BANK OF NEW YORK CO INC
Form 10-Q
May 09, 2007

THE BANK OF NEW YORK COMPANY, INC.

Quarterly Report on Form 10-Q
For the quarterly period ended March 31, 2007

The Quarterly Report on Form 10-Q and cross reference index is on page 72.

THE BANK OF NEW YORK COMPANY, INC.
FINANCIAL REVIEW
TABLE OF CONTENTS

Consolidated Financial Highlights 1

Management's Discussion and Analysis of Financial Condition and Results of Operations

- Overview 3
- First Quarter 2007 Highlights 5
- Consolidated Income Statement Review 6
- Business Segment Review 12
- Critical Accounting Policies 26
- Consolidated Balance Sheet Review 30
- Liquidity 37
- Capital Resources 40
- Trading Activities 42
- Asset/Liability Management 44
- Statistical Information 45
- Supplemental Information 46
- Merger Agreement with Mellon Financial Corporation 48
- Forward-Looking Statements and Risk Factors 48
- Mellon Transaction 49
- Government Monetary Policies and Competition 50
- Website Information 50

Consolidated Financial Statements
- Consolidated Balance Sheets March 31, 2007 and December 31, 2006 51
- Consolidated Statements of Income for the Three Months Ended March 31, 2007, December 31, 2006, and March 31, 2006 52
- Consolidated Statement of Changes In Shareholders' Equity for the Three Months Ended March 31, 2007 53
- Consolidated Statements of Cash Flows for the Three Months Ended March 31, 2007 and 2006 54
- Notes to Consolidated Financial Statements 55

Form 10-Q
- Cover 72
- Controls and Procedures 73
- Legal and Regulatory Proceedings 73
- Risk Factors 74
- Unregistered Sales of Equity Securities and Use of Proceeds 74
- Exhibits 75
- Signature 76

THE BANK OF NEW YORK COMPANY, INC.
Consolidated Financial Highlights
(Unaudited)

Quarter ended

(dollar amounts in millions, except per share amounts and unless otherwise noted)	March 31, 2007	Dec. 31, 2006	March 31, 2006
Reported Results:			
Net income	$ 434	$ 1,789	$ 422
Basic EPS	0.58	2.39	0.55
Diluted EPS	0.57	2.36	0.55
Continuing Operations:			
Key metrics			
Noninterest income	$ 1,475	$ 1,441	$ 1,265
Net interest income	427	451	339
Total revenue	$ 1,902	$ 1,892	$ 1,604
Total expense	1,272	1,285	1,069
Pre-tax operating margin	34%	33%	33%
Net interest margin	2.18	2.27	1.95
Net interest income on tax equivalent basis	$ 429	$ 452	$ 346
Net income	437	427	360
Basic EPS	0.58	0.57	0.47
Diluted EPS	0.57	0.56	0.47
Performance ratios			
Return on average common equity	15.70%	14.95%	14.75%
Return on average common equity excluding merger & integration costs	16.06	15.36	14.75
Return on average assets	1.73	1.66	1.50
Return on average assets excluding merger & integration costs	1.78	1.70	1.50
Return on average tangible common equity	39.20	36.45	27.97
Return on average tangible common equity excluding merger & integration costs	40.09	37.39	27.97
Return on average tangible assets	1.93	1.87	1.61
Return on average tangible assets excluding merger & integration costs	1.98	1.92	1.61
Selected average balances			
Interest-earning assets	$ 79,075	$ 79,841	$ 71,035
Total assets	101,975	102,138	91,831
Interest-bearing deposits	43,862	44,344	41,263
Noninterest-bearing deposits	14,903	14,721	10,119
Shareholders' equity	11,277	11,340	9,888
Employees	23,134	22,961	19,989
Credit loss provision and net charge-offs			
Total provision	$ (15)	$ (15)	$ -
Total net (charge-offs)/recoveries	3	(24)	4

Loans			
Allowance for loan losses			
As a percent of total loans	0.76%	0.76%	1.04%
As a percent of non-margin loans	0.87	0.88	1.24
Total allowance for credit losses			
As a percent of total loans	1.11	1.16	1.47
As a percent of non-margin loans	1.28	1.34	1.76
Nonperforming assets			
Total nonperforming assets	$ 29	$ 38	$ 25
Nonperformance assets ratio	0.1%	0.1%	0.1%

THE BANK OF NEW YORK COMPANY, INC.
Consolidated Financial Highlights
(Unaudited)

(dollar amounts in millions, except per share amounts and unless otherwise noted)	Quarter ended March 31, 2007	Dec. 31, 2006	March 31, 2006
Assets under Custody and Administration			
(in trillions) (1)			
Assets under Custody and Administration	$ 13.8	$ 13.0	$ 11.3
Equity securities	32%	33%	33%
Fixed income securities	68	67	67
Cross-border assets	$ 5.0	$ 4.7	$ 3.7
Assets under management (in billions) (2)			
Asset and wealth management			
Equity securities	$ 41	$ 39	$ 37
Fixed income securities	22	21	21
Alternative investments	33	33	26
Liquid assets	34	38	29
Asset and wealth management	$ 130	$ 131	$ 113
Foreign exchange overlay	12	11	11
Securities lending short-term investment funds	54	48	49
Total assets under management	$ 196	$ 190	$ 173
Capital ratios			
Tier 1 capital ratio	8.43%	8.19%	8.28%
Total capital ratio	12.81	12.49	12.44

Leverage ratio	6.80	6.67	6.51
Adjusted tangible common equity ratio (3)	5.47	5.30	5.54
Average shares outstanding (in thousands)			
Basic	750,737	746,688	763,851
Diluted	763,083	757,981	773,630
Other			
Book value per common share	$ 15.20	$ 15.34	$ 13.09
Tangible book value per common share	6.53	6.57	7.08
Period-end shares outstanding (in thousands)	758,324	755,861	771,561
Dividends per share	$ 0.22	$ 0.22	$ 0.21
Dividend yield	2.17%	2.24%	2.33%
Closing common stock price per share	$ 40.55	$ 39.37	$ 36.04
Market capitalization (in billions)	30.8	29.8	27.8

3

MANAGEMENT'S DISCUSSION AND ANALYSIS OF THE COMPANY'S FINANCIAL CONDITION AND RESULTS OF OPERATIONS ("MD&A")

The Bank of New York Company, Inc.'s (the "Company") actual results of future operations may differ from those estimated or anticipated in certain forward-looking statements contained herein for reasons which are discussed below and under the heading "Forward-Looking Statements and Risk Factors." When used in this report words such as "estimate," "forecast," "project," "anticipate," "confident," "target," "expect," "intend," "think," "continue," "seek," "believe," "plan," "goal," "could," "should," "may," "will," "strategy," "highly attractive," "rapidly evolving financial markets," "synergies," "opportunities," "superior returns," "well-positioned," "trends," "pro forma" and words of similar meaning, signify forward-looking statements in addition to statements specifically identified as forward-looking statements. In addition, certain business terms used in this document are defined in the Company's 2006 Annual Report on Form 10-K.

OVERVIEW

The Company's Businesses

The Bank of New York Company, Inc. (NYSE: BK) is a global leader in providing a comprehensive array of services that enable institutions and individuals to move and manage their financial assets in more than 100 markets worldwide. The Company has a long tradition of collaborating with clients to deliver innovative solutions through its core competencies: securities servicing, treasury management, asset management, and wealth management. The Company's extensive global client base includes a broad range of leading financial institutions, corporations, government entities, endowments and foundations. Its principal subsidiary, The Bank of New York (the "Bank"), founded in 1784, is the oldest bank in the United States and has consistently played a prominent role in the evolution of financial markets worldwide.

The Company's strategy over the past decade has been to focus on highly scalable, fee-based securities servicing and fiduciary businesses, and it has achieved top three market share in most of its major product lines. The Company distinguishes itself competitively by offering one of the industry's broadest array of products and services around the investment lifecycle. These include:

* advisory and asset management services to support the investment decision;
* custody, securities lending, accounting, and administrative services for investment portfolios;
* clearance and settlement capabilities and trade and foreign exchange execution;
* sophisticated risk and performance measurement tools for analyzing portfolios; and
* services for issuers of both equity and debt securities.

By providing integrated solutions for clients' needs, the Company strives to be the preferred partner in helping its clients succeed in the world's rapidly evolving financial markets.

The Company's long-term financial objectives include:

* achieving positive operating leverage over an economic cycle; and
* sustaining top-line growth by expanding client relationships and winning new ones.

To achieve its long-term objectives, the Company has grown both through internal reinvestment as well as execution of strategic acquisitions to expand product offerings and increase market share in its scale businesses. Internal reinvestment occurs through increased technology spending, staffing levels, marketing/branding initiatives, quality programs, and product development. The Company consistently invests in technology to improve the breadth and quality of its product offerings, and to increase economies of scale. The Company has acquired over 90 businesses over the past ten years, almost exclusively in its securities servicing and asset management areas.

The Company has taken recent actions that have significantly transformed the Company. During 2006 the Company:

* Agreed to merge with Mellon Financial Corporation ("Mellon"), a global leader in asset management and securities servicing
* Sold its retail and regional middle market banking businesses ("Retail Business")
* Purchased the corporate trust business (the "Acquired Corporate Trust Business") of JPMorgan Chase & Co. ("JPMorgan Chase")
* Formed a joint venture known as BNY ConvergEx Group, LLC, a trade execution and investment technology firm

As part of the transformation to a leading securities servicing provider, the Company has also de-emphasized or exited several of its slower growth traditional banking businesses over the past decade. The Company's more significant actions include selling its credit card business in 1997 and its factoring business in 1999, significantly reducing non-financial corporate credit exposures, and most recently, the sale of the Company's Retail Business. To the extent these actions generated capital, the capital has been reallocated to the Company's higher-growth businesses or used to repurchase shares.

5

The Company's business model is well positioned to benefit from a number of long-term secular trends. These include:

* growth of worldwide financial assets,
* globalization of investment activity,
* structural market changes, and
* increased outsourcing.

These trends benefit the Company by driving higher levels of financial asset trading volume and other transactional activity, as well as higher asset price levels and growth in client assets, all factors by which the Company prices its services. In addition, international markets offer excellent growth opportunities.

FIRST QUARTER 2007 HIGHLIGHTS

The Company reported first quarter net income of $434 million and diluted earnings per share of 57 cents. On an adjusted basis, excluding merger and integration costs, first quarter net income was $449 million and diluted earnings per share was 59 cents. This compares to net income of $422 million, or 55 cents of diluted earnings per share, and income from continuing operations of $360 million, or 47 cents of diluted earnings per share, in the first quarter of 2006.

Performance highlights for the quarter include:

* Asset servicing revenue grew 17% over the first quarter of 2006, driven by custody, fund services, and broker-dealer services;
* Asset and wealth management fees were up 20% over the first quarter of 2006 reflecting organic growth;
* Issuer services results were strong following the seasonally robust fourth quarter;
* Asset quality remained excellent;
* Good expense discipline drove positive operating leverage.

In the first quarter of 2007, the Company continued its strong momentum and achieved broad-based growth. The performance reflected the strength of the Company's business model, which has been built to benefit from global capital flows and investor activity. The Company benefited from active capital markets and the increase in net new business remains favorable.

6

CONSOLIDATED INCOME STATEMENT REVIEW

Noninterest Income

Continuing Operations

	Percent Inc/(Dec)	
	1Q07 vs.	1Q07 vs.

(In millions)	1Q07	4Q06	1Q06	4Q06	1Q06
Securities servicing fees					
Asset servicing	$ 393	$ 355	$ 335	11%	17%
Issuer services	319	340	154	(6)	107
Clearing services	278	263	342	6	(19)
Securities servicing fees	990	958	831	3	19
Global payment services	50	51	51	(2)	(2)
Asset & wealth management fees	153	154	127	(1)	20
Performance fees	14	18	7	(22)	100
Financing-related fees	52	61	63	(15)	(17)
Foreign exchange and other trading activities	128	98	113	31	13
Securities gains/(losses)	2	2	(4)	-	150
Asset/investment income	35	47	34	(26)	3
Other(1)	51	52	43	(2)	19
Total noninterest income	$1,475	$1,441	$1,265	2	17

The results of many of the Company's businesses are influenced by customer activities that vary by quarter. For instance, consistent with an overall decline in securities industry activity in the summer, the Company typically experiences a seasonal decline in the third quarter. The Company also experiences seasonal increases in securities lending and depositary receipts reflecting European dividend distribution during the second quarter of the year, and to a lesser extent, in the fourth quarter of the year.

The increase in noninterest income versus the year-ago quarter primarily reflects growth in securities servicing, asset and wealth management and foreign exchange and other trading activities. The first quarter of 2007 and the fourth quarter of 2006 reflect the new business mix including higher revenue from the Acquired Corporate Trust Business partially offset by the BNY ConvergEx transaction. The sequential-quarter increase in noninterest income primarily reflects growth in securities servicing fees and foreign exchange and other trading revenues.

Securities servicing fees increased over the first quarter period of 2006 reflects strong growth in asset servicing and issuer services. Securities servicing fees were up sequentially reflecting growth in asset servicing and clearing services. See "Institutional Services Segment" in "Business Segment Review" for additional details.

Global payment services fees were down slightly from the first and fourth quarters of 2006. Compared with the first quarter of 2006, the level of fees has been impacted by customers paying with a higher value of compensatory balances in lieu of fees. Global payment services includes fees related to funds transfer, cash management, and liquidity management.

Asset and wealth management fees increased from the first quarter of 2006 primarily due to growth in assets under management, notably in alternative investments, as well as the acquisition of Urdang, a real estate investment management company, in March of last year. Total

assets under management for asset and wealth management were $130 billion at March 31,

2007, up from $113 billion at March 31, 2006 and essentially unchanged from December 31, 2006.

Performance fees were up from a year-ago quarter reflecting strong results at two of the Company's alternative asset management subsidiaries, Ivy Asset Management and Alcentra. The sequential-quarter decline primarily reflects the robust fourth quarter in performance fees.

Financing-related fees decreased from a year-ago quarter and fourth quarter of 2006 reflecting a lower level of credit-related activities consistent with the Company's strategic direction. Finance-related fees include capital markets and investment banking fees, loan commitment fees and credit-related trade fees.

Foreign exchange and other trading revenues were up sequentially and from the first quarter of 2006 reflecting an increase in other trading activities driven by interest rate derivatives and hedging transactions. Foreign exchange revenue increased on a sequential quarter basis consistent with higher market volatility and volumes in late February and early March. Foreign exchange results were down from the first quarter of 2006 reflecting lower market volatility.

Asset/investment income in the quarter reflected continued strong returns on investments in the sponsor fund portfolio. Venture capital income was $17 million in the first quarter of 2007, down from $29 million in the fourth quarter of 2006 and $23 million in the first quarter of 2006. In the fourth quarter of 2006, the Company sold one of its sponsor fund investments to a third party for a realized gain of $11 million. Asset/investment income includes the gains and losses on private equity investments, income from insurance contracts, and lease residual gains and losses.

Other noninterest income is comprised of asset-related gains, equity investment income, net economic value payments, and other transactions. Asset-related gains include loan and real estate dispositions. Equity investment income primarily reflects the Company's proportionate share of the income from its investment in Wing Hang Bank Limited. Other income primarily includes low income housing, other investments and various miscellaneous revenues.

The breakdown among these four categories is shown below:

Other Noninterest Income

(In millions)	1Q07	4Q06	1Q06
Asset-related gains	$ 12	$ 19	$ 34
Equity investment income	13	11	11
Net economic value payments	25	23	-
Other	1	(1)	(2)
Other noninterest income	$ 51	$ 52	$ 43

Other noninterest income decreased versus fourth quarter of 2006 reflecting lower asset-related gains. The first quarter 2007 results include net economic value payments of $25 million compared with $23 million in the fourth quarter of 2006 on corporate trust deposits that have not yet transitioned to the Company's balance sheet. The first quarter of 2006 included pre-tax gain of $31 million related to the conversion of the Company's New York Stock Exchange seats into cash and shares of NYSE Group, Inc. common stock. The fourth quarter 2006 results include a $6 million loss related to low-income housing investments.

8

Net Interest Income

Continuing Operations

(Dollars in millions)	1Q07	4Q06	1Q06	Percent Inc/(Dec) 1Q07 vs. 4Q06	Percent Inc/(Dec) 1Q07 vs. 1Q06
Net interest income	$427	$451	$339	(5)%	26%
Tax equivalent adjustment(1)	2	1	7		
Net interest income on a tax equivalent basis	$429	$452	$346	(5)	24
Net interest margin	2.18%	2.27%	1.95%		

Net interest income and net interest margin increased from the first quarter of 2006 reflecting higher deposit balances associated with the Acquired Corporate Trust Business, as well as higher amounts of interest-earning assets and interest-free balances and the greater value of interest-free balances in a higher rate environment.

The sequential-quarter decrease in net interest income and net interest margin was driven by a lower volume of low cost deposits associated with the securities servicing business and fewer days in the quarter. Net interest margin was 2.18% in the first quarter of 2007, compared with 1.95% in the first quarter of 2006 and 2.27% in the fourth quarter of 2006.

Net interest income does not reflect the impact of certain deposits of the Acquired Corporate Trust Business which are expected to transition to the Company's balance sheet in the second quarter of 2007. Pro forma for the inclusion of these deposits and the associated economic value on these deposits, the net interest margin would have been approximately 2%.

Noninterest Expense and Income Taxes

Continuing Operations

(In millions)	1Q07	4Q06	1Q06	Percent Inc/(Dec) 1Q07 vs. 4Q06	Percent Inc/(Dec) 1Q07 vs. 1Q06
Staff	$ 720	$ 736	$ 604	(2)%	19%
Net occupancy	79	73	68	8	16
Furniture and equipment	50	45	51	11	(2)
Clearing	37	38	50	(3)	(26)
Sub-custodian expenses	34	33	34	3	-
Software	54	59	55	(8)	(2)
Business development	30	30	23	-	30
Communications	19	23	26	(17)	(27)
Professional, legal and other purchased services	130	125	82	4	59
Distribution and servicing	4	5	4	(20)	-
Amortization of intangibles	28	34	13	(18)	115
Merger and integration costs	15	17	-	(12)	NM
Other	72	67	59	7	22
Total noninterest expense	1,272	1,285	1,069	(1)	19
Merger and integration costs	(15)	(17)	-	(12)	NM
Total noninterest expense excluding merger and integration costs	$1,257	$1,268	$1,069	(1)	18

Noninterest expense was up compared with the first quarter of 2006 and down on a sequential-quarter basis.

The decline in sequential quarter expenses reflects strong expense discipline across many of the Company's businesses.

* The decrease in staff expense reflects lower incentive compensation and pension expenses.
  Staff expense is comprised of:
  - compensation expense, which includes
    * base salary expense, primarily driven by headcount,
    * the cost of temporary help and overtime, and
    * severance expense;
  - incentive expense, which includes
    * additional compensation earned under a wide range of sales commission plans and incentive plans designed to reward a combination of individual, business unit and corporate performance versus goals, and
    * stock option expense; and

- employee benefit expense, primarily medical benefits, payroll taxes, pension and other retirement benefits.

* The increase in net occupancy primarily reflects the conversion of AIB/BNY Securities Servicing (Ireland) Ltd. ("AIB/BNY") to a wholly-owned subsidiary.

10

* The fourth quarter of 2006's amortization of intangibles included a $6 million impairment charge related to the write-off of customer intangibles.

* Other expense included transition services expense and other costs related to the Acquired Corporate Trust Business of $21 million in the current quarter and $22 million in the fourth quarter of 2006.

* Merger and integration expense in the first quarter of 2007 included $11 million related to the Acquired Corporate Trust Business and $4 million related to the anticipated merger with Mellon.

The purchase of the Acquired Corporate Trust Business and the remaining 50% of AIB/BNY joint venture, along with the disposition of certain execution businesses in the BNY ConvergEx transaction, significantly impacts comparisons of the first quarter of 2007 to the first quarter of 2006. The net impact of these transactions was to increase staff expense, net occupancy, business development, professional, legal, and other purchased services, amortization of intangibles, and other expense. The BNY ConvergEx transaction also resulted in lower clearing expenses.

The effective tax rate for the first quarter of 2007 was 32.2%, compared to 32.7% in the first quarter of 2006 and 31.4% in the fourth quarter of 2006. The decrease from the first quarter of 2006 primarily reflects foreign sales corporation benefits for certain leverage leases. The sequential quarter increase reflects lower Section 29 tax credits related to synthetic fuel.

The Company's effective tax rate in the future is expected to be impacted by the price of oil, which determines the amount of synthetic fuel tax credits (Section 29 of the Internal Revenue Code) it will receive. These credits relate to investments that produce alternative fuel from coal byproducts.

To manage its exposure in 2007 to the risk of an increase in oil prices that could reduce synthetic fuel tax credits, the Company entered into an option contract covering a specified number of barrels of oil that settles at the end of 2007. The option contract economically hedges a portion of the Company's projected 2007 synthetic fuel tax credit benefit. The contract does not qualify for hedge accounting and, as a result, changes in the fair value of the option will be recorded currently in trading income. The Company may enter into further option contracts to protect against fluctuations in oil prices.

At March 31, 2007, the Company assumed a $73 average price per barrel after March 31, 2007 to estimate the 2007 benefit from synthetic fuel credits. To the extent the average oil price differs from this assumption, the table below shows the estimated effect on earnings per share ("EPS") for 2007.

Avg. Price Per Barrel March 31, 2007 - December 31, 2007	Phase-out %	Net Benefit (In millions)	Option Contract Benefit/ (Cost) (In millions)	EPS Effect
$ 67	8.4%	$ 52.1	$(1.5)	$ 0.02
69	18.8	46.2	1.5	0.02
73	40.0	34.1	7.7	0.01 (1)
75	50.2	28.3	10.6	0.01
77	60.7	22.4	12.1	0.00

If the 2007 annual average price per barrel of oil were to go below $64 or above $78, there would be no additional EPS effect.

11

Credit Loss Provision and Net Charge-Offs

(In millions)

	1Q07	4Q06	1Q06
Provision	$ (15)	$ (15)	$ -
Net (charge-offs)/recoveries:			
Commercial	$ 3	$ (23)	$ 2
Foreign	-	(1)	2
Total net (charge-offs)/recoveries	$ 3	$ (24)	$ 4

The provision for credit losses for the first quarter of 2007 was a credit of $15 million, compared with zero in the first quarter of 2006 and a credit of $15 million in the fourth quarter of 2006 reflecting continuing high credit quality. The Company recorded a net recovery of $3 million in the first quarter of 2007, compared with a net recovery of $4 million in the first quarter of 2006 and a net charge-off of $24 million in the fourth quarter of 2006. The first quarter of 2007 reflects a $7 million recovery related to leased aircraft that were sold. During the fourth quarter of 2006, the Company sold $38 million of domestic airline leasing exposure resulting in a charge-off of $23 million.

12

BUSINESS SEGMENT REVIEW

Segment Data

The Company has an internal information system that produces performance data for its three business segments along product and service lines.

Business Segments Accounting Principles

The Company's segment data has been determined on an internal management basis of accounting, rather than the generally accepted accounting principles used for consolidated financial reporting. These measurement principles are designed so that reported results of the segments will track their economic performance. Segment results are subject to restatement whenever improvements are made in the measurement principles or when organizational changes are made.

The Company continuously updates segment information for changes that occur in the management of its businesses. In the first quarter of 2007, in connection with the anticipated merger with Mellon, business segment reporting was realigned to reflect the planned new business structure of the combined company. In addition, several allocation methodologies were also revised to achieve greater harmonization with Mellon's methodologies. All prior periods have been restated to reflect these revisions. It is anticipated that most remaining allocation methodologies will be harmonized during the second quarter of 2007.

The Company now provides segment data for three segments with the Asset and Wealth Management Segment and Institutional Services Segment being further divided into business groupings. These segments are shown below:

* Asset and Wealth Management Segment
  - Asset Management Business
  - Wealth Management Business
* Institutional Services Segment
  - Asset Servicing Business
  - Clearing & Execution Services Business
  - Issuer Services Business
  - Treasury Services Business
* Other Segment

On October 1, 2006, the Company sold substantially all of the assets of its Retail Business.

Specific segment accounting principles employed include:

* Revenue amounts reflect fee revenues generated by each segment.

* Revenues and expenses associated with specific client bases are included in those segments. For example, foreign exchange activity associated with clients using custody products is allocated to Asset Servicing Business within the Institutional Services Segment (which includes the Company's custody operations.)

* Balance sheet assets and liabilities and their related income or expense are specifically assigned to each segment. Previously segments with a net liability position would have also been allocated assets from the securities portfolio.

* Net interest income is allocated to segments based on the yields on the assets and liabilities generated by each segment. The Company employs a funds transfer pricing system that match funds the specific assets and liabilities of each segment based on

their interest sensitivity and maturity characteristics.

* The measure of revenues and profit or loss by a segment has been adjusted to present segment data on a tax equivalent basis.

* The provision for credit losses is allocated to segments based on changes in each segment's credit risk during the period. Previously the provision for credit losses was based on management's judgment as to average credit losses that would have been incurred in the operations of the segment over a credit cycle of a period of years.

* Support and other indirect expenses are allocated to segments based on internally-developed methodologies.

* Goodwill and intangibles are reflected within individual business segments.

* The business segment information is reported on a continuing operations basis for all periods presented.

* The operations of the Acquired Corporate Trust Business are included only from October 1, 2006, the date on which it was acquired.

DESCRIPTION OF BUSINESS SEGMENTS

The activities within each business segment are described below.

Asset and Wealth Management Segment

Asset Management Business

Asset Management provides investment solutions predominately to institutional investors around the world applying a broad spectrum of investment strategies. Asset Management's alternative strategies have expanded to include funds of hedge funds, private equity, alternative fixed income, and real estate.

The Company's asset management subsidiaries include:

* Ivy Asset Management Corporation, one of the country's leading fund of hedge funds firms, offers a comprehensive range of multi-manager hedge fund products and customized portfolio solutions.

* Alcentra offers sophisticated alternative credit investments, including leveraged loans and subordinated and distressed debt.

* Urdang, a real estate investment firm, offers the opportunity to invest in real estate through separate accounts, a closed-end commingled fund that invests directly in properties, and a separate account that invests in publicly-traded real estate investment trusts.

* Estabrook Capital Management LLC offers value-oriented investment management strategies, including socially responsible investing.

* Gannett, Welsh & Kotler specializes in tax-exempt securities

management and equity portfolio strategies.

The Company also provides investment management services directly to institutions and manages the "Hamilton" family of mutual funds.

Wealth Management Business

In this business, the Company offers a full array of investment management, wealth management, and comprehensive financial management services to help individuals plan, invest, and arrange intergenerational wealth transition, which includes financial and estate planning, trust and fiduciary services, customized banking services, and brokerage and investment solutions. Clients include predominately high-net-worth individuals, families, family offices, charitable gift programs, endowments, foundations, professionals, and entrepreneurs.

14

Institutional Services Segment

Asset Servicing Business

Asset Servicing includes global custody, global fund services, securities lending, global liquidity services, outsourcing, government securities clearance, collateral management, credit-related services, and other linked revenues, principally foreign exchange. Clients include corporate and public retirement funds, foundations and global financial institution including banks, broker-dealers, investment managers, insurance companies, and mutual funds.

The Company is one of the leading asset service companies with $13.8 trillion of Assets under Custody and Administration at March 31, 2007. The Company is one of the largest mutual fund custodians for U.S. funds and one of the largest providers of fund services in the world with over $2.0 trillion in total assets. The Company also services more than 45% of the exchange-traded funds in the United States, and is a leading U.K. custodian. In securities lending, the Company is one of the largest lenders of U.S. Treasury securities and depositary receipts with a lending pool of approximately $1.8 trillion in 27 markets around the world.

The Company clears approximately 50% of transactions in U.S. Government securities. The Company is a leader in global clearance, clearing equity and fixed income transactions in 101 markets. With $1.5 trillion in tri-party balances worldwide, the Company is a leading collateral management agent.

Clearing & Execution Services Business

The Company's Clearing & Execution Services Business consists of its Pershing clearing business, its 35% equity interest in BNY ConvergEx Group and the Company's B-Trade and G-Trade businesses, which are expected to become part of the BNY ConvergEx Group in 2008. The BNY ConvergEx transaction changed the accounting from a fully consolidated subsidiary to a 35% equity interest recorded in other income.

The Company's Pershing subsidiary provides clearing, execution, financing, and custody for introducing broker-dealers and registered investment advisors. Pershing services more than 1,150 retail and institutional financial organizations and independent investment advisors with more than five million active accounts.

Through its affiliate, BNY ConvergEx Group, the Company provides execution solutions, investment technologies, commission management, research, transition management and wholesale and outsourcing solutions in over 90 global markets, executing 553 million shares each day and clearing more than 1.3 million trades daily.

In execution services, the Company provides broker-assisted and electronic trading services. The Company's execution services business is one of the largest global institutional agency brokerage organizations. In addition, it is one of the leading institutional electronic brokers for non-U.S. dollar equity execution.

Issuer Services Business

Issuer Services includes corporate trust, depositary receipts, employee investment plan services, and stock transfer.

In Issuer Services, the Company is depositary for more than 1,270 American and global depositary receipt programs, with a 64% market share, servicing leading companies from 62 countries. As the world's largest trustee, the Company provides diverse services for corporate, municipal, structured, and international debt securities. The Company serves as trustee for some 90,000 clients with more than $8 trillion in outstanding

debt securities. The Company is the third largest stock transfer agent in the United States, servicing more than 17 million shareowners. Employee Investment Plan Services has more than 120 clients with 650,000 employees in over 54 countries.

Treasury Services Business

Treasury Services includes global payment services for corporate customers as well as lending and credit-related services.

Corporate Global Payment Services offers leading-edge technology, innovative products, and industry expertise to help its clients optimize cash flow, manage liquidity, and make payments around the world in more than 90 different countries. The Company maintains a global network of branches, representative offices and correspondent banks to provide comprehensive payment services including funds transfer, cash management, trade services and liquidity management. The Company is one of the largest funds transfer banks in the U.S. transferring over $1.4 trillion daily via more than 150,000 wire transfers.

The Company provides lending and credit-related services to large public and private corporations and financial institutions nationwide. Through BNY Capital Markets, Inc., the Company provides a broad range of capital markets services including syndicated loans, bond underwriting, and private placements of corporate debt and equity

securities.

For its credit services business overall, the Company's corporate lending strategy is to focus on those clients and industries that are major users of securities servicing and global payment services.

Other Segment

The Other Segment primarily includes the Company's leasing operations, investing and funding operations, and corporate overhead. The tax equivalent adjustment on net interest income is eliminated in this segment. Noninterest income primarily reflects leasing, securities gains, and income from the sale of other corporate assets. Noninterest expenses include direct expenses supporting the leasing, investing, and funding activities as well as certain corporate overhead not directly attributable to the operations of the other segments.

In addition, this segment includes expenses previously allocated to the Company's Retail and Middle Market Banking Segment that did not qualify for treatment as discontinued operations expense.

16

Market Data

	1Q07	4Q06	3Q06	2Q06	1Q06	Percent Inc/(Dec) 1Q07 vs. 4Q06	1Q07 vs. 1Q06
S&P 500 Index(1)	1,421	1,418	1,336	1,270	1,295	-%	10%
NASDAQ Composite Index(1)	2,422	2,415	2,258	2,172	2,340	-	4
Lehman Brothers Aggregate Bond (service mark) Index(1)	230.8	226.6	220.0	213.2	205.9	2	12
MSCI EAFE (registered trademark) Index(1)	2,147.5	2,074.5	1,885.3	1,822.9	1,827.7	4	17
NYSE Volume (In billions)	123.8	114.4	108.8	121.6	113.7	8	9
NASDAQ Volume (In billions)	123.5	121.5	114.6	134.2	130.8	2	(6)

The results of many of the Company's businesses are influenced by customer activities that vary by quarter. For instance, consistent with an overall decline in securities industry activity in the summer, the Company typically experiences a seasonal decline in the third quarter. The Company also experiences seasonal increases in securities lending and depositary receipts reflecting the European dividend distribution season during the second quarter of the year, and to a lesser extent,

in the fourth quarter of the year.

The first quarter of 2007 was impacted by a seasonal decline in corporate actions that reduced revenue related to depositary receipts and securities lending. Non-program equity trading volumes were up 10% sequentially and year-over-year. In addition, average daily U.S. fixed-income trading volume was up 8% sequentially and 4% year-over-year. Total debt issuance increased 4% sequentially and 12% year-over-year. The issuance of global collateralized debt obligations is up 47% versus the first quarter of 2006.

As of March 31, 2007, Assets under Custody and Administration rose to $13.8 trillion, from $11.3 trillion at March 31, 2006 and $13.0 trillion at December 31, 2006. The increase in Assets under Custody and Administration relative to March 31, 2006 primarily reflects rising asset prices, growth in the custody business, and the impact of the Acquired Corporate Trust Business. Equity securities comprised 32% of the Assets under Custody and Administration at March 31, 2007, compared with 33% at March 31, 2006, while fixed-income securities were 68% compared with 67% at March 31, 2006. Assets under Custody and Administration at March 31, 2007 consisted of assets related to the custody, mutual funds, and corporate trust businesses of $9.6 trillion, broker-dealer services assets of $2.4 trillion, and all other assets of $1.8 trillion.

17

Segment Analysis

Asset and Wealth Management Segment

Assets Under Management - Asset and Wealth Management

(In billions)- Estimated	1Q07	4Q06	3Q06	2Q06	1Q06
Equity securities	$ 41	$ 39	$ 36	$ 36	$ 37
Fixed-income securities	22	21	20	21	21
Alternative investments	33	33	30	28	26
Liquid assets	34	38	34	31	29
Total assets under management	$130	$131	$120	$116	$113

Assets under management ("AUM") were $130 billion at March 31, 2007, compared with $113 billion at March 31, 2006, and $131 billion at December 31, 2006. The year-over-year increase in AUM primarily reflects the continued good growth across asset classes and strategies. Institutional clients represent 76% of AUM while individual clients equal 24%. At March 31, 2007, such assets were invested 32% in equities, 17% in fixed income, and 26% in alternative investments, with the remaining amount invested in liquid assets.

Asset Management Business

(In millions)	1Q07	4Q06	3Q06	2Q06	1Q06	Inc/(Dec) 1Q07 vs. 4Q06	Inc/(Dec) 1Q07 vs. 1Q06
Mutual funds	$ 3	$ 3	$ 2	$ 3	$ 2	$ -	$ 1
Institutional clients	68	72	64	61	55	(4)	13
Private clients	13	13	12	12	11	-	2
Total asset management fees	84	88	78	76	68	(4)	16
Performance fees	14	18	3	7	7	(4)	7
Securities servicing fees	-	1	1	1	1	(1)	(1)
Other	3	2	2	1	3	1	-
Total noninterest income	101	109	84	85	79	(8)	22
Net interest income	5	6	3	3	2	(1)	3
Total revenue	106	115	87	88	81	(9)	25
Noninterest expense	65	72	57	54	49	(7)	16
Income before taxes	$ 41	$ 43	$ 30	$ 34	$ 32	(2)	9
Average assets	$ 1,387	$ 1,226	$ 1,082	$ 1,055	$ 925	161	462
Average deposits	61	98	86	92	105	(37)	(44)

Income before taxes was up 28% to $41 million for the first quarter of 2007 from $32 million in the first quarter of 2006, and down 5% from $43 million in the fourth quarter of 2006.

Noninterest income increased $22 million, or 28%, in the first quarter of 2007 compared with the first quarter of 2006 reflecting higher asset management fees from institutional clients. Performance fees were up reflecting strong results at two of the Company's alternative asset management subsidiaries, Ivy Asset Management and Alcentra.

Noninterest income declined on a sequential-quarter basis reflecting lower performance fees.

Net interest income increased $3 million compared with the first quarter of 2006, driven by higher interest-earning assets. On a sequential-quarter basis, the decline in net interest income reflects a lower spread on interest-earning assets. Average deposits were $0.1 billion in the first

18

quarter of 2007, first quarter of 2006 and fourth quarter of 2006. Average assets were $1.4 billion in the first quarter of 2007, compared with $0.9 billion in the first quarter of 2006 and $1.2 billion in the fourth quarter of 2006.

Noninterest expense increased $16 million, or 33%, in the first quarter of 2007 compared with the first quarter of 2006 reflecting

higher incentive compensation and outside help. The sequential-quarter decline in noninterest expense primarily reflects lower incentive compensation.

Wealth Management Business

(In millions)	1Q07	4Q06	3Q06	2Q06	1Q06	Inc/(Dec) 1Q07 vs. 4Q06	Inc/(Dec) 1Q07 vs. 1Q06
Securities servicing fees	$ -	$ -	$ -	$ -	$ 1	$ -	$ (1)
Wealth management fees	50	48	46	50	49	2	1
Other	1	1	1	1	1	-	-
Total noninterest income	51	49	47	51	51	2	-
Net interest income	15	14	16	13	16	1	(1)
Total revenue	66	63	63	64	67	3	(1)
Provision for credit losses	-	-	-	(2)	-	-	-
Noninterest expense	53	51	51	51	52	2	1
Income before taxes	$ 13	$ 12	$ 12	$ 15	$ 15	1	(2)
Average assets	$ 1,448	$ 1,481	$ 1,503	$ 1,446	$ 1,525	(33)	(77)
Average deposits	1,052	1,003	1,039	1,021	1,042	49	10

Income before taxes was down 13% to $13 million for the first quarter of 2007 from $15 million in the first quarter of 2006, and was up 8% from $12 million in the fourth quarter of 2006.

Total noninterest income was flat on a year-over-year basis. The sequential-quarter increase reflects growth in wealth management fees.

Net interest income decreased $1 million, or 6%, compared with the first quarter of 2006, reflecting the decline in the spread on earning assets. Average deposits were $1.1 billion in the first quarter of 2007, compared with $1.0 billion in the first quarter of 2006 and $1.0 billion in the fourth quarter of 2006. Average assets were $1.4 billion in the first quarter of 2007, compared with $1.5 billion in the first quarter of 2006 and $1.5 billion in the fourth quarter of 2006.

Noninterest expense increased $1 million, or 2%, in the first quarter of 2007 compared with the first quarter of 2006 primarily reflecting higher salaries, outside help and occupancy expense. The sequential-quarter increase reflects higher outsourcing partially offset by lower technology expense.

19

Institutional Services Segment

Asset Servicing Business

(In millions)	1Q07	4Q06	3Q06	2Q06	1Q06	Inc/(Dec) 1Q07 vs. 4Q06	Inc/(Dec) 1Q07 vs. 1Q06
Securities servicing fees	$ 388	$ 350	$ 351	$ 371	$ 341	$ 38	$ 47
Foreign exchange	68	54	50	79	66	14	2
Other	15	17	23	21	17	(2)	(2)
Total noninterest income	471	421	424	471	424	50	47
Net interest income	127	132	117	113	103	(5)	24
Total revenue	598	553	541	584	527	45	71
Noninterest expense	424	410	400	399	383	14	41
Income before taxes	$ 174	$ 143	$ 141	$ 185	$ 144	31	30
Average assets	$10,610	$ 9,453	$ 8,641	$ 8,873	$ 7,418	1,157	3,192
Average deposits	24,648	24,335	24,115	23,937	21,748	313	2,900
Securities lending revenue	36	35	40	50	45	1	(9)

Income before taxes was up 21% to $174 million for the first quarter of 2007 from $144 million in the first quarter of 2006, and up 22% from $143 million in the fourth quarter of 2006.

Total noninterest income increased $47 million, or 11%, in the first quarter of 2007 compared with the first quarter of 2006 driven by increased transaction volumes and organic growth across all business products, especially global custody, domestic and international mutual funds, exchange-traded funds, hedge fund servicing and collateral management. European asset servicing continues to gain momentum with strong first quarter revenue growth across all products, again reflective of the significant cross-border investment interest and capital flow. In addition, the Company benefited from the conversion of AIB/BNY to a wholly-owned subsidiary in the fourth quarter of 2006. Securities lending revenue was flat on a sequential-quarter basis and down from the first quarter of 2006 as increased volumes were more than offset by the exceptionally tight spread between the Treasury repo rate and Fed funds rate. In hedge fund services during the quarter, the Company surpassed the $100 billion mark in assets under administration.

In broker-dealer services, the continued adoption of tri-party repo arrangements remains a key driver. The growth in global clearance was due to new business wins and increased volume from existing clients. The Company now handles approximately $1.5 trillion of financing for the Company's broker-dealer clients daily through collateralized financing agreements, up approximately 18% from a year ago.

Foreign exchange revenue increased on a sequential-quarter basis consistent with higher market volatility and volumes in late February

and early March. Foreign exchange results were up from the first quarter of 2006 reflecting greater cross-border flows.

Net interest income increased $24 million compared with the first quarter of 2006, primarily driven by deposit growth coupled with the higher value of deposits in a rising rate environment. The sequential-quarter decline is due to a lower spread on interest-earning foreign deposits. Average deposits were $24.6 billion in the first quarter of 2007, compared with $21.7 billion in the first quarter of 2006 and $24.3 billion in the fourth quarter of 2006. The growth in deposits reflects greater customer activity in the Company's asset servicing businesses. Average assets were $10.6 billion in the first quarter of 2007, compared with $7.4 billion in the first quarter of 2006 and $9.5 billion in the fourth quarter of 2006.

Noninterest expense increased $41 million, or 11%, in the first quarter of 2007 compared with the first quarter of 2006 reflecting increased incentive compensation, salaries, outside help, sub-custodian fees, net occupancy expense, claims by customers and technology. The sequential-quarter increase is primarily due to increased claims by customers, salaries, outside help, net occupancy expense, and sub-custodian fees.

Clearing & Execution Services Business

						Inc/(Dec)	
(In millions)	1Q07	4Q06	3Q06	2Q06	1Q06	1Q07 vs. 4Q06	1Q07 vs. 1Q06
Securities servicing fees	$ 286	$ 271	$ 293	$ 328	$ 332	$ 15	$ (46)
Asset & wealth management	11	10	9	9	9	1	2
Foreign exchange and other trading activities	10	10	10	11	11	-	(1)
Other	6	10	19	7	34	(4)	(28)
Total noninterest income	313	301	331	355	386	12	(73)
Net interest income	59	62	58	54	53	(3)	6
Total revenue	372	363	389	409	439	9	(67)
Provision for credit losses	-	2	-	(4)	(2)	(2)	2
Noninterest expense	272	257	306	307	303	15	(31)
Income before taxes	$ 100	$ 104	$ 83	$ 106	$ 138	(4)	(38)
Average assets	$16,363	$14,825	$16,363	$17,175	$17,381	1,538	(1,018)
Average interest-bearing payables to customers and broker-dealers	4,747	4,683	4,657	5,034	5,231	64	(484)

Income before taxes was down 28% to $100 million for the first

quarter of 2007 from $138 million in the first quarter of 2006, and down 4% from $104 million in the fourth quarter of 2006. The decline in results from the first quarter of 2006 reflects the $31 million gain related to the first quarter of 2006 conversion of the Company's New York Stock Exchange seats into cash and shares of the NYSE Group, Inc. common stock.

Total noninterest income decreased $73 million, or 19%, in the first quarter of 2007 compared with the first quarter of 2006. Securities servicing fees declined reflecting the disposition of certain execution businesses in the BNY ConvergEx transaction. These businesses had revenues of $90 million in the first quarter of 2006. On a sequential-quarter basis, securities servicing fees were up $15 million, or 6%, reflecting solid performance at Pershing as well as the benefits of new business acquired. The decline in other from the first quarter of 2006 reflects the aforementioned NYSE Group, Inc. transaction.

Net interest income increased $6 million, or 11%, compared with the first quarter of 2006, resulting from a higher spread on interest-earning assets in a rising rate environment. The sequential-quarter decline in net interest income reflects a lower spread on interest-earning assets. Average assets were $16.4 billion in the first quarter of 2007, compared with $17.4 billion in the first quarter of 2006 and $14.8 billion in the fourth quarter of 2006. Average interest-bearing payables to customers and broker-dealers were $4.7 billion in the first quarter of 2007, compared with $5.2 billion in the first quarter of 2006 and $4.7 billion in the fourth quarter of 2006. The decline from a year-ago quarter reflects loss of a significant customer at Pershing.

Noninterest expense decreased $31 million, or 10%, in the first quarter of 2007 compared with the first quarter of 2006 reflecting lower

21

clearing expense, commissions, incentive compensation, and the disposition of certain execution businesses in the BNY ConvergEx transaction. The sequential-quarter increase in noninterest expense reflects higher incentive compensation, salaries, outside help and clearing expense.

Issuer Services Business

						Inc/(Dec)	
(In millions)	1Q07	4Q06	3Q06	2Q06	1Q06	1Q07 vs. 4Q06	1Q07 vs. 1Q06
Securities servicing fees	$ 319	$ 340	$ 197	$ 209	$ 156	$ (21)	$ 163
Other	37	31	8	11	9	6	28
Total noninterest income	356	371	205	220	165	(15)	191
Net interest income	105	101	47	52	45	4	60

Total revenue	461	472	252	272	210	(11)	251
Provision for credit losses	-	(1)	1	-	-	1	-
Noninterest expense	237	236	122	122	110	1	127
Income before taxes	$ 224	$ 237	$ 129	$ 150	$ 100	(13)	124
Average assets	$ 4,235	$ 3,988	$ 1,359	$ 1,316	$ 1,351	247	2,884
Average deposits	11,718	10,942	5,844	6,361	5,843	776	5,875

Income before taxes was up 124% to $224 million for the first quarter of 2007 from $100 million in the first quarter of 2006, and down 5% from $237 million in the fourth quarter of 2006.

Total noninterest income increased $191 million, or 116%, in the first quarter of 2007 compared with the first quarter of 2006. Issuer services fees continued to exhibit strong growth in the first quarter compared with last year's first quarter. The Acquired Corporate Trust Business significantly impacts comparisons of the first quarter of 2007 to the first quarter of 2006. Corporate trust fees increased sequentially over the strong fourth quarter reflecting continued strong performance in global products and structured finance, notably asset-backed and mortgage-backed securities and CDOs. Depositary receipts had another quarter of double-digit growth and the Company continues to see strong underlying activity, particularly from emerging markets. On a sequential-quarter basis, depositary receipt fees declined consistent with normal seasonal patterns for corporate actions.

Net interest income increased $60 million, or 133%, in the first quarter of 2007 compared with the first quarter of 2006, primarily resulting from the Acquired Corporate Trust Business. The sequential-quarter increase in net interest income was driven by higher value on both interest-bearing and noninterest-bearing deposits. Average deposits were $11.7 billion in the first quarter of 2007, compared with $5.8 billion in the first quarter of 2006 and $10.9 billion in the fourth quarter of 2006. The higher levels of deposits reflects the Acquired Corporate Trust Business as well as increased liquidity from the Company's other issuer services customers compared with 2006. Average assets were $4.2 billion in the first quarter of 2007, compared with $1.4 billion in the first quarter of 2006 and $4.0 billion in the fourth quarter of 2006.

Noninterest expense increased $127 million, or 115%, in the first quarter of 2007 compared with the first quarter of 2006 reflecting the impact of the Acquired Corporate Trust Business and expenses associated with revenue growth in depositary receipts and corporate trust. The sequential-quarter increase reflects higher salaries, outside help and commissions offset by lower incentive compensation, outsourcing and sub-custodian fees.

22

Treasury Services Business

Inc/(Dec)

(In millions)	1Q07	4Q06	3Q06	2Q06	1Q06	1Q07 vs. 4Q06	1Q07 vs. 1Q06
Global payment services	$ 48	$ 50	$ 53	$ 50	$ 49	$ (2)	$ (1)
Financing-related fees	38	42	46	47	45	(4)	(7)
Other	46	40	42	59	41	6	5
Total noninterest income	132	132	141	156	135	-	(3)
Net interest income	94	99	96	97	95	(5)	(1)
Total revenue	226	231	237	253	230	(5)	(4)
Provision for credit losses	(3)	(7)	(3)	7	8	4	(11)
Noninterest expense	117	117	115	120	111	-	6
Income before taxes	$ 112	$ 121	$ 125	$ 126	$ 111	(9)	1
Average assets	$17,003	$16,615	$16,680	$16,279	$15,521	388	1,482
Average deposits	13,576	14,529	12,707	12,261	11,873	(953)	1,703

Income before taxes was up 1% to $112 million for the first quarter of 2007 from $111 million in the first quarter of 2006, and down 7% from $121 million in the fourth quarter of 2006.

Total noninterest income decreased $3 million, or 2%, in the first quarter of 2007 compared with the first quarter of 2006. Global payment services fees were down $1 million from the first quarter of 2006 and $2 million from the fourth quarter of 2006 as more clients used compensating balances to pay for services. Financing-related fees declined sequentially and from the first quarter of 2006 reflecting a lower level of credit-related fees. Other income increased sequentially and from a year-ago quarter reflecting higher foreign exchange and other trading income.

Net interest income decreased slightly compared with the first quarter of 2006. The sequential-quarter decrease reflects a lower spread on trading assets and lower volume of noninterest-bearing deposits. Average deposits were $13.6 billion in the first quarter of 2007, compared with $11.9 billion in the first quarter of 2006 and $14.5 billion in the fourth quarter of 2006. Average assets were $17.0 billion in the first quarter of 2007, compared with $15.5 billion in the first quarter of 2006 and $16.6 billion in the fourth quarter of 2006.

Noninterest expense increased $6 million, or 5%, in the first quarter of 2007 compared with the first quarter of 2006 reflecting higher salaries and outside help.

Other Segment

Inc/(Dec)

(In millions)	1Q07	4Q06	3Q06	2Q06	1Q06	1Q07 vs. 4Q06	1Q07 vs. 1Q06
Noninterest income	$ 51	$ 58	$ 31	$ 32	$ 25	$ (7)	$ 26
Net interest income	22	37	14	26	25	(15)	(3)
Total revenue	73	95	45	58	50	(22)	23
Provision for credit losses	(12)	(9)	(2)	(2)	(6)	(3)	(6)
Noninterest expense	104	142	145	85	61	(38)	43
Income before taxes	$ (19)	$ (38)	$ (98)	$ (25)	$ (5)	19	(14)
Average assets	$50,929	$54,499	$49,951	$50,249	$47,710	(3,570)	3,219
Average deposits	7,701	8,147	10,794	10,205	10,761	(446)	(3,060)

Income before taxes was a loss of $19 million for the first quarter of 2007, compared with a loss of $5 million in the first quarter of 2006, and a loss of $38 million in the fourth quarter of 2006. The loss in the first quarter of 2007 and fourth quarter of 2006 reflected $11 million and $17 million of merger and integration costs associated with the Acquired Corporate Trust Business.

Total noninterest income increased $26 million, or 104%, in the first quarter of 2007 compared with the first quarter of 2006 reflecting higher gains in the sponsor fund portfolio and transition services income. The sequential-quarter decline reflects lower gains in the sponsor fund portfolio.

Net interest income decreased slightly compared with the first quarter of 2006. The sequential-quarter decline in net interest income reflects certain leasing adjustments recorded in the fourth quarter of 2006. Average deposits were $7.7 billion in the first quarter of 2007, compared with $10.8 billion in the first quarter of 2006 and $8.1 billion in the fourth quarter of 2006. Average assets were $50.9 billion in the first quarter of 2007, compared with $47.7 billion in the first quarter of 2006 and $54.5 billion in the fourth quarter of 2006.

Provision for credit losses was a credit of $12 million in the first quarter of 2007, compared with a credit of $6 million in the first quarter of 2006 and a credit of $9 million the fourth quarter of 2006.

Noninterest expense includes unallocated corporate overhead, nonrecurring items including merger and integration costs, and certain expenses previously allocated to the Retail and Middle Market Banking Segment that are not included in the businesses sold to JPMorgan Chase. Noninterest expense increased $43 million, or 70%, in the first quarter of 2007 compared with the first quarter of 2006 primarily reflecting merger and integration costs, consulting expense, compensation and benefits. The sequential-quarter decline primarily reflects lower incentive compensation.

Other items - The tax equivalent adjustment is eliminated in the Other Segment. Certain revenue and expense items have been driven by corporate decisions and have been included in the Other Segment. In the first quarter of 2007 and fourth quarter of 2006, these included merger and integration costs of $11 million and $17 million associated with the Acquired Corporate Trust Business.

Segment Financial Data

The consolidating schedule below shows the contribution of the Company's businesses to its overall profitability.

(Dollars in millions)

For the Quarter Ended March 31, 2007	Asset Management	Wealth Management	Subtotal Asset & Wealth Management	Asset Servicing	Clearing & Execution Services	Issuer Services	Treasury Services	Subtota Institu ional Service
Noninterest income	$ 101	$ 51	$ 152	$ 471	$ 313	$ 356	$ 132	$ 1,
Net interest income	5	15	20	127	59	105	94	
Total revenue	106	66	172	598	372	461	226	1,
Provision for credit losses	-	-	-	-	-	-	(3)	
Noninterest expense	65	53	118	424	272	237	117	1,
Income before taxes	$ 41	$ 13	$ 54	$ 174	$ 100	$ 224	$ 112	$
Operating margin (1)	39%	20%	31%	29%	27%	49%	50%	
Average assets	$ 1,387	$ 1,448	$ 2,835	$10,610	$ 16,363	$ 4,235	$ 17,003	$ 48,

(Dollars in millions)

For the Quarter Ended December 31, 2006	Asset Management	Wealth Management	Subtotal Asset & Wealth Management	Asset Servicing	Clearing & Execution Services	Issuer Services	Treasury Services	Subtota Institu ional Service
Noninterest income	$ 109	$ 49	$ 158	$ 421	$ 301	$ 371	$ 132	$ 1,
Net interest income	6	14	20	132	62	101	99	
Total revenue	115	63	178	553	363	472	231	1,
Provision for credit losses	-	-	-	-	2	(1)	(7)	
Noninterest expense	72	51	123	410	257	236	117	1,
Income before taxes	$ 43	$ 12	$ 55	$ 143	$ 104	$ 237	$ 121	$

Operating margin (1)	37%	19%	31%	26%	29%	50%	52%	
Average assets	$ 1,226	$ 1,481	$ 2,707	$ 9,453	$ 14,825	$ 3,988	$ 16,615	$ 44,

(Dollars in millions)

For the Quarter Ended September 30, 2006	Asset Management	Wealth Management	Subtotal Asset & Wealth Management	Asset Servicing	Clearing & Execution Services	Issuer Services	Treasury Services	Subtota Institu ional Service
Noninterest income	$ 84	$ 47	$ 131	$ 424	$ 331	$ 205	$ 141	$ 1,
Net interest income	3	16	19	117	58	47	96	
Total revenue	87	63	150	541	389	252	237	1,
Provision for credit losses	-	-	-	-	-	1	(3)	
Noninterest expense	57	51	108	400	306	122	115	
Income before taxes	$ 30	$ 12	$ 42	$ 141	$ 83	$ 129	$ 125	$
Operating margin (1)	34%	19%	28%	26%	21%	51%	53%	
Average assets	$ 1,082	$ 1,503	$ 2,585	$ 8,641	$ 16,363	$ 1,359	$ 16,680	$ 43,

25

(Dollars in millions)

For the Quarter Ended June 30, 2006	Asset Management	Wealth Management	Subtotal Asset & Wealth Management	Asset Servicing	Clearing & Execution Services	Issuer Services	Treasury Services	Subtota Institu ional Service
Noninterest income	$ 85	$ 51	$ 136	$ 471	$ 355	$ 220	$ 156	$ 1,
Net interest income	3	13	16	113	54	52	97	
Total revenue	88	64	152	584	409	272	253	1,
Provision for credit losses	-	(2)	(2)	-	(4)	-	7	
Noninterest expense	54	51	105	399	307	122	120	
Income before taxes	$ 34	$ 15	$ 49	$ 185	$ 106	$ 150	$ 126	$

Operating margin (1)	39%	23%	32%	32%	26%	55%	50%	
Average assets	$ 1,055	$ 1,446	$ 2,501	$ 8,873	$ 17,175	$ 1,316	$ 16,279	$ 43,

(Dollars in millions)

For the Quarter Ended March 31, 2006	Asset Management	Wealth Management	Subtotal Asset & Wealth Management	Asset Servicing	Clearing & Execution Services	Issuer Services	Treasury Services	Subtota Institu ional Service
Noninterest income	$ 79	$ 51	$ 130	$ 424	$ 386	$ 165	$ 135	$ 1,
Net interest income	2	16	18	103	53	45	95	
Total revenue	81	67	148	527	439	210	230	1,
Provision for credit losses	-	-	-	-	(2)	-	8	
Noninterest expense	49	52	101	383	303	110	111	
Income before taxes	$ 32	$ 15	$ 47	$ 144	$ 138	$ 100	$ 111	$
Operating margin (1)	40%	22%	32%	27%	31%	48%	48%	
Average assets	$ 925	$ 1,525	$ 2,450	$ 7,418	$ 17,381	$ 1,351	$ 15,521	$ 41,

CRITICAL ACCOUNTING POLICIES

The Company's significant accounting policies are described in the "Notes to Consolidated Financial Statements" under "Summary of Significant Accounting and Reporting Policies" in the Company's 2006 Annual Report on Form 10-K. Four of the Company's more critical accounting policies are those related to the allowance for credit losses, the valuation of derivatives and securities where quoted market prices are not available, goodwill and other intangibles, and pension accounting.

Allowance for Credit Losses

The allowance for credit losses and allowance for lending-related commitments consist of four elements: (1) an allowance for impaired

credits; (2) an allowance for higher risk rated loans and exposures; (3) an allowance for pass rated loans and exposures; and (4) an unallocated allowance based on general economic conditions and certain risk factors in the Company's individual portfolio and markets. Further discussion on the four elements can be found under "Consolidated Balance Sheet Review" in the MD&A section.

The allowance for credit losses represents management's estimate of probable losses inherent in the Company's credit portfolio. This evaluation process is subject to numerous estimates and judgments. Probability of default ratings are assigned after analyzing the credit quality of each borrower/counterparty and the Company's internal ratings are generally consistent with external ratings agency's default databases. Loss given default ratings are driven by the collateral, structure, and seniority of each individual asset and are consistent with external loss given default/recovery databases. The portion of the allowance related to impaired credits is based on the present value of future cash flows. Changes in the estimates of probability of default, risk ratings, loss given default/recovery rates, and cash flows could have a direct impact on the allocated allowance for loan losses.

To the extent actual results differ from forecasts or management's judgment, the allowance for credit losses may be greater or less than future charge-offs.

The Company considers it difficult to quantify the impact of changes in forecast on its allowance for credit losses. Nevertheless, the Company believes the following discussion may enable investors to better understand the variables that drive the allowance for credit losses.

A key variable in determining the allowance is management's judgment in determining the size of the unallocated allowance. At March 31, 2007, the unallocated allowance was 27% of the total allowance. If the unallocated allowance were five percent higher or lower, the allowance would have increased or decreased by $21 million, respectively.

The credit rating assigned to each credit is another significant variable in determining the allowance. If each credit were rated one grade better, the allowance would have decreased by $72 million, while if each credit were rated one grade worse, the allowance would have increased by $123 million.

Similarly, if the loss given default were one rating worse, the allowance would have increased by $34 million, while if the loss given default were one rating better, the allowance would have decreased by $42 million.

For impaired credits, if the fair value of the loans were 10% higher or lower, the allowance would have decreased or increased by $1 million, respectively.

Valuation of Derivatives and Securities Where Quoted Market Prices Are Not Available

When quoted market prices are not available for derivatives and securities values, such values are determined at fair value, which is defined as the value at which positions could be closed out or sold in a

transaction with a willing counterparty over a period of time consistent with the Company's trading or investment strategy. Fair value for these instruments is determined based on discounted cash flow analysis, comparison to similar instruments, and the use of financial models. Financial models use as their basis independently-sourced market parameters including, for example, interest rate yield curves, option volatilities, and currency rates. Discounted cash flow analysis is dependent upon estimated future cash flows and the level of interest rates. Model-based pricing uses inputs of observable prices for interest rates, foreign exchange rates, option volatilities and other factors. Models are benchmarked and validated by independent parties. The Company's valuation process takes into consideration factors such as counterparty credit quality, liquidity and concentration concerns. The Company applies judgment in the application of these factors. In addition, the Company must apply judgment when no external parameters exist. Finally, other factors can affect the Company's estimate of fair value including market dislocations, incorrect model assumptions, and unexpected correlations.

These valuation methods could expose the Company to materially different results should the models used or underlying assumptions be inaccurate. See "Use of Estimates" in "Summary of Significant Accounting and Reporting Policies" of the Notes to Consolidated Financial Statement in the Company's 2006 Annual Report on Form 10-K.

To assist in assessing the impact of a change in valuation, at March 31, 2007, approximately $1.9 billion of the Company's portfolio of securities and derivatives is not priced based on quoted market prices because no such quoted market prices are available. A change of 2.5% in the valuation of these securities and derivatives would result in a change in pre-tax income of $49 million.

Goodwill and Other Intangibles

The Company records all assets and liabilities acquired in purchase acquisitions, including goodwill, indefinite-lived intangibles, and other intangibles, at fair value as required by FASB Statements No. 141 and No. 142 ("SFAS 141" and "SFAS 142"), "Business Combinations" and "Goodwill and Other Intangible Assets." Goodwill ($5,131 million at March 31, 2007) and indefinite-lived intangible assets ($370 million at March 31, 2007) are not amortized but are subject to annual tests for impairment or more often if events or circumstances indicate they may be impaired. Other intangible assets are amortized over their estimated useful lives and are subject to impairment if events or circumstances indicate a possible inability to realize the carrying amount. The initial recording of goodwill, indefinite-lived intangibles, and other intangibles requires subjective judgments concerning estimates of the fair value of acquired assets. The goodwill impairment test is performed in two phases. The first step of the goodwill impairment test compares the fair value of the reporting unit with its carrying amount, including goodwill. If the fair value of the reporting unit exceeds its carrying amount, goodwill of the reporting unit is considered not impaired; however, if the carrying amount of the reporting unit exceeds its fair value, an additional procedure must be performed. That additional procedure compares the implied fair value of the reporting unit's goodwill with the carrying amount of that goodwill. An impairment loss is recorded to the extent that the carrying amount of goodwill exceeds its implied fair value. Indefinite-lived intangible assets are evaluated for impairment at least annually by comparing their fair value to their carrying value. Other intangible assets ($1,077 million at March 31, 2007) are evaluated for impairment if events and circumstances indicate a possible impairment. Such evaluation of other intangible assets is based on undiscounted cash flow projections. The

Company

28

recorded a $6 million impairment charge in 2006 related to the write-off of customer intangibles in Europe.

Fair value may be determined using: market prices, comparison to similar assets, market multiples, discounted cash flow analysis and other determinates. Estimated cash flows may extend far into the future and, by their nature, are difficult to determine over an extended timeframe. Factors that may significantly affect the estimates include, among others, competitive forces, customer behaviors and attrition, changes in revenue growth trends, cost structures and technology, and changes in discount rates and specific industry or market sector conditions. Other key judgments in accounting for intangibles include useful life and classification between goodwill and indefinite-lived intangibles or other intangibles that require amortization. See Note "Goodwill and Intangibles" in the Notes to Consolidated Financial Statements for additional information regarding intangible assets.

To assist in assessing the impact of a goodwill, indefinite-lived intangibles, or other intangible asset impairment charge, at March 31, 2007, the Company has $6.6 billion of goodwill, indefinite-lived intangibles, and other intangible assets. The impact of a 5% impairment charge would result in reduction in pre-tax income of approximately $329 million.

Pension Accounting

The Company has defined benefit pension plans covering approximately 14,200 U.S. employees and approximately 2,750 non-US employees.

The Company has three defined benefit pension plans in the U.S. and six overseas. The U.S. plans account for 77% of the projected benefit obligation. Pension expense was $38 million in 2006, compared with $26 million in 2005 and a pension credit of $24 million in 2004. In addition to its pension plans, the Company also has an Employee Stock Ownership Plan ("ESOP") which may provide additional benefits to certain employees. Upon retirement, covered employees are entitled to the higher of their benefit under the ESOP or the defined benefit plan. If the benefit is higher under the defined benefit plan, the employees' ESOP account is contributed to the pension plan.

A number of key assumption and measurement date values determine pension expense. The key elements include the long-term rate of return on plan assets, the discount rate, the market-related value of plan assets, and for the primary U.S. plan the price used to value stock in the ESOP. Since 2004, these key elements have varied as follows:

(Dollars in millions, except per share amounts)	2007	2006	2005	2004
Domestic plans:				
Long-term rate of return on plan assets	8.00%	7.88%	8.25%	8.75%

Discount rate	6.00	5.88	6.00	6.25
Market-related value of plan assets(1)	$ 1,352	$ 1,324	$ 1,502	$ 1,523
ESOP stock price(1)	34.85	30.46	30.67	27.88
Net U.S. pension credit/ (expense)		$ (26)	$ (17)	$ 31
All other pension credit/ (expense)		(12)	(9)	(7)
Total pension credit/ (expense)(2)		$ (38)	$ (26)	$ 24

The discount rate for U.S. pension plans was determined after reviewing a number of high quality long-term bond indices whose yields were adjusted to match the duration of the Company's pension liability. The Company also reviewed the results of several models that matched bonds to the Company's pension cash flows. The various indices and models produced discount rates ranging from 5.91% to 6.10%. After reviewing the various indices and models the Company selected a discount rate of 6.00%. The discount rates for foreign pension plans are based on high quality corporate bonds rates in countries that have an active corporate bond market. In those countries with no active corporate bond market, discount rates are based on local government bond rates plus a credit spread.

The Company's expected long-term rate of return on plan assets is based on anticipated returns for each asset class. For 2007 and 2006, the assumptions for the long-term rates of return on plan assets were 8.00% and 7.88%, respectively. Anticipated returns are weighted for the target allocation for each asset class. Anticipated returns are based on forecasts for prospective returns in the equity and fixed-income markets, which should track the long-term historical returns for these markets. The Company also considers the growth outlook for U.S. and global economies, as well as current and prospective interest rates.

The market-related value of plan assets also influences the level of pension expense. Differences between expected and actual returns are recognized over five years to compute an actuarially derived market-related value of plan assets. In 2006, the market-related value of plan assets declined as the extraordinary actual return in 2000 was replaced with a more modest return. The market-related value of plan assets grew slightly for 2007 as the pension fund earned more normal returns.

Unrecognized actuarial gains and losses are amortized over the future service period (11 years) of active employees if they exceed a threshold amount. The Company currently has unrecognized losses which are being amortized.

For 2006, U.S. pension expense increased by $9 million reflecting changes in assumptions, the amortization of unrecognized pension losses, and a decline in the market-related value of plan assets, partly offset by a switch to the computation of benefits from final average pay to career average pay. U.S. pension expense is expected to decline approximately $30 million in 2007 primarily due to employees working longer and the Pension Protection Act of 2006.

The annual impacts on the primary U.S. plan of hypothetical changes in the key elements on the pension expense are shown in the tables below.

(Dollars in millions, except per share amounts)	Increase in Pension Expense		2007 Base	Decrease in Pension Expense	
Long-term rate of return on plan assets	7.00%	7.50%	8.00%	8.50%	9.00%
Change in pension expense	$ 18.4	$ 9.2	N/A	$ 9.2	$ 18.4
Discount rate	5.50%	5.75%	6.00%	6.25%	6.50%
Change in pension expense	$ 11.8	$ 5.8	N/A	$ 5.7	$ 11.2
Market-related value of plan assets	-20.00%	-10.00%	$1,352	+10.00%	+20.00%
Change in pension expense	$ 50.6	$ 25.3	N/A	$ 25.2	$ 46.9
ESOP stock price	$24.85	$29.85	$34.85	$39.85	$44.85
Change in pension expense	$ 14.5	$ 7.0	N/A	$ 6.5	$ 12.5

CONSOLIDATED BALANCE SHEET REVIEW

Total assets were $99.8 billion at March 31, 2007, compared with $103.6 billion at March 31, 2006 and $103.4 billion at December 31, 2006. The decrease in assets from March 31, 2006 primarily reflects the sale of the Retail Business and decline in trading assets partly offset by increases in short-term high quality interest-bearing deposits in banks and loans to financial institutions. Total shareholders' equity was $11.5 billion at March 31, 2007, compared with $10.1 billion at March 31, 2006 and $11.6 billion at December 31, 2006.

On a continuing operations basis, return on average common equity for the first quarter of 2007 was 15.70%, (16.06% excluding merger and integration costs) compared with 14.75% in the first quarter of 2006 and 14.95% in the fourth quarter of 2006 (15.36% excluding merger and integration costs).

On a continuing operations basis, return on average assets for the first quarter of 2007 was 1.73%, (1.78% excluding merger and integration costs) compared with 1.50% in the first quarter of 2006 and 1.66% in the fourth quarter of 2006 (1.70% excluding merger and integration costs).

Investment Securities

The table below shows the distribution of the Company's securities portfolio:

Investment securities (at fair value)

(In millions)	3/31/07	12/31/06

Fixed income securities:		
Mortgage-backed securities	$ 20,890	$ 17,785
Asset-backed securities	436	464
Corporate debt	284	256
Short-term money market instruments	522	531
U.S. treasury securities	86	86
U.S. government agencies	673	673
State and political subdivisions	82	88
Emerging market debt (collateralized by U.S. treasury zero coupon obligations)	116	116
Other foreign debt	10	10
Subtotal fixed income securities	23,099	20,009
Equity securities:		
Money market or fixed income funds	504	1,032
Other	78	46
Subtotal equity securities	582	1,078
Total investment securities	$ 23,681	$ 21,087

Total investment securities were $23.7 billion at March 31, 2007, compared with $27.1 billion at March 31, 2006, and $21.1 billion at December 31, 2006. Average investment securities were $22.4 billion in the first quarter of 2007, compared with $23.2 billion in the first quarter of 2006 and $20.7 billion in the fourth quarter of 2006. The Company's portfolio of highly rated mortgage-backed securities are 86% rated AAA, 10% AA, and 4% A. In replacing securities that mature or are paid off, the Company has been adding either adjustable or short life classes of structured mortgage-backed securities, both of which have short durations. The effective duration of the Company's mortgage portfolio at March 31, 2007 was approximately 1.74 years.

Unrealized net loss on securities available-for-sale was $1 million at March 31, 2007, compared with unrealized net losses of $195 million at March 31, 2006, and no unrealized net gain or loss at December 31, 2006. The asymmetrical accounting treatment of the impact of a change in interest rates

on the Company's balance sheet may create a situation in which an increase in interest rates can adversely affect reported equity and regulatory capital, even though economically there may be no impact on the economic capital position of the Company. For example, an increase in rates will result in a decline in the value of the fixed-rate portion of the Company's fixed income investment portfolio, which will be reflected through a reduction in other comprehensive income in the Company's shareholders' equity, thereby affecting the tangible common equity ("TCE") ratio. Under current accounting rules, there is no corresponding change in value of the Company's fixed-rate liabilities, even though economically these liabilities are more valuable as rates rise.

Loans

(In billions)

	Period End			Quarterly Average		
	Total	Non-Margin	Margin	Total	Non-Margin	Margin
March 31, 2007	$38.3	$33.2	$5.1	$36.0	$30.6	$5.4
December 31, 2006	37.8	32.7	5.1	35.3	30.1	5.2
March 31, 2006	32.2	26.9	5.3	31.8	26.1	5.7

Total loans were $38.3 billion at March 31, 2007, compared with $37.8 billion at December 31, 2006. The increase in total loans from December 31, 2006 primarily reflects increased lending to financial institutions. Average total loans were $36.0 billion in the first quarter of 2007, compared with $31.8 billion in the first quarter of 2006. The increase in average loans from March 31, 2006 results from increased lending to financial institutions and purchases of residential mortgage loans.

The following tables provide additional details on the Company's credit exposures and outstandings for continuing operations at March 31, 2007 in comparison to December 31, 2006.

Overall Loan Portfolio

	March 31, 2007			December 31, 2006		
(In billions)	Loans	Unfunded Commitments	Total Exposure	Loans	Unfunded Commitments	Total Exposure
Financial institutions	$ 18.3	$ 27.1	$ 45.4	$ 17.4	$ 27.5	$ 44.9
Corporate	4.2	20.0	24.2	4.1	19.8	23.9
	22.5	47.1	69.6	21.5	47.3	68.8
Consumer	4.3	0.5	4.8	4.3	0.5	4.8
Leasing financings	4.9	0.1	5.0	5.5	0.1	5.6
Commercial real estate	1.5	1.2	2.7	1.4	1.4	2.8
Margin loans	5.1	-	5.1	5.1	-	5.1
Total	$ 38.3	$ 48.9	$ 87.2	$ 37.8	$ 49.3	$ 87.1

32

Financial Institutions

The financial institutions portfolio exposure was $45.4 billion at March 31, 2007, compared to $44.9 billion at December 31, 2006. The increase in exposure from year-end 2006 reflects greater activity in the capital markets in the first quarter of 2007, which drove increased demands for credit from financial institutions. These exposures are of high quality with 87% meeting the investment grade criteria of the Company's

rating system. These exposures are generally short-term, with 77% expiring within one year and are frequently secured. For example, mortgage banking, securities industry, and investment managers often borrow against marketable securities held in custody at the Company. The diversity of the portfolio is shown in the accompanying table:

(In billions)

	March 31, 2007					December 31, 2006	
Lending Division	Loans	Unfunded Commitments	Total Exposures	%Inv Grade	%due	Unfunded	Total

The Company continues to seek to selectively reduce automotive exposures given ongoing weakness in the domestic automotive industry. Total exposures reported in the Automotive Division were down $11 million at March 31, 2007 compared with December 31, 2006. At March 31, 2007, this broadly defined industry portfolio consisted of exposures of $188 million to Big Three automotive manufacturing companies, $158 million to finance subsidiaries, $378 million to highly rated asset-backed securitization vehicles, $246 million to suppliers, and $141 million of other.

The Company's exposure to the airline industry, at March 31, 2007, consisted of a $294 million leasing portfolio, including a $17 million real estate lease exposure. At March 31, 2007, the airline-leasing portfolio

33

consisted of $91 million to major U.S. carriers, $141 million to foreign airlines and $62 million to U.S. regionals.

During the first quarter of 2007, the airline industry continued to face difficult operating conditions. The industry's excess capacity and higher oil prices continued to have a dampening effect on aircraft values in the secondary market. Because of these factors, the Company continues to maintain a sizable allowance for loan losses against these exposures and to closely monitor the portfolio.

Counterparty Risk Ratings Profile

The table below summarizes the risk ratings of the Company's foreign exchange and interest rate derivative counterparty credit exposure for the past year.

	For the Quarter Ended				
Rating(1)	3/31/07	12/31/06	9/30/06	6/30/06	3/31/06
AAA to AA-	75%	76%	77%	77%	77%
A+ to A-	13	12	10	10	8
BBB+ to BBB-	6	6	7	6	9
Noninvestment Grade	6	6	6	7	6
Total	100%	100%	100%	100%	100%

(1) Represents credit rating agency equivalent of internal credit ratings.

Nonperforming Assets

(Dollars in millions)	3/31/2007	12/31/2006	Change 3/31/2007 vs. 12/31/2006	Percent Inc/ (Dec)
Loans:				
Commercial	$ 18	$ 28	$ (10)	(36)%
Foreign	9	9	-	-
Total nonperforming loans	27	37	(10)	(27)
Other assets owned	2	1	1	100
Total nonperforming assets	$ 29	$ 38	$ (9)	(24)
Nonperforming assets ratio	0.1%	0.1%		
Allowance for loan losses/nonperforming loans	1,074.1	775.7		
Allowance for loan losses/nonperforming assets	1,000.0	755.3		
Total allowance for credit losses/nonperforming loans	1,574.1	1,181.1		
Total allowance for credit losses/nonperforming assets	1,465.5	1,150.0		

The sequential-quarter decrease in nonperforming assets primarily reflects a paydown of a loan to an auto parts supplier.

34

Activity in Nonperforming Assets

(In millions)	Quarter End March 31, 2007	Quarter End December 31, 2006
Balance at beginning of period	$ 38	$ 38
Additions	10	8
Charge-offs	-	(2)
Paydowns/Sales	(19)	(6)
Balance at end of period	$ 29	$ 38

Interest income would have been increased by $0.5 million and $0.4 million for the first quarters of 2007 and 2006 if loans on nonaccrual status at March 31, 2007 and 2006 had been performing for the entire period.

Impaired Loans

The table below sets forth information about the Company's impaired loans. The Company uses the discounted cash flow, collateral value, or market price methods for valuing its impaired loans:

(In millions)	March 31, 2007	December 31, 2006	March 31, 2006
Impaired loans with an allowance	$ 17	$ 8	$ 17
Impaired loans without an allowance(1)	-	19	-
Total impaired loans	$ 17	$ 27	$ 17
Allowance for impaired loans(2)	$ 2	$ 1	$ 4
Average balance of impaired loans during the quarter	25	22	17
Interest income recognized on impaired loans during the quarter	0.1	0.5	-

35

Allowance

(Dollars in millions)	March 31, 2007	December 31, 2006	March 31, 2006
Margin loans	$ 5,133	$ 5,167	$ 5,312
Non-margin loans	33,156	32,626	26,879
Total loans	$ 38,289	$ 37,793	$ 32,191
Allowance for loan losses	$ 290	$ 287	$ 334
Allowance for lending-related commitments	135	150	140
Total allowance for credit losses	$ 425	$ 437	$ 474
Allowance for loan losses as a percent of total loans	0.76%	0.76%	1.04%
Allowance for loan losses as a percent of non-margin loans	0.87	0.88	1.24
Total allowance for credit losses as a percent of total loans	1.11	1.16	1.47
Total allowance for credit losses as a percent of non-margin loans	1.28	1.34	1.76

The total allowance for credit losses was $425 million, or 1.11% of total loans at March 31, 2007, compared with $474 million, or 1.47% of total loans at March 31, 2006 and $437 million, or 1.16% of total loans at December 31, 2006. The decline in the allowance from the first quarter of 2006 reflects the continued strong credit quality of the Company's loan portfolio.

The Company has $5.1 billion of secured margin loans on its balance sheet at March 31, 2007. The Company has rarely suffered a loss on these types of loans and does not allocate any of its allowance for credit losses to these loans. As a result, the Company believes the ratio of total allowance for credit losses to non-margin loans is a more appropriate metric to measure the adequacy of the reserve.

The ratio of the total allowance for credit losses to non-margin loans was 1.28% at March 31, 2007, compared with 1.76% at March 31, 2006 and 1.34% at December 31, 2006, reflecting improvement in the credit quality since the first quarter of 2006. The ratio of the allowance for loan losses to nonperforming assets was 1,000% at March 31, 2007, compared with 1,336% at March 31, 2006, and 755.3% at December 31, 2006.

The allowance for loan losses and the allowance for lending-related commitments consists of four elements: (1) an allowance for impaired credits (nonaccrual commercial credits over $1 million), (2) an allowance for higher risk rated credits, (3) an allowance for pass rated credits, and (4) an unallocated allowance based on general economic conditions and risk factors in the Company's individual markets.

The first element, impaired credits, is based on individual analysis of all nonperforming commercial credits over $1 million. The allowance is measured by the difference between the recorded value of impaired loans and their fair value. Fair value is either the present value of the expected future cash flows from borrower, the market value of the loan, or the fair value of the collateral.

The second element, higher risk rated credits, is based on the assignment of loss factors for each specific risk category of higher risk credits. The Company rates each credit in its portfolio that exceeds $1 million and assigns the credits to specific risk pools. A potential loss factor is assigned to each pool, and an amount is included in the allowance equal to the product of the amount of the loan in the pool and the risk factor. Reviews of higher risk

36

rated loans are conducted quarterly and the loan's rating is updated as necessary. The Company prepares a loss migration analysis and compares its actual loss experience to the loss factors on an annual basis to attempt to ensure the accuracy of the loss factors assigned to each pool.

The third element, pass rated credits, is based on the Company's expected loss model. Borrowers are assigned to pools based on their credit ratings. The expected loss for each loan in a pool incorporates the borrower's credit rating, loss given default rating and maturity. The credit rating is dependent upon the borrower's probability of default. The loss given default incorporates a recovery expectation. Borrower ratings are reviewed semi-annually at a minimum and are periodically mapped to third party, including rating agency and default and recovery, data bases to ensure ongoing consistency and validity. Commercial loans over $1

million are individually analyzed before being assigned a credit rating. The Company also applies this technique to its leasing and consumer portfolios.

The fourth element, the unallocated allowance, is based on management's judgment regarding the following factors:

* Economic conditions including duration of the current cycle;
* Past experience including recent loss experience;
* Credit quality trends;
* Collateral values;
* Volume, composition, and growth of the loan portfolio;
* Specific credits and industry conditions;
* Results of bank regulatory and internal credit exams;
* Actions by the Federal Reserve Board;
* Delay in receipt of information to evaluate loans or confirm existing credit deterioration; and
* Geopolitical issues and their impact on the economy.

Based on an evaluation of these four elements, including individual credits, historical credit losses, and global economic factors, the Company has allocated its allowance for credit losses on a continuing operations basis as follows:

	March 31, 2007	December 31, 2006
Domestic		
Real Estate	2%	2%
Commercial	64	67
Consumer	6	6
Foreign	1	2
Unallocated	27	23
	100%	100%

Such an allocation is inherently judgmental, and the entire allowance for credit losses is available to absorb credit losses regardless of the nature of the loss.

The unallocated allowance increase in the first quarter of 2007 reflects various factors in the current credit environment, including potential spillover into other credit markets from the distress in the sub-prime mortgage markets.

Deposits

Total deposits were $59.0 billion at March 31, 2007, compared with $50.8 billion at March 31, 2006, and $62.1 billion at December 31, 2006. The increase from March 31, 2006 was primarily due to growth in the securities servicing businesses and the Acquired Corporate Trust Business. The sequential-quarter decline was primarily due to lower customer activity levels, which resulted in a reduced level of customer deposits at quarter end. Noninterest-bearing deposits were $17.3 billion at March 31, 2007, compared with $19.5 billion at December 31, 2006. Interest-bearing deposits were $41.7 billion at March 31, 2007, compared with $42.6 billion at December 31, 2006.

LIQUIDITY

The Company maintains its liquidity through the management of its assets and liabilities, utilizing worldwide financial markets. The diversification of liabilities reflects the Company's efforts to maintain flexibility of funding sources under changing market conditions. Stable core deposits from the Company's securities servicing businesses and asset management and wealth management businesses are generated through the Company's diversified network and managed with the use of trend studies and deposit pricing. The use of derivative products such as interest rate swaps and financial futures enhances liquidity by enabling the Company to issue long-term liabilities with limited exposure to interest rate risk. Liquidity also results from the maintenance of a portfolio of assets which can be easily sold and the monitoring of unfunded loan commitments, thereby reducing unanticipated funding requirements. Liquidity is managed on both a consolidated basis and at The Bank of New York Company, Inc. parent company ("Parent").

On a continuing operations basis, non-core sources of funds such as money market rate accounts, certificates of deposits greater than $100,000, federal funds purchased, and other borrowings were $12.7 billion and $13.6 billion on an average basis for the first three months of 2007 and 2006. Average foreign deposits, primarily from the Company's European-based securities servicing business, were $33.6 billion and $30.2 billion for the first three months of 2007 and 2006. The increase in foreign deposits reflects greater liquidity from the Company's corporate trust and custody businesses. Domestic savings and other time deposits were $1.0 billion on an average basis for the first three months of 2007 compared to $1.4 billion in 2006. Average payables to customers and broker-dealers decreased to $4.7 billion from $5.2 billion in 2006. The decline in payables to customers and broker-dealers primarily reflects lower customer balances and loss of a significant customer at Pershing. Long-term debt averaged $8.9 billion and $8.0 billion for the first three months of 2007 and 2006, respectively. The increase in long-term debt reflects the building of liquidity to pay debt maturing in 2007. A significant reduction in the Company's securities servicing businesses would reduce its access to deposits. Noninterest-bearing deposits increased to $14.9 billion from $10.1 billion in the first quarter of 2006, reflecting organic growth in securities servicing businesses and the acquisition of the Acquired Corporate Trust Business.

The Company's transaction with JPMorgan Chase altered the composition of the balance sheet. When the Acquired Corporate Trust Business is fully integrated in 2007, approximately $14 billion of U.S. dollar retail deposits will have been replaced with between $11 billion and $14 billion of institutional corporate trust deposits. Between $7 billion and $10 billion of deposits related to the Acquired Corporate Trust Business have

not yet transitioned to the Company. These deposits will transition to the Company as regulatory approval is received to operate in certain foreign locations and as the novation process proceeds in other foreign locations. The Company expects the transition will be substantially complete by June 30, 2007. Until the transition is complete, JPMorgan Chase will pay the Company for the net economic value of these deposits. In the first quarter of 2007, the Company recorded $25 million of net economic value payments in noninterest income. On the asset side of the balance sheet, approximately $8 billion of retail and

38

middle market loans sold to JPMorgan Chase have been replaced with liquid assets and securities.

The Parent has four major sources of liquidity: dividends from its subsidiaries, the commercial paper market, a revolving credit agreement with third party financial institutions, and access to the capital markets.

At March 31, 2007, the Bank can pay dividends of approximately $888 million to the Parent without the need for regulatory waiver. This dividend capacity would increase in the remainder of 2007 to the extent of the Bank's net income less dividends. Nonbank subsidiaries of the Parent have liquid assets of approximately $244 million. These assets could be liquidated and the proceeds delivered by dividend or loan to the Parent.

For the quarter ended March 31, 2007, the Parent's quarterly average commercial paper borrowings were $133 million compared with $447 million in 2006. At March 31, 2007, the Parent had cash of $2,097 million, compared with $685 million at March 31, 2006 and $908 million at December 31, 2006. Net of commercial paper outstanding, the Parent's cash position at March 31, 2007 increased by $1,506 million compared with March 31, 2006. The Parent has been increasing cash in anticipation of the repayment of long-term debt that matures in the next twelve months.

On October 10, 2006, the Company entered into a new credit agreement of $250 million with 11 financial institutions. The fee on this facility depends on the Company's credit rating and is currently six basis points. The credit agreement requires the Company to maintain: shareholders' equity of $5 billion; a ratio of Tier 1 capital plus the allowance for credit losses to nonperforming assets of at least 2.5; a double leverage ratio less than 1.3; and adequate capitalization of all its banks for regulatory purposes. This line of credit matures in October 2011. There were no borrowings under this line of credit at March 31, 2007.

The Company also has the ability to access the capital markets. Access to the capital markets is partially dependent on the Company's credit ratings, which as of April 30, 2007 were as follows:

	Parent Commercial Paper	Parent Subordinated Long-Term Debt	Parent Senior Long-Term Debt	The Bank of New York Long-Term Deposits	Outlook
Standard & Poor's	A-1	A	A+	AA-	Stable
Moody's	P-1	Aa3	Aa2	Aaa	Stable

Fitch	F1+	A+	AA-	AA	Positive
Dominion Bond Rating Service	R-1(middle)	A(high)	AA(low)	AA	Stable

Moody's upgraded the Company's senior debt ratings for the Bank from Aa2 to Aaa in March 2007 and for the Parent from Aa3 to Aa2 in April 2007.

The Parent's major uses of funds are payment of dividends, principal and interest on its borrowings, acquisitions, and additional investment in its subsidiaries.

The Parent has $700 million of long-term debt that becomes due in 2007 subsequent to March 31, 2007 and $1,450 million of long-term debt that is due in 2008. The Company has $250 million of subordinated debt that became callable and steps up to a higher interest rate in 2007 and $400 million of subordinated debt that became callable and steps up to a higher interest rate in 2008. The Company expects that it will call this debt when the interest rate steps up. In addition, the Parent periodically has the option to call $339 million of subordinated debt in 2007, which it will call and refinance if market conditions are favorable. The Parent expects to refinance any debt it repays by issuing a combination of senior and subordinated debt.

39

The Company has $800 million of preferred trust securities that are callable in 2007. These securities qualify as Tier 1 Capital. All of the Company's preferred trust securities are swapped to floating rate. The Company has not yet decided if it will call these securities. The decision to call will be based on interest rates, the availability of cash and capital, and regulatory conditions. If the Company calls the preferred trust securities, it expects to replace them with new preferred trust securities or senior or subordinated debt. See discussion of qualification of preferred trust securities as capital in "Capital Resources."

Double leverage is the ratio of investment in subsidiaries divided by the Company's consolidated equity plus preferred trust securities. The Company's double leverage ratio at March 31, 2007 and 2006 was 101.34% and 106.36%, respectively. The Company's target double leverage ratio is a maximum of 120%. The double leverage ratio is monitored by regulators and rating agencies and is an important constraint on the Company's ability to invest in its subsidiaries to expand its businesses.

Pershing LLC, an indirect subsidiary of the Company, has committed and uncommitted lines of credit in place for liquidity purposes. The committed line of credit of $500 million with four financial institutions matures in March 2008. Average daily borrowing under these lines was $4 million, in aggregate, during the first quarter of 2007. Pershing LLC has three separate uncommitted lines of credit amounting to $1 billion in aggregate. Average daily borrowing under these lines was $9 million, in aggregate, during the first quarter of 2007.

Pershing Limited, an indirect U.K.-based subsidiary of the Company, has committed and uncommitted lines in place for liquidity purposes. The committed lines of credit of $275 million with four financial institutions matures in March 2008. There were no borrowings against this line of credit during the first quarter of 2007. Pershing Limited has three separate uncommitted lines of credit amounting to $300 million in aggregate. Average

daily borrowing under these lines was $107 million, in aggregate, during the first quarter of 2007.

The following comments relate to the information disclosed in the Consolidated Statements of Cash Flows.

Cash provided by operating activities was $2.0 billion for the first three months of 2007, compared with $0.5 billion provided by operating activities through March 31, 2006. The source of funds in 2007 was principally due to trading activities and net income. The source of funds in 2006 was principally due to the changes in accruals and other and net income.

In the first three months of 2007, cash provided by investing activities was $0.3 billion as compared to cash used for investing activities in the first three months of 2006 of $1.0 billion. In the first three months of 2007, changes in federal funds sold and securities purchased under resale agreements and paydowns of securities available-for-sale were a significant source of funds. Significant uses of funds in 2006 were purchases of securities available-for-sale and changes in federal funds sold and securities purchased under resale agreements.

Through March 31, 2007, cash used for financing activities was $3.0 billion, compared to $0.4 billion provided by financing activities in the first three months of 2006. In the first three months of 2007, deposits were a significant use of funds. Primary sources of funds in 2006 included deposits and net proceeds from the issuance of long-term debt.

40

CAPITAL RESOURCES

Shareholders' equity was $11,527 million at March 31, 2007, compared with $10,101 million at March 31, 2006, and $11,593 million at December 31, 2006. During the first quarter of 2007, the Company retained $266 million of earnings. Capital was also impacted by after-tax adjustments related to FSP FAS 13-2 of $389 million and FIN 48 of $27 million. In April 2007, the Company declared a quarterly common stock dividend of 22 cents per share.

In the first quarter of 2007, the Company issued $55 million of callable medium-term subordinated notes bearing interest at rates from 5.60% to 5.85%. The notes are due in 2022 and 2032 and are callable by the Company after three to five years. The notes qualify as Tier 2 capital.

In the first quarter of 2007, the Company also issued $750 million of five-year senior holding company debt. The issuance consisted of $500 million at a floating rate of LIBOR plus 10 basis points and $250 million at a fixed rate tranche at five-year treasuries plus 57 basis points.

Regulators establish certain levels of capital for bank holding companies and banks, including the Company and the Bank, in accordance with established quantitative measurements. For the Parent to maintain its status as a financial holding company, the Bank must, among other things, qualify as well capitalized. In addition, major bank holding companies such as the Parent are expected by the regulators to be well capitalized. As of March 31, 2007 and 2006, the Company and the Bank were considered well capitalized on the basis of the ratios (defined by regulation) of Total and Tier 1 capital to risk-weighted assets and leverage (Tier 1 capital to average assets), which are shown as follows:

	March 31, 2007		March 31, 2006			Well	Adequately
	Company	Bank	Company	Bank	Company Targets	Capitalized Guidelines	Capitalized Guidelines
Tier 1 (1)	8.43%	8.43%	8.28%	9.14%	8.00%	6%	4%
Total capital (2)	12.81	11.70	12.44	12.07		10	8
Leverage	6.80	6.95	6.51	7.26		5	3-5
Tangible common equity	5.31	5.92	5.52	6.67	5.00		
Adjusted tangible common equity (3)	5.47	6.11	5.54	6.70		N.A.	N.A.

In a non-taxable business combination, such as the Company's planned merger with Mellon, deferred tax liabilities are recorded in relation to identifiable intangible assets. The recording of this deferred tax liability results in an increase in goodwill equal to the amount of the liability. Bank regulators and some rating agencies and analysts adjust equity upward for the amount of this deferred tax liability since it is a liability for accounting purposes and will never require a cash settlement. As a result, the Company believes Tier 1 and adjusted TCE should be its primary capital metrics.

The Tier 1 and adjusted TCE ratios vary depending on the size of the balance sheet at quarter-end and the impact of interest rates on unrealized gains and losses among other factors. The balance sheet size fluctuates from quarter to quarter based on levels of customer and market activity. In general, when servicing clients are more actively trading securities, deposit balances and the balance sheet as a whole, are higher to finance these activities. For quarter-ends in 2007, the size of the balance sheet will depend on the novation of deposits and the receipt of approval to open new subsidiaries related to the Acquired Corporate Trust Business and the anticipated merger with Mellon.

41

The Company's Tier 1 capital and Total Capital ratios were 8.43% and 12.81% at March 31, 2007, compared with 8.28% and 12.44% at March 31, 2006, and 8.19% and 12.49% at December 31, 2006. The leverage ratio was 6.80% at March 31, 2007, compared with 6.51% at March 31, 2006, and 6.67% at December 31, 2006. The Company's TCE as a percentage of total assets was 5.31% at March 31, 2007, compared with 5.52% at March 31, 2006, and 5.13% at December 31, 2006. The Company's adjusted TCE as a percentage of total assets was 5.47% at March 31, 2007, compared with 5.54% at March 31, 2006, and 5.30% at December 31, 2006.

Certain accounting charges in the first quarter of 2007 reduced the Company's Tier 1 and adjusted TCE ratios to 8.43% and 5.47%.

A billion dollar change in risk-weighted assets changes the Tier 1 ratio by 11 basis points while a $100 million change in common equity changes the Tier 1 ratio by 13 basis points.

A billion dollar change in assets changes the adjusted TCE ratio by 6 basis points while a $100 million change in common equity changes the adjusted TCE ratio by 11 basis points.

At March 31, 2007, the Company has $1,150 million of trust preferred securities outstanding. On March 1, 2005, the Board of Governors of the Federal Reserve System (the "FRB") adopted a final rule that allows the continued limited inclusion of trust preferred securities in the Tier 1 capital of bank holding companies (BHCs). Under the final rule, the Company will be subject to a 15 percent limit in the amount of trust preferred securities that can be included in Tier 1 capital, net of goodwill, less any related deferred tax liability. Amounts in excess of these limits will continue to be included in Tier 2 capital. The final rule provides a five-year transition period, ending March 31, 2009, for application of quantitative limits. Under the transition rules and the final rules, the Company expects all its trust preferred securities to continue to qualify as Tier 1 capital. Both the Company and the Bank are expected to remain "well capitalized" under the final rule.

The following table presents the components of the Company's risk-based capital at March 31, 2007 and 2006:

	March 31,	
(In millions)	2007	2006
Shareholders' equity	$11,527	$10,101
Trust preferred securities	1,150	1,150
Adjustments: Goodwill and intangibles	(6,421)	(4,741)
Other	248	88
Tier 1 capital	6,504	6,598
Qualifying unrealized equity security gains	4	7
Qualifying subordinated debt	2,946	2,745
Qualifying allowance for loan losses	425	566
Tier 2 capital	3,375	3,318
Total risk-based capital	$ 9,879	$ 9,916
Total risk-adjusted assets	$77,130	$79,697

42

TRADING ACTIVITIES

The fair value and notional amounts of the Company's financial instruments held for trading purposes at March 31, 2007 and 2006 are as follows:

	March 31, 2007			1Q07 Average	
(In millions)	Notional	Fair Value		Fair Value	
Trading Account	Amount	Assets	Liabilities	Assets	Liabilities

Trading Account	Notional Amount	Fair Value Assets	Fair Value Liabilities	Average Fair Value Assets	Average Fair Value Liabilities
Interest rate contracts:					
Futures and forward contracts	$ 63,886	$ -	$ -	$ -	$ -
Swaps	341,824	1,329	905	1,486	1,071
Written options	208,423	-	631	-	684
Purchased options	191,279	181	-	190	-
Foreign exchange contracts:					
Swaps	2,457	-	-	-	-
Written options	10,593	-	113	-	113
Purchased options	11,151	55	-	72	-
Commitments to purchase and sell foreign exchange	125,099	297	267	410	390
Debt securities	-	1,607	167	2,747	216
Credit derivatives	1,899	5	6	3	9
Equities	20,956	195	180	260	323
Commodities & other derivatives	268	6	1	4	1
Total trading account		$3,675	$ 2,270	$5,172	$ 2,807

(In millions)	March 31, 2006			1Q06 Average	
	Notional	Fair Value		Fair Value	
Trading Account	Amount	Assets	Liabilities	Assets	Liabilities
Interest rate contracts:					
Futures and forward contracts	$ 98,606	$ 32	$ -	$ 9	$ -
Swaps	261,730	1,416	826	1,886	1,174
Written options	220,001	-	1,045	-	1,090
Purchased options	182,731	190	-	174	-
Foreign exchange contracts:					
Swaps	2,404	-	-	-	-
Written options	6,070	-	114	-	54
Purchased options	7,913	125	-	100	-
Commitments to purchase and sell foreign exchange	81,308	125	123	93	140
Debt securities	-	5,143	176	4,715	234
Credit derivatives	1,491	1	6	1	7
Equities	5,383	97	68	135	118
Total trading account		$7,129	$ 2,358	$7,113	$ 2,817

The Company's trading activities are focused on acting as a market maker for the Company's customers. The risk from these market making activities and from the Company's own positions is managed by the Company's traders and limited in total exposure as described below.

The Company manages trading risk through a system of position limits, a value at risk (VAR) methodology-based on a Monte Carlo simulation, stop loss advisory triggers, and other market sensitivity measures. Risk is monitored and reported to senior management by a separate unit on a daily

basis. Based on certain assumptions, the VAR methodology is designed to capture the potential overnight pre-tax dollar loss from adverse changes in fair values of all trading positions. The calculation assumes a one-day holding period for most instruments, utilizes a 99% confidence level, and incorporates the non-linear characteristics of options. The VAR model is used to calculate economic

capital, which is allocated to the business units for computing risk-adjusted performance.

As VAR methodology does not evaluate risk attributable to extraordinary financial, economic or other occurrences, the risk assessment process includes a number of stress scenarios based upon the risk factors in the portfolio and management's assessment of market conditions. Additional stress scenarios based upon historic market events are also tested. Stress tests by their design incorporate the impact of reduced liquidity and the breakdown of observed correlations. The results of these stress tests are reviewed weekly with senior management.

The following table indicates the calculated VAR amounts for the trading portfolio for the periods indicated.

(In millions) Market Risk	1st Quarter 2007			
	Average	Minimum	Maximum	3/31/07
Interest rate	$ 3.2	$ 1.9	$ 4.9	$ 4.5
Foreign exchange	1.2	0.6	2.1	1.6
Equity	2.0	0.8	6.6	1.8
Credit derivatives	0.9	0.6	1.4	1.3
Commodities	1.7	-	3.3	3.3
Diversification	(2.0)	NM	NM	(3.4)
Overall portfolio	7.0	3.0	10.9	9.1

(In millions) Market Risk	1st Quarter 2006			
	Average	Minimum	Maximum	3/31/06
Interest rate	$ 2.8	$ 2.0	$ 4.4	$ 2.9
Foreign exchange	1.0	0.6	1.7	0.8
Equity	0.8	0.5	1.2	0.9
Credit derivatives	0.9	0.6	1.2	0.9
Diversification	(1.4)	NM	NM	(1.4)
Overall portfolio	4.1	3.3	5.4	4.1

During the first quarter of 2007, interest rate risk generated

approximately 31% of average VAR, credit derivatives risk generated 13% of average VAR, foreign exchange risk accounted for 12% of average VAR, commodities risk generated 25% of average VAR, and equity risk generated 19% of average VAR. The commodities VAR reflects the option contract the Company uses to hedge its Section 29 synthetic fuel tax credits. During the first quarter of 2007, the Company's daily trading loss did not exceed the Company's calculated VAR amounts on any given day.

The following table of total daily revenue or loss captures trading volatility and shows the number of days in which the Company's trading revenues fell within particular ranges during the past year:

Distribution of Revenues(1)

(Dollars in millions)	For the Quarter Ended 3/31/07	12/31/06	9/30/06	6/30/06	3/31/06
Revenue Range	Number of Occurrences				
Less than $(2.5)	0	0	0	0	0
$(2.5)~ $ 0	6	4	3	2	4
$ 0 ~ $ 2.5	33	45	52	39	40
$ 2.5 ~ $ 5.0	20	11	8	21	18
More than $5.0	3	2	0	2	0

44

ASSET/LIABILITY MANAGEMENT

The Company's asset/liability management activities include lending, investing in securities, accepting deposits, raising money as needed to fund assets, and processing securities and other transactions. The market risks that arise from these activities are interest rate risk, and to a lesser degree, foreign exchange risk. The Company's primary market risk is exposure to movements in U.S. dollar interest rates. Exposure to movements in foreign currency interest rates also exists, but to a significantly lower degree. The Company actively manages interest rate sensitivity. In addition to gap analysis, the Company uses earnings simulation and discounted cash flow models to identify interest rate exposures.

An earnings simulation model is the primary tool used to assess changes in pre-tax net interest income. The model incorporates management's assumptions regarding interest rates, balance changes on core deposits, and changes in the prepayment behavior of loans and securities, and the impact of derivative financial instruments used for interest rate risk management purposes. These assumptions have been developed through a combination of historical analysis and future expected pricing behavior. These assumptions are inherently uncertain, and, as a result, the earnings simulation model cannot precisely estimate net interest income or the impact of higher or lower interest rates on net interest income. Actual results may differ from projected results due to timing, magnitude and frequency of interest rate changes and changes in market conditions and management's strategies, among other factors.

The Company evaluates the effect on earnings by running various interest rate ramp scenarios up and down from a baseline scenario, which assumes no changes in interest rates. These scenarios are reviewed to examine the impact of large interest rate movements. Interest rate sensitivity is quantified by calculating the change in pre-tax net interest income between the scenarios over a 12-month measurement period. The measurement of interest rate sensitivity is the percentage change in net interest income as shown in the following table:

(Dollars in millions)	Estimated Changes in Net Interest Income Pro Forma			
	March 31, 2007		December 31, 2006	
	$	%	$	%
+200 Basis Point Ramp vs. Stable Rate	$ 15	0.8%	$ 4	0.2%
+100 Basis Point Ramp vs. Stable Rate	18	1.0	17	0.9
-100 Basis Point Ramp vs. Stable Rate	(13)	(0.7)	(13)	(0.7)
-200 Basis Point Ramp vs. Stable Rate	(25)	(1.4)	(35)	(1.9)

The pro forma data in the above table reflects the swap with JPMorgan Chase as if the transaction was fully integrated into the Company on March 31, 2007 and December 31, 2006. The Company's swap with JPMorgan Chase would have resulted in a more liability-sensitive balance sheet because corporate trust liabilities reprice more quickly than retail deposits. However, among other actions, the Company restructured its investment portfolio to readjust its interest rate sensitivity.

The baseline scenario's Fed Funds rate in the March 31, 2007 analysis and the December 31, 2006 analysis was 5.25%. The 100 basis point ramp scenarios assumes short-term rates change 25 basis points in each of the next four quarters, while the 200 basis point ramp scenarios assumes a 50 basis point per quarter change. Both the +100 basis point and the +200 basis point March 31, 2007 scenarios assume a steepening of the yield curve with 10-year rates rising 184 and 284 basis points respectively. These scenarios do not reflect strategies that management could employ to limit the impact as interest rate expectations change.

The above table relies on certain critical assumptions including depositors' behavior related to interest rate fluctuations and the prepayment and extension risk in certain of the Company's assets. To the extent that actual behavior is different from that assumed in the models, there could be a change in interest rate sensitivity.

45

STATISTICAL INFORMATION

THE BANK OF NEW YORK COMPANY, INC.
Average Balances and Rates on a Taxable Equivalent Basis
(Dollars in millions)

	For the three months ended March 31, 2007		For the three months ended March 31, 2006(1)	
	Average	Average	Average	Avera

	Balance	Interest	Rate	Balance	Interest	Rate
ASSETS						
Interest-bearing deposits in banks (primarily foreign)	$ 13,546	$ 146	4.36%	$ 9,624	$ 86	3.6
Federal funds sold and securities purchased under resale agreements	4,435	57	5.23	1,691	15	3.6
Margin loans	5,401	84	6.33	5,655	77	5.5
Non-margin loans						
Domestic offices	19,231	244	5.11	16,321	184	4.5
Foreign offices	11,321	163	5.85	9,815	126	5.2
Total non-margin loans	30,552	407	5.38	26,136	310	4.7
Securities						
U.S. government obligations	86	1	4.95	225	2	4.2
U.S. government agency obligations	2,905	37	5.07	3,953	44	4.4
Obligations of states and political subdivisions	86	2	8.22	118	3	8.0
Other securities	19,311	255	5.30	18,919	232	4.8
Trading securities	2,753	34	4.99	4,714	51	4.4
Total securities	25,141	329	5.25	27,929	332	4.7
Total interest-earning assets	79,075	1,023	5.22	71,035	820	4.6
Allowance for credit losses	(286)			(333)		
Cash and due from banks	2,424			4,269		
Other assets	20,762			16,860		
Assets of discontinued operations held for sale	66	-		14,302	185	5.2
TOTAL ASSETS	$ 102,041	$ 1,023		$ 106,133	$ 1,005	
LIABILITIES AND SHAREHOLDERS' EQUITY						
Interest-bearing deposits						
Money market rate accounts	$ 6,169	$ 45	2.98%	$ 5,426	$ 31	2.2
Savings	416	2	1.85	468	1	1.1
Certificates of deposit of $100,000 & over	3,133	42	5.43	4,246	48	4.5
Other time deposits	584	7	5.18	903	10	4.4
Foreign offices	33,560	304	3.67	30,220	208	2.8
Total interest-bearing deposits	43,862	400	3.70	41,263	298	2.9
Federal funds purchased and securities sold under repurchase agreements	1,527	19	4.97	1,966	20	4.1
Other borrowed funds	1,870	13	2.88	1,980	20	4.0
Payables to customers and broker-dealers	4,747	42	3.59	5,231	40	3.1
Long-term debt	8,888	120	5.42	8,011	96	4.8
Total interest-bearing liabilities	60,894	594	3.95	58,451	474	3.2
Noninterest-bearing deposits	14,903			10,119		
Other liabilities	14,901			13,373		
Common shareholders' equity	11,277			9,888		
Liabilities of discontinued operations						

held for sale	66	-		14,302	36	1.0
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY	$ 102,041	$ 594		$ 106,133	$ 510	
Interest earnings, continuing operations		$ 429			$ 346	
Net interest margin			2.18%			1.9

46

SUPPLEMENTAL INFORMATION

On October 1, 2006, the Company acquired JPMorgan Chase's corporate trust business and sold to JPMorgan Chase the Company's Retail Business. The transaction further increased the Company's focus on the securities services and asset management businesses that are at the core of its long-term business strategy.

For the quarters ended March 31, 2007 and March 31, 2006, the Company has prepared supplemental financial information as follows:

* Full income statement for the Retail Business, which is reflected as discontinued operations
* Adjusted results, which combine continuing and discontinued operations to provide continuity with historical results
* Continuing operations and adjusted results including and excluding merger and integration costs

The Company believes that providing supplemental adjusted non-GAAP financial information is useful to investors in understanding the underlying operating performance of the Company and its businesses and performance trends, particularly in view of the materiality and strategic significance of the JPMorgan Chase transaction. By combining the results of continuing and discontinued operations and excluding merger and integration costs, the Company believes investors can gain greater insight into the operating performance of the Company in relation to historic results. Although the Company believes that the non-GAAP financial measures presented in this report enhance investors' understanding of the Company's business and performance, these non-GAAP measures should not be considered an alternative to GAAP.

47

THE BANK OF NEW YORK COMPANY, INC.
SUPPLEMENTAL INFORMATION

Consolidated Statements of Income
(Dollars in millions, except per share amounts)
(Unaudited)

Quarter Ended March 31, 2007	Quarter Ended March 31

	Continuing Operations	Discontinued Operations	Adjusted Results (1)	Continuing Operations	Discontinued Operations
Noninterest income					
Securities servicing fees					
Asset servicing	$ 393	$ -	$ 393	$ 335	$ -
Issuer services	319	-	319	154	-
Clearing services	278	-	278	342	-
Total securities servicing fees	990	-	990	831	-
Global payment services	50	-	50	51	8
Asset and wealth management fees	153	-	153	127	11
Performance fees	14	-	14	7	-
Financing-related fees	52	-	52	63	37
Foreign exchange and other trading activities	128	-	128	113	2
Securities gains/(losses)	2	-	2	(4)	-
Asset/investment income	35	-	35	34	-
Other	51	14	65	43	13
Total noninterest income	1,475	14	1,489	1,265	71
Net interest income	427	-	427	339	149
Provision for credit losses	(15)	-	(15)	-	5
Net interest income after provision for credit losses	442	-	442	339	144
Noninterest expense					
Staff	720	9	729	604	64
Net occupancy	79	-	79	68	20
Furniture and equipment	50	-	50	51	2
Clearing	37	-	37	50	-
Sub-custodian expenses	34	-	34	34	-
Software	54	-	54	55	1
Business development	30	-	30	23	9
Communications	19	-	19	26	1
Professional, legal, and other purchased services	130	2	132	82	8
Distribution and servicing	4	-	4	4	-
Amortization of intangibles	28	-	28	13	-
Merger and integration costs	15	8	23	-	-
Other	72	-	72	59	8
Total noninterest expense	1,272	19	1,291	1,069	113
Income before income taxes	645	(5)	640	535	102
Income taxes	208	(2)	206	175	40
Net income	437	(3)	434	360	62
Merger and integration cost, net of taxes	10	5	15	-	-
Net income excluding merger and integration costs	$ 447	$ 2	$ 449	$ 360	$ 62

	======	======	======	======	======
Diluted earnings per share	$ 0.57	$ -	$ 0.57	$ 0.47	$ 0.08
Diluted earnings per share excluding merger and integration costs	0.59	-	0.59	0.47	0.08

48

MERGER AGREEMENT WITH MELLON FINANCIAL CORPORATION ("MELLON")

On December 3, 2006, the Company and Mellon entered into an Agreement and Plan of Merger (the "Merger Agreement"), pursuant to which the Company and Mellon will each merge with and into a newly formed corporation to be called The Bank of New York Mellon Corporation. The boards of directors of both companies have unanimously approved the Merger Agreement. The parties amended and restated the Merger Agreement on February 23, 2007 and again on March 30, 2007. The board of directors of each company has adopted a resolution recommending the adoption of the Merger Agreement by its respective shareholders, and each party has agreed to put these matters before their respective shareholders for consideration. Subject to the customary closing conditions, the merger is expected to close early in the third quarter of 2007. The Company and Mellon filed a joint proxy statement/prospectus with the Securities and Exchange Commission ("SEC") regarding the proposed merger in late February and filed amendments to the joint proxy statement/prospectus with the SEC in April. The joint proxy statement/prospectus became effective on April 17, 2007. The Company and Mellon will each hold separate special shareholder meetings on May 24, 2007 to approve the merger for shareholders of record as of April 12, 2007.

FORWARD-LOOKING STATEMENTS AND RISK FACTORS

Some statements in this document are forward-looking. These include all statements about the future results of the Company, projected business growth, statements with respect to the proposed merger with Mellon, expectations with respect to operations after the merger, the expected outcome of legal, regulatory and investigatory proceedings, predicted loan losses, and the Company's plans, objectives and strategies. In this report, any press release or any oral statement that the Company or its executives may make, words such as "estimate," "forecast," "project," "anticipate," "confident," "target," "expect," "intend," "think," "continue," "seek," "believe," "plan," "goal," "could," "should," "may," "will," "strategy," "highly attractive," "rapidly evolving financial markets," "synergies," "opportunities," "superior returns," "well-positioned," "trends," "pro forma" and words of similar meaning, signify forward-looking statements.

In addition, with respect to the Mellon transaction, actual results may differ materially from the anticipated results or other expectations expressed in the forward-looking statements as a result of risks and uncertainties, including but not limited to, the businesses of the Company and Mellon may not be integrated successfully or the integration may be more difficult, time-consuming or costly than expected; the combined company may not realize, to the extent or at the time the Company expects, revenue synergies and cost savings from the transaction; revenues following the transaction may be lower than expected as a result of losses

of customers or other reasons; deposit attrition, operating costs, customer loss and business disruption following the transaction, including, without limitation, difficulties in maintaining relationships with employees, may be greater than expected; governmental approvals of the transaction may not be obtained on the proposed terms or expected timeframe; a weakening of the economies in which the combined company will conduct operations may adversely affect the Company's operating results; the Company's and Mellon's shareholders may fail to approve the transaction; the U.S. and foreign legal and regulatory framework could adversely affect the operating results of the combined company; and fluctuations in interests rates, currency exchange rates and securities prices may adversely affect the operating results of the combined company. Additional factors that could cause the Company's and Mellon's results to differ materially from those described in the forward-looking statements can be found in The Bank of New York Company, Inc.'s and Mellon Financial Corporation's Annual Report on Form 10-K for the year ended December 31, 2006 and any subsequent reports filed with the SEC pursuant to the Securities Exchange Act of 1934, as amended, as well as other uncertainties affecting future results and the value of the Company's stock.

Forward-looking statements, including the Company's discussions and projections of future results of operations and discussions of future plans contained in the MD&A and elsewhere in this Form 10-Q, are based on

49

management's current expectations and assumptions that involve risks and uncertainties and that are subject to change based on various important factors (some of which are beyond the Corporation's control), including adverse changes in market conditions and the timing of such changes, and the actions that management could take in response to these changes. Actual results may differ materially from those expressed or implied as a result of these risks and uncertainties. The "Risk Factors" discussed in the section "Forward-Looking Statements and Risk Factors" in Part I, Item 1A of the Company's Annual Report on Form 10-K for the year ended December 31, 2006 could cause or contribute to such differences. Investors should consider all risks mentioned elsewhere in this document and in subsequent reports filed by the Company with the SEC pursuant to the Securities and Exchange Act of 1934, as amended, as well as other uncertainties affecting future results and the value of the Company's stock.

All forward-looking statements speak only as of the date on which such statements are made, and the Company undertakes no obligation to update any statement to reflect events or circumstances after the date on which such forward-looking statement is made or to reflect the occurrence of unanticipated events.

MELLON TRANSACTION

The proposed transaction between The Bank of New York Company, Inc. and Mellon Financial Corporation will be submitted to The Bank of New York Company, Inc.'s and Mellon Financial Corporation's shareholders for their consideration. In connection with the proposed transaction, The Bank of New York Mellon Corporation, an entity formed by The Bank of New York Company, Inc. and Mellon Financial Corporation for purposes of facilitating the proposed transaction, has filed a registration statement on Form S-4 (Registration No. 333-140863) containing a definitive joint proxy statement/prospectus that has been mailed to the shareholders of each of The Bank of New York Company, Inc. and Mellon Financial

Corporation. Shareholders are urged to read the registration statement and the joint proxy statement/prospectus regarding the proposed transaction and any other relevant documents filed with the Securities and Exchange Commission, as well as any amendments or supplements to those documents, because they will contain important information. Shareholders may obtain a free copy of the joint proxy statement/prospectus, as well as other filings containing information about The Bank of New York Company, Inc., Mellon Financial Corporation and The Bank of New York Mellon Corporation, without charge, at the SEC's Internet site (http://www.sec.gov). Copies of the joint proxy statement/prospectus and other SEC filings that are incorporated by reference in the joint proxy statement/prospectus are also available, without charge, from The Bank of New York Company, Inc., Investor Relations, One Wall Street, 31st Floor, New York, New York 10286 (212-635-1578), or from Mellon Financial Corporation, Secretary of Mellon Financial Corporation, One Mellon Center, Pittsburgh, Pennsylvania 15258-0001 (800-205-7699).

Directors and executive officers of The Bank of New York Company, Inc. and Mellon Financial Corporation and other persons may be deemed to be participants in the solicitation of proxies from the shareholders of The Bank of New York Company Inc. and/or Mellon Financial Corporation, in respect of the proposed transaction. Information about the directors and executive officers of The Bank of New York Company, Inc. is set forth in the proxy statement for The Bank of New York Company, Inc.'s annual meeting of shareholders, as filed with the SEC on March 14, 2007. Information about the directors and executive officers of Mellon Financial Corporation is set forth in the proxy statement for Mellon Financial Corporation's 2007 annual meeting of shareholders, as filed with the SEC on March 19, 2007. Additional information regarding the participants in the proxy solicitation and a description of their direct and indirect interests, by security holdings or otherwise, is contained in the definitive joint proxy statement/prospectus.

GOVERNMENT MONETARY POLICIES AND COMPETITION

Government Monetary Policies

The Federal Reserve Board has the primary responsibility for United States monetary policy. Its actions have an important influence on the demand for credit and investments and the level of interest rates, and thus on the earnings of the Company.

Competition

The businesses in which the Company operates are very competitive. Competition is provided by both unregulated and regulated financial services organizations, whose products and services span the local, national, and global markets in which the Company conducts operations.

A wide variety of domestic and foreign companies compete for processing services. For securities servicing and global payment services, international, national, and regional commercial banks, trust banks, investment banks, specialized processing companies, outsourcing companies, data processing companies, stock exchanges, and other business firms offer active competition. In the asset management and wealth management markets, international, national, and regional commercial banks, standalone asset management companies, mutual funds, securities brokerage firms, insurance companies, investment counseling firms, and other business firms and

individuals actively compete for business. Commercial banks, savings banks, savings and loan associations, and credit unions actively compete for deposits, and money market funds and brokerage houses offer deposit-like services. These institutions, as well as commercial finance companies, factors, insurance companies and pension trusts, are important competitors for various types of loans. Issuers of commercial paper compete actively for funds and reduce demand for bank loans.

WEBSITE INFORMATION

The Company makes available on its website: www.bankofny.com

* All of its SEC filings, including annual report on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K and all amendments to these reports, SEC Forms 3, 4 and 5 and its proxy statement as soon as reasonably practicable after such material is electronically filed with or furnished to the SEC,

* Its earnings releases and management conference calls and presentations, and

* Its corporate governance guidelines and the charters of the Audit and Examining, Compensation and Organization, and Nominating and Governance Committees of its Board of Directors.

The corporate governance guidelines and committee charters are available in print to any shareholder who requests them. Requests should be sent to The Bank of New York Company, Inc., Corporate Communications, One Wall Street, NY, NY 10286.

THE BANK OF NEW YORK COMPANY, INC.
Consolidated Balance Sheets
(Dollars in millions, except per share amounts)
(Unaudited)

	March 31, 2007	December 31, 2006
Assets		
Cash and due from banks	$ 2,159	$ 2,840
Interest-bearing deposits with banks	13,474	13,172
Federal funds sold and securities purchased under resale agreements	1,712	5,114
Securities		
Held-to-maturity (fair value of $1,557 at 03/31/07 and $1,710 at 12/31/06)	1,572	1,729
Available-for-sale	22,124	19,377
Total securities	23,696	21,106
Trading assets at fair value	3,675	5,544
Loans	38,289	37,793
Reserve for loan losses	(290)	(287)

Net loans	37,999	37,506
Premises and equipment	1,064	1,050
Accrued interest receivable	409	422
Goodwill	5,131	5,172
Intangible assets	1,447	1,453
Other assets	9,061	9,973
Assets of discontinued operations held for sale	21	18
Total assets	$ 99,848	$ 103,370
Liabilities		
Deposits		
Noninterest-bearing (principally domestic offices)	$ 17,269	$ 19,554
Interest-bearing deposits in domestic offices	9,312	10,041
Interest-bearing deposits in foreign offices	32,435	32,551
Total deposits	59,016	62,146
Federal funds purchased and securities sold under repurchase agreements	773	790
Trading liabilities	2,270	2,507
Payables to customers and broker-dealers	6,739	7,266
Other borrowed funds	1,714	1,625
Accrued taxes and other expenses	4,153	5,129
Other liabilities (including allowance for lending-related commitments of $135 at 03/31/07 and $150 at 12/31/06)	4,007	3,477
Long-term debt	9,585	8,773
Liabilities of discontinued operations held for sale	64	64
Total liabilities	88,321	91,777
Shareholders' Equity		
Common stock-par value $7.50 per share, authorized 2,400,000,000 shares, issued 1,054,488,125 shares at 03/31/07 and 1,053,752,916 shares at 12/31/06	7,909	7,903
Additional capital	2,203	2,142
Retained earnings	9,294	9,444
Accumulated other comprehensive income	(337)	(317)
	19,069	19,172
Less: Treasury stock (296,062,120 shares at 03/31/07 and 297,790,159 shares at 12/31/06), at cost	7,539	7,576
Loan to ESOP (101,753 shares at 03/31/07 and 12/31/06), at cost	3	3
Total shareholders' equity	11,527	11,593
Total liabilities and shareholders' equity	$ 99,848	$ 103,370

THE BANK OF NEW YORK COMPANY, INC.
Consolidated Statements of Income
(In millions, except per share amounts)
(Unaudited)

	Quarter Ended		
	March 31, 2007	Dec 31, 2006	March 31, 2006
Noninterest Income			
Securities servicing fees			
Asset servicing	$ 393	$ 355	$ 335
Issuer services	319	340	154
Clearing services	278	263	342
Total securities servicing fees	990	958	831
Global payment services	50	51	51
Asset and wealth management fees	153	154	127
Performance fees	14	18	7
Financing-related fees	52	61	63
Foreign exchange and other trading activities	128	98	113
Securities gains/(losses)	2	2	(4)
Asset/investment income	35	47	34
Other	51	52	43
Total noninterest income	1,475	1,441	1,265
Net Interest Income			
Interest income	1,021	1,057	813
Interest expense	594	606	474
Net interest income	427	451	339
Provision for credit losses	(15)	(15)	-
Net interest income after provision for credit losses	442	466	339
Noninterest Expense			
Staff	720	736	604
Net occupancy	79	73	68
Furniture and equipment	50	45	51
Clearing	37	38	50
Sub-custodian expenses	34	33	34
Software	54	59	55
Business development	30	30	23
Communications	19	23	26
Professional, legal, and other purchased services	130	125	82
Distribution and servicing	4	5	4
Amortization of intangible assets	28	34	13
Merger and integration costs	15	17	-
Other	72	67	59

Total noninterest expense	1,272	1,285	1,069
Income			
Income from continuing operations before income taxes	645	622	535
Provision for income taxes	208	195	175
Income from continuing operations	437	427	360
Discontinued operations			
Income (loss) from discontinued operations	(5)	2,130	102
Provision for income taxes	(2)	768	40
Income (loss) from discontinued operations, net	(3)	1,362	62
Net income	$ 434	$1,789	$ 422
Earnings per Share			
Basic			
Income from continuing operations	$ 0.58	$ 0.57	$ 0.47
Income from discontinued operations, net	-	1.82	0.08
Net income	0.58	2.39	0.55
Diluted			
Income from continuing operations	$ 0.57	$ 0.56	$ 0.47
Income from discontinued operations, net	-	1.80	0.08
Net income	0.57	2.36	0.55
Average Shares Outstanding (in thousands)			
Basic	750,737	746,688	763,851
Diluted	763,083	757,981	773,630

53

THE BANK OF NEW YORK COMPANY, INC.
Consolidated Statement of Changes in Shareholders' Equity
For the three months ended March 31, 2007
(Dollars in millions)
(Unaudited)

Common stock	
Balance, January 1	$ 7,903
Issuances in connection with employee benefit plans	6
Balance, March 31	7,909
Additional capital	
Balance, January 1	2,142
Issuances in connection with employee benefit plans	61
Balance, March 31	2,203
Retained earnings	

Balance, January 1		9,444
Adjustments for the cumulative effect of applying FSP FAS 13-2 and FIN 48, net of taxes of $(214)		(416)
Balance, January 1 restated		9,028
Net income	$ 434	434
Cash dividends on common stock		(168)
Balance, March 31		9,294
Accumulated other comprehensive income		
Balance, January 1		(317)
Net unrealized derivative gain/(loss) on cash flow hedges, net of taxes of $13	(19)	(19)
Foreign currency translation adjustment, net of taxes of $-	1	1
Other adjustments, net of taxes of $-	(2)	(2)
Balance, March 31		(337)
Total comprehensive income	$ 414	
Less treasury stock		
Balance, January 1		7,576
Issued		(53)
Acquired		16
Balance, March 31		7,539
Less loan to ESOP		
Balance, January 1		3
Loan to ESOP		-
Balance, March 31		3
Total shareholders' equity, March 31, 2007		$ 11,527

54

THE BANK OF NEW YORK COMPANY, INC.
Consolidated Statements of Cash Flows
(Dollars in millions)
(Unaudited)

	For the three months ended March 31, 2007	2006
Operating activities		
Net income	$ 434	$ 422
Adjustments to determine net cash attributable to		

operating activities:		
Provision for credit losses	(15)	5
Depreciation and amortization	127	117
Deferred income taxes	62	(37)
Securities gains and venture capital income	(18)	(17)
Change in trading activities	1,608	(1,074)
Change in accruals and other, net	(151)	1,117
Net cash provided by operating activities	2,047	533
Investing activities		
Change in interest-bearing deposits in banks	(219)	1,100
Change in margin loans	34	777
Purchases of securities held-to-maturity	-	(303)
Paydowns of securities held-to-maturity	35	65
Maturities of securities held-to-maturity	129	40
Purchases of securities available-for-sale	(4,887)	(3,260)
Sales of securities available-for-sale	60	890
Paydowns of securities available-for-sale	1,071	1,193
Maturities of securities available-for-sale	945	1,436
Net principal disbursed on loans to customers	(1,055)	(138)
Proceeds from loans held for sale and other loan sales	-	33
Change in federal funds sold and securities purchased under resale agreements	3,402	(2,356)
Purchases of premises and equipment/capitalized software	(57)	(41)
Acquisitions, net of cash disbursed	(58)	(339)
Proceeds from the sale of premises and equipment	-	-
Other, net	858	(57)
Net cash provided by/(used for)investing activities	258	(960)
Financing activities		
Change in deposits	(3,286)	637
Change in federal funds purchased and securities sold under repurchase agreements	(17)	69
Change in payables to customers and broker-dealers	(526)	(1,067)
Change in other borrowed funds	74	302
Net proceeds from the issuance of long-term debt	803	600
Repayments of long-term debt	(11)	(12)
Issuance of common stock	120	104
Tax benefit realized on share-based payment awards	15	9
Treasury stock acquired	(16)	(82)
Cash dividends paid	(168)	(164)
Net cash (used for)/provided by financing activities	(3,012)	396
Effect of exchange rate changes on cash	26	(76)
Change in cash and due from banks	(681)	(107)
Cash and due from banks at beginning of period	2,840	3,515
Cash related to discontinued operations	-	(544)
Cash and due from banks at end of period	$ 2,159	$ 2,864

Supplemental disclosures		
Interest paid	$ 626	$ 510
Income taxes paid	643	328
Income taxes refunded	1	2

THE BANK OF NEW YORK COMPANY, INC.
Notes to Consolidated Financial Statements

1. General

The accounting and reporting policies of The Bank of New York Company, Inc., a financial holding company, and its consolidated subsidiaries (the "Company") conform with U.S. generally accepted accounting principles and general practice within the banking industry. Such policies are consistent with those applied in the preparation of the Company's annual financial statements.

The Company provides a complete range of banking and other financial services to corporations and individuals worldwide through its business segments: Asset and Wealth Management, Institutional Services, and Other. "Business Segment Accounting Principles" and "Segment Financial Data" are incorporated from the Business Segment Review section of Management's Discussion and Analysis of the Company's Financial Condition and Results of Operations ("MD&A"). There were no major customers from whom revenues were individually material to the Company's performance.

The accompanying consolidated financial statements are unaudited. In the opinion of management, all adjustments necessary for a fair presentation of financial position, results of operations and cash flows for the interim periods have been made. Certain other reclassifications have been made to prior periods to place them on a basis comparable with current period presentation.

2. Accounting Changes and New Accounting Pronouncements

The Company adopted Statement of Financial Accounting Standards ("SFAS") No. 123 ("SFAS 123"), "Accounting for Stock-Based Compensation," in 1995. At that time, as permitted by the standard, the Company elected to continue to apply the provisions of Accounting Principles Board Opinion No. 25 ("APB 25"), "Accounting for Stock Issued to Employees," and accounted for the options granted to employees using the intrinsic value method, under which no expense is recognized for stock options because they were granted at the stock price on the grant date and therefore have no intrinsic value.

On January 1, 2003, the Company adopted the fair value method of accounting for its options under SFAS 123 as amended by SFAS No. 148 ("SFAS 148"), "Accounting for Stock-Based Compensation-Transition and Disclosure." SFAS 148 permitted three different methods of adopting fair value: (1) the prospective method, (2) the modified prospective method, and (3) the retroactive restatement method. Under the prospective method, options issued after January 1, 2003 are expensed while all options granted prior to January 1, 2003 are accounted for under APB 25 using the intrinsic value method. Consistent with industry practice, the Company elected the prospective method of adopting fair value accounting.

During the three months ended March 31, 2007, approximately 5.6 million options were granted. In the first quarters of 2007 and 2006, the Company recorded $14 million and $10 million of stock option expense.

The fair value of options granted in 2007 and 2006 were estimated at the grant date using the following weighted average assumptions:

	First Quarter 2007	2006
Dividend yield	2.46%	2.44%
Expected volatility	23.35	21.94
Risk free interest rates	4.42	4.66
Expected options lives (in years)	6	5

In December 2004, the Financial Accounting Standards Board ("FASB") issued SFAS No. 123 (revised 2004) ("SFAS 123(R)"), "Share-Based Payment," which is a

56

revision of SFAS No. 123, "Accounting for Stock-Based Compensation." SFAS 123(R) eliminates the ability to account for share-based compensation transactions using APB 25 and requires that such transactions be accounted for using a fair value-based method. SFAS 123(R) covers a wide range of share-based compensation arrangements including share options, restricted share plans, performance-based awards, share appreciation rights, and employee share purchase plans. The Company adopted SFAS 123(R) on January 1, 2006 using the "modified prospective" method. Under this method, compensation cost is recognized beginning with the effective date (a) based on the requirements of SFAS 123(R) for all share-based payments granted after the effective date and (b) based on the requirements of SFAS 123 for all awards granted to employees prior to the effective date of SFAS 123(R) that remain unvested on the effective date. As of January 1, 2006, the Company was amortizing all of its unvested stock option grants.

Certain of the Company's stock compensation grants vest when the employee retires. SFAS 123(R) requires the completion of expensing of new grants with this feature by the first date the employee is eligible to retire. For grants prior to January 1, 2006, the Company will continue to expense them over their stated vesting period. The adoption of SFAS 123(R) increased pre-tax expense in 2006 by $12 million.

In February 2006, the FASB issued SFAS No. 155 ("SFAS 155"), "Accounting for Certain Hybrid Financial Instruments", an amendment of SFAS 140 and SFAS 133. SFAS 155 permits the Company to elect to measure any hybrid financial instrument at fair value if the hybrid instrument contains an embedded derivative that otherwise would require bifurcation and be accounted for separately under SFAS 133. SFAS 155 clarifies which interest-only strips and principal-only strips are not subject to the requirements of SFAS 133 and that concentrations of credit risk in the form of subordination are not embedded derivatives. SFAS 155 is effective for all financial instruments acquired, issued, or subject to a remeasurement event after December 31, 2006. On January 17, 2007, the FASB issued Derivative Implementation Groups ("DIG") Issue B40 which impacts how SFAS 155 is applied. The adoption of SFAS 155 and DIG Issue B40 did not have a significant impact on the Company's investment activities.

In July 2006, the FASB issued FASB Staff Position ("FSP") FAS 13-2, "Accounting for a Change or Projected Change in the Timing of Cash Flows Relating to Income Taxes Generated by a Leverage Lease Transaction," revising the accounting guidance under SFAS No. 13 ("SFAS 13"), "Accounting for Leases," for leveraged leases. This FSP modifies existing interpretations of SFAS 13 and associated industry practice. As a result

in 2007, the Company recognized a one-time after-tax charge to equity of $389 million related to a change in the timing of its lease cash flows due to the LILO settlement. See "Commitments and Contingent Liabilities" in Notes to Consolidated Financial Statements. However, an amount approximating this one-time charge will be taken into income over the remaining term of the affected leases. In the first quarter of 2007, the Company recognized an after-tax income of $2 million. Since the Company has not yet reached a settlement with the IRS related to LILOs originated in 1998, the charge to equity was estimated assuming a December 31, 2007 settlement date. The portion of the one-time charge related to 1998 LILOs will be taken into income between the settlement date and the end of the lease term.

In September 2006, the FASB issued SFAS No. 157 ("SFAS 157"), "Fair Value Measurements." SFAS 157 defines fair value, establishes a framework for measuring fair value in accordance with generally accepted accounting principles, and expands additional disclosures about fair value measurements. SFAS 157 clarifies that fair value is the amount that would be exchanged to sell an asset or transfer a liability, in an orderly transaction between market participants. SFAS 157 nullifies the consensus reached in EITF Issue No. 02-3 prohibiting the recognition of day one gain or loss on derivative contracts (and hybrid instruments measured at fair value under SFAS 133 as modified by SFAS 155) where the Company cannot verify all of the significant model inputs to observable market data and verify the model to market transactions. However, SFAS 157 requires that a fair value measurement technique include an adjustment for risks inherent in a particular valuation technique (such as a pricing

57

model) and/or the risks inherent in the inputs to the model if market participants would also include such an adjustment. SFAS 157 will require the Company to consider the effect of its own credit standing in determining the fair value of its liabilities. In addition, SFAS 157 prohibits the recognition of "block discounts" for large holdings of unrestricted financial instruments where quoted prices are readily and regularly available in an active market. The requirements of SFAS 157 are to be applied prospectively, except for changes in fair value measurements that result from the initial application of SFAS 157 to existing derivative financial instruments measured under EITF Issue No. 02-3, existing hybrid instruments measured at fair value, and block discounts, which are to be recorded as an adjustment to opening retained earnings in the year of adoption. The Company expects to adopt SFAS 157 on January 1, 2008. The Company is currently evaluating the impact of SFAS 157.

In September 2006, the FASB issued SFAS No. 158, "Employers' Accounting for Defined Benefit Pension and Other Postretirement Plans - an amendment of FASB Statements No. 87, 88, 106 and 132(R)" ("SFAS 158"). SFAS 158 requires the Company to (a) recognize in its statement of financial position an asset for a plan's overfunded status or a liability for a plan's underfunded status, (b) measure a plan's assets and its obligations that determine its funded status as of the end of the fiscal year, (c) recognize changes in the funded status of a defined postretirement plan in the year in which the changes occur (reported in comprehensive income) and (d) provide additional disclosure. The requirement to recognize the funded status of a benefit plan and the disclosure requirements are effective as of the end of the fiscal year ending after December 15, 2006. The requirement to measure the plan assets and benefit obligations as of the date of the employer's fiscal year-end statement of financial position is effective for fiscal years ending after December 15, 2008. On December 31, 2006, the Company adopted the recognition and disclosure provisions of SFAS 158. The adoption of

SFAS 158 resulted in a charge to equity of $264 million.

In 2007, the Company adopted FASB Interpretation No. 48, "Accounting for Uncertainty in Income Taxes" ("FIN 48"). FIN 48 clarifies the accounting for uncertain tax positions in accordance with SFAS No. 109, "Accounting for Income Taxes." FIN 48 requires that a tax position meet a "more-likely-than-not threshold" for the benefit of the uncertain tax position to be recognized in the financial statements. A tax position that fails to meet a more-likely-than-not recognition threshold will result in either reduction of current or deferred tax assets, and/or recording of current or deferred tax liabilities. The impact of adoption in 2007 was a charge to equity of $27 million. See "Income Taxes" in the Notes to Consolidated Financial Statements for further discussion related to FIN 48.

In February 2007, the FASB issued SFAS No. 159 ("SFAS 159"), "The Fair Value Option for Financial Assets and Financial Liabilities." SFAS 159 provides companies with an option to report selected financial assets and liabilities at fair value and to provide additional information that will help investors and other users of financial statements to understand more easily the effect on earnings of the company's choice to use fair value. It also requires companies to display the fair value of those assets and liabilities for which the company has chosen to use fair value on the face of the balance sheet. The Company expects to adopt SFAS 159 along with SFAS 157 on January 1, 2008 and is currently evaluating the impact of SFAS 159.

Certain other prior year information has been reclassified to conform its presentation with the 2007 financial statements.

3. Acquisitions and Dispositions

The Company continues to be a selective acquirer of securities servicing and asset management businesses.

In the first quarter of 2007, the Company acquired certain clearing and custody relationships rights for cash. The Company frequently structures its acquisitions with both an initial payment and a later contingent payment tied to post-closing revenue or income growth. The Company records the fair value

of contingent payments as an additional cost of the entity acquired in the period that the payment becomes probable.

Goodwill and tax-deductible portion of goodwill related to completed acquisitions in the first quarter of 2007 was zero. At March 31, 2007, the Company was liable for potential contingent payments related to acquisitions in the amount of $130 million. Cash paid or accrued for acquisitions and contingent payments was $89 million in the first quarter of 2007.

2007

In January 2007, certain clearing and custody relationships rights were acquired by the Company's Pershing subsidiary. The transaction involved 46 organizations, comprised of 30 registered investment advisor firms and 16 introducing broker-dealer firms.

In March 2007, the Company sold its 49 percent stake in joint venture BNY Mortgage Co. to EverBank Financial Corp. The transaction is consistent with the Company's recent strategic moves to focus on asset management and securities servicing.

In April 2007, the Company agreed to sell its 30% equity investment in RBS International Securities Services (Holdings) Limited to BNP Paribas Securities Services.

2006

On October 1, 2006, the Company sold its Retail Business to JPMorgan Chase for the net asset value plus a premium of $2.3 billion. JPMorgan Chase sold its corporate trust business to the Company for the net asset value plus a premium of $2.15 billion. The difference between premiums resulted in a net cash payment of $150 million to the Company. There is also a contingent payment of up to $50 million to the Company tied to customer retention. For further details, see "Discontinued Operations" in the Notes to the Consolidated Financial Statements.

JPMorgan Chase's corporate trust business comprised issues representing $5 trillion in total debt outstanding. It had 2,400 employees in more than 40 locations globally. Prior to the acquisition, the Company's corporate trust business comprised issues representing $3 trillion in total debt outstanding and had 1,300 employees in 25 locations globally.

The Company's retail bank consisted of 338 branches in the Tri-State region, serving approximately 700,000 consumer households and small businesses with $13 billion in deposits and $9 billion in assets at September 30, 2006. The Company's regional middle market businesses provided financing, banking and treasury services for middle market clients, serving more than 2,000 clients in the Tri-State region. Together, the units had 4,000 employees located in New York, New Jersey, Connecticut and Delaware.

The transaction further increases the Company's focus on the securities services and wealth management businesses that have fueled the Company's growth in recent years and that are at the core of its long-term business strategy.

The Company recorded an after-tax gain of $1,381 million on the sale of the Retail Business. The Company also expects to incur after-tax charges of $150 million related to the acquisition. The transaction is expected to be dilutive to GAAP earnings per share through 2009 (4.5 percent in 2007 to 1.5 percent in 2009), but to be accretive to cash earnings per share in 2009 when cost savings are fully phased in.

On a pro forma basis, if the acquisition of the Acquired Corporate Trust Business had occurred on January 1, 2006, the transaction would have had the following impact:

(Dollars in millions, except per share amounts)	For the three months ended March 31, 2006	
	Reported	Pro Forma

Revenue	$ 1,604	$ 1,810
Net income from continuing operations	360	409
Net income	422	471
Diluted earnings per share from continuing operations	$ 0.47	$ 0.53
Diluted earnings per share	0.55	0.61

The pro forma results are based on adding the pre-tax historical results of the Acquired Corporate Trust Business to the Company's results and adjusting for amortization of intangibles created in the transaction and taxes. The pro forma data does not include adjustments to reflect the Company's operating costs or expected differences in the way funds generated by the Acquired Corporate Trust Business are invested. The pro forma data is intended for informational purposes and is not indicative of the future results of operations.

The Company's transaction with JPMorgan Chase altered the composition of the balance sheet. When the Acquired Corporate Trust Business is fully integrated in 2007, approximately $14 billion of U.S. dollar retail deposits will have been replaced with between $11 billion and $14 billion of institutional corporate trust deposits. Between $7 billion and $10 billion of deposits related to the Acquired Corporate Trust Business have not yet transitioned to the Company. These deposits will transition to the Company as regulatory approval is received to operate in certain foreign locations and as the novation process proceeds in other foreign locations. The Company expects the transition will be substantially complete by June 30, 2007. Until the transition is complete, JPMorgan Chase will pay the Company for the net economic value of these deposits. In the first quarter of 2007, the Company recorded $25 million of net economic value payments in noninterest income, compared with $23 million in the fourth quarter of 2006. On the asset side of the balance sheet, approximately $8 billion of retail and middle market loans included in the sale of the Retail Business have been replaced with liquid assets and securities. Goodwill and intangibles related to the Acquired Corporate Trust Business were approximately $2.3 billion.

On October 2, 2006, the Company completed the transaction resulting in the formation of BNY ConvergEx Group. BNY ConvergEx Group brought together BNY Securities Group's trade execution, commission management, independent research and transition management business with Eze Castle Software, a leading provider of trade order management and related investment technologies. This transaction enabled the Company to achieve several objectives including repositioning its execution services business for faster growth and enhancing the product offering for the Company's client base, while allowing the Company to withdraw capital committed to the business.

BNY ConvergEx Group is a leading global agency brokerage and technology company offering a complete spectrum of pre-trade, trade, and post-trade solutions for traditional money managers, hedge funds, broker-dealers, corporations and plan sponsors. BNY ConvergEx Group has a global presence in New York, Boston, San Francisco, Chicago, Dallas, Stamford, London, Bermuda, Tokyo, Hong Kong, and Sydney.

The Company and GTCR Golder Rauner, LLC each hold a 35 percent stake in BNY ConvergEx Group, with the balance held by Eze Castle Software's investors and BNY ConvergEx Group's management team. BNY ConvergEx Group, with pro forma 2005 revenues of approximately $340 million, is an affiliate

of The Bank of New York and is reflected on the Company's financial statements as an equity

investment. After the use of the proceeds to repurchase shares, the transaction is expected to be neutral to earnings per share.

The BNY Securities Group businesses included in BNY ConvergEx Group are BNY Brokerage, Lynch, Jones & Ryan, G-Port, Westminster Research and BNY Jaywalk. In addition, The Bank of New York's B-Trade and G-Trade businesses are expected to become part of BNY ConvergEx Group in 2008, although in the interim they will continue to be owned by The Bank of New York.

On December 1, 2006, the Company sold its transfer agency software business, Rufus, to Bravura Solutions Limited ("Bravura"), a leading global supplier of wealth management applications and professional services, for approximately $38 million. Under the agreement, Bravura acquired all of the software and intellectual property comprising Rufus, and all existing employees will transfer to Bravura.

On December 3, 2006, the Company and Mellon entered into a definitive agreement to merge, creating the world's largest securities servicing and asset management firm. The new company, which will be called The Bank of New York Mellon Corporation, will be the world's leading asset servicer with Assets under Custody and Administration expected to exceed $18 trillion and the world's leading corporate trustee with assets under trusteeship expected to exceed $8 trillion. It will rank among the top 10 global asset managers with assets under management expected to exceed $1.1 trillion.

The combined company is expected to have annual revenues of more than $12 billion, with approximately 28% derived from asset servicing, 38% from issuer services, clearing and execution services and treasury services, and 29% from asset and wealth management. By the end of 2008, the Company is expected to generate over $1 billion tangible capital per quarter. It will be well positioned to capitalize on global growth trends, including the evolution of emerging markets, the growth of hedge funds and alternative asset classes, the increasing need for more complex financial products and services, and the increasingly global need for people to save and invest for retirement. Almost a quarter of combined revenue will be derived internationally.

Under the terms of the agreement, the Company's shareholders will receive 0.9434 shares in the new company for each share of the Company that they own and Mellon shareholders will receive one share in the new company for each Mellon share they own.

To induce Mellon to enter into the merger agreement, the Company granted Mellon an option to purchase up to 149,621,546 shares of the Company's common stock at a price per share equal to the lesser of $35.48 and the closing sale price of the Company's common stock on the trading day immediately preceding the exercise date; but in no case may Mellon acquire more than 19.9% of the outstanding shares of the Company's common stock under this stock option agreement. Mellon cannot exercise the option unless specified triggering events occur. These events generally relate to business combinations or acquisition transactions involving the Company and a third party.

The option could have the effect of discouraging a third party from

trying to acquire the Company prior to completion of the transaction or termination of the merger agreement. Upon the occurrence of certain triggering events, the Company may be required to repurchase the option and/or any shares of the Company's common stock purchased by Mellon under the option at a predetermined price, or Mellon may choose to surrender the option to the Company for a cash payment of $1.15 billion. In no event will the total profit received by Mellon with respect to this option exceed $1.3 billion.

To induce the Company to enter into the merger agreement, Mellon granted the Company an option to purchase up to 82,641,656 shares of Mellon common stock at a price per share equal to the lesser of $40.05 and the closing sale price of Mellon common stock on the trading day immediately preceding the exercise date; but in no case may the Company acquire more than 19.9% of the outstanding shares of Mellon common stock under this stock option agreement. The Company cannot exercise the option unless specified triggering events

61

occur. These events generally relate to business combinations or acquisition transactions involving Mellon and a third party.

The option could have the effect of discouraging a third party from trying to acquire Mellon prior to completion of the transaction or termination of the merger agreement. Upon the occurrence of certain triggering events, Mellon may be required to repurchase the option and/or any shares of Mellon common stock purchased by the Company under the option at a predetermined price, or the Company may choose to surrender the option to Mellon for a cash payment of $725 million. In no event will the total profit received by the Company with respect to this option exceed $825 million.

On December 19, 2006, the Company acquired the remaining 50% stake in AIB/BNY Securities Services (Ireland) Ltd. (AIB/BNY) that it did not own from Allied Irish Banks, p.l.c. ("AIB"). AIB/BNY was established in 1995 as a joint venture between AIB and the Company to provide a range of services for a number of fund structures domiciled in Ireland. At acquisition, AIB/BNY had $210 billion assets under administration and employed 600 staff in its Dublin and Cork offices.

4. Discontinued Operations

On October 1, 2006, the Company acquired JPMorgan Chase's corporate trust business and JPMorgan Chase acquired the Company's Retail Business. The Company adopted discontinued operations accounting for its Retail Business. Also included in the sales agreement are provisions related to transitional services that will be provided for a period of up to 8 months after closing, subject to extensions. The results from continuing operations exclude the results of the Company's Retail Business and include the operations of the Acquired Corporate Trust Business only after October 1, 2006.

Results for all the Retail Business are reported separately as discontinued operations for all periods presented. The assets and liabilities of the businesses sold are included in assets of discontinued operations held for sale and liabilities of discontinued operations held for sale on the consolidated balance sheet. Net interest income has been computed by allocating investment securities and federal funds sold and related interest income to discontinued operations to match the amount and

duration of the assets sold with the amount and duration of the liabilities sold.

Summarized financial information for discontinued operations related to the Retail Business is as follows:

(In millions)	1Q07	4Q06	1Q06
Noninterest income(1)	$ 14	$2,174	$ 71
Net interest income	-	-	149
Total revenue, net of interest expense	$ 14	$2,174	$ 220
Income (loss) from discontinued operations(1)	$ (5)	$2,130	$ 102
Income taxes (benefits)	(2)	768	40
Income (loss) from discontinued operations, Net of taxes	$ (3)	$1,362	$ 62

(1) Including the $2,159 million pre-tax gain on the sale of the Retail Business in the fourth quarter of 2006.

Assets and liabilities of discontinued operations held for sale as of March 31, 2007 and December 31, 2006 were not significant.

62

5. Goodwill and Intangibles

Goodwill by reportable segment is as follows:

(In millions)	March 31, 2007	December 31, 2006
Asset and wealth management	$ 622	$ 605
Institutional services	4,509	4,567
Consolidated total	$ 5,131	$ 5,172

The changes in goodwill during the first quarter of 2007 were as follows:

(In millions)	
Balance at December 31, 2006	$ 5,172
Acquisitions	8
Foreign exchange translation	2
Other (1)	(51)
Balance at March 31, 2007	$ 5,131

(1) Other changes in goodwill include purchase price adjustments and certain other reclassifications.

The Company's reporting units are tested annually for goodwill impairment.

Intangible Assets

	March 31, 2007				December 31, 2006		
(Dollars in millions)	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount	Weighted Average Amortization Period in Years	Gross Carrying Amount	Accumulated Amortization	Net Carry Amou
Trade names	$ 370	$ -	$ 370	Indefinite Life	$ 370	$ -	$
Customer relationships	1,253	(176)	1,077	13	1,231	(148)	1,
Other intangible assets	8	(8)	-	-	17	(17)	

The aggregate amortization expense of intangibles was $28 million and $13 million for the quarters ended March 31, 2007 and 2006, respectively. Estimated amortization expense for current intangibles for the next five years is as follows:

(In millions)	For the Year Ended December 31,	Amortization Expense
	2007	$114
	2008	114
	2009	112
	2010	111
	2011	111

6. Allowance for Credit Losses

The allowance for credit losses is maintained at a level that, in management's judgment, is adequate to absorb probable losses associated with specifically identified loans, as well as estimated probable credit losses inherent in the remainder of the credit portfolio at the balance sheet date. Management's judgment includes the following factors, among others: risks of individual credits; past experience; the volume, composition, and growth of the credit portfolio; and economic conditions.

The Company conducts a quarterly portfolio review to determine the adequacy of its allowance for credit losses. All commercial loans over $1 million are assigned to specific risk categories. Smaller commercial and consumer exposures are evaluated on a pooled basis and assigned to specific risk categories. Following this review, senior management of the Company

analyzes the results and determines the allowance for credit losses. The Company's Board of Directors reviews the allowance at the end of each quarter.

The portion of the allowance for credit losses allocated to impaired loans (nonaccrual commercial loans over $1 million) is measured by the difference between their recorded value and fair value. Fair value is determined by one of the following: present value of the expected future cash flows from borrowers, the market value of the loan, or the fair value of the collateral. See "Critical Accounting Policies" and "Allowance" in the MD&A section for additional information.

Commercial loans are placed on nonaccrual status when collateral is insufficient and principal or interest is past due 90 days or more, or when there is reasonable doubt that interest or principal will be collected. Accrued interest is usually reversed when a loan is placed on nonaccrual status. Interest payments received on nonaccrual loans may be recognized as income or applied to principal depending upon management's judgment. Nonaccrual loans are restored to accrual status when principal and interest are current or they become fully collateralized. Consumer loans are not classified as nonperforming assets, but are charged off and interest accrued is suspended based upon an established delinquency schedule determined by product. Real estate acquired in satisfaction of loans is carried in other assets at the lower of the recorded investment in the property or fair value minus estimated costs to sell.

Transactions in the allowance for credit losses are summarized as follows:

(In millions)	Three Months Ended March 31, 2007		
	Allowance for Loan Losses	Allowance for Lending-Related Commitments	Allowance for Credit Losses
Balance, beginning of period	$ 287	$ 150	$ 437
Charge-offs	-	(5)	(5)
Recoveries	8	-	8
Net (charge-offs)/recoveries	8	(5)	3
Provision	(5)	(10)	(15)
Balance, end of period	$ 290	$ 135	$ 425

(In millions)	Three Months Ended March 31, 2006		
	Allowance for Loan Losses	Allowance for Lending-Related Commitments	Allowance for Credit Losses
Balance, beginning of period	$ 326	$ 144	$ 470

Charge-offs	(2)	-	(2)
Recoveries	6	-	6
Net (charge-offs)/recoveries	4	-	4
Provision	4	(4)	-
Balance, end of period	$ 334	$ 140	$ 474

7. Other Assets

(In millions)	March 31, 2007	December 31, 2006
Accounts and interest receivable	$ 2,621	$ 3,443
Fails to deliver	1,136	1,523
Other investments	963	857
Prepaid pension assets	624	635
Software	387	388
Margin deposits	494	324
Prepaid expenses	250	223
Due from customers on acceptances	285	213
Other	2,301	2,367
Total other assets	$ 9,061	$ 9,973

8. Net Interest Income

(In millions)	Quarter Ended		
	March 31, 2007	December 31, 2006	March 31, 2006
Interest Income			
Loans	$ 407	$ 422	$ 310
Margin loans	84	83	77
Securities			
Taxable	293	274	265
Exempt from federal income taxes	1	1	9
	294	275	274
Deposits in banks	146	167	86
Federal funds sold and securities purchased under resale agreements	57	78	15
Trading assets	33	32	51
Total interest income	1,021	1,057	813
Interest Expense			
Deposits	400	397	298
Federal funds purchased and securities sold under repurchase agreements	19	16	20
Other borrowed funds	13	30	20

Customer payables	42	43	40
Long-term debt	120	120	96
Total interest expense	594	606	474
Net interest income	$ 427	$ 451	$ 339

9. Capital Transactions

The Company has 5 million authorized shares of Class A convertible preferred stock having a par value of $2.00 per share. At December 31, 2006, 3,000 shares were outstanding. On January 22, 2007, the Company redeemed 300 shares of Class A convertible preferred stock at a per share redemption price of $25 plus accrued dividends of $11.03. The remaining 2,700 shares were converted into Company common stock with shareholders receiving 7.39644 shares of Company common stock for each share of Class A convertible preferred stock.

In addition to the Class A preferred stock, the Company has 5 million authorized shares of preferred stock having no par value, with no shares outstanding at March 31, 2007 and December 31, 2006, respectively.

On April 10, 2007, the Board of Directors declared a quarterly dividend of 22 cents per share payable May 4, 2007 to shareholders of record on April 25, 2007.

The Company repurchased 363,080 shares of the Company's common stock in the first quarter of 2007.

10. Earnings Per Share

The following table illustrates the computations of basic and diluted earnings per share:

(In millions, except per share amounts)	Three Months Ended March 31,	
	2007	2006
Income from continuing operations	$ 437	$ 360
Income (loss) from discontinued operations	(3)	62
Net income (1)	$ 434	$ 422
Basic weighted average shares outstanding	751	764
Shares issuable upon conversion of employee stock options	12	10

Diluted weighted average shares outstanding	763	774
Basic earnings per share:		
Income from continuing operations	$ 0.58	$ 0.47
Income from discontinued operations	-	0.08
Net income	0.58	0.55
Diluted earnings per share:		
Income from continuing operations	$ 0.57	$ 0.47
Income from discontinued operations	-	0.08
Net income	0.57	0.55

66

11. Employee Benefit Plans

The components of net periodic benefit cost are as follows:

	Pension Benefits				Healthcare Benefits	
	Three Months Ended March 31,				Three Months Ended March 31,	
	Domestic		Foreign		Domestic	
(In millions)	2007	2006	2007	2006	2007	2006
Net periodic cost (income)						
Service cost	$ 10	$ 12	$ 2	$ 2	$ -	$ -
Interest cost	12	13	3	3	3	2
Expected return on assets	(26)	(25)	(4)	(3)	(1)	(1)
Other	5	9	1	1	2	3
Net periodic cost (income)(1)	$ 1	$ 9	$ 2	$ 3	$ 4	$ 4

12. Income Taxes

The statutory federal income tax rate is reconciled to the Company's effective income tax rate below:

	Three Months Ended March 31,	
	2007	2006
Federal rate	35.0%	35.0%
State and local income taxes,		

net of federal income tax benefit	3.0	2.2
Nondeductible expenses	0.1	0.2
Credit for synthetic fuel investments	(1.2)	(1.0)
Credit for low-income housing investments	(1.2)	(1.9)
Tax-exempt income from municipal securities	(0.1)	(0.1)
Other tax-exempt income	(1.0)	(1.2)
Foreign operations	(0.7)	(0.9)
Leveraged lease portfolio	(1.1)	(0.1)
Tax reserve - LILO exposure	0.1	0.6
Other - net	(0.7)	(0.1)
Effective rate	32.2%	32.7%

The Company adopted the provisions of FASB Interpretation No. 48 ("FIN 48"), "Accounting for Uncertainty in Income Taxes - an interpretation of FASB Statement No. 109," on January 1, 2007. As a result of the implementation of FIN 48, the Company recognized a $27 million increase in its liability for uncertain tax benefits ("Tax Reserves"), which reduced the January 1, 2007, retained earnings balance. The Company's total Tax Reserves as of the date of adoption were $250 million. If these Tax Reserves were unnecessary, $174 million would affect the effective tax rate in future periods and $76 million would impact deferred taxes. Included in the above Tax Reserves is accrued interest and penalties, where applicable, of $31 million. The Company recognizes accrued interest and penalties, if applicable, related to income taxes in income tax expense.

The Company's federal consolidated income tax returns are closed to examination through 1995. Although the IRS has completed its examination for 1996 and 1997, at this time a formal revenue agent's report has not been received. The Company believes it is unlikely that there will be any changes to those years that would affect the Tax Reserves. The IRS is currently examining the Company's

67

consolidated income tax returns for tax years 1998 through 2002. The Company's New York State and New York City return examinations have been completed through 1993. New York State and New York City are currently examining the Company's tax returns for the years 1994 through 1996. The Company's United Kingdom income tax returns are closed through 1999.

The Company has Tax Reserves related to transactions occurring in the years 1998 through 2002 that are currently under examination by the IRS. The outcome of such examination is not yet determinable. Additionally, the Company has Tax Reserves for uncertain tax benefits associated with certain tax credits. The Company does not expect that the resolution of these and other issues over the next twelve months will have a material impact on its financial statements.

13. Derivatives and Hedging Relationships

Derivative contracts, such as futures contracts, forwards, interest rate swaps, foreign currency swaps and options and similar products used in trading activities, are recorded at fair value. The Company does not recognize gains or losses at the inception of derivative transactions if the fair value is not determined based upon observable market transactions and market data. Gains and losses are included in foreign exchange and other trading activities in noninterest income. Unrealized gains and

losses are reported on a gross basis in trading account assets and trading liabilities, after taking into consideration master netting agreements.

The Company enters into various derivative financial instruments for non-trading purposes primarily as part of its asset/liability management ("ALM") process. These derivatives are designated as fair value and cash flow hedges of certain assets and liabilities when the Company enters into the derivative contracts. Gains and losses associated with fair value hedges are recorded in income as well as any change in the value of the related hedged item. Gains and losses on cash flow hedges are recorded in other comprehensive income. If a derivative used in ALM does not qualify as a hedge it is marked to market and the gain or loss is included in net interest income.

The Company formally documents all relationships between hedging instruments and hedged items, as well as its risk-management objectives and strategy for undertaking various hedge transactions. This process includes linking all derivatives that are designated as fair value hedges to specific assets or liabilities on the balance sheet.

The Company formally assesses both at the hedge's inception and on an ongoing basis whether the derivatives that are used in hedging transactions are highly effective and whether those derivatives are expected to remain highly effective in future periods. The Company evaluates ineffectiveness in terms of amounts that could impact a hedge's ability to qualify for hedge accounting and the risk that the hedge could result in more than a de minimus amount of ineffectiveness. At inception, the potential causes of ineffectiveness related to each of its hedges is assessed to determine if the Company can expect the hedge to be highly effective over the life of the transaction and to determine the method for evaluating effectiveness on an ongoing basis. Recognizing that changes in the value of derivatives used for hedging or the value of hedged items could result in significant ineffectiveness, the Company has processes in place designed to identify and evaluate such changes when they occur. Quarterly, the Company performs a quantitative effectiveness assessment and records any ineffectiveness.

The Company utilizes interest rate swap agreements to manage its exposure to interest rate fluctuations. For hedges of fixed-rate loans, asset-backed securities, deposits and long-term debt, the hedge documentation specifies the terms of the hedged items and interest rate swaps and indicates that the derivative is hedging a fixed rate item and is a fair value hedge, that the hedge exposure is to the changes in the fair value of the hedged item due to changes in benchmark interest rates, and that the strategy is to eliminate fair value variability by converting fixed rate interest payments to LIBOR.

The fixed-rate loans hedged generally have a maturity of 9 to 12 years and are not callable. These loans are hedged with "pay fixed rate, receive variable rate" swaps with similar notional amounts, maturities, and fixed rate coupons. The swaps are not callable. At March 31, 2007, $42 million of loans were hedged with interest rate swaps which had notional values of $42 million.

The securities hedged generally have a weighted average life of 10 years or less and are callable six months prior to maturity. These securities are hedged with pay fixed rate, receive variable rate swaps of like maturity, repricing and fixed-rate coupon. The swaps are callable six months prior to maturity. At March 31, 2007, $227 million of securities were hedged with interest rate swaps which had notional values of $227

million.

The fixed-rate deposits hedged generally have original maturities of 1 to 12 years (21% are one year deposits) and, except for three deposits, are not callable. These deposits are hedged with receive fixed rate, pay variable rate swaps of similar maturity, repricing and fixed rate coupon. The swaps are not callable except for the three that hedge the callable deposits. At March 31, 2007, $880 million of deposits were hedged with interest rate swaps which had notional values of $880 million.

The fixed-rate long-term debt hedged generally has an original maturity of 4 to 30 years. The Company issues both callable and non-callable debt. The non-callable debt is hedged with simple interest rate swaps similar to those described for deposits. Callable debt is hedged with callable swaps where the call dates of the swaps exactly match the call dates of the debt. At March 31, 2007, $6,212 million of debt was hedged with interest rate swaps which had notional values of $6,237 million.

In addition to the fair value hedges discussed above, the Company has two cash flow hedges utilizing interest rate swaps to hedge the variability in expected future cash flows attributable to floating rates on an a deposit and a long-term debt issue. The hedge documentation specifies the terms of the hedged items and interest rate swaps and indicates that the derivative is hedging future variable interest payments and is a cash flow hedge, that the hedge exposure is the variability in interest payments, and that the strategy is to eliminate variability by converting floating rate interest payments to fixed payments. For cash flow hedges the interest rate swap is marked to market with the changes in value recorded in other comprehensive income. The amount recognized as other comprehensive income for the cash flow hedge is reclassified to net interest income as interest is realized on the hedged item.

The deposit hedged has a principal amount of $275 million and has a LIBOR based floating rate and an 18 month original maturity. The deposit is hedged with a receive LIBOR, pay fixed rate swap with the same maturity and interest payment dates as the deposit to eliminate the variability in interest payments on the deposit. During the next twelve months, net losses of less than $1 million (pre-tax) included in other comprehensive income are expected to be reclassified to income.

The long-term debt hedged has a principal amount of $400 million and has a LIBOR based floating rate and a 2 year original maturity. The debt is hedged with a receive LIBOR, pay fixed rate swap with the same maturity and interest payment dates as the debt to eliminate the variability in interest payments on the debt. During the next twelve months, net losses of less than $2 million (pre-tax) included in other comprehensive income are expected to be reclassified to income.

In addition, the Company enters into foreign exchange hedges. The Company uses forward foreign exchange contracts with maturities of 12 months or less to hedge its Sterling and Euro foreign exchange exposure with respect to forecasted expense transactions in non-U.S. entities which have the U.S. dollar as their functional currency. As of March 31, 2007, the hedged forecasted foreign currency transactions and linked foreign exchange forward hedges were $93 million with $3 million (pre-tax) gains recorded in other comprehensive income. These gains are expected to be reclassified to expense over the next nine months.

Forward foreign exchange contracts are also used to hedge the value of the Company's investments in foreign subsidiaries. These forward contracts have a maturity of less than six months. The derivatives employed are designated as net investment hedges of changes in value of the Company's foreign investment due to exchange rates, such that changes in value of the forward exchange contracts offset the changes in value of the foreign investments due to changes in foreign exchange rates. The change in fair market value of these contracts is deferred and reported within accumulated translation adjustments in shareholders' equity, net of tax effects. At March 31, 2007, foreign exchange contracts, with notional amounts totaling $1,894 million, were designated as hedges of corresponding amounts of net investments.

The Company discontinues hedge accounting prospectively when it determines that a derivative is no longer an effective hedge, the derivative expires or is sold, or management discontinues the derivative's hedge designation.

Ineffectiveness related to derivatives and hedging relationships was recorded in income as follows:

(In millions) Hedges	Three Months Ended March 31, 2007	2006
Fair value hedge of loans	$ (0.1)	$ 0.2
Fair value hedge of securities	0.1	-
Fair value hedge of deposits and long-term debt	(0.5)	0.5
Cash flow hedges	(0.5)	(0.2)
Other	-	(0.3)
Total	$ (1.0)	$ 0.2

Other includes ineffectiveness recorded on foreign exchange hedges.

14. Commitments and Contingent Liabilities

In the normal course of business, various commitments and contingent liabilities are outstanding which are not reflected in the accompanying consolidated balance sheets. Management does not expect any material losses to result from these matters.

The Company's significant trading and off-balance sheet risks are securities, foreign currency and interest rate risk management products, commercial lending commitments, letters of credit, and securities lending indemnifications. The Company assumes these risks to reduce interest rate and foreign currency risks, to provide customers with the ability to meet credit and liquidity needs, to hedge foreign currency and interest rate risks, and to trade for its own account. These items involve, to varying degrees, credit, foreign exchange, and interest rate risk not recognized in the balance sheet. The Company's off-balance sheet risks are managed and monitored in manners similar to those used for on-balance sheet risks. There are no significant industry concentrations of such risks.

A summary of the notional amount of the Company's off-balance sheet credit transactions, net of participations, at March 31, 2007 and December 31, 2006 follows:

Off-Balance Sheet Credit Risks

(In millions)	March 31, 2007	December 31, 2006
Lending commitments	$ 37,530	$ 37,364
Standby letters of credit	10,410	10,902
Commercial letters of credit	1,064	1,195
Securities lending indemnifications	396,722	398,675

70

The total potential loss on undrawn commitments, standby and commercial letters of credit, and securities lending indemnifications is equal to the total notional amount if drawn upon, which does not consider the value of any collateral. Since many of the commitments are expected to expire without being drawn upon, the total amount does not necessarily represent future cash requirements. The allowance for lending-related commitments at March 31, 2007 and December 31, 2006 was $135 million and $150 million.

A securities lending transaction is a fully collateralized transaction in which the owner of a security agrees to lend the security through an agent (the Company) to a borrower, usually a broker/dealer or bank, on an open, overnight or term basis, under the terms of a prearranged contract, which generally matures in less than 90 days. The Company generally lends securities with indemnification against broker default. The Company generally requires the borrower to provide 102% cash collateral which is monitored on a daily basis, thus reducing credit risk. Security lending transactions are generally entered into only with highly-rated counterparties. At March 31, 2007 and December 31, 2006, securities lending indemnifications were secured by collateral of $407.3 billion and $405.5 billion, respectively.

Standby letters of credit principally support corporate obligations and include $1.1 billion that were collateralized with cash and securities on March 31, 2007 and $1.0 billion on December 31, 2006. At March 31, 2007, approximately $6.8 billion of the standby letters of credit will expire within one year, and the remaining balance will expire between one to five years.

The notional amounts for other off-balance sheet risks (See "Trading Activities" in the MD&A section) express the dollar volume of the transactions; however, credit risk is much smaller. The Company performs credit reviews and enters into netting agreements to minimize the credit risk of foreign currency and interest rate risk management products. The Company enters into offsetting positions to reduce exposure to foreign exchange and interest rate risk.

Other

The Company has provided standard representations for underwriting agreements, acquisition and divestiture agreements, sales of loans and commitments, and other similar types of arrangements and customary indemnification for claims and legal proceedings related to its provision of financial services. Insurance has been purchased to mitigate certain of these risks. The Company is a minority equity investor in, and member of, several industry clearing or settlement exchanges through which foreign exchange, securities, or other transactions settle. Certain of these

industry clearing or settlement exchanges require their members to guarantee their obligations and liabilities or to provide financial support in the event other partners do not honor their obligations. It is not possible to estimate a maximum potential amount of payments that could be required with such agreements.

In the ordinary course of business, the Company makes certain investments that have tax consequences. From time to time, the IRS may question or challenge the tax position taken by the Company. The Company engaged in certain types of structured cross-border leveraged leasing investments, referred to as "LILOs", prior to mid-1999 that the IRS has challenged. In 2004, the IRS proposed adjustments to the Company's tax treatment of these transactions. On February 28, 2006, the Company settled this matter with the IRS relating to LILO transactions closed in 1996 and 1997. The settlement did not affect 2006 net income, as the impact of the settlement was fully reserved.

The Company's 1998 leveraged lease transactions are in a subsequent audit cycle and were not part of the settlement. The Company believes that a comparable settlement for 1998 may be possible, given the similarity between these leases and the settled leases. However, negotiations are ongoing and the treatment of the 1998 leases may still be litigated if an acceptable settlement cannot be reached. Under current U.S. generally accepted accounting principles, if the 1998 leases are settled on a basis comparable to the 1996 and 1997 leases, the Company would not expect the settlement of the 1998 leases to have an impact on net income, based on existing reserves.

71

In the fourth quarter of 2005 the Company deposited funds with the IRS in anticipation of reaching a settlement on all of its LILO investments.

On February 11, 2005, the IRS released Notice 2005-13, which identified certain lease investments known as "SILOs" as potentially subject to IRS challenge. The Company believes that certain of its lease investments entered into prior to 2004 may be consistent with transactions described in the notice. Although it is likely the IRS will challenge the tax benefits associated with these leases in 2007, the Company remains confident that its tax treatment of the leases complied with statutory, administrative and judicial authority existing at the time they were entered into.

In 2001 and 2002, the Company entered into various structured transactions that involved, among other things, the payment of U.K. corporate income taxes that were credited against the Company's U.S. corporate income tax liability. The IRS is currently reviewing these transactions and it is likely that some or all of the credits will be challenged upon completion of the review. If necessary the Company will vigorously defend its position and believes that any tax benefits associated with these transactions were consistent with the applicable statutory, judicial and administrative authority.

The Company currently believes it has adequate tax reserves to cover its LILO exposure and any other potential tax exposures, based on a probability assessment of various potential outcomes. Probabilities and outcomes are reviewed as events unfold, and adjustments to the reserves are made when appropriate.

In the ordinary course of business, the Company and its subsidiaries are routinely defendants in or parties to a number of pending and potential

legal actions, including actions brought on behalf of various classes of claimants, and regulatory matters. Claims for significant monetary damages are asserted in certain of these actions and proceedings. Due to the inherent difficulty of predicting the outcome of such matters, the Company cannot ascertain what the eventual outcome of these matters will be; however, based on current knowledge and after consultation with legal counsel, the Company does not believe that judgments or settlements, if any, arising from pending or potential legal actions or regulatory matters, either individually or in the aggregate, after giving effect to applicable reserves, will have a material adverse effect on the consolidated financial position or liquidity of the Company although they could have a material effect on net income for a given period. The Company intends to defend itself vigorously against all of the claims asserted in these legal actions.

See discussion of contingent legal matters in the "Legal and Regulatory Proceedings" section.

QUARTERLY REPORT ON FORM 10-Q
THE BANK OF NEW YORK COMPANY, INC.

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

Quarterly Report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 for the quarterly period ended March 31, 2007

Commission file number 001-06152

THE BANK OF NEW YORK COMPANY, INC.
Incorporated in the State of New York
I.R.S. Employer Identification No. 13-2614959
Address: One Wall Street
New York, New York 10286
Telephone: (212) 495-1784

As of April 30, 2007, The Bank of New York Company, Inc. had 758,522,492 shares of common stock ($7.50 par value) outstanding.

The Bank of New York Company, Inc. (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months(or such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

The registrant is a large accelerated filer (as defined in Rule 12b-2 of the Exchange Act).

The registrant is not a shell company (as defined in Rule 12b-2 of the Exchange Act).

The following sections of the Financial Review set forth in the cross-reference index are incorporated in the Quarterly Report on Form 10-Q.

Cross-reference	Page(s)

PART I	FINANCIAL INFORMATION	
Item 1	Financial Statements	
	Consolidated Balance Sheets as of March 31, 2007 and December 31, 2006	51
	Consolidated Statements of Income for the Three Months Ended March 31, 2007, December 31, 2006 and March 31, 2006	52
	Consolidated Statement of Changes in Shareholders' Equity for the Three Months Ended March 31, 2007	53
	Consolidated Statement of Cash Flows for the Three Months Ended March 31, 2007 and 2006	54
	Notes to Consolidated Financial Statements	55 - 71
Item 2	Management's Discussion and Analysis of Financial Condition and Results of Operations	3 - 50
Item 3	Quantitative and Qualitative Disclosures About Market Risk	42 - 44

73

ITEM 4. CONTROLS AND PROCEDURES

Disclosure Controls and Procedures

The Company's Disclosure Committee, whose members include the Chief Executive Officer and Chief Financial Officer, has responsibility for ensuring that there is an adequate and effective process for establishing, maintaining, and evaluating disclosure controls and procedures that are designed to ensure that information required to be disclosed by the Company in its SEC reports is timely recorded, processed, summarized and reported. In addition, the Company's ethics hotline can also be used by employees for the anonymous communication of concerns about financial controls or reporting matters. There are inherent limitations to the effectiveness of any system of disclosure controls and procedures, including the possibility of human error and the circumvention or overriding of the controls and procedures. Accordingly, even effective disclosure controls and procedures can only provide reasonable assurance of achieving their control objectives.

As of the end of the period covered by this report, an evaluation was carried out under the supervision and with the participation of the Company's management, including the Chief Executive Officer and Chief Financial Officer, of the effectiveness of the Company's disclosure controls and procedures as defined in Exchange Act Rule 13a-15(e) and 15d-15(e). Based on that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures were effective.

Changes in Internal Control Over Financial Reporting

In the ordinary course of business, the Company may routinely modify, upgrade or enhance its internal controls and procedures for financial reporting. There have not been any changes in the Company's internal

controls over financial reporting as defined in Exchange Act Rule 13a-15(f) and 15d-15(f) during the fiscal quarter to which this report relates that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

PART II. OTHER INFORMATION

ITEM 1. LEGAL AND REGULATORY PROCEEDINGS

In the ordinary course of business, the Company and its subsidiaries are routinely defendants in or parties to a number of pending and potential legal actions, including actions brought on behalf of various classes of claimants, and regulatory matters. Claims for significant monetary damages are asserted in certain of these actions and proceedings. In regulatory enforcement matters, claims for disgorgement and the imposition of penalties and/or other remedial sanctions are possible. Due to the inherent difficulty of predicting the outcome of such matters, the Company cannot ascertain what the eventual outcome of these matters will be; however, on the basis of current knowledge and after consultation with legal counsel, the Company does not believe that judgments or settlements, if any, arising from pending or potential legal actions or regulatory matters, either individually or in the aggregate, after giving effect to applicable reserves, will have a material adverse effect on the consolidated financial position or liquidity of the Company, although they could have a material effect on net income for a given period. The Company intends to defend itself vigorously against all of the claims asserted in these legal actions.

As previously disclosed in the Company's 2006 Annual Report on Form 10-K, the U.S. Securities and Exchange Commission ("SEC") is investigating 1) the appropriateness of certain expenditures made in connection with marketing and distribution of the Hamilton Funds; 2) possible market-timing transactions cleared by Pershing LLC ("Pershing"); and 3) the trading activities of Pershing Trading Company LP, a floor specialist, on two regional exchanges from 1999 to 2004. As to market-timing, the Company has learned that the SEC is considering not pursuing the matter further.

74

Because the conduct at issue in the Pershing market timing and floor specialist investigations is alleged to have occurred largely during the period when Pershing was owned by Credit Suisse First Boston (USA), Inc. ("CSFB"), the Company has made claims for indemnification against CSFB relating to these matters under the agreement relating to the acquisition of Pershing. CSFB is disputing these claims for indemnification.

ITEM 1A. RISK FACTORS

See "Forward-Looking Statements and Risk Factors" in "Management's Discussion and Analysis of Financial Condition and Results of Operations." There have been no material changes to the risk factors discussed in the Company's Annual Report on Form 10-K for the year ended December 31, 2006.

ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

Shares of the Company's common stock were issued in the following transactions exempt from registration under the Securities Act of 1933

pursuant to Section 4(2) thereof:

(a) Shares of common stock were issued to former directors who had deferred receipt of such common stock pursuant to the Deferred Compensation Plan for Non-Employee Directors of The Bank of New York Company, Inc.

On March 13, 2007, 7,872 shares of common stock were issued to three current directors as part of their annual retainer as non-employee directors. Richard J. Kogan, John A. Luke, Jr. and Richard C. Vaughan each received 2,624 shares.

These transactions were exempt from registration under the Securities Act of 1933 pursuant to Section 4(2).

(c) Under its stock repurchase program, the Company buys back shares from time to time. The following table discloses the Company's repurchases of the Company's common stock made during the first quarter of 2007.

Issuer Purchases of Equity Securities

Period		Total Number of Shares Purchased	Average Price Paid Per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	Maximum Number of Shares That May be Repurchased Under the Plans or Programs
January	1-31	148,423	$ 38.38	148,423	7,973,562
February	1-28	211,620	41.46	211,620	7,761,942
March	1-31	3,037	39.37	3,037	7,758,905
Total		363,080		363,080	

Shares were repurchased through the Company's stock repurchase programs announced on July 12, 2005 and June 30, 2006, which permit the repurchase of 34 million shares.

75

ITEM 6. EXHIBITS

Pursuant to the rules and regulations of the Securities and Exchange Commission, the Company has filed certain agreements as exhibits to this Quarterly Report on Form 10-Q. These agreements may contain representations and warranties by the parties. These representations and warranties have been made solely for the benefit of the other party or parties to such agreements and (i) may have been qualified by disclosures made to such other party or parties, (ii) were made only as of the date of such agreements or such other date(s) as may be specified in such agreements and are subject to more recent developments, which may not be fully reflected in the Company's public disclosure, (iii) may reflect the allocation of risk among the parties to such agreements and (iv) may apply materiality standards different from what may be viewed as material to investors. Accordingly, these representations and warranties may not describe the Company's actual state of affairs at the date hereof and should not be relied upon.

2.1	Amended and Restated Agreement and Plan of Merger, dated as of December 3, 2006, as amended and restated as of February 23, 2007, and as further amended and restated as of March 30, 2007, between The Bank of New York Company, Inc., Mellon Financial Corporation and The Bank of New York Mellon Corporation (incorporated by reference to Annex A to Amendment No. 1 to the Registration Statement on Form S-4 filed by The Bank of New York Mellon Corporation with the SEC on April 2, 2007), incorporated by reference to Exhibit 2.1 to the Company's Current Report on Form 8-K as filed with the Commission on April 5, 2007.
3.1	The By-Laws of The Bank of New York Company, Inc. as amended through April 12, 2005, incorporated by reference to Exhibit 3(ii) to the Company's Quarterly Report on Form 10-Q for the quarter ended March 31, 2005.
3.2	Restated Certificate of Incorporation of The Bank of New York Company, Inc. dated May 8, 2001, incorporated by reference to Exhibit 4 to the Company's Registration Statement on Form S-3 filed June 7, 2001 (File No. 333-62516, 333-62516-01, 333-62516-02, 333-62516-03 and 333-62516-04).
4	None of the outstanding instruments defining the rights of holders of long-term debt of the Company represent long-term debt in excess of 10% of the total assets of the Company. The Company hereby agrees to furnish to the Commission, upon request, a copy of any such instrument.
12	Ratio of Earnings to Fixed Charges for the Three Months Ended March 31, 2007 and 2006.
31.1	Certification of Chairman and Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
31.2	Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
32.1	Certification of Chairman and Chief Executive Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
32.2	Certification of Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

THE BANK OF NEW YORK COMPANY, INC.

(Registrant)

Date: May 9, 2007

By: /s/ Thomas J. Mastro
Name: Thomas J. Mastro
Title: Comptroller

77

EXHIBIT INDEX

Exhibit	Description
2.1	Amended and Restated Agreement and Plan of Merger, dated as of December 3, 2006, as amended and restated as of February 23, 2007, and as further amended and restated as of March 30, 2007, between The Bank of New York Company, Inc., Mellon Financial Corporation and The Bank of New York Mellon Corporation (incorporated by reference to Annex A to Amendment No. 1 to the Registration Statement on Form S-4 filed by The Bank of New York Mellon Corporation with the SEC on April 2, 2007), incorporated by reference to Exhibit 2.1 to the Company's Current Report on Form 8-K as filed with the Commission on April 5, 2007.
3.1	The By-Laws of The Bank of New York Company, Inc. as amended through April 12, 2005, incorporated by reference to Exhibit 3(ii) to the Company's Quarterly Report on Form 10-Q for the quarter ended March 31, 2005.
3.2	Restated Certificate of Incorporation of The Bank of New York Company, Inc. dated May 8, 2001, incorporated by reference to Exhibit 4 to the Company's Registration Statement on Form S-3 filed June 7, 2001 (File No. 333-62516, 333-62516-01, 333-62516-02, 333-62516-03 and 333-62516-04).
4	None of the outstanding instruments defining the rights of holders of long-term debt of the Company represent long-term debt in excess of 10% of the total assets of the Company. The Company hereby agrees to furnish to the Commission, upon request, a copy of any such instrument.
12	Ratio of Earnings to Fixed Charges for the Three Months Ended March 31, 2007 and 2006.
31.1	Certification of Chairman and Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
31.2	Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
32.1	Certification of Chairman and Chief Executive Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
32.2	Certification of Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.