

ASHFORD HOSPITALITY TRUST INC

Form 10-Q

May 09, 2007

**Table of Contents**

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549  
FORM 10-Q**

**Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934  
For the quarterly period ended March 31, 2007.**

**Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934  
For the Transition Period From \_\_\_\_\_ to \_\_\_\_\_.**

**Commission file number: 001-31775  
ASHFORD HOSPITALITY TRUST, INC.**

(Exact name of registrant as specified in its charter)

Maryland

86-1062192

(State or other jurisdiction of  
incorporation or organization)

(IRS employer identification number)

14185 Dallas Parkway, Suite 1100  
Dallas, Texas

75254

(Address of principal executive offices)

(Zip code)

Registrant's telephone number, including area code: (972) 490-9600

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No   
Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer (as defined in Rule 12b-2 of the Exchange Act):

Large accelerated filer

Accelerated filer

Non-accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  
Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Class  
Common Stock, \$0.01 par value per share

Outstanding at May 9, 2007:  
122,598,915

**ASHFORD HOSPITALITY TRUST, INC.  
FORM 10-Q  
FOR THE QUARTER ENDED MARCH 31, 2007  
TABLE OF CONTENTS**

**PART I. FINANCIAL INFORMATION**

|                |   |    |
|----------------|---|----|
| <b>ITEM 1.</b> | <b>Consolidated Financial Statements (Unaudited)</b>  |    |
|                | <u>Consolidated Balance Sheets as of March 31, 2007 and December 31, 2006</u>                       | 3  |
|                | <u>Consolidated Statements of Operations for the three months ended March 31, 2007 and 2006</u>     | 4  |
|                | <u>Consolidated Statements of Comprehensive Income for the three months March 31, 2007 and 2006</u> | 5  |
|                | <u>Consolidated Statement of Owners' Equity for the three months ended March 31, 2007</u>           | 6  |
|                | <u>Consolidated Statements of Cash Flows for the three months ended March 31, 2007 and 2006</u>     | 7  |
|                | <u>Notes to Consolidated Financial Statements</u>   | 8  |
| <b>ITEM 2.</b> | <b><u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u></b> | 22 |
| <b>ITEM 3.</b> | <b><u>Quantitative and Qualitative Disclosures about Market Risk</u></b>                            | 31 |
| <b>ITEM 4.</b> | <b><u>Controls and Procedures</u></b>   | 31 |

**PART II. OTHER INFORMATION**

|                   |   |    |
|-------------------|---|----|
| <b>ITEM 1.</b>    | <b><u>Legal Proceedings</u></b>   | 32 |
| <b>ITEM 1A.</b>   | <b><u>Risk Factors</u></b>  | 32 |
| <b>ITEM 2.</b>    | <b><u>Unregistered Sales of Equity Securities and Use of Proceeds</u></b> | 32 |
| <b>ITEM 3.</b>    | <b><u>Defaults Upon Senior Securities</u></b>                             | 32 |
| <b>ITEM 4.</b>    | <b><u>Submission of Matters to a Vote of Security Holders</u></b>         | 32 |
| <b>ITEM 5.</b>    | <b><u>Other Information</u></b>   | 32 |
| <b>ITEM 6.</b>    | <b><u>Exhibits</u></b>  | 33 |
| <b>SIGNATURES</b> |   | 34 |

Third Amended and Restated Agreement of Limited Partnership  
Amendment #1 to Agreement and Plan of Merger  
Amendment #2 to Agreement and Plan of Merger  
Form of Guaranty for Fixed-Rate Pool  
Guaranty Agreement for Floating-Rate Pool  
Guaranty Agreement for Junior Mezzanine Loan  
Guaranty Agreement for Intermediate Mezzanine Loan  
Guaranty Agreement for Senior Mezzanine Loan  
Certification of the CEO Required by Rule 13a-14(a)  
Certification of the CFO Required by Rule 13a-14(a)  
Certification of the CAO Required by Rule 13a-14(a)  
Certification of the CEO Required by Rule 13a-14(b)  
Certification of the CFO Required by Rule 13a-14(b)  
Certification of the CAO Required by Rule 13a-14(b)

**Table of Contents****ASHFORD HOSPITALITY TRUST, INC.**

**CONSOLIDATED BALANCE SHEETS**  
**(In Thousands, Except Share and Per Share Amounts)**  
**(Unaudited)**

|   | <b>March 31,</b> | <b>December</b>  |
|---|------------------|------------------|
|   | <b>2007</b>      | <b>31,</b>       |
|   |                  | <b>2006</b>      |
| <b>ASSETS</b>   |                  |                  |
| Investment in hotel properties, net   | \$ 1,619,714     | \$ 1,632,946     |
| Cash and cash equivalents   | 65,084           | 73,343           |
| Restricted cash   | 16,689           | 9,413            |
| Accounts receivable, net of allowance of \$367 and \$384, respectively  | 30,544           | 22,081           |
| Inventories   | 2,062            | 2,110            |
| Assets held for sale  | 106,452          | 119,342          |
| Notes receivable  | 94,800           | 102,833          |
| Deferred costs, net   | 12,694           | 14,143           |
| Prepaid expenses  | 10,781           | 11,154           |
| Other assets  | 52,163           | 7,826            |
| Due from third-party hotel managers   | 18,222           | 15,964           |
| Due from related parties  | 2,306            | 757              |
| <br>Total assets  | <br>\$ 2,031,511 | <br>\$ 2,011,912 |
| <br><b>LIABILITIES AND OWNERS' EQUITY</b>   |                  |                  |
| Indebtedness  | \$ 1,082,638     | \$ 1,091,150     |
| Capital leases payable  | 106              | 177              |
| Accounts payable  | 50,720           | 16,371           |
| Accrued expenses  | 34,838           | 32,591           |
| Dividends payable   | 21,039           | 19,975           |
| Deferred income   | 283              | 294              |
| Deferred incentive management fees  | 3,701            | 3,744            |
| Unfavorable management contract liability   | 14,857           | 15,281           |
| Due to third-party hotel managers   | 1,993            | 1,604            |
| Due to related parties  | 2,359            | 4,152            |
| <br>Total liabilities   | <br>1,212,534    | <br>1,185,339    |
| <br>Commitments and contingencies (see Note 13)   |                  |                  |
| Minority interest   | 108,926          | 109,864          |
| Preferred stock, \$0.01 par value:  |                  |                  |
| Series B Cumulative Convertible Redeemable Preferred Stock, 7,447,865<br>issued and outstanding at March 31, 2007 and December 31, 2006, respectively | 75,000           | 75,000           |
| <br>Preferred stock, \$0.01 par value, 50,000,000 shares authorized:  | <br>23           | <br>23           |

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Series A Cumulative Preferred Stock, 2,300,000 issued and outstanding at March 31, 2007 and December 31, 2006, respectively

Common stock, \$0.01 par value, 200,000,000 shares authorized, 73,754,500 shares issued

and 73,717,915 shares outstanding at March 31, 2007 and 72,942,841 shares issued

and outstanding at December 31, 2006

Additional paid-in capital

Accumulated other comprehensive income (loss)

Accumulated deficit

Treasury stock, at cost (36,585 shares)

Total owners' equity

Total liabilities and owners' equity

|          |          |
|----------|----------|
| 737      | 729      |
| 709,211  | 708,420  |
| (120)    | 111      |
| (74,360) | (67,574) |
| (440)    |          |

|         |         |
|---------|---------|
| 635,051 | 641,709 |
|---------|---------|

|              |              |
|--------------|--------------|
| \$ 2,031,511 | \$ 2,011,912 |
|--------------|--------------|

See notes to consolidated financial statements.

Table of Contents**ASHFORD HOSPITALITY TRUST, INC.**

**CONSOLIDATED STATEMENTS OF OPERATIONS**  
**(In Thousands, Except Share and Per Share Amounts)**  
**(Unaudited)**

|   | <b>Three Months<br/>Ended<br/>March 31,<br/>2007</b> | <b>Three Months<br/>Ended<br/>March 31,<br/>2006</b> |
|---|--|--|
| <b>REVENUE</b>                                |  |  |
| Rooms   | \$ 113,391   | \$ 78,467  |
| Food and beverage                             | 31,210   | 14,785   |
| Other   | 5,014  | 3,448  |
| Total hotel revenue                           | 149,615  | 96,700   |
| Interest income from notes receivable         | 3,355  | 3,946  |
| Asset management fees from affiliates         | 331  | 318  |
| <b>Total Revenue</b>                          | <b>153,301</b>                                       | <b>100,964</b>                                       |
| <b>EXPENSES</b>                               |  |  |
| Hotel operating expenses                      |  |  |
| Rooms   | 25,120   | 16,847   |
| Food and beverage                             | 22,696   | 11,501   |
| Other direct                                  | 2,367  | 1,592  |
| Indirect                                      | 43,232   | 29,603   |
| Management fees third-party hotel managers    | 3,125  | 2,352  |
| Management fees related parties (see Note 12) | 2,396  | 1,536  |
| Total hotel expenses                          | 98,936   | 63,431   |
| Property taxes, insurance, and other          | 8,011  | 5,192  |
| Depreciation and amortization                 | 16,918   | 10,008   |
| Corporate general and administrative          | 4,594  | 4,810  |
| <b>Total Operating Expenses</b>               | <b>128,459</b>                                       | <b>83,441</b>  |
| <b>OPERATING INCOME</b>                       | <b>24,842</b>  | <b>17,523</b>  |

See notes to consolidated financial statements.

**Table of Contents**

**ASHFORD HOSPITALITY TRUST, INC.**

**CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME**

**(In Thousands)**

**(Unaudited)**

|   | <b>Three Months<br/>Ended<br/>March 31,<br/>2007</b> | <b>Three Months<br/>Ended<br/>March 31,<br/>2006</b> |
|---|--|--|
| <b>NET INCOME</b>                               | \$ 11,491  | \$ 7,462   |
| Reclassification to Reduce Interest Expense     | (151)  | (362)  |
| Net Unrealized Losses on Derivative Instruments | (80)   | (1)  |
| Comprehensive Income                            | \$ 11,260  | \$ 7,099   |

See notes to consolidated financial statements.

**Table of Contents****Ashford Hospitality Trust, Inc.**

**Consolidated Statement of Owners' Equity**  
**For the Three Months Ended March 31, 2007**  
**(In Thousands, Except Per Share Amounts)**  
**(Unaudited)**

|  | Preferred Stock  |                  | Common Stock     |                  | Additional Paid-In Capital | Accumulated                 |                     | Treasury Stock |       | Total      |
|--|------------------|------------------|------------------|------------------|----------------------------|-----------------------------|---------------------|----------------|-------|------------|
|  | Number of Shares | \$0.01 Par Value | Number of Shares | \$0.01 Par Value |                            | Comprehensive Income (Loss) | Accumulated Deficit | Shares         | Cost  |            |
| Balance at December 31, 2006                           | 2,300            | \$ 23            | 72,943           | \$ 729           | \$ 708,420                 | \$ 111                      | \$ (67,574)         | \$             |       | \$ 641,709 |
| Stock-based Compensation                               |                  |                  |                  |                  | 1,059                      |                             |                     |                |       | 1,059      |
| Forfeitures of Restricted Common Shares                |                  |                  | (6)              |                  |                            |                             |                     |                |       |            |
| Issuance of Restricted Common Shares to Employees, net |                  |                  | 818              | 8                | (268)                      |                             |                     |                |       | (260)      |
| Purchases of Treasury Shares                           |                  |                  |                  |                  |                            |                             |                     | (58)           | (700) | (700)      |
| Reissuances of Treasury Shares                         |                  |                  |                  |                  |                            |                             |                     | 21             | 260   | 260        |
| Dividends Declared Common Shares                       |                  |                  |                  |                  |                            |                             | (15,484)            |                |       | (15,484)   |
| Dividends Declared Preferred Shares Series A           |                  |                  |                  |                  |                            |                             | (1,229)             |                |       | (1,229)    |
| Dividends Declared Preferred Shares Series B           |                  |                  |                  |                  |                            |                             | (1,564)             |                |       | (1,564)    |
| Net Unrealized Loss on Derivative Instruments          |                  |                  |                  |                  |                            | (80)                        |                     |                |       | (80)       |
| Reclassification to Reduce Interest Expense            |                  |                  |                  |                  |                            | (151)                       |                     |                |       | (151)      |



|                |       |       |        |        |            |          |             |      |          |            |
|----------------|-------|-------|--------|--------|------------|----------|-------------|------|----------|------------|
| Net Income     |       |       |        |        |            |          | 11,491      |      |          | 11,491     |
| Balance at     |       |       |        |        |            |          |             |      |          |            |
| March 31, 2007 | 2,300 | \$ 23 | 73,755 | \$ 737 | \$ 709,211 | \$ (120) | \$ (74,360) | (37) | \$ (440) | \$ 635,051 |

See notes to consolidated financial statements.

6

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**Table of Contents**

**ASHFORD HOSPITALITY TRUST, INC.**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(In Thousands)  
(Unaudited)

|  | <b>Three Months<br/>Ended<br/>March 31,<br/>2007</b> | <b>Three Months<br/>Ended<br/>March 31,<br/>2006</b> |
|--|--|--|
| <b>Cash flows from operating activities:</b>                                 |  |  |
| Net income   | \$ 11,491  | \$ 7,462   |
| Adjustments to reconcile net income to net cash flow provided by operations: |  |  |
| Depreciation and amortization  | 17,196   | 10,935   |
| Gains on sales of properties   | (1,388)  |  |
| Amortization of loan costs   | 659  | 514  |
| Write-off of loan costs and exit fees  | 703  | 687  |
| Amortization to reduce interest expense from comprehensive income            | (151)  | (362)  |
| Stock-based compensation   | 1,059  | 940  |
| Minority interest  | 1,827  | 1,585  |
| Changes in assets and liabilities:   |  |  |
| Accounts receivable and inventories  | (8,499)  | (3,221)  |
| Other miscellaneous assets   | (5,331)  | (8,681)  |
| Restricted cash  | (7,276)  | 18,359   |
| Other miscellaneous liabilities  | 7,135  | 3,888  |
| Net cash flow provided by operating activities                               | 17,425   | 32,106   |
| <b>Cash flows from investing activities:</b>                                 |  |  |
| Proceeds from payments of notes receivable                                   | 8,019  |  |
| Acquisitions of hotel properties   | (119)  | (28,524)   |
| Deposits and costs related to future acquisition of CNL Portfolio            | (14,929)   |  |
| Proceeds from sales of discontinued operations                               | 30,602   | 17,445   |
| Improvements and additions to hotel properties                               | (19,929)   | (9,689)  |
| Net cash flow provided by (used in) investing activities                     | 3,644  | (20,768)   |
| <b>Cash flows from financing activities:</b>                                 |  |  |
| Payments of dividends  | (19,975)   | (13,703)   |
| Borrowings on indebtedness and capital leases                                | 20,000   | 10,000   |
| Payments on indebtedness and capital leases                                  | (28,583)   | (105,222)  |
| Payments of deferred financing costs   | (70)   | (187)  |
| Proceeds received from follow-on public offerings                            |  | 128,135  |
| Payments for purchases of treasury stock                                     | (700)  |  |
| Payments to convert partnership units into common stock                      |  | (33)   |
| Net cash flow (used in) provided by financing activities                     | (29,328)   | 18,990   |

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|  |           |           |
|--|-----------|-----------|
| Net change in cash and cash equivalents      | (8,259)   | 30,328    |
| Cash and cash equivalents, beginning balance | 73,343    | 57,995    |
| Cash and cash equivalents, ending balance    | \$ 65,084 | \$ 88,323 |

See notes to consolidated financial statements.

7

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**Table of Contents**

**ASHFORD HOSPITALITY TRUST, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**March 31, 2007**  
**(Unaudited)**

**1. Organization and Description of Business**

Ashford Hospitality Trust, Inc. and subsidiaries (the Company) is a self-advised real estate investment trust ( REIT ), which commenced operations on August 29, 2003 when it completed its initial public offering ( IPO ) and concurrently consummated certain other formation transactions, including the acquisition of six hotels ( initial properties ). The Company owns its lodging investments and conducts its business through Ashford Hospitality Limited Partnership, its operating partnership. Ashford OP General Partner LLC, its wholly-owned subsidiary, serves as the sole general partner of the Company's operating partnership.

The Company elected to be treated as a REIT for federal income tax purposes. As a result of limitations imposed on REITs related to operating hotel properties, each of the Company's hotel properties is leased or owned by wholly-owned subsidiaries of the Company that are treated as taxable REIT subsidiaries for federal income tax purposes (collectively, such subsidiaries are referred to as Ashford TRS ). Ashford TRS then engages third-party or affiliated hotel management companies to operate the hotels under management contracts. Remington Lodging & Hospitality, L.P. and Remington Management, L.P. (collectively, Remington Lodging ), both primary property managers for the Company, are beneficially wholly owned by Mr. Archie Bennett, Jr., the Company's Chairman, and Mr. Montgomery J. Bennett, the Company's President and Chief Executive Officer. As of March 31, 2007, Remington Lodging managed 40 of the Company's 79 hotel properties while unaffiliated management companies managed the remaining 39 hotel properties.

As of March 31, 2007, 73,717,915 shares of common stock, 2,300,000 shares of Series A preferred stock, 7,447,865 shares of Series B preferred stock, and 13,512,425 units of limited partnership interest held by entities other than the Company were outstanding and 36,585 shares of common stock were held as treasury stock. During the three months ended March 31, 2007, the Company completed the following transactions:

On March 27, 2007, the Company issued 838,500 shares of restricted common stock to its executive officers and certain employees.

During the three months ended March 31, 2007, the Company acquired 57,426 shares of treasury stock, of which 20,841 shares were reissued in connection with the aforementioned restricted common stock grant on March 27, 2007.

During the three months ended March 31, 2007, 6,000 unvested shares of restricted common stock were forfeited.

As of March 31, 2007, the Company owned 79 hotel properties in 25 states with 15,096 rooms, an office building with nominal operations, and approximately \$95.0 million of mezzanine or first-mortgage loans receivable.

**2. Basis of Presentation**

These consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America ( GAAP ) for interim financial information and in accordance with the rules and regulations of the Securities and Exchange Commission. Accordingly, these financial statements do not include certain information and disclosures required by GAAP for complete financial statements. However, in the opinion of management, all adjustments, consisting of normal recurring adjustments and accruals, considered necessary for a fair presentation have been included.

In addition, the following items affect the Company's reporting comparability related to its consolidated financial statements:

The operations of the Company's hotels have historically been seasonal. This seasonality pattern causes fluctuations in the Company's operating results. Consequently, operating results for the three months ended March 31, 2007 are not necessarily indicative of the results that may be expected for the year ending December 31, 2007.

Marriott International, Inc. ( Marriott ) manages 24 of the Company s properties. For these 24 Marriott-managed hotels, the fiscal year reflects twelve weeks of operations for the first three quarters of the year and sixteen weeks for the fourth quarter of the year. Therefore, in any given quarterly period, period-over-period results will have different ending dates. For Marriott-managed hotels, the first quarters of 2007 and 2006 ended March 23<sup>rd</sup> and March 24<sup>th</sup>, respectively.

Certain previously reported amounts have been reclassified to conform to the current presentation.

These consolidated financial statements should be read in conjunction with the Company s audited consolidated financial statements and footnotes for the year ended December 31, 2006, included in the Company s Form 10-K, as filed with the Securities and Exchange Commission on March 9, 2007. The accounting policies used in preparing these consolidated financial statements are consistent with those described in such Form 10-K.

### **3. Significant Accounting Policies Summary**

**Principles of Consolidation** The Company s consolidated financial statements include the Company and its majority-owned subsidiaries. All significant intercompany accounts and transactions among the consolidated entities have been eliminated in these consolidated financial statements.

**Table of Contents**

**Revenue Recognition** Hotel revenues include room, food, beverage, and ancillary revenues such as long-distance telephone service, laundry, and space rentals. Interest income from notes receivable represents interest earned on the Company's mezzanine and first-mortgage loans receivable portfolio. Asset management fees relate to asset management services performed on behalf of a related party, including risk management and insurance procurement, assistance with taxes, negotiating franchise agreements and equipment leases, monitoring compliance with loan covenants, preparation of capital and operating budgets, and property litigation management. Revenues are recognized as the related services are delivered.

**Use of Estimates** The preparation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

In addition, in connection with the Company's acquisition of Marriott Crystal Gateway hotel in Arlington, Virginia, on July 13, 2006, the Company assumed the existing management agreement, which expires in 2017 with three ten-year renewal options and provides for a base management fee of 3% of the hotel's gross revenues plus certain incentive management fees. Based on the Company's review of this management agreement, the Company concluded that the terms are more favorable to the manager than a typical current market management agreement. As a result, the Company recorded an unfavorable contract liability of approximately \$15.8 million related to this management agreement as of the acquisition date based on the present value of expected cash outflows over the initial term of the agreement, which is being amortized as a reduction to incentive management fees on a straight-line basis over the initial term of the agreement.

**Investment in Hotel Properties** Hotel properties are stated at cost. However, the initial properties contributed upon the Company's formation are stated at the predecessor's historical cost, net of any impairment charges, plus a minority interest partial step-up related to the acquisition of minority interest from unaffiliated parties associated with four of the initial properties. All improvements and additions which extend the useful life of hotel properties are capitalized.

**Impairment of Investment in Hotel Properties** Hotel properties are reviewed for impairment whenever events or changes in circumstances indicate that the carrying values of such hotel properties may not be recoverable. The Company tests for impairment in several situations, including when current or projected cash flows are less than historical cash flows, when it becomes more likely than not that a hotel property will be sold before the end of its previously estimated useful life, and when events or changes in circumstances indicate that a hotel property's net book value may not be recoverable. In evaluating the impairment of hotel properties, the Company makes many assumptions and estimates, including projected cash flows, holding period, expected useful life, future capital expenditures, and fair values, which considers capitalization rates, discount rates, and comparable selling prices. If an asset was deemed to be impaired, the Company would record an impairment charge for the amount that the property's net book value exceeds its fair value. To date, no such impairment charges have been recognized.

**Depreciation and Amortization Expense** Depreciation expense is based on the estimated useful life of the Company's assets, while amortization expense for leasehold improvements is based on the shorter of the lease term or the estimated useful life of the related assets. Presently, hotel properties are depreciated using the straight-line method over lives which range from 15 to 39 years for buildings and improvements and 3 to 5 years for furniture, fixtures, and equipment. While the Company believes its estimates are reasonable, a change in estimated lives could affect depreciation expense and net income (loss) as well as the gain or loss on the potential sale of any of the Company's hotels.

**Restricted Cash** Restricted cash includes reserves for debt service, real estate taxes, and insurance, as well as excess cash flow deposits and reserves for furniture, fixtures, and equipment replacements of approximately 4% to 6% of property revenue for certain hotels, as required by certain management or mortgage debt agreement restrictions and provisions.

**Assets Held For Sale and Discontinued Operations** The Company records assets as held for sale when management has committed to a plan to sell the assets, actively seeks a buyer for the assets, and the consummation of the sale is considered probable and is expected within one year. The related operations of assets held for sale are reported as

discontinued if a) such operations and cash flows can be clearly distinguished, both operationally and financially, from the ongoing operations of the Company, b) such operations and cash flows will be eliminated from ongoing operations once the disposal occurs, and c) the Company will not have any significant continuing involvement subsequent to the disposal.

**Notes Receivable** The Company provides mezzanine and first-mortgage financing in the form of loans. Loans receivable are recorded at cost, adjusted for net origination fees and costs. Premiums, discounts, and net origination fees are amortized or accreted as an adjustment to interest income using the effective interest method. Loans receivable are reviewed for potential impairment at each balance sheet date. A loan receivable is considered impaired when it becomes probable, based on current information, that the Company will be unable to collect all amounts due according to the loan's contractual terms. The amount of impairment, if any, is measured by comparing the recorded amount of the loan to the present value of the expected cash flows or the fair value of the collateral. If a loan was deemed to be impaired, the Company would record a reserve for loan losses through a charge to income for any shortfall. To date, no such impairment charges have been recognized.

In accordance with Financial Accounting Standards Board Interpretation No. 46, Consolidation of Variable Interest Entities, as revised (FIN No. 46), variable interest entities, as defined, are required to be consolidated by their primary beneficiaries if the variable interest entities do not effectively disperse risks among parties involved. The Company's mezzanine and first-mortgage loans receivable are each secured by various hotel properties or partnership interests in hotel properties and are subordinate to primary loans related to the secured hotels. All such loans receivable are considered to be variable interests in the entities that own the related hotels, which are variable interest entities. However, the Company is not considered to be the primary beneficiary of these hotel properties as a result of holding these loans. Therefore, the Company does not consolidate such hotels for which it has provided

**Table of Contents**

financing. Interests in entities acquired or created in the future will be evaluated based on FIN No. 46 criteria, and such entities will be consolidated, if required. The analysis utilized by the Company in evaluating FIN No. 46 criteria involves considerable management judgment and assumptions.

**Due From Third-Party Hotel Managers** Due from third-party hotel managers primarily consists of amounts due from Marriott related to cash reserves held at the Marriott corporate level related to capital, insurance, real estate taxes, and other items.

**Derivative Instruments and Hedging Activities** Statement of Financial Accounting Standards No. 133, Accounting for Derivative Instruments and Hedging Activities, as amended and interpreted ( SFAS No. 133 ), establishes accounting and reporting standards for derivative instruments, including certain derivative instruments embedded in other contracts, and for hedging activities. As required by SFAS No. 133, the Company records all derivatives on the balance sheet at fair value. Accounting for changes in the fair value of derivatives depends on the intended use of the derivative and the resulting designation. Derivatives used to hedge the exposure to changes in the fair value of an asset, liability, or firm commitment attributable to a particular risk, such as interest rate risk, are considered fair value hedges. Derivatives used to hedge the exposure to variability in expected future cash flows, or other types of forecasted transactions, are considered cash flow hedges.

For derivatives designated as fair value hedges, changes in the fair value of the derivative and the hedged item related to the hedged risk are recognized in earnings. For derivatives designated as cash flow hedges, the effective portion of changes in the fair value of the derivative is initially reported in other comprehensive income (outside of earnings) and subsequently reclassified to earnings when the hedged transaction affects earnings, and the ineffective portion of changes in the fair value of the derivative is recognized directly in earnings. The Company assesses the effectiveness of each hedging relationship by comparing the changes in fair value or cash flows of the derivative hedging instrument with the changes in fair value or cash flows of the designated hedged item or transaction. For derivatives not designated as hedges, changes in the fair value are recognized in earnings.

The Company's objective in using derivatives is to increase stability related to interest expense and to manage its exposure to interest rate movements or other identified risks. To accomplish this objective, the Company primarily uses interest rate swaps and caps as part of its cash flow hedging strategy. Interest rate swaps designated as cash flow hedges involve the receipt of variable-rate amounts in exchange for fixed-rate payments over the life of the agreements without exchange of the underlying principal amount. Interest rate caps designated as cash flow hedges provide the Company with interest rate protection above the strike rate on the cap and result in the Company receiving interest payments when rates are above the cap strike.

**Income Taxes** As a REIT, the Company generally will not be subject to federal corporate income tax on the portion of its net income (loss) that does not relate to taxable REIT subsidiaries. However, Ashford TRS is treated as a taxable REIT subsidiary for federal income tax purposes. In accordance with Statement of Financial Accounting Standards No. 109, Accounting for Income Taxes, the Company accounts for income taxes related to Ashford TRS using the asset and liability method under which deferred tax assets and liabilities are recognized for future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases. For the three months ended March 31, 2007 and 2006, the (provision for) benefit from income taxes relates to the net income (loss) associated with Ashford TRS.

**Segments** The Company presently operates in two business segments within the hotel lodging industry: direct hotel investments and hotel financing. Direct hotel investments refers to owning hotels through either acquisition or new development. Hotel financing refers to owning subordinate hotel-related mortgage receivables through acquisition or origination.

**Stock-based Compensation** The Company accounts for stock-based compensation using the fair-value method. In connection with the Company's formation, the Company established an employee Incentive Stock Plan (the Stock Plan ). Under the Stock Plan, the Company periodically issues shares of restricted and non-restricted common stock. All such shares are charged to compensation expense on a straight-line basis over the vesting period based on the Company's stock price on the date of issuance. Under the Stock Plan, the Company may issue a variety of additional performance-based stock awards, including nonqualified stock options. As of March 31, 2007, no performance-based stock awards aside from the aforementioned stock grants have been issued.



Earnings (Loss) Per Share Basic earnings (loss) per common share is calculated by dividing net income (loss) available to common shareholders by the weighted average common shares outstanding during the period. Diluted earnings (loss) per common share reflects the potential dilution that could occur if securities or other contracts to issue common shares were exercised or converted into common shares, whereby such exercise or conversion would result in lower earnings per share. The following table reconciles the amounts used in calculating basic and diluted earnings (loss) per share for the three months ended March 31, 2007 and 2006 (in thousands, except share and per share amounts):

**Table of Contents**

|   | Three Months Ended March 31, |              |
|---|------------------------------|--------------|
|   | 2007                         | 2006         |
| Income from continuing operations less preferred dividends    basic | \$     5,078                 | \$     1,618 |
| Weighted average common shares outstanding    basic                 | 72,042,282                   | 51,924,540   |
| Incremental diluted shares related to unvested restricted shares    | 406,503                      | 487,508      |
| Weighted average common shares outstanding    diluted               | 72,448,785                   | 52,412,048   |
| Income per share from continuing operations    basic                | \$     0.07                  | \$     0.03  |
| Income per share from continuing operations    diluted              | \$     0.07                  | \$     0.03  |

For the three months ended March 31, 2007, dividends related to convertible preferred shares of approximately \$1.6 million and minority interest of approximately \$1.3 million as well as weighted average convertible preferred shares outstanding of approximately 7.4 million and weighted average units of limited partnership interest of approximately 13.5 million are excluded from diluted earnings per share as such shares and units are anti-dilutive. For the three months ended March 31, 2006, dividends related to convertible preferred shares of approximately \$1.5 million and minority interest of approximately \$922,000 as well as weighted average convertible preferred shares outstanding of approximately 7.4 million and weighted average units of limited partnership interest of approximately 11.1 million are excluded from the diluted earnings per share calculation as such shares and units are anti-dilutive.

**Recent Accounting Pronouncements** In June 2006, the Emerging Issues Task Force ( EITF ) ratified EITF No. 06-3, **How Taxes Collected from Customers and Remitted to Government Authorities Should be Presented in the Income Statement (That Is, Gross versus Net Presentation)**. EITF No. 06-3 is effective for interim and annual periods beginning after December 15, 2006, with earlier application permitted. EITF No. 06-3 relates to taxes assessed by a governmental authority imposed on revenue-producing transactions, such as sales taxes. EITF No. 06-3 states that gross versus net income statement presentation of such taxes is an accounting policy decision requiring disclosure. EITF No. 06-3 further requires disclosure of the amount of such taxes reflected at gross, if any. The Company records all sales net of such taxes.

In July 2006, the FASB issued FASB Interpretation No. 48, **Accounting for Uncertainty in Income Taxes**, an Interpretation of FASB Statement No. 109 ( FIN No. 48 ), effective January 1, 2007. FIN No. 48 prescribes a recognition threshold and measurement attribute for the recognition and measurement of a tax position taken in a tax return. FIN No. 48 requires that a determination be made as to whether it is more likely than not that a tax position taken, based on its technical merits, will be sustained upon examination, including resolution of any appeals and litigation processes. If the more-likely-than-not threshold is met, the tax position must be measured to determine the amount of benefit, if any, to recognize in the financial statements. FIN No. 48 applies to all tax positions related to income taxes subject to FASB Statement No. 109, **Accounting for Income Taxes**, but does not apply to tax positions related to FASB Statement No. 5, **Accounting for Contingencies**. The Company or its subsidiaries file income tax returns in the U.S. federal jurisdiction and various states. Tax years 2003 through 2006 and 2002 through 2006 remain subject to potential examination by certain federal and state taxing authorities, respectively. No income tax examinations are currently in process. As the Company determined no material unrecognized tax benefits or liabilities exist, the adoption of FIN No. 48, effective January 1, 2007, did not impact the Company's financial condition or results of operations. In addition, the Company classifies interest and penalties related to underpayment of income taxes as income tax expense.

In September 2006, the FASB issued Statement of Financial Accounting Standards No. 157, *Fair Value Measurements* ( SFAS No. 157 ), effective for financial statements issued for fiscal years beginning after November 15, 2007. SFAS No. 157 provides guidance for using fair value to measure assets and liabilities. SFAS No. 157 also requires expanded information about the extent to which assets and liabilities are measured at fair value, the information used to measure fair value, and the effect of fair value measurements on earnings. SFAS No. 157 applies whenever other standards require (or permit) assets or liabilities to be measured at fair value, and does not expand the use of fair value in any new circumstances. The Company is currently evaluating the effects the adoption of SFAS No. 157 will have on its financial condition or results of operations.

In February 2007, the FASB issued Statement of Financial Accounting Standards No. 159, *The Fair Value Option for Financial Assets and Financial Liabilities* (SFAS No. 159 ), effective for financial statements issued for fiscal years beginning after November 15, 2007. SFAS No. 159 permits entities to choose to measure many financial instruments and certain other items at fair value. The objective is to improve financial reporting by providing entities with opportunities to mitigate volatility in reported earnings caused by measuring related assets and liabilities differently without having to apply complex hedge accounting provisions. The Company is currently evaluating the effects the adoption of SFAS No. 159 will have on its financial condition or results of operations.

**Table of Contents****4. Investment in Hotel Properties**

Investment in Hotel Properties consists of the following as of March 31, 2007 and December 31, 2006 (in thousands):

|                                     | March 31,<br>2007 | December 31,<br>2006 |
|-------------------------------------|-------------------|----------------------|
| Land                                | \$ 216,139        | \$ 217,930           |
| Buildings and improvements          | 1,370,889         | 1,379,946            |
| Furniture, fixtures, and equipment  | 126,953           | 125,514              |
| Construction in progress            | 25,695            | 15,482               |
| Total cost                          | 1,739,676         | 1,738,872            |
| Accumulated depreciation            | (119,962)         | (105,926)            |
| Investment in hotel properties, net | \$ 1,619,714      | \$ 1,632,946         |

**5. Assets Held for Sale and Discontinued Operations**

As of December 31, 2006, the Company had 17 assets, including 15 hotel properties and two office buildings, classified as assets held for sale and discontinued operations. For the three months ended March 31, 2007, the Company completed the following transactions:

**COMPLETED SALES:**

On February 6, 2007, the Company sold its Marriott located in Trumbull, Connecticut, for approximately \$28.3 million. As the Company acquired this property on December 7, 2006, no gain or loss was recognized on the sale.

On February 8, 2007, the Company sold its Fairfield Inn in Princeton, Indiana, for approximately \$3.2 million. In connection with this sale, the Company recognized a gain of approximately \$1.4 million, of which related income tax gains were deferred through a 1031 like-kind exchange.

**DEFINITIVE SALES AGREEMENTS REACHED:**

On January 10, 2007, the Company reached a definitive agreement to sell its portfolio of seven TownePlace Suites hotels for approximately \$57.5 million. As of March 31, 2007, the carrying value of these hotels of approximately \$38.6 million is classified as assets held for sale. Consequently, the Company expects to recognize a gain on this sale, of which related income tax gains are expected to be deferred through a 1031 like-kind exchange.

On January 24, 2007, the Company reached a definitive agreement to sell its Radisson Hotel in Indianapolis, Indiana, for approximately \$5.4 million. As of March 31, 2007, the carrying value of this hotel was approximately \$2.5 million. Consequently, the Company expects to recognize a gain on this sale, of which related income tax gains are expected to be deferred through a 1031 like-kind exchange.

On February 20, 2007, the Company reached a definitive agreement to sell its Fairfield Inn in Evansville, Indiana, for approximately \$5.5 million. As of March 31, 2007, the carrying value of this hotel was approximately \$4.8 million. Consequently, the Company expects to recognize a gain on this sale, of which related income tax gains are expected to be deferred through a 1031 like-kind exchange.

Subsequent to December 31, 2006, Company management made a strategic decision to initiate sales efforts related to its Embassy Suites hotel in Phoenix, Arizona. As a result, the Company has classified assets and operating results related to this hotel as held for sale at March 31, 2007 and income from discontinued operations for all periods reported, respectively. On February 28, 2007, the Company reached a definitive agreement to sell this hotel for approximately \$25.0 million. As of March 31, 2007, the carrying value of this hotel was approximately \$15.8 million. Consequently, the Company expects to recognize a gain on this sale, of which related income tax gains are expected to be deferred through a 1031 like-kind exchange.

On March 22, 2007, the Company reached a definitive agreement to sell its Radisson Hotel in Covington, Kentucky, and an office building for approximately \$22.4 million. As of March 31, 2007, the carrying value of these assets was

approximately \$18.2 million. Consequently, the Company expects to recognize a gain on this sale, of which related income tax gains are expected to be deferred through a 1031 like-kind exchange.

**Table of Contents**

For the three months ended March 31, 2007 and 2006, financial information related to the Company's assets included in income from discontinued operations was as follows (in thousands):

|                               | Three Months Ended |                      |
|-------------------------------|--------------------|----------------------|
|                               | 2007               | Ended March 31, 2006 |
| Total revenues                | \$ 16,028          | \$ 18,869            |
| Operating expenses            | 12,229             | 14,126               |
| Depreciation and amortization | 277                | 927                  |
| Gains on sales of properties  | (1,388)            |                      |
| Operating income              | 4,910              | 3,816                |
| Provision for income taxes    | (714)              | (28)                 |
| Minority interest             | (576)              | (663)                |
| Income, net                   | \$ 3,620           | \$ 3,125             |

**Table of Contents****6. Notes Receivable**

Notes receivable consists of the following as of March 31, 2007 and December 31, 2006 (in thousands):

|   | March 31,<br>2007 | December<br>31,<br>2006 |
|---|-------------------|-------------------------|
| \$11.0 million mezzanine loan secured by one hotel property, matures September 2011, at an interest rate of 14% (12% pay rate with deferred interest through the first two years), with interest only payments through maturity                               | \$ 11,000         | \$ 11,000               |
| \$8.0 million mezzanine loan secured by one hotel property, matures February 2007, at an interest rate of LIBOR plus 9.13%, with interest-only payments through maturity  |                   | 8,000                   |
| \$8.0 million mezzanine loan secured by one hotel property, matures May 2010, at an interest rate of 14% which increases 1% annually until reaching an 18% maximum, with interest-only payments through maturity  | 8,000             | 8,000                   |
| \$8.5 million mezzanine loan secured by one hotel property, matures June 2007, at an interest rate of LIBOR plus 9.75%, with interest-only payments through maturity  | 8,500             | 8,500                   |
| \$4.0 million mezzanine loan secured by one hotel property, matures July 2010, at an interest rate of 14%, with interest-only payments through maturity   | 4,000             | 4,000                   |
| \$5.6 million mezzanine loan secured by one hotel property, matures July 2008, at an interest rate of LIBOR plus 9.5%, with interest-only payments through February 2007 plus principal payments thereafter based on a twenty-five-year amortization schedule | 5,565             | 5,583                   |
| \$3.0 million mezzanine loan secured by one hotel property, matures September 2008, at an interest rate of LIBOR plus 11.15%, with interest-only payments through maturity  | 3,000             | 3,000                   |
| \$18.2 million first-mortgage loan secured by one hotel property, matures October 2008, at an interest rate of LIBOR plus 9%, with interest-only payments through maturity  | 18,200            | 18,200                  |
| \$25.7 million mezzanine loan secured by 105 hotel properties, matures April 2008, at an interest rate of LIBOR plus 5%, with interest-only payments through maturity   | 25,694            | 25,694                  |
| \$7.0 million mezzanine loan secured by one hotel property, matures December 2009, at an interest rate of LIBOR plus 6.5%, with interest-only payments through maturity   | 7,000             | 7,000                   |
| \$4.0 million mezzanine loan secured by one hotel property, matures December 2009, at an interest rate of LIBOR plus 5.75%, with interest-only payments through maturity  | 4,000             | 4,000                   |
| Gross notes receivable  | \$ 94,959         | \$ 102,977              |
| Deferred income, net  | (159)             | (144)                   |
| Net notes receivable  | \$ 94,800         | \$ 102,833              |

On February 6, 2007, the Company received approximately \$8.1 million related to all principal and interest due under its \$8.0 million note receivable, due February 2007.

In general, the Company's notes receivable have extension options, prohibit prepayment through a certain period, and require decreasing prepayment penalties through maturity. As of March 31, 2007, all notes receivable balances were current and no reserve for loan losses had been recorded.



**Table of Contents****7. Indebtedness**

Indebtedness consists of the following as of March 31, 2007 and December 31, 2006 (in thousands):

|   | March 31,<br>2007   | December 31,<br>2006 |
|---|---------------------|----------------------|
| \$487.1 million mortgage note payable secured by 32 hotel properties, of which \$192.5 million matures July 1, 2015 and \$294.6 million matures February 1, 2016, at a weighted average fixed interest rate locked at 5.41%, with interest-only payments due monthly plus principal payments based on a twenty-five-year amortization schedule beginning July 10, 2010  | \$ 487,110          | \$ 487,110           |
| \$211.5 million term loan secured by 16 hotel properties divided equally into two pools. The first pool for \$110.9 million matures December 11, 2014, at a fixed interest rate of 5.75%, with interest-only payments due monthly plus principal payments based on a twenty-five-year amortization schedule beginning December 11, 2009. The second pool for \$100.6 million matures December 11, 2015, at a fixed interest rate of 5.7%, with interest-only payments due monthly plus principal payments based on a twenty-five-year amortization schedule beginning December 11, 2010 | 211,475             | 211,475              |
| \$150.0 million secured credit facility secured by nine hotel properties, matures August 16, 2008, at an interest rate of LIBOR plus a range of 1.6% to 1.85% depending on the loan-to-value ratio, with interest-only payments due monthly, with a commitment fee of 0.2% to 0.35% on the unused portion of the line payable quarterly, with two one-year extension options  | 45,000              | 25,000               |
| \$47.5 million secured credit facility secured by 1 hotel property, revolving period through October 11, 2007, matures October 10, 2008, at an interest rate of LIBOR plus 1.0% to 1.5% depending on the outstanding balance through the revolving period and LIBOR plus 2% thereafter, with interest-only payments due monthly   |                     |                      |
| Mortgage note payable secured by one hotel property, matures December 1, 2017, at an interest rate of 7.24% through December 31, 2007 and 7.39% thereafter, with principal and interest payments due monthly of approximately \$462,000 through December 31, 2007 and \$598,000 thereafter, and including a remaining premium of approximately \$1.9 million  | 54,053              | 54,565               |
| Mortgage note payable secured by one hotel property, matures December 8, 2016, at an interest rate of 5.81%, with interest-only payments due monthly for five years plus principal payments thereafter based on a thirty-year amortization schedule   | 101,000             | 101,000              |
| Mortgage note payable secured by six hotel properties, matures December 11, 2009, at an interest rate of LIBOR plus 1.72%, with interest-only payments due monthly  | 184,000             | 212,000              |
| <b>Total</b>  | <b>\$ 1,082,638</b> | <b>\$ 1,091,150</b>  |

At March 31, 2007 and December 31, 2006, LIBOR was 5.32% and 5.32%, respectively.

On January 30, 2007, the Company completed a \$20.0 million draw on its \$150.0 million credit facility, due August 16, 2008.

On February 6, 2007, in connection with the Company's sale of its Marriott located in Trumbull, Connecticut, for approximately \$28.3 million, the Company paid down its \$212.0 million mortgage note payable, due December 11,

2009, by approximately \$28.0 million. Consequently, the \$212.0 million mortgage loan secured by seven hotels outstanding at December 31, 2006 became the \$184.0 million

**Table of Contents**

mortgage loan secured by six hotels outstanding at March 31, 2007. In connection with this pay-down, the Company wrote-off unamortized loan costs of approximately \$212,000.

On March 8, 2007, the Company terminated its \$100.0 million credit facility, due December 23, 2008. This credit facility never had an outstanding balance. In connection with this termination, the Company wrote-off unamortized loan costs of approximately \$490,000.

**8. Derivative Instruments and Hedging Activities**

As of March 31, 2007, no derivatives were designated as fair value hedges or hedges of net investments in foreign operations. Additionally, the Company does not use derivatives for trading or speculative purposes.

As of March 31, 2007, derivatives with a fair value of approximately \$107,000 were included in other assets. For the three months ended March 31, 2007 and 2006, the change in accumulated other comprehensive income (loss) of approximately \$231,000 and \$363,000, respectively, for all derivatives is separately disclosed in the consolidated statements of comprehensive income (loss).

On February 6, 2007, in connection with the Company's sale of its Marriott located in Trumbull, Connecticut, for approximately \$28.3 million, the Company paid down its \$212.0 million mortgage note payable, due December 11, 2009, by approximately \$28.0 million. This \$212.0 million mortgage note payable equals the notional amount associated with a 6.25% LIBOR interest rate cap the Company acquired on December 6, 2006, which matures December 11, 2009. Upon its purchase, the Company designated the \$212.0 million cap as a cash flow hedge of its exposure to changes in interest rates on a corresponding amount of variable-rate debt. Consequently, the Company discontinued hedge accounting related to \$28.0 million of this derivative and recognized hedge ineffectiveness of approximately \$13,000 as a reduction in other income. For the three months ended March 31, 2006, no hedge ineffectiveness was recognized.

Amounts reported in accumulated other comprehensive income (loss) related to derivatives are reclassified to interest expense as interest payments are made on the Company's variable-rate debt. During the next twelve months, the Company estimates that approximately \$13,000 will be reclassified from accumulated other comprehensive income (loss) existing at March 31, 2007 to increase interest expense.

**9. Employee Stock Grants**

All shares issued under the Company's Stock Plan are charged to compensation expense on a straight-line basis over the vesting period based on the Company's stock price on the date of each issuance. For the three months ended March 31, 2007 and 2006, the Company recognized compensation expense of approximately \$1.1 million and \$940,000, respectively, related to these shares. As of March 31, 2007, the unamortized value of the Company's unvested shares of restricted stock was approximately \$17.0 million, with an average remaining vesting period of approximately 1.98 years.

For the three months ended March 31, 2007, the Company completed the following transactions related to its Stock Plan:

On March 27, 2007, the Company issued 712,500 shares of restricted common stock to its executive officers. Such shares vest over four years.

On March 27, 2007, the Company issued 126,000 shares of restricted common stock to certain employees. Such shares vest over three years.

During the three months ended March 31, 2007, 6,000 unvested shares of restricted common stock were forfeited.

For the three months ended March 31, 2007, the following table summarizes information regarding the Company's Stock Plan:

| Share Count | Weighted<br>Average<br>Grant Price |
|-------------|------------------------------------|
|-------------|------------------------------------|

|  |           |    |       |
|--|-----------|----|-------|
| Unvested shares at December 31, 2006                       | 939,623   | \$ | 11.74 |
| Shares forfeited on February 9, 2007                       | (6,000)   |    | 12.47 |
| Shares granted on March 27, 2007                           | 838,500   |    | 12.39 |
| Shares vested during the three months ended March 31, 2007 | (358,193) |    | 11.50 |
| Unvested shares at March 31, 2007                          | 1,413,930 | \$ | 12.18 |

### 10. Capital Stock

*Preferred Stock* In accordance with the Company's charter, the Company is authorized to issue 50 million shares of preferred stock, which, as of March 31, 2007, includes both Series A cumulative preferred stock and Series B cumulative convertible redeemable preferred stock.

*Common Stock* During the three months ended March 31, 2007, the Company acquired 57,426 shares of treasury stock for approximately \$700,000 in connection with the Company's Stock Plan, which allows employees to sell vested shares of restricted common stock to the Company at current market prices to cover individual federal income taxes withheld on such shares as such

**Table of Contents**

shares vest. On March 27, 2007, the Company reissued 20,841 treasury shares as restricted common stock granted to its executives and certain employees.

*Common Stock and Units Dividends* During the three months ended March 31, 2007, the Company declared cash dividends of approximately \$17.5 million, or \$0.21 per diluted share per quarter, related to both common stockholders and common unit holders, of which approximately \$15.5 million and \$2.0 million related to each, respectively. During the three months ended March 31, 2007, the Company declared cash dividends of approximately \$729,000, or \$0.19 per diluted share per quarter, related to Class B unit holders.

*Series A Preferred Stock Dividends* During the three months ended March 31, 2007, the Company declared cash dividends of approximately \$1.2 million, or \$0.5344 per diluted share per quarter, related to Series A preferred stockholders.

*Series B Preferred Stock Dividends* During the three months ended March 31, 2007, the Company declared cash dividends of approximately \$1.6 million, or \$0.21 per diluted share per quarter, related to Series B preferred stockholders.

**11. Minority Interest**

Minority interest in the operating partnership represents the limited partners' proportionate share of the equity in the operating partnership. Minority interest represents dividends to Class B common unit holders plus an allocation of net income (loss) available to common shareholders after dividends to Class B common unit holders based on the common unit holders' weighted average limited partnership percentage ownership throughout the period. As of March 31, 2007 and December 31, 2006, all units of limited partnership interest represent a 15.48% and 15.63% minority interest ownership, respectively.

**12. Related Party Transactions**

Under management agreements with related parties owned by the Company's Chairman and its Chief Executive Officer, the Company pays such related parties a) monthly property management fees equal to the greater of \$10,000 (CPI adjusted) or 3% of gross revenues as well as annual incentive management fees, if certain operational criteria are met, b) market service fees on the approved capital improvements, including project management fees of up to 4% of project costs, and c) other reimbursements as approved by the Company's independent directors. As of March 31, 2007, these related parties managed 40 of the Company's 79 hotels while unaffiliated management companies managed the remaining 39 hotel properties.

Under agreements with both related parties and unaffiliated hotel managers, the Company incurred property management fees, including incentive property management fees, of approximately \$7.6 million and \$5.8 million for the three months ended March 31, 2007 and 2006, respectively. Regarding the \$7.6 million incurred for the three months ended March 31, 2007, approximately \$2.6 million and \$5.0 million relates to related parties and third parties, respectively. Regarding the \$5.8 million incurred for the three months ended March 31, 2006, approximately \$2.0 million and \$3.8 million relates to related parties and third parties, respectively. Incentive property management fees are included in indirect expenses on the consolidated statements of operations.

Under these agreements with related parties, the Company also incurred market service and project management fees related to capital improvement projects of approximately \$1.2 million and \$1.7 million for the three months ended March 31, 2007 and 2006, respectively.

In addition, these related parties fund certain corporate general and administrative expenses on behalf of the Company, including rent, payroll, office supplies, travel, and accounting. The related parties allocate such charges to the Company based on various methodologies, including headcount and actual amounts incurred. For the three months ended March 31, 2007 and 2006, such costs were approximately \$1.2 million and \$1.0 million, respectively.

Management agreements with related parties include exclusivity clauses that require the Company to engage such related parties, unless the Company's independent directors either (i) unanimously vote to hire a different manager or developer or (ii) by a majority vote elect not to engage such related party because special circumstances exist or, based on the related party's prior performance, it is believed that another manager or developer could materially improve the performance of the duties.

**13. Commitments and Contingencies**

*Restricted Cash* Under certain management and debt agreements existing at March 31, 2007, the Company escrows payments required for insurance, real estate taxes, and debt service. In addition, for certain properties with underlying debt, the Company escrows 4% to 6% of gross revenue for capital improvements.

*Franchise Fees* Under franchise agreements existing at March 31, 2007, the Company pays franchisors royalty fees between 2.5% and 6% of gross room revenue, and fees for marketing, reservations, and other related activities aggregating between 1% and 3.75% of gross room revenue. These franchise agreements expire from 2011 through 2026. When a franchise term expires, the franchisor has no obligation to renew the franchise. A franchise termination could have a material adverse effect on the operations or the underlying value of the affected hotel due to loss of associated name recognition, marketing support, and centralized reservation systems provided by the franchisor. A franchise termination could also have a material adverse effect on cash available for distribution to stockholders. In addition, if the Company terminates a franchise prior to its expiration date, the Company may be required to pay up to three times the average annual franchise fees incurred for that property.

*Management Fees* Under management agreements existing at March 31, 2007, the Company pays a) monthly property management fees equal to the greater of \$10,000 (CPI adjusted) or 3% of gross revenues, or in some cases 3% to 7% of gross revenues, as well as annual incentive management fees, if applicable, b) market service fees on approved capital improvements, including project

**Table of Contents**

management fees of up to 4% of project costs, for certain hotels, and c) other general fees at current market rates as approved by the Company's independent directors. These management agreements expire from 2007 through 2026, with renewal options on agreements with related parties of up to 25 additional years. In addition, if the Company terminates a management agreement related to any of its initial properties prior to its expiration due to sale of the property, it may be required to pay all estimated management fees due under the management agreement's remaining term. This termination fee may be avoided in certain circumstances by substitution of a similar property. If the Company terminates a management agreement related to any of its hotels prior to its expiration, it may be required to pay estimated management fees through the remaining term of the related contract or, in certain circumstances, substitute a new management agreement related to a different hotel.

*Litigation* The Company is currently subject to litigation arising in the normal course of its business. In the opinion of management, none of these lawsuits or claims against the Company, either individually or in the aggregate, is likely to have a material adverse effect on the Company's business, results of operations, or financial condition. In addition, management believes the Company has adequate insurance in place to cover any such significant litigation.

**14. Supplemental Cash Flow Information**

During the three months ended March 31, 2007 and 2006, interest paid was approximately \$15.9 million and \$11.2 million, respectively.

During the three months ended March 31, 2007 and 2006, income taxes paid were approximately \$1.8 million and \$43,000, respectively.

During the three months ended March 31, 2007, the Company recorded the following non-cash transaction: on March 27, 2007, the Company issued 838,500 shares of restricted common stock to its executives and certain employees.

During the three months ended March 31, 2006, the Company recorded the following non-cash transactions: a) on March 24, 2006, in connection with the sale of eight hotel properties for approximately \$100.4 million, net of closing costs, the buyer assumed approximately \$93.7 million of the Company's mortgage debt, b) on March 28, 2006, the Company issued 642,557 shares of restricted common stock to its executives and certain employees of the Company and its affiliates, and c) during the three months ended March 31, 2006, the Company issued 81,470 shares of common stock in exchange for 81,470 units of limited partnership interest.

**15. Segments Reporting**

The Company presently operates in two business segments within the hotel lodging industry: direct hotel investments and hotel financing. Direct hotel investments refers to owning hotels through either acquisition or new development. Hotel financing refers to owning subordinate hotel-related mortgages through acquisition or origination. The Company does not allocate corporate-level accounts to its operating segments, including corporate general and administrative expenses, non-operating interest income, interest expense, income taxes, and minority interest.

**Table of Contents**

For the three months ended March 31, 2007, financial information related to the Company's reportable segments was as follows (in thousands):

|  | Direct<br>Hotel<br>Investments | Hotel<br>Financing | Corporate   | Consolidated |
|--|--------------------------------|--------------------|-------------|--------------|
| Total revenues   | \$ 149,946                     | \$ 3,355           | \$          | \$ 153,301   |
| Operating expenses   | 106,947                        |                    |             | 106,947      |
| Depreciation and amortization  | 16,918                         |                    |             | 16,918       |
| Corporate general and administrative                                 |                                |                    | 4,594       | 4,594        |
| Operating income (loss)  | 26,081                         | 3,355              | (4,594)     | 24,842       |
| Interest income  |                                |                    | 498         | 498          |
| Interest expense   |                                |                    | (16,079)    | (16,079)     |
| Amortization of loan costs   |                                |                    | (659)       | (659)        |
| Write-off of loan costs  |                                |                    | (703)       | (703)        |
| Income (loss) before minority interest and benefit from income taxes | 26,081                         | 3,355              | (21,537)    | 7,899        |
| Benefit from income taxes  |                                |                    | 1,223       | 1,223        |
| Minority interest  |                                |                    | (1,251)     | (1,251)      |
| Net income (loss) from continuing operations                         | \$ 26,081                      | \$ 3,355           | \$ (21,565) | \$ 7,871     |
| Income from discontinued operations, net                             |                                |                    |             | 3,620        |
| Net income   |                                |                    |             | \$ 11,491    |

For the three months ended March 31, 2006, financial information related to the Company's reportable segments was as follows (in thousands):

|                                      | Direct<br>Hotel<br>Investments | Hotel<br>Financing | Corporate | Consolidated |
|--------------------------------------|--------------------------------|--------------------|-----------|--------------|
| Total revenues                       | \$ 97,018                      | \$ 3,946           | \$        | \$ 100,964   |
| Operating expenses                   | 68,623                         |                    |           | 68,623       |
| Depreciation and amortization        | 10,008                         |                    |           | 10,008       |
| Corporate general and administrative |                                |                    | 4,810     | 4,810        |
| Operating income (loss)              | 18,387                         | 3,946              | (4,810)   | 17,523       |



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|   |           |          |             |    |          |
|---|-----------|----------|-------------|----|----------|
| Interest income   |           |          | 494         |    | 494      |
| Interest expense  |           |          | (11,432)    |    | (11,432) |
| Amortization of loan costs  |           |          | (514)       |    | (514)    |
| Write-off of loan costs   |           |          | (687)       |    | (687)    |
| Income (loss) before minority interest and provision for income taxes | 18,387    | 3,946    | (16,949)    |    | 5,384    |
| Provision for income taxes  |           |          | (125)       |    | (125)    |
| Minority interest   |           |          | (922)       |    | (922)    |
| Net income (loss) from continuing operations                          | \$ 18,387 | \$ 3,946 | \$ (17,996) | \$ | 4,337    |
| Income from discontinued operations, net                              |           |          |             |    | 3,125    |
| Net income  |           |          |             | \$ | 7,462    |

As of March 31, 2007 and December 31, 2006, aside from the Company's \$95.0 million and \$103.0 million portfolio of notes receivable, respectively, all assets of the Company primarily relate to the direct hotel investments segment. In addition, for the three months ended March 31, 2007 and 2006, all capital expenditures incurred by the Company relate to the direct hotel investments segment.

As of March 31, 2007 and December 31, 2006, all of the Company's owned hotels are domestically located. In addition, at March 31, 2007 and December 31, 2006, all hotels securing the Company's notes receivable are domestically located with the exception of one hotel securing an \$18.2 million loan receivable located in Nevis, West Indies.

**Table of Contents****16. Business Combinations**

On February 24, 2006, the Company acquired the Marriott at Research Triangle Park hotel property in Durham, North Carolina, from Host Marriott Corporation for approximately \$28.0 million in cash. The Company used proceeds from its sale of two hotels on January 17, 2006 and its follow-on public offering on January 25, 2006 to fund this acquisition.

On April 19, 2006, the Company acquired the Pan Pacific San Francisco Hotel in San Francisco, California, from W2001 Pac Realty, L.L.C. for approximately \$95.0 million in cash and immediately re-branded the property as a JW Marriott. The Company used proceeds from two credit facility draws of approximately \$88.9 million and \$15.0 million to fund this acquisition. Marriott contributed \$5.0 million related to the re-branding of this property, which the Company recorded, net of certain reimbursements to Marriott, as deferred incentive management fees. Deferred incentive management fees are amortized as a reduction to management fees on a straight-line basis over the term of the management agreement, which expires in 2026.

On July 13, 2006, the Company acquired the Marriott Crystal Gateway hotel in Arlington, Virginia, from EADS Associates Limited Partnership for approximately \$107.2 million. The purchase price consisted of the assumption of approximately \$53.3 million of mortgage debt, the issuance of approximately \$42.7 million worth of Class B limited partnership units, which equates to 3,814,842 units valued at \$11.20 per unit, approximately \$2.5 million in cash paid in lieu of units, the reimbursement of capital expenditures costs of approximately \$7.2 million, and other net closing costs and adjustments of approximately \$1.5 million. For accounting purposes, these Class B units were valued at approximately \$40.6 million or \$10.64 per unit, which represents the average market price of the Company's common stock from five business days before the definitive agreement was finalized on May 18, 2006 to five business days after such date. In addition, the Company assumed the existing management agreement which expires in 2017 with three ten-year renewal options. The management agreement provides for a base management fee of 3% of the hotel's gross revenues plus certain incentive management fees. Based on the Company's review of this management agreement, the Company concluded that the terms are more favorable to the manager than a typical current-market management agreement. As a result, the Company recorded an unfavorable contract liability of approximately \$15.8 million related to this management agreement, which is being amortized as a reduction to incentive management fees on a straight-line basis over the initial term of the management agreement.

On November 9, 2006, the Company acquired the Westin O'Hare hotel property in Rosemont, Illinois, from JER Partners for approximately \$125.0 million in cash. This hotel represents a replacement property in a reverse 1031 like-kind exchange. To fund this acquisition, the Company used cash available on its balance sheet and proceeds from a \$101.0 million mortgage loan executed on November 16, 2006.

On December 7, 2006, the Company acquired a seven-property hotel portfolio (MIP Portfolio) from a partnership of affiliates of Oak Hill Capital Partners, The Blackstone Group, and Interstate Hotels and Resorts for approximately \$267.2 million in cash. Of the seven acquired hotels, five are considered core hotels while two are considered non-core hotels classified as held for sale. To fund this acquisition, the Company used cash available on its balance sheet, proceeds from a \$25.0 million draw on a credit facility, and proceeds from a \$212.0 million mortgage loan executed on December 7, 2006.

In connection with these acquisitions, the accompanying consolidated financial statements include the results of the acquired hotels since the acquisition dates, all purchase prices were the result of arms-length negotiations, no value was assigned to goodwill or other intangible assets, and purchase price allocations related to certain acquisitions completed within the last year are preliminary subject to further internal review and third-party appraisals.

The following unaudited pro forma statement of operations for the three months ended March 31, 2006 is based on the Company's historical consolidated financial statements adjusted to give effect to the completion of the aforementioned acquisitions and the related debt and equity offerings to fund these acquisitions as if such transactions occurred at the beginning of the period presented (in thousands, except per share amounts):

**Table of Contents**

|  | Three Months<br>Ended<br>March 31, 2006 |
|--|---|
| Total revenues   | \$ 143,729                              |
| Operating expenses   | 124,516                                 |
| Operating income   | 19,213                                  |
| Interest income  | 494                                     |
| Interest expense and amortization and write-off of loan costs                | (12,577)                                |
| Income before minority interest and income taxes                             | 7,130                                   |
| Provision for income taxes   | (289)                                   |
| Minority interest  | (1,196)                                 |
| Income from continuing operations  | 5,645                                   |
| Preferred dividends  | (2,793)                                 |
| Income from continuing operations available to common shareholders           | \$ 2,852                                |
| Basic and diluted:   |   |
| Income from continuing operations per share available to common shareholders | \$ 0.04                                 |
| Weighted average shares outstanding  | 72,366                                  |

**17. Subsequent Events**

On April 3, 2007, the Company reached a definitive agreement to sell its Hampton Inn in Horse Cave, Kentucky, for approximately \$3.4 million. As of March 31, 2007, the carrying value of this hotel was approximately \$2.9 million. Consequently, the Company expects to recognize a gain on this sale, of which related income tax gains are expected to be deferred through a 1031 like-kind exchange.

On April 9, 2007, the Company drew \$45.0 million on its \$47.5 million credit facility, due October 10, 2008.

On April 10, 2007, the Company repaid its \$45.0 million outstanding balance on its \$150.0 million credit facility, due August 16, 2008, and terminated the facility. In connection with this termination, the Company wrote-off unamortized loan costs of approximately \$1.2 million.

On April 11, 2007, the Company acquired a 51-property hotel portfolio ( CNL Portfolio ) from CNL Hotels and Resorts, Inc. ( CNL ) for approximately \$2.4 billion plus closing costs of approximately \$80.0 million. Pursuant to this agreement, the Company acquired 100% of 33 properties and 70%-89% of 18 properties through existing joint ventures. To fund this acquisition, the Company utilized several sources as follows: borrowings of approximately \$928.5 million of ten-year, fixed-rate debt at an average blended interest rate of 5.95%, approximately \$555.1 million of two-year, variable-rate debt with two one-year extension options at an interest rate of LIBOR plus 1.65%, and approximately \$325.0 million of one-year, variable-rate debt with two one-year extension options at an interest rate of LIBOR plus 1.5%, the sale of 8.0 million shares of Series C Cumulative Redeemable Preferred Stock for approximately \$200.0 million at a dividend rate of LIBOR plus 2.5%, and assumed fixed-rate debt of approximately \$432.3 million (net of debt attributable to joint venture partners), representing ten fixed-rate loans with an average blended interest rate of 6.09% and expiration dates ranging from 2008 to 2025. In addition, the Company executed a \$200.0 million credit facility with an interest rate of LIBOR plus a range of 1.55% to 1.95% depending on the loan-to-value ratio, which matures April 9, 2010 with two one-year extension options, requires interest-only payments

through maturity, and requires quarterly commitment fees ranging from 0.125% to 0.20% of the average undrawn balance during the quarter. To fund this acquisition, the Company drew approximately \$50.0 million on this credit facility. With respect to this acquisition, the Company assumed certain existing management agreements. Based on the Company's preliminary review of these management agreements, the Company believes that the terms of certain management agreements are more favorable to the manager than a typical current-market management agreement. As a result, the Company anticipates recording an unfavorable contract liability of approximately \$10.3 million related to these management agreements, which will be amortized as a reduction to incentive management fees on a straight-line basis over the initial terms of the related management agreements.

On April 11, 2007, the Company acquired the remaining 15% joint venture interest in the Hyatt Regency Dearborn in Detroit, Michigan, for approximately \$7.5 million, which represents approximately \$2.9 million in cash and assumed debt of approximately \$4.6 million. The Company acquired the other 85% interest pursuant to its acquisition of CNL Portfolio, which was consummated April 11, 2007, as discussed above.

On April 11, 2007, the Company purchased four 6.0% LIBOR interest rate caps with a total notional amount of approximately \$555.1 million, which mature May 9, 2009, to limit its exposure to rising interest rates on \$555.1 million of its variable-rate debt. On April

**Table of Contents**

25, 2007, the Company terminated approximately \$180.1 million of these caps in connection with its pay-down of approximately \$180.1 million of its variable-rate debt protected by these caps, as discussed below.

On April 13, 2007, the Company filed a Form S-3 related to the registration of an indeterminate value of securities for potential future issuance, including common stock, preferred stock, debt, and warrants. The Company prepaid filing fees for the issuance of \$1.0 billion of said securities.

On April 16, 2007, the Company drew \$25.0 million on its \$200.0 million credit facility, due April 9, 2010.

On April 24, 2007, the Company sold its Radisson Hotel in Indianapolis, Indiana, for approximately \$5.4 million. As of March 31, 2007, the carrying value of this hotel was approximately \$2.5 million. Consequently, the Company expects to recognize a gain on this sale, of which related income tax gains are expected to be deferred through a 1031 like-kind exchange.

On April 24, 2007, in a follow-on public offering, the Company issued 48,875,000 shares of its common stock at \$11.75 per share, which generated gross proceeds of approximately \$574.3 million. However, the aggregate proceeds to the Company, net of underwriters' discount and offering costs, was approximately \$549.0 million. The 48,875,000 shares issued include 6,375,000 shares sold pursuant to an over-allotment option granted to the underwriters. The net proceeds were used to pay-down the \$45.0 million outstanding balance on its \$47.5 million credit facility, due October 10, 2008, payoff the \$325.0 million variable-rate loan, due April 9, 2008, and pay-down its \$555.1 million variable-rate loan, due May 9, 2009, by approximately \$180.1 million. These three debt payments were made on April 25, 2007, April 24, 2007, and April 25, 2007, respectively. The Company incurred prepayment penalties of approximately \$559,000 related to the \$180.1 million pay-down.

On April 26, 2007, the Company sold its Fairfield Inn in Evansville, Indiana, for approximately \$5.5 million. As of March 31, 2007, the carrying value of this hotel was approximately \$4.8 million. Consequently, the Company expects to recognize a gain on this sale, of which related income tax gains are expected to be deferred through a 1031 like-kind exchange.

On April 27, 2007, the Company entered into a definitive agreement to acquire a Marriott Residence Inn and a Hampton Inn, both in Jacksonville, Florida, from MS Resort Holdings LLC for approximately \$35.8 million in cash. The acquisition is expected to close in late May 2007.

On April 27, 2007, the Company sold its Embassy Suites in Phoenix, Arizona, for approximately \$25.0 million. As of March 31, 2007, the carrying value of this hotel was approximately \$15.8 million. Consequently, the Company expects to recognize a gain on this sale, of which related income tax gains are expected to be deferred through a 1031 like-kind exchange.

On May 2, 2007, the Company sold its Radisson Hotel in Covington, Kentucky, and an office building for approximately \$22.4 million. As of March 31, 2007, the carrying value of these properties was approximately \$18.2 million. Consequently, the Company expects to recognize a gain on this sale, of which related income tax gains are expected to be deferred through a 1031 like-kind exchange.

On May 3, 2007, the Company repaid \$25.0 million on its \$200.0 million credit facility, due April 9, 2010.

On May 8, 2007, the Company received approximately \$8.6 million related to all principal and interest due under its \$8.5 million note receivable, due June 2007.

**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

***FORWARD-LOOKING STATEMENTS:***

The following discussion should be read in conjunction with the financial statements and notes thereto appearing elsewhere herein. This report contains forward-looking statements within the meaning of the federal securities laws. Ashford Hospitality Trust, Inc. (the Company or we or our or us ) cautions investors that any forward-looking statements presented herein, or which management may express orally or in writing from time to time, are based on management's beliefs and assumptions at that time. Throughout this report, words such as anticipate, believe, expect, intend, may, might, plan, estimate, project, should, will, result, and other similar expressions, which solely to historical matters, are intended to identify forward-looking statements. Such statements are subject to risks, uncertainties, and assumptions and are not guarantees of future performance, which may be affected by known and unknown risks, trends, uncertainties, and factors beyond our control. Should one or more of these risks or

uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those anticipated, estimated, or projected. We caution investors that while forward-looking statements reflect our good-faith beliefs at the time such statements are made, said statements are not guarantees of future performance and are affected by actual events that occur after such statements are made. We expressly disclaim any responsibility to update forward-looking statements, whether as a result of new information, future events, or otherwise. Accordingly, investors should use caution in relying on past forward-looking statements, which were based on results and trends at the time those statements were made, to anticipate future results or trends.

Some risks and uncertainties that may cause our actual results, performance, or achievements to differ materially from those expressed or implied by forward-looking statements include, among others, those discussed in our Form 10-K as filed with the Securities and Exchange Commission on March 9, 2007. These risks and uncertainties continue to be relevant to our performance and financial condition. Moreover, we operate in a very competitive and rapidly changing environment where new risk factors emerge from time to time. It is not possible for management to predict all such risk factors, nor can management assess the impact of all such risk factors on our business or the extent to which any factor, or combination of factors, may cause actual results to differ materially from those

**Table of Contents**

contained in any forward-looking statements. Given these risks and uncertainties, investors should not place undue reliance on forward-looking statements as predictions of actual results.

***EXECUTIVE OVERVIEW:***

We are a real estate investment trust ( REIT ) that commenced operations upon completion of our initial public offering ( IPO ) and related formation transactions on August 29, 2003. As of March 31, 2007, we owned 79 hotels and approximately \$95.0 million of mezzanine or first-mortgage loans receivable. Of these 79 hotels, six were contributed upon our formation, nine were acquired in 2003, 17 were acquired in 2004, 37 were acquired in 2005, and ten were acquired in 2006.

The nine non-comparative hotel properties acquired since December 31, 2005 that are included in continuing operations contributed approximately \$46.5 million and \$3.5 million to our total revenue and operating income, respectively, for the three months ended March 31, 2007, and approximately \$1.1 million and \$18,000 to our total revenue and operating income, respectively, for the three months ended March 31, 2006.

Based on our primary business objectives and forecasted operating conditions, our key priorities or financial strategies include, among other things:

acquiring hotels with a favorable current yield with an opportunity for appreciation,

implementing selective capital improvements designed to increase profitability,

directing our hotel managers to minimize operating costs and increase revenues,

originating or acquiring mezzanine loans, and

other investments that our Board of Directors deems appropriate.

Throughout 2006 and the first quarter of 2007, strong economic growth in the United States economy combined with improved business demand generated strong RevPar growth throughout the lodging industry. For the remainder of 2007, forecasts for the lodging industry continue to be favorable.

***RESULTS OF OPERATIONS:***

Marriott International, Inc. ( Marriott ) manages 24 of the Company s properties. For these 24 Marriott-managed hotels, the fiscal year reflects twelve weeks of operations for the first three quarters of the year and sixteen weeks for the fourth quarter of the year. Therefore, in any given quarterly period, period-over-period results will have different ending dates. For these 24 Marriott-managed hotels, the first quarter of 2007 ended March 23rd.

RevPAR is a commonly used measure within the hotel industry to evaluate hotel operations. RevPAR is defined as the product of the average daily room rate ( ADR ) charged and the average daily occupancy achieved. RevPAR does not include revenues from food and beverage or parking, telephone, or other guest services generated by the property.

Although RevPAR does not include these ancillary revenues, it is generally considered the leading indicator of core revenues for many hotels. We also use RevPAR to compare the results of our hotels between periods and to analyze results of our comparable hotels. RevPAR improvements attributable to increases in occupancy are generally accompanied by increases in most categories of variable operating costs. RevPAR improvements attributable to increases in ADR are generally accompanied by increases in limited categories of operating costs, such as management fees and franchise fees.

The following table illustrates the key performance indicators for the three months ended March 31, 2007 and 2006 for the 56 hotel properties included in continuing operations that we ve owned throughout the comparative three-month periods presented (unaudited):

| <b>Three Months Ended March</b>       |
|---------------------------------------|
| <b>31,</b>                            |
| <b>2007                      2006</b> |

Comparative Hotels (56 properties):

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|                              |           |           |
|------------------------------|-----------|-----------|
| Room revenues (in thousands) | \$ 82,988 | \$ 77,668 |
| RevPar                       | \$ 95.23  | \$ 87.22  |
| Occupancy                    | 72.19%    | 72.08%    |
| ADR                          | \$ 131.92 | \$ 121.01 |

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**Table of Contents**

The following table reflects key line items from our consolidated statements of operations for the three months ended March 31, 2007 and 2006 (in thousands, unaudited):

|   | <b>Three Months<br/>Ended<br/>March 31,<br/>2007</b> | <b>Three Months<br/>Ended<br/>March 31,<br/>2006</b> | <b>Favorable<br/>(Unfavorable)<br/>Change<br/>2006 to 2007</b> |
|---|--|--|--|
| Total revenue                             | \$ 153,301   | \$ 100,964   | \$ 52,337  |
| Total hotel expenses                      | 98,936   | 63,431   | (35,505)   |
| Property taxes, insurance, and other      | 8,011  | 5,192  | (2,819)  |
| Depreciation and amortization             | 16,918   | 10,008   | (6,910)  |
| Corporate general and administrative      | 4,594  | 4,810  | 216  |
| Operating income                          | 24,842   | 17,523   | 7,319  |
| Interest income                           | 498  | 494  | 4  |
| Interest expense                          | (16,079)   | (11,432)   | (4,647)  |
| Amortization of loan costs                | (659)  | (514)  | (145)  |
| Write-off of loan costs and exit fees     | (703)  | (687)  | (16)   |
| Benefit from (provision for) income taxes | 1,223  | (125)  | 1,348  |
| Minority interest                         | (1,251)  | (922)  | (329)  |
| Income from discontinued operations, net  | 3,620  | 3,125  | 495  |
| Net income                                | \$ 11,491  | \$ 7,462   | \$ 4,029   |

*Comparison of the Three Months Ended March 31, 2007 and March 31, 2006*

*Revenue.* Total revenue for the three months ended March 31, 2007 increased approximately \$52.3 million or 51.8% to approximately \$153.3 million from total revenue of approximately \$101.0 million for the three months ended March 31, 2006. The increase was primarily due to approximately \$45.4 million in incremental revenues attributable to the nine hotel properties acquired since December 31, 2005 that are included in continuing operations and approximately \$7.5 million increase in revenues for comparable hotels, primarily due to increases in room revenues, offset by a decrease of approximately \$591,000 in income earned on the Company's mezzanine loans receivable portfolio as a result of a decline in the average balance outstanding compared to the same period last year. Room revenues at comparable hotels for the three months ended March 31, 2007 increased approximately \$5.3 million or 6.8% compared to the same quarter of 2006, primarily due to an increase in RevPar from \$87.22 to \$95.23, which consisted of a 9.0% increase in ADR and a 0.2% increase in occupancy. Due to the continued recovery in the economy and consistent with industry trends, several hotels experienced significant increases in ADR. In addition to improved market conditions, certain hotels also benefited in 2007 from increasing or garnering more favorable group room-night contracts and charging higher rates on transient business. Although occupancy increased at several hotels, renovations at certain hotels in 2007 reduced room availability, which partially offset the overall increase in occupancy.

Food and beverage revenues at comparable hotels for the three months ended March 31, 2007 increased approximately \$2.4 million or 16.6% compared to the same quarter of 2006 primarily due to the overall increase in occupancy, increased prices at certain hotels, and increased banquets at certain hotels.

Other revenues for the three months ended March 31, 2007 compared to the same period of 2006 increased approximately \$1.6 million due to an increase of approximately \$1.8 million related to incremental revenues

attributable to the nine hotel properties acquired since December 31, 2005 that are included in continuing operations offset by a slight decline of approximately \$253,000 at comparable hotels due to decreased space rentals at certain hotels.

Interest income from notes receivable decreased to approximately \$3.4 million for the three months ended March 31, 2007 compared to approximately \$3.9 million for the same quarter of 2006 due to a decrease in the average mezzanine loans portfolio balance outstanding during the three months ended March 31, 2007 compared to the same period last year, which was partially offset by increased interest rates.

Asset management fees were approximately \$331,000 for the three months ended March 31, 2007 compared to approximately \$318,000 for the same quarter of 2006. Asset management fees relate to 27 hotel properties owned by affiliates for which the Company provided asset management and consulting services. The Company acquired 21 of these hotel properties from said affiliates on March 16, 2005, and the affiliates subsequently sold the remaining six hotel properties. However, the affiliates, pursuant to an agreement, will continue to guarantee a minimum annual fee of approximately \$1.2 million through December 31, 2008.

*Hotel Operating Expenses.* Hotel operating expenses, which consists of room expense, food and beverage expense, other direct expenses, indirect expenses, and management fees, increased approximately \$35.5 million or 56.0% for the three months ended March 31, 2007 compared to the same quarter of 2006, primarily due to approximately \$33.2 million of expenses associated with the nine hotel properties acquired since December 31, 2005 that are included in continuing operations. In addition, hotel operating expenses at comparable hotels experienced an increase of approximately \$2.3 million or 3.7% for the three months ended March 31, 2007 compared to the same quarter of 2006 primarily due to increases in rooms, food and beverage, and indirect expenses.

**Table of Contents**

Rooms expense at comparable hotels increased approximately \$504,000 or 3.0% for the three months ended March 31, 2007 compared to the same quarter of 2006 primarily due to increased occupancy at certain hotels and virtually flat costs at hotels experiencing comparable occupancy due to the fixed nature of maintaining staff. The increase in food and beverage expense at comparable hotels is consistent with the related increase in food and beverage revenues. Indirect expenses at comparable hotels increased approximately \$686,000 or 2.3% for the three months ended March 31, 2007 compared to the same quarter of 2006. Indirect expenses primarily increased as a result of:

increased hotel-level general and administrative expenses due to increased salaries and staffing needs consistent with increased revenues, and

increased franchise fees due to increased room revenues at certain hotels in 2007.

*Property Taxes, Insurance, and Other.* Property taxes, insurance, and other increased approximately \$2.8 million or 54.3% for the three months ended March, 2007 compared to the same quarter of 2006 due to approximately \$2.5 million of expenses associated with the nine hotel properties acquired since December 31, 2005 that are included in continuing operations. Aside from additional costs incurred at these acquired hotels, property taxes, insurance, and other expense increased approximately \$357,000 in the first quarter of 2007 compared to the first quarter of 2006 primarily resulting from increased property insurance rates, particularly related to Florida hotels, and increased property value tax assessments at certain hotels.

*Depreciation and Amortization.* Depreciation and amortization increased approximately \$6.9 million or 69.0% for the three months ended March 31, 2007 compared to the same quarter of 2006 primarily due to approximately \$6.3 million of depreciation associated with the nine hotel properties acquired since December 31, 2005 that are included in continuing operations. Aside from these additional hotels acquired, depreciation and amortization increased approximately \$633,000 in the first quarter of 2007 compared to the first quarter of 2006 as a result of capital improvements made at several comparative hotels since December 31, 2005.

*Corporate General and Administrative.* Corporate general and administrative expense decreased to approximately \$4.6 million for the three months ended March 31, 2007 compared to approximately \$4.8 million for the same quarter of 2006 despite an increase in non-cash expenses associated with stock-based compensation from approximately \$940,000 in the first quarter of 2006 compared to approximately \$1.1 million in the first quarter of 2007. This decrease is primarily the result of an over-accrual of annual performance bonuses in 2006, which were reversed in March 2007 when 2006 bonuses were approved and paid.

*Operating Income.* Operating income increased approximately \$7.3 million to approximately \$24.8 million for the three months ended March 31, 2007 from approximately \$17.5 million for the three months ended March 31, 2006 as result of the aforementioned operating results.

*Interest Income.* Interest income remained flat at approximately \$498,000 for the three months ended March 31, 2007 compared to approximately \$494,000 for the same quarter of 2006.

*Interest Expense and Amortization of Loan Costs.* Interest expense and amortization of loan costs increased approximately \$4.8 million to approximately \$16.7 million for the three months ended March 31, 2007 from approximately \$11.9 million for the same quarter of 2006. The increase in interest expense and amortization of loan costs is associated with the higher average debt balance over the course of the two comparative periods and increased interest rates.

*Write-off of Loan Costs and Exit Fees.* On February 6, 2007, in connection with the Company's sale of its Marriott located in Trumbull, Connecticut, for approximately \$28.3 million, the Company paid down its \$212.0 million mortgage note payable, due December 11, 2009, by approximately \$28.0 million. In connection with this pay-down, the Company wrote-off unamortized loan costs of approximately \$212,000. On March 8, 2007, the Company terminated its \$100.0 million credit facility, due December 23, 2008. In connection with this termination, the Company wrote-off unamortized loan costs of approximately \$490,000. On March 24, 2006, in connection with the sale of eight hotel properties for approximately \$100.4 million, net of closing costs, the buyer assumed approximately \$93.7 million of mortgage debt, due July 1, 2015. Related to this assumption, the Company wrote-off unamortized loan costs of approximately \$687,000.

*Benefit from (Provision for) Income Taxes.* As a REIT, the Company generally will not be subject to federal corporate income tax on the portion of its net income that does not relate to taxable REIT subsidiaries. However, the Company leases each of its hotel properties to Ashford TRS, which is treated as a taxable REIT subsidiary for federal income tax purposes. For the three months ended March 31, 2007 and 2006, the benefit from (provision for) income taxes of approximately \$1.2 million and (\$125,000), respectively, relates to the net (loss) income associated with Ashford TRS. For the three months ended March 31, 2007 and 2006, an additional provision for income taxes of approximately \$714,000 and \$28,000 is included in discontinued operations, respectively.

*Minority Interest.* Minority interest represents a reduction to net income of approximately \$1.3 million and \$922,000 for the three months ended March 31, 2007 and 2006, respectively. Upon formation of the Company on August 29, 2003, minority interest in the operating partnership was established to represent the limited partners' proportionate share of the equity in the operating partnership. Minority interest represents an allocation of net income (loss) available to common unit holders based on the weighted-average limited partnership percentage ownership of common unit holders throughout the period plus dividends related to Class B unit holders.

*Income from Continuing Operations.* Income from continuing operations was approximately \$7.9 million and \$4.3 million for the three months ended March 31, 2007 and 2006, respectively, which represents an increase of approximately \$3.5 million as a result of the aforementioned operating results.

*Income from Discontinued Operations, Net.* During the three months ended March 31, 2007, the Company classified operations from

**Table of Contents**

18 assets as discontinued, including 16 hotel properties and two office buildings. Two of these hotel properties were sold during the first quarter of 2007, which resulted in a gain of approximately \$1.4 million. During the three months ended March 31, 2006, the Company classified operations from 24 assets as discontinued, including 22 hotel properties and two office buildings. Ten of these hotel properties were sold during the first quarter of 2006.

*Net Income.* Net income was approximately \$11.5 million and \$7.5 million for the three months ended March 31, 2007 and 2006, respectively, which represents an increase of approximately \$4.0 million as a result of the aforementioned operating results.

*Preferred Dividends.* During the three months ended March 31, 2007, the Company declared cash dividends of approximately \$1.2 million, or \$0.5344 per diluted share per quarter, for Series A preferred stockholders, and approximately \$1.6 million, or \$0.21 per diluted share per quarter, for Series B preferred stockholders. During the three months ended March 31, 2006, the Company declared cash dividends of approximately \$1.2 million, or \$0.5344 per diluted share per quarter, for Series A preferred stockholders, and approximately \$1.5 million, or \$0.20 per diluted share per quarter, for Series B preferred stockholders.

*Net Income Available to Common Shareholders.* Net income available to common shareholders was approximately \$8.7 million and \$4.7 million for the three months ended March 31, 2007 and 2006, respectively, which represents an increase of approximately \$4.0 million as a result of the aforementioned operating results and preferred dividends.

*Funds From Operations*

Funds From Operations ( FFO ), as defined by the White Paper on FFO approved by the Board of Governors of the National Association of Real Estate Investment Trusts ( NAREIT ) in April 2002, represents net income (loss) computed in accordance with generally accepted accounting principles ( GAAP ), excluding gains or losses from sales of properties and extraordinary items as defined by GAAP, plus depreciation and amortization of real estate assets, and net of adjustments for the portion of these items related to unconsolidated entities and joint ventures. NAREIT developed FFO as a relative measure of performance of an equity REIT to recognize that income-producing real estate historically has not depreciated on the basis determined by GAAP.

We compute FFO in accordance with our interpretation of standards established by NAREIT, which may not be comparable to FFO reported by other REITs that either do not define the term in accordance with the current NAREIT definition or interpret the NAREIT definition differently than us. FFO does not represent cash generated from operating activities as determined by GAAP and should not be considered as an alternative to a) GAAP net income (loss) as an indication of our financial performance or b) GAAP cash flows from operating activities as a measure of our liquidity, nor is it indicative of funds available to satisfy our cash needs, including our ability to make cash distributions. However, to facilitate a clear understanding of our historical operating results, we believe that FFO should be considered along with our net income (loss) and cash flows reported in the consolidated financial statements.

The following table reconciles net income available to common shareholders to FFO available to common shareholders for the three months ended March 31, 2007 and 2006 (in thousands, unaudited):

|  | <b>Three Months<br/>Ended<br/>March 31,<br/>2007</b> | <b>Three Months<br/>Ended<br/>March 31,<br/>2006</b> |
|--|--|--|
| Net income available to common shareholders    | \$ 8,698   | \$ 4,743   |
| Plus real estate depreciation and amortization | 17,116   | 10,725   |
| Remove gains on sales of properties            | (1,388)  |  |
| Remove minority interest                       | 1,827  | 1,585  |
| FFO available to common shareholders           | \$ 26,253  | \$ 17,053  |

For the three months ended March 31, 2007, FFO has not been adjusted to add back dividends on redeemable preferred stock of approximately \$1.6 million and write-off of loan costs and exit fees of approximately \$703,000. For the three months ended March 31, 2006, FFO has not been adjusted to add back dividends on redeemable preferred stock of approximately \$1.5 million and the write-off of loan costs and exit fees of approximately \$687,000.

*LIQUIDITY AND CAPITAL RESOURCES:*

Our principal source of funds to meet our cash requirements, including distributions to stockholders, is our share of the operating partnership's cash flow. The operating partnership's principal sources of cash flows include: (i) cash flow from hotel operations, (ii) interest income from and repayments of our notes receivable portfolio, and (iii) proceeds from sales of hotel properties and other assets.

Cash flows from hotel operations are subject to all operating risks common to the hotel industry, including:

Competition for guests from other hotels;

Adverse effects of general and local economic conditions;

**Table of Contents**

Dependence on demand from business and leisure travelers, which may fluctuate and be seasonal;

Increases in energy costs, airline fares, and other expenses related to travel, which may deter traveling;

Increases in operating costs related to inflation and other factors, including wages, benefits, insurance, and energy;

Overbuilding in the hotel industry, especially in particular markets; and

Actual or threatened acts of terrorism and actions taken against terrorists, which create public concern over travel safety.

During the three months ended March 31, 2007, we completed the following significant transactions, which have or will affect our cash flow and liquidity:

*Capital Stock:*

During the three months ended March 31, 2007, the Company acquired 57,426 shares of treasury stock for approximately \$700,000 in connection with the Company's Stock Plan, which allows employees to sell vested shares of restricted common stock to the Company at current market prices to cover individual federal income taxes withheld on such shares as such shares vest. On March 27, 2007, the Company reissued 20,841 treasury shares as restricted common stock granted to its executives and certain employees.

*Discontinued Operations:*

On February 6, 2007, the Company sold its Marriott located in Trumbull, Connecticut, for approximately \$28.3 million. As the Company acquired this property on December 7, 2006, no gain or loss was recognized on the sale.

On February 8, 2007, the Company sold its Fairfield Inn in Princeton, Indiana, for approximately \$3.2 million. In connection with this sale, the Company expects to recognize a gain of approximately \$1.4 million, of which related income tax gains were deferred through a 1031 like-kind exchange.

*Notes Receivable:*

On February 6, 2007, the Company received approximately \$8.1 million related to all principal and interest due under its \$8.0 million note receivable, due February 2007.

*Indebtedness:*

On January 30, 2007, the Company completed a \$20.0 million draw on its \$150.0 million credit facility, due August 16, 2008.

On February 6, 2007, in connection with the Company's sale of its Marriott located in Trumbull, Connecticut, for approximately \$28.3 million, the Company paid down its \$212.0 million mortgage note payable, due December 11, 2009, by approximately \$28.0 million.

*Dividends:*

During the three months ended March 31, 2007, the Company declared cash dividends of approximately \$17.5 million, or \$0.21 per diluted share per quarter, related to both common stockholders and common unit holders, of which approximately \$15.5 million and \$2.0 million related to each, respectively.

During the three months ended March 31, 2007, the Company declared cash dividends of approximately \$729,000, or \$0.19 per diluted share per quarter, related to Class B unit holders.

During the three months ended March 31, 2007, the Company declared cash dividends of approximately \$1.2 million, or \$0.5344 per diluted share per quarter, related to Series A preferred stockholders.

During the three months ended March 31, 2007, the Company declared cash dividends of approximately \$1.6 million, or \$0.21 per diluted share per quarter, related to Series B preferred stockholders.

*Net Cash Flow Provided By Operating Activities.* For the three months ended March 31, 2007, net cash flow provided by operating activities of approximately \$17.4 million decreased approximately \$14.7 million from net cash flow provided by operating activities of approximately \$32.1 million for the same period of 2006. The decrease in net cash flow provided by operating activities was primarily attributable to an increase in restricted cash in 2007 compared to a

decrease in restricted cash in 2006. This change offset improved operating income in 2007, which resulted from improved operations at the 56 comparable hotels as well as the nine hotels acquired since December 2005 included in continuing operations.

*Net Cash Flow Provided By Investing Activities.* For the three months ended March 31, 2007, net cash flow provided by investing activities was approximately \$3.6 million, which consisted of approximately \$30.6 million related to the sales of two hotel properties and approximately \$8.0 million related to payments on notes receivable. These cash inflows were partially offset by approximately \$15.0 million related to the acquisitions of hotel properties and related deposits and approximately \$19.9 million of improvements to various hotel properties. For the three months ended March 31, 2006, net cash flow used in investing activities was approximately \$20.8 million, which consisted of approximately \$28.5 million related to the acquisition of a hotel property in Durham, North



**Table of Contents**

Carolina, and approximately \$9.7 million of improvements to various hotel properties. These cash outlays were somewhat offset by proceeds of approximately \$17.4 million related to the sales of ten hotel properties.

*Net Cash Flow Used In Financing Activities.* For the three months ended March 31, 2007, net cash flow used in financing activities was approximately \$29.3 million, which represents approximately \$20.0 million of dividends paid, \$28.6 million of payments on indebtedness and capital leases, \$70,000 of payments of loan costs, and \$700,000 of payments to acquire treasury shares. These cash outlays were partially offset by a \$20.0 million draw on the Company's \$150.0 million credit facility. For the three months ended March 31, 2006, net cash flow provided by financing activities was approximately \$19.0 million, which represents \$10.0 million in draws on the Company's \$100.0 million credit facility and approximately \$128.1 million of net proceeds received from the Company's follow-on public offering on January 25, 2006, partially offset by approximately \$13.7 million of dividends paid, \$105.2 million of payments on indebtedness and capital leases, \$187,000 of payments of loan costs, and \$33,000 of costs associated with issuing common shares in exchange for units of limited partnership interest.

In general, we are focused exclusively on investing in the hospitality industry across all segments, including direct hotel investments, first mortgages, mezzanine loans, and eventually sale-leaseback transactions. We intend to acquire and, in the appropriate market conditions, develop additional hotels and provide structured financings to owners of lodging properties. We may incur indebtedness to fund any such acquisitions, developments, or financings. We may also incur indebtedness to meet distribution requirements imposed on REITs under the Internal Revenue Code to the extent that working capital and cash flow from our investments are insufficient to fund required distributions.

However, no assurances can be given that we will obtain additional financings or, if we do, what the amount and terms will be. Our failure to obtain future financing under favorable terms could adversely impact our ability to execute our business strategy. In addition, we may selectively pursue mortgage financing on individual properties and our mortgage investments.

We will acquire or develop additional hotels and invest in structured financings only as suitable opportunities arise, and we will not undertake such investments unless adequate sources of financing are available. Funds for future hotel-related investments are expected to be derived, in whole or in part, from future borrowings under a credit facility or other loan or from proceeds from additional issuances of common stock, preferred stock, or other securities.

However, other than the aforementioned acquisitions and those mentioned in subsequent events discussion below, we have no formal commitment or understanding to invest in additional assets, and there can be no assurance that we will successfully make additional investments.

Our existing hotels are located in developed areas that contain competing hotel properties. The future occupancy, ADR, and RevPAR of any individual hotel could be materially and adversely affected by an increase in the number or quality of the competitive hotel properties in its market area. Competition could also affect the quality and quantity of future investment opportunities.

***SUBSEQUENT EVENTS:***

On April 3, 2007, the Company reached a definitive agreement to sell its Hampton Inn in Horse Cave, Kentucky, for approximately \$3.4 million. As of March 31, 2007, the carrying value of this hotel was approximately \$2.9 million. Consequently, the Company expects to recognize a gain on this sale, of which related income tax gains are expected to be deferred through a 1031 like-kind exchange.

On April 9, 2007, the Company drew \$45.0 million on its \$47.5 million credit facility, due October 10, 2008.

On April 10, 2007, the Company repaid its \$45.0 million outstanding balance on its \$150.0 million credit facility, due August 16, 2008, and terminated the facility. In connection with this termination, the Company wrote-off unamortized loan costs of approximately \$1.2 million.

On April 11, 2007, the Company acquired a 51-property hotel portfolio ( CNL Portfolio ) from CNL Hotels and Resorts, Inc. ( CNL ) for approximately \$2.4 billion plus closing costs of approximately \$80.0 million. Pursuant to this agreement, the Company acquired 100% of 33 properties and 70%-89% of 18 properties through existing joint ventures. To fund this acquisition, the Company utilized several sources as follows: borrowings of approximately \$928.5 million of ten-year, fixed-rate debt at an average blended interest rate of 5.95%, approximately \$555.1 million of two-year, variable-rate debt with two one-year extension options at an interest rate of LIBOR plus 1.65%, and approximately \$325.0 million of one-year, variable-rate debt with two one-year extension options at an interest rate of

LIBOR plus 1.5%, the sale of 8.0 million shares of Series C Cumulative Redeemable Preferred Stock for approximately \$200.0 million at a dividend rate of LIBOR plus 2.5%, and assumed fixed-rate debt of approximately \$432.3 million (net of debt attributable to joint venture partners), representing ten fixed-rate loans with an average blended interest rate of 6.09% and expiration dates ranging from 2008 to 2025. In addition, the Company executed a \$200.0 million credit facility with an interest rate of LIBOR plus a range of 1.55% to 1.95% depending on the loan-to-value ratio, which matures April 9, 2010 with two one-year extension options, requires interest-only payments through maturity, and requires quarterly commitment fees ranging from 0.125% to 0.20% of the average undrawn balance during the quarter. To fund this acquisition, the Company drew approximately \$50.0 million on this credit facility. With respect to this acquisition, the Company assumed certain existing management agreements. Based on the Company's preliminary review of these management agreements, the Company believes that the terms of certain management agreements are more favorable to the manager than a typical current-market management agreement. As a result, the Company anticipates recording an unfavorable contract liability of approximately \$10.3 million related to these management agreements, which will be amortized as a reduction to incentive management fees on a straight-line basis over the initial terms of the related management agreements.

On April 11, 2007, the Company acquired the remaining 15% joint venture interest in the Hyatt Regency Dearborn in Detroit, Michigan, for approximately \$7.5 million, which represents approximately \$2.9 million in cash and assumed debt of approximately

**Table of Contents**

\$4.6 million. The Company acquired the other 85% interest pursuant to its acquisition of CNL Portfolio, which was consummated April 11, 2007, as discussed above.

On April 11, 2007, the Company purchased four 6.0% LIBOR interest rate caps with a total notional amount of approximately \$555.1 million, which mature May 9, 2009, to limit its exposure to rising interest rates on \$555.1 million of its variable-rate debt. On April 25, 2007, the Company terminated approximately \$180.1 million of these caps in connection with its pay-down of approximately \$180.1 million of its variable-rate debt protected by these caps, as discussed below.

On April 13, 2007, the Company filed a Form S-3 related to the registration of an indeterminate value of securities for potential future issuance, including common stock, preferred stock, debt, and warrants. The Company prepaid filing fees for the issuance of \$1.0 billion of said securities.

On April 16, 2007, the Company drew \$25.0 million on its \$200.0 million credit facility, due April 9, 2010.

On April 24, 2007, the Company sold its Radisson Hotel in Indianapolis, Indiana, for approximately \$5.4 million. As of March 31, 2007, the carrying value of this hotel was approximately \$2.5 million. Consequently, the Company expects to recognize a gain on this sale, of which related income tax gains are expected to be deferred through a 1031 like-kind exchange.

On April 24, 2007, in a follow-on public offering, the Company issued 48,875,000 shares of its common stock at \$11.75 per share, which generated gross proceeds of approximately \$574.3 million. However, the aggregate proceeds to the Company, net of underwriters' discount and offering costs, was approximately \$549.0 million. The 48,875,000 shares issued include 6,375,000 shares sold pursuant to an over-allotment option granted to the underwriters. The net proceeds were used to pay-down the \$45.0 million outstanding balance on its \$47.5 million credit facility, due October 10, 2008, payoff the \$325.0 million variable-rate loan, due April 9, 2008, and pay-down its \$555.1 million variable-rate loan, due May 9, 2009, by approximately \$180.1 million. These three debt payments were made on April 25, 2007, April 24, 2007, and April 25, 2007, respectively. The Company incurred prepayment penalties of approximately \$559,000 related to the \$180.1 million pay-down.

On April 26, 2007, the Company sold its Fairfield Inn in Evansville, Indiana, for approximately \$5.5 million. As of March 31, 2007, the carrying value of this hotel was approximately \$4.8 million. Consequently, the Company expects to recognize a gain on this sale, of which related income tax gains are expected to be deferred through a 1031 like-kind exchange.

On April 27, 2007, the Company entered into a definitive agreement to acquire a Marriott Residence Inn and a Hampton Inn, both in Jacksonville, Florida, from MS Resort Holdings LLC for approximately \$35.8 million in cash. The acquisition is expected to close in late May 2007.

On April 27, 2007, the Company sold its Embassy Suites in Phoenix, Arizona, for approximately \$25.0 million. As of March 31, 2007, the carrying value of this hotel was approximately \$15.8 million. Consequently, the Company expects to recognize a gain on this sale, of which related income tax gains are expected to be deferred through a 1031 like-kind exchange.

On May 2, 2007, the Company sold its Radisson Hotel in Covington, Kentucky, and an office building for approximately \$22.4 million. As of March 31, 2007, the carrying value of these properties was approximately \$18.2 million. Consequently, the Company expects to recognize a gain on this sale, of which related income tax gains are expected to be deferred through a 1031 like-kind exchange.

On May 3, 2007, the Company repaid \$25.0 million on its \$200.0 million credit facility, due April 9, 2010.

On May 8, 2007, the Company received approximately \$8.6 million related to all principal and interest due under its \$8.5 million note receivable, due June 2007.

***INFLATION:***

We rely entirely on the performance of our properties and the ability of the properties' managers to increase revenues to keep pace with inflation. Hotel operators can generally increase room rates rather quickly, but competitive pressures may limit their ability to raise rates faster than inflation. Our general and administrative costs, such as real estate and personal property taxes, property and casualty insurance, and utilities, are subject to inflation as well.

***SEASONALITY:***

Our properties' operations historically have been seasonal as certain properties maintain higher occupancy rates during the summer months. This seasonality pattern causes fluctuations in our quarterly lease revenue under our percentage leases. We anticipate that our cash flow from the operations of the properties will be sufficient to enable us to make quarterly distributions to maintain our REIT status. To the extent that cash flow from operations is insufficient during any quarter due to temporary or seasonal fluctuations in lease revenue, we expect to utilize other cash on hand or borrowings to fund required distributions. However, we cannot make any assurances that we will make distributions in the future.

*CRITICAL ACCOUNTING POLICIES:*

The critical accounting policies which we believe are the most significant to fully understand and evaluate our reported financial results are described below:

**Table of Contents**

**Use of Estimates** The preparation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

In addition, in connection with the Company's acquisition of Marriott Crystal Gateway hotel in Arlington, Virginia, on July 13, 2006, the Company assumed the existing management agreement, which expires in 2017 with three ten-year renewal options and provides for a base management fee of 3% of the hotel's gross revenues plus certain incentive management fees. Based on the Company's review of this management agreement, the Company concluded that the terms are more favorable to the manager than a typical current market management agreement. As a result, the Company recorded an unfavorable contract liability of approximately \$15.8 million related to this management agreement as of the acquisition date based on the present value of expected cash outflows over the initial term of the agreement, which is being amortized as a reduction to incentive management fees on a straight-line basis over the initial term of the agreement.

**Investment in Hotel Properties** Hotel properties are stated at cost. However, the initial properties contributed upon the Company's formation are stated at the predecessor's historical cost, net of any impairment charges, plus a minority interest partial step-up related to the acquisition of minority interest from unaffiliated parties associated with four of the initial properties. All improvements and additions which extend the useful life of hotel properties are capitalized.

**Impairment of Investment in Hotel Properties** Hotel properties are reviewed for impairment whenever events or changes in circumstances indicate that the carrying values of such hotel properties may not be recoverable. The Company tests for impairment in several situations, including when current or projected cash flows are less than historical cash flows, when it becomes more likely than not that a hotel property will be sold before the end of its previously estimated useful life, and when events or changes in circumstances indicate that a hotel property's net book value may not be recoverable. In evaluating the impairment of hotel properties, the Company makes many assumptions and estimates, including projected cash flows, holding period, expected useful life, future capital expenditures, and fair values, which considers capitalization rates, discount rates, and comparable selling prices. If an asset was deemed to be impaired, the Company would record an impairment charge for the amount that the property's net book value exceeds its fair value. To date, no such impairment charges have been recognized.

**Depreciation and Amortization Expense** Depreciation expense is based on the estimated useful life of the Company's assets, while amortization expense for leasehold improvements is based on the shorter of the lease term or the estimated useful life of the related assets. Presently, hotel properties are depreciated using the straight-line method over lives which range from 15 to 39 years for buildings and improvements and 3 to 5 years for furniture, fixtures, and equipment. While the Company believes its estimates are reasonable, a change in estimated lives could affect depreciation expense and net income (loss) as well as the gain or loss on the potential sale of any of the Company's hotels.

**Assets Held For Sale and Discontinued Operations** The Company records assets as held for sale when management has committed to a plan to sell the assets, actively seeks a buyer for the assets, and the consummation of the sale is considered probable and is expected within one year. The related operations of assets held for sale are reported as discontinued if a) such operations and cash flows can be clearly distinguished, both operationally and financially, from the ongoing operations of the Company, b) such operations and cash flows will be eliminated from ongoing operations once the disposal occurs, and c) the Company will not have any significant continuing involvement subsequent to the disposal.

**Notes Receivable** The Company provides mezzanine and first-mortgage financing in the form of loans. Loans receivable are recorded at cost, adjusted for net origination fees and costs. Premiums, discounts, and net origination fees are amortized or accreted as an adjustment to interest income using the effective interest method. Loans receivable are reviewed for potential impairment at each balance sheet date. A loan receivable is considered impaired when it becomes probable, based on current information, that the Company will be unable to collect all amounts due according to the loan's contractual terms. The amount of impairment, if any, is measured by comparing the recorded amount of the loan to the present value of the expected cash flows or the fair value of the collateral. If a loan was

deemed to be impaired, the Company would record a reserve for loan losses through a charge to income for any shortfall. To date, no such impairment charges have been recognized.

In accordance with Financial Accounting Standards Board Interpretation No. 46, Consolidation of Variable Interest Entities, as revised ( FIN No. 46 ), variable interest entities, as defined, are required to be consolidated by their primary beneficiaries if the variable interest entities do not effectively disperse risks among parties involved. The Company's mezzanine and first-mortgage loans receivable are each secured by various hotel properties or partnership interests in hotel properties and are subordinate to primary loans related to the secured hotels. All such loans receivable are considered to be variable interests in the entities that own the related hotels, which are variable interest entities.

However, the Company is not considered to be the primary beneficiary of these hotel properties as a result of holding these loans. Therefore, the Company does not consolidate such hotels for which it has provided financing. Interests in entities acquired or created in the future will be evaluated based on FIN No. 46 criteria, and such entities will be consolidated, if required. The analysis utilized by the Company in evaluating FIN No. 46 criteria involves considerable management judgment and assumptions.

**Recent Accounting Pronouncements** In July 2006, the FASB issued FASB Interpretation No. 48, Accounting for Uncertainty in Income Taxes, an Interpretation of FASB Statement No. 109 ( FIN No. 48 ), effective January 1, 2007. FIN No. 48 prescribes a recognition threshold and measurement attribute for the recognition and measurement of a tax position taken in a tax return. FIN No. 48 requires that a determination be made as to whether it is more likely than not that a tax position taken, based on its technical merits, will be sustained upon examination, including resolution of any appeals and litigation processes. If the more-likely-than-not threshold is met, the tax position must be measured to determine the amount of benefit, if any, to recognize in the financial statements. FIN No. 48 applies to all tax positions related to income taxes subject to FASB Statement No. 109, Accounting for Income Taxes,

**Table of Contents**

but does not apply to tax positions related to FASB Statement No. 5, Accounting for Contingencies. The Company or its subsidiaries file income tax returns in the U.S. federal jurisdiction and various states. Tax years 2003 through 2006 and 2002 through 2006 remain subject to potential examination by certain federal and state taxing authorities, respectively. No income tax examinations are currently in process. As the Company determined no material unrecognized tax benefits or liabilities exist, the adoption of FIN No. 48, effective January 1, 2007, did not impact the Company's financial condition or results of operations. In addition, the Company classifies interest and penalties related to underpayment of income taxes as income tax expense.

**ITEM 3: QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

Our primary market risk exposure consists of changes in interest rates on borrowings under our debt instruments that bear interest at variable rates that fluctuate with market interest rates. The analysis below presents the sensitivity of the market value of our financial instruments to selected changes in market interest rates.

As of March 31, 2007, our \$1.1 billion debt portfolio consisted of approximately \$853.6 million, or 79%, of fixed-rate debt, with interest rates ranging from 5.41% to 7.24%, and approximately \$229.0 million, or 21%, of variable-rate debt.

Periodically, we purchase derivatives to increase stability related to interest expense and to manage our exposure to interest rate movements or other identified risks. To accomplish this objective, we primarily use interest rate swaps and caps as part of our cash flow hedging strategy. Interest rate swaps designated as cash flow hedges involve the receipt of variable-rate amounts in exchange for fixed-rate payments over the life of the agreements without exchange of the underlying principal amount. Interest rate caps provide us with interest rate protection above the strike rate on the cap and result in us receiving interest payments when interest rates exceed the cap strike. As of March 31, 2007, we owned the following interest rate caps:

On October 28, 2005, we purchased a 7.0% LIBOR interest rate cap with a \$45.0 million notional amount, which matures October 15, 2007, to limit our exposure to rising interest rates on \$45.0 million of its variable-rate debt. We designated the \$45.0 million cap as a cash flow hedge of our exposure to changes in interest rates on a corresponding amount of variable-rate debt.

On December 6, 2006, we purchased a 6.25% LIBOR interest rate cap with a \$212.0 million notional amount, which matures December 11, 2009, to limit our exposure to rising interest rates on \$212.0 million of its variable-rate debt. We designated the \$212.0 million cap as a cash flow hedge of our exposure to changes in interest rates on a corresponding amount of variable-rate debt.

On December 6, 2006, we purchased a 6.25% LIBOR interest rate cap with a \$35.0 million notional amount, which matures December 11, 2009, to limit our exposure to rising interest rates on future variable-rate debt that we intend to draw over the next two years as capital expenditures are incurred. As this cap did not meet applicable hedge accounting criteria, it is not designated as a cash flow hedge.

As of March 31, 2007, derivatives with a fair value of approximately \$107,000 were included in other assets.

For the three months ended March 31, 2007, the impact to our results of operations of a one-point change in interest rate on the outstanding balance of variable-rate debt as of March 31, 2007 would be approximately \$573,000.

As of March 31, 2007, our \$95.0 million portfolio of notes receivable consisted of approximately \$72.0 million of outstanding variable-rate notes and approximately \$23.0 million of outstanding fixed-rate notes. For the three months ended March 31, 2007, the impact to our results of operations of a one-point change in interest rate on the outstanding balance of variable-rate notes receivable as of March 31, 2007 would be approximately \$180,000.

The above amounts were determined based on the impact of hypothetical interest rates on our borrowing and lending portfolios, and assume no changes in our capital structure. As the information presented above includes only those exposures that exist as of March 31, 2007, it does not consider exposures or positions which could arise after that date. Hence, the information presented herein has limited predictive value. As a result, the ultimate realized gain or loss with respect to interest rate fluctuations will depend on the exposures that arise during the period, the hedging strategies at the time, and the related interest rates.

**ITEM 4: CONTROLS AND PROCEDURES**

Our management, with the participation of our Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of our disclosure controls and procedures as of the end of the period covered by this report. Based on

that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures as of the end of the period covered by this report have been designed and are functioning effectively to provide reasonable assurance that the information required to be disclosed by us in reports filed under the Securities Exchange Act of 1934 is recorded, processed, summarized, and reported within the time periods specified in the SEC's rules and forms. We believe that a controls system, no matter how well designed and operated, cannot provide absolute assurance that the objectives of the controls system are met, and no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, within a company have been detected. Management is required to apply judgment in evaluating the cost-benefit relationship of possible controls and procedures.

There have been no changes in our internal controls over financial reporting during our most recent fiscal quarter that have materially affected, or are reasonably likely to materially affect, our internal controls over financial reporting.



**Table of Contents**

**PART II: OTHER INFORMATION**

**ITEM 1: LEGAL PROCEEDINGS**

We are currently subject to litigation arising in the normal course of our business. In the opinion of management, none of these lawsuits or claims against us, either individually or in the aggregate, is likely to have a material adverse effect on our business, results of operations, or financial condition. In addition, we currently have adequate insurance in place to cover any such significant litigation.

**ITEM 1A: RISK FACTORS**

No changes.

**ITEM 2: UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS**

None.

**ITEM 3: DEFAULTS UPON SENIOR SECURITIES**

None.

**ITEM 4: SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS**

None.

**ITEM 5: OTHER INFORMATION**

None.

**Table of Contents**

**ITEM 6: EXHIBITS**

| Exhibit<br>Number | Description of Exhibit   |
|-------------------|--|
| *10.1.4           | Third Amended and Restated Agreement of Limited Partnership of Ashford Hospitality Limited Partnership, dated May 7, 2007.   |
| *10.33.1.1        | Amendment #1 to Agreement and Plan of Merger, dated February 21, 2007, between the Registrant, MS Resort Holdings LLC, MS Resort Acquisition LLC, MS Resort Purchase LLC, and CNL Hotels & Resorts, Inc.   |
| *10.33.1.2        | Amendment #2 to Agreement and Plan of Merger, dated April 4, 2007, between the Registrant, MS Resort Holdings LLC, MS Resort Acquisition LLC, MS Resort Purchase LLC, and CNL Hotels & Resorts, Inc.   |
| *10.33.4.6        | Form of Guaranty for Fixed-Rate Pool between the Registrant and Wachovia Bank, National Association, dated April 11, 2007.   |
| *10.33.4.7        | Guaranty Agreement for Floating-Rate Pool between Registrant and Wachovia Bank, National Association, dated April 11, 2007.  |
| *10.33.4.8        | Guaranty Agreement for Junior Mezzanine Loan between Registrant and Wachovia Bank, National Association, dated April 11, 2007.   |
| *10.33.4.9        | Guaranty Agreement for Intermediate Mezzanine Loan between Registrant and Wachovia Bank, National Association, dated April 11, 2007.   |
| *10.33.4.10       | Guaranty Agreement for Senior Mezzanine Loan between Registrant and Wachovia Bank, National Association, dated April 11, 2007.   |
| *31.1             | Certification of the Chief Executive Officer Required by Rule 13a-14(a) of the Securities Exchange Act of 1934, as amended   |
| *31.2             | Certification of the Chief Financial Officer Required by Rule 13a-14(a) of the Securities Exchange Act of 1934, as amended   |
| *31.3             | Certification of the Chief Accounting Officer Required by Rule 13a-14(a) of the Securities Exchange Act of 1934, as amended  |
| *32.1             | Certification of the Chief Executive Officer Required by Rule 13a-14(b) of the Securities Exchange Act of 1934, as amended (In accordance with Sec Release 33-8212, this exhibit is being furnished, and is not being filed as part of this report or as a separate disclosure document, and is not being incorporated by reference into any Securities Act of 1933 registration statement.) |
| *32.2             | Certification of the Chief Financial Officer Required by Rule 13a-14(b) of the Securities Exchange Act of 1934, as amended (In accordance with Sec Release 33-8212, this exhibit is being furnished, and is not being filed as part of this report or as a separate disclosure document, and is not being incorporated by reference into any Securities Act of 1933 registration statement.) |

\*32.3 Certification of the Chief Accounting Officer Required by Rule 13a-14(b) of the Securities Exchange Act of 1934, as amended (In accordance with Sec Release 33-8212, this exhibit is being furnished, and is not being filed as part of this report or as a separate disclosure document, and is not being incorporated by reference into any Securities Act of 1933 registration statement.)

\* filed herewith

**Table of Contents**

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Dated: May 9, 2007

By: /s/ MONTGOMERY J. BENNETT  
Montgomery J. Bennett  
Chief Executive Officer  
(Principal Executive Officer)

Dated: May 9, 2007

By: /s/ DAVID J. KIMICHIK  
David J. Kimichik  
Chief Financial Officer  
(Principal Financial Officer)

Dated: May 9, 2007

By: /s/ MARK L. NUNNELEY  
Mark L. Nunneley  
Chief Accounting Officer  
(Principal Accounting Officer)

34

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**Table of Contents**

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