GENTEX CORP Form 10-Q November 02, 2010

#### **UNITED STATES** SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549 **FORM 10-Q**

(Mark one)

**Table of Contents** 

#### **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES** þ **EXCHANGE ACT OF 1934**

For the quarterly period ended September 30, 2010

or

#### TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES 0 **EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to

# **Commission File Number 0-10235** GENTEX CORPORATION

(Exact name of registrant as specified in its charter)

Michigan

(State or other jurisdiction of incorporation or organization)

600 N. Centennial, Zeeland, Michigan

(Address of principal executive offices)

#### (616) 772-1800

(Registrant s telephone number, including area code)

(Former name, former address and former fiscal year, if changed since last report) Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes b No o Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (Section 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes b No o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer b

Accelerated filer o

Non-accelerated filer o

Smaller reporting company o

(Do not check if smaller

reporting company)

Indicate by a check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes o No b

APPLICABLE ONLY TO ISSUERS INVOLVED IN BANKRUPTCY PROCEEDINGS DURING THE **PROCEEDING FIVE YEARS:** 

Indicate by check mark whether the registrant has filed all documents and reports required to be filed by Sections 12, 13 or 15(d) of the Securities Exchange Act of 1934 subsequent to the distribution of securities under a plan confirmed

38-2030505 (I.R.S. Employer Identification No.)

49464

(Zip Code)

# Edgar Filing: GENTEX CORP - Form 10-Q

by a court. Yes o No o

APPLICABLE ONLY TO CORPORATE ISSUERS:

Indicate the number of shares outstanding of each of the issuer s classes of common stock, as of the latest practicable date.

Class

Shares Outstanding at October 22, 2010

140,359,244

Common Stock, \$0.06 Par Value

Exhibit Index located at page 19 Page 1 of 23

#### **TABLE OF CONTENTS**

PART I FINANCIAL INFORMATION Item 1. Consolidated Financial Statements CONDENSED CONSOLIDATED BALANCE SHEETS UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF INCOME UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS Item 2. Management s Discussion And Analysis Of Financial Condition And Results Of Operations Item 3. Quantitative And Qualitative Disclosures About Market Risk Item 4. Controls And Procedures PART II OTHER INFORMATION Item 1A. Risk Factors Item 6. Exhibits **SIGNATURES** EXHIBIT INDEX Exhibit 31.1 Exhibit 31.2 Exhibit 32 **EX-101 INSTANCE DOCUMENT EX-101 SCHEMA DOCUMENT EX-101 CALCULATION LINKBASE DOCUMENT** EX-101 LABELS LINKBASE DOCUMENT **EX-101 PRESENTATION LINKBASE DOCUMENT** 

# PART I FINANCIAL INFORMATION Item 1. Consolidated Financial Statements. GENTEX CORPORATION AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS

ASSETS	September 30, 2010 (Unaudited)		December 31, 2009 (Audited)	
CURRENT ASSETS Cash and cash equivalents Short-term investments Accounts receivable, net Inventories Prepaid expenses and other	\$	303,717,898 85,671,421 106,681,882 92,106,366 20,347,709	\$	336,108,446 17,123,647 71,159,512 53,608,996 27,412,894
Total current assets		608,525,276		505,413,495
PLANT AND EQUIPMENT NET		196,545,669		197,530,249
OTHER ASSETS Long-term investments Patents and other assets, net		123,803,570 13,408,112		109,155,248 10,504,497
Total other assets		137,211,682		119,659,745
Total assets	\$	942,282,627	\$	822,603,489
LIABILITIES AND SHAREHOLDERS INVESTMENT				
CURRENT LIABILITIES Accounts payable Accrued liabilities	\$	50,105,699 33,262,951	\$	27,456,747 31,181,031
Total current liabilities		83,368,650		58,637,778
DEFERRED INCOME TAXES		29,065,488		28,036,968
SHAREHOLDERS INVESTMENT Common stock Additional paid-in capital Retained earnings Other shareholders investment		8,421,555 309,635,160 493,571,046 18,220,728		8,300,363 270,351,796 438,937,242 18,339,342

Table of Contents

Total shareholders investment			829,848,489		735,928,743
Total liabilities and shareholders	investment	\$	942,282,627	\$	822,603,489
See accompanying notes to condensed consolidated financial statements.					

# GENTEX CORPORATION AND SUBSIDIARIES UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF INCOME

	Three Months Ended September 30			nths Ended nber 30
NET SALES	2010 \$ 206,832,953	2009 \$ 155,741,847	2010 \$ 594,162,842	2009 \$ 366,915,101
COST OF GOODS SOLD	133,073,198	101,386,005	377,940,892	254,454,384
Gross profit	73,759,755	54,355,842	216,221,950	112,460,717
OPERATING EXPENSES:		11.055.015	46.004.000	24 555 020
Engineering, research and development Selling, general & administrative	16,463,760 10,323,698	11,955,915 9,296,514	46,024,900 29,830,097	34,557,839 26,522,075
Total operating expenses	26,787,458	21,252,429	75,854,997	61,079,914
Income from operations	46,972,297	33,103,413	140,366,953	51,380,803
OTHER INCOME (EXPENSE) Investment income Impairment loss on available-for-sale	620,160	567,664	1,689,047	2,627,968
securities Other, net	0 2,578,853	0 1,911,329	0 6,141,627	(1,290,590) (1,219,762)
Total other income	3,199,013	2,478,993	7,830,674	117,616
Income before provision for income taxes	50,171,310	35,582,406	148,197,627	51,498,419
PROVISION FOR INCOME TAXES	15,880,066	11,645,552	47,386,923	16,909,189
NET INCOME	\$ 34,291,244	\$ 23,936,854	\$100,810,704	\$ 34,589,230
EARNINGS PER SHARE:				
Basic Diluted	\$ 0.25 \$ 0.24	\$ 0.17 \$ 0.17	\$ 0.73 \$ 0.72	\$ 0.25 \$ 0.25
Cash Dividends Declared per Share See accompanying not	\$ 0.11 es to condensed c	\$ 0.11 onsolidated financi	\$ 0.33 al statements.	\$ 0.33

# GENTEX CORPORATION AND SUBSIDIARIES UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS For the Nine Months Ended September 30, 2010 and 2009

	2010	2009
CASH FLOWS FROM OPERATING ACTIVITIES:		
Net income (loss)	\$ 100,810,704	\$ 34,589,230
Adjustments to reconcile net income (loss) to net cash provided by operating	φ 100,010,701	¢ 51,509,250
activities:		
Depreciation and amortization	29,591,073	28,895,520
(Gain) loss on disposal of assets	662,402	409,489
(Gain) loss on sale of investments	(4,379,689)	2,086,250
Impairment loss on available-for-sale securities	0	1,290,590
Deferred income taxes	4,164,643	(5,208,670)
Stock-based compensation expense related to employee stock options,		
employee stock purchases and restricted stock	7,669,990	6,876,619
Excess tax benefits from stock-based compensation	(585,954)	0
Change in operating assets and liabilities:		
Accounts receivable, net	(35,522,370)	(29,807,906)
Inventories	(38,497,371)	8,315,421
Prepaid expenses and other	3,686,589	12,264,207
Accounts payable	22,648,952	12,515,291
Accrued liabilities, excluding dividends declared	1,859,735	11,398,168
Net cash provided by (used for) operating activities	92,108,704	83,624,209
CASH FLOWS FROM INVESTING ACTIVITIES:		
Plant and equipment additions	(29,126,357)	(16,452,961)
Proceeds from sale of plant and equipment	480,460	10,754
(Increase) decrease in investments	(78,123,603)	18,952,520
(Increase) decrease in other assets	(4,095,559)	336,465
Net cash provided by (used for) investing activities	(110,865,059)	2,846,778
CASH FLOWS FROM FINANCING ACTIVITIES:		
Issuance of common stock from stock plan transactions	31,734,568	488,133
Cash dividends paid	(45,954,715)	(45,435,764)
Excess tax benefits from stock-based compensation	585,954	0
Net cash provided by (used for) financing activities	(13,634,193)	(44,947,631)
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	(32,390,548)	41,523,356

#### Table of Contents

CASH AND CASH EQUIVALENTS, beginning of period	336,108,446	294,306,512
CASH AND CASH EQUIVALENTS, end of period	\$ 303,717,898	\$ 335,829,868
See accompanying notes to condensed consolidated financ	ial statements.	

### <u>GENTEX CORPORATION AND SUBSIDIARIES</u> NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

- (1) The unaudited condensed consolidated financial statements included herein have been prepared by the Registrant, without audit, pursuant to the rules and regulations of the Securities and Exchange Commission. Certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States have been condensed or omitted pursuant to such rules and regulations, although the Registrant believes that the disclosures are adequate to make the information presented not misleading. It is suggested that these unaudited condensed consolidated financial statements be read in conjunction with the financial statements and notes thereto included in the Registrant s 2009 annual report on Form 10-K.
- (2) In the opinion of management, the accompanying unaudited condensed consolidated financial statements contain all adjustments, consisting of only a normal and recurring nature, necessary to present fairly the financial position of the Registrant as of September 30, 2010, and the results of operations and cash flows for the interim periods presented.
- (3) Adoption of New Accounting Standards

In January 2010, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update No. 2010-06, Improving Disclosures about Fair Value Measurements (ASU 2010-06). ASU 2010-06 amended ASC 820 to require a number of additional disclosures regarding fair value measurements. The amended guidance requires entities to disclose the amounts of significant transfers between Level 1 and Level 2 of the fair value hierarchy and the reasons for these transfers, the reasons for any transfers in or out of Level 3, and information in the reconciliation of recurring Level 3 measurements about purchases, sales, issuances and settlements on a gross basis. The ASU also clarified the requirement for entities to disclose information about both the valuation techniques and inputs used in estimating Level 2 and Level 3 fair value measurements. The amended guidance was effective for financial periods beginning after December 15, 2009, except the requirement to disclose Level 3 transactions on a gross basis, which becomes effective for financial periods beginning after December 15, 2010. ASU 2010-06 did not have a material effect on the Company s consolidated financial position or results of operations. The additional disclosure requirements of ASU 2010-06 have been included in Note 4.

(4) Investments

FASB has issued authoritative guidance at ASC 820, Fair Value Measurements. This statement established a framework for measuring the fair value of assets and liabilities. This framework is intended to provide increased consistency in how fair value determinations are made under various existing accounting standards that permit, or in some cases, require estimates of fair-market value. This standard also expanded financial statement disclosure requirements about a company s use of fair-value measurements, including the effect of such measure on earnings.

#### Table of Contents

#### GENTEX CORPORATION AND SUBSIDIARIES

# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS Continued (Unaudited)

#### (4) Investments (continued)

The Company adopted the provisions of ASC 820 related to its financial assets and liabilities in 2008, and to its non-financial assets and liabilities in 2009, neither of which had a material impact on the Company s consolidated financial position, results of operations or cash flows. The Company s investment securities are classified as available for sale and are stated at fair value based on quoted market prices. Assets or liabilities that have recurring measurements are shown below as of September 30, 2010:

		Fair Value Meas Quoted Prices in Active	uren	nents at Reportin	ng Date Using
		Markets		Significant Other	Significant
	Total as of ptember 30,	for Identical Assets		Observable Inputs	Unobservable Inputs
Description	2010	(Level 1)		(Level 2)	(Level 3)
Cash & Cash Equivalents Short-Term Investments:	\$ 303,717,898	\$ 303,717,898	\$		\$
Government Securities	35,225,040	35,225,040			
U.S. Treasury Notes	50,246,000			50,246,000	
Other	200,381	200,381			
Long-Term Investments:					
Common Stocks	57,659,406	57,659,406			
Mutual Funds Equity	56,612,839	56,612,839			
Limited Partnership Equity	8,671,225			8,671,225	
Certificate of Deposit	500,000			500,000	
Other Equity	360,100	360,100			
Total	\$ 513,192,889	\$ 453,775,664	\$	59,417,225	\$

The Company determines the fair value of its U.S. Treasury Notes by utilizing monthly valuation statements that are provided by its broker. The broker bases the investment valuation by using the bid price in the market. In addition, the Company determines the fair value of its limited partnership equity investments by utilizing monthly valuation statements that are provided by the limited partnership. The limited partnership bases its equity investment valuations on unadjusted quoted prices in active markets. Since valuations are based on quoted prices that are readily and regularly available in an active market, valuation of these securities does not entail a significant degree of judgment.

The amortized cost, unrealized gains and losses, and market value of investment securities are shown as of September 30, 2010:

Unrealized						
Cost	Gains	Losses	Market value			

Short-Term Investments:

Government Securities U.S. Treasury Notes Other Long-Term Investments:	\$ 35,207,451 50,158,724 200,381	\$ 19,139 87,276	\$ (1,550)	\$ 35,225,040 50,246,000 200,381
Common Stocks Mutual Funds Equity Limited Partnership Equity Certificate of Deposit Other Equity	43,891,325 46,648,549 7,844,023 500,000 338,506	14,304,844 9,964,290 827,202 21,594	(536,763)	57,659,406 56,612,839 8,671,225 500,000 360,100
Total	\$ 184,788,959	\$ 25,224,345	\$ (538,313)	\$ 209,474,991

- 6 -

#### **Table of Contents**

#### GENTEX CORPORATION AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS Continued (Unaudited)

#### (4) Investments (continued)

Unrealized losses on investments as of September 30, 2010, are as follows:

	 te Unrealized	Aggregate Fair Value	
Less than one year	\$ (538,313)	\$ 12,205,862	

Greater than one year

ASC 320, Accounting for Certain Investments in Debt and Equity Securities, as amended and interpreted, provided guidance on determining when an investment is other than temporarily impaired. The Company reviews its fixed income and equity investment portfolio for any unrealized losses that would be deemed other-than-temporary and require the recognition of an impairment loss in income. If the cost of an investment exceeds its fair value, the Company evaluates, among other factors, general market conditions, the duration and extent to which the fair value is less than cost, and the Company s intent and ability to hold the investments. Management also considers the type of security, related-industry and sector performance, as well as published investment ratings and analyst reports, to evaluate its portfolio. Once a decline in fair value is determined to be other than temporary, an impairment charge is recorded and a new cost basis in the investment is established. If market, industry, and/or investee conditions deteriorate, the Company may incur future impairments. Management considered equity investment losses of \$1,290,590 to be other than temporary in 2009. Accordingly, the losses were recognized in the consolidated statement of income in their respective reporting periods. No additional equity investment losses were considered to be other than temporary at September 30, 2010. Fixed income securities as of September 30, 2010, have contractual maturities as follows:

Due within one year	\$ 85,671,421
Due between one and five years	500,000
Due ever five veers	

Due over five years

(5) Inventories consisted of the following at the respective balance sheet dates:

	Se	September 30, 2010		ecember 31, 2009
Raw materials Work-in-process Finished goods	\$	58,303,904 13,538,532 20,263,930	\$	34,041,224 6,819,243 12,748,529
	\$	92,106,366	\$	53,608,996

- 7 -

# GENTEX CORPORATION AND SUBSIDIARIES

# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS Continued (Unaudited)

(6) The following table reconciles the numerators and denominators used in the calculation of basic and diluted earnings per share (EPS):

		Ended September 0,	Nine Months Ended Septem 30,		
	2010	2009	2010	2009	
Numerators: Numerator for both basic and diluted EPS, net income	\$ 34,291,244	\$ 23,936,854	\$ 100,810,704	\$ 34,589,230	
Denominators: Denominator for basic EPS, weighted-average shares outstanding	139,507,360	137,216,748	138,973,832	137,163,501	
Potentially dilutive shares resulting from stock plans	1,051,833	494,110	1,192,643	383,209	
Denominator for diluted EPS	140,559,193	137,710,858	140,166,475	137,546,710	
<ul><li>Shares related to stock plans not included in diluted average common shares outstanding because their effect would be antidilutive</li><li>(7) Stock-Based Compensation Plans</li></ul>	1,591,642	7,567,738	1,787,200	8,601,081	

At September 30, 2010, the Company had two stock option plans, a restricted stock plan and an employee stock purchase plan. Readers should refer to Note 6 of our consolidated financial statements in our Annual Report on Form 10-K for the calendar year ended December 31, 2009, for additional information related to these stock-based compensation plans.

The Company recognized compensation expense for share-based payments of \$2,373,568 and \$6,426,673 for the third quarter and nine months ended September 30, 2010, respectively. Compensation cost capitalized as part of inventory as of September 30, 2010, was \$164,793.

Employee Stock Option Plan

The fair value of each option grant in the Employee Stock Option Plan was estimated on the date of grant using the Black-Scholes option pricing model with the following weighted-average assumptions for the indicated periods:

	Three Months Ended September 30,			Nine Months Ended September 30,			
		2010		2009	2010		2009
Dividend yield		2.74%		2.67%	2.72%		2.59%
Expected volatility		41.16%		39.79%	40.93%		38.72%
Risk-free interest rate		1.27%		2.33%	1.87%		2.18%
Expected term of options (in years)		4.18		4.26	4.19		4.25
Weighted-average grant-date fair value	\$	5.46	\$	4.18	\$ 5.34	\$	3.39

The Company determined that all employee groups exhibit similar exercise and post-vesting termination behavior to determine the expected term. Under the plan, the option exercise price equals the stock s market price on date of grant. The options vest after one to five years, and expire after five to seven years.

As of September 30, 2010, there was \$13,828,190 of unrecognized compensation cost related to share-based payments which is expected to be recognized over the vesting periods.

#### GENTEX CORPORATION AND SUBSIDIARIES

# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS Continued (Unaudited)

(7) Stock-Based Compensation Plans (continued)

# Non-employee Director Stock Option Plan

As of September 30, 2010, there was \$77,119 of unrecognized compensation cost under this plan related to share-based payments which is expected to be recognized over the balance of the 2010 calendar year. Under the plan, the option exercise price equals the stock s market price on date of grant. The options vest after six months, and expire after ten years.

#### Employee Stock Purchase Plan

The Company has an Employee Stock Purchase Plan covering 1,200,000 shares that was approved by the shareholders, replacing a prior plan. Under the plan, the Company sells shares at 85% of the stock s market price at date of purchase. Under ASC 718, the 15% discounted value is recognized as compensation expense. <u>Restricted Stock Plan</u>

The Company has a Restricted Stock Plan covering 2,000,000 shares of common stock that was approved by the shareholders. The purpose of the plan is to permit grants of shares, subject to restrictions, to key employees of the Company as a means of retaining and rewarding them for long-term performance and to increase their ownership in the Company. Shares awarded under the plan entitle the shareholder to all rights of common stock ownership except that the shares may not be sold, transferred, pledged, exchanged or otherwise disposed of during the restriction period. The restriction period is determined by the Compensation Committee, appointed by the Board of Directors, but may not exceed ten years under the terms of the plan. As of September 30, 2010, the Company had unearned stock-based compensation of \$5,620,855 associated with these restricted stock grants. The unearned stock-based compensation related to these grants is being amortized to compensation expense over the applicable restriction periods. Amortization expense from restricted stock grants in the third quarter and nine months ended September 30, 2010, were \$426,210 and \$1,243,317, respectively.

(8) Comprehensive income (loss) reflects the change in equity of a business enterprise during a period from transactions and other events and circumstances from non-owner sources. For the Company, comprehensive income (loss) represents net income (loss) adjusted for items such as unrealized gains and losses on investments and foreign currency translation adjustments. Comprehensive income (loss) was as follows:

	September 30,			September 30,		
	2010			2009		
Quarter Ended	\$	42,928,216	\$	31,538,084		
Nine Months Ended	\$	100,692,090	\$	48,259,454		

(9) The increase in common stock during the nine months ended September 30, 2010, was primarily due to the issuance of 2,019,859 shares of the Company s common stock under its stock-based compensation plans. The Company has also recorded a \$0.11 per share cash dividend in each of the first, second and third quarters of 2010. The third quarter dividend of approximately \$15,440,000, was declared on August 17, 2010 and was paid on October 15, 2010.



#### Table of Contents

#### GENTEX CORPORATION AND SUBSIDIARIES

# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS Continued (Unaudited)

(10) The Company currently manufactures electro-optic products, including automatic-dimming rearview mirrors for the automotive industry, and fire protection products for the commercial construction industry. The Company also develops and manufactures variably dimmable windows for the aerospace industry and non-auto dimming rearview automotive mirrors with electronic features:

	Quarter Ended	September 30,	Nine Months Ended September 30,			
	•	•				
Revenue:	2010	2009	2010	2009		
Automotive Products	\$201,481,252	\$151,088,880	\$ 579,425,241	\$ 352,245,253		
Other	5,351,701	4,652,967	14,737,601	14,669,848		
Total	\$ 206,832,953	\$ 155,741,847	\$ 594,162,842	\$ 366,915,101		
Income (loss) from Operations:						
Automotive Products	\$ 46,808,936	\$ 33,864,759	\$ 140,720,243	\$ 52,855,970		
Other	163,361	(761,346)	(353,290)	(1,475,167)		
Total	\$ 46,972,297	\$ 33,103,413	\$ 140,366,953	\$ 51,380,803		

The Other segment includes Fire Protection Products and Dimmable Aircraft Windows.

- 10 -

# Item 2. Management s Discussion And Analysis Of Financial Condition And Results Of Operations. <u>RESULTS OF OPERATIONS:</u>

# THIRD QUARTER 2010 VERSUS THIRD QUARTER 2009

*Net Sales.* Net sales for the third quarter of 2010 increased by approximately \$51,091,000, or 33%, when compared with the third quarter last year. Net sales of the Company s automotive mirrors increased by approximately \$50,392,000, or 33%, in the third quarter of 2010, when compared with the third quarter last year, primarily due to a 28% increase in auto-dimming mirror unit shipments from approximately 3,297,000 in the third quarter 2009 to approximately 4,234,000 in the current quarter. This unit increase was primarily due to increased global light vehicle production and increased penetration of auto-dimming mirrors on 2010 model year vehicles. Unit shipments to customers in North America for the current quarter increased by 36% compared with the third quarter of the prior year, primarily due to increased auto-dimming mirror unit shipments for domestic and Asian transplant automakers. Mirror unit shipments for the current quarter to automotive customers outside North America increased by 24% compared with the third quarter in 2009, primarily due to increased 15% for the current quarter versus the same quarter of last year, as increased dimmable window sales more than offset the 11% decrease in fire protection sales. The decrease in fire protection sales was primarily due to the weak commercial construction market.

<u>Cost of Goods Sold.</u> As a percentage of net sales, cost of goods sold decreased from 65.1% in the third quarter of 2009 to 64.3% in the third quarter of 2010. This quarter-over-quarter percentage decrease in cost of goods sold primarily reflected the Company s ability to leverage fixed overhead costs due to increased sales in the most recently completed quarter as a result of increased global light vehicle production levels, partially offset by annual customer price reductions and costs associated with supply chain constraints on certain electronic components. Each negative factor is estimated to have impacted cost of goods sold as a percentage of net sales by approximately 1-1.5 percentage points.

<u>Operating Expenses.</u> Engineering, research and development (E, R & D) expenses for the current quarter increased 38% and approximately \$4,508,000 when compared with the same quarter last year, primarily due to additional hiring of employee and outside contract engineer/development services.

Selling, general and administrative (S, G & A) expenses increased 11% and approximately \$1,027,000, for the current quarter, when compared with the same quarter last year, primarily due to the Company s overseas office expenses and increased variable employee compensation expense. Each factor accounted for approximately half of the increase in S, G & A expense.

<u>*Total Other Income.*</u> Total other income for the current quarter increased by approximately \$720,000, when compared with the same period last year, primarily due to changes in the foreign currency rate related to the Company s Euro denominated account.

*Taxes.* The provision for income taxes varied from the statutory rate during the current quarter, primarily due to the domestic manufacturing deduction.

*Net Income.* Net income for the third quarter of 2010 increased by approximately \$10,354,000, when compared with the same quarter last year, primarily due to increased sales and gross margin.

# NINE MONTHS ENDED SEPTEMBER 30, 2010, VS. NINE MONTHS ENDED SEPTEMBER 30, 2009

<u>Net Sales.</u> Net sales for the nine months ended September 30, 2010 increased by approximately \$227,248,000, or 62%, when compared with the same period last year. Net sales of the Company s automotive mirrors increased by approximately \$227,180,000, or 64% period over period, as auto-dimming mirror unit shipments increased by 56% from approximately 8,000,000 in the first nine months of 2009 to approximately 12,443,000 in the first nine months of 2010. The increase was primarily due to increased global light vehicle production and increased penetration of auto-dimming mirrors on 2010 model year vehicles. Unit shipments to customers in North America increased by 70% during the first nine months of 2010 versus the same period in 2009, primarily due to increased auto-dimming mirror unit shipments for domestic and Asian transplant automakers. Mirror unit shipments to automotive customers outside North America increased by 48% period over period, primarily due to

increased auto-dimming mirror unit shipments to certain European and Asian automakers. Other net sales were flat period over period, as increased dimmable window sales offset the 19% decrease in fire protection sales. The decrease in fire protection revenues was primarily due to the weak commercial construction market.

<u>Cost of Goods Sold.</u> As a percentage of net sales, cost of goods sold decreased from 69.3% in the nine months ended September 30, 2009, to 63.6% in the nine months ended September 30, 2010. This percentage decrease primarily reflected the Company s ability to leverage fixed overhead costs due to increased sales as a result of increased global light vehicle production levels.

<u>Operating Expenses.</u> For the nine months ended September 30, 2010, engineering, research and development expenses increased 33% and approximately \$11,467,000, when compared with the same period last year, primarily due to additional hiring of employee and outside contract engineer/development services, and increased variable employee compensation expense. Approximately half of the increase in E, R & D expenses was due to additional hiring of employee and outside contract engineer/development services, and approximately one-third of the increase in E, R & D expenses was due to increased variable compensation expenses.

Selling, general and administrative expenses increased 12% and approximately \$3,308,000 for the nine months ended September 30, 2010, when compared with the same period last year, primarily due to the Company s overseas office expenses and increased variable employee compensation expense. Each factor accounted for approximately half of the increase in S, G & A expense.

*Total Other Income.* Total other income for the nine months ended September 30, 2010, increased by approximately \$7,713,000, when compared with the same period last year, primarily due to realized gains on the sale of equity investments in the nine months ended September 30, 2010, compared with realized losses on the sale of equity investments in the same prior year period.

*Taxes.* The provision for income taxes varied from the statutory rate during the nine months ended September 30, 2010, primarily due to the domestic manufacturing deduction.

<u>Net Income</u>. Net income increased by approximately \$66,221,000 for the nine months ended September 30, 2010, when compared with the same period last year, primarily due to increased sales and gross margin.

# **FINANCIAL CONDITION:**

Short-term investments as of September 30, 2010, increased approximately \$68,548,000 compared with December 31, 2009, primarily due to fixed income investment purchases.

Accounts receivable as of September 30, 2010 increased approximately \$35,522,000 compared with December 31, 2009, primarily due to the higher sales level as well as monthly sales within each of those quarters. Inventories as of September 30, 2010, increased approximately \$38,497,000 compared with December 31, 2009, primarily due to higher sales and production levels in conjunction with increased lead time for electronic component raw materials inventory.

Long-term investments as of September 30, 2010, increased approximately \$14,648,000 compared to December 31, 2009. The increase was primarily due to the purchase of equity securities originally earmarked for the equity investment portfolio.

Accounts payable as of September 30, 2010, increased approximately \$22,649,000 compared to December 31, 2009, primarily due to increased production levels and capital spending.

Cash flow from operating activities for the nine months ended September 30, 2010, increased approximately \$8,484,000 to approximately \$92,109,000, compared with approximately \$83,624,000, during the same period last year, primarily due to the increased net income, partially offset by changes in working capital. Capital expenditures for the nine months ended September 30, 2010, were \$29,126,000, compared with \$16,453,000 for the same period last year, primarily due to increased production equipment purchases.

- 12 -

Management considers the Company s working capital and long-term investments totaling approximately \$648,960,000 as of September 30, 2010, together with internally generated cash flow and an unsecured \$5,000,000 line of credit from a bank, to be sufficient to cover anticipated cash needs for the next year and for the foreseeable future.

On October 8, 2002, the Company announced a share repurchase plan, under which it may purchase up to 8,000,000 shares (post-split) based on a number of factors, including market conditions, the market price of the Company s common stock, anti-dilutive effect on earnings, available cash and other factors that the Company deems appropriate. On July 20, 2005, the Company announced that it had raised the price at which the Company may repurchase shares under the existing plan. On May 16, 2006, the Company announced that the Company s Board of Directors had authorized the repurchase of an additional 8,000,000 shares under the plan. On August 14, 2006, the Company announced that the Company s Board of Directors had authorized the repurchase of an additional 8,000,000 shares under the plan. And, on February 26, 2008, the Company announced that the Company s Board of Directors had authorized the repurchase of an additional 4,000,000 shares under the plan. The following is a summary of quarterly share repurchase activity under the plan to date:

	Total Number of Shares Purchased	Cost of
		Shares
Quarter Ended	(Post-Split)	Purchased
March 31, 2003	830,000	\$ 10,246,810
September 30, 2005	1,496,059	25,214,573
March 31, 2006	2,803,548	47,145,310
June 30, 2006	7,201,081	104,604,414
September 30, 2006	3,968,171	55,614,102
December 31, 2006	1,232,884	19,487,427
March 31, 2007	447,710	7,328,015
March 31, 2008	2,200,752	34,619,490
June 30, 2008	1,203,560	19,043,775
September 30, 2008	2,519,153	39,689,410
December 31, 2008	2,125,253	17,907,128
Total	26,028,171	\$ 380,900,454

1,971,829 shares remain authorized to be repurchased under the plan as of September 30, 2010. **CRITICAL ACCOUNTING POLICIES:** 

The preparation of the Company s consolidated condensed financial statements contained in this report, which have been prepared in accordance with accounting principles generally accepted in the Unites States, requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. On an ongoing basis, management evaluates these estimates. Estimates are based on historical experience and on various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that may not be readily apparent from other sources. Historically, actual results have not been materially different from the Company's estimates. However, actual results may differ from these estimates under different assumptions or conditions.

The Company has identified the critical accounting policies used in determining estimates and assumptions in the amounts reported in its Management s Discussion and Analysis of Financial Condition and Results of Operations in its Annual Report on Form 10-K for the fiscal year ended December 31, 2009. Management believes there have been no significant changes in those critical accounting policies.

# TRENDS AND DEVELOPMENTS:

The Company previously announced a number of OEM and dealer or port-installed programs for its Rear Camera Display (RCD) Mirror that consists of a liquid crystal display (LCD) that shows a panoramic video of objects behind the vehicle in real time. During the current quarter, the Company announced that its RCD Mirror is offered on the Toyota Corolla sedan, the Toyota Auris family hatchback and the Ford F-250 Super Duty<sup>®</sup> Pickup. The Company recently announced that its RCD Mirror is offered on the Ford Escape. The Company is currently shipping auto-dimming mirrors with RCD for 51 models with 8 automakers. The Company is also shipping auto-dimming mirrors with RCD for nearly 20 aftermarket or dealer-installed programs.

On February 28, 2008, the President signed into law the Kids Transportation Safety Act of 2007 . The National Highway Traffic Safety Administration (NHTSA) had one year to initiate rulemaking to revise the federal standard to expand the field of view so that drivers can detect objects directly behind vehicles. NHTSA then has two years to determine how automakers must meet the rules, which may include the use of additional mirrors, sensors, rear back-up cameras (which could be in a mirror, navigation systems or other LCD display). Once NHTSA publishes the new rules, automakers will have 48 months to comply with those rules for vehicles in the United States. NHTSA is expected to publish its preliminary interpretation, which will again be subject to public comment, in mid November, with the final interpretation expected in February 2011. The Company s RCD Mirror is a cost competitive product that is relatively easy to implement and may be among the technologies that NHTSA will include as a means to meet the requirements of the legislation.

The Company s RCD Mirror feature competes in the market place with backup sensors and other rear backup cameras. The Company believes that its RCD Mirror is an optimum, ergonomic, easily adaptable method to display the output of a rear camera for increased safety. Ultrasonic sensors cost less but may be less effective. Any color display in a vehicle is relatively costly. When a color display is required for other features such as navigation, radio or other vehicle functions, then it may be less costly on a per-feature basis to display the output of the backup camera in that in-dash display, offering significant competition to the RCD Mirror. The long-term success of the RCD Mirror may depend on automakers willingness and desire to display other information in the RCD Mirror, driving down the per-feature cost.

The Company previously announced it is shipping auto-dimming mirrors with SmartBeam<sup>®</sup>, its proprietary intelligent high-beam headlamp assist feature to a number of automakers. During the current quarter, the Company announced that SmartBeam is offered as an option in Europe on the Audi A1, A3, A6, A8, Q5, R8, TT, and the VW Eos, Golf, Jetta, Jetta Sportswagen, Passat, Passat CC, Scirocco, Touran and Sharan. The Company recently announced that it is supplying auto-dimming rearview mirrors with its SmartBeam feature for the all-new Peugeot 508. The Company is currently shipping auto-dimming mirrors with SmartBeam for 52 vehicle models to 10 automakers.

The Company previously reached an agreement with PPG Aerospace to work together to provide the variably dimmable windows for the passenger compartment on the new Boeing 787 Dreamliner series of aircraft. The Company began delivering windows to the production line during the second quarter of 2010. The Company and PPG Aerospace previously announced that they will work together to supply dimmable windows to Hawker Beechcraft Corporation for the passenger-cabin windows of the 2010 Beechcraft King Air 350i airplane. In the third quarter of 2010, the Company negotiated a multi-year sourcing agreement with Ford Motor Company in the ordinary course of the Company s business. Under the agreement, the Company is sourced all existing interior auto-dimming rearview mirror programs as well as a number of new interior auto-dimming rearview mirror programs as December 31, 2011.

The Company currently estimates that top line revenue will increase approximately 20% in the fourth quarter of 2010 compared with the fourth quarter of 2009, based on the end-of-September CSM forecast for light vehicle production levels and the Company s anticipated product mix. These estimates are based on the end of September CSM forecast for current light vehicle production forecasts for the fourth quarter of 2010 in the regions to which the Company ships product, as well as the estimated option rates for the Company s mirrors on prospective vehicle models and anticipated product mix. Uncertainties, including light vehicle production levels, automotive plant shutdowns, customer inventory management, supplier part shortages, sales rates in North America, Europe

and Asia, and the impact of potential automotive customer (including their Tier 1 suppliers) bankruptcies, work stoppages, strikes, etc., which could disrupt Company shipments to these customers, make forecasting difficult. The Company also estimates that engineering, research and development expenses are currently expected to increase approximately 30-35% in the fourth quarter of 2010 compared with the same period in 2009, primarily due to continued hiring of employee and outside contract engineer/development services. Selling, general and administrative expenses are currently expected to increase approximately 10-15% in the fourth quarter of 2010 compared with the same period in 2009, primarily due to increase overseas office expenses.

The Company utilizes the light vehicle production forecasting services of CSM Worldwide, and CSM s end-of-September forecast for light vehicle production for the fourth quarter of 2010 are approximately 2.8 million units for North America, 4.3 million for Europe and 3.1 million for Japan and Korea. CSM s end-of-September forecast for light vehicle production for calendar year 2010 are approximately 11.8 million for North America, 18.0 million for Europe and 12.9 million for Japan and Korea.

The Company is subject to market risk exposures of varying correlations and volatilities, including foreign exchange rate risk, interest rate risk and equity price risk. Uncertain equity markets could negatively impact the Company s financial performance due to an increase in realized losses on the sale of equity investments and/or recognized losses due to an other-than-temporary impairment adjustment on available-for-sale securities (mark-to-market adjustments). During the quarter ended September 30, 2010, there were no material changes in the risk factors previously disclosed in the Company s report on Form 10-K for the fiscal year ended December 31, 2009.

The Company has some assets, liabilities and operations outside the United States, which currently are not significant overall to the Company as a whole. Because the Company sells its automotive mirrors throughout the world, the Company is affected by uncertain economic conditions in worldwide markets that can reduce demand for its products.

The Company continues to experience significant pricing pressures from its automotive customers and competitors, which have affected, and which will continue to affect, its margins to the extent that the Company is unable to offset the price reductions with productivity and manufacturing yield improvements, engineering and purchasing cost reductions, and increases in unit sales volume, each of which continues to be a challenge. In addition, financial pressures at certain automakers are resulting in increased cost reduction efforts by them, including requests for additional price reductions, decontenting certain features from vehicles, customer market testing of future business, dual sourcing initiatives and warranty cost-sharing programs, which could adversely impact the Company s sales growth, margins, profitability and, as a result, its share price. The Company is also experiencing increased costs associated with supply chain constraints on certain electronic components. The automotive industry has always been cyclical and highly impacted by levels of economic activity. The current economic environment continues to be uncertain and continues to cause increased financial and production stresses evidenced by volatile production levels, supplier part shortages, customer and supplier bankruptcies, automotive plant shutdowns, commodity material cost increases, consumer preference shift to smaller vehicles where the Company has a lower penetration rate and lower content per vehicle due to environmental concerns and fuel costs. If additional automotive customers (including their Tier 1 suppliers) experience bankruptcies, work stoppages, strikes, part shortages, etc., it could disrupt the Company s shipments to these customers, which could adversely affect the Company s sales, margins, profitability and, as a result, its share price.

Automakers continue to experience increased volatility and uncertainty in executing planned new programs which have, in some cases, resulted in cancellations or delays of new vehicle platforms, package reconfigurations and inaccurate volume forecasts. This increased volatility and uncertainty has made it more difficult for the Company to forecast future sales and effectively manage costs and utilize capital, as well as engineering, research and development, and human resource investments.

In light of the continuing financial stresses within the worldwide automotive industry, certain automakers and tier one customer are considering the sale of certain business segments or may be considering bankruptcy. Should one or more of the Company s larger customers (including sales through their Tier 1 suppliers) declare bankruptcy or sell their business, it could adversely affect the collection of receivables, sales, margins, profitability and, as a result, its share price. The on-going economic environment continues to cause increased financial pressures and production stresses on the Company s customers, which could impact timely customer payments and ultimately the collectibility of receivables.

The Company does not have any significant off-balance sheet arrangements or commitments that have not been recorded in its consolidated financial statements.

# Item 3. Quantitative And Qualitative Disclosures About Market Risk.

The information called for by this item is provided under the caption Trends and Developments under Item 2 Management s Discussion and Analysis of Financial Condition and Results of Operations.

# Item 4. Controls And Procedures.

The Company s management, with the participation of its principal executive officer and principal financial officer, has evaluated the effectiveness, as of September 30, 2010, of the Company s disclosure controls and procedures, as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the Exchange Act ). Based upon that evaluation, the Company s management, including the principal executive officer and principal financial officer, concluded that the Company s disclosure controls and procedures, as of September 30, 2010, were adequate and effective such that the information required to be disclosed by the Company in the reports filed or submitted by it under the Exchange Act is recorded, processed, summarized, and reported within the time periods specified in the Securities and Exchange Commission s rules and forms, and information required to be disclosed by the Company in such reports is accumulated and communicated to the Company s management, including its principal executive officer and principal financial officer, as appropriate to allow timely decisions regarding required disclosure.

In the ordinary course of business, the Company may routinely modify, upgrade, and enhance its internal controls and procedures over financial reporting. However, there was no change in the Company s internal control over financial reporting [as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act] that occurred during the quarter ended September 30, 2010, that has materially affected, or is reasonably likely to materially affect, the Company s internal control over financial reporting.

# **SAFE HARBOR STATEMENT:**

Statements in this Quarterly Report on Form 10-Q contain forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act, as amended, that are based on management s beliefs, assumptions, current expectations, estimates and projections about the global automotive industry, the economy, the ability to control and leverage fixed manufacturing overhead costs, unit shipment and net sales growth rates, the ability to control E.R&D and S.G&A expenses, gross margins and the Company itself. Words like anticipates, believes, confident. estimates. expects, fore optimistic, and should, and variations of such words and similar expression hopes, likely, plans. projects. identify forward-looking statements. These statements do not guarantee future performance and involve certain risks, uncertainties, and assumptions that are difficult to predict with regard to timing, expense, likelihood and degree of occurrence. These risks include, without limitation, employment and general economic conditions, worldwide automotive production, the maintenance of the Company s market share, the ability to achieve purchasing cost reductions, customer inventory management, supplier part shortages, competitive pricing pressures, currency fluctuations, interest rates, equity prices, the financial strength/stability of the Company s customers (including their Tier 1 suppliers), supply chain disruptions, potential sale of OEM business segments or suppliers, potential additional customer (including their Tier 1 suppliers) bankruptcies, the mix of products purchased by customers, the ability to continue to make product innovations, the success of certain products (e.g. SmartBeam<sup>®</sup> and Rear Camera Display Mirror), and other risks identified in the Company s other filings with the Securities and Exchange Commission. Therefore, actual results and outcomes may materially differ from what is expressed or forecasted. Furthermore, the Company undertakes no obligation to update, amend, or clarify forward-looking statements, whether as a result of new information, future events, or otherwise.

# Table of Contents PART II OTHER INFORMATION

# Item 1A. Risk Factors.

Information regarding risk factors appears in Management s Discussion and Analysis of Financial Condition and Results of Operations in Part I Item 2 of this Form 10-Q and in Part I Item 1A Risk Factors of the Company s report on Form 10-K for the fiscal year ended December 31, 2009. There have been no material changes from the risk factors previously disclosed in the Company s report on Form 10-K for the year ended December 31, 2009, except to the extent described in Part I Item 2 of this Form 10-Q.

# Item 6. Exhibits

See Exhibit Index on Page 19.

- 17 -

#### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

### GENTEX CORPORATION

Date: November 2, 2010	/s/ Fred T. Bauer Fred T. Bauer Chairman and Chief Executive Officer		
Date: November 2, 2010	/s/ Steven A. Dykman Steven A. Dykman Vice President Finance, Principal Financial and Accounting Officer		

- 18 -

# **EXHIBIT INDEX**

#### Exhibit No. Description

Page

- 3(a) Registrant s Restated Articles of Incorporation, adopted on August 20, 2004, were filed as Exhibit 3(a) to Registrant s Report on Form 10-Q dated November 2, 2004, and the same is hereby incorporated herein by reference.
- 3(b) Registrant s Bylaws as amended and restated February 27, 2003, were filed as Exhibit 3(b)(1) to Registrant s Report on Form 10-Q dated May 5, 2003, and the same are hereby incorporated herein by reference.
- 4(a) A specimen form of certificate for the Registrant s common stock, par value \$.06 per share, were filed as part of a Registration Statement on Form S-8 (Registration No. 2-74226C) as Exhibit 3(a), as amended by Amendment No. 3 to such Registration Statement, and the same is hereby incorporated herein by reference.
- 4(b) Amended and Restated Shareholder Protection Rights Agreement, dated as of March 29, 2001, including as Exhibit A the form of Certificate of Adoption of Resolution Establishing Series of Shares of Junior Participating Preferred Stock of the Company, and as Exhibit B the form of Rights Certificate and of Election to Exercise, was filed as Exhibit 4(b) to Registrant s Report on Form 10-Q dated April 27, 2001, and the same is hereby incorporated herein by reference.
- 10(a)(1) A Lease dated August 15, 1981, was filed as part of a Registration Statement on Form S-1 (Registration Number 2-74226C) as Exhibit 9(a)(1), and the same is hereby incorporated herein by reference.
- 10(a)(2) First Amendment to Lease dated June 28, 1985, was filed as Exhibit 10(m) to Registrant s Report on Form 10-K dated March 18, 1986, and the same is hereby incorporated herein by reference.
- \*10(b)(1) Gentex Corporation Qualified Stock Option Plan (as amended and restated, effective February 26, 2004) was included in Registrant s Proxy Statement dated April 6, 2004, filed with the Commission on April 6, 2004, which is hereby incorporated herein by reference.
- \*10(b)(2) First Amendment to Gentex Corporation Stock Option Plan (as amended and restated February 26, 2004) was filed as Exhibit 10(b)(2) to Registrant s Report on Form 10-Q dated August 2, 2005, and the same is hereby incorporated herein by reference.
- \*10(b)(3) Specimen form of Grant Agreement for the Gentex Corporation Qualified Stock Option Plan (as amended and restated, effective February 26, 2004) was filed as Exhibit 10(b)(3) to Registrant s Report on Form 10-Q dated November 1, 2005, and the same is hereby incorporated herein by reference.
- \*10(b)(4) Gentex Corporation Second Restricted Stock Plan was filed as Exhibit 10(b)(2) to Registrant s Report on Form 10-Q dated April 27, 2001, and the same is hereby incorporated herein by reference.

- \*10(b)(5) First Amendment to the Gentex Corporation Second Restricted Stock Plan was filed as Exhibit 10(b)(5) to Registrant s Report on Form 10-Q dated August 4, 2008, and the same is hereby incorporated herein by reference.
- \*10(b)(6) Specimen form of Grant Agreement for the Gentex Corporation Restricted Stock Plan, was filed as Exhibit 10(b)(4) to Registrant s Report on Form 10-Q dated November 2, 2004, and the same is hereby incorporated herein by reference.

Exhibit No.	Description	Page
*10(b)(7)	Gentex Corporation 2002 Non-Employee Director Stock Option Plan (adopted March 6, 2002), was filed as Exhibit 10(b)(4) to Registrant s Report on Form 10-Q dated April 30, 2002, and the same is incorporated herein by reference.	
*10(b)(8)	Specimen form of Grant Agreement for the Gentex Corporation 2002 Non-Employee Director Stock Option Plan, was filed as Exhibit 10(b)(6) to Registrant s Report on Form 10-Q dated November 2, 2004, and the same is hereby incorporated herein by reference.	
10(c)	The form of Indemnity Agreement between Registrant and each of the Registrant s directors and certain officers was filed as Exhibit 10 (e) to Registrant s Report on Form 10-Q dated October 31, 2002, and the same is incorporated herein by reference.	
31.1	Certificate of the Chief Executive Officer of Gentex Corporation pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. 1350).	21
31.2	Certificate of the Chief Financial Officer of Gentex Corporation pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. 1350).	22
32	Certificate of the Chief Executive Officer and Chief Financial Officer of Gentex Corporation pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. 1350).	23
* Indicates a		

compensatory plan or arrangement.

- 20 -