,118 |  | \$ 12,453 |  | \$12,261 |
| (3,533 | ) | (3,555 | ) | (7,444 | ) | (7,312 |
| 2,533 |  | 2,563 |  | 5,009 |  | 4,949 |
| (1,999 | ) | (2,009 | ) | (4,040 | ) | (4,004 |
| 534 |  | 554 |  | 969 |  | 945 |
| (97 | ) | (105 | ) | (194 | ) | (218 |
| 1 |  | - |  | 1 |  | 1 |
| 438 |  | 449 |  | 776 |  | 728 |
| (157 | ) | (170 | ) | (278 | ) | (268 |
| \$281 |  | \$279 |  | \$498 |  | \$460 |
| \$.73 |  | \$.68 |  | \$1.29 |  | \$ 1.11 |
| \$.72 |  | \$. 67 |  | \$1.27 |  | \$1.09 |

The accompanying notes are an integral part of these Consolidated Financial Statements.

MACY'S, INC.
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME
(Unaudited)
(millions)


The accompanying notes are an integral part of these Consolidated Financial Statements.

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| MACY'S, INC. <br> CONSOLIDATED BALANCE SHEETS <br> (Unaudited) |  |  |  |
| :---: | :---: | :---: | :---: |
| (millions) |  |  |  |
|  | $\begin{aligned} & \text { August 3, } \\ & 2013 \end{aligned}$ | February 2, 2013 | $\begin{aligned} & \text { July } 28, \\ & 2012 \end{aligned}$ |
| ASSETS |  |  |  |
| Current Assets: |  |  |  |
| Cash and cash equivalents | \$1,424 | \$ 1,836 | \$1,604 |
| Receivables | 347 | 371 | 359 |
| Merchandise inventories | 5,357 | 5,308 | 5,036 |
| Prepaid expenses and other current assets | 387 | 361 | 387 |
| Total Current Assets | 7,515 | 7,876 | 7,386 |
| Property and Equipment - net of accumulated depreciation and amortization of $\$ 6,345, \$ 5,947$ and $\$ 6,368$ | 8,001 | 8,196 | 8,291 |
| Goodwill | 3,743 | 3,743 | 3,743 |
| Other Intangible Assets - net | 543 | 561 | 580 |
| Other Assets | 629 | 615 | 565 |
| Total Assets | \$20,431 | \$ 20,991 | \$20,565 |
| LIABILITIES AND SHAREHOLDERS' EQUITY |  |  |  |
| Current Liabilities: |  |  |  |
| Short-term debt | \$575 | \$ 124 | \$313 |
| Merchandise accounts payable | 2,064 | 1,579 | 1,895 |
| Accounts payable and accrued liabilities | 2,043 | 2,610 | 2,078 |
| Income taxes | 67 | 355 | 158 |
| Deferred income taxes | 422 | 407 | 410 |
| Total Current Liabilities | 5,171 | 5,075 | 4,854 |
| Long-Term Debt | 6,339 | 6,806 | 6,637 |
| Deferred Income Taxes | 1,217 | 1,238 | 1,134 |
| Other Liabilities | 1,849 | 1,821 | 2,037 |
| Shareholders' Equity | 5,855 | 6,051 | 5,903 |
| Total Liabilities and Shareholders' Equity | \$20,431 | \$ 20,991 | \$20,565 |

The accompanying notes are an integral part of these Consolidated Financial Statements.

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The accompanying notes are an integral part of these Consolidated Financial Statements.

MACY'S, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
(Unaudited)

## 1. Summary of Significant Accounting Policies

Nature of Operations
Macy's, Inc. and subsidiaries (the "Company") is an omnichannel retail organization operating stores and Internet websites under two brands (Macy's and Bloomingdale's) that sell a wide range of merchandise, including apparel and accessories (men's, women's and children's), cosmetics, home furnishings and other consumer goods. The Company's operations include approximately 840 stores, including thirteen Bloomingdale's Outlets, in 45 states, the District of Columbia, Guam and Puerto Rico, as well as macys.com and bloomingdales.com. In addition, Bloomingdale's in Dubai, United Arab Emirates is operated under a license agreement with Al Tayer Insignia, a company of Al Tayer Group, LLC.
A description of the Company's significant accounting policies is included in the Company's Annual Report on Form 10-K for the fiscal year ended February 2, 2013 (the "2012 10-K"). The accompanying Consolidated Financial Statements should be read in conjunction with the Consolidated Financial Statements and notes thereto in the 2012 10-K.
Use of Estimates
The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Such estimates and assumptions are subject to inherent uncertainties, which may result in actual amounts differing from reported amounts.
The Consolidated Financial Statements for the 13 and 26 weeks ended August 3, 2013 and July 28, 2012, in the opinion of management, include all adjustments (consisting only of normal recurring adjustments) considered necessary to present fairly, in all material respects, the consolidated financial position and results of operations of the Company.
Seasonality
Because of the seasonal nature of the retail business, the results of operations for the 13 and 26 weeks ended August 3, 2013 and July 28, 2012 (which do not include the Christmas season) are not necessarily indicative of such results for the full fiscal year.
Comprehensive Income
Total comprehensive income represents the change in equity during a period from sources other than transactions with shareholders and, as such, includes net income. For the Company, the only other component of total comprehensive income for the 13 and 26 weeks ended August 3, 2013 and July 28, 2012 is the amortization of post employment and postretirement plan items. These reclassifications out of accumulated other comprehensive loss are included in the computation of net period benefit costs and are included in selling, general and administrative expenses on the Consolidated Statements of Income. See Note 4, "Benefit Plans," for further information.

MACY'S, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)
(Unaudited)

## 2. Earnings Per Share

The following tables set forth the computation of basic and diluted earnings per share:

13 Weeks Ended
August 3, 2013


|  | 6.8 |  | 5.9 |
| :---: | :---: | :---: | :---: |
| \$281 | 389.3 | \$279 | 417.1 |

26 Weeks Ended

July 28, 2012
Net Income Shares 410.2

August 3, 2013

| Net | Shares | Net <br> Income | Shares |
| :--- | :--- | :--- | :--- |


| (millions, except per share data) |  |  |  |
| :--- | :--- | :--- | :--- |
| $\$ 498$ | 384.3 | $\$ 460$ | 412.8 |

1.0 1.3
$\begin{array}{llll}\$ 498 & 385.3 & \$ 460 & 414.1\end{array}$
\$1.29
6.6
$\$ 498 \quad 391.9$
\$1.27
July 28, 2012
Net Income 412.8

Effect of dilutive securities:

| Stock options, restricted stock and restricted stock units |  |  |  |  |  | 6.6 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  | $\$ 498$ |  | 391.9 | $\$ 460$ |  | 420.7 |

$\$ 1.09$
.

In addition to the stock options, restricted stock and restricted stock units reflected in the foregoing tables, stock options to purchase 3.6 million shares of common stock and restricted stock units relating to 1.8 million shares of common stock were outstanding at August 3, 2013, but were not included in the computation of diluted earnings per share for the 13 or 26 weeks ended August 3, 2013 because their inclusion would have been antidilutive or they were subject to performance conditions that had not been met.
In addition to the stock options, restricted stock and restricted stock units reflected in the foregoing tables, stock options to purchase 9.0 million shares of common stock and restricted stock units relating to 2.5 million shares of common stock were outstanding at July 28, 2012, but were not included in the computation of diluted earnings per share for the 13 or 26 weeks ended July 28, 2012 because their inclusion would have been antidilutive or they were subject to performance conditions that had not been met.

MACY'S, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)
(Unaudited)

## 3. Financing Activities

The following table shows the detail of debt repayments:
$5.35 \%$ Senior notes due 2012
$8.0 \%$ Senior debentures due 2012
$9.5 \%$ amortizing debentures due 2021
$9.75 \%$ amortizing debentures due 2021
Capital leases and other obligations

26 Weeks Ended
August 3, 2013 July 28, 2012
(millions)
$\$$ - $\$ 616$

- 173
$2 \quad 2$
$1 \quad 1$
$4 \quad 5$
\$7
\$797

On March 29, 2012, the Company redeemed the $\$ 173$ million of $8.0 \%$ senior debentures due July 15 , 2012, as allowed under the terms of the indenture. The price for the redemption was calculated pursuant to the indenture and resulted in the recognition of additional interest expense of $\$ 4$ million. In addition, the Company repaid $\$ 616$ million of $5.35 \%$ senior notes due March 15, 2012 at maturity.
During the 26 weeks ended August 3, 2013, the Company repurchased approximately 17.5 million shares of its common stock pursuant to existing stock purchase authorizations for a total of approximately $\$ 806$ million. As of August 3, 2013, the Company had $\$ 2,196$ million of authorization remaining under its share repurchase program. The Company may continue or, from time to time, suspend repurchases of shares under its share repurchase program, depending on prevailing market conditions, alternate uses of capital and other factors.

On August 15, 2013, the Company repaid $\$ 109$ million of $7.625 \%$ senior debentures at maturity. On September 3, 2013, the Company announced the pricing of a public offering of $\$ 400$ million aggregate principal amount of senior notes due 2023 by its wholly owned subsidiary, Macy's Retail Holdings, Inc. The notes are to be issued at a price of $99.314 \%$ of par and will bear interest at a rate of $4.375 \%$ per annum. The notes are to be fully and unconditionally guaranteed on a senior unsecured basis by Macy's, Inc. The transaction is expected to close on or about September 6, 2013. The proceeds will be used for general corporate purposes, which may include working capital, capital expenditures, retirement of indebtedness and repurchasing outstanding common stock.

The Company entered into a credit agreement with certain financial institutions on May 10, 2013 providing for revolving credit borrowings and letters of credit in an aggregate amount not to exceed $\$ 1,500$ million (which may be increased to $\$ 1,750$ million at the option of the Company, subject to the willingness of existing or new lenders to provide commitments for such additional financing) outstanding at any particular time. This agreement is set to expire May 10, 2018 and replaces the previous facility which was set to expire June 20, 2015. As of and during the 26 weeks ended August 3, 2013, the Company had no borrowings outstanding under its then existing credit agreements, and as of the date of this report, the Company does not expect to borrow under its new credit agreement during fiscal 2013.

## 4. Benefit Plans

The Company has a funded defined benefit plan ("Pension Plan") and a defined contribution plan, which cover substantially all employees who work 1,000 hours or more in a year. Effective January 1, 2012, the Pension Plan was closed to new participants, with limited exceptions. The Company also has an unfunded defined benefit supplementary retirement plan ("SERP"), which provides benefits, for certain employees, in excess of qualified plan limitations. Effective January 2, 2012, the SERP was closed to new participants. After December 31, 2013, with limited exceptions, employees will no longer earn future pension service credits under the Pension Plan and SERP,
and retirement benefits attributable to service after that date will be provided solely through defined contribution plans.
In addition, certain retired employees currently are provided with specified health care and life insurance benefits ("Postretirement Obligations"). Eligibility requirements for such benefits vary, but generally state that benefits are available to eligible employees who were hired prior to a certain date and retire after a certain age with specified years of service. Certain employees are subject to having such benefits modified or terminated.

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MACY'S, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)
(Unaudited)

In March 2010, President Obama signed into law the "Patient Protection and Affordable Care Act" and the "Health Care and Education Affordability Reconciliation Act of 2010" (the "2010 Acts"). The 2010 Acts contain provisions which impact the accounting for postretirement obligations. Based on the analysis to date, the impact of the provisions in the 2010 Acts on the Company's postretirement obligations has not and is not expected to have a material impact on the Company's consolidated financial position, results of operations or cash flows. The Company continues to evaluate the impact of the 2010 Acts on the active and retiree benefit plans offered by the Company.

The actuarially determined components of the net periodic benefit cost are as follows:


## 5. Fair Value Measurements

The following table shows the Company's financial assets that are required to be measured at fair value on a recurring basis, by level within the hierarchy as defined by applicable accounting standards:

August 3, 2013
Fair Value Measurements Quoted Prices
in Active Significant Significant
Total Markets for Observable Unobservable Total $\begin{array}{ll}\text { Identical Asset }{ }^{\text {Inputs }} & \text { Level 2) }\end{array} \quad$ (Lnputs (Level 1)
(millions)

July 28, 2012
Fair Value Measurements
Quoted Prices
in Active Markets for Significant Observable Unobservable Identical Assets Inputs Inputs (Level 1) (Level 2) (Level 3)

Marketable

| equity and debt | $\$ 74$ | $\$-$ | $\$ 74$ | $\$-$ | $\$ 62$ | $\$-$ | $\$ 62$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | securities

Other financial instruments not measured at fair value on a recurring basis include cash and cash equivalents, receivables, short-term debt, merchandise accounts payable, accounts payable and accrued liabilities and long-term debt. With the exception of long-term debt, the carrying amount approximates fair value because of the short maturity of these instruments. The fair values

MACY'S, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)
(Unaudited)
of long-term debt, excluding capitalized leases, are generally estimated based on quoted market prices for identical or similar instruments, and are classified as Level 2 measurements within the hierarchy as defined by applicable accounting standards.
The following table shows the estimated fair value of the Company's long-term debt:

|  | August 3, 2013 |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  | Notional <br> Amount <br> (millions) | Carrying | Amount | Fair | Value | Notional <br> Amount |
|  | $\$ 6,125$ | $\$ 6,308$ | $\$ 6,650$ | $\$ 6,398$ | $\$ 6,603$ | $\$ 7,404$ |

The Company reviews the carrying value of its goodwill and other intangible assets with indefinite lives at least annually for possible impairment in accordance with ASC Topic 350, "Intangibles - Goodwill and Other." Goodwill and other intangible assets with indefinite lives have been assigned to reporting units for purposes of impairment testing. The reporting units are the Company's retail operations. Goodwill and other intangible assets with indefinite lives are tested for impairment annually at the end of the fiscal month of May. The Macy's retail operation is the only reporting unit with goodwill and indefinite lived intangible assets.
During the second quarter of fiscal 2013, the Company completed its annual impairment test of goodwill and indefinite lived intangible assets and determined that goodwill and indefinite lived intangible assets were not impaired as of June 1, 2013.
The use of different assumptions, estimates or judgments in the testing process, including with respect to the analysis of macroeconomic conditions, industry, market and other economic considerations and actual and expected financial performance, the estimated future cash flows and the discount rates used to discount such estimated cash flows to their net present values, could materially increase or decrease the estimated fair values and, accordingly, could impact the results of the annual impairment tests.

## 6. Condensed Consolidating Financial Information

Certain debt obligations of the Company, which constitute debt obligations of Macy's Retail Holdings, Inc. ("Subsidiary Issuer"), a $100 \%$-owned subsidiary of Macy's, Inc. ("Parent"), are fully and unconditionally guaranteed by Parent. In the following condensed consolidating financial statements, "Other Subsidiaries" includes all other direct subsidiaries of Parent, including FDS Bank, West 34th Street Insurance Company (prior to a merger, known separately as Leadville Insurance Company and Snowdin Insurance Company) and its subsidiary West 34th Street Insurance Company New York, Macy's Merchandising Corporation, Macy's Merchandising Group, Inc. and its subsidiaries Macy's Merchandising Group (Hong Kong) Limited, Macy's Merchandising Group Procurement, LLC, Macy's Merchandising Group International, LLC, and Macy's Merchandising Group International (Hong Kong) Limited. "Subsidiary Issuer" includes operating divisions and non-guarantor subsidiaries of the Subsidiary Issuer on an equity basis. The assets and liabilities and results of operations of the non-guarantor subsidiaries of the Subsidiary Issuer are also reflected in "Other Subsidiaries."
Condensed Consolidating Balance Sheets as of August 3, 2013, July 28, 2012 and February 2, 2013, the related Condensed Consolidating Statements of Comprehensive Income for the 13 and 26 weeks ended August 3, 2013 and July 28, 2012, and the related Condensed Consolidating Statements of Cash Flows for the 26 weeks ended August 3, 2013 and July 28, 2012 are presented on the following pages.

MACY'S, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)
(Unaudited)

Condensed Consolidating Balance Sheet
As of August 3, 2013
(millions)

|  | Parent | Subsidiary <br> Issuer | Other <br> Subsidiaries | Consolidating <br> Adjustments |  | Consolidated |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS: |  |  |  |  |  |  |
| Current Assets: |  |  |  |  |  |  |
| Cash and cash equivalents | \$1,104 | \$35 | \$285 | \$- |  | \$ 1,424 |
| Receivables | - | 86 | 261 | - |  | 347 |
| Merchandise inventories | - | 2,759 | 2,598 | - |  | 5,357 |
| Prepaid expenses and other current assets | - | 94 | 293 | - |  | 387 |
| Income taxes | 69 | - | - | (69 | ) | - |
| Total Current Assets | 1,173 | 2,974 | 3,437 | (69 | ) | 7,515 |
| Property and Equipment - net | - | 4,562 | 3,439 | - |  | 8,001 |
| Goodwill | - | 3,315 | 428 | - |  | 3,743 |
| Other Intangible Assets - net | - | 109 | 434 | - |  | 543 |
| Other Assets | 4 | 69 | 556 | - |  | 629 |
| Intercompany Receivable | 527 | - | 3,135 | (3,662 | ) | - |
| Investment in Subsidiaries | 4,273 | 2,757 | - | (7,030 | ) | - |
| Total Assets | \$5,977 | \$13,786 | \$11,429 | \$ (10,761 | ) | \$20,431 |
| LIABILITIES AND SHAREHOLDERS' |  |  |  |  |  |  |
| EQUITY: |  |  |  |  |  |  |
| Current Liabilities: |  |  |  |  |  |  |
| Short-term debt | \$- | \$573 | \$2 | \$- |  | \$575 |
| Merchandise accounts payable | - | 966 | 1,098 | - |  | 2,064 |
| Accounts payable and accrued liabilities | 36 | 887 | 1,120 | - |  | 2,043 |
| Income taxes | - | 16 | 120 | (69 | ) | 67 |
| Deferred income taxes | - | 315 | 107 | - |  | 422 |
| Total Current Liabilities | 36 | 2,757 | 2,447 | (69 | ) | 5,171 |
| Long-Term Debt | - | 6,317 | 22 | - |  | 6,339 |
| Intercompany Payable | - | 3,662 | - | (3,662 | ) | - |
| Deferred Income Taxes | 8 | 441 | 768 | - |  | 1,217 |
| Other Liabilities | 78 | 620 | 1,151 | - |  | 1,849 |
| Shareholders' Equity (Deficit) | 5,855 | (11 | ) 7,041 | (7,030 | ) | 5,855 |
| Total Liabilities and Shareholders' Equity | \$5,977 | \$13,786 | \$11,429 | \$ (10,761 | ) | \$20,431 |
| 11 |  |  |  |  |  |  |

MACY'S, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)
(Unaudited)

Condensed Consolidating Statement of Comprehensive Income
For the 13 Weeks Ended August 3, 2013
(millions)


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MACY'S, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)
(Unaudited)

Condensed Consolidating Statement of Comprehensive Income
For the 26 Weeks Ended August 3, 2013
(millions)


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MACY'S, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)
(Unaudited)

Condensed Consolidating Statement of Cash Flows
For the 26 Weeks Ended August 3, 2013
(millions)

|  | Parent |  | Subsidiary <br> Issuer |  | Other Subsidiaries | Consol Adjust |  | Consolidated |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash flows from operating activities: |  |  |  |  |  |  |  |  |
| Net income | \$498 |  | \$77 |  | \$568 | \$ (645 | ) | \$498 |
| Equity in earnings of subsidiaries | (501 | ) | (144 |  | - | 645 |  | - |
| Dividends received from subsidiaries | 303 |  | - |  | - | (303 | ) | - |
| Depreciation and amortization | - |  | 235 |  | 269 | - |  | 504 |
| (Increase) decrease in working capital | (62 |  | 43 |  | (416 | ) |  | (435 ) |
| Other, net | 18 |  | 76 |  | 3 | - |  | 97 |
| Net cash provided by operating activities | 256 |  | 287 |  | 424 | (303 | ) | 664 |
| Cash flows from investing activities: |  |  |  |  |  |  |  |  |
| Purchase of property and equipment and capitalized software, net | - |  | (135 |  | (176 | ) - |  | (311 ) |
| Other, net | - |  | - |  | (5 | ) - |  | (5 ) |
| Net cash used by investing activities | - |  | (135 |  | (181 | ) - |  | (316 |
| Cash flows from financing activities: |  |  |  |  |  |  |  |  |
| Debt repaid | - |  | (6 | ) | (1 | ) - |  | (7 ) |
| Dividends paid | (173 | ) | - |  | (303 | ) 303 |  | (173 |
| Common stock acquired, net of issuance of common stock | (579 |  | - |  | - | - |  | (579 ) |
| Intercompany activity, net | 145 |  | (175 |  | 30 | - |  | - |
| Other, net | (83 | ) | 23 |  | 59 | - |  | (1 ) |
| Net cash used by financing activities | (690 | ) | (158 |  | (215 | ) 303 |  | (760 ) |
| Net increase (decrease) in cash and cash equivalents | (434 |  | (6 |  | 28 | - |  | (412 ) |
| Cash and cash equivalents at beginning of period | 1,538 |  | 41 |  | 257 | - |  | 1,836 |
| Cash and cash equivalents at end of period | \$1,104 |  | \$35 |  | \$285 | \$- |  | \$ 1,424 |

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MACY'S, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)
(Unaudited)

Condensed Consolidating Balance Sheet
As of July 28, 2012
(millions)

|  | Parent | Subsidiary <br> Issuer | Other <br> Subsidiaries | Consolidating <br> Adjustments |  | Consolidated |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS: |  |  |  |  |  |  |
| Current Assets: |  |  |  |  |  |  |
| Cash and cash equivalents | \$1,303 | \$32 | \$269 | \$- |  | \$1,604 |
| Receivables | - | 76 | 283 | - |  | 359 |
| Merchandise inventories | - | 2,607 | 2,429 | - |  | 5,036 |
| Prepaid expenses and other current assets | - | 96 | 291 | - |  | 387 |
| Income taxes | 20 | - | - | (20 | ) | - |
| Total Current Assets | 1,323 | 2,811 | 3,272 | (20 | ) | 7,386 |
| Property and Equipment - net | - | 4,716 | 3,575 | - |  | 8,291 |
| Goodwill | - | 3,315 | 428 | - |  | 3,743 |
| Other Intangible Assets - net | - | 138 | 442 | - |  | 580 |
| Other Assets | 3 | 67 | 495 | - |  | 565 |
| Deferred Income Taxes | 11 | - | - | (11 | ) | - |
| Intercompany Receivable | 1,281 | - | 2,847 | (4,128 | ) | - |
| Investment in Subsidiaries | 3,430 | 2,636 | - | (6,066 | ) | - |
| Total Assets | \$6,048 | \$13,683 | \$11,059 | \$ (10,225 | ) | \$20,565 |
| LIABILITIES AND SHAREHOLDERS' EQUITY: |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Current Liabilities: |  |  |  |  |  |  |
| Short-term debt | \$- | \$310 | \$3 | \$- |  | \$313 |
| Merchandise accounts payable | - | 890 | 1,005 | - |  | 1,895 |
| Accounts payable and accrued liabilities | 113 | 825 | 1,140 | - |  | 2,078 |
| Income taxes | - | 63 | 115 | (20 | ) | 158 |
| Deferred income taxes | - | 317 | 93 | - |  | 410 |
| Total Current Liabilities | 113 | 2,405 | 2,356 | (20 | ) | 4,854 |
| Long-Term Debt | - | 6,613 | 24 | - |  | 6,637 |
| Intercompany Payable | - | 4,128 | - | (4,128 | ) | - |
| Deferred Income Taxes | - | 373 | 772 | (11 | ) | 1,134 |
| Other Liabilities | 32 | 757 | 1,248 | - |  | 2,037 |
| Shareholders' Equity (Deficit) | 5,903 | (593 | ) 6,659 | (6,066 | ) | 5,903 |
| Total Liabilities and Shareholders' Equity | \$6,048 | \$13,683 | \$11,059 | \$ (10,225 | ) | \$20,565 |
| 15 |  |  |  |  |  |  |

MACY'S, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)
(Unaudited)

Condensed Consolidating Statement of Comprehensive Income
For the 13 Weeks Ended July 28, 2012
(millions)


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MACY'S, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)
(Unaudited)

Condensed Consolidating Statement of Comprehensive Income
For the 26 Weeks Ended July 28, 2012
(millions)

|  | Parent |  | Subsidiary <br> Issuer |  | Other <br> Subsidiaries | Consolid Adjustm |  | Consolidated |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | \$- |  | \$6,045 |  | \$9,852 | \$ (3,636 | ) | \$12,261 |
| Cost of sales | - |  | (3,739 | ) | (7,181 | ) 3,608 |  | (7,312 |
| Gross margin | - |  | 2,306 |  | 2,671 | (28 | ) | 4,949 |
| Selling, general and administrative expenses | (4 | ) | (2,150 | ) | (1,878 | ) 28 |  | (4,004 |
| Operating income (loss) | (4 | ) | 156 |  | 793 | - |  | 945 |
| Interest (expense) income, net: |  |  |  |  |  |  |  |  |
| External | 1 |  | (217 | ) | (1 | ) - |  | (217 |
| Intercompany | (1 | ) | (71 | ) | 72 | - |  | - |
| Equity in earnings of subsidiaries | 462 |  | 193 |  | - | (655 | ) | - |
| Income before income taxes | 458 |  | 61 |  | 864 | (655 | ) | 728 |
| Federal, state and local income tax benefit (expense) | 2 |  | 37 |  | (307 | ) - |  | (268 |
| Net income | \$460 |  | \$98 |  | \$557 | \$ (655 | ) | \$460 |
| Comprehensive income | \$507 |  | \$145 |  | \$577 | \$ (722 | ) | \$507 |

MACY'S, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)
(Unaudited)

Condensed Consolidating Statement of Cash Flows
For the 26 Weeks Ended July 28, 2012
(millions)

|  | Parent |  | Subsidiary <br> Issuer |  | Other Subsid |  | Conso <br> Adjust |  | Consolidated |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash flows from operating activities: |  |  |  |  |  |  |  |  |  |
| Net income | \$460 |  | \$98 |  | \$557 |  | \$ (655 | ) | \$460 |
| Equity in earnings of subsidiaries | (462 | ) | (193 | ) | - |  | 655 |  | - |
| Dividends received from subsidiaries | 323 |  | - |  | - |  | (323 | ) | - |
| Depreciation and amortization | - |  | 235 |  | 278 |  | - |  | 513 |
| (Increase) decrease in working capital | (87 | ) | 75 |  | (345 |  | - |  | (357 ) |
| Other, net | (17 |  | 41 |  | (2 | ) | - |  | 22 |
| Net cash provided by operating activities | 217 |  | 256 |  | 488 |  | (323 | ) | 638 |
| Cash flows from investing activities: |  |  |  |  |  |  |  |  |  |
| Purchase of property and equipment and capitalized software, net | - |  | (116 |  | (280 |  | - |  | (396 ) |
| Other, net | - |  | - |  | 3 |  | - |  | 3 |
| Net cash used by investing activities | - |  | (116 |  | (277 | ) | - |  | (393 ) |
| Cash flows from financing activities: |  |  |  |  |  |  |  |  |  |
| Debt repaid | - |  | (795 |  | (2 | ) | - |  | (797 ) |
| Dividends paid | (165 | ) | - |  | (323 |  | 323 |  | (165 |
| Common stock acquired, net of issuance of common stock | (463 |  | - |  | - |  | - |  | (463 |
| Intercompany activity, net | (767 | ) | 649 |  | 118 |  | - |  | - |
| Other, net | (52 | ) | - |  | 9 |  | - |  | (43 ) |
| Net cash used by financing activities | (1,447 | ) | (146 | ) | (198 | ) | 323 |  | (1,468 ) |
| Net increase (decrease) in cash and cash equivalents | (1,230 |  | (6 |  | 13 |  | - |  | (1,223 |
| Cash and cash equivalents at beginning of period | 2,533 |  | 38 |  | 256 |  | - |  | 2,827 |
| Cash and cash equivalents at end of period | \$1,303 |  | \$32 |  | \$269 |  | \$- |  | \$1,604 |

MACY'S, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)
(Unaudited)

Condensed Consolidating Balance Sheet
As of February 2, 2013
(millions)

|  | Parent | Subsidiary <br> Issuer | Other Subsidiaries | Consolidating <br> Adjustments |  | Consolidated |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS: |  |  |  |  |  |  |
| Current Assets: |  |  |  |  |  |  |
| Cash and cash equivalents | \$1,538 | \$41 | \$257 | \$- |  | \$ 1,836 |
| Receivables | - | 58 | 313 | - |  | 371 |
| Merchandise inventories | - | 2,804 | 2,504 | - |  | 5,308 |
| Prepaid expenses and other current assets | - | 97 | 264 | - |  | 361 |
| Income taxes | 30 | - | - | (30 | ) | - |
| Total Current Assets | 1,568 | 3,000 | 3,338 | (30 | ) | 7,876 |
| Property and Equipment - net | - | 4,649 | 3,547 | - |  | 8,196 |
| Goodwill | - | 3,315 | 428 | - |  | 3,743 |
| Other Intangible Assets - net | - | 124 | 437 | - |  | 561 |
| Other Assets | 3 | 71 | 541 | - |  | 615 |
| Intercompany Receivable | 641 | - | 3,190 | (3,831 | ) | - |
| Investment in Subsidiaries | 4,027 | 2,595 | - | (6,622 | ) | - |
| Total Assets | \$6,239 | \$13,754 | \$11,481 | \$ (10,483 | ) | \$20,991 |
| LIABILITIES AND SHAREHOLDERS' |  |  |  |  |  |  |
| EQUITY: |  |  |  |  |  |  |
| Current Liabilities: |  |  |  |  |  |  |
| Short-term debt | \$- | \$121 | \$3 | \$- |  | \$ 124 |
| Merchandise accounts payable | - | 733 | 846 | - |  | 1,579 |
| Accounts payable and accrued liabilities | 119 | 1,023 | 1,468 | - |  | 2,610 |
| Income taxes | - | 69 | 316 | (30 | ) | 355 |
| Deferred income taxes | - | 323 | 84 | - |  | 407 |
| Total Current Liabilities | 119 | 2,269 | 2,717 | (30 | ) | 5,075 |
| Long-Term Debt | - | 6,783 | 23 | - |  | 6,806 |
| Intercompany Payable | - | 3,831 | - | (3,831 | ) | - |
| Deferred Income Taxes | 11 | 410 | 817 | - |  | 1,238 |
| Other Liabilities | 58 | 596 | 1,167 | - |  | 1,821 |
| Shareholders' Equity (Deficit) | 6,051 | (135 | ) 6,757 | (6,622 | ) | 6,051 |
| Total Liabilities and Shareholders' Equity | \$6,239 | \$13,754 | \$11,481 | \$ (10,483 | ) | \$20,991 |

## MACY'S, INC.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.
For purposes of the following discussion, all references to "second quarter of 2013" and "second quarter of 2012" are to the Company's 13-week fiscal periods ended August 3, 2013 and July 28, 2012, respectively, and all references to " 2013 " and "2012" are to the Company's 26-week fiscal periods ended August 3, 2013 and July 28, 2012, respectively. The following discussion should be read in conjunction with the Consolidated Financial Statements and the related notes included elsewhere in this report, as well as the financial and other information included in the 2012 10-K. The following discussion contains forward-looking statements that reflect the Company's plans, estimates and beliefs. The Company's actual results could materially differ from those discussed in these forward-looking statements. Factors that could cause or contribute to those differences include, but are not limited to, those discussed below and elsewhere in this report (particularly in "Forward-Looking Statements") and in the 2012 10-K (particularly in "Risk Factors"). Overview
The Company is an omnichannel retail organization operating stores and websites under two brands (Macy's and Bloomingdale's) that sell a wide range of merchandise, including apparel and accessories (men's, women's and children's), cosmetics, home furnishings and other consumer goods. The Company's operations include approximately 840 stores, including thirteen Bloomingdale's Outlets, in 45 states, the District of Columbia, Guam and Puerto Rico, as well as macys.com and bloomingdales.com. In addition, Bloomingdale's in Dubai, United Arab Emirates is operated under a license agreement with Al Tayer Insignia, a company of Al Tayer Group, LLC.
The Company is focused on three key strategies for continued growth in sales, earnings and cash flow in the years ahead: (i) maximizing the My Macy's localization initiative; (ii) driving the omnichannel business; and (iii) embracing customer centricity, including engaging customers on the selling floor through the MAGIC Selling program. Through the My Macy's localization initiative, the Company has invested in talent, technology and marketing which ensures that core customers surrounding each Macy's store find merchandise assortments, size ranges, marketing programs and shopping experiences that are custom-tailored to their needs. My Macy's has provided for more local decision-making in every Macy's community, and involves tailoring merchandise assortments, space allocations, service levels, visual merchandising and special events on a store-by-store basis.
The Company's omnichannel strategy allows customers to shop seamlessly in stores, online and via mobile devices. A pivotal part of the omnichannel strategy is the Company's ability to allow associates in any store to sell a product that may be unavailable locally by selecting merchandise from other stores or online fulfillment centers for shipment to the customer's door. Likewise, the Company's online fulfillment centers can draw on store inventories nationwide to fill orders that originate on the Internet or via mobile devices. As of August 3, 2013, approximately 500 Macy's stores are fulfilling orders from other stores, the Internet and mobile devices, compared to 292 stores as of February 2, 2013. Macy's MAGIC Selling program is an approach to customer engagement that helps Macy's to better understand the needs of customers, as well as to provide options and advice. This comprehensive ongoing training and coaching program is designed to improve the in-store shopping experience.
During 2012, the Company opened new Macy's stores in Milwaukee, Wisconsin and Salt Lake City, Utah and new Bloomingdale's Outlet stores in Dallas, Texas and Merrimack, New Hampshire. During 2013, the Company opened new Macy's stores in Gurnee, Illinois and Victorville, California, expanded into an additional Macy's location in an existing mall in Las Vegas, Nevada and opened a new Bloomingdale's Outlet store in Rosemont, Illinois. A Macy's store was closed in St. Louis, Missouri during 2013. The Company intends to open a Macy's replacement store in Bay Shore, New York and a new Bloomingdale's store in Glendale, California during the remainder of fiscal 2013.
The Company's operations are impacted by competitive pressures from department stores, specialty stores, mass merchandisers, Internet websites and all other retail channels. The Company's operations are also impacted by general consumer spending levels, including the impact of general economic conditions, consumer disposable income levels, consumer confidence levels, the availability, cost and level of consumer debt, the costs of basic necessities and other goods and the effects of weather or natural disasters and other factors over which the Company has little or no control. In recent years, consumer spending levels have been affected to varying degrees by a number of factors, including modest economic growth, a slowly improving housing market, a rising stock market, uncertainty regarding
governmental spending and tax policies, high unemployment levels and tightened consumer credit. These factors have affected to varying degrees

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## MACY'S, INC.

the amount of funds that consumers are willing and able to spend for discretionary purchases, including purchases of some of the merchandise offered by the Company.
The effects of economic conditions have been, and may continue to be, experienced differently, or at different times, in the various geographic regions in which the Company operates, in relation to the different types of merchandise that the Company offers for sale, or in relation to the Company's Macy's-branded and Bloomingdale's-branded operations. All economic conditions, however, ultimately affect the Company's overall operations.
Based on its assessment of current and anticipated market conditions and its recent performance, the Company is assuming that its comparable sales in fiscal 2013 will increase in the range of $2.0 \%$ to $2.9 \%$ from 2012 levels and that its diluted earnings per share in fiscal 2013 will be in the range of $\$ 3.80$ to $\$ 3.90$.

Results of Operations
Comparison of the Second Quarter of 2013 and the Second Quarter of 2012
Second Quarter of 2013 Second Quarter of 2012

| Amount | $\%$ to | Amount | $\%$ to |
| :--- | :--- | :--- | :--- |
|  | Sales |  | Sales |

Net sales
(dollars in millions, except per share figures)
Increase (decrease) in sales
Increase (decrease) in comparable sales
Cost of sales
Gross margin
Selling, general and administrative expenses
Operating income
Interest expense - net
Income before income taxes
Federal, state and local income tax expense
Net income
\$6,066
6,118
$(0.8 \quad) \% \quad 3.0 \quad \%$

| $(0.8$ |  |  |  |  | 3.0 |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| $(0.8$ | $) \%$ |  |  | 3.0 | $\%$ |  |  |  |
| $(3,533$ | $)$ | $(58.2$ | $)$ | $(3,555$ | $)$ | $(58.1$ | $)$ | $\%$ |
| 2,533 |  | 41.8 | $\%$ | 2,563 |  | 41.9 | $\%$ |  |
| $(1,999$ | $)$ | $(33.0$ | $)$ | $\%$ | $(2,009$ | $)$ | $(32.8$ | $\%$ |
| 534 |  | 8.8 | $\%$ | 554 |  | 9.1 | $\%$ |  |
| $(96$ | $)$ |  |  | $(105$ | $)$ |  |  |  |
| 438 |  |  |  | 449 |  |  |  |  |
| $(157$ | $)$ |  |  | $(170$ | $)$ |  |  |  |
| $\$ 281$ |  | 4.6 | $\%$ | $\$ 279$ |  | 4.5 | $\%$ |  |

Diluted earnings per share
$\$ 0.72$
\$0.67
Net Income
Net income for the second quarter of 2013 increased $\$ 2$ million compared to the second quarter of 2012, reflecting lower sales and gross margin, offset by lower selling, general and administrative expenses, net interest expense and income tax expense.
Net Sales
Net sales for the second quarter of 2013 decreased $\$ 52$ million or $0.8 \%$ compared to the second quarter of 2012. On a comparable basis, net sales for the second quarter of 2013 were down $0.8 \%$ compared to the second quarter of 2012. Comparable sales for the second quarter of 2013 were negatively impacted by a calendar shift in a promotional event, the conversion of certain businesses to licensed departments and the introduction of new licensed brands. Sales in the second quarter of 2013 at Macy's were weaker across the country, although less so in the southern regions and Hawaii. Bloomingdale's had stronger sales during the second quarter of 2013 and sales from the Company's Internet businesses were strong relative to the second quarter of 2012. By family of business, sales in the second quarter of 2013 were stronger in handbags, active apparel and furniture and mattresses. Sales in the second quarter of 2013 were less strong in juniors and shoes. The Company calculates comparable sales as sales from stores in operation throughout 2012 and 2013 and all Internet sales. Comparable sales exclude licensed department income, shipping and handling fees, sales of private brand goods directly to third party retailers and sales of excess inventory to third parties. Stores undergoing remodeling, expansion or relocation remain in the comparable sales calculation unless the store is closed for a significant period of time. Definitions and calculations of comparable sales figures differ among companies in the retail industry.

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## MACY'S, INC.

## Cost of Sales

Cost of sales for the second quarter of 2013 decreased $\$ 22$ million from the second quarter of 2012. The cost of sales rate as a percent to net sales was 10 basis points higher, compared to the second quarter of 2012 , reflecting additional markdowns to clear seasonal merchandise, as well as the growth in the omnichannel business and the resulting impact of free shipping. The application of the last-in, first-out (LIFO) retail inventory method did not result in the recognition of any LIFO charges or credits affecting cost of sales in either period.
Selling, General and Administrative Expenses
Selling, general and administrative ("SG\&A") expenses for the second quarter of 2013 decreased $\$ 10$ million or 0.5\% from the second quarter of 2012. The SG\&A rate as a percent to net sales was 20 basis points higher in the second quarter of 2013, as compared to the second quarter of 2012, reflecting the decrease in net sales. SG\&A expenses in the second quarter of 2013 were impacted by continued investments in the Company's omnichannel operations, partially offset by higher income from credit operations. Income from credit operations was $\$ 177$ million in the second quarter of 2013, compared to $\$ 146$ million in the second quarter of 2012, reflecting continued improvement in collection rates. The Company expects to continue to experience higher income from credit operations in the near term, however the increase over last year is expected to be significantly lower in the third and fourth quarters of 2013 as compared to the first and second quarters of 2013.
Net Interest Expense
Net interest expense for the second quarter of 2013 decreased $\$ 9$ million from the second quarter of 2012. Net interest expense for the second quarter of 2013 benefited from lower levels of borrowings and lower rates on outstanding borrowings as compared to the second quarter of 2012.
Effective Tax Rate
The Company's effective tax rate of $35.9 \%$ for the second quarter of 2013 and $38.1 \%$ for the second quarter of 2012 differ from the federal income tax statutory rate of $35 \%$, and on a comparative basis, principally because of the effect of state and local income taxes, including the settlement of various tax issues and tax examinations.
Comparison of the 26 Weeks Ended August 3, 2013 and July 28, 2012

|  | 2013 |  |  |  | 2012 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount |  | \% to <br> Sales |  | Amount |  | \% to <br> Sales |  |
|  | (dollars in millions, except per share figures) |  |  |  |  |  |  |  |
| Net sales | \$12,453 |  |  |  | \$12,261 |  |  |  |
| Increase in sales | 1.6 | \% |  |  | 3.7 | \% |  |  |
| Increase in comparable sales | 1.5 | \% |  |  | 3.7 | \% |  |  |
| Cost of sales | (7,444 | ) | (59.8 | ) \% | (7,312 | ) | (59.6 | ) \% |
| Gross margin | 5,009 |  | 40.2 | \% | 4,949 |  | 40.4 | \% |
| Selling, general and administrative expenses | (4,040 | ) | (32.4 | ) \% | (4,004 | ) | (32.7 | ) \% |
| Operating income | 969 |  | 7.8 | \% | 945 |  | 7.7 | \% |
| Interest expense - net | (193 | ) |  |  | (217 | ) |  |  |
| Income before income taxes | 776 |  |  |  | 728 |  |  |  |
| Federal, state and local income tax expense | (278 | ) |  |  | (268 | ) |  |  |
| Net income | \$498 |  | 4.0 | \% | \$460 |  | 3.7 | \% |
| Diluted earnings per share | \$1.27 |  |  |  | \$1.09 |  |  |  |

Net Income
Net income for 2013 increased $8.3 \%$ compared to net income for 2012, reflecting the benefits of the key strategies at Macy's and lower net interest expense.

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## MACY'S, INC.

Net Sales
Net sales for 2013 increased $\$ 192$ million or $1.6 \%$ compared to 2012. On a comparable basis, net sales for 2013 were up $1.5 \%$ compared to 2012. Comparable sales for 2013 were negatively impacted by the conversion of certain businesses to licensed departments and the introduction of new licensed brands. The Company benefited from the successful execution of the My Macy's localization, Omnichannel and MAGIC selling strategies. Geographically, sales in 2013 were strongest in the southern regions. By family of business, sales in 2013 were strongest in handbags, active apparel, men's, home textiles, luggage, furniture and mattresses. Sales in 2013 were less strong in juniors. The Company calculates comparable sales as sales from stores in operation throughout 2012 and 2013 and all Internet sales. Comparable sales exclude licensed department income, shipping and handling fees, sales of private brand goods directly to third party retailers and sales of excess inventory to third parties. Stores undergoing remodeling, expansion or relocation remain in the comparable sales calculation unless the store is closed for a significant period of time.
Definitions and calculations of comparable sales figures differ among companies in the retail industry.
Cost of Sales
Cost of sales for 2013 increased $\$ 132$ million from 2012. The cost of sales rate as a percent to net sales was 20 basis points higher, compared to 2012, reflecting the growth in the omnichannel business and the resulting impact of free shipping. The application of the last-in, first-out (LIFO) retail inventory method did not result in the recognition of any LIFO charges or credits affecting cost of sales in either period.
Selling, General and Administrative Expenses
SG\&A expenses for 2013 increased $\$ 36$ million or $.9 \%$ from 2012. The SG\&A rate as a percent to net sales was 30 basis points lower in 2013, as compared to 2012, reflecting increased net sales. SG\&A expenses in 2013 were impacted by higher selling costs as a result of higher sales and continued investments in the Company's omnichannel operations, partially offset by higher income from credit operations. Income from credit operations was $\$ 343$ million in 2013, compared to $\$ 289$ million in 2012, reflecting continued improvement in collection rates. The Company expects to continue to experience higher income from credit operations in the near term, however the increase over last year is expected to be significantly lower in the third and fourth quarters of 2013 as compared to the first and second quarters of 2013.
Net Interest Expense
Net interest expense for 2013 decreased $\$ 24$ million from 2012. Net interest expense for 2013 benefited from lower levels of borrowings and lower rates on outstanding borrowings as compared to 2012.

## Effective Tax Rate

The Company's effective tax rate of $35.9 \%$ for 2013 and $36.9 \%$ for 2012 differ from the federal income tax statutory rate of $35 \%$, and on a comparative basis, principally because of the effect of state and local income taxes, including the settlement of various tax issues and tax examinations.

## Liquidity and Capital Resources

The Company's principal sources of liquidity are cash from operations, cash on hand and the credit facility described below.
Operating Activities
Net cash provided by operating activities in 2013 was $\$ 664$ million, compared to $\$ 638$ million provided in 2012, reflecting higher net income in 2013.
Investing Activities
Net cash used by investing activities was $\$ 316$ million for 2013, compared to net cash used by investing activities of $\$ 393$ million for 2012. Investing activities for 2013 include purchases of property and equipment totaling $\$ 206$ million and capitalized software of $\$ 110$ million, compared to purchases of property and equipment totaling $\$ 310$ million and capitalized software of $\$ 109$ million for 2012. Purchases of property and equipment during 2012 included the purchase of two parcels of the Macy's flagship Union Square location in San Francisco.
Financing Activities

Net cash used by the Company for financing activities was $\$ 760$ million for 2013 , including $\$ 785$ million for the acquisition of the Company's common stock, primarily under its share repurchase program, the payment of $\$ 173$ million of cash dividends and the repayment of $\$ 7$ million of debt, partially offset by $\$ 206$ million from the issuance of common stock, primarily related to the exercise of stock options, and an increase in outstanding checks of $\$ 2$ million.

## MACY'S, INC.

During 2013, the Company repurchased approximately 17.5 million shares of its common stock pursuant to existing stock purchase authorizations for a total of approximately $\$ 806$ million. As of August 3, 2013, the Company had $\$ 2,196$ million of authorization remaining under its share repurchase program. The Company may continue or, from time to time, suspend repurchases of shares under its share repurchase program, depending on prevailing market conditions, alternate uses of capital and other factors.

On August 15, 2013, the Company repaid $\$ 109$ million of $7.625 \%$ senior debentures at maturity. On September 3, 2013, the Company announced the pricing of a public offering of $\$ 400$ million aggregate principal amount of senior notes due 2023 by its wholly owned subsidiary, Macy's Retail Holdings, Inc. The notes are to be issued at a price of $99.314 \%$ of par and will bear interest at a rate of $4.375 \%$ per annum. The notes are to be fully and unconditionally guaranteed on a senior unsecured basis by Macy's, Inc. The transaction is expected to close on or about September 6, 2013. The proceeds will be used for general corporate purposes, which may include working capital, capital expenditures, retirement of indebtedness and repurchasing outstanding common stock.
Net cash used by the Company for financing activities was $\$ 1,468$ million for 2012, and included the repayment of $\$ 797$ million of debt, $\$ 615$ million for the acquisition of the Company's common stock under its share repurchase program and to cover employee tax liabilities related to stock plan activity, the payment of $\$ 165$ million of cash dividends, and a decrease in outstanding checks of $\$ 43$ million, partially offset by the issuance of $\$ 152$ million of common stock, primarily related to the exercise of stock options. The debt repaid during 2012 included $\$ 616$ million of $5.35 \%$ senior notes due March 15, 2012 paid at maturity and the early redemption on March 29, 2012 of $\$ 173$ million of $8.0 \%$ senior debentures due July $15,2012$.
The Company entered into a new credit agreement with certain financial institutions on May 10, 2013 providing for revolving credit borrowings and letters of credit in an aggregate amount not to exceed $\$ 1,500$ million (which may be increased to $\$ 1,750$ million at the option of the Company, subject to the willingness of existing or new lenders to provide commitments for such additional financing) outstanding at any particular time. This agreement is set to expire May 10, 2018 and replaces the prior agreement which was set to expire June 20, 2015. As of August 3, 2013 and throughout all of 2013, the Company had no borrowings outstanding under its then existing credit agreements, and as of the date of this report, the Company does not expect to borrow under its new credit agreement during fiscal 2013. The credit agreement requires the Company to maintain a specified interest coverage ratio for the latest four quarters of no less than 3.25 and a specified leverage ratio as of and for the latest four quarters of no more than 3.75. The Company's interest coverage ratio for the second quarter of 2013 was 8.89 and its leverage ratio at August 3 , 2013 was 1.80 , in each case as calculated in accordance with the credit agreement.

On August 23, 2013, the Company's board of directors declared a quarterly dividend of 25 cents per share on its common stock, payable October 1, 2013 to Macy's shareholders of record at the close of business on September 13, 2013.

Liquidity and Capital Resources Outlook
Management believes that, with respect to the Company's current operations, cash on hand and funds from operations, together with its credit facility and other capital resources, will be sufficient to cover the Company's reasonably foreseeable working capital, capital expenditure and debt service requirements and other cash requirements in both the near term and over the longer term. The Company's ability to generate funds from operations may be affected by numerous factors, including general economic conditions and levels of consumer confidence and demand; however, the Company expects to be able to manage its working capital levels and capital expenditure amounts so as to maintain sufficient levels of liquidity. To the extent that the Company's cash balances from time to time exceed amounts that are needed to fund its immediate liquidity requirements, the Company will consider alternative uses of some or all of such excess cash. Such alternative uses may include, among others, the redemption or repurchase of debt, equity or other securities through open market purchases, privately negotiated transactions or otherwise, and the funding of pension related obligations. Depending upon its actual and anticipated sources and uses of liquidity, conditions in the capital markets and other factors, the Company will from time to time consider the issuance of debt or other securities, or other possible capital markets transactions, for the purpose of raising capital which could be
used to refinance current indebtedness or for other corporate purposes including the redemption or repurchase of debt, equity or other securities through open market purchases, privately negotiated transactions or otherwise, and the funding of pension related obligations.
The Company intends from time to time to consider additional acquisitions of, and investments in, retail businesses and other complementary assets and companies. Acquisition transactions, if any, are expected to be financed from one or more of the following sources: cash on hand, cash from operations, borrowings under existing or new credit facilities and the issuance of long-term debt or other securities, including common stock.

MACY'S, INC.
Item 4. Controls and Procedures.
The Company's Chief Executive Officer and Chief Financial Officer have carried out, as of August 3, 2013, with the participation of the Company's management, an evaluation of the effectiveness of the Company's disclosure controls and procedures, as defined in Rule 13a-15(e) under the Exchange Act. Based upon this evaluation, the Chief Executive Officer and Chief Financial Officer have concluded that the Company's disclosure controls and procedures are effective to provide reasonable assurance that information required to be disclosed by the Company in reports the Company files under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the SEC rules and forms, and that information required to be disclosed by the Company in the reports the Company files or submits under the Exchange Act is accumulated and communicated to the Company's management, including its Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure.
There were no changes in the Company's internal controls over financial reporting that occurred during the Company's most recently completed fiscal quarter that materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

## MACY'S, INC.

## PART II - OTHER INFORMATION

## Item 1. Legal Proceedings.

On October 3, 2007, Ebrahim Shanehchian, an alleged participant in the Macy's, Inc. Profit Sharing 401(k) Investment Plan (now known as the Macy's, Inc. 401(k) Retirement Investment Plan) (the "401(k) Plan"), filed a lawsuit in the United States District Court for the Southern District of Ohio on behalf of persons who participated in the 401(k) Plan and The May Department Stores Company Profit Sharing Plan (the "May Plan") between February 27, 2005 and the present. The lawsuit has been conditionally certified as a class action. The complaint alleges that the Company, as well as members of the Company's board of directors and certain members of senior management, breached various fiduciary duties owed under the Employee Retirement Income Security Act ("ERISA") to participants in the 401(k) Plan and the May Plan, by making false and misleading statements regarding the Company's business, operations and prospects in relation to the integration of the acquired May operations, resulting in supposed "artificial inflation" of the Company's stock price and "imprudent investment" by the 401(k) Plan and the May Plan in Macy's stock. The plaintiff seeks an unspecified amount of compensatory damages and costs. The parties have reached an agreement to settle the matter. On May 8, 2013, the court granted final approval of the settlement terms and entered a judgment terminating the litigation. No appeal of the court's order was taken, and the judgment is now final.
The Company and its subsidiaries are also involved in various proceedings that are incidental to the normal course of their businesses. As of the date of this report, the Company does not expect that any of such proceedings will have a material adverse effect on the Company's financial position or results of operations.

Item 1A. Risk Factors.
There have been no material changes to the Risk Factors described in Part I, "Item 1A. Risk Factors" in the Company's Annual Report of Form 10-K for the fiscal year ended February 2, 2013 as filed with the SEC.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.
The following table provides information regarding the Company's purchases of Common Stock during the second quarter of 2013.

May 5, 2013 - June 1, 2013
June 2, 2013 - July 6, 2013
July 7, 2013 - August 3, 2013

| Total <br> Number <br> of Shares | Average Price per | Number of Shares <br> Purchased under | Open |
| :--- | :--- | :--- | :--- |
| Authorization |  |  |  |
| (thousands) | Share (\$) |  | Program (1) | | Remaining (1)(\$) |
| :--- |
| 1,752 |

During the period from January 2000 through August 3, 2013, the Company's board of directors has from time to time approved authorizations to purchase, in the aggregate, up to $\$ 13,500$ million of Common Stock. All (1) authorizations are cumulative and do not have an expiration date. As of August 3, 2013, $\$ 2,196$ million of authorization remained unused. The Company may continue, discontinue or resume purchases of Common Stock under these or possible future authorizations in the open market, in privately negotiated transactions or otherwise at any time and from time to time without prior notice.

Item 4. Mine Safety Disclosures.
Not Applicable.

## MACY'S, INC.

Item 5. Other Information.
Forward-Looking Statements
This report and other reports, statements and information previously or subsequently filed by the Company with the Securities and Exchange Commission (the "SEC") contain or may contain forward-looking statements. Such statements are based upon the beliefs and assumptions of, and on information available to, the management of the Company at the time such statements are made. The following are or may constitute forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995: (i) statements preceded by, followed by or that include the words "may," "will," "could," "should," "believe," "expect," "future," "potential," "anticipate," "intend," "plan," "think," "estimate" or "continue" or the negative or other variations thereof, and (ii) statements regarding matters that are not historical facts. Such forward-looking statements are subject to various risks and uncertainties, including risks and uncertainties relating to:
the possible invalidity of the underlying beliefs and assumptions;
competitive pressures from department and specialty stores, general merchandise stores, manufacturers' outlets, off-price and discount stores, and all other retail channels, including the Internet, mail-order catalogs and television; general consumer-spending levels, including the impact of general economic conditions, consumer disposable income devels, consumer confidence levels, the availability, cost and level of consumer debt, the costs of basic necessities and other goods and the effects of the weather or natural disasters; conditions to, or changes in the timing of, proposed transactions and changes in expected synergies, cost savings and non-recurring charges;
possible changes or developments in social, economic, business, industry, market, legal and regulatory circumstances and conditions;
possible actions taken or omitted to be taken by third parties, including customers, suppliers, business partners, competitors and legislative, regulatory, judicial and other governmental authorities and officials;
changes in relationships with vendors and other product and service providers;
currency, interest and exchange rates and other capital market, economic and geo-political conditions;
severe or unseasonable weather, possible outbreaks of epidemic or pandemic diseases and natural disasters;
unstable political conditions, civil unrest, terrorist activities and armed conflicts;
the possible inability of the Company's manufacturers to deliver products in a timely manner or meet the Company's quality standards;
the Company's reliance on foreign sources of production, including risks related to the disruption of imports by labor disputes, regional health pandemics, and regional political and economic conditions;
duties, taxes, other charges and quotas on imports; and possible systems failures and/or security breaches, including, any security breach that results in the theft, - transfer or unauthorized disclosure of customer, employee or company information, or the failure to comply with various laws applicable to the Company in the event of such a breach.
In addition to any risks and uncertainties specifically identified in the text surrounding such forward-looking statements, the statements in the immediately preceding sentence and the statements under captions such as "Risk Factors" and "Special Considerations" in reports, statements and information filed by the Company with the SEC from time to time constitute cautionary statements identifying important factors that could cause actual amounts, results, events and circumstances to differ materially from those expressed in or implied by such forward-looking statements.

MACY'S, INC.
Item 6. Exhibits.
31.1 Certification of Chief Executive Officer pursuant to Rule 13a-14(a)
31.2 Certification of Chief Financial Officer pursuant to Rule 13a-14(a)
32.1 Certification by Chief Executive Officer under Section 906 of the Sarbanes-Oxley Act
32.2 Certification by Chief Financial Officer under Section 906 of the Sarbanes-Oxley Act

The following financial statements from Macy's, Inc.'s Quarterly Report on Form 10-Q for the quarter ended August 3, 2013, filed on September 5, 2013, formatted in XBRL: (i) Consolidated Statements of 101** Income, (ii) Consolidated Statements of Comprehensive Income, (iii) Consolidated Balance Sheets, (iv) Consolidated Statements of Cash Flows, and (v) the Notes to Consolidated Financial Statements, tagged as blocks of text and in detail.
** As provided in Rule 406T of Regulation S-T, this information is furnished and not filed for purposes of Sections 11 and 12 of the Securities Act of 1933 and Section 18 of the Securities Exchange Act of 1934.

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## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

## MACY'S, INC.

## By: /s/ DENNIS J. BRODERICK <br> Dennis J. Broderick <br> Executive Vice President, General Counsel and <br> Secretary

By: /s/ JOEL A. BELSKY
Joel A. Belsky
Executive Vice President and Controller
(Principal Accounting Officer)
Date: September 5, 2013

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