

UNIVERSAL TECHNICAL INSTITUTE INC

Form 10-Q

August 09, 2007

Table of Contents

**U. S. SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549**

Form 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2007

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Commission File Number 1-31923

UNIVERSAL TECHNICAL INSTITUTE, INC.
(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of
incorporation or organization)

86-0226984

(IRS Employer Identification No.)

**20410 North 19th Avenue, Suite 200
Phoenix, Arizona 85027**

(Address of principal executive offices)

(623) 445-9500

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer (in Rule 12b-2 of the Exchange Act).

Large accelerated filer Accelerated filer Non-accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).
Yes No

At August 6, 2007, there were 28,243,234 shares outstanding of the registrant's common stock.

**UNIVERSAL TECHNICAL INSTITUTE, INC.
INDEX TO FORM 10-Q
FOR THE QUARTER ENDED JUNE 30, 2007**

| | Page Number |
|---|------------------------|
| <u>PART I. FINANCIAL INFORMATION</u> | |
| <u>Item 1. Financial Statements</u> | |
| <u>Condensed Consolidated Balance Sheets at September 30, 2006 and June 30, 2007 (unaudited)</u> | 1 |
| <u>Condensed Consolidated Income Statements for the three months and nine months ended June 30, 2006 and 2007 (unaudited)</u> | 2 |
| <u>Condensed Consolidated Statement of Shareholders' Equity for the nine months ended June 30, 2007 (unaudited)</u> | 3 |
| <u>Condensed Consolidated Statements of Cash Flows for the nine months ended June 30, 2006 and 2007 (unaudited)</u> | 4 |
| <u>Notes to Condensed Consolidated Interim Financial Statements (unaudited)</u> | 6 |
| <u>Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations</u> | 15 |
| <u>Item 3. Quantitative and Qualitative Disclosures About Market Risk</u> | 25 |
| <u>Item 4. Controls and Procedures</u> | 26 |
| <u>PART II. OTHER INFORMATION</u> | |
| <u>Item 1. Legal Proceedings</u> | 26 |
| <u>Item 1A. Risk Factors</u> | 27 |
| <u>Item 6. Exhibits</u> | 27 |
| <u>EX-31.1</u> | |
| <u>EX-31.2</u> | |
| <u>EX-32.1</u> | |
| <u>EX-32.2</u> | |

Table of Contents**PART I FINANCIAL INFORMATION****Item 1. FINANCIAL STATEMENTS**

UNIVERSAL TECHNICAL INSTITUTE, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED)
(In thousands, except per share amounts)

| | September 30, 2006 | June 30, 2007 |
|--|-----------------------------------|--------------------------|
| Assets | | |
| Current assets: | | |
| Cash and cash equivalents | \$ 41,431 | \$ 29,933 |
| Receivables, net | 16,702 | 13,610 |
| Deferred tax assets | 4,719 | 4,979 |
| Prepaid expenses and other current assets | 7,417 | 7,011 |
| Total current assets | 70,269 | 55,533 |
| Property and equipment, net | 117,298 | 135,292 |
| Goodwill | 20,579 | 20,579 |
| Other assets | 4,015 | 3,710 |
| Total assets | \$ 212,161 | \$ 215,114 |
| Liabilities and Shareholders Equity | | |
| Current liabilities: | | |
| Accounts payable and accrued expenses | \$ 42,033 | \$ 31,982 |
| Deferred revenue | 49,479 | 42,644 |
| Accrued tool sets | 4,019 | 3,906 |
| Other current liabilities | 747 | 748 |
| Total current liabilities | 96,278 | 79,280 |
| Deferred tax liabilities | 2,900 | 1,538 |
| Other liabilities | 10,081 | 10,034 |
| Total liabilities | 109,259 | 90,852 |
| Commitments and contingencies (Note 7) | | |
| Shareholders equity: | | |
| Common stock, \$.0001 par value, 100,000,000 shares authorized, 28,174,995 shares issued and 26,744,050 shares outstanding at September 30, 2006 and 28,230,286 shares issued and 26,799,341 shares outstanding at June 30, 2007 | 3 | 3 |
| Preferred stock, \$.0001 par value, 10,000,000 shares authorized, 0 shares issued and outstanding | | |
| Paid-in capital | 124,804 (30,029) | 130,567 (30,029) |

Edgar Filing: UNIVERSAL TECHNICAL INSTITUTE INC - Form 10-Q

Treasury stock, at cost, 1,430,945 shares at September 30, 2006 and at June 30, 2007

| | | |
|--|------------|------------|
| Retained earnings | 8,124 | 23,721 |
| Total shareholders' equity | 102,902 | 124,262 |
| Total liabilities and shareholders' equity | \$ 212,161 | \$ 215,114 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

1

Table of Contents

UNIVERSAL TECHNICAL INSTITUTE, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED INCOME STATEMENTS (UNAUDITED)
(In thousands, except per share amounts)

| | Three Months Ended June 30, | | Nine Months Ended June 30, | |
|--|--------------------------------|-----------|-------------------------------|------------|
| | 2006 | 2007 | 2006 | 2007 |
| Net revenues | \$ 84,134 | \$ 85,176 | \$ 258,332 | \$ 266,361 |
| Operating expenses: | | | | |
| Educational services and facilities | 44,779 | 46,137 | 127,852 | 136,186 |
| Selling, general and administrative | 33,644 | 33,343 | 95,995 | 104,504 |
| Total operating expenses | 78,423 | 79,480 | 223,847 | 240,690 |
| Income from operations | 5,711 | 5,696 | 34,485 | 25,671 |
| Other (income) expense: | | | | |
| Interest income | (820) | (511) | (2,441) | (1,789) |
| Interest expense | 11 | 11 | 38 | 33 |
| Total other income | (809) | (500) | (2,403) | (1,756) |
| Income before income taxes | 6,520 | 6,196 | 36,888 | 27,427 |
| Income tax expense | 2,022 | 2,340 | 13,808 | 10,542 |
| Net income | \$ 4,498 | \$ 3,856 | \$ 23,080 | \$ 16,885 |
| Earnings per share: | | | | |
| Net income per share basic | \$ 0.16 | \$ 0.14 | \$ 0.82 | \$ 0.63 |
| Net income per share diluted | \$ 0.16 | \$ 0.14 | \$ 0.81 | \$ 0.62 |
| Weighted average number of common shares outstanding: | | | | |
| Basic | 27,949 | 26,780 | 28,002 | 26,762 |
| Diluted | 28,321 | 27,393 | 28,491 | 27,236 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

Table of Contents

UNIVERSAL TECHNICAL INSTITUTE, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENT OF SHAREHOLDERS EQUITY (UNAUDITED)
(In thousands, except per share amounts)

| | Common Stock | | Paid-in | Treasury Stock | | Retained | Total |
|--|---------------------|---------------|----------------|-----------------------|---------------|-----------------|---------------------|
| | Shares | Amount | Capital | Shares | Amount | Earnings | Shareholders |
| | | | | | | | Equity |
| Balance at September 30, 2006 | 28,175 | \$ 3 | \$ 124,804 | (1,431) | \$ (30,029) | \$ 8,124 | \$ 102,902 |
| Cumulative effect of the adoption of SAB 108, net of \$830 for taxes | | | | | | (1,288) | (1,288) |
| Balance at October 1, 2006 | 28,175 | 3 | 124,804 | (1,431) | (30,029) | 6,836 | 101,614 |
| Net income | | | | | | 16,885 | 16,885 |
| Issuance of common stock under employee plans | 55 | | 438 | | | | 438 |
| Tax benefit from employee stock plans | | | (18) | | | | (18) |
| Stock-based compensation | | | 5,343 | | | | 5,343 |
| Balance at June 30, 2007 | 28,230 | \$ 3 | \$ 130,567 | (1,431) | \$ (30,029) | \$ 23,721 | \$ 124,262 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

Table of Contents

UNIVERSAL TECHNICAL INSTITUTE, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)
(In thousands)

| | For the Nine Months Ended June 30, | |
|---|---|-------------|
| | 2006 | 2007 |
| Cash flows from operating activities: | | |
| Net income | \$ 23,080 | \$ 16,885 |
| Adjustments to reconcile net income to net cash provided by operating activities: | | |
| Depreciation and amortization | 10,150 | 14,227 |
| Bad debt expense | 3,812 | 2,221 |
| Stock-based compensation | 3,375 | 5,343 |
| Deferred income taxes | (1,827) | (810) |
| Loss on disposal of property and equipment | 190 | 460 |
| Changes in assets and liabilities: | | |
| Receivables | 4,794 | (215) |
| Prepaid expenses and other current assets | (1,141) | 406 |
| Other assets | 259 | 190 |
| Accounts payable and accrued expenses | (7,165) | (6,748) |
| Deferred revenue | (3,370) | (6,835) |
| Income tax payable (receivable) | (2,836) | 1,180 |
| Accrued tool sets and other current liabilities | (587) | (112) |
| Other liabilities | 111 | (158) |
| Net cash provided by operating activities | 28,845 | 26,034 |
| Cash flows from investing activities: | | |
| Purchase of property and equipment | (35,100) | (37,994) |
| Proceeds from sale of property and equipment | 3 | 16 |
| Proceeds received upon maturity of investments | 16,260 | |
| Net cash used in investing activities | (18,837) | (37,978) |
| Cash flows from financing activities: | | |
| Proceeds from issuance of common stock under employee plans | 2,653 | 438 |
| Purchases of treasury stock | (15,030) | |
| Repayment of long-term debt borrowings | (6) | |
| Bank overdrafts | 4,181 | |
| Excess tax benefit from stock-based compensation | 1,032 | 8 |
| Net cash (used in) provided by financing activities | (7,170) | 446 |
| Net increase in cash and cash equivalents | 2,838 | (11,498) |
| Cash and cash equivalents, beginning of period | 52,045 | 41,431 |
| Cash and cash equivalents, end of period | \$ 54,883 | \$ 29,933 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

Table of Contents

UNIVERSAL TECHNICAL INSTITUTE, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS (UNAUDITED), continued
(In thousands)

| | For the Nine Months Ended June 30, | |
|---|---|-------------|
| | 2006 | 2007 |
| Supplemental disclosure of cash flow information: | | |
| Taxes paid | \$ 17,790 | \$ 11,655 |
| Interest paid | \$ 34 | \$ 29 |
| Training equipment obtained in exchange for services | \$ 2,279 | \$ 1,104 |
| Accrued capital expenditures | \$ 3,063 | \$ 1,079 |
| Construction in progress financed by construction liability | \$ 3,072 | \$ |

The accompanying notes are an integral part of these condensed consolidated financial statements.

Table of Contents

UNIVERSAL TECHNICAL INSTITUTE, INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)
(In thousands, except per share amounts)

1. Nature of the Business

We are a provider of post-secondary education for students seeking careers as professional automotive, diesel, collision repair, motorcycle and marine technicians. We offer undergraduate degree, diploma and certificate programs at 10 campuses and manufacturer specific advanced training (MSAT) programs that are sponsored by the manufacturer or dealer at dedicated training centers. We work closely with leading original equipment manufacturers (OEMs) in the automotive, diesel, motorcycle and marine industries to understand their needs for qualified service professionals.

2. Basis of Presentation

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America (GAAP) for interim financial information and the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, our condensed consolidated financial statements do not include all the information and footnotes required by GAAP for complete financial statements. In the opinion of management, all normal and recurring adjustments considered necessary for a fair statement of the results for the interim periods have been included. Operating results for the three and nine months ended June 30, 2007 are not necessarily indicative of the results that may be expected for the year ending September 30, 2007. The accompanying condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and notes thereto included in our 2006 Annual Report on Form 10-K filed with the Securities and Exchange Commission on December 13, 2006.

The unaudited condensed consolidated financial statements include the accounts of Universal Technical Institute, Inc. (UTI) and our wholly-owned subsidiaries. All significant intercompany transactions and balances have been eliminated.

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from these estimates.

3. Recent Accounting Pronouncements

In June 2006, the Financial Accounting Standards Board (FASB) issued FASB Interpretation No. 48 (FIN 48), Accounting for Uncertainty in Income Taxes. FIN 48 clarifies the manner in which uncertainties in income taxes that are recognized in accordance with SFAS No. 109, Accounting for Income Taxes, should be accounted for by providing recognition and measurement guidance and disclosure provisions. FIN 48 is effective for fiscal years beginning after December 15, 2006. In May 2007, the FASB issued FASB Staff Position (FSP) FIN 48-1, Definition of Settlement in FASB FIN 48, which provides guidance on how to determine whether a tax position is effectively settled for purposes of recognizing previously unrecognized tax benefits and shall be applied upon the initial adoption of FIN 48. We expect to adopt FIN 48 effective October 1, 2007 and believe our adoption will not have a material impact on our consolidated financial statements or disclosures.

In February 2007, the FASB issued FSP FAS 158-1, Conforming Amendments to the Illustrations in FASB Statements No. 87, No. 88, and No 106 and to the Related Staff Implementation Guides. This FSP makes conforming amendments to other FASB statements and staff implementation guides and provides technical

Table of Contents

UNIVERSAL TECHNICAL INSTITUTE, INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)
(In thousands, except per share amounts)

corrections to SFAS No. 158, Employers Accounting for Defined Benefit Pension and Other Postretirement Plans. The conforming amendments in this FSP shall be applied upon adoption of SFAS No. 158. For a publicly traded company, SFAS No. 158 is effective as of the end of the fiscal year ending after December 15, 2006. We believe our adoption of SFAS No. 158 and FSP FAS 158-1 will not have a material impact on our consolidated financial statements or disclosures.

In February 2007, the FASB issued Statement of Financial Accounting Standards No. 159 (SFAS No. 159), The Fair Value Option for Financial Assets and Financial Liabilities. SFAS No. 159 allows entities to voluntarily choose, at specified election dates, to measure many financial assets and financial liabilities, as well as certain nonfinancial instruments, at fair value. The election is made on an instrument-by-instrument basis and is irrevocable. If the fair value option is elected for an instrument, SFAS No. 159 specifies that all subsequent changes in fair value for that instrument shall be reported in earnings. We do not currently hold any financial instruments which are subject to SFAS No. 159 and will consider the provisions of this statement at the time we first recognize an eligible item.

In September 2006, the U.S. Securities and Exchange Commission (SEC) issued Staff Accounting Bulletin No. 108 (SAB 108), Considering the Effects of Prior Year Misstatements when Quantifying Misstatements in Current Year Financial Statements. SAB 108 provides guidance on the consideration of the effects of prior year misstatements in quantifying current year misstatements for the purpose of a materiality assessment. The SEC staff believes registrants must quantify errors using both a balance sheet and income statement approach and evaluate whether either approach results in quantifying a misstatement that, when all relevant quantitative and qualitative factors are considered, is material. SAB 108 is effective for fiscal years ending after November 15, 2006, with early application encouraged. We have adopted the provisions of SAB 108 effective October 1, 2006 with a net charge to retained earnings of \$1.3 million for the matter described below. Prior to adopting SAB 108, we used the balance sheet approach for quantifying misstatements.

During the three months ended December 31, 2006, we evaluated the calculation of the accrual for our field sales representative bonus plan and subsequently determined there was an error in the calculation. More specifically, we determined that not all tuition revenue for graduates with multiple enrollment sequences was being included in the related calculations resulting in an understatement of compensation expense during the period from June 2002 through September 30, 2006. We determined, as of September 30, 2006, that the cumulative effect of this error totaled \$2.1 million on a pretax basis and \$1.3 million after tax. We have also determined that this amount accumulated over time and that the financial statements of all prior annual and interim periods were not materially misstated as a result of this error. Not all of our field sales representatives were impacted by this error; however, we made retroactive payments to the impacted sales representatives during our third quarter. The following is a summary of the adjustments made to our consolidated balance sheet as of October 1, 2006 to reflect our adoption of SAB 108:

Table of Contents

UNIVERSAL TECHNICAL INSTITUTE, INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)
(In thousands, except per share amounts)

| | September 30, 2006 as Reported | SAB 108 Adoption Adjustment (In thousands) | October 1, 2006 as Adjusted |
|---------------------------------------|---|---|--|
| Deferred tax assets | \$ 4,719 | \$ 830 | \$ 5,549 |
| Total current assets | \$ 70,269 | \$ 830 | \$ 71,099 |
| Total assets | \$212,161 | \$ 830 | \$ 212,991 |
| Accounts payable and accrued expenses | \$ 42,033 | \$ 2,118 | \$ 44,151 |
| Total current liabilities | \$ 96,278 | \$ 2,118 | \$ 98,396 |
| Total liabilities | \$109,259 | \$ 2,118 | \$ 111,377 |
| Retained earnings | \$ 8,124 | \$(1,288) | \$ 6,836 |
| Total shareholders' equity | \$102,902 | \$(1,288) | \$ 101,614 |

The cumulative effect of this error on our consolidated retained earnings totaled \$0.5 million, \$0.9 million and \$1.3 million as of September 30, 2004, 2005 and 2006, respectively.

4. Weighted Average Number of Common Shares Outstanding

Basic net income per share is calculated by dividing net income by the weighted average number of common shares outstanding for the period. Diluted net income per share reflects the assumed conversion of all dilutive securities. For the three months and nine months ended June 30, 2007, 1,084,219 shares and 1,073,696 shares, respectively, and for the three months and nine months ended June 30, 2006, 653,868 shares and 605,053 shares, respectively, which could be issued under outstanding options, were not included in the determination of our diluted shares outstanding as they were anti-dilutive.

The table below reflects the calculation of the weighted average number of common shares outstanding used in computing basic and diluted net income per common share:

| | Three Months Ended June 30, | | Nine Months Ended June 30, | |
|--|--|-------------|---------------------------------------|-------------|
| | 2006 | 2007 | 2006 | 2007 |
| Basic common shares outstanding | 27,949 | 26,780 | 28,002 | 26,762 |
| Dilutive effect of options and restricted shares related to employee stock plans | 372 | 613 | 489 | 474 |
| Diluted common shares outstanding | 28,321 | 27,393 | 28,491 | 27,236 |

Table of Contents

UNIVERSAL TECHNICAL INSTITUTE, INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)
(In thousands, except per share amounts)

5. Property and Equipment

Property and equipment, net consist of the following:

| | September 30, 2006 | June 30, 2007 |
|--|-----------------------------------|--------------------------|
| Land | \$ 3,832 | \$ 3,832 |
| Buildings and building improvements | 42,349 | 62,142 |
| Leasehold improvements | 24,405 | 27,126 |
| Training equipment | 46,539 | 54,426 |
| Office and computer equipment | 25,879 | 26,676 |
| Curriculum development | 508 | 544 |
| Internally developed software | 4,720 | 5,578 |
| Vehicles | 739 | 622 |
| Construction in progress | 12,187 | 5,500 |
| | 161,158 | 186,446 |
| Less accumulated depreciation and amortization | (43,860) | (51,154) |
| | \$ 117,298 | \$ 135,292 |

At September 30, 2006, construction in progress included \$6.8 million related to construction of our new Sacramento, California campus building and \$2.7 million related to construction at our Orlando, Florida campus.

6. Accounts Payable and Accrued Expenses

Accounts payable and accrued expenses consist of the following:

| | September 30, 2006 | June 30, 2007 |
|-----------------------------------|-----------------------------------|--------------------------|
| Accounts payable | \$ 6,257 | \$ 4,180 |
| Accrued compensation and benefits | 22,582 | 19,432 |
| Other accrued expenses | 13,194 | 8,370 |
| | \$ 42,033 | \$ 31,982 |

7. Commitments and Contingencies**Legal**

In the ordinary conduct of our business, we are periodically subject to lawsuits, investigations and claims, including, but not limited to, claims involving students or graduates and routine employment matters. Although we cannot predict with certainty the ultimate resolution of lawsuits, investigations and claims asserted against us, we do not believe that any currently pending legal proceeding to which we are a party will have a material adverse effect on our business, results of operations, cash flows or financial condition.

Table of Contents

UNIVERSAL TECHNICAL INSTITUTE, INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)
(In thousands, except per share amounts)

In May 2007, we received letters from the Offices of the Attorney General of the State of Arizona and the State of Illinois requesting information related to relationships between us and student loan lenders. We have submitted timely responses to these requests and have not received subsequent communication from the states Attorneys General.

As we previously reported, in April 2004, we received a letter on behalf of nine former employees of National Technology Transfer, Inc. (NTT), an entity that we purchased in 1998 and subsequently sold, making a demand for an aggregate payment of approximately \$0.3 million and 19,756 shares of our common stock. On February 23, 2005, the former employees filed suit in Maricopa County, Arizona Superior Court. We filed a motion for summary judgment and by minute entry dated December 22, 2005, the Arizona Superior Court granted our motion on all claims. The plaintiffs filed a motion requesting that the court amend and vacate its minute entry. The Court denied plaintiffs motion on March 30, 2006. On May 1, 2006, the Court entered final judgment in our favor and against plaintiffs on all claims. On July 31, 2006, plaintiffs filed an appeal of the Superior Court's decision with the Arizona Court of Appeals. Subsequently, plaintiffs filed a motion for consideration of an additional case precedent. On May 22, 2007, the Arizona Court of Appeals reversed the lower court's decision and remanded this matter for consideration by the Arizona Superior Court on the basis that factual questions exist. On July 9, 2007, the Court of Appeals denied our Motion for Reconsideration. On July 24, 2007, we filed an appeal to the Arizona Supreme Court seeking reversal of the Arizona Court of Appeals decision.

Licensing Agreement

In May 2007, we entered into a licensing agreement that gives us the right to use certain trademarks, trade name, trade dress and other intellectual property in connection with the operations of our campuses and courses. We are required to pay royalties based upon our net revenue and sponsor revenue, as defined in the agreement, commencing July 1, 2007 and ending upon expiration of the agreement on December 31, 2017. The agreement requires minimum royalty payments of \$0.5 million and \$1.5 million in calendar years 2007 and 2008, respectively. The minimum royalty payments increase by \$0.05 million in each calendar year subsequent to 2008.

8. Common Shareholders' Equity

Management Incentive Compensation Plans

We maintain the Management 2002 Stock Option Program (2002 Plan) and the 2003 Incentive Compensation Plan (2003 Plan), formerly known as the 2003 Stock Incentive Plan.

The 2002 Plan and the 2003 Plan are described, and informational disclosures are provided, on pages F-26 through F-29 in the Notes to the Consolidated Financial Statements included in our Annual Report on Form 10-K filed with the Securities and Exchange Commission on December 13, 2006.

On February 28, 2007, our stockholders approved amendments to the 2003 Plan to, among other things: permit the grant of stock units and performance units; revise the business criteria used for awards qualifying as performance-based compensation under Section 162(m) of the Internal Revenue Code; and permit the grant of cash bonuses under the 2003 Plan that would qualify as performance-based compensation under Section 162(m). The 2003 Plan was also amended to require that all options and stock appreciation rights have an exercise price per share equal to the fair market value of the common stock on the date of grant.

Table of Contents

UNIVERSAL TECHNICAL INSTITUTE, INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)
(In thousands, except per share amounts)

Our determination of fair value of each stock option grant, estimated on the date of grant using the Black-Scholes option pricing model, is affected by our stock price as well as assumptions regarding a number of complex and subjective variables. These variables include, but are not limited to, our expected stock price volatility, the expected lives of the awards and actual and projected employee stock exercise behaviors. We determine our assumptions at the date of each grant.

The following table illustrates the assumptions used for grants made:

| | Three Months Ended June 30, | | Nine Months Ended June 30, | |
|---------------------------|--|-------------|---------------------------------------|---------------|
| | 2006 | 2007 | 2006 | 2007 |
| Expected lives (in years) | 6.25 | | 6.25 | 6.25 |
| Risk-free interest rate | 4.9% | | 4.3% - 4.9% | 4.5% - 4.7% |
| Dividend yield | | | | |
| Expected volatility | 41.8% | | 41.8% - 42.9% | 38.7% - 41.2% |

The following table summarizes stock option activity for the nine months ended June 30, 2007:

| | Number of Shares | Weighted Average Exercise Price per Share | Weighted Average Remaining Contractual Life (Years) | Aggregate Intrinsic Value |
|--|-----------------------------|--|--|--|
| Outstanding at September 30, 2006 | 2,694 | \$21.44 | 7.62 | \$20,915 |
| Granted | 63 | \$22.91 | | |
| Exercised | (17) | \$20.51 | | |
| Expired or forfeited | (85) | \$24.80 | | |
| Outstanding at June 30, 2007 | 2,655 | \$21.38 | 6.91 | \$11,507 |
| Stock options exercisable at June 30, 2007 | 1,689 | \$18.55 | 6.31 | \$10,896 |

Table of Contents

UNIVERSAL TECHNICAL INSTITUTE, INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)
(In thousands, except per share amounts)

The following table summarizes restricted stock activity for the nine months ended June 30, 2007:

| | Number of Shares | Weighted Average Grant Date Fair Value per Share |
|--|-----------------------------|---|
| Nonvested restricted stock at September 30, 2006 | 119 | \$23.17 |
| Awarded | 305 | \$23.60 |
| Vested | (27) | \$23.25 |
| Forfeited | (19) | \$23.44 |
| Nonvested restricted stock at June 30, 2007 | 378 | \$23.50 |

The following table summarizes the operating expense line and the impact on net income in the consolidated statements of income in which stock-based compensation has been recorded:

| | Three Months Ended June 30, | | Nine Months Ended June 30, | |
|--|--|-------------|---------------------------------------|-------------|
| | 2006 | 2007 | 2006 | 2007 |
| Educational services and facilities | \$ 127 | \$ 213 | \$ 353 | \$ 543 |
| Selling, general and administrative | 987 | 1,771 | 3,022 | 4,800 |
| Total stock-based compensation expense | \$ 1,114 | \$ 1,984 | \$ 3,375 | \$ 5,343 |
| Incremental tax rate | 39.1% | 38.6% | 39.1% | 38.6% |
| Income tax benefit | \$ 436 | \$ 766 | \$ 1,320 | \$ 2,063 |

9. Segment Reporting

Operating segments are defined as components of an enterprise about which separate financial information is available that is evaluated on a regular basis by the chief operating decision maker, or decision-making group, in assessing performance of the segment and in deciding how to allocate resources to an individual segment.

Our principal business is providing post-secondary education. We also provide manufacturer-specific training, and these operations are managed separately from our campus operations. These operations do not currently meet the quantitative criteria for segments and therefore are not deemed reportable under SFAS No. 131 and are reflected in the Other category. Corporate expenses are allocated to Post-Secondary Education and the Other category.

Table of Contents

UNIVERSAL TECHNICAL INSTITUTE, INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)
(In thousands, except per share amounts)

| | Three Months Ended June 30, 2006 | | | Three Months Ended June 30, 2007 | | |
|----------------------------------|---|--------------|--------------|---|--------------|--------------|
| | Post- Secondary Education | Other | Total | Post- Secondary Education | Other | Total |
| Net revenues | \$ 80,081 | \$4,053 | \$ 84,134 | \$ 80,702 | \$4,474 | \$ 85,176 |
| Operating income (loss) | \$ 5,784 | \$ (73) | \$ 5,711 | \$ 5,597 | \$ 99 | \$ 5,696 |
| Depreciation and amortization | \$ 3,461 | \$ 102 | \$ 3,563 | \$ 5,550 | \$ 125 | \$ 5,675 |
| Goodwill | \$ 20,579 | \$ | \$ 20,579 | \$ 20,579 | \$ | \$ 20,579 |
| Assets | \$211,087 | \$3,317 | \$214,404 | \$210,388 | \$4,726 | \$215,114 |
| | | | | | | |
| | Nine Months Ended June 30, 2006 | | | Nine Months Ended June 30, 2007 | | |
| | Post- Secondary Education | Other | Total | Post- Secondary Education | Other | Total |
| Net revenues | \$246,795 | \$11,537 | \$258,332 | \$253,248 | \$13,113 | \$266,361 |
| Operating income (loss) | \$ 34,692 | \$ (207) | \$ 34,485 | \$ 25,890 | \$ (219) | \$ 25,671 |
| Depreciation and amortization | \$ 9,839 | \$ 311 | \$ 10,150 | \$ 13,881 | \$ 346 | \$ 14,227 |
| Goodwill | \$ 20,579 | \$ | \$ 20,579 | \$ 20,579 | \$ | \$ 20,579 |
| Assets | \$211,087 | \$ 3,317 | \$214,404 | \$210,388 | \$ 4,726 | \$215,114 |

Table of Contents

UNIVERSAL TECHNICAL INSTITUTE, INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)
(In thousands, except per share amounts)

10. Subsequent Event

On July 18, 2007, we sold our facilities and assigned our rights and obligations under our ground lease at our Sacramento, California campus for \$40.8 million. We paid \$0.6 million in transaction costs, received net proceeds of \$40.1 million and realized a \$0.2 million pretax gain on the transaction during our fourth quarter. Concurrent with the sale and assignment, we leased back the buildings and land for a period of 15 years at an annual rent of \$3.8 million subject to escalation under certain circumstances. We have the option to renew the lease four times equally over a 20 year period. We determined that the transaction met the criteria for sale leaseback and operating lease accounting treatment. Accordingly, subsequent to this filing, we have removed the facilities from our balance sheet and will defer and amortize the gain on the transaction on a straight-line basis over the initial lease term.

The future minimum lease payments under the initial 15 year term of the related lease agreement are as follows:

| | |
|---------------------------------|-----------|
| Years ending September 30, 2007 | \$ 1,072 |
| 2008 | 3,787 |
| 2009 | 3,787 |
| 2010 | 3,787 |
| 2011 | 3,787 |
| Thereafter | 41,021 |
| | \$ 57,241 |

Table of Contents

Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion and analysis should be read in conjunction with the consolidated financial statements and related notes included in this report and those in our 2006 Annual Report on Form 10-K filed with the Securities and Exchange Commission on December 13, 2006. This discussion contains forward-looking statements that involve risks and uncertainties. Our actual results may differ materially from those anticipated in such forward-looking statements as a result of certain factors, including but not limited to, those described in the section entitled Risk Factors (refer to Part II, Item 1A of this Report).

Overview

Our net revenues for the third quarter were \$85.2 million, an increase of 1.2% from the prior year and our net income for the third quarter was \$3.9 million, a decrease of 14.3% from the prior year. Our decrease in net income is due to lower capacity utilization in conjunction with higher depreciation and an increase in need based tuition scholarships and higher military and veteran discounts partially offset by a decrease in advertising expense and bad debt expense.

We increased available seating capacity by approximately 16% since the beginning of our 2006 fiscal year. We completed our permanent location in Sacramento, California in April 2007 with seating capacity of 2,100 students and expanded capacity at our Orlando, Florida location by 935 seats through the expansion of our automotive program during 2006.

Recruitment efforts and student starts lag the prior year due to a variety of factors. Average undergraduate full-time student enrollment decreased 3.5% to 14,630 for the three months ended June 30, 2007, as compared to 15,166 for the three months ended June 30, 2006. Average undergraduate full-time student enrollment decreased 2.0% to 15,998 for the nine months ended June 30, 2007, as compared to 16,324 for the nine months ended June 30, 2006. The decline in student starts has deteriorated from a decrease of 1.5% for the three months ended March 31, 2007 to a decrease of 12.0% for the three months ended June 30, 2007 when compared to the same periods in the prior year. A strong labor market across the country coupled with affordability concerns associated with climbing interest rates and increased gas and housing prices have made it more challenging and expensive to recruit and start students.

Our lead flow during the three months ended June 30, 2007 declined 8.8% when compared to the three months ended June 30, 2006 and declined 22.2% when compared to the three months ended March 31, 2007. However, our lead flow during the nine months ended June 30, 2007 increased 8.8% when compared to the nine months ended June 30, 2006. We continue to face challenges in converting our leads into student enrollments. As a result, we are focused on evaluating our lead and conversion trends to re-deploy our spending to areas that have proven successful and eliminate spending in areas that have not been as productive. Additionally, during the third quarter of 2007, we examined and reorganized our field sales territories to better align our sales force into geographic areas where our sales force historically has been successful.

Historically, we have been able to overcome such external forces by modifying educational programs, utilizing different pricing strategies and investing in sales and marketing. In response to both the external environment and internal operational issues, we have implemented a plan that focuses on stabilizing and improving key operating efforts. We are uncertain when we may fully realize the benefits of these efforts.

Table of Contents

The regulatory environment related to Title IV funding and lender practices continues to evolve. As a result of the changing environment and the affordability concerns of our students, we are in the process of identifying additional lenders, funding sources and programs to provide more options for our students. We expect these changes to increase our bad debt expense in future periods.

We completed a sale and leaseback transaction on our Sacramento, California campus on July 18, 2007, in which we sold our facilities and assigned our ground lease for \$40.8 million, received net proceeds of \$40.1 million and realized a \$0.2 million pretax gain on the transaction during our fourth quarter. Concurrent with the sale and assignment, we leased back the buildings and land for 15 years and have the option to renew for up to 20 years. We are in the process of negotiating a similar transaction with our Norwood, Massachusetts campus.

As described in Note 3 to the interim condensed consolidated financial statements, we adopted Staff Accounting Bulletin No. 108 (SAB 108), *Considering the Effects of Prior Year Misstatements when Quantifying Misstatements in Current Year financial Statements* effective October 1, 2006. During the three months ended December 31, 2006, we evaluated the calculation of the accrual for our field sales representative bonus plan and subsequently determined there was an error in the calculation. More specifically, we determined that not all tuition revenue for graduates with multiple enrollment sequences was being included in the related calculations resulting in an understatement of compensation expense during the period from June 2002 through September 30, 2006. We determined, as of September 30, 2006, that the cumulative effect of this error totaled \$2.1 million on a pretax basis and \$1.3 million after tax. We have also determined that this amount accumulated over time and that the financial statements of all prior annual and interim periods were not materially misstated as a result of this error. Not all of our field sales representatives were impacted by this error; however, we made retroactive payments to the impacted sales representatives during our third quarter. The following is a summary of the adjustments made to our consolidated balance sheet as of October 1, 2006 to reflect our adoption of SAB 108:

| | September 30, 2006 as Reported | SAB 108 Adoption Adjustment (In thousands) | October 1, 2006 as Adjusted |
|---------------------------------------|---|---|--|
| Deferred tax assets | \$ 4,719 | \$ 830 | \$ 5,549 |
| Total current assets | \$ 70,269 | \$ 830 | \$ 71,099 |
| Total assets | \$212,161 | \$ 830 | \$ 212,991 |
| Accounts payable and accrued expenses | \$ 42,033 | \$ 2,118 | \$ 44,151 |
| Total current liabilities | \$ 96,278 | \$ 2,118 | \$ 98,396 |
| Total liabilities | \$109,259 | \$ 2,118 | \$ 111,377 |
| Retained earnings | \$ 8,124 | \$(1,288) | \$ 6,836 |
| Total shareholders' equity | \$102,902 | \$(1,288) | \$ 101,614 |

The cumulative effect of this error on our consolidated retained earnings totaled \$0.5 million, \$0.9 million and \$1.3 million as of September 30, 2004, 2005 and 2006, respectively.

Table of Contents**Results of Operations**

The following table sets forth selected statements of operations data as a percentage of net revenues:

| | Three Months Ended | | Nine Months Ended | |
|-------------------------------------|---------------------------|-------------|--------------------------|-------------|
| | June 30, | | June 30, | |
| | 2006 | 2007 | 2006 | 2007 |
| Net Revenues | 100.0% | 100.0% | 100.0% | 100.0% |
| Operating expenses: | | | | |
| Educational services and facilities | 53.2% | 54.2% | 49.5% | 51.1% |
| Selling, general and administrative | 40.0% | 39.1% | 37.2% | 39.3% |
| Total operating expenses | 93.2% | 93.3% | 86.7% | 90.4% |
| Income from operations | 6.8% | 6.7% | 13.3% | 9.6% |
| Interest income | -1.0% | -0.6% | -0.9% | -0.7% |
| Total other income | -1.0% | -0.6% | -0.9% | -0.7% |
| Income before income taxes | 7.8% | 7.3% | 14.2% | 10.3% |
| Income tax expense | 2.4% | 2.8% | 5.3% | 4.0% |
| Net income | 5.4% | 4.5% | 8.9% | 6.3% |

Capacity utilization is the ratio of our average undergraduate full-time student enrollment to seating available. The following table sets forth our capacity utilization during each of the periods indicated and the number of seats available at the end of each of the periods indicated:

| | Three Months Ended | | Nine Months Ended | |
|----------------------|---------------------------|-------------|--------------------------|-------------|
| | June 30, | | June 30, | |
| | 2006 | 2007 | 2006 | 2007 |
| Capacity utilization | 61.4% | 57.4% | 66.1% | 62.7% |
| Seating available | 24,685 | 25,500 | 24,685 | 25,500 |

Table of Contents

Management evaluates operating income with and without the impact from new campus revenues and expenses. The following table sets forth data for our new campuses in each of the periods indicated. We begin to incur a majority of new campus costs in the nine month period prior to the new campus opening. Our new campuses typically become profitable within the first 12 months of operations and are no longer considered to be a new campus after one full fiscal year of operation. We believe that including this additional information provides increased transparency and improves the ability to evaluate our operating results.

| | Three Months Ended | | Nine Months Ended | |
|-------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| | June 30, | | June 30, | |
| | 2006⁽¹⁾ | 2007⁽²⁾ | 2006⁽¹⁾ | 2007⁽²⁾ |
| | (In thousands) | | (In thousands) | |
| Net revenues | \$ 4,994 | \$ 4,198 | \$ 12,179 | \$ 11,621 |
| Operating expenses: | | | | |
| Educational services and facilities | 4,685 | 4,028 | 10,977 | 9,831 |
| Selling general and administrative | 2,775 | 1,501 | 7,813 | 5,152 |
| Total operating expenses | 7,460 | 5,529 | 18,790 | 14,983 |
| Loss from operations | \$ (2,466) | \$ (1,331) | \$ (6,611) | \$ (3,362) |

New campus activity as a percentage of total net revenue:

| | | | | |
|-------------------------------------|-------|----------------------|-------|----------------------|
| Net revenues | 5.9% | 4.9% | 4.7% | 4.4% |
| Operating expenses: | | | | |
| Educational services and facilities | 5.6% | 4.7% | 4.2% | 3.7% |
| Selling general and administrative | 3.3% | 1.8% | 3.0% | 1.9% |
| Total operating expenses | 8.9% | 6.5% | 7.2% | 5.6% |
| Loss from operations | -3.0% | -1.6% | -2.5% | -1.2% |
| Capacity utilization | 21.8% | 33.6% | 19.1% | 32.5% |
| Seating available | 3,720 | 2,100 ⁽³⁾ | 3,720 | 2,100 ⁽³⁾ |

(1) Includes net revenue and operating expenses for our Norwood, Massachusetts campus which opened in June 2005 and

our Sacramento,
California
campus which
opened in
October 2005.

- (2) Includes net revenue and operating expenses for our Sacramento, California campus.
- (3) In April 2007 we took occupancy of our second building and in May 2007 we vacated our temporary space resulting in a net increase of 300 seats at our Sacramento, California campus.

Table of Contents

Three Months Ended June 30, 2007 Compared to Three Months Ended June 30, 2006 and Nine Months Ended June 30, 2007 Compared to Nine Months Ended June 30, 2006

Net revenues. Our net revenues for the three months ended June 30, 2007 were \$85.2 million, representing an increase of \$1.0 million, or 1.2%, as compared to net revenues of \$84.1 million for the three months ended June 30, 2006. Our net revenues for the nine months ended June 30, 2007 were \$266.4 million, representing an increase of \$8.0 million, or 3.1%, as compared to net revenues of \$258.3 million for the nine months ended June 30, 2006.

We began teaching classes at our Norwood, Massachusetts and Sacramento, California campuses in June 2005 and October 2005, respectively, and we expanded the automotive program at our Orlando, Florida campus in September 2006. Average undergraduate full-time student enrollments at these campuses increased 1,096 or 33.0% and 1,240 or 38.7% for the three months and nine months ended June 30, 2007, respectively. Our net revenues at our Norwood, Sacramento and Orlando campuses increased \$6.7 million and \$21.5 million for the three months and nine months ended June 30, 2007, respectively. The increase in net revenues is a result of the increase in average undergraduate full-time student enrollment at these campuses, as well as tuition increases of between 3% and 5%, depending on the program, our change in policy reducing the number of free course retakes from two to one and an increase in the number of students taking two courses at a time offset by an increase in need based tuition scholarships and higher military and veteran discounts.

In addition to the increases related to the expansions described above, net revenues for all campuses, other than our Norwood, Sacramento and Orlando campuses, increased due to tuition increases of between 3% and 5%, depending on the program and our change in policy reducing the number of free course retakes from two to one. The change in our retake policy resulted in additional revenue of \$0.6 million and \$1.7 million for the three months and nine months ended June 30, 2007, respectively. The change in the number of students taking two courses at a time resulted in a decrease in net revenues of \$0.8 million and an increase in net revenues of \$0.8 million for the three months and nine months ended June 30, 2007, respectively.

The increases in net revenues described above were offset by decreases in average undergraduate full-time student enrollment at all campuses, other than our Norwood, Sacramento and Orlando campuses, of 1,632 or 13.8% and 1,566 or 11.9% for the three months and nine months ended June 30, 2007, respectively. Additionally, there was an increase in need based tuition scholarships, higher military and veteran discounts as well as other minor reductions at all campuses, other than our Norwood, Sacramento and Orlando campuses, of \$0.7 million and \$1.7 million for the three months and nine months ended June 30, 2007, respectively.

Educational services and facilities expenses. Our educational services and facilities expenses increased \$1.4 million and \$8.3 million for the three months and nine months ended June 30, 2007, respectively.

Table of Contents

The following table sets forth the significant components of our educational services and facilities expenses:

| | % of Net Revenues | | | | Impact on Operating Margin |
|--|--|-------------|--|-------------|---|
| | Three Months Ended June 30, | | Three Months Ended June 30, | | |
| | 2006 | 2007 | 2006 | 2007 | |
| Compensation and related costs | \$ 25,565 | \$ 24,924 | 30.4% | 29.3% | 1.1% |
| Other educational services and facilities expenses | 9,499 | 9,062 | 11.2% | 10.6% | 0.6% |
| Occupancy costs | 6,789 | 7,226 | 8.1% | 8.5% | -0.4% |
| Depreciation expense | 2,926 | 4,925 | 3.5% | 5.8% | -2.3% |
| | \$ 44,779 | \$ 46,137 | 53.2% | 54.2% | -1.0% |

| | % of Net Revenues | | | | Impact on Operating Margin |
|--|---------------------------------------|-------------|---------------------------------------|-------------|---|
| | Nine Months Ended June 30, | | Nine Months Ended June 30, | | |
| | 2006 | 2007 | 2006 | 2007 | |
| Compensation and related costs | \$ 72,962 | \$ 75,249 | 28.2% | 28.3% | -0.1% |
| Other educational services and facilities expenses | 26,985 | 27,447 | 10.5% | 10.2% | 0.3% |
| Occupancy costs | 19,598 | 21,311 | 7.6% | 8.0% | -0.4% |
| Depreciation expense | 8,307 | 12,179 | 3.2% | 4.6% | -1.4% |
| | \$ 127,852 | \$ 136,186 | 49.5% | 51.1% | -1.6% |

We began teaching at our Norwood, Massachusetts and Sacramento, California campuses in June 2005 and October 2005, respectively, and we expanded the automotive program at our Orlando, Florida campus in September 2006. The expansion of these campuses resulted in an increase in depreciation expense, occupancy costs and compensation and related costs. Depreciation expense increased \$0.7 million and \$1.8 million for the three months and nine months ended June 30, 2007, respectively. During our third quarter, we exited two facilities and recorded an out of period cost of approximately \$1.0 million in depreciation expense related to assets which were not fully depreciated. Occupancy costs increased \$0.2 million and \$0.6 million for the three months and nine months ended June 30, 2007, respectively. Compensation and related costs increased \$1.4 million and \$5.1 million for the three months and nine months ended June 30, 2007, respectively.

The increase in compensation and related costs attributable to the expansions described above was offset by a decrease in expense of \$2.0 million and \$2.8 million for the three months and nine months ended June 30, 2007, respectively, at all campuses, other than our Norwood, Sacramento and Orlando campuses. The decrease is due to lower instructor salaries related to the decline in our average undergraduate full-time student enrollment and bonus expense resulting from not meeting all of our bonus criteria for our fiscal year ending September 30, 2007.

Selling, general and administrative expenses. Our selling, general and administrative expenses decreased \$0.3 million and increased \$8.5 million for the three months and nine months ended June 30, 2007, respectively.

Table of Contents

The following table sets forth the significant components our selling, general and administrative expenses:

| | % of Net Revenues | | | | Impact on Operating Margin |
|--|--|-------------|--|-------------|---|
| | Three Months Ended June 30, | | Three Months Ended June 30, | | |
| | 2006 | 2007 | 2006 | 2007 | |
| Compensation and related costs | \$ 17,847 | \$ 19,183 | 21.2% | 22.5% | -1.3% |
| Other selling, general and administrative expenses | 8,484 | 8,108 | 10.1% | 9.5% | 0.6% |
| Advertising costs | 5,850 | 5,142 | 7.0% | 6.0% | 1.0% |
| Bad debt expense | 1,463 | 910 | 1.7% | 1.1% | 0.6% |
| | \$ 33,644 | \$ 33,343 | 40.0% | 39.1% | 0.9% |

| | % of Net Revenues | | | | Impact on Operating Margin |
|--|---------------------------------------|-------------|---------------------------------------|-------------|---|
| | Nine Months Ended June 30, | | Nine Months Ended June 30, | | |
| | 2006 | 2007 | 2006 | 2007 | |
| Compensation and related costs | \$ 54,336 | \$ 59,597 | 21.0% | 22.4% | -1.4% |
| Other selling, general and administrative expenses | 22,813 | 23,467 | 8.9% | 8.9% | 0.0% |
| Advertising costs | 15,034 | 19,219 | 5.8% | 7.2% | -1.4% |
| Bad debt expense | 3,812 | 2,221 | 1.5% | 0.8% | 0.7% |
| | \$ 95,995 | \$ 104,504 | 37.2% | 39.3% | -2.1% |

The increase in compensation and related costs is primarily due to increases in salaries and bonus expense and stock-based compensation expense. Salaries and bonus expense increased \$0.5 million and \$2.6 million for the three months and nine months ended June 30, 2007, respectively, primarily due to annual merit increases and market adjustments partially offset by a decrease in bonus plan expenses resulting from not meeting all of our bonus criteria for our fiscal year ending September 30, 2007. Stock-based compensation expense increased \$0.8 million and \$1.8 million for the three months and nine months ended June 30, 2007, respectively, primarily due to the timing of annual stock-based compensation grants.

We continue to evaluate the results of our advertising spending. Although increased spending led to increased lead flow, these efforts have not converted to contracts at the level anticipated. As a result, we have lowered spending in areas which have not been productive and focused our efforts in areas which have proven to be effective. This decreased our advertising costs for the three months ended June 30, 2007 by \$0.7 million and increased by \$4.2 million for the nine months ended June 30, 2007. We have started the development of new advertisements and promotional materials specifically targeted to our potential students and, as a result, expect future costs to increase.

Our focused efforts on collection activities led to lower out of school student balances and a lower bad debt expense for the three months and nine months ended June 30, 2007.

During the third quarter, as part of our internal financial aid compliance efforts we identified approximately \$0.3 million of federal aid that we anticipate returning to the federal government. The \$0.3 million

Table of Contents

was recorded to bad debt expense as we did not satisfy all verification requirements or related regulation timeframes to retain the funds for the period July 1, 2006 to June 30, 2007.

Interest income. Our cash available for investment has declined as a result of our investment in our campus properties and our repurchase of shares of our common stock during the year ended September 30, 2006. As a result, our interest income decreased \$0.3 million and \$0.6 million for the three months and nine months ended June 30, 2007, respectively.

Income taxes. Our provision for income taxes was \$2.3 million, or 37.8% of pre-tax income, and \$10.5 million, or 38.4% of pre-tax income, for the three months and nine months ended June 30, 2007, respectively. During the third quarter of 2007, we signed a non-binding letter of intent and have been negotiating the sale and leaseback of our campus located in Norwood, Massachusetts. In connection with the development and construction of our campus, we claimed Massachusetts state investment tax credits which can be used to offset our future Massachusetts state income tax liabilities. If we are able to complete the sale of the campus, we will lose the related state income tax credits and will be required to write-off the associated deferred income tax assets which totaled \$0.9 million as of June 30, 2007.

Our provision for income taxes was \$2.0 million, or 31.0% of pretax income, and \$13.8 million, or 37.4% of pretax income, for the three months and nine months ended June 30, 2006, respectively. The lower effective rates in the prior year were attributable to the release of tax reserves due to the closure of a tax year subject to audit. In the third quarter of 2006, we recognized \$0.8 million as additional paid-in capital in connection with the release of tax reserves.

Liquidity and Capital Resources

We finance our operating activities and our internal growth through cash generated from operations. Our net cash from operations was \$26.0 million for the nine months ended June 30, 2007, as compared to \$28.8 million for the nine months ended June 30, 2006.

A majority of our revenues are derived from Title IV Programs. Federal regulations dictate the timing of disbursements of funds under Title IV Programs. Students must apply for a new loan for each academic year consisting of thirty-week periods. Loan funds are generally provided by lenders in two disbursements for each academic year. The first disbursement is usually received 30 days after the start of a student's academic year and the second disbursement is typically received at the beginning of the sixteenth week from the start of the student's academic year. Five of our campuses and certain types of grants and other funding are not subject to a 30 day delay in receiving the first disbursement. These factors, together with the timing of when our students begin their programs, affect our operating cash flow.

Operating Activities

For the nine months ended June 30, 2007, our cash flows provided by operating activities were \$26.0 million resulting from net income of \$16.9 million with adjustments of \$21.4 million for non-cash and other items which were partially offset by \$12.3 million related to the change in our operating assets and liabilities.

For the nine months ended June 30, 2007, the primary adjustments to our net income for non-cash and other items were depreciation and amortization of \$14.2 million, substantially all of which was depreciation, stock-based compensation of \$5.3 million and bad debt expense of \$2.2 million.

Table of Contents

For the nine months ended June 30, 2006, our cash flows provided by operating activities were \$28.8 million resulting from net income of \$23.0 million with adjustments of \$15.7 million for non-cash and other items which were partially offset by \$9.9 million related to the change in our operating assets and liabilities.

For the nine months ended June 30, 2006, the primary adjustments to our net income for non-cash and other items were depreciation and amortization of \$10.2 million, substantially all of which was depreciation, bad debt expense of \$3.8 million and stock-based compensation of \$3.4 million partially offset by a reduction in deferred income taxes of \$1.8 million.

Changes in operating assets and liabilities

For the nine months ended June 30, 2007, changes in our operating assets and liabilities resulted in cash outflows of \$12.3 million. The timing of Title IV disbursements and a lower number of student starts during the nine months ended June 30, 2007, as compared to the nine months ended June 30, 2006, resulted in a decrease of \$2.5 million in student receivables. The decrease in student receivables was offset by a decrease in the allowance for doubtful accounts of \$2.7 million due to the focused efforts on collection activities and lower out of school student balances. These factors also contributed to the decrease in deferred revenue of \$6.8 million. The nature of our employee benefit and bonus plans and the timing of payments under those plans resulted in a decrease in accounts payable and other accrued expenses of approximately \$6.6 million. The decrease is primarily due to \$4.6 million in payments related to our bonus plans, a \$2.6 million decrease in accrued salaries due to the timing of our payroll cycle, and \$0.9 million in severance payments related to our reduction in force in September 2006 partially offset by an increase of \$1.2 million related to other employee benefit plans. The change in income taxes from a receivable to a payable position was primarily related to our accrual of estimated taxes of \$11.3 million offset by estimated tax payments of \$11.7 million and receipt of a federal tax refund of \$1.6 million. These changes in our operating assets and liabilities resulted in a decrease in our working capital deficit to \$23.7 million at June 30, 2007, as compared to \$26.0 million at September 30, 2006.

For the nine months ended June 30, 2006, cash outflows of \$9.9 million related to the change in our operating assets and liabilities and were primarily due to changes in receivables and deferred revenue, accounts payable and accrued expenses, income tax payable and prepaid expenses. The timing of tuition funding resulted in a decrease in accounts receivable of \$4.8 million and a decrease in deferred revenue of \$3.4 million resulting in combined positive cash flow of \$1.4 million. The timing of the payment of our performance bonus for the year ended September 30, 2005 and a bank overdraft of \$4.2 million resulted in a decrease in accounts payable and accrued expenses. The decrease in income taxes of \$2.8 million was primarily attributable to the timing of estimated tax payments.

Our days sales outstanding (DSO) in accounts receivable was approximately 16 days at June 30, 2007, compared to approximately 18 days at June 30, 2006. The improvement was primarily attributable to operating efficiencies, the lower number of student starts during the nine months ended June 30, 2007, as compared to the nine months ended June 30, 2006, and the ability to request the first disbursement of Title IV funding without a 30 day delay at five of our campuses.

Investing Activities

For the nine months ended June 30, 2007, cash flows used in investing activities were \$38.0 million and were primarily related to capital expenditures associated with new campus construction and existing campus expansions.

For the nine months ended June 30, 2006, cash flows used in investing activities were \$18.8 million and were primarily related to the purchase of \$35.1 million in capital expenditures primarily associated with new

Table of Contents

campus construction and existing campus expansions offset by proceeds of \$16.3 million for the release of our restricted investments that provided cash collateral for our letter of credit issued in favor of the Department of Education.

Financing Activities

For the nine months ended June 30, 2007, cash flows provided by financing activities were \$0.4 million and were attributable to proceeds received from the issuance of common stock under our employee plans.

For the nine months ended June 30, 2006, cash flows used in financing activities were \$7.2 million and were attributable to the repurchase of our stock for \$15.0 million offset by proceeds of \$2.6 million received from issuance of common stock under the employee incentive compensation plan, a bank overdraft of \$4.2 million resulting from the timing of payments issued through controlled disbursement accounts and \$1.0 million related to the tax benefit from stock-based compensation.

Future Liquidity Sources

Based on past performance and current expectations, we believe that our cash flows from operations and other sources of liquidity, including borrowings available under our revolving credit facility, will satisfy our working capital needs, capital expenditures, commitments, and other liquidity requirements associated with our operations through the next 12 months.

On July 18, 2007 we received net proceeds of \$40.1 million in connection with the sale of our facilities and assignment of our ground lease at our Sacramento, California campus. For further details on the transaction, see Note 10 to our unaudited condensed consolidated financial statements within Part I, Item I of this report.

We signed a non-binding letter of intent and have been negotiating the sale of our campus located in Norwood, Massachusetts. We are in the due diligence phase of the negotiations. If we successfully close on the transaction, we intend to lease back the property under an operating lease and do not expect to recognize a significant gain or loss as a result of this transaction.

We believe that the most strategic uses of our cash resources include filling existing capacity, completing the expansion of our existing campuses, expanding our program offerings, and the repurchase of our common stock. In addition, our long term strategy includes the consideration of strategic acquisitions. To the extent that potential acquisitions are large enough to require financing beyond cash from operations and available borrowings under our credit facility, we may incur additional debt or issue debt resulting in increased interest expense.

Seasonality and Trends

Our net revenues and operating results normally fluctuate as a result of seasonal variations in our business, principally due to changes in total student population and costs associated with opening or expanding our campuses. Student population varies as a result of new student enrollments, graduations and attrition. Historically, our schools have had lower student populations in our third quarter, which ends on June 30, than in the remainder of the year because fewer students are enrolled during the summer months. Our expenses, however, do not vary significantly with changes in our student population and, as a result, such expenses do not fluctuate significantly on a quarterly basis. We expect quarterly fluctuations in operating results to continue as a result of seasonal enrollment patterns. Such patterns may change however, as a result of new school openings, new program introductions, increased enrollments of adult students, increased investment in sales and marketing or acquisitions. In addition, our net revenues for the first quarter ending December 31 are adversely affected by

Table of Contents

the fact that we have fewer earning days when our campuses are closed during the calendar year end holiday break and accordingly do not recognize revenue during that period.

Critical Accounting Policies and Estimates

Our critical accounting policies are disclosed in our 2006 Annual Report on Form 10-K. During the nine months ended June 30, 2007, there have been no significant changes in our critical accounting policies.

Recent Accounting Pronouncements

For information regarding recent accounting pronouncements, see Note 3 to our unaudited condensed consolidated financial statements within Part I, Item 1 of this report.

Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Historically, our principal exposure to market risk relates to interest rate changes. As of June 30, 2007, we do not have any term debt. Consequently, we believe that we have minimal financial exposure to market risk.

Cautionary Factors That May Affect Future Results

This report contains forward-looking information about our financial results, estimates and our business prospects that involve substantial risks and uncertainties. From time to time, we also may provide oral or written forward-looking statements in other materials we release to the public. Forward-looking statements are expressions of our current expectations or forecasts of future events. You can identify these statements by the fact that they do not relate strictly to historic or current facts. They often include words such as anticipate, estimate, expect, project, in plan, believe, will, and other words and terms of similar meaning in connection with any discussion of future operating or financial performance. In particular, these include statements relating to future actions, future performance or results, expenses, the outcome of contingencies, such as legal proceedings, and financial results.

We cannot guarantee any forward-looking statement will be realized, although we believe we have been prudent in our plans and assumptions. Achievement of future results is subject to risks, uncertainties and inaccurate assumptions. Should known or unknown risks or uncertainties materialize, or should underlying assumptions prove inaccurate, actual results could vary materially from past results and those anticipated, estimated or projected. Investors should bear this in mind as they consider forward-looking statements.

We undertake no obligation to publicly update forward-looking statements, whether as a result of new information, future events or otherwise. You are advised, however, to consult any further disclosures we make on related subjects in our Form 10-Q, 8-K and 10-K reports to the Securities and Exchange Commission. The Form 10-K that we filed with the SEC on December 13, 2006 listed various important factors that could cause actual results to differ materially from expected and historic results. We note these factors for investors as permitted by the Private Securities Litigation Reform Act of 1995. Readers can find them under the heading Risk Factors in the Form 10-K. We incorporate that section of the Form 10-K in this filing and investors should refer to it. You should understand that it is not possible to predict or identify all such factors. Consequently, you should not consider any such list to be a complete set of all potential risks or uncertainties. Our filings with the SEC may be accessed at the SEC's website at www.sec.gov.

Table of Contents

Item 4. CONTROLS AND PROCEDURES

Disclosure Controls and Procedures

Under the supervision and with the participation of our management, including the Chief Executive Officer and Chief Financial Officer, we have evaluated the effectiveness of the design and operation of our disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act), pursuant to Exchange Act Rule 13a-15 as of the end of the period covered by this report. Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures are effective in ensuring that (i) information required to be disclosed by the Company in the reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the SEC's rules and forms and (ii) information required to be disclosed by the Company in the reports that it files or submits under the Exchange Act is accumulated and communicated to the Company's management, including its principal executive and principal financial officers, or persons performing similar functions, as appropriate to allow timely decisions regarding required disclosure.

Changes in Internal Control Over Financial Reporting

There were no changes in our internal control over financial reporting identified in connection with the evaluation required by Exchange Act Rule 13a-15(d) that occurred during the quarter ended June 30, 2007 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

During July 2007, our Vice President of Financial Operations and Reporting, who was responsible for supervising the daily financial operations, left the company. We do not believe that the departure has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

PART II. OTHER INFORMATION

Item 1. LEGAL PROCEEDINGS

In the ordinary conduct of our business, we are periodically subject to lawsuits, investigations and claims including, but not limited to, claims involving students or graduates and routine employment matters. Although we cannot predict with certainty the ultimate resolution of lawsuits, investigations and claims asserted against us, we do not believe that any currently pending legal proceeding to which we are a party will have a material adverse effect on our business, results of operations, cash flows or financial condition.

In May 2007, we received letters from the Offices of the Attorney General of the State of Arizona and the State of Illinois requesting information related to relationships between us and student loan lenders. We have submitted timely responses to these requests and have not received subsequent communication from the states Attorneys General.

As we previously reported, in April 2004, we received a letter on behalf of nine former employees of National Technology Transfer, Inc. (NTT), an entity that we purchased in 1998 and subsequently sold, making a demand for an aggregate payment of approximately \$0.3 million and 19,756 shares of our common stock. On February 23, 2005, the former employees filed suit in Maricopa County, Arizona Superior Court. We filed a motion for summary judgment and by minute entry dated December 22, 2005, the Arizona Superior Court granted our motion on all claims. The plaintiffs filed a motion requesting that the court amend and vacate its minute entry. The Court denied plaintiffs motion on March 30, 2006. On May 1, 2006, the Court entered final judgment in our favor and against plaintiffs on all claims. On July 31, 2006, plaintiffs filed an appeal of the Superior Court's decision with the Arizona Court of Appeals. Subsequently, plaintiffs filed a motion for consideration of

Table of Contents

an additional case precedent. On May 22, 2007, the Arizona Court of Appeals reversed the lower court's decision and remanded this matter for consideration by the Arizona Superior Court on the basis that factual questions exist. On July 9, 2007, the Court of Appeals denied our Motion for Reconsideration. On July 24, 2007, we filed an appeal to the Arizona Supreme Court seeking reversal of the Arizona Court of Appeals decision.

Item 1A. RISK FACTORS

Information regarding risk factors appears in Part I, Item 3 of this report under the heading "Cautionary Factors That May Affect Future Results" and in Part IA of our 2006 Annual Report on Form 10-K filed with the Securities and Exchange Commission on December 13, 2006.

The information presented below updates and should be read in conjunction with the risk factors and information disclosed in our 2006 Annual Report on Form 10-K.

We rely heavily on the reliability, security, and performance of an internally developed student management and reporting system, and any difficulties in maintaining this system may result in service interruptions, decreased customer service, or increased expenditures.

The software that underlies our student management and reporting has been developed primarily by our own employees. The reliability and continuous availability of this internal system is critical to our business. Any interruptions that hinder our ability to timely deliver our services, that materially impact the efficiency or cost with which we provide these services, or our ability to attract and retain computer programmers with knowledge of the appropriate computer programming language, would harm our reputation, profitability, ability to conduct business and ability to prepare financial reports. In addition, many of the software systems we currently use will need to be enhanced over time or replaced with equivalent commercial products, either of which could entail considerable effort and expense.

Our computer systems as well as those of our service providers are vulnerable to interruption, malfunction or damage due to events beyond our control, including malicious human acts, natural disasters, and network and communications failures. Moreover, despite network security measures, some of our servers are potentially vulnerable to physical or electronic break-ins, computer viruses and similar disruptive problems. Despite the precautions we have taken, unanticipated problems may nevertheless cause failures in our information technology systems. Sustained or repeated system failures that interrupt our ability to process information in a timely manner could have a material adverse effect on our operations.

Item 6. EXHIBITS

(a) Exhibits (filed herewith):

| Number | Description |
|---------------|---|
| 31.1 | Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. |
| 31.2 | Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. |
| 32.1 | Certification of Chief Executive Officer pursuant to 18 U.S.C. §1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. |
| 32.2 | Certification of Chief Financial Officer pursuant to 18 U.S.C. §1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. |

Table of Contents

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

UNIVERSAL TECHNICAL INSTITUTE,
INC.

Dated: August 9, 2007

By: /s/ Jennifer L. Haslip
Jennifer L. Haslip
Senior Vice President, Chief Financial
Officer, Treasurer and Assistant
Secretary (Principal Financial Officer
and Principal Accounting Officer)

28

Table of Contents

Exhibit Index

Number Description

- 31.1 Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2 Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 32.1 Certification of Chief Executive Officer pursuant to 18 U.S.C. §1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2 Certification of Chief Financial Officer pursuant to 18 U.S.C. §1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.