

AUTONATION, INC.  
Form 10-Q  
October 28, 2015

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549  
FORM 10-Q  
(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT  
OF 1934

For the quarterly period ended September 30, 2015

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT  
OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number: 1-13107

AutoNation, Inc.

(Exact name of registrant as specified in its charter)

Delaware  
(State or other jurisdiction of incorporation or  
organization)

73-1105145  
(I.R.S. Employer Identification No.)

200 SW 1st Avenue, Fort Lauderdale, Florida  
(Address of principal executive offices)  
(954) 769-6000  
(Registrant's telephone number, including area code)

33301  
(Zip Code)

N/A  
(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer," and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer   
Non-accelerated filer  (Do not check if a smaller reporting company) Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  
Yes  No

As of October 26, 2015, the registrant had 110,624,843 shares of common stock outstanding.

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## PART I. FINANCIAL INFORMATION

## ITEM 1. FINANCIAL STATEMENTS

## AUTONATION, INC.

## UNAUDITED CONDENSED CONSOLIDATED BALANCE SHEETS

(In millions, except share and per share data)

|  | September 30,<br>2015 | December 31,<br>2014 |
|--|-----------------------|----------------------|
| <b>ASSETS</b>  |                       |                      |
| <b>CURRENT ASSETS:</b>   |                       |                      |
| Cash and cash equivalents  | \$63.9                | \$75.4               |
| Receivables, net   | 758.1                 | 817.8                |
| Inventory  | 3,226.9               | 2,899.0              |
| Other current assets   | 202.7                 | 207.0                |
| Total Current Assets   | 4,251.6               | 3,999.2              |
| PROPERTY AND EQUIPMENT, net of accumulated depreciation of \$981.1 million and \$930.5 million, respectively   | 2,494.4               | 2,422.0              |
| GOODWILL   | 1,346.0               | 1,314.7              |
| OTHER INTANGIBLE ASSETS, NET   | 406.9                 | 354.7                |
| OTHER ASSETS   | 352.5                 | 309.1                |
| Total Assets   | \$8,851.4             | \$8,399.7            |
| <b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>  |                       |                      |
| <b>CURRENT LIABILITIES:</b>  |                       |                      |
| Vehicle floorplan payable - trade  | \$2,253.3             | \$2,090.7            |
| Vehicle floorplan payable - non-trade  | 950.5                 | 1,006.5              |
| Accounts payable   | 282.4                 | 264.7                |
| Commercial paper   | 435.0                 | —                    |
| Current maturities of long-term debt   | 22.3                  | 25.0                 |
| Other current liabilities  | 530.0                 | 495.1                |
| Total Current Liabilities  | 4,473.5               | 3,882.0              |
| LONG-TERM DEBT, NET OF CURRENT MATURITIES  | 1,747.8               | 2,103.4              |
| DEFERRED INCOME TAXES  | 161.0                 | 137.9                |
| OTHER LIABILITIES  | 204.2                 | 204.3                |
| <b>COMMITMENTS AND CONTINGENCIES (Note 11)</b>   |                       |                      |
| <b>SHAREHOLDERS' EQUITY:</b>   |                       |                      |
| Preferred stock, par value \$0.01 per share; 5,000,000 shares authorized; none issued  | —                     | —                    |
| Common stock, par value \$0.01 per share; 1,500,000,000 shares authorized; 163,562,149 shares issued at September 30, 2015, and December 31, 2014, including shares held in treasury | 1.6                   | 1.6                  |
| Additional paid-in capital   | 78.7                  | 61.8                 |
| Retained earnings  | 4,101.7               | 3,756.6              |
| Treasury stock, at cost; 52,535,465 and 50,248,909 shares held, respectively   | (1,917.1)             | (1,747.9)            |
| Total Shareholders' Equity   | 2,264.9               | 2,072.1              |
| Total Liabilities and Shareholders' Equity   | \$8,851.4             | \$8,399.7            |

See accompanying Notes to Unaudited Condensed Consolidated Financial Statements.



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## AUTONATION, INC.

## UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF INCOME

(In millions, except per share data)

|   | Three Months Ended<br>September 30, |                | Nine Months Ended<br>September 30, |                 |
|---|-------------------------------------|----------------|------------------------------------|-----------------|
|   | 2015                                | 2014           | 2015                               | 2014            |
| Revenue:  |                                     |                |                                    |                 |
| New vehicle   | \$3,113.6                           | \$2,823.6      | \$8,851.0                          | \$7,989.1       |
| Used vehicle  | 1,205.4                             | 1,148.5        | 3,614.9                            | 3,280.5         |
| Parts and service   | 783.3                               | 717.4          | 2,304.5                            | 2,093.2         |
| Finance and insurance, net  | 227.1                               | 196.5          | 652.4                              | 554.3           |
| Other   | 24.3                                | 23.0           | 99.4                               | 143.9           |
| <b>TOTAL REVENUE</b>  | <b>5,353.7</b>                      | <b>4,909.0</b> | <b>15,522.2</b>                    | <b>14,061.0</b> |
| Cost of sales:  |                                     |                |                                    |                 |
| New vehicle   | 2,942.8                             | 2,666.5        | 8,352.6                            | 7,524.5         |
| Used vehicle  | 1,122.2                             | 1,060.1        | 3,336.9                            | 3,008.5         |
| Parts and service   | 441.1                               | 413.7          | 1,305.1                            | 1,202.0         |
| Other   | 17.3                                | 15.8           | 78.3                               | 120.8           |
| <b>TOTAL COST OF SALES (excluding depreciation<br/>shown below)</b> | <b>4,523.4</b>                      | <b>4,156.1</b> | <b>13,072.9</b>                    | <b>11,855.8</b> |
| Gross Profit:   |                                     |                |                                    |                 |
| New vehicle   | 170.8                               | 157.1          | 498.4                              | 464.6           |
| Used vehicle  | 83.2                                | 88.4           | 278.0                              | 272.0           |
| Parts and service   | 342.2                               | 303.7          | 999.4                              | 891.2           |
| Finance and insurance   | 227.1                               | 196.5          | 652.4                              | 554.3           |
| Other   | 7.0                                 | 7.2            | 21.1                               | 23.1            |
| <b>TOTAL GROSS PROFIT</b>   | <b>830.3</b>                        | <b>752.9</b>   | <b>2,449.3</b>                     | <b>2,205.2</b>  |
| Selling, general, and administrative expenses                       | 568.7                               | 522.3          | 1,695.0                            | 1,547.6         |
| Depreciation and amortization                                       | 32.9                                | 27.2           | 93.7                               | 79.0            |
| Other income, net   | (7.0)                               | (4.0)          | (12.1)                             | (15.7)          |
| <b>OPERATING INCOME</b>   | <b>235.7</b>                        | <b>207.4</b>   | <b>672.7</b>                       | <b>594.3</b>    |
| Non-operating income (expense) items:                               |                                     |                |                                    |                 |
| Floorplan interest expense  | (14.7)                              | (13.1)         | (42.1)                             | (39.6)          |
| Other interest expense  | (21.4)                              | (21.7)         | (64.4)                             | (64.6)          |
| Interest income   | —                                   | 0.1            | 0.1                                | 0.2             |
| Other income (loss), net  | (4.3)                               | 1.1            | (2.7)                              | 3.5             |
| <b>INCOME FROM CONTINUING OPERATIONS<br/>BEFORE INCOME TAXES</b>    | <b>195.3</b>                        | <b>173.8</b>   | <b>563.6</b>                       | <b>493.8</b>    |
| Income tax provision  | 76.3                                | 67.1           | 217.7                              | 190.9           |
| <b>NET INCOME FROM CONTINUING OPERATIONS</b>                        | <b>119.0</b>                        | <b>106.7</b>   | <b>345.9</b>                       | <b>302.9</b>    |
| Loss from discontinued operations, net of income taxes              | (0.5)                               | (0.2)          | (0.8)                              | (0.9)           |
| <b>NET INCOME</b>   | <b>\$118.5</b>                      | <b>\$106.5</b> | <b>\$345.1</b>                     | <b>\$302.0</b>  |
| <b>BASIC EARNINGS (LOSS) PER SHARE:</b>                             |                                     |                |                                    |                 |
| Continuing operations   | \$1.06                              | \$0.91         | \$3.05                             | \$2.56          |
| Discontinued operations   | \$—                                 | \$—            | \$(0.01)                           | \$(0.01)        |
| Net income  | \$1.05                              | \$0.91         | \$3.05                             | \$2.55          |
| Weighted average common shares outstanding                          | 112.4                               | 117.0          | 113.3                              | 118.5           |
| <b>DILUTED EARNINGS (LOSS) PER SHARE:</b>                           |                                     |                |                                    |                 |

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|   |        |        |          |          |
|---|--------|--------|----------|----------|
| Continuing operations   | \$1.05 | \$0.90 | \$3.02   | \$2.52   |
| Discontinued operations   | \$—    | \$—    | \$(0.01) | \$(0.01) |
| Net income  | \$1.04 | \$0.90 | \$3.01   | \$2.51   |
| Weighted average common shares outstanding                      | 113.6  | 118.5  | 114.6    | 120.2    |
| COMMON SHARES OUTSTANDING, net of treasury stock, at period end | 111.0  | 114.5  | 111.0    | 114.5    |

See accompanying Notes to Unaudited Condensed Consolidated Financial Statements.

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AUTONATION, INC.

## UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF SHAREHOLDERS' EQUITY

(In millions, except share data)

|  | Common Stock |        | Additional<br>Paid-In<br>Capital | Retained<br>Earnings | Treasury<br>Stock | Total     |
|--|--------------|--------|----------------------------------|----------------------|-------------------|-----------|
|  | Shares       | Amount |                                  |                      |                   |           |
| BALANCE AT<br>DECEMBER 31, 2014  | 163,562,149  | \$1.6  | \$61.8                           | \$3,756.6            | \$(1,747.9 )      | \$2,072.1 |
| Net income   | —            | —      | —                                | 345.1                | —                 | 345.1     |
| Repurchases of common stock  | —            | —      | —                                | —                    | (211.3 )          | (211.3 )  |
| Stock-based compensation<br>expense  | —            | —      | 21.2                             | —                    | —                 | 21.2      |
| Shares awarded under<br>stock-based compensation plans,<br>including income tax benefit of<br>\$13.7 | —            | —      | (4.3 )                           | —                    | 42.1              | 37.8      |
| BALANCE AT<br>SEPTEMBER 30, 2015   | 163,562,149  | \$1.6  | \$78.7                           | \$4,101.7            | \$(1,917.1 )      | \$2,264.9 |

See accompanying Notes to Unaudited Condensed Consolidated Financial Statements.

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AUTONATION, INC.

## UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(In millions)

|   | Nine Months Ended<br>September 30, |         |
|---|------------------------------------|---------|
|   | 2015                               | 2014    |
| <b>CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES:</b>                           |                                    |         |
| Net income  | \$345.1                            | \$302.0 |
| Adjustments to reconcile net income to net cash provided by operating activities: |                                    |         |
| Loss from discontinued operations   | 0.8                                | 0.9     |
| Depreciation and amortization   | 93.7                               | 79.0    |
| Amortization of debt issuance costs and accretion of debt discounts               | 3.4                                | 4.3     |
| Stock-based compensation expense  | 21.2                               | 21.5    |
| Deferred income tax provision   | 23.1                               | 11.9    |
| Net gain related to business/property dispositions                                | (16.8)                             | (12.4)  |
| Non-cash impairment charges   | 4.5                                | 0.3     |
| Excess tax benefit from stock-based awards  | (13.7)                             | (15.4)  |
| Other   | 3.1                                | (2.6)   |
| (Increase) decrease, net of effects from business combinations and divestitures:  |                                    |         |
| Receivables   | 59.4                               | 84.8    |
| Inventory   | (270.5)                            | 146.7   |
| Other assets  | (9.9)                              | (25.3)  |
| Increase (decrease), net of effects from business combinations and divestitures:  |                                    |         |
| Vehicle floorplan payable - trade, net  | 168.6                              | (211.5) |
| Accounts payable  | 16.8                               | (3.0)   |
| Other liabilities   | 47.3                               | 72.6    |
| Net cash provided by continuing operations  | 476.1                              | 453.8   |
| Net cash used in discontinued operations  | (0.8)                              | (0.9)   |
| Net cash provided by operating activities   | 475.3                              | 452.9   |
| <b>CASH PROVIDED BY (USED IN) INVESTING ACTIVITIES:</b>                           |                                    |         |
| Purchases of property and equipment   | (179.5)                            | (151.9) |
| Property operating lease buy-outs   | (8.5)                              | (0.4)   |
| Proceeds from the sale of property and equipment                                  | 21.9                               | 0.2     |
| Proceeds from assets held for sale  | 10.1                               | 2.6     |
| Insurance recoveries on property and equipment                                    | —                                  | 1.0     |
| Cash received from business divestitures, net of cash relinquished                | 36.2                               | 21.5    |
| Cash used in business acquisitions, net of cash acquired                          | (123.8)                            | (13.3)  |
| Net change in restricted cash   | (3.8)                              | —       |
| Proceeds from the sale of restricted investments                                  | —                                  | 0.5     |
| Other   | (5.5)                              | (9.4)   |
| Net cash used in continuing operations  | (252.9)                            | (149.2) |
| Net cash used in discontinued operations  | —                                  | —       |
| Net cash used in investing activities   | (252.9)                            | (149.2) |

See accompanying Notes to Unaudited Condensed Consolidated Financial Statements.





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AUTONATION, INC.

## UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(In millions)

(Continued)

|   | Nine Months Ended<br>September 30, |               |
|---|------------------------------------|---------------|
|   | 2015                               | 2014          |
| <b>CASH PROVIDED BY (USED IN) FINANCING ACTIVITIES:</b> |                                    |               |
| Repurchases of common stock                             | (211.3                             | ) (378.3      |
| Proceeds from 3.35% Senior Notes due 2021               | 300.0                              | —             |
| Proceeds from 4.5% Senior Notes due 2025                | 448.5                              | —             |
| Proceeds from revolving credit facility                 | 1,310.0                            | 960.0         |
| Payments of revolving credit facility                   | (2,420.0                           | ) (850.0      |
| Net proceeds from commercial paper                      | 435.0                              | —             |
| Payment of debt issuance costs                          | (5.5                               | ) —           |
| Net payments of vehicle floorplan payable - non-trade   | (112.9                             | ) (53.0       |
| Payments of mortgage facility                           | (7.3                               | ) (6.8        |
| Payments of capital leases and other debt obligations   | (8.2                               | ) (22.3       |
| Proceeds from the exercise of stock options             | 24.1                               | 29.6          |
| Excess tax benefit from stock-based awards              | 13.7                               | 15.4          |
| Net cash used in continuing operations                  | (233.9                             | ) (305.4      |
| Net cash used in discontinued operations                | —                                  | —             |
| Net cash used in financing activities                   | (233.9                             | ) (305.4      |
| <b>DECREASE IN CASH AND CASH EQUIVALENTS</b>            | <b>(11.5</b>                       | <b>) (1.7</b> |
| <b>CASH AND CASH EQUIVALENTS at beginning of period</b> | <b>75.4</b>                        | <b>69.2</b>   |
| <b>CASH AND CASH EQUIVALENTS at end of period</b>       | <b>\$63.9</b>                      | <b>\$67.5</b> |

See accompanying Notes to Unaudited Condensed Consolidated Financial Statements.

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AUTONATION, INC.

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(In millions, except per share data)

1. INTERIM FINANCIAL STATEMENTS

Business and Basis of Presentation

AutoNation, Inc., through its subsidiaries, is the largest automotive retailer in the United States. As of September 30, 2015, we owned and operated 307 new vehicle franchises (including 10 Ram franchises that we did not count as separate franchises in prior periods) from 240 stores located in the United States, predominantly in major metropolitan markets in the Sunbelt region. Our stores sell 35 different new vehicle brands. The core brands of new vehicles that we sell, representing approximately 95% of the new vehicles sold during the nine months ended September 30, 2015, are manufactured by Toyota (including Lexus), Ford, Honda, Nissan, General Motors, Mercedes-Benz, FCA US (formerly Chrysler), BMW, and Volkswagen (including Audi and Porsche).

We offer a diversified range of automotive products and services, including new vehicles, used vehicles, “parts and service,” which includes automotive repair and maintenance services as well as wholesale parts and collision businesses, and automotive “finance and insurance” products, which include vehicle service and other protection products, as well as the arranging of financing for vehicle purchases through third-party finance sources. For convenience, the terms “AutoNation,” “Company,” and “we” are used to refer collectively to AutoNation, Inc. and its subsidiaries, unless otherwise required by the context. Our dealership operations are conducted by our subsidiaries. The accompanying Unaudited Condensed Consolidated Financial Statements include the accounts of AutoNation, Inc. and its subsidiaries; intercompany accounts and transactions have been eliminated. The accompanying Unaudited Condensed Consolidated Financial Statements have been prepared by us pursuant to the rules and regulations of the Securities and Exchange Commission (“SEC”). Accordingly, certain information related to our organization, significant accounting policies, and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States have been condensed or omitted. These Unaudited Condensed Consolidated Financial Statements reflect, in the opinion of management, all material adjustments (which include only normal recurring adjustments) necessary to fairly state, in all material respects, our financial position and results of operations for the periods presented.

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. In preparing these financial statements, management has made its best estimates and judgments of certain amounts included in the financial statements, giving due consideration to materiality. We base our estimates and judgments on historical experience and other assumptions that we believe are reasonable. However, application of these accounting policies involves the exercise of judgment and use of assumptions as to future uncertainties and, as a result, actual results could differ materially from these estimates. We periodically evaluate estimates and assumptions used in the preparation of the financial statements and make changes on a prospective basis when adjustments are necessary. The significant estimates made in the accompanying Unaudited Condensed Consolidated Financial Statements include certain assumptions related to goodwill, intangible assets, long-lived assets, assets held for sale, accruals for chargebacks against revenue recognized from the sale of finance and insurance products, accruals related to self-insurance programs, certain legal proceedings, estimated tax liabilities, and certain assumptions related to stock-based compensation.

Operating results for interim periods are not necessarily indicative of the results that can be expected for a full year. These interim financial statements should be read in conjunction with our audited Consolidated Financial Statements and notes thereto included in our most recent Annual Report on Form 10-K.

Recent Accounting Pronouncements

Revenue Recognition

In May 2014, the Financial Accounting Standards Board (“FASB”) issued an accounting standard update that amends the accounting guidance on revenue recognition. The amendments in this accounting standard update are intended to

provide a more robust framework for addressing revenue issues, improve comparability of revenue recognition practices, and improve disclosure requirements. The amendments in this accounting standard update will be applied using either of the following transition methods: (i) a full retrospective approach reflecting the application of the standard in each prior reporting period with the option to elect certain practical expedients, or (ii) a retrospective approach with the cumulative effect of initially adopting the standard recognized at the date of adoption (which requires additional footnote disclosures). This accounting standard

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NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

update was originally effective for interim and annual reporting periods beginning after December 15, 2016, with no early adoption permitted. However, in August 2015, the FASB issued an accounting standard update that delays the effective date by one year for all entities with the option to adopt the standard as of the original effective date. We are currently evaluating the method of adoption and the impact of the provisions of the accounting standard update.

Presentation of Debt Issuance Costs

In April 2015, the FASB issued an accounting standard update to simplify the presentation of debt issuance costs. The amendments in this accounting standard update require debt issuance costs be presented on the balance sheet as a direct reduction from the carrying amount of the related debt liability. In August 2015, the FASB issued an accounting standard update that allows the presentation of debt issuance costs related to line-of-credit arrangements as an asset on the balance sheet under the simplified guidance, regardless of whether there are any outstanding borrowings on the related arrangements. The amendments in these accounting standard updates are to be applied retrospectively and are effective for interim and annual reporting periods beginning after December 15, 2015. The adoption of these accounting standard updates will not have a material impact on our balance sheet.

**2. RECEIVABLES, NET**

The components of receivables, net of allowance for doubtful accounts, are as follows:

|  | September 30,<br>2015 | December 31,<br>2014 |
|--|-----------------------|----------------------|
| Trade receivables                            | \$127.8               | \$125.0              |
| Manufacturer receivables                     | 200.8                 | 198.3                |
| Other  | 36.6                  | 37.9                 |
|  | 365.2                 | 361.2                |
| Less: allowances for doubtful accounts       | (4.3                  | ) (3.7               |
|  | 360.9                 | 357.5                |
| Contracts-in-transit and vehicle receivables | 376.7                 | 460.3                |
| Income tax refundable (see Note 6)           | 20.5                  | —                    |
| Receivables, net                             | \$758.1               | \$817.8              |

Trade receivables represent amounts due for parts and services that have been sold or delivered, excluding amounts due from manufacturers, as well as receivables from finance organizations for commissions on the sale of financing products. Manufacturer receivables represent amounts due from manufacturers for holdbacks, rebates, incentives, floorplan assistance, and warranty claims. Contracts-in-transit and vehicle receivables primarily represent receivables from financial institutions for the portion of the vehicle sales price financed by our customers.

We evaluate our receivables for collectability based on the age of receivables and past collection experience.

**3. INVENTORY AND VEHICLE FLOORPLAN PAYABLE**

The components of inventory are as follows:

|                               | September 30,<br>2015 | December 31,<br>2014 |
|-------------------------------|-----------------------|----------------------|
| New vehicles                  | \$2,543.3             | \$2,294.3            |
| Used vehicles                 | 511.6                 | 437.6                |
| Parts, accessories, and other | 172.0                 | 167.1                |
| Inventory                     | \$3,226.9             | \$2,899.0            |



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AUTONATION, INC.

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

The components of vehicle floorplan payable are as follows:

|                                       | September 30,<br>2015 | December 31,<br>2014 |
|---------------------------------------|-----------------------|----------------------|
| Vehicle floorplan payable - trade     | \$2,253.3             | \$2,090.7            |
| Vehicle floorplan payable - non-trade | 950.5                 | 1,006.5              |
| Vehicle floorplan payable             | \$3,203.8             | \$3,097.2            |

Vehicle floorplan payable-trade reflects amounts borrowed to finance the purchase of specific new vehicle inventories with the corresponding manufacturers' captive finance subsidiaries ("trade lenders"). Vehicle floorplan payable-non-trade represents amounts borrowed to finance the purchase of specific new and, to a lesser extent, used vehicle inventories with non-trade lenders, as well as amounts borrowed under our secured used floorplan facilities, which are primarily collateralized by used vehicle inventories and related receivables. Changes in vehicle floorplan payable-trade are reported as operating cash flows and changes in vehicle floorplan payable-non-trade are reported as financing cash flows in the accompanying Unaudited Condensed Consolidated Statements of Cash Flows.

Our inventory costs are generally reduced by manufacturer holdbacks, incentives, and floorplan assistance, while the related vehicle floorplan payables are reflective of the gross cost of the vehicle. The vehicle floorplan payables, as shown in the above table, will generally also be higher than the inventory cost due to the timing of the sale of a vehicle and payment of the related liability.

Vehicle floorplan facilities are due on demand, but in the case of new vehicle inventories, are generally paid within several business days after the related vehicles are sold. Our manufacturer agreements generally allow the manufacturer to draft against new vehicle floorplan facilities so the lender directly funds the manufacturer for the purchase of new vehicle inventory. Vehicle floorplan facilities are primarily collateralized by vehicle inventories and related receivables.

Our used vehicle floorplan facilities utilize LIBOR-based interest rates, which averaged 1.7% for the nine months ended September 30, 2015, and 1.7% for the nine months ended September 30, 2014. At September 30, 2015, the aggregate capacity under our used vehicle floorplan facilities with various lenders to finance a portion of our used vehicle inventory was \$335.0 million, of which \$148.3 million had been borrowed. The remaining borrowing capacity of \$186.7 million was limited to \$160.2 million based on the eligible used vehicle inventory that could have been pledged as collateral.

Our new vehicle floorplan facilities utilize LIBOR-based interest rates, which averaged 1.7% for the nine months ended September 30, 2015, and 1.8% for the nine months ended September 30, 2014. At September 30, 2015, the aggregate capacity under our new vehicle floorplan facilities to finance our new vehicle inventory was approximately \$4.1 billion, of which \$3.1 billion had been borrowed.

**4. GOODWILL AND INTANGIBLE ASSETS**

Goodwill and intangible assets, net, consist of the following:

|                                     | September 30,<br>2015 | December 31,<br>2014 |
|-------------------------------------|-----------------------|----------------------|
| Goodwill                            | \$1,346.0             | \$1,314.7            |
| Franchise rights - indefinite-lived | \$399.4               | \$348.1              |
| Other intangibles                   | 14.1                  | 12.6                 |
|                                     | 413.5                 | 360.7                |
| Less: accumulated amortization      | (6.6                  | ) (6.0               |
| Other intangible assets, net        | \$406.9               | \$354.7              |

See Note 14 of the Notes to Unaudited Condensed Consolidated Financial Statements for information about our annual impairment tests of goodwill and franchise rights.





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## 5. LONG-TERM DEBT AND COMMERCIAL PAPER

Long-term debt consists of the following:

|   | September 30,<br>2015 | December 31,<br>2014 |
|---|-----------------------|----------------------|
| 6.75% Senior Notes due 2018               | \$397.7               | \$397.1              |
| 5.5% Senior Notes due 2020                | 350.0                 | 350.0                |
| 3.35% Senior Notes due 2021               | 300.0                 | —                    |
| 4.5% Senior Notes due 2025                | 448.5                 | —                    |
| Revolving credit facility due 2019        | —                     | 1,110.0              |
| Mortgage facility <sup>(1)</sup>          | 178.2                 | 185.5                |
| Capital leases and other debt             | 95.7                  | 85.8                 |
|   | 1,770.1               | 2,128.4              |
| Less: current maturities                  | (22.3                 | ) (25.0              |
| Long-term debt, net of current maturities | \$1,747.8             | \$2,103.4            |

<sup>(1)</sup> The mortgage facility requires monthly principal and interest payments of \$1.7 million based on a fixed amortization schedule with a balloon payment of \$155.4 million due November 2017.

## Senior Unsecured Notes and Credit Agreement

On September 21, 2015, we issued \$300.0 million aggregate principal amount of 3.35% Senior Notes due 2021 (the “2021 Notes”). The 2021 Notes were sold at 99.998% of the aggregate principal amount. Interest on the 2021 Notes is payable on January 15 and July 15 of each year. These notes will mature on January 15, 2021. At September 30, 2015, we had outstanding \$300.0 million of 2021 Notes, net of debt discount.

On September 21, 2015, we also issued \$450.0 million aggregate principal amount of 4.5% Senior Notes due 2025 (the “2025 Notes”). The 2025 Notes were sold at 99.663% of the aggregate principal amount. Interest on the 2025 Notes is payable on April 1 and October 1 of each year. These notes will mature on October 1, 2025. At September 30, 2015, we had outstanding \$448.5 million of 2025 Notes, net of debt discount.

The interest rate payable on the 2021 Notes and 2025 Notes is subject to adjustment upon the occurrence of certain credit rating events as provided in the indentures for these senior unsecured notes. Proceeds from the issuance of these senior unsecured notes were used to reduce borrowings under our revolving credit facility and for general corporate purposes. In connection with the issuance of the 2021 Notes and 2025 Notes, we incurred approximately \$6.7 million in debt issuance costs that will be amortized to interest expense over the terms of the related debt arrangements.

At September 30, 2015, we had outstanding \$397.7 million of 6.75% Senior Notes due 2018, net of debt discount. Interest is payable on April 15 and October 15 of each year. These notes will mature on April 15, 2018.

At September 30, 2015, we had outstanding \$350.0 million of 5.5% Senior Notes due 2020. Interest is payable on February 1 and August 1 of each year. These notes will mature on February 1, 2020.

Under our credit agreement, we have a \$1.8 billion revolving credit facility that matures on December 3, 2019. The credit agreement also contains an accordion feature that allows us, subject to credit availability and certain other conditions, to increase the amount of the revolving credit facility, together with any added term loans, by up to \$500.0 million in the aggregate. As of September 30, 2015, we had no borrowings outstanding under our revolving credit facility. We have a \$200.0 million letter of credit sublimit as part of our revolving credit facility. The amount available to be borrowed under the revolving credit facility is reduced on a dollar-for-dollar basis by the cumulative amount of any outstanding letters of credit, which was \$45.9 million at September 30, 2015, leaving a borrowing capacity under the revolving credit facility of \$1.8 billion at September 30, 2015. As of September 30, 2015, this borrowing capacity was limited under the maximum consolidated leverage ratio contained in our credit agreement to \$1.6 billion.



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Our revolving credit facility provides for a commitment fee on undrawn amounts ranging from 0.175% to 0.25% and interest on borrowings at LIBOR or the base rate, in each case plus an applicable margin. The applicable margin ranges from 1.25% to 1.625% for LIBOR borrowings and 0.25% to 0.625% for base rate borrowings. The interest rate charged for our revolving credit facility is affected by our leverage ratio. For instance, an increase in our leverage ratio from greater than or equal to 2.0x but less than 3.25x to greater than or equal to 3.25x would result in a 12.5 basis point increase in the interest rate.

Our senior unsecured notes and borrowings under our credit agreement are guaranteed by substantially all of our subsidiaries. Within the meaning of Regulation S-X, Rule 3-10, AutoNation, Inc. (the parent company) has no independent assets or operations, the guarantees of its subsidiaries are full and unconditional and joint and several, and any subsidiaries other than the guarantor subsidiaries are minor.

**Other Long-Term Debt**

At September 30, 2015, we had \$178.2 million outstanding under a mortgage facility with an automotive manufacturer's captive finance subsidiary that matures on November 30, 2017. The mortgage facility utilizes a fixed interest rate of 5.864% and is secured by 10-year mortgages on certain of our store properties. The mortgage facility requires monthly principal and interest payments of \$1.7 million based on a fixed amortization schedule with a balloon payment of \$155.4 million due November 2017. Repayment of the mortgage facility is subject to a prepayment penalty.

At September 30, 2015, we had capital lease and other debt obligations of \$95.7 million, which are due at various dates through 2034.

**Commercial Paper**

On May 22, 2015, we established a commercial paper program pursuant to which we may issue short-term, unsecured commercial paper notes on a private placement basis up to a maximum aggregate amount outstanding at any time of \$300.0 million. On August 4, 2015, we increased the maximum aggregate principal amount that may be outstanding at any time to \$1.0 billion. The interest rate for the commercial paper notes varies based on duration and market conditions. The maturities of the commercial paper notes may vary, but may not exceed 397 days from the date of issuance. The commercial paper notes are guaranteed by substantially all of our subsidiaries. Proceeds from the issuance of commercial paper notes are used to repay borrowings under the revolving credit facility, to finance acquisitions and for working capital, capital expenditures, share repurchases and/or other general corporate purposes. We plan to use the revolving credit facility under our credit agreement as a liquidity backstop for borrowings under the commercial paper program. A downgrade in our credit ratings could negatively impact our ability to issue, or the interest rates for, commercial paper notes.

At September 30, 2015, we had \$435.0 million of commercial paper notes outstanding with a weighted-average annual interest rate of 0.83% and a weighted-average remaining term of 11 days.

**Restrictions and Covenants**

Our credit agreement, the indentures for our senior unsecured notes, our vehicle floorplan facilities, and our mortgage facility contain customary financial and operating covenants that place restrictions on us, including our ability to incur additional indebtedness or prepay existing indebtedness, to create liens or other encumbrances, to sell (or otherwise dispose of) assets, and to merge or consolidate with other entities.

Under our credit agreement, we are required to remain in compliance with a maximum leverage ratio and maximum capitalization ratio. The leverage ratio is a contractually defined amount principally reflecting non-vehicle debt divided by a contractually defined measure of earnings with certain adjustments. The capitalization ratio is a contractually defined amount principally reflecting vehicle floorplan payable and non-vehicle debt divided by our total capitalization including vehicle floorplan payable. Under the credit agreement, the maximum leverage ratio is 3.75x and the maximum capitalization ratio is 70.0%. In calculating our leverage and capitalization ratios, we are not required to include letters of credit in the definition of debt (except to the extent of letters of credit in excess of \$150.0 million). In addition, in calculating our capitalization ratio, we are permitted to add back to shareholders' equity all

goodwill, franchise rights, and long-lived asset impairment charges subsequent to September 30, 2014 plus \$1.53 billion.

The indentures for our senior unsecured notes contain certain limited covenants, including limitations on liens and sale and leaseback transactions. Our mortgage facility contains covenants regarding maximum cash flow leverage and minimum interest coverage.

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Our failure to comply with the covenants contained in our debt agreements could result in the acceleration of all of our indebtedness. Our debt agreements have cross-default provisions that trigger a default in the event of an uncured default under other material indebtedness of AutoNation.

Under the terms of our credit agreement, at September 30, 2015, our leverage ratio and capitalization ratio were as follows:

|                      | September 30, 2015 |        |
|----------------------|--------------------|--------|
|                      | Requirement        | Actual |
| Leverage ratio       | ≤ 3.75x            | 2.20x  |
| Capitalization ratio | ≤ 70.0%            | 58.8%  |

Both the leverage ratio and the capitalization ratio limit our ability to incur additional non-vehicle debt. The capitalization ratio also limits our ability to incur additional vehicle floorplan indebtedness and repurchase shares.

**6. INCOME TAXES**

Income taxes refundable included in Receivables, Net totaled \$20.5 million at September 30, 2015. Income taxes payable included in Other Current Liabilities totaled \$17.5 million at December 31, 2014.

We file income tax returns in the U.S. federal jurisdiction and various states. As a matter of course, various taxing authorities, including the IRS, regularly audit us. Currently, no tax years are under examination by the IRS, and tax years from 2009 to 2013 are under examination by certain U.S. state jurisdictions. These audits may result in proposed assessments where the ultimate resolution may result in our owing additional taxes. We believe that our tax positions comply with applicable tax law and that we have adequately provided for these matters.

It is our policy to account for interest and penalties associated with income tax obligations as a component of Income Tax Provision in the accompanying Unaudited Condensed Consolidated Financial Statements.

**7. SHAREHOLDERS' EQUITY**

A summary of shares repurchased under our stock repurchase program authorized by our Board of Directors follows:

|                                  | Three Months Ended |          | Nine Months Ended |          |
|----------------------------------|--------------------|----------|-------------------|----------|
|                                  | September 30,      |          | September 30,     |          |
|                                  | 2015               | 2014     | 2015              | 2014     |
| Shares repurchased               | 2.5                | 4.4      | 3.5               | 8.0      |
| Aggregate purchase price         | \$ 150.0           | \$ 235.9 | \$ 209.1          | \$ 415.7 |
| Average purchase price per share | \$59.83            | \$53.15  | \$60.54           | \$51.98  |

In September 2015, our Board of Directors authorized the repurchase of an additional \$250.0 million of shares of our common stock. From October 1, 2015 through October 26, 2015, AutoNation repurchased 0.4 million shares of common stock for an aggregate purchase price of \$24.4 million (average purchase price per share of \$60.05). As of October 26, 2015, \$297.2 million remained available for share repurchases under the program.

Our Board of Directors authorized the retirement of 43.0 million shares of our treasury stock in October 2015, which assumed the status of authorized but unissued shares. Upon the retirement of treasury stock, it is our policy to charge the excess of the cost of the treasury stock over its par value entirely to additional paid-in capital. Any amounts exceeding additional paid-in capital are charged to retained earnings. This retirement had the effect of reducing treasury stock and issued common stock, which includes treasury stock. Our common stock, additional paid-in capital, retained earnings, and treasury stock accounts were adjusted accordingly. There was no impact to shareholders' equity or outstanding common stock.



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A summary of shares of common stock issued in connection with the exercise of stock options follows:

|   | Three Months Ended |         | Nine Months Ended |         |
|---|--------------------|---------|-------------------|---------|
|   | September 30,      |         | September 30,     |         |
|   | 2015               | 2014    | 2015              | 2014    |
| Shares issued                               | 0.2                | 0.4     | 1.1               | 1.5     |
| Proceeds from the exercise of stock options | \$5.4              | \$7.5   | \$24.1            | \$29.6  |
| Average exercise price per share            | \$26.94            | \$17.54 | \$22.55           | \$19.59 |

The following table presents a summary of shares of common stock issued in connection with grants of restricted stock and shares surrendered to AutoNation to satisfy tax withholding obligations in connection with the vesting of restricted stock (in actual number of shares):

|  | Three Months Ended |       | Nine Months Ended |         |
|--|--------------------|-------|-------------------|---------|
|  | September 30,      |       | September 30,     |         |
|  | 2015               | 2014  | 2015              | 2014    |
| Shares issued  | 2,360              | 4,020 | 159,442           | 153,900 |
| Shares surrendered to AutoNation to satisfy tax withholding obligations in connection with the vesting of 500 restricted stock |                    | 1,788 | 36,427            | 46,265  |

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## 8. EARNINGS PER SHARE

Basic earnings per share (“EPS”) is computed by dividing net income by the weighted average number of common shares outstanding for the period, including outstanding unvested restricted stock awards and vested restricted stock unit awards. Diluted EPS is computed by dividing net income by the weighted average number of shares outstanding, noted above, adjusted for the dilutive effect of stock options.

The following table presents the calculation of basic and diluted EPS:

|  | Three Months Ended<br>September 30, |          | Nine Months Ended<br>September 30, |           |
|--|-------------------------------------|----------|------------------------------------|-----------|
|  | 2015                                | 2014     | 2015                               | 2014      |
| Net income from continuing operations                                      | \$ 119.0                            | \$ 106.7 | \$ 345.9                           | \$ 302.9  |
| Loss from discontinued operations, net of income taxes                     | (0.5 )                              | (0.2 )   | (0.8 )                             | (0.9 )    |
| Net income   | \$ 118.5                            | \$ 106.5 | \$ 345.1                           | \$ 302.0  |
| Weighted average common shares outstanding used in calculating basic EPS   | 112.4                               | 117.0    | 113.3                              | 118.5     |
| Effect of dilutive stock options   | 1.2                                 | 1.5      | 1.3                                | 1.7       |
| Weighted average common shares outstanding used in calculating diluted EPS | 113.6                               | 118.5    | 114.6                              | 120.2     |
| Basic EPS amounts <sup>(1)</sup> :   |                                     |          |                                    |           |
| Continuing operations  | \$ 1.06                             | \$ 0.91  | \$ 3.05                            | \$ 2.56   |
| Discontinued operations  | \$—                                 | \$—      | \$(0.01 )                          | \$(0.01 ) |
| Net income   | \$ 1.05                             | \$ 0.91  | \$ 3.05                            | \$ 2.55   |
| Diluted EPS amounts <sup>(1)</sup> :                                       |                                     |          |                                    |           |
| Continuing operations  | \$ 1.05                             | \$ 0.90  | \$ 3.02                            | \$ 2.52   |
| Discontinued operations  | \$—                                 | \$—      | \$(0.01 )                          | \$(0.01 ) |
| Net income   | \$ 1.04                             | \$ 0.90  | \$ 3.01                            | \$ 2.51   |

<sup>(1)</sup> Earnings per share amounts are calculated discretely and therefore may not add up to the total due to rounding.

A summary of anti-dilutive options excluded from the computation of diluted earnings per share is as follows:

|   | Three Months Ended<br>September 30, |      | Nine Months Ended<br>September 30, |      |
|---|-------------------------------------|------|------------------------------------|------|
|   | 2015                                | 2014 | 2015                               | 2014 |
| Anti-dilutive options excluded from the computation of diluted earnings per share | 0.9                                 | 0.7  | 0.7                                | 0.5  |

## 9. DIVESTITURES

During the first quarter of 2015, we divested two Import stores and recorded a gain of \$1.4 million (\$0.9 million after-tax). During the first quarter of 2014, we divested our customer lead distribution business and recorded a gain of \$8.4 million (\$5.2 million after-tax). This business was reported in the “Corporate and other” category of our segment information. During the third quarter of 2014, we divested an Import store and recorded a gain of \$4.0 million (\$2.5 million after-tax). The gains on these divestitures are included in Other Income, Net (within Operating Income) in our Unaudited Condensed Consolidated Statements of Income. The financial condition and results of operations of these businesses were not material to our consolidated financial statements.





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10. ACQUISITIONS

We purchased eight stores during the nine months ended September 30, 2015. During the third quarter of 2015, we purchased a Mercedes-Benz store, an Audi store, and a Subaru and Volkswagen store in the Baltimore, Maryland market. Acquisitions are included in the Unaudited Condensed Consolidated Financial Statements from the date of acquisition. The purchase price allocation for these business combinations are preliminary and subject to final adjustment. We purchased one store during the nine months ended September 30, 2014.

The acquisitions that occurred during the nine months ended September 30, 2015 were not material to our financial condition or results of operations. Additionally, on a pro forma basis as if the results of these acquisitions had been included in our consolidated results for the entire three and nine month periods ended September 30, 2015 and 2014, revenue and net income would not have been materially different from our reported revenue and net income for these periods.

In August 2015, we announced that we have entered into an agreement to acquire 13 stores located in Georgia, Alabama, and Tennessee. The stores to be acquired include Chrysler, Dodge, Jeep, Ram, Fiat, Ford, Lincoln, Honda, Hyundai, and Volkswagen franchises. This acquisition remains subject to customary closing conditions and is expected to be completed in the fourth quarter of 2015. In October 2015, we announced that we have entered into an agreement to acquire 12 stores located in Texas. The stores to be acquired include Chrysler, Dodge, Jeep, Ram, Chevrolet, Hyundai, Mercedes-Benz, and Sprinter franchises. This acquisition remains subject to customary closing conditions and is expected to be completed in the first quarter of 2016.

11. COMMITMENTS AND CONTINGENCIES

Legal Proceedings

We are involved, and will continue to be involved, in numerous legal proceedings arising out of the conduct of our business, including litigation with customers, wage and hour and other employment-related lawsuits, and actions brought by governmental authorities. Some of these lawsuits purport or may be determined to be class or collective actions and seek substantial damages or injunctive relief, or both, and some may remain unresolved for several years. We are currently defending several purported class action lawsuits in California arising out of alleged violations of state wage and hour laws relating to compensation of automotive technicians. We establish accruals for specific legal proceedings when it is considered probable that a loss has been incurred and the amount of the loss can be reasonably estimated. Our accruals for loss contingencies are reviewed quarterly and adjusted as additional information becomes available. We disclose the amount accrued if material or if such disclosure is necessary for our financial statements to not be misleading. If a loss is not both probable and reasonably estimable, or if an exposure to loss exists in excess of the amount accrued, we assess whether there is at least a reasonable possibility that a loss, or additional loss, may have been incurred. If there is a reasonable possibility that a loss, or additional loss, may have been incurred, we disclose the estimate of the possible loss or range of loss if it is material or a statement that such an estimate cannot be made. Our evaluation of whether a loss is reasonably possible or probable is based on our assessment and consultation with legal counsel regarding the ultimate outcome of the matter.

As of September 30, 2015 and 2014, we believe we have adequately accrued for the potential impact of loss contingencies that are probable and reasonably estimable, and there was no indication of a reasonable possibility that a material loss, or additional material loss, may have been incurred. We do not believe that the ultimate resolution of these matters will have a material adverse effect on our results of operations, financial condition, or cash flows.

However, the results of these matters cannot be predicted with certainty, and an unfavorable resolution of one or more of these matters could have a material adverse effect on our results of operations, financial condition, or cash flows.

Other Matters

AutoNation, acting through its subsidiaries, is the lessee under many real estate leases that provide for the use by our subsidiaries of their respective store premises. Pursuant to these leases, our subsidiaries generally agree to indemnify the lessor and other related parties from certain liabilities arising as a result of the use of the leased premises,

including environmental liabilities, or a breach of the lease by the lessee. Additionally, from time to time, we enter into agreements with third parties in connection with the sale of assets or businesses in which we agree to indemnify the purchaser or related parties from certain liabilities or costs arising in connection with the assets or business. Also, in the ordinary course of business in connection with purchases or sales of goods and services, we enter into agreements that may contain indemnification provisions. In the event that an indemnification claim is asserted, our liability would be limited by the terms of the applicable agreement.

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From time to time, primarily in connection with dispositions of automotive stores, our subsidiaries assign or sublet to the store purchaser the subsidiaries' interests in any real property leases associated with such stores. In general, our subsidiaries retain responsibility for the performance of certain obligations under such leases to the extent that the assignee or sublessee does not perform, whether such performance is required prior to or following the assignment or subletting of the lease. Additionally, AutoNation and its subsidiaries generally remain subject to the terms of any guarantees made by us and our subsidiaries in connection with such leases. Although we generally have indemnification rights against the assignee or sublessee in the event of non-performance under these leases, as well as certain defenses, we estimate that lessee rental payment obligations during the remaining terms of these leases with expirations ranging from 2016 to 2034 are approximately \$30 million at September 30, 2015. We do not have any material known commitments that we or our subsidiaries will be called on to perform under any such assigned leases or subleases at September 30, 2015. Our exposure under these leases is difficult to estimate and there can be no assurance that any performance by AutoNation or its subsidiaries required under these leases would not have a material adverse effect on our business, financial condition, and cash flows.

At September 30, 2015, surety bonds, letters of credit, and cash deposits totaled \$95.9 million, including \$45.9 million of letters of credit. In the ordinary course of business, we are required to post performance and surety bonds, letters of credit, and/or cash deposits as financial guarantees of our performance. We do not currently provide cash collateral for outstanding letters of credit.

In the ordinary course of business, we are subject to numerous laws and regulations, including automotive, environmental, health and safety, and other laws and regulations. We do not anticipate that the costs of such compliance will have a material adverse effect on our business, consolidated results of operations, cash flows, or financial condition, although such outcome is possible given the nature of our operations and the extensive legal and regulatory framework applicable to our business.

Further, we expect that new laws and regulations, particularly at the federal level, in other areas may be enacted, which could also materially adversely impact our business. We do not have any material known environmental commitments or contingencies.

## 12. SEGMENT INFORMATION

At September 30, 2015 and 2014, we had three reportable segments: (1) Domestic, (2) Import, and (3) Premium Luxury. Our Domestic segment is comprised of retail automotive franchises that sell new vehicles manufactured by Ford, General Motors, and FCA US (formerly Chrysler). Our Import segment is comprised of retail automotive franchises that sell new vehicles manufactured primarily by Toyota, Honda, and Nissan. Our Premium Luxury segment is comprised of retail automotive franchises that sell new vehicles manufactured primarily by Mercedes-Benz, BMW, Lexus, and Audi. The franchises in each segment also sell used vehicles, parts and automotive repair and maintenance services, and automotive finance and insurance products.

"Corporate and other" is comprised of our other businesses, including collision centers and an auction operation, each of which generates revenues, as well as unallocated corporate overhead expenses and retrospective commissions for certain financing and insurance transactions that we arrange under agreements with third parties.

The reportable segments identified above are the business activities of the Company for which discrete financial information is available and for which operating results are regularly reviewed by our chief operating decision maker to allocate resources and assess performance. Our chief operating decision maker is our Chief Executive Officer.

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Reportable segment revenue and segment income are as follows:

|   | Three Months Ended<br>September 30, |           | Nine Months Ended<br>September 30, |            |
|---|-------------------------------------|-----------|------------------------------------|------------|
|   | 2015                                | 2014      | 2015                               | 2014       |
| Revenue:  |                                     |           |                                    |            |
| Domestic  | \$1,869.1                           | \$1,660.7 | \$5,299.0                          | \$4,738.6  |
| Import  | 1,837.4                             | 1,787.8   | 5,311.1                            | 5,055.0    |
| Premium Luxury  | 1,607.0                             | 1,422.9   | 4,803.2                            | 4,161.2    |
| Total   | 5,313.5                             | 4,871.4   | 15,413.3                           | 13,954.8   |
| Corporate and other                                   | 40.2                                | 37.6      | 108.9                              | 106.2      |
| Total consolidated revenue                            | \$5,353.7                           | \$4,909.0 | \$15,522.2                         | \$14,061.0 |
|   |                                     |           |                                    |            |
|   | Three Months Ended<br>September 30, |           | Nine Months Ended<br>September 30, |            |
|   | 2015                                | 2014      | 2015                               | 2014       |
| Segment income <sup>(1)</sup> :                       |                                     |           |                                    |            |
| Domestic  | \$94.6                              | \$76.7    | \$258.8                            | \$211.0    |
| Import  | 85.5                                | 77.1      | 240.6                              | 220.0      |
| Premium Luxury  | 85.4                                | 84.0      | 273.9                              | 253.1      |
| Total   | 265.5                               | 237.8     | 773.3                              | 684.1      |
| Corporate and other                                   | (44.5 )                             | (43.5 )   | (142.7 )                           | (129.4 )   |
| Other interest expense                                | (21.4 )                             | (21.7 )   | (64.4 )                            | (64.6 )    |
| Interest income                                       | —                                   | 0.1       | 0.1                                | 0.2        |
| Other income (loss), net                              | (4.3 )                              | 1.1       | (2.7 )                             | 3.5        |
| Income from continuing operations before income taxes | \$195.3                             | \$173.8   | \$563.6                            | \$493.8    |

(1) Segment income represents income for each of our reportable segments and is defined as operating income less floorplan interest expense.

**13. BUSINESS AND CREDIT CONCENTRATIONS**

We are subject to a concentration of risk in the event of financial distress of or other adverse event related to a major vehicle manufacturer or related lender or supplier. The core brands of vehicles that we sell, representing approximately 95% of the new vehicles sold during the nine months ended September 30, 2015, are manufactured by Toyota (including Lexus), Ford, Honda, Nissan, General Motors, Mercedes-Benz, FCA US (formerly Chrysler), BMW, and Volkswagen (including Audi and Porsche). Our business could be materially adversely impacted by a bankruptcy of or other adverse event related to a major vehicle manufacturer or related lender or supplier.

We had receivables from manufacturers or distributors of \$200.8 million at September 30, 2015, and \$198.3 million at December 31, 2014. Additionally, a large portion of our Contracts-in-Transit included in Receivables, Net, in the accompanying Unaudited Condensed Consolidated Balance Sheets, are due from automotive manufacturers' captive finance subsidiaries, which provide financing directly to our new and used vehicle customers. Concentrations of credit risk with respect to non-manufacturer trade receivables are limited due to the wide variety of customers and markets in which our products are sold as well as their dispersion across many different geographic areas in the United States. Consequently, at September 30, 2015, we do not consider AutoNation to have any significant non-manufacturer concentrations of credit risk.

**14. FINANCIAL INSTRUMENTS AND FAIR VALUE MEASUREMENTS**

The fair value of a financial instrument represents the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced sale or liquidation. Fair value estimates are made at a specific point in time based on relevant market information about the financial instrument. These estimates are subjective in nature and involve uncertainties and matters of judgment, and therefore cannot be determined with precision.

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AUTONATION, INC.

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

Accounting standards define fair value as the price that would be received from selling an asset or paid to transfer a liability in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants at the measurement date. Accounting standards establish a fair value hierarchy which requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value and also establishes the following three levels of inputs that may be used to measure fair value:

- Level 1            Quoted prices in active markets for identical assets or liabilities
- Level 2            Observable inputs other than Level 1 prices such as quoted prices for similar assets or liabilities; quoted market prices in markets that are not active; or model-derived valuations or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities
- Level 3            Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities

The following methods and assumptions were used by us in estimating fair value disclosures for financial instruments: Cash and cash equivalents, accounts receivable, other current assets, vehicle floorplan payable, accounts payable, other current liabilities, commercial paper, and variable rate debt: The amounts reported in the accompanying Unaudited Condensed Consolidated Balance Sheets approximate fair value due to their short-term nature or the existence of variable interest rates that approximate prevailing market rates.

Fixed rate long-term debt: Our fixed rate debt primarily consists of amounts outstanding under our senior unsecured notes and mortgages. We estimate the fair value of our senior unsecured notes using quoted prices for the identical liability (Level 1). We estimate the fair value of our mortgages using a present value technique based on our current market interest rates for similar types of financial instruments (Level 2). A summary of the aggregate carrying values and fair values of our fixed rate debt is as follows:

|                | September 30,<br>2015 | December 31,<br>2014 |
|----------------|-----------------------|----------------------|
| Carrying value | \$1,770.1             | \$1,018.4            |
| Fair value     | \$1,869.0             | \$1,109.9            |

Nonfinancial assets such as goodwill, other intangible assets, and long-lived assets held and used are measured at fair value when there is an indicator of impairment and recorded at fair value only when impairment is recognized or for a business combination. The fair values less costs to sell of long-lived assets held for sale are assessed each reporting period they remain classified as held for sale. Subsequent changes in the held for sale long-lived asset's fair value less cost to sell (increase or decrease) is reported as an adjustment to its carrying amount, except that the adjusted carrying amount cannot exceed the carrying amount of the long-lived asset at the time it was initially classified as held for sale.

**Goodwill and Other Intangible Assets**

Goodwill for our Domestic, Import, and Premium Luxury reporting units is tested for impairment annually as of April 30 or more frequently when events or changes in circumstances indicate that the carrying value of a reporting unit more likely than not exceeds its fair value.

Under accounting standards, we chose to make a qualitative evaluation about the likelihood of goodwill impairment to determine whether it was necessary to calculate the fair values of our reporting units under the two-step goodwill impairment test. We completed our qualitative assessment of potential goodwill impairment as of April 30, 2015 and 2014, and we determined that it was not more likely than not that the fair values of our reporting units were less than their carrying amounts. Accordingly, no impairment charges were recorded for the carrying value of goodwill during the three and nine months ended September 30, 2015 and 2014.

Our principal identifiable intangible assets are individual store rights under franchise agreements with vehicle manufacturers, which have indefinite lives and are tested for impairment annually as of April 30 or more frequently when events or changes in circumstances indicate that impairment may have occurred.



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AUTONATION, INC.

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

Under accounting standards, we chose to make a qualitative evaluation about the likelihood of franchise rights impairment to determine whether it was necessary to perform a quantitative impairment test. We completed our qualitative assessment of any potential franchise rights impairment as of April 30, 2015 and 2014. Based on our qualitative assessments, we determined that we should perform a quantitative test for certain franchise rights, and no impairment charges resulted from these quantitative tests.

The quantitative impairment test for franchise rights requires the comparison of the franchise rights' estimated fair value to carrying value by store. Fair values of rights under franchise agreements are estimated using Level 3 inputs by discounting expected future cash flows of the store. The forecasted cash flows contain inherent uncertainties, including significant estimates and assumptions related to growth rates, margins, working capital requirements, capital expenditures, and cost of capital, for which we utilize certain market participant-based assumptions, using third-party industry projections, economic projections, and other marketplace data we believe to be reasonable. The development of the assumptions used in our annual impairment tests are coordinated by our financial planning and analysis group, and the assumptions are reviewed by management.

Long-Lived Assets

The fair value measurement valuation process for our long-lived assets is established by our corporate real estate services group. Fair value measurements, which are based on Level 3 inputs, and changes in fair value measurements are reviewed and assessed each quarter for properties classified as held for sale, or when an indicator of impairment exists for properties classified as held and used, by the corporate real estate services group. Our corporate real estate services group utilizes its knowledge of the automotive industry and historical experience in real estate markets and transactions in establishing the valuation process, which is generally based on a combination of the market and replacement cost approaches.

In a market approach, the corporate real estate services group uses transaction prices for comparable properties that have recently been sold. These transaction prices are adjusted for factors related to a specific property. The corporate real estate services group also evaluates changes in local real estate markets, and/or recent market interest or negotiations related to a specific property. In a replacement cost approach, the cost to replace a specific long-lived asset is considered, which is adjusted for depreciation from physical deterioration, as well as functional and economic obsolescence, if present and measurable.

To validate the fair values determined under the valuation process noted above, our corporate real estate services group also obtains independent third-party appraisals for our properties and/or third-party brokers' opinions of value, which are generally developed using the same valuation approaches described above, and evaluates any recent negotiations or discussions with third-party real estate brokers related to a specific long-lived asset or market.

The following table presents long-lived assets measured and recorded at fair value on a nonrecurring basis during the nine months ended September 30, 2015:

| Description  | 2015  | Gain/(Loss) | 2014  | Gain/(Loss) |
|--|---|-------------|---|-------------|
|  | Fair Value Measurements Using Significant Unobservable Inputs (Level 3) |             | Fair Value Measurements Using Significant Unobservable Inputs (Level 3) |             |
| Long-lived assets held and used                          | \$10.2  | \$ (1.7 )   | \$—   | \$ —        |
| Long-lived assets held for sale:                         |   |             |   |             |
| Continuing operations                                    | \$13.7  | \$ (2.8 )   | \$0.3   | \$ (0.3 )   |
| Discontinued operations                                  | 5.3   | (0.8 )      | 6.9   | (0.2 )      |
| Total long-lived assets held for sale                    | \$19.0  | \$ (3.6 )   | \$7.2   | \$ (0.5 )   |
| Long-Lived Assets Held and Used in Continuing Operations |   |             |   |             |

During the nine months ended September 30, 2015, we recorded a non-cash impairment charge of \$1.7 million related to long-lived assets held and used in continuing operations. This non-cash impairment charge is included in Other Income, Net (within Operating Income) in our Unaudited Condensed Consolidated Statements of Income and is reported in the “Corporate and other” category of our segment information. During the three months ended September 30, 2015, there were no impairment charges recorded for the carrying value of long-lived assets held and used in continuing operations.

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AUTONATION, INC.

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

During the three and nine months ended September 30, 2014, there were no impairment charges recorded for the carrying value of long-lived assets held and used in continuing operations.

**Long-Lived Assets Held for Sale in Continuing Operations**

During the nine months ended September 30, 2015, we recorded non-cash impairment charges of \$2.8 million related to long-lived assets held for sale in continuing operations. During the three months ended September 30, 2015, we recorded non-cash impairment charges of \$2.7 million related to long-lived assets held for sale in continuing operations.

During the nine months ended September 30, 2014, we recorded an impairment charge of \$0.3 million related to long-lived assets held for sale in continuing operations. We recorded no impairment charges during the three months ended September 30, 2014.

The non-cash impairment charges related to assets held for sale in continuing operations are included in Other Income, Net (within Operating Income) in our Unaudited Condensed Consolidated Statements of Income and are reported in the "Corporate and other" category of our segment information.

**Long-Lived Assets Held for Sale in Discontinued Operations**

During the three and nine months ended September 30, 2015, we recorded a non-cash impairment charge of \$0.8 million related to long-lived assets held for sale in discontinued operations.

During the nine months ended September 30, 2014, we recorded a non-cash impairment charge of \$0.2 million related to long-lived assets held for sale in discontinued operations. We recorded no impairment charges during the three months ended September 30, 2014.

The non-cash impairment charges related to assets held for sale in discontinued operations are included in Loss from Discontinued Operations in our Unaudited Condensed Consolidated Statements of Income.

As of September 30, 2015, we had long-lived assets held for sale of \$65.2 million in continuing operations and \$22.3 million in discontinued operations. Long-lived assets held for sale are included in Other Current Assets in our Unaudited Condensed Consolidated Balance Sheets.

**15. CASH FLOW INFORMATION**

We consider all highly liquid investments with a maturity of three months or less as of the date of purchase to be cash equivalents unless the investments are legally or contractually restricted for more than three months. We had non-cash investing and financing activities primarily related to increases in property acquired under capital leases of \$18.1 million for the nine months ended September 30, 2015, and \$11.6 million for the nine months ended September 30, 2014. We also had accrued purchases of property and equipment of \$16.5 million at September 30, 2015 and \$15.7 million at September 30, 2014. The effect of non-cash transactions is excluded from the accompanying Unaudited Condensed Consolidated Statements of Cash Flows.

We made interest payments, including interest on vehicle inventory financing, of \$101.0 million during the nine months ended September 30, 2015, and \$99.7 million during the nine months ended September 30, 2014. We made income tax payments, net of income tax refunds, of \$218.1 million during the nine months ended September 30, 2015, and \$180.4 million during the nine months ended September 30, 2014.

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ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion should be read in conjunction with the Unaudited Condensed Consolidated Financial Statements and notes thereto included under Part I, Item 1 of this Quarterly Report on Form 10-Q. In addition, reference should be made to our audited Consolidated Financial Statements and notes thereto and related "Management's Discussion and Analysis of Financial Condition and Results of Operations" included in our most recent Annual Report on Form 10-K.

Overview

AutoNation, Inc., through its subsidiaries, is the largest automotive retailer in the United States. As of September 30, 2015, we owned and operated 307 new vehicle franchises (including 10 Ram franchises that we did not count as separate franchises in prior periods) from 240 stores located in the United States, predominantly in major metropolitan markets in the Sunbelt region. Our stores, which we believe include some of the most recognizable and well known in our key markets, sell 35 different new vehicle brands. The core brands of new vehicles that we sell, representing approximately 95% of the new vehicles sold during the nine months ended September 30, 2015, are manufactured by Toyota (including Lexus), Ford, Honda, Nissan, General Motors, Mercedes-Benz, FCA US (formerly Chrysler), BMW, and Volkswagen (including Audi and Porsche).

We offer a diversified range of automotive products and services, including new vehicles, used vehicles, "parts and service," which includes automotive repair and maintenance services as well as wholesale parts and collision businesses, and automotive "finance and insurance" products, which include vehicle service and other protection products, as well as the arranging of financing for vehicle purchases through third-party finance sources. We believe that the significant scale of our operations and the quality of our managerial talent allow us to achieve efficiencies in our key markets by, among other things, leveraging the AutoNation retail brand and advertising, implementing standardized processes, and increasing productivity across all of our stores.

At September 30, 2015, we had three reportable segments: (1) Domestic, (2) Import, and (3) Premium Luxury. Our Domestic segment is comprised of retail automotive franchises that sell new vehicles manufactured by Ford, General Motors, and FCA US (formerly Chrysler). Our Import segment is comprised of retail automotive franchises that sell new vehicles manufactured primarily by Toyota, Honda, and Nissan. Our Premium Luxury segment is comprised of retail automotive franchises that sell new vehicles manufactured primarily by Mercedes-Benz, BMW, Lexus, and Audi. The franchises in each segment also sell used vehicles, parts and automotive repair and maintenance services, and automotive finance and insurance products.

Results of Operations

During the three months ended September 30, 2015, we had net income from continuing operations of \$119.0 million or \$1.05 per share on a diluted basis, as compared to net income from continuing operations of \$106.7 million or \$0.90 per share on a diluted basis during the same period in 2014. During the nine months ended September 30, 2015, we had net income from continuing operations of \$345.9 million or \$3.02 per share on a diluted basis, as compared to net income from continuing operations of \$302.9 million or \$2.52 per share on a diluted basis during the same period in 2014.

For the nine months ended September 30, 2015, new vehicle sales accounted for approximately 57% of our total revenue and approximately 20% of our total gross profit. Used vehicle sales accounted for approximately 23% of our total revenue and approximately 11% of our total gross profit. Our parts and service and finance and insurance operations, while comprising approximately 19% of our total revenue for the nine months ended September 30, 2015, contributed approximately 67% of our total gross profit for the same period.

Market Conditions

In the third quarter of 2015, U.S. industry new vehicle unit sales increased 6.2% as compared to the third quarter of 2014, primarily driven by replacement demand. Based on industry data, the average age of cars and trucks in the United States is at a record high of 11.5 years compared to an average age of 9.8 years during the period from 2002 to 2007. Attractive products, continued access to affordable credit, and lower average fuel prices were also supportive of a strong selling environment. We expect continued growth in new vehicle unit sales in 2015, with full-year 2015 U.S.

industry new vehicle unit sales above 17 million. However, actual sales may materially differ. During the three and nine months ended September 30, 2015, the warranty component of our parts and service business continued to benefit from elevated manufacturer recall activity. Additionally, after several years of decline, the number of recent-model-year vehicles in operation is growing due to increases in the annual rate of new vehicle sales in the United States since 2009. The growth in that portion of our service base, together with our customer retention efforts, has benefited the

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customer-pay service and warranty components of our parts and service business, and we believe that it will continue to benefit those components for the next several years. While the number of older vehicles in operation is expected to decline over the next few years, we believe that overall our parts and service business will benefit from the mix shift in our service base toward newer vehicles.

In September 2015, Volkswagen issued a stop-sale order on 2015 vehicles equipped with certain diesel engines that do not meet certain state and/or federal clean air standards and has also withdrawn its application to U.S. regulators to certify certain 2016 diesel engine vehicles. We owned six Volkswagen stores with less than 300 vehicles subject to the stop-sale order at September 30, 2015. New vehicle unit sales from our six Volkswagen stores represented less than 1% of our total consolidated new vehicle unit sales for the nine months ended September 30, 2015. Volkswagen has committed to taking actions to stabilize profitability of stores in the United States, through additional floorplan reimbursements and certain incentive payments.

### Strategic Initiatives

We have invested and will continue to invest significantly in the AutoNation retail brand with the goals of enhancing our strong customer satisfaction and expanding our market share. We are also investing significantly to build a seamless, end-to-end customer experience in our stores and through our digital channels, as well as to improve our ability to generate business through those channels. A portion of the expenses associated with these strategic initiatives have been and will be capitalized and amortized over future periods.

During the second quarter of 2015, we launched the sale of an AutoNation-branded extended service contract, the AutoNation Vehicle Protection Plan (the "AutoNation VPP"), in our Domestic and Import stores in certain markets. The rollout of the AutoNation VPP was substantially completed in October 2015. We expect finance and insurance revenue and gross profit will benefit from sales of the AutoNation VPP.

In September 2015, we announced a policy to not sell, lease, or wholesale any new or used vehicle that has an open safety recall. We generally expect to receive the parts necessary to repair vehicles under an open safety recall within a short timeframe, and therefore do not expect our open safety recall policy to have a material adverse impact on the value of our used vehicle inventory. As noted below under "Inventory Management," we record estimated losses on used vehicle inventory, and our open safety recall policy did not have a material impact on the amount recorded as of September 30, 2015.

### Inventory Management

Our new and used vehicle inventories are stated at the lower of cost or market on our consolidated balance sheets. We monitor our vehicle inventory levels closely based on current economic conditions and seasonal sales trends.

We have generally not experienced losses on the sale of new vehicle inventory, in part due to incentives provided by manufacturers to promote sales of new vehicles and our inventory management practices. We had 69,694 units in new vehicle inventory at September 30, 2015, 67,424 units at December 31, 2014, and 62,831 units at September 30, 2014.

We recondition the majority of used vehicles acquired for retail sale in our parts and service departments and capitalize the related costs to the used vehicle inventory. In general, used vehicles that are not sold on a retail basis are liquidated at wholesale auctions. We record estimated losses on used vehicle inventory. Our used vehicle inventory balance was net of cumulative write-downs of \$4.1 million at September 30, 2015, and \$3.3 million at December 31, 2014.

Parts, accessories, and other inventory are carried at the lower of acquisition cost (first-in, first-out method) or market. We estimate the amount of potential obsolete inventory based upon past experience and market trends. Our parts, accessories, and other inventory balance was net of cumulative write-downs of \$3.8 million at September 30, 2015, and \$3.5 million at December 31, 2014.

### Critical Accounting Policies and Estimates

We prepare our Unaudited Condensed Consolidated Financial Statements in conformity with accounting principles generally accepted in the United States, which require us to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities as of the date of the financial statements, and the reported amounts of revenue and expenses during the reporting period. We evaluate our estimates

on an ongoing basis, and we base our estimates on historical experience and various other assumptions we believe to be reasonable. Actual outcomes could differ materially from those estimates in a manner that could have a material effect on our Unaudited Condensed Consolidated Financial Statements. For additional discussion of our critical accounting policies and estimates, please see “Management’s Discussion and Analysis of Financial Condition and Results of Operations” in our most recent Annual Report on Form 10 K.

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Goodwill

Goodwill for our Domestic, Import, and Premium Luxury reporting units is tested for impairment annually as of April 30 or more frequently when events or changes in circumstances indicate that impairment may have occurred. Under accounting standards, we chose to make a qualitative evaluation about the likelihood of goodwill impairment to determine whether it was necessary to calculate the fair values of our reporting units under the two-step goodwill impairment test. We completed our qualitative assessment of potential goodwill impairment as of April 30, 2015, and we determined that it was not more likely than not that the fair values of our reporting units were less than their carrying amounts.

Other Intangible Assets

Our principal identifiable intangible assets are individual store rights under franchise agreements with vehicle manufacturers, which have indefinite lives and are tested for impairment annually as of April 30 or more frequently when events or changes in circumstances indicate that impairment may have occurred.

Our franchise rights, which related to 46 stores and totaled \$385.7 million at April 30, 2015, are evaluated for impairment on a franchise-by-franchise basis annually. We completed our annual qualitative assessment of potential franchise rights impairment as of April 30, 2015. Based on our qualitative assessment, we determined that we should perform a quantitative test for franchise rights related to seven stores, and no impairment charges resulted from these quantitative tests. See Note 14 of the Notes to Unaudited Condensed Consolidated Financial Statements for more information on our fair value measurement valuation process.

Long-Lived Assets

We estimate the depreciable lives of our property and equipment, including leasehold improvements, and review them for impairment when events or changes in circumstances indicate that their carrying amounts may be impaired. Such events or changes may include a significant decrease in market value, a significant change in the business climate in a particular market, a current expectation that more-likely-than-not a long-lived asset will be sold or otherwise disposed of significantly before the end of its previously estimated useful life, or a current-period operating or cash flow loss combined with historical losses or projected future losses.

When property and equipment is identified as held for sale, we reclassify the held for sale assets to Other Current Assets and cease recording depreciation. We measure each long-lived asset or disposal group at the lower of its carrying amount or fair value less cost to sell and recognize a loss for any initial adjustment of the long-lived asset's or disposal group's carrying amount to fair value less cost to sell in the period the "held for sale" criteria are met. We periodically evaluate the carrying value of assets held for sale to determine if, based on market conditions, the values of these assets should be adjusted.

As of September 30, 2015, we had long-lived assets held for sale of \$65.2 million in continuing operations and \$22.3 million in discontinued operations.

During the nine months ended September 30, 2015, we recorded a non-cash impairment charge of \$1.7 million related to long-lived assets held and used in continuing operations. The non-cash impairment charge is included in Other Income, Net (within Operating Income) in our Unaudited Condensed Consolidated Statements of Income and is reported in the "Corporate and other" category of our segment information. During the three months ended September 30, 2015, there were no impairment charges recorded for the carrying value of long-lived assets held and used in continuing operations.

During the nine months ended September 30, 2015, we recorded non-cash impairment charges of \$2.8 million related to long-lived assets held for sale in continuing operations. During the three months ended September 30, 2015, we recorded non-cash impairment charges of \$2.7 million related to long-lived assets held for sale in continuing operations. The non-cash impairment charges related to assets held for sale in continuing operations are included in Other Income, Net (within Operating Income) in our Unaudited Condensed Consolidated Statements of Income and are reported in the "Corporate and other" category of our segment information.

During the three and nine months ended September 30, 2015 and 2014, we recorded a non-cash impairment charge of \$0.8 million related to long-lived assets held for sale in discontinued operations. The non-cash impairment charge is included in Loss from Discontinued Operations in our our Unaudited Condensed Consolidated Statements of Income.



The fair value measurements for our property and equipment and assets held for sale are based on Level 3 inputs, which considered information from third-party real estate valuation sources, or, in certain cases, pending agreements to sell the related assets. See Note 14 of the Notes to Unaudited Condensed Consolidated Financial Statements for more information on our fair

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value measurement valuation process. Although we believe our property and equipment and assets held for sale are appropriately valued, the assumptions and estimates used may change and we may be required to record impairment charges to reduce the value of these assets.

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## Reported Operating Data

Historical operating results include the results of acquired businesses from the date of acquisition.

| (\$ in millions, except per vehicle data)             | Three Months Ended September 30, |           |                                    |            | Nine Months Ended September 30, |            |                                    |            |
|---|----------------------------------|-----------|------------------------------------|------------|---------------------------------|------------|------------------------------------|------------|
|   | 2015                             | 2014      | Variance Favorable / (Unfavorable) | % Variance | 2015                            | 2014       | Variance Favorable / (Unfavorable) | % Variance |
| Revenue:  |                                  |           |                                    |            |                                 |            |                                    |            |
| New vehicle   | \$3,113.6                        | \$2,823.6 | \$ 290.0                           | 10.3       | \$8,851.0                       | \$7,989.1  | \$ 861.9                           | 10.8       |
| Retail used vehicle                                   | 1,103.1                          | 1,046.2   | 56.9                               | 5.4        | 3,306.3                         | 2,981.1    | 325.2                              | 10.9       |
| Wholesale   | 102.3                            | 102.3     | —                                  | —          | 308.6                           | 299.4      | 9.2                                | 3.1        |
| Used vehicle  | 1,205.4                          | 1,148.5   | 56.9                               | 5.0        | 3,614.9                         | 3,280.5    | 334.4                              | 10.2       |
| Finance and insurance, net                            | 227.1                            | 196.5     | 30.6                               | 15.6       | 652.4                           | 554.3      | 98.1                               | 17.7       |
| Total variable operations <sup>(1)</sup>              | 4,546.1                          | 4,168.6   | 377.5                              | 9.1        | 13,118.3                        | 11,823.9   | 1,294.4                            | 10.9       |
| Parts and service                                     | 783.3                            | 717.4     | 65.9                               | 9.2        | 2,304.5                         | 2,093.2    | 211.3                              | 10.1       |
| Other   | 24.3                             | 23.0      | 1.3                                |            | 99.4                            | 143.9      | (44.5 )                            |            |
| Total revenue   | \$5,353.7                        | \$4,909.0 | \$ 444.7                           | 9.1        | \$15,522.2                      | \$14,061.0 | \$ 1,461.2                         | 10.4       |
| Gross profit:   |                                  |           |                                    |            |                                 |            |                                    |            |
| New vehicle   | \$170.8                          | \$157.1   | \$ 13.7                            | 8.7        | \$498.4                         | \$464.6    | \$ 33.8                            | 7.3        |
| Retail used vehicle                                   | 86.8                             | 91.8      | (5.0 )                             | (5.4 )     | 280.7                           | 273.3      | 7.4                                | 2.7        |
| Wholesale   | (3.6 )                           | (3.4 )    | (0.2 )                             |            | (2.7 )                          | (1.3 )     | (1.4 )                             |            |
| Used vehicle  | 83.2                             | 88.4      | (5.2 )                             | (5.9 )     | 278.0                           | 272.0      | 6.0                                | 2.2        |
| Finance and insurance                                 | 227.1                            | 196.5     | 30.6                               | 15.6       | 652.4                           | 554.3      | 98.1                               | 17.7       |
| Total variable operations <sup>(1)</sup>              | 481.1                            | 442.0     | 39.1                               | 8.8        | 1,428.8                         | 1,290.9    | 137.9                              | 10.7       |
| Parts and service                                     | 342.2                            | 303.7     | 38.5                               | 12.7       | 999.4                           | 891.2      | 108.2                              | 12.1       |
| Other   | 7.0                              | 7.2       | (0.2 )                             |            | 21.1                            | 23.1       | (2.0 )                             |            |
| Total gross profit                                    | 830.3                            | 752.9     | 77.4                               | 10.3       | 2,449.3                         | 2,205.2    | 244.1                              | 11.1       |
| Selling, general, and administrative expenses         | 568.7                            | 522.3     | (46.4 )                            | (8.9 )     | 1,695.0                         | 1,547.6    | (147.4 )                           | (9.5 )     |
| Depreciation and amortization                         | 32.9                             | 27.2      | (5.7 )                             |            | 93.7                            | 79.0       | (14.7 )                            |            |
| Other income, net                                     | (7.0 )                           | (4.0 )    | 3.0                                |            | (12.1 )                         | (15.7 )    | (3.6 )                             |            |
| Operating income                                      | 235.7                            | 207.4     | 28.3                               | 13.6       | 672.7                           | 594.3      | 78.4                               | 13.2       |
| Non-operating income (expense) items:                 |                                  |           |                                    |            |                                 |            |                                    |            |
| Floorplan interest expense                            | (14.7 )                          | (13.1 )   | (1.6 )                             |            | (42.1 )                         | (39.6 )    | (2.5 )                             |            |
| Other interest expense                                | (21.4 )                          | (21.7 )   | 0.3                                |            | (64.4 )                         | (64.6 )    | 0.2                                |            |
| Interest income                                       | —                                | 0.1       | (0.1 )                             |            | 0.1                             | 0.2        | (0.1 )                             |            |
| Other income (loss), net                              | (4.3 )                           | 1.1       | (5.4 )                             |            | (2.7 )                          | 3.5        | (6.2 )                             |            |
| Income from continuing operations before income taxes | \$195.3                          | \$173.8   | \$ 21.5                            | 12.4       | \$563.6                         | \$493.8    | \$ 69.8                            | 14.1       |
| Retail vehicle unit sales:                            |                                  |           |                                    |            |                                 |            |                                    |            |

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|   |          |          |           |        |          |          |          |        |
|---|----------|----------|-----------|--------|----------|----------|----------|--------|
| New vehicle                                 | 89,535   | 83,682   | 5,853     | 7.0    | 253,340  | 235,459  | 17,881   | 7.6    |
| Used vehicle                                | 57,376   | 56,584   | 792       | 1.4    | 173,370  | 161,376  | 11,994   | 7.4    |
|   | 146,911  | 140,266  | 6,645     | 4.7    | 426,710  | 396,835  | 29,875   | 7.5    |
| Revenue per vehicle<br>retailed:            |          |          |           |        |          |          |          |        |
| New vehicle                                 | \$34,775 | \$33,742 | \$ 1,033  | 3.1    | \$34,937 | \$33,930 | \$ 1,007 | 3.0    |
| Used vehicle                                | \$19,226 | \$18,489 | \$ 737    | 4.0    | \$19,071 | \$18,473 | \$ 598   | 3.2    |
| Gross profit per vehicle<br>retailed:       |          |          |           |        |          |          |          |        |
| New vehicle                                 | \$1,908  | \$1,877  | \$ 31     | 1.7    | \$1,967  | \$1,973  | \$ (6 )  | (0.3 ) |
| Used vehicle                                | \$1,513  | \$1,622  | \$ (109 ) | (6.7 ) | \$1,619  | \$1,694  | \$ (75 ) | (4.4 ) |
| Finance and insurance                       | \$1,546  | \$1,401  | \$ 145    | 10.3   | \$1,529  | \$1,397  | \$ 132   | 9.4    |
| Total variable<br>operations <sup>(2)</sup> | \$3,299  | \$3,175  | \$ 124    | 3.9    | \$3,355  | \$3,256  | \$ 99    | 3.0    |

<sup>(1)</sup> Total variable operations includes new vehicle, used vehicle (retail and wholesale), and finance and insurance results.

<sup>(2)</sup> Total variable operations gross profit per vehicle retailed is calculated by dividing the sum of new vehicle, retail used vehicle, and finance and insurance gross profit by total retail vehicle unit sales.

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|  | Three Months Ended |          | Nine Months Ended |          |
|--|--------------------|----------|-------------------|----------|
|  | September 30,      |          | September 30,     |          |
|  | 2015 (%)           | 2014 (%) | 2015 (%)          | 2014 (%) |
| Revenue mix percentages:                               |                    |          |                   |          |
| New vehicle  | 58.2               | 57.5     | 57.0              | 56.8     |
| Used vehicle   | 22.5               | 23.4     | 23.3              | 23.3     |
| Parts and service                                      | 14.6               | 14.6     | 14.8              | 14.9     |
| Finance and insurance, net                             | 4.2                | 4.0      | 4.2               | 3.9      |
| Other  | 0.5                | 0.5      | 0.7               | 1.1      |
| Total  | 100.0              | 100.0    | 100.0             | 100.0    |
| Gross profit mix percentages:                          |                    |          |                   |          |
| New vehicle  | 20.6               | 20.9     | 20.3              | 21.1     |
| Used vehicle   | 10.0               | 11.7     | 11.4              | 12.3     |
| Parts and service                                      | 41.2               | 40.3     | 40.8              | 40.4     |
| Finance and insurance                                  | 27.4               | 26.1     | 26.6              | 25.1     |
| Other  | 0.8                | 1.0      | 0.9               | 1.1      |
| Total  | 100.0              | 100.0    | 100.0             | 100.0    |
| Operating items as a percentage of revenue:            |                    |          |                   |          |
| Gross profit:  |                    |          |                   |          |
| New vehicle  | 5.5                | 5.6      | 5.6               | 5.8      |
| Used vehicle - retail                                  | 7.9                | 8.8      | 8.5               | 9.2      |
| Parts and service                                      | 43.7               | 42.3     | 43.4              | 42.6     |
| Total  | 15.5               | 15.3     | 15.8              | 15.7     |
| Selling, general, and administrative expenses          | 10.6               | 10.6     | 10.9              | 11.0     |
| Operating income                                       | 4.4                | 4.2      | 4.3               | 4.2      |
| Operating items as a percentage of total gross profit: |                    |          |                   |          |
| Selling, general, and administrative expenses          | 68.5               | 69.4     | 69.2              | 70.2     |
| Operating income                                       | 28.4               | 27.5     | 27.5              | 26.9     |
|  | September 30,      |          |                   |          |
|  | 2015               | 2014     |                   |          |
| Days supply:   |                    |          |                   |          |
| New vehicle (industry standard of selling days)        | 59 days            | 57 days  |                   |          |
| Used vehicle (trailing calendar month days)            | 42 days            | 32 days  |                   |          |

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## Same Store Operating Data

We have presented below our operating results on a same store basis, which reflect the results of our stores for the identical months in each period presented in the comparison, commencing with the first full month in which the store was owned by us. Therefore, the amounts presented in the 2014 column may differ from the same store amounts presented for 2014 in the prior year.

| (\$ in millions, except per vehicle data) | Three Months Ended September 30, |           |                                    |            | Nine Months Ended September 30, |            |                                    |            |
|---|----------------------------------|-----------|------------------------------------|------------|---------------------------------|------------|------------------------------------|------------|
|   | 2015                             | 2014      | Variance Favorable / (Unfavorable) | % Variance | 2015                            | 2014       | Variance Favorable / (Unfavorable) | % Variance |
| <b>Revenue:</b>                           |                                  |           |                                    |            |                                 |            |                                    |            |
| New vehicle                               | \$3,010.8                        | \$2,809.9 | \$ 200.9                           | 7.1        | \$8,569.6                       | \$7,948.0  | \$ 621.6                           | 7.8        |
| Retail used vehicle                       | 1,063.7                          | 1,040.2   | 23.5                               | 2.3        | 3,193.5                         | 2,962.8    | 230.7                              | 7.8        |
| Wholesale                                 | 100.4                            | 102.0     | (1.6 )                             | (1.6 )     | 302.8                           | 298.5      | 4.3                                | 1.4        |
| Used vehicle                              | 1,164.1                          | 1,142.2   | 21.9                               | 1.9        | 3,496.3                         | 3,261.3    | 235.0                              | 7.2        |
| Finance and insurance, net                | 221.9                            | 195.5     | 26.4                               | 13.5       | 637.5                           | 551.4      | 86.1                               | 15.6       |
| Total variable operations <sup>(1)</sup>  | 4,396.8                          | 4,147.6   | 249.2                              | 6.0        | 12,703.4                        | 11,760.7   | 942.7                              | 8.0        |
| Parts and service                         | 757.2                            | 713.5     | 43.7                               | 6.1        | 2,231.3                         | 2,080.0    | 151.3                              | 7.3        |
| Other                                     | 24.3                             | 22.8      | 1.5                                |            | 99.2                            | 142.7      | (43.5 )                            |            |
| Total revenue                             | \$5,178.3                        | \$4,883.9 | \$ 294.4                           | 6.0        | \$15,033.9                      | \$13,983.4 | \$ 1,050.5                         | 7.5        |
| <b>Gross profit:</b>                      |                                  |           |                                    |            |                                 |            |                                    |            |
| New vehicle                               | \$164.1                          | \$156.4   | \$ 7.7                             | 4.9        | \$476.6                         | \$462.4    | \$ 14.2                            | 3.1        |
| Retail used vehicle                       | 84.3                             | 91.0      | (6.7 )                             | (7.4 )     | 272.7                           | 271.0      | 1.7                                | 0.6        |
| Wholesale                                 | (3.7 )                           | (3.3 )    | (0.4 )                             |            | (2.8 )                          | (1.1 )     | (1.7 )                             |            |
| Used vehicle                              | 80.6                             | 87.7      | (7.1 )                             | (8.1 )     | 269.9                           | 269.9      | —                                  | —          |
| Finance and insurance                     | 221.9                            | 195.5     | 26.4                               | 13.5       | 637.5                           | 551.4      | 86.1                               | 15.6       |
| Total variable operations <sup>(1)</sup>  | 466.6                            | 439.6     | 27.0                               | 6.1        | 1,384.0                         | 1,283.7    | 100.3                              | 7.8        |
| Parts and service                         | 329.6                            | 301.9     | 27.7                               | 9.2        | 964.1                           | 885.1      | 79.0                               | 8.9        |
| Other                                     | 6.8                              | 7.2       | (0.4 )                             |            | 20.0                            | 22.8       | (2.8 )                             |            |
| Total gross profit                        | \$803.0                          | \$748.7   | \$ 54.3                            | 7.3        | \$2,368.1                       | \$2,191.6  | \$ 176.5                           | 8.1        |
| <b>Retail vehicle unit sales:</b>         |                                  |           |                                    |            |                                 |            |                                    |            |
| New vehicle                               | 87,407                           | 83,165    | 4,242                              | 5.1        | 247,353                         | 233,852    | 13,501                             | 5.8        |
| Used vehicle                              | 55,875                           | 56,150    | (275 )                             | (0.5 )     | 169,008                         | 160,042    | 8,966                              | 5.6        |
|   | 143,282                          | 139,315   | 3,967                              | 2.8        | 416,361                         | 393,894    | 22,467                             | 5.7        |
| <b>Revenue per vehicle retailed:</b>      |                                  |           |                                    |            |                                 |            |                                    |            |
| New vehicle                               | \$34,446                         | \$33,787  | \$ 659                             | 2.0        | \$34,645                        | \$33,987   | \$ 658                             | 1.9        |
| Used vehicle                              | \$19,037                         | \$18,525  | \$ 512                             | 2.8        | \$18,896                        | \$18,513   | \$ 383                             | 2.1        |
| <b>Gross profit per vehicle retailed:</b> |                                  |           |                                    |            |                                 |            |                                    |            |
| New vehicle                               | \$1,877                          | \$1,881   | \$ (4 )                            | (0.2 )     | \$1,927                         | \$1,977    | \$ (50 )                           | (2.5 )     |
| Used vehicle                              | \$1,509                          | \$1,621   | \$ (112 )                          | (6.9 )     | \$1,614                         | \$1,693    | \$ (79 )                           | (4.7 )     |
| Finance and insurance                     | \$1,549                          | \$1,403   | \$ 146                             | 10.4       | \$1,531                         | \$1,400    | \$ 131                             | 9.4        |
| Total variable operations <sup>(2)</sup>  | \$3,282                          | \$3,179   | \$ 103                             | 3.2        | \$3,331                         | \$3,262    | \$ 69                              | 2.1        |

- (1) Total variable operations includes new vehicle, used vehicle (retail and wholesale), and finance and insurance results.
- (2) Total variable operations gross profit per vehicle retailed is calculated by dividing the sum of new vehicle, retail used vehicle, and finance and insurance gross profit by total retail vehicle unit sales.

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|   | Three Months Ended |          | Nine Months Ended |          |
|---|--------------------|----------|-------------------|----------|
|   | September 30,      |          | September 30,     |          |
|   | 2015 (%)           | 2014 (%) | 2015 (%)          | 2014 (%) |
| Revenue mix percentages:                    |                    |          |                   |          |
| New vehicle                                 | 58.1               | 57.5     | 57.0              | 56.8     |
| Used vehicle                                | 22.5               | 23.4     | 23.3              | 23.3     |
| Parts and service                           | 14.6               | 14.6     | 14.8              | 14.9     |
| Finance and insurance, net                  | 4.3                | 4.0      | 4.2               | 3.9      |
| Other                                       | 0.5                | 0.5      | 0.7               | 1.1      |
| Total                                       | 100.0              | 100.0    | 100.0             | 100.0    |
| Gross profit mix percentages:               |                    |          |                   |          |
| New vehicle                                 | 20.4               | 20.9     | 20.1              | 21.1     |
| Used vehicle                                | 10.0               | 11.7     | 11.4              | 12.3     |
| Parts and service                           | 41.0               | 40.3     | 40.7              | 40.4     |
| Finance and insurance                       | 27.6               | 26.1     | 26.9              | 25.2     |
| Other                                       | 1.0                | 1.0      | 0.9               | 1.0      |
| Total                                       | 100.0              | 100.0    | 100.0             | 100.0    |
| Operating items as a percentage of revenue: |                    |          |                   |          |
| Gross profit:                               |                    |          |                   |          |
| New vehicle                                 | 5.5                | 5.6      | 5.6               | 5.8      |
| Used vehicle - retail                       | 7.9                | 8.7      | 8.5               | 9.1      |
| Parts and service                           | 43.5               | 42.3     | 43.2              | 42.6     |
| Total                                       | 15.5               | 15.3     | 15.8              | 15.7     |



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## New Vehicle

| (\$ in millions, except per vehicle data)       | Three Months Ended September 30, |           |                                    |            | Nine Months Ended September 30, |           |                                    |            |
|---|----------------------------------|-----------|------------------------------------|------------|---------------------------------|-----------|------------------------------------|------------|
|   | 2015                             | 2014      | Variance Favorable / (Unfavorable) | % Variance | 2015                            | 2014      | Variance Favorable / (Unfavorable) | % Variance |
| Reported:                                       |                                  |           |                                    |            |                                 |           |                                    |            |
| Revenue   | \$3,113.6                        | \$2,823.6 | \$ 290.0                           | 10.3       | \$8,851.0                       | \$7,989.1 | \$ 861.9                           | 10.8       |
| Gross profit                                    | \$170.8                          | \$157.1   | \$ 13.7                            | 8.7        | \$498.4                         | \$464.6   | \$ 33.8                            | 7.3        |
| Retail vehicle unit sales                       | 89,535                           | 83,682    | 5,853                              | 7.0        | 253,340                         | 235,459   | 17,881                             | 7.6        |
| Revenue per vehicle retailed                    | \$34,775                         | \$33,742  | \$ 1,033                           | 3.1        | \$34,937                        | \$33,930  | \$ 1,007                           | 3.0        |
| Gross profit per vehicle retailed               | \$1,908                          | \$1,877   | \$ 31                              | 1.7        | \$1,967                         | \$1,973   | \$ (6 )                            | (0.3 )     |
| Gross profit as a percentage of revenue         | 5.5                              | % 5.6     | %                                  |            | 5.6                             | % 5.8     | %                                  |            |
| Days supply (industry standard of selling days) | 59 days                          | 57 days   |                                    |            |                                 |           |                                    |            |

|   | Three Months Ended September 30, |           |                                    |            | Nine Months Ended September 30, |           |                                    |            |
|---|----------------------------------|-----------|------------------------------------|------------|---------------------------------|-----------|------------------------------------|------------|
|   | 2015                             | 2014      | Variance Favorable / (Unfavorable) | % Variance | 2015                            | 2014      | Variance Favorable / (Unfavorable) | % Variance |
| Same Store:                             |                                  |           |                                    |            |                                 |           |                                    |            |
| Revenue                                 | \$3,010.8                        | \$2,809.9 | \$ 200.9                           | 7.1        | \$8,569.6                       | \$7,948.0 | \$ 621.6                           | 7.8        |
| Gross profit                            | \$164.1                          | \$156.4   | \$ 7.7                             | 4.9        | \$476.6                         | \$462.4   | \$ 14.2                            | 3.1        |
| Retail vehicle unit sales               | 87,407                           | 83,165    | 4,242                              | 5.1        | 247,353                         | 233,852   | 13,501                             | 5.8        |
| Revenue per vehicle retailed            | \$34,446                         | \$33,787  | \$ 659                             | 2.0        | \$34,645                        | \$33,987  | \$ 658                             | 1.9        |
| Gross profit per vehicle retailed       | \$1,877                          | \$1,881   | \$ (4 )                            | (0.2 )     | \$1,927                         | \$1,977   | \$ (50 )                           | (2.5 )     |
| Gross profit as a percentage of revenue | 5.5                              | % 5.6     | %                                  |            | 5.6                             | % 5.8     | %                                  |            |

## Third Quarter 2015 compared to Third Quarter 2014

Same store new vehicle revenue increased during the three months ended September 30, 2015, as compared to the same period in 2014, as a result of an increase in same store unit volume and an increase in revenue per new vehicle retailed. The increase in same store unit volume was primarily due to replacement demand and improved market conditions, including increased consumer borrowing and confidence. New product offerings from certain automotive manufacturers also favorably impacted same store unit volume.

Same store revenue per new vehicle retailed during the three months ended September 30, 2015, benefited from an increase in the average selling prices for Domestic and Import vehicles. Same store revenue per new vehicle retailed also benefited from a shift in mix away from Import vehicles, which have relatively lower average selling prices.

Revenue per new vehicle retailed also benefited from lower average fuel prices, which caused a shift in mix toward larger vehicles, such as trucks and sport utility vehicles, that have relatively higher average selling prices.

Same store gross profit per new vehicle retailed was effectively flat during the three months ended September 30, 2015, as compared to the same period in 2014.

First Nine Months 2015 compared to First Nine Months 2014

Same store new vehicle revenue increased during the nine months ended September 30, 2015, as compared to the same period in 2014, as a result of an increase in same store unit volume and an increase in revenue per new vehicle retailed. The increase in same store unit volume was primarily due to replacement demand and improved market conditions, including increased consumer borrowing and confidence. New product offerings from certain automotive manufacturers also favorably impacted same store unit volume.

Same store revenue per new vehicle retailed during the nine months ended September 30, 2015, benefited from an increase in the average selling prices for Domestic and Import vehicles, partially offset by a decrease in the average selling price for Premium Luxury vehicles. Same store revenue per new vehicle retailed also benefited from a shift in mix away from Import vehicles, which have relatively lower average selling prices. Revenue per new vehicle retailed also benefited from lower average fuel prices, which caused a shift in mix toward larger vehicles, such as trucks and sport utility vehicles, that have relatively higher average selling prices.

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Same store gross profit per new vehicle retailed decreased during the nine months ended September 30, 2015, as compared to the same period in 2014, primarily due to a shift in mix within the Premium Luxury segment toward new products with lower average gross profit per vehicle retailed, as well as a competitive environment in the Import segment.

**Net New Vehicle Inventory Carrying Benefit**

The following table details net new vehicle inventory carrying benefit, consisting of new vehicle floorplan interest expense, net of floorplan assistance earned (amounts received from manufacturers specifically to support store financing of new vehicle inventory). Floorplan assistance is accounted for as a component of new vehicle gross profit.

| (In millions)                              | Three Months Ended September 30, |         |          | Nine Months Ended September 30, |         |          |
|--|----------------------------------|---------|----------|---------------------------------|---------|----------|
|  | 2015                             | 2014    | Variance | 2015                            | 2014    | Variance |
| Floorplan assistance                       | \$31.0                           | \$27.4  | \$3.6    | \$87.1                          | \$78.1  | \$9.0    |
| New vehicle floorplan interest expense     | (13.9 )                          | (12.5 ) | (1.4 )   | (39.8 )                         | (37.8 ) | (2.0 )   |
| Net new vehicle inventory carrying benefit | \$17.1                           | \$14.9  | \$2.2    | \$47.3                          | \$40.3  | \$7.0    |

**Third Quarter 2015 compared to Third Quarter 2014**

The net new vehicle inventory carrying benefit increased during the three months ended September 30, 2015, as compared to the same period in 2014, primarily due to an increase in floorplan assistance, partially offset by an increase in floorplan interest expense. Floorplan assistance increased due to higher new vehicle sales and an increase in the floorplan assistance rate per unit. Floorplan interest expense increased due to higher average vehicle floorplan payable balances during the year.

**First Nine Months 2015 compared to First Nine Months 2014**

The net new vehicle inventory carrying benefit increased during the nine months ended September 30, 2015, as compared to the same period in 2014, primarily due to an increase in floorplan assistance, partially offset by an increase in floorplan interest expense. Floorplan assistance increased due to higher new vehicle sales and an increase in the floorplan assistance rate per unit. Floorplan interest expense increased due to higher average vehicle floorplan payable balances during the year, partially offset by lower negotiated floorplan interest rates.

**New Vehicle Inventories**

Our new vehicle inventories were \$2.5 billion or 59 days supply at September 30, 2015, as compared to new vehicle inventories of \$2.3 billion or 54 days supply at December 31, 2014 and \$2.1 billion or 57 days supply at September 30, 2014. We had 69,694 units in new vehicle inventory at September 30, 2015, 67,424 units at December 31, 2014, and 62,831 units at September 30, 2014.

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## Used Vehicle

| (\$ in millions, except per vehicle data)  | Three Months Ended September 30, |           |                                    |            | Nine Months Ended September 30, |           |                                    |            |
|--|----------------------------------|-----------|------------------------------------|------------|---------------------------------|-----------|------------------------------------|------------|
|  | 2015                             | 2014      | Variance Favorable / (Unfavorable) | % Variance | 2015                            | 2014      | Variance Favorable / (Unfavorable) | % Variance |
| Reported:                                  |                                  |           |                                    |            |                                 |           |                                    |            |
| Retail revenue                             | \$1,103.1                        | \$1,046.2 | \$ 56.9                            | 5.4        | \$3,306.3                       | \$2,981.1 | \$ 325.2                           | 10.9       |
| Wholesale revenue                          | 102.3                            | 102.3     | —                                  | —          | 308.6                           | 299.4     | 9.2                                | 3.1        |
| Total revenue                              | \$1,205.4                        | \$1,148.5 | \$ 56.9                            | 5.0        | \$3,614.9                       | \$3,280.5 | \$ 334.4                           | 10.2       |
| Retail gross profit                        | \$86.8                           | \$91.8    | \$ (5.0 )                          | (5.4 )     | \$280.7                         | \$273.3   | \$ 7.4                             | 2.7        |
| Wholesale gross profit                     | (3.6 )                           | (3.4 )    | (0.2 )                             |            | (2.7 )                          | (1.3 )    | (1.4 )                             |            |
| Total gross profit                         | \$83.2                           | \$88.4    | \$ (5.2 )                          | (5.9 )     | \$278.0                         | \$272.0   | \$ 6.0                             | 2.2        |
| Retail vehicle unit sales                  | 57,376                           | 56,584    | 792                                | 1.4        | 173,370                         | 161,376   | 11,994                             | 7.4        |
| Revenue per vehicle retailed               | \$19,226                         | \$18,489  | \$ 737                             | 4.0        | \$19,071                        | \$18,473  | \$ 598                             | 3.2        |
| Gross profit per vehicle retailed          | \$1,513                          | \$1,622   | \$ (109 )                          | (6.7 )     | \$1,619                         | \$1,694   | \$ (75 )                           | (4.4 )     |
| Gross profit as a percentage of revenue    | 7.9 %                            | 8.8 %     |                                    |            | 8.5 %                           | 9.2 %     |                                    |            |
| Days supply (trailing calendar month days) | 42 days                          | 32 days   |                                    |            |                                 |           |                                    |            |

|   | Three Months Ended September 30, |           |                                    |            | Nine Months Ended September 30, |           |                                    |            |
|---|----------------------------------|-----------|------------------------------------|------------|---------------------------------|-----------|------------------------------------|------------|
|   | 2015                             | 2014      | Variance Favorable / (Unfavorable) | % Variance | 2015                            | 2014      | Variance Favorable / (Unfavorable) | % Variance |
| Same Store:                             |                                  |           |                                    |            |                                 |           |                                    |            |
| Retail revenue                          | \$1,063.7                        | \$1,040.2 | \$ 23.5                            | 2.3        | \$3,193.5                       | \$2,962.8 | \$ 230.7                           | 7.8        |
| Wholesale revenue                       | 100.4                            | 102.0     | (1.6 )                             | (1.6 )     | 302.8                           | 298.5     | 4.3                                | 1.4        |
| Total revenue                           | \$1,164.1                        | \$1,142.2 | \$ 21.9                            | 1.9        | \$3,496.3                       | \$3,261.3 | \$ 235.0                           | 7.2        |
| Retail gross profit                     | \$84.3                           | \$91.0    | \$ (6.7 )                          | (7.4 )     | \$272.7                         | \$271.0   | \$ 1.7                             | 0.6        |
| Wholesale gross profit                  | (3.7 )                           | (3.3 )    | (0.4 )                             |            | (2.8 )                          | (1.1 )    | (1.7 )                             |            |
| Total gross profit                      | \$80.6                           | \$87.7    | \$ (7.1 )                          | (8.1 )     | \$269.9                         | \$269.9   | \$ —                               | —          |
| Retail vehicle unit sales               | 55,875                           | 56,150    | (275 )                             | (0.5 )     | 169,008                         | 160,042   | 8,966                              | 5.6        |
| Revenue per vehicle retailed            | \$19,037                         | \$18,525  | \$ 512                             | 2.8        | \$18,896                        | \$18,513  | \$ 383                             | 2.1        |
| Gross profit per vehicle retailed       | \$1,509                          | \$1,621   | \$ (112 )                          | (6.9 )     | \$1,614                         | \$1,693   | \$ (79 )                           | (4.7 )     |
| Gross profit as a percentage of revenue | 7.9 %                            | 8.7 %     |                                    |            | 8.5 %                           | 9.1 %     |                                    |            |

## Third Quarter 2015 compared to Third Quarter 2014

Same store retail used vehicle revenue increased during the three months ended September 30, 2015, as compared to the same period in 2014, due to an increase in revenue per used vehicle retailed partially offset by a decrease in same store unit volume. The decrease in same store unit volume is due in part to the policy we announced in September 2015, but that we implemented earlier in the third quarter of 2015, to not sell, lease, or wholesale any new or used vehicle that has an open safety recall. The decrease in same store unit volume was partially offset by an increase in sales of certified pre-owned vehicles.

Same store revenue per used vehicle retailed benefited primarily from an increase in the average selling prices for vehicles at our Domestic and Import stores and the increase in sales of certified pre-owned vehicles, which have relatively higher average selling prices.

Same store gross profit per used vehicle retailed decreased during the three months ended September 30, 2015, as compared to the same period in 2014, primarily due to a decrease in the gross profit per vehicle retailed for vehicles at our Premium Luxury stores.

First Nine Months 2015 compared to First Nine Months 2014

Same store retail used vehicle revenue increased during the nine months ended September 30, 2015, as compared to the same period in 2014, due to an increase in same store unit volume and an increase in revenue per used vehicle retailed. Same store unit volume benefited from an increase in sales of certified pre-owned vehicles, as well as an increase in trade-in volume associated with new vehicle sales, which resulted in increased used vehicle inventory available for sale.

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Same store revenue per used vehicle retailed benefited primarily from an increase in the average selling price of used vehicles for all three segments and an increase in sales of certified pre-owned vehicles, which have relatively higher average selling prices.

Same store gross profit per used vehicle retailed decreased during the nine months ended September 30, 2015, as compared to the same period in 2014, primarily due to a decrease in the gross profit per vehicle retailed for vehicles at our Premium Luxury and Import stores.

**Used Vehicle Inventories**

Used vehicle inventories were \$511.6 million or 42 days supply at September 30, 2015, compared to \$437.6 million or 38 days supply at December 31, 2014, and \$394.7 million or 32 days supply at September 30, 2014. The increase in used vehicle inventory days supply at September 30, 2015 is due in part to our policy to not sell, lease, or wholesale any used vehicle that has an open safety recall.

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## Parts and Service

| (\$ in millions)                        | Three Months Ended September 30, |         |  |               | Nine Months Ended September 30, |           |  |               |
|---|----------------------------------|---------|--|---------------|---------------------------------|-----------|--|---------------|
|   | 2015                             | 2014    | Variance<br>Favorable /<br>(Unfavorable) | %<br>Variance | 2015                            | 2014      | Variance<br>Favorable /<br>(Unfavorable) | %<br>Variance |
| <b>Reported:</b>                        |                                  |         |  |               |                                 |           |  |               |
| Revenue                                 | \$783.3                          | \$717.4 | \$ 65.9                                  | 9.2           | \$2,304.5                       | \$2,093.2 | \$ 211.3                                 | 10.1          |
| Gross Profit                            | \$342.2                          | \$303.7 | \$ 38.5                                  | 12.7          | \$999.4                         | \$891.2   | \$ 108.2                                 | 12.1          |
| Gross profit as a percentage of revenue | 43.7                             | % 42.3  | %  |               | 43.4                            | % 42.6    | %  |               |
| <b>Same Store:</b>                      |                                  |         |  |               |                                 |           |  |               |
| Revenue                                 | \$757.2                          | \$713.5 | \$ 43.7                                  | 6.1           | \$2,231.3                       | \$2,080.0 | \$ 151.3                                 | 7.3           |
| Gross Profit                            | \$329.6                          | \$301.9 | \$ 27.7                                  | 9.2           | \$964.1                         | \$885.1   | \$ 79.0                                  | 8.9           |
| Gross profit as a percentage of revenue | 43.5                             | % 42.3  | %  |               | 43.2                            | % 42.6    | %  |               |

Parts and service revenue is primarily derived from vehicle repairs paid directly by customers or via reimbursement from manufacturers and others under warranty programs, as well as from wholesale parts sales and collision businesses.

**Third Quarter 2015 compared to Third Quarter 2014**

During the three months ended September 30, 2015, same store parts and service gross profit increased as compared to the same period in 2014, primarily due to increases in gross profit associated with warranty of \$8.9 million, customer-pay service of \$8.8 million, the preparation of vehicles for sale of \$4.7 million, and collision business of \$3.3 million.

Warranty gross profit benefited from an increase in volume, driven in part by elevated manufacturer recall activity. Customer-pay service gross profit benefited from improved operational execution and margin performance. Gross profit associated with the preparation of vehicles for sale benefited from higher new vehicle unit volume. Gross profit associated with our collision business benefited from increased volume referred by automotive insurance providers as well as an increase in the average repair value.

**First Nine Months 2015 compared to First Nine Months 2014**

During the nine months ended September 30, 2015, same store parts and service gross profit increased as compared to the same period in 2014, primarily due to increases in gross profit associated with warranty of \$24.1 million, customer-pay service of \$23.4 million, the preparation of vehicles for sale of \$17.1 million, and collision business of \$9.4 million.

Warranty gross profit benefited from an increase in volume, driven primarily by elevated manufacturer recall activity. Customer-pay service gross profit benefited from improved operational execution and margin performance. Gross profit associated with the preparation of vehicles for sale benefited from higher new and used vehicle unit volume. Gross profit associated with our collision business benefited from increased volume referred by automotive insurance providers as well as an increase in the average repair value.

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## Finance and Insurance

| (\$ in millions, except per vehicle data) | Three Months Ended September 30, |         |   |               | Nine Months Ended September 30, |         |   |               |
|---|----------------------------------|---------|---|---------------|---------------------------------|---------|---|---------------|
|   | 2015                             | 2014    | Variance<br>Favorable<br>/<br>(Unfavorable) | %<br>Variance | 2015                            | 2014    | Variance<br>Favorable<br>/<br>(Unfavorable) | %<br>Variance |
| Reported:                                 |                                  |         |   |               |                                 |         |   |               |
| Revenue and gross profit                  | \$227.1                          | \$196.5 | \$30.6                                      | 15.6          | \$652.4                         | \$554.3 | \$98.1                                      | 17.7          |
| Gross profit per vehicle retailed         | \$1,546                          | \$1,401 | \$145                                       | 10.3          | \$1,529                         | \$1,397 | \$132                                       | 9.4           |
| Same Store:                               |                                  |         |   |               |                                 |         |   |               |
| Revenue and gross profit                  | \$221.9                          | \$195.5 | \$26.4                                      | 13.5          | \$637.5                         | \$551.4 | \$86.1                                      | 15.6          |
| Gross profit per vehicle retailed         | \$1,549                          | \$1,403 | \$146                                       | 10.4          | \$1,531                         | \$1,400 | \$131                                       | 9.4           |

## Third Quarter 2015 compared to Third Quarter 2014

Same store finance and insurance revenue and gross profit increased during the three months ended September 30, 2015, as compared to the same period in 2014, due to increases in same store finance and insurance revenue and gross profit per vehicle retailed and new vehicle unit volume.

Same store finance and insurance revenue and gross profit per vehicle retailed benefited from an increase in product penetration, an increase in profit on vehicle service contracts, an increase in amounts financed per transaction, and more customers financing vehicles through our stores.

## First Nine Months 2015 compared to First Nine Months 2014

Same store finance and insurance revenue and gross profit increased during the nine months ended September 30, 2015, as compared to the same period in 2014, due to increases in same store finance and insurance revenue and gross profit per vehicle retailed and new and used vehicle unit volume.

Same store finance and insurance revenue and gross profit per vehicle retailed benefited from a shift in mix toward and an increase in product penetration for more profitable vehicle service contracts, an increase in amounts financed per transaction, an increase in revenue and gross profit per transaction associated with arranging customer financing, and more customers financing vehicles through our stores.



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## Segment Results

In the following table, revenue and segment income of our reportable segments is reconciled to consolidated revenue and consolidated operating income, respectively.

| (\$ in millions)                | Three Months Ended September 30, |           |  |               | Nine Months Ended September 30, |            |  |               |
|---------------------------------|----------------------------------|-----------|--|---------------|---------------------------------|------------|--|---------------|
|                                 | 2015                             | 2014      | Variance<br>Favorable /<br>(Unfavorable) | %<br>Variance | 2015                            | 2014       | Variance<br>Favorable /<br>(Unfavorable) | %<br>Variance |
| Revenue:                        |                                  |           |  |               |                                 |            |  |               |
| Domestic                        | \$1,869.1                        | \$1,660.7 | \$ 208.4                                 | 12.5          | \$5,299.0                       | \$4,738.6  | \$ 560.4                                 | 11.8          |
| Import                          | 1,837.4                          | 1,787.8   | 49.6                                     | 2.8           | 5,311.1                         | 5,055.0    | 256.1                                    | 5.1           |
| Premium Luxury                  | 1,607.0                          | 1,422.9   | 184.1                                    | 12.9          | 4,803.2                         | 4,161.2    | 642.0                                    | 15.4          |
| Total                           | 5,313.5                          | 4,871.4   | 442.1                                    | 9.1           | 15,413.3                        | 13,954.8   | 1,458.5                                  | 10.5          |
| Corporate and other             | 40.2                             | 37.6      | 2.6                                      | 6.9           | 108.9                           | 106.2      | 2.7                                      | 2.5           |
| Total consolidated revenue      | \$5,353.7                        | \$4,909.0 | \$ 444.7                                 | 9.1           | \$15,522.2                      | \$14,061.0 | \$ 1,461.2                               | 10.4          |
| Segment income <sup>(1)</sup> : |                                  |           |  |               |                                 |            |  |               |
| Domestic                        | \$94.6                           | \$76.7    | \$ 17.9                                  | 23.3          | \$258.8                         | \$211.0    | \$ 47.8                                  | 22.7          |
| Import                          | 85.5                             | 77.1      | 8.4                                      | 10.9          | 240.6                           | 220.0      | 20.6                                     | 9.4           |
| Premium Luxury                  | 85.4                             | 84.0      | 1.4                                      | 1.7           | 273.9                           | 253.1      | 20.8                                     | 8.2           |
| Total                           | 265.5                            | 237.8     | 27.7                                     | 11.6          | 773.3                           | 684.1      | 89.2                                     | 13.0          |
| Corporate and other             | (44.5 )                          | (43.5 )   | (1.0 )                                   |               | (142.7 )                        | (129.4 )   | (13.3 )                                  |               |
| Floorplan interest expense      | 14.7                             | 13.1      | (1.6 )                                   |               | 42.1                            | 39.6       | (2.5 )                                   |               |
| Operating income                | \$235.7                          | \$207.4   | \$ 28.3                                  | 13.6          | \$672.7                         | \$594.3    | \$ 78.4                                  | 13.2          |

<sup>(1)</sup> Segment income represents income for each of our reportable segments and is defined as operating income less floorplan interest expense.

## Retail new vehicle unit sales:

|                |        |        |       |      |         |         |        |      |
|----------------|--------|--------|-------|------|---------|---------|--------|------|
| Domestic       | 30,488 | 27,041 | 3,447 | 12.7 | 84,109  | 77,038  | 7,071  | 9.2  |
| Import         | 42,044 | 41,765 | 279   | 0.7  | 119,237 | 116,375 | 2,862  | 2.5  |
| Premium Luxury | 17,003 | 14,876 | 2,127 | 14.3 | 49,994  | 42,046  | 7,948  | 18.9 |
|                | 89,535 | 83,682 | 5,853 | 7.0  | 253,340 | 235,459 | 17,881 | 7.6  |

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## Domestic

The Domestic segment operating results included the following:

| (\$ in millions)              | Three Months Ended September 30, |           |  |               | Nine Months Ended September 30, |           |  |               |
|-------------------------------|----------------------------------|-----------|--|---------------|---------------------------------|-----------|--|---------------|
|                               | 2015                             | 2014      | Variance<br>Favorable /<br>(Unfavorable) | %<br>Variance | 2015                            | 2014      | Variance<br>Favorable /<br>(Unfavorable) | %<br>Variance |
| Revenue                       | \$1,869.1                        | \$1,660.7 | \$ 208.4                                 | 12.5          | \$5,299.0                       | \$4,738.6 | \$ 560.4                                 | 11.8          |
| Segment income                | \$94.6                           | \$76.7    | \$ 17.9                                  | 23.3          | \$258.8                         | \$211.0   | \$ 47.8                                  | 22.7          |
| Retail new vehicle unit sales | 30,488                           | 27,041    | 3,447                                    | 12.7          | 84,109                          | 77,038    | 7,071                                    | 9.2           |

## Third Quarter 2015 compared to Third Quarter 2014

Domestic revenue increased during the three months ended September 30, 2015, as compared to the same period in 2014, primarily due to an increase in new vehicle unit volume and an increase in revenue per new vehicle retailed. The increase in new vehicle unit volume was due in part to replacement demand and improved market conditions, including increased consumer borrowing and confidence. New product offerings from certain automotive manufacturers also favorably impacted new vehicle unit volume. Revenue per new vehicle retailed benefited from lower average fuel prices, which caused a shift in mix toward larger vehicles, such as trucks and sport utility vehicles, that have relatively higher average selling prices.

Domestic segment income increased during the three months ended September 30, 2015, as compared to the same period in 2014, primarily due to an increase in finance and insurance revenue and gross profit, which benefited from an increase in finance and insurance revenue and gross profit per vehicle retailed and higher new vehicle unit volume. Domestic segment income also benefited from increases in new vehicle gross profit and parts and service gross profit. Increases in Domestic segment income were partially offset by an increase in variable expenses.

## First Nine Months 2015 compared to First Nine Months 2014

Domestic revenue increased during the nine months ended September 30, 2015, as compared to the same period in 2014, primarily due to an increase in new and used vehicle unit volume and an increase in revenue per new and used vehicle retailed. The increase in new vehicle unit volume was due in part to replacement demand and improved market conditions, including increased consumer borrowing and confidence. New product offerings from certain automotive manufacturers also favorably impacted new vehicle unit volume. Revenue per new vehicle retailed benefited from lower average fuel prices, which caused a shift in mix toward larger vehicles, such as trucks and sport utility vehicles, that have relatively higher average selling prices. The increase in used vehicle unit volume was primarily due to an increase in sales of certified pre-owned vehicles, as well as an increase in trade-in volume associated with new vehicle sales, which resulted in increased used vehicle inventory available for sale. Revenue per used vehicle retailed benefited from the increase in sales of certified pre-owned vehicles, which have relatively higher average selling prices.

Domestic segment income increased during the nine months ended September 30, 2015, as compared to the same period in 2014, primarily due to an increase in finance and insurance revenue and gross profit, which benefited from an increase in finance and insurance revenue and gross profit per vehicle retailed and higher vehicle unit volume. Domestic segment income also benefited from increases in parts and service gross profit and new vehicle gross profit. Increases in Domestic segment income were partially offset by an increase in variable expenses.



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## Import

The Import segment operating results included the following:

| (\$ in millions)              | Three Months Ended September 30, |           |  |               | Nine Months Ended September 30, |           |  |               |
|-------------------------------|----------------------------------|-----------|--|---------------|---------------------------------|-----------|--|---------------|
|                               | 2015                             | 2014      | Variance<br>Favorable /<br>(Unfavorable) | %<br>Variance | 2015                            | 2014      | Variance<br>Favorable /<br>(Unfavorable) | %<br>Variance |
| Revenue                       | \$1,837.4                        | \$1,787.8 | \$ 49.6                                  | 2.8           | \$5,311.1                       | \$5,055.0 | \$ 256.1                                 | 5.1           |
| Segment income                | \$85.5                           | \$77.1    | \$ 8.4                                   | 10.9          | \$240.6                         | \$220.0   | \$ 20.6                                  | 9.4           |
| Retail new vehicle unit sales | 42,044                           | 41,765    | 279                                      | 0.7           | 119,237                         | 116,375   | 2,862                                    | 2.5           |

## Third Quarter 2015 compared to Third Quarter 2014

Import revenue increased during the three months ended September 30, 2015, as compared to the same period in 2014, primarily due to an increase in new and used vehicle unit volume and an increase in revenue per new and used vehicle retailed. The increase in new vehicle unit volume was primarily due to replacement demand and improved market conditions, including increased consumer borrowing and confidence. New product offerings from certain automotive manufacturers also favorably impacted new vehicle unit volume. Revenue per new vehicle retailed benefited from lower average fuel prices, which caused a shift in mix toward larger vehicles, such as trucks and sport utility vehicles, that have relatively higher average selling prices. The increase in used vehicle unit volume was primarily due to an increase in trade-in volume associated with new vehicle sales, which resulted in increased used vehicle inventory available for sale, as well as an increase in sales of certified pre-owned vehicles. Revenue per used vehicle retailed benefited from the increase in sales of certified pre-owned vehicles, which have relatively higher average selling prices.

Import segment income increased during the three months ended September 30, 2015, as compared to the same period in 2014, primarily due to an increase in parts and service gross profit. Import segment income also benefited from an increase in finance and insurance revenue and gross profit, which benefited from an increase in finance and insurance revenue and gross profit per vehicle retailed and higher vehicle unit volume. Increases in Import segment income were partially offset by an increase in variable expenses.

## First Nine Months 2015 compared to First Nine Months 2014

Import revenue increased during the nine months ended September 30, 2015, as compared to the same period in 2014, primarily due to an increase in new and used vehicle unit volume and an increase in revenue per new and used vehicle retailed. The increase in new vehicle unit volume was primarily due to replacement demand and improved market conditions, including increased consumer borrowing and confidence. New product offerings from certain automotive manufacturers also favorably impacted new vehicle unit volume. Revenue per new vehicle retailed benefited from lower average fuel prices, which caused a shift in mix toward larger vehicles, such as trucks and sport utility vehicles, that have relatively higher average selling prices. The increase in used vehicle unit volume was primarily due to an increase in trade-in volume associated with new vehicle sales, which resulted in increased used vehicle inventory available for sale, as well as an increase in sales of certified pre-owned vehicles. Revenue per used vehicle retailed benefited from the increase in sales of certified pre-owned vehicles, which have relatively higher average selling prices.

Import segment income increased during the nine months ended September 30, 2015, as compared to the same period in 2014, primarily due to an increase in parts and service gross profit. Import segment income also benefited from an increase in finance and insurance revenue and gross profit, which benefited from an increase in finance and insurance revenue and gross profit per vehicle retailed and higher vehicle unit volume. Increases in Import segment income were partially offset by an increase in variable expenses.

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## Premium Luxury

The Premium Luxury segment operating results included the following:

| (\$ in millions)              | Three Months Ended September 30, |           |  |               | Nine Months Ended September 30, |           |  |               |
|-------------------------------|----------------------------------|-----------|--|---------------|---------------------------------|-----------|--|---------------|
|                               | 2015                             | 2014      | Variance<br>Favorable /<br>(Unfavorable) | %<br>Variance | 2015                            | 2014      | Variance<br>Favorable /<br>(Unfavorable) | %<br>Variance |
| Revenue                       | \$1,607.0                        | \$1,422.9 | \$ 184.1                                 | 12.9          | \$4,803.2                       | \$4,161.2 | \$ 642.0                                 | 15.4          |
| Segment income                | \$85.4                           | \$84.0    | \$ 1.4                                   | 1.7           | \$273.9                         | \$253.1   | \$ 20.8                                  | 8.2           |
| Retail new vehicle unit sales | 17,003                           | 14,876    | 2,127                                    | 14.3          | 49,994                          | 42,046    | 7,948                                    | 18.9          |

## Third Quarter 2015 compared to Third Quarter 2014

Premium Luxury revenue increased during the three months ended September 30, 2015, as compared to the same period in 2014, primarily due to an increase in new vehicle unit volume and an increase in revenue per new vehicle retailed. The increase in new vehicle unit volume was due in part to replacement demand and improved market conditions, including increased consumer borrowing and confidence. New product offerings from certain automotive manufacturers also favorably impacted new vehicle unit volume. New vehicle unit volume also benefited from the acquisitions we completed subsequent to the third quarter of 2014. Revenue per new vehicle retailed benefited from lower average fuel prices, which caused a shift in mix toward larger vehicles, such as sport utility vehicles, that have relatively higher average selling prices.

Premium Luxury segment income increased during the three months ended September 30, 2015, as compared to the same period in 2014, primarily due to an increase in parts and service gross profit and an increase in finance and insurance revenue and gross profit, which benefited from higher vehicle unit volume and an increase in finance and insurance revenue and gross profit per vehicle retailed. Premium Luxury segment income also benefited from the acquisitions noted above. Increases in Premium Luxury segment income were partially offset by an increase in variable expenses.

## First Nine Months 2015 compared to First Nine Months 2014

Premium Luxury revenue increased during the nine months ended September 30, 2015, as compared to the same period in 2014, primarily due to an increase in new and used vehicle unit volume. The increase in new vehicle unit volume was due in part to replacement demand and improved market conditions, including increased consumer borrowing and confidence. New product offerings from certain automotive manufacturers also favorably impacted new vehicle unit volume. The increase in used vehicle unit volume was primarily due to an increase in sales of certified pre-owned vehicles, as well as an increase in trade-in volume associated with new vehicle sales, which resulted in increased used vehicle inventory available for sale. New and used vehicle unit volume also benefited from the acquisitions we completed subsequent to the third quarter of 2014.

Premium Luxury segment income increased during the nine months ended September 30, 2015, as compared to the same period in 2014, primarily due to an increase in parts and service gross profit and an increase in finance and insurance revenue and gross profit, which benefited from an increase in finance and insurance revenue and gross profit per vehicle retailed and higher vehicle unit volume. Premium Luxury segment income also benefited from the acquisitions noted above. Increases in Premium Luxury segment income were partially offset by an increase in variable expenses.

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## Selling, General, and Administrative Expenses

Our Selling, General, and Administrative (“SG&A”) expenses consist primarily of compensation, including store and corporate salaries, commissions, and incentive-based compensation, as well as advertising (net of reimbursement-based manufacturer advertising rebates), and store and corporate overhead expenses, which include occupancy costs, legal, accounting, and professional services, and general corporate expenses. The following table presents the major components of our SG&A expenses.

| (\$ in millions)                              | Three Months Ended September 30, |                |  |               | Nine Months Ended September 30, |                  |  |               |
|---|----------------------------------|----------------|--|---------------|---------------------------------|------------------|--|---------------|
|   | 2015                             | 2014           | Variance<br>Favorable /<br>(Unfavorable) | %<br>Variance | 2015                            | 2014             | Variance<br>Favorable /<br>(Unfavorable) | %<br>Variance |
| <b>Reported:</b>                              |                                  |                |  |               |                                 |                  |  |               |
| Compensation                                  | \$359.0                          | \$342.3        | \$(16.7)                                 | (4.9)         | \$1,093.7                       | \$1,010.6        | \$(83.1)                                 | (8.2)         |
| Advertising                                   | 48.5                             | 40.8           | (7.7)                                    | (18.9)        | 139.7                           | 125.7            | (14.0)                                   | (11.1)        |
| Store and corporate overhead                  | 161.2                            | 139.2          | (22.0)                                   | (15.8)        | 461.6                           | 411.3            | (50.3)                                   | (12.2)        |
| <b>Total</b>                                  | <b>\$568.7</b>                   | <b>\$522.3</b> | <b>\$(46.4)</b>                          | <b>(8.9)</b>  | <b>\$1,695.0</b>                | <b>\$1,547.6</b> | <b>\$(147.4)</b>                         | <b>(9.5)</b>  |
| <b>SG&amp;A as a % of total gross profit:</b> |                                  |                |  |               |                                 |                  |  |               |
| Compensation                                  | 43.2                             | 45.5           | 230                                      | bps           | 44.7                            | 45.8             | 110                                      | bps           |
| Advertising                                   | 5.8                              | 5.4            | (40)                                     | ) bps         | 5.7                             | 5.7              | —  | bps           |
| Store and corporate overhead                  | 19.5                             | 18.5           | (100)                                    | ) bps         | 18.8                            | 18.7             | (10)                                     | ) bps         |
| <b>Total</b>                                  | <b>68.5</b>                      | <b>69.4</b>    | <b>90</b>                                | <b>bps</b>    | <b>69.2</b>                     | <b>70.2</b>      | <b>100</b>                               | <b>bps</b>    |

## Third Quarter 2015 compared to Third Quarter 2014

SG&A expenses increased during the three months ended September 30, 2015, as compared to the same period in 2014, primarily due to increases in store and corporate overhead expenses and a volume-driven increase in variable compensation expense. As a percentage of total gross profit, SG&A expenses decreased to 68.5% during the three months ended September 30, 2015, from 69.4% in the same period in 2014, primarily due to a decrease in compensation expense as a percentage of total gross profit.

## First Nine Months 2015 compared to First Nine Months 2014

SG&A expenses increased during the nine months ended September 30, 2015, as compared to the same period in 2014, primarily due to a volume-driven increase in variable compensation expense and an increase in store and corporate overhead expenses. As a percentage of total gross profit, SG&A expenses decreased to 69.2% during the nine months ended September 30, 2015, from 70.2% in the same period in 2014, primarily due to a decrease in compensation expense as a percentage of total gross profit.

## Other Income, Net (included in Operating Income)

During the third quarter of 2015, we recognized gains related to property dispositions of \$9.7 million (\$6.0 million after-tax), partially offset by non-cash property impairments of \$2.7 million (\$1.7 million after-tax). During the second quarter of 2015, we recognized gains related to property dispositions of \$5.8 million (\$3.6 million after-tax), partially offset by a non-cash property impairment of \$1.7 million (\$1.1 million after-tax).

During the third quarter of 2014, we recognized a gain related to the divestiture of an Import store of \$4.0 million (\$2.5 million after-tax). During the second quarter of 2014, we recognized a gain related to a legal settlement of \$4.0 million (\$2.5 million after-tax). During the first quarter of 2014, we recognized a net gain related to business/property dispositions of \$8.0 million (\$5.0 million after-tax), primarily related to the divestiture of our customer lead distribution business.

## Non-Operating Income (Expense)

## Floorplan Interest Expense

## Third Quarter 2015 compared to Third Quarter 2014

Floorplan interest expense was \$14.7 million for the three months ended September 30, 2015, compared to \$13.1 million for the same period in 2014. The increase in floorplan interest expense of \$1.6 million is primarily the result of higher average vehicle floorplan balances.

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First Nine Months 2015 compared to First Nine Months 2014

Floorplan interest expense was \$42.1 million for the nine months ended September 30, 2015, compared to \$39.6 million for the same period in 2014. The increase in floorplan interest expense of \$2.5 million is primarily the result of higher average vehicle floorplan balances, partially offset by lower negotiated floorplan interest rates.

Other Interest Expense

Other interest expense was incurred primarily on borrowings under our outstanding senior unsecured notes, revolving credit facility, commercial paper program, mortgage facility, and, in 2014, the term loan facility. Other interest expense for the three and nine months ended September 30, 2015, decreased slightly as compared to the same periods in 2014. The decrease in interest expense was due to lower interest rates associated with our credit facility refinancing in December 2014 and our commercial paper program established in May 2015.

Provision for Income Taxes

Income taxes are based upon our anticipated underlying annual blended federal and state income tax rates adjusted, as necessary, for any other tax matters occurring during the period. As we operate in various states, our effective tax rate is also impacted by our geographic income mix.

Our effective income tax rate was 39.1% for the three months ended September 30, 2015, and 38.6% for the three months ended September 30, 2014.

Our effective income tax rate was 38.6% for the nine months ended September 30, 2015, and 38.7% for the nine months ended September 30, 2014.

Discontinued Operations

Discontinued operations are related to stores that were sold or terminated prior to January 1, 2014. Results from discontinued operations, net of income taxes, were primarily related to expected losses on real estate to be sold, as well as carrying costs for real estate we have not yet sold associated with stores that were closed prior to January 1, 2014.



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## Liquidity and Capital Resources

We manage our liquidity to ensure access to sufficient funding at acceptable costs to fund our ongoing operating requirements and future capital expenditures while continuing to meet our financial obligations. We believe that our cash and cash equivalents, funds generated through future operations, and amounts available under our revolving credit facility, commercial paper program, and secured used vehicle floorplan facilities will be sufficient to fund our working capital requirements, service our debt, pay our tax obligations and commitments and contingencies, and meet any seasonal operating requirements for the foreseeable future.

## Available Liquidity Resources

We had the following sources of liquidity available:

| (In millions)                                 | September 30,<br>2015 | December 31,<br>2014 |
|---|-----------------------|----------------------|
| Cash and cash equivalents                     | \$63.9                | \$75.4               |
| Revolving credit facility                     | \$1,553.1             | (1) \$644.4 (2)      |
| Secured used vehicle floorplan facilities (3) | \$160.2               | \$50.2               |

At September 30, 2015, the borrowing capacity under our revolving credit facility was \$1,754.1 million, which was limited by the maximum consolidated leverage ratio contained in our credit agreement to \$1,553.1 million.

- (1) We use the revolving credit facility under our credit agreement as a liquidity backstop for borrowings under the commercial paper program. At September 30, 2015, we had \$435.0 million of commercial paper notes outstanding, which in effect reduced the available liquidity under our revolving credit facility to \$1,118.1 million. See “Long-Term Debt and Commercial Paper” below for additional information.
- (2) Based on aggregate borrowings outstanding of \$1,110.0 million and outstanding letters of credit of \$45.6 million at December 31, 2014.
- (3) Based on the eligible used vehicle inventory that could have been pledged as collateral. See “Vehicle Floorplan Payable” for additional information.

In the ordinary course of business, we are required to post performance and surety bonds, letters of credit, and/or cash deposits as financial guarantees of our performance. At September 30, 2015, surety bonds, letters of credit, and cash deposits totaled \$95.9 million, including \$45.9 million of letters of credit. We do not currently provide cash collateral for outstanding letters of credit.

In February 2014, we filed an automatic shelf registration statement with the SEC that enables us to offer for sale, from time to time and as the capital markets permit, an unspecified amount of common stock, preferred stock, debt securities, warrants, subscription rights, depositary shares, stock purchase contracts, units, and guarantees of debt securities. During the third quarter of 2015, we issued the 3.35% Senior Notes due 2021 and the 4.5% Senior Notes due 2025 pursuant to this registration statement. See “Long-Term Debt and Commercial Paper - Senior Unsecured Notes” for additional information.

## Capital Allocation

Our capital allocation strategy is focused on maximizing stockholder returns. The first priority of our capital allocation strategy is to maintain a strong balance sheet. Second, we invest capital in our business to maintain and upgrade our existing facilities and to build new facilities for existing franchises, as well as for other strategic and technology initiatives. Third, we deploy capital opportunistically to repurchase our common stock and/or debt or to complete dealership acquisitions and/or build facilities for newly awarded franchises. Our capital allocation decisions will be based on factors such as the expected rate of return on our investment, the market price of our common stock versus our view of its intrinsic value, the market price of our debt, the potential impact on our capital structure, our ability to complete dealership acquisitions that meet our market and vehicle brand criteria and return on investment threshold, and limitations set forth in our debt agreements.

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## Share Repurchases

A summary of shares repurchased under our stock repurchase program authorized by our Board of Directors follows:

| (In millions, except per share data) | Three Months Ended |         | Nine Months Ended |         |
|--------------------------------------|--------------------|---------|-------------------|---------|
|                                      | September 30,      |         | September 30,     |         |
|                                      | 2015               | 2014    | 2015              | 2014    |
| Shares repurchased                   | 2.5                | 4.4     | 3.5               | 8.0     |
| Aggregate purchase price             | \$150.0            | \$235.9 | \$209.1           | \$415.7 |
| Average purchase price per share     | \$59.83            | \$53.15 | \$60.54           | \$51.98 |

The decision to repurchase shares at any given point in time is based on factors such as the market price of our common stock versus our view of its intrinsic value, the potential impact on our capital structure (including compliance with our 3.75x maximum leverage ratio and other financial covenants in our debt agreements as well as our available liquidity), and the expected return on competing uses of capital such as dealership acquisitions, capital investments in our current businesses, or repurchases of our debt.

In September 2015, our Board of Directors authorized the repurchase of an additional \$250.0 million of shares of our common stock. From October 1, 2015 through October 26, 2015, AutoNation repurchased 0.4 million shares of common stock for an aggregate purchase price of \$24.4 million (average purchase price per share of \$60.05). As of October 26, 2015, \$297.2 million remained available for share repurchases under the program.

## Capital Expenditures

The following table sets forth information regarding our capital expenditures:

| (In millions)  | Three Months Ended |        | Nine Months Ended |         |
|--|--------------------|--------|-------------------|---------|
|  | September 30,      |        | September 30,     |         |
|  | 2015               | 2014   | 2015              | 2014    |
| Purchases of property and equipment, including operating lease buy-outs <sup>(1)</sup> | \$54.1             | \$52.0 | \$188.2           | \$139.8 |

<sup>(1)</sup> Includes accrued construction in progress and excludes property acquired under capital leases.

Excluding land purchased for future sites and lease buy-outs, and net of related asset sales, we anticipate that our capital expenditures, including accrued construction in progress, will be approximately \$235 million in 2015, primarily related to our store facilities.

## Acquisitions and Divestitures

The following table sets forth information regarding cash used in business acquisitions, net of cash acquired, and cash received from business divestitures, net of cash relinquished:

| (In millions)   | Three Months Ended |          | Nine Months Ended |          |
|---|--------------------|----------|-------------------|----------|
|   | September 30,      |          | September 30,     |          |
|   | 2015               | 2014     | 2015              | 2014     |
| Cash received from (used in) business acquisitions, net | \$(50.7)           | \$(13.3) | \$(123.8)         | \$(13.3) |
| Cash received from (used in) business divestitures, net | \$20.5             | \$11.7   | \$36.2            | \$21.5   |

We purchased eight stores during the nine months ended September 30, 2015. During the third quarter of 2015, we purchased a Mercedes-Benz store, an Audi store, and a Subaru and Volkswagen store in the Baltimore, Maryland market. We purchased one store during the nine months ended September 30, 2014.

In August 2015, we announced that we have entered into an agreement to acquire 13 stores located in Georgia, Alabama, and Tennessee. The stores to be acquired include Chrysler, Dodge, Jeep, Ram, Fiat, Ford, Lincoln, Honda, Hyundai, and Volkswagen franchises. This acquisition remains subject to customary closing conditions and is expected to be completed in the fourth quarter of 2015. In October 2015, we announced that we have entered into an agreement to acquire 12 stores located in Texas. The stores to be acquired include Chrysler, Dodge, Jeep, Ram, Chevrolet, Hyundai, Mercedes-Benz, and Sprinter franchises. This acquisition remains subject to customary closing conditions and is expected to be completed in the first quarter of 2016.



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During the nine months ended September 30, 2015, we divested two Import stores. During the nine months ended September 30, 2014, we divested an Import store and our customer lead distribution business, which was reported in the “Corporate and other” category of our segment information.

**Cash Dividends**

We have not declared or paid any cash dividends on our common stock during our two most recent fiscal years. We do not currently anticipate paying cash dividends for the foreseeable future.

**Long-Term Debt and Commercial Paper**

The following table sets forth our non-vehicle long-term debt as of September 30, 2015, and December 31, 2014.

| (In millions)                             | September 30,<br>2015 | December 31,<br>2014 |
|---|-----------------------|----------------------|
| 6.75% Senior Notes due 2018               | \$397.7               | \$397.1              |
| 5.5% Senior Notes due 2020                | 350.0                 | 350.0                |
| 3.35% Senior Notes due 2021               | 300.0                 | —                    |
| 4.5% Senior Notes due 2025                | 448.5                 | —                    |
| Revolving credit facility due 2019        | —                     | 1,110.0              |
| Mortgage facility <sup>(1)</sup>          | 178.2                 | 185.5                |
| Capital leases and other debt             | 95.7                  | 85.8                 |
|   | 1,770.1               | 2,128.4              |
| Less: current maturities                  | (22.3                 | ) (25.0              |
| Long-term debt, net of current maturities | \$1,747.8             | \$2,103.4            |

<sup>(1)</sup> The mortgage facility requires monthly principal and interest payments of \$1.7 million based on a fixed amortization schedule with a balloon payment of \$155.4 million due November 2017.

**Senior Unsecured Notes**

On September 21, 2015, we issued \$300.0 million aggregate principal amount of 3.35% Senior Notes due 2021 (the “2021 Notes”). The 2021 Notes were sold at 99.998% of the aggregate principal amount. Interest on the 2021 Notes is payable on January 15 and July 15 of each year. These notes will mature on January 15, 2021. At September 30, 2015, we had outstanding \$300.0 million of 2021 Notes, net of debt discount.

On September 21, 2015, we also issued \$450.0 million aggregate principal amount of 4.5% Senior Notes due 2025 (the “2025 Notes”). The 2025 Notes were sold at 99.663% of the aggregate principal amount. Interest on the 2025 Notes is payable on April 1 and October 1 of each year. These notes will mature on October 1, 2025. At September 30, 2015, we had outstanding \$448.5 million of 2025 Notes, net of debt discount.

The interest rate payable on the 3.35% Senior Notes due 2021 and 4.5% Senior Notes due 2025 is subject to adjustment upon the occurrence of certain credit rating events as provided in the indentures for these senior unsecured notes. Proceeds from the issuance of these senior unsecured notes were used to reduce borrowings under our revolving credit facility and for general corporate purposes. In connection with the issuance of the 2021 Notes and 2025 Notes, we incurred approximately \$6.7 million in debt issuance costs that will be amortized to interest expense over the term of the related debt arrangement.

At September 30, 2015, we had outstanding \$397.7 million of 6.75% Senior Notes due 2018, net of debt discount. Interest is payable on April 15 and October 15 of each year. These notes will mature on April 15, 2018.

At September 30, 2015, we had outstanding \$350.0 million of 5.5% Senior Notes due 2020. Interest is payable on February 1 and August 1 of each year. These notes will mature on February 1, 2020.

Our senior unsecured notes are guaranteed by substantially all of our subsidiaries.

**Credit Agreement**

Under our credit agreement, we have a \$1.8 billion revolving credit facility that matures on December 3, 2019. The credit agreement also contains an accordion feature that allows us, subject to credit availability and certain other conditions, to



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increase the amount of the revolving credit facility, together with any added term loans, by up to \$500.0 million in the aggregate. As of September 30, 2015, we had no borrowings outstanding under the revolving credit facility. We have a \$200.0 million letter of credit sublimit as part of our revolving credit facility. The amount available to be borrowed under the revolving credit facility is reduced on a dollar-for-dollar basis by the cumulative amount of any outstanding letters of credit, which was \$45.9 million at September 30, 2015, leaving a borrowing capacity under the revolving credit facility of \$1.8 billion at September 30, 2015. As of September 30, 2015, this borrowing capacity was limited under the maximum consolidated leverage ratio contained in our credit agreement to \$1.6 billion.

Funds borrowed under our credit agreement may be used to repay indebtedness, finance acquisitions, and for working capital, capital expenditures, share repurchases, and other general corporate purposes.

Our revolving credit facility provides for a commitment fee on undrawn amounts ranging from 0.175% to 0.25% and interest on borrowings at LIBOR or the base rate, in each case plus an applicable margin. The applicable margin ranges from 1.25% to 1.625% for LIBOR borrowings and 0.25% to 0.625% for base rate borrowings. The interest rate charged for our revolving credit facility is affected by our leverage ratio. For instance, an increase in our leverage ratio from greater than or equal to 2.0x but less than 3.25x to greater than or equal to 3.25x would result in a 12.5 basis point increase in the interest rate.

Borrowings under the credit agreement are guaranteed by substantially all of our subsidiaries.

### Other Long-Term Debt

At September 30, 2015, we had \$178.2 million outstanding under a mortgage facility with an automotive manufacturer's captive finance subsidiary that matures on November 30, 2017. The mortgage facility utilizes a fixed interest rate of 5.864% and is secured by 10-year mortgages on certain of our store properties. The mortgage facility requires monthly principal and interest payments of \$1.7 million based on a fixed amortization schedule with a balloon payment of \$155.4 million due November 2017. Repayment of the mortgage facility is subject to a prepayment penalty.

At September 30, 2015, we had capital lease and other debt obligations of \$95.7 million, which are due at various dates through 2034.

### Commercial Paper

On May 22, 2015, we established a commercial paper program pursuant to which we may issue short-term, unsecured commercial paper notes on a private placement basis up to a maximum aggregate amount outstanding at any time of \$300.0 million. On August 4, 2015, we increased the maximum aggregate principal amount that may be outstanding at any time to \$1.0 billion. This program provides us with additional short-term financing flexibility and enhances our ability to take advantage of opportunities in the credit markets. The interest rate for the commercial paper notes varies based on duration and market conditions. The maturities of the commercial paper notes may vary, but may not exceed 397 days from the date of issuance. The commercial paper notes are guaranteed by substantially all of our subsidiaries. Proceeds from the issuance of commercial paper notes are used to repay borrowings under the revolving credit facility, to finance acquisitions and for working capital, capital expenditures, share repurchases and/or other general corporate purposes. We plan to use the revolving credit facility under our credit agreement as a liquidity backstop for borrowings under the commercial paper program. A downgrade in our credit ratings could negatively impact our ability to issue, or the interest rates for, commercial paper notes.

At September 30, 2015, we had \$435.0 million of commercial paper notes outstanding with a weighted-average annual interest rate of 0.83% and a weighted-average remaining term of 11 days.

### Restrictions and Covenants

Our credit agreement, the indentures for our senior unsecured notes, our vehicle floorplan facilities, and our mortgage facility contain customary financial and operating covenants that place restrictions on us, including our ability to incur additional indebtedness or prepay existing indebtedness, to create liens or other encumbrances, to sell (or otherwise dispose of) assets, and to merge or consolidate with other entities.

Under our credit agreement, we are required to remain in compliance with a maximum leverage ratio and maximum capitalization ratio. The leverage ratio is a contractually defined amount principally reflecting non-vehicle debt divided by a contractually defined measure of earnings with certain adjustments. The capitalization ratio is a contractually defined amount principally reflecting vehicle floorplan payable and non-vehicle debt divided by our

total capitalization including vehicle floorplan payable. Under the credit agreement, the maximum leverage ratio is 3.75x and the maximum capitalization ratio is 70.0%. In calculating our leverage and capitalization ratios, we are not required to include letters of credit in the definition of debt (except to the extent of letters of credit in excess of \$150.0 million). In addition, in calculating our capitalization ratio, we are permitted to add back to shareholders' equity all goodwill, franchise rights, and long-lived asset impairment charges

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subsequent to September 30, 2014 plus \$1.53 billion. The specific terms of these covenants can be found in our credit agreement, which we filed with our Current Report on Form 8-K on December 4, 2014.

The indentures for our senior unsecured notes contain certain limited covenants, including limitations on liens and sale and leaseback transactions, but do not contain a restricted payments covenant or a debt incurrence restriction. Our mortgage facility contains covenants regarding maximum cash flow leverage and minimum interest coverage.

Our failure to comply with the covenants contained in our debt agreements could result in the acceleration of all of our indebtedness. Our debt agreements have cross-default provisions that trigger a default in the event of an uncured default under other material indebtedness of AutoNation.

As of September 30, 2015, we were in compliance with the requirements of the financial covenants under our debt agreements. Under the terms of our credit agreement, at September 30, 2015, our leverage ratio and capitalization ratio were as follows:

|                      | September 30, 2015 |        |
|----------------------|--------------------|--------|
|                      | Requirement        | Actual |
| Leverage ratio       | ≤ 3.75x            | 2.20x  |
| Capitalization ratio | ≤ 70.0%            | 58.8%  |

Both the leverage ratio and the capitalization ratio limit our ability to incur additional non-vehicle debt. The capitalization ratio also limits our ability to incur additional vehicle floorplan indebtedness and repurchase shares.

**Vehicle Floorplan Payable**

The components of vehicle floorplan payable are as follows:

|                                       | September 30,<br>2015 | December 31,<br>2014 |
|---------------------------------------|-----------------------|----------------------|
| Vehicle floorplan payable - trade     | \$2,253.3             | \$2,090.7            |
| Vehicle floorplan payable - non-trade | 950.5                 | 1,006.5              |
| Vehicle floorplan payable             | \$3,203.8             | \$3,097.2            |

Vehicle floorplan payable-trade reflects amounts borrowed to finance the purchase of specific new vehicle inventories with manufacturers' captive finance subsidiaries. Vehicle floorplan payable-non-trade represents amounts borrowed to finance the purchase of specific new and, to a lesser extent, used vehicle inventories with non-trade lenders, as well as amounts borrowed under our secured used vehicle floorplan facilities, which are primarily collateralized by used vehicle inventories and related receivables. Financing decisions for our used vehicle inventories are dependent on a combination of factors, such as liquidity needs and pricing considerations, among others.

At September 30, 2015, the aggregate capacity under our used vehicle floorplan facilities was \$335.0 million. As of that date, \$148.3 million had been borrowed under those facilities, and the remaining borrowing capacity of \$186.7 million was limited to \$160.2 million based on the eligible used vehicle inventory that could have been pledged as collateral.

At December 31, 2014, the aggregate capacity under our used vehicle floorplan facilities was \$315.0 million. As of that date, \$236.0 million had been borrowed under those facilities, and the remaining borrowing capacity of \$79.0 million was limited to \$50.2 million based on the eligible used vehicle inventory that could have been pledged as collateral.

All the floorplan facilities utilize LIBOR-based interest rates. Floorplan facilities are due on demand, but in the case of new vehicle inventories, are generally paid within several business days after the related vehicles are sold. Our manufacturer agreements generally require that the manufacturer have the ability to draft against the new vehicle floorplan facilities so the lender directly funds the manufacturer for the purchase of new vehicle inventory. Floorplan facilities are primarily collateralized by vehicle inventories and related receivables.



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## Cash Flows

The following table summarizes the changes in our cash provided by (used in) operating, investing, and financing activities:

| (In millions)                             | Nine Months Ended |            |
|---|-------------------|------------|
|   | September 30,     |            |
|   | 2015              | 2014       |
| Net cash provided by operating activities | \$475.3           | \$452.9    |
| Net cash used in investing activities     | \$(252.9          | ) \$(149.2 |
| Net cash used in financing activities     | \$(233.9          | ) \$(305.4 |
| Cash Flows from Operating Activities      |                   |            |

Our primary sources of operating cash flows are collections from contracts-in-transit and customers following the sale of vehicles, collections from customers for the sale of parts and services and finance and insurance products, and proceeds from vehicle floorplan payable-trade. Our primary uses of cash from operating activities are repayments of vehicle floorplan payable-trade, purchases of parts inventory, personnel related expenditures, and payments related to taxes and leased properties.

Net cash provided by operating activities increased during the nine months ended September 30, 2015, as compared to the same period in 2014, primarily due to an increase in earnings, partially offset by an increase in working capital requirements.

## Cash Flows from Investing Activities

Net cash flows from investing activities consist primarily of cash used in capital additions, activity from business acquisitions, business divestitures, property dispositions, and other transactions.

Net cash used in investing activities increased during the nine months ended September 30, 2015, as compared to the same period in 2014, primarily due to an increase in cash used in business acquisitions, net of cash acquired, and an increase in property and equipment purchases, partially offset by an increase in proceeds from the sale of property and equipment and an increase in cash received from business divestitures, net of cash relinquished.

We will make facility and infrastructure upgrades and improvements from time to time as we identify projects that are required to maintain our current business or that we expect to provide us with acceptable rates of return. Excluding land purchased for future sites and lease buy-outs, and net of related asset sales, we project that 2015 capital expenditures, including accrued construction in progress, will be approximately \$235 million.

## Cash Flows from Financing Activities

Net cash flows from financing activities primarily include repurchases of common stock, debt activity, changes in vehicle floorplan payable-non-trade, and stock option exercises.

During the nine months ended September 30, 2015, we repurchased 3.5 million shares of common stock for an aggregate purchase price of \$209.1 million (average purchase price per share of \$60.54). In addition, during the nine months ended September 30, 2015, 36,427 shares were surrendered to us to satisfy tax withholding obligations in connection with the vesting of restricted stock.

During the nine months ended September 30, 2014, we repurchased 8.0 million shares of common stock for an aggregate purchase price of \$415.7 million (average purchase price per share of \$51.98), including repurchases for which settlement occurred subsequent to September 30, 2014. In addition, during the nine months ended September 30, 2014, 46,265 shares were surrendered to us to satisfy tax withholding obligations in connection with the vesting of restricted stock.

On September 21, 2015, we issued \$300.0 million aggregate principal amount of 3.35% Senior Notes due 2021 and \$450.0 million aggregate principal amount of 4.5% Senior Notes due 2025. The 2021 Notes were sold at 99.998% of the aggregate principal amount. The 2025 Notes were sold at 99.663% of the aggregate principal amount. See "Long-term Debt - Senior Unsecured Notes" above for additional information regarding our 2021 Notes and 2025 Notes. In connection with the issuance of the 2021 Notes and 2025 Notes, we incurred \$6.7 million in debt issuance costs that will be amortized to interest expense over the terms of the related debt arrangements. Cash flows from financing activities in 2015 include \$5.5 million of amounts paid for these debt issuance costs as of September 30, 2015.



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During the nine months ended September 30, 2015, we borrowed \$1.3 billion and repaid \$2.4 billion under our revolving credit facility, for net repayments of \$1.1 billion. During 2015, we established a commercial paper program pursuant to which we may issue short-term, unsecured commercial paper notes on a private placement basis up to a maximum aggregate amount outstanding at any time of \$1.0 billion. Cash flows from financing activities include changes in commercial paper notes outstanding totaling net proceeds of \$435.0 million during the nine months ended September 30, 2015.

During the nine months ended September 30, 2014, we borrowed \$960.0 million and repaid \$850.0 million under our revolving credit facility, for net borrowings of \$110.0 million.

We made payments of capital lease and other debt obligations of \$8.2 million during the nine months ended September 30, 2015, and \$22.3 million during the nine months ended September 30, 2014.

Cash flows from financing activities also include changes in vehicle floorplan payable-non-trade totaling net payments of \$112.9 million for the nine months ended September 30, 2015, and net payments of \$53.0 million for the nine months ended September 30, 2014.

Recent Accounting Pronouncements

See Note 1 of the Notes to Unaudited Condensed Consolidated Financial Statements.

Forward-Looking Statements

Our business, financial condition, results of operations, cash flows, and prospects, and the prevailing market price and performance of our common stock may be adversely affected by a number of factors, including the matters discussed below. Certain statements and information set forth in this Quarterly Report on Form 10-Q, including without limitation statements regarding pending acquisitions, strategic initiatives, expected future investments in our business, and our expectations for the future performance of our franchises and the automotive retail industry, as well as other written or oral statements made from time to time by us or by our authorized executive officers on our behalf, constitute “forward-looking statements” within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. All statements other than statements of historical fact, including statements that describe our objectives, plans or goals are, or may be deemed to be, forward-looking statements. Words such as “anticipate,” “expect,” “intend,” “goal,” “plan,” “believe,” “continue,” “may,” “will,” and variations of such words and similar expressions are intended to identify such forward-looking statements. Our forward-looking statements reflect our current expectations concerning future results and events, and they involve known and unknown risks, uncertainties and other factors that are difficult to predict and may cause our actual results, performance, or achievements to be materially different from any future results, performance, or achievements expressed or implied by these statements. The risks, uncertainties, and other factors that our stockholders and prospective investors should consider include, but are not limited to, the following:

The automotive retail industry is sensitive to changing economic conditions and various other factors. Our business and results of operations are substantially dependent on new vehicle sales levels in the United States and in our particular geographic markets and the level of gross profit margins that we can achieve on our sales of new vehicles, all of which are very difficult to predict.

If we are not able to maintain and enhance our retail brands and reputation or to attract consumers to our own digital channels, or if events occur that damage our retail brands, reputation, or sales channels, our business and financial results may be harmed.

We are dependent upon the success and continued financial viability of the vehicle manufacturers and distributors with which we hold franchises.

New laws, regulations, or governmental policies regarding fuel economy and greenhouse gas emission standards, or changes to existing standards, may affect vehicle manufacturers’ ability to produce cost-effective vehicles or vehicles that consumers demand, which could adversely impact our business, results of operations, financial condition, cash flow, and prospects.

Our vehicle sales may be impacted by consumer incentive, marketing, and other programs of vehicle manufacturers, as well as the announcement of stop-sale orders and safety recalls.

Natural disasters and adverse weather events can disrupt our business.



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We are subject to restrictions imposed by, and significant influence from, vehicle manufacturers that may adversely impact our business, financial condition, results of operations, cash flows, and prospects, including our ability to acquire additional stores.

We are subject to numerous legal and administrative proceedings, which, if the outcomes are adverse to us, could materially adversely affect our business, results of operations, financial condition, cash flows, and prospects.

Our operations are subject to extensive governmental laws and regulations. If we are found to be in purported violation of or subject to liabilities under any of these laws or regulations, or if new laws or regulations are enacted that adversely affect our operations, our business, operating results, and prospects could suffer.

A failure of our information systems or any security breach or unauthorized disclosure of confidential information could have a material adverse effect on our business.

Our debt agreements contain certain financial ratios and other restrictions on our ability to conduct our business, and our substantial indebtedness could adversely affect our financial condition and operations and prevent us from fulfilling our debt service obligations.

We are subject to interest rate risk in connection with our vehicle floorplan payables and revolving credit facility that could have a material adverse effect on our profitability.

Our largest stockholders, as a result of their ownership stakes in us, may have the ability to exert substantial influence over actions to be taken or approved by our stockholders or Board of Directors. In addition, future share repurchases and fluctuations in the levels of ownership of our largest stockholders could impact the volume of trading, liquidity, and market price of our common stock.

Goodwill and other intangible assets comprise a significant portion of our total assets. We must test our goodwill and other intangible assets for impairment at least annually, which could result in a material, non-cash write-down of goodwill or franchise rights and could have a material adverse impact on our results of operations and shareholders' equity.

Please refer to our most recent Annual Report on Form 10-K for additional discussion of the foregoing risks. These forward-looking statements speak only as of the date of this report, and we undertake no obligation to update any forward-looking statements to reflect subsequent events or circumstances.

### Additional Information

Investors and others should note that we announce material financial information using our company website ([www.autonation.com](http://www.autonation.com)), our investor relations website ([investors.autonation.com](http://investors.autonation.com)), SEC filings, press releases, public conference calls, and webcasts. Information about AutoNation, its business, and its results of operations may also be announced by posts on the following social media channels:

• AutoNation's Twitter feed ([www.twitter.com/autonation](http://www.twitter.com/autonation))

• Mike Jackson's Twitter feed ([www.twitter.com/CEOMikeJackson](http://www.twitter.com/CEOMikeJackson))

• AutoNation's Facebook page ([www.facebook.com/autonation](http://www.facebook.com/autonation))

• Mike Jackson's Facebook page ([www.facebook.com/CEOMikeJackson](http://www.facebook.com/CEOMikeJackson))

The information that we post on these social media channels could be deemed to be material information. As a result, we encourage investors, the media, and others interested in AutoNation to review the information that we post on these social media channels. These channels may be updated from time to time on AutoNation's investor relations website. The information on or accessible through our websites and social media channels is not incorporated by reference in this Quarterly Report on Form 10-Q.

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**ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

**Interest Rate Risk**

Our primary market risk exposure is changing LIBOR-based interest rates. Interest rate derivatives may be used to hedge a portion of our variable rate debt when appropriate based on market conditions.

We had \$3.2 billion of variable rate vehicle floorplan payable at September 30, 2015, and \$3.1 billion at December 31, 2014. Based on these amounts, a 100 basis point change in interest rates would result in an approximate change to our annual floorplan interest expense of \$32.0 million at September 30, 2015, and \$31.0 million at December 31, 2014. Our exposure to changes in interest rates with respect to total vehicle floorplan payable is partially mitigated by manufacturers' floorplan assistance, which in some cases is based on variable interest rates. We had \$435.0 million of commercial paper notes outstanding at September 30, 2015. Based on the amounts outstanding, a 100 basis point change in interest rates would result in an approximate change to annual interest expense of \$4.4 million at September 30, 2015.

We had no other variable rate debt outstanding at September 30, 2015 and \$1.1 billion at December 31, 2014. Based on the amounts outstanding, a 100 basis point change in interest rates would result in an approximate change to annual interest expense of \$11.1 million at December 31, 2014.

Our fixed rate long-term debt, primarily consisting of amounts outstanding under our senior unsecured notes and mortgages, totaled \$1.8 billion and had a fair value of \$1.9 billion as of September 30, 2015. and totaled \$1.0 billion and had a fair value of \$1.1 billion as of December 31, 2014.

**ITEM 4. CONTROLS AND PROCEDURES**

**Evaluation of Disclosure Controls and Procedures**

Our management, with the participation of our Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the "Exchange Act")), as of the end of the period covered by this Quarterly Report on Form 10-Q. Based on that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective as of the end of the period covered by this Quarterly Report on Form 10-Q.

**Changes in Internal Control over Financial Reporting**

There was no change in our internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) identified in connection with the evaluation required by paragraph (d) of Rule 13a-15 or 15d-15 under the Exchange Act that occurred during our last fiscal quarter that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

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## PART II. OTHER INFORMATION

## ITEM 1A. RISK FACTORS

In addition to the information set forth in this Form 10-Q, you should carefully consider the risk factors discussed in Part I, Item 1A of our most recent Annual Report on Form 10-K, which could materially affect our business, financial condition, or future results.

## ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

The table below sets forth information with respect to shares of common stock repurchased by AutoNation, Inc. during the three months ended September 30, 2015.

| Period                                 | Total Number of Shares Purchased <sup>(1)</sup> | Avg. Price Paid Per Share | Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs | Approximate Dollar Value of Shares That May Yet Be Purchased Under The Programs (in millions) <sup>(1)</sup> |
|--|---|---------------------------|--|--|
| July 1, 2015 - July 30, 2015           | 487,702   | \$61.30                   | 487,702  | \$ 191.7   |
| August 1, 2015 - August 31, 2015       | 1,304,510                                       | \$59.96                   | 1,304,302  | \$ 113.5   |
| September 1, 2015 - September 30, 2015 | 715,374   | \$58.59                   | 715,082  | \$ 321.6   |
| Total                                  | 2,507,586                                       |                           | 2,507,086  |  |

Our Board of Directors from time to time authorizes the repurchase of shares of our common stock up to a certain monetary limit. In September 2015, our Board of Directors authorized the repurchase of an additional \$250.0 million of shares of our common stock. As of September 30, 2015, \$321.6 million remained available under our <sup>(1)</sup> stock repurchase authorization limit. The Board's authorization has no expiration date. During the third quarter of 2015, all of the shares reflected in the table above were repurchased under our stock repurchase program, except for 500 shares surrendered to AutoNation to satisfy tax withholding obligations in connection with the vesting of restricted stock.

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ITEM 6. EXHIBITS

| Exhibit No. | Description   |
|-------------|---|
| 4.1         | Indenture, dated as of April 14, 2010, by and between AutoNation, Inc. and Wells Fargo Bank, National Association, as trustee (incorporated by reference to Exhibit 4.1 to the Company's Current Report on Form 8-K filed on April 15, 2010). |
| 4.2         | 2021 Notes Supplemental Indenture, dated as of September 21, 2015 (incorporated by reference to Exhibit 4.2 to the Company's Current Report on Form 8-K filed with the SEC on September 21, 2015).  |
| 4.3         | Form of 3.35% Senior Notes due 2021 (included in Exhibit 4.2).  |
| 4.4         | 2025 Notes Supplemental Indenture, dated as of September 21, 2015 (incorporated by reference to Exhibit 4.3 to the Company's Current Report on Form 8-K filed with the SEC on September 21, 2015).  |
| 4.5         | Form of 4.5% Senior Notes due 2025 (included in Exhibit 4.4).   |
| 10.1        | Transition and Separation Agreement, dated July 21, 2015, by and between AutoNation, Inc. and Alan J. McLaren (incorporated by reference to Exhibit 10.1 to the Company's Quarterly Report on Form 10-Q filed with the SEC on July 22, 2015). |
| 31.1        | Certification of Chief Executive Officer Pursuant to Rule 13a-14(a) of the Exchange Act.  |
| 31.2        | Certification of Chief Financial Officer Pursuant to Rule 13a-14(a) of the Exchange Act.  |
| 32.1        | Certification of Chief Executive Officer Pursuant to Rule 13a-14(b) of the Exchange Act and 18 U.S.C. Section 1350.   |
| 32.2        | Certification of Chief Financial Officer Pursuant to Rule 13a-14(b) of the Exchange Act and 18 U.S.C. Section 1350.   |
| 101.INS     | XBRL Instance Document  |
| 101.SCH     | XBRL Taxonomy Extension Schema Document   |
| 101.CAL     | XBRL Taxonomy Extension Calculation Linkbase Document   |
| 101.DEF     | XBRL Taxonomy Extension Definition Linkbase Document  |
| 101.LAB     | XBRL Taxonomy Extension Label Linkbase Document   |
| 101.PRE     | XBRL Taxonomy Extension Presentation Linkbase Document  |



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SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

AUTONATION, INC.

Date: October 28, 2015

By: /s/ Christopher Cade  
Christopher Cade  
Vice President and Chief Accounting Officer

(Duly Authorized Officer and Principal Accounting Officer)