

COOPER TIRE & RUBBER CO

Form 10-Q

November 02, 2009

**Table of Contents**

**UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D. C. 20549  
FORM 10-Q**

- QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**  
**For the quarterly period ended September 30, 2009**  
**OR**
- TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES AND EXCHANGE ACT OF 1934**

**Commission File No. 1-4329**  
**COOPER TIRE & RUBBER COMPANY**  
(Exact name of registrant as specified in its charter)

DELAWARE  
(State or other jurisdiction of  
incorporation or organization)

34-4297750  
(I.R.S. employer  
identification no.)

701 Lima Avenue, Findlay, Ohio 45840  
(Address of principal executive offices)  
(Zip code)

(419) 423-1321

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months, and (2) has been subject to such filing requirements for the past 90 days.

Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act. (Check One):

Large accelerated filer       Accelerated filer       Non-accelerated filer       Smaller reporting  
(Do not check if a smaller      company   
reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes  No

Number of shares of common stock of registrant outstanding  
at September 30, 2009: 60,497,721

**TABLE OF CONTENTS**

**Part I. FINANCIAL INFORMATION**

**Item 1. FINANCIAL STATEMENTS**

**Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

**Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

**Item 4. CONTROLS AND PROCEDURES**

**Part II. OTHER INFORMATION**

**Item 1. LEGAL PROCEEDINGS**

**Item 1A RISK FACTORS**

**Item 6 EXHIBITS**

**SIGNATURES**

**EX-31.1**

**EX-31.2**

**EX-32**

---

**Table of Contents**

## Part I. FINANCIAL INFORMATION

## Item 1. FINANCIAL STATEMENTS

COOPER TIRE & RUBBER COMPANY  
 CONDENSED CONSOLIDATED BALANCE SHEETS  
 (Dollar amounts in thousands except per-share amounts)

	December 31, 2008 (Note 1)	September 30, 2009 (Unaudited)
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 247,672	\$ 409,543
Accounts receivable, less allowances of \$10,680 in 2008 and \$11,329 in 2009	318,109	431,354
Inventories at lower of cost or market:		
Finished goods	247,187	205,553
Work in process	28,234	26,305
Raw materials and supplies	144,691	79,110
	420,112	310,968
Other current assets	58,290	44,877
Total current assets	1,044,183	1,196,742
Property, plant and equipment:		
Land and land improvements	33,731	33,716
Buildings	319,025	324,498
Machinery and equipment	1,627,896	1,658,749
Molds, cores and rings	273,641	244,100
	2,254,293	2,261,063
Less accumulated depreciation and amortization	1,353,019	1,383,822
Net property, plant and equipment	901,274	877,241
Goodwill		
Intangibles, net of accumulated amortization of \$24,096 in 2008 and \$22,827 in 2009	19,902	18,884
Restricted cash	2,432	2,270
Other assets	75,105	66,297
	\$ 2,042,896	\$ 2,161,434
<b>LIABILITIES AND STOCKHOLDERS EQUITY</b>		
Current liabilities:		
Notes payable	\$ 184,774	\$ 143,612
Accounts payable	248,637	302,602
Accrued liabilities	123,771	188,434
Income taxes	1,409	3,051

Edgar Filing: COOPER TIRE & RUBBER CO - Form 10-Q

Liabilities related to the sale of automotive operations	1,182	<b>35,517</b>
Current portion of long-term debt	147,761	<b>107,481</b>
<b>Total current liabilities</b>	<b>707,534</b>	<b>780,697</b>
Long-term debt	325,749	<b>329,943</b>
Postretirement benefits other than pensions	236,025	<b>247,577</b>
Pension benefits	268,773	<b>222,289</b>
Other long-term liabilities	115,803	<b>138,674</b>
Long-term liabilities related to the sale of automotive operations	8,046	<b>9,008</b>
Stockholders' equity:		
Preferred stock, \$1 par value; 5,000,000 shares authorized; none issued		
Common stock, \$1 par value; 300,000,000 shares authorized; 86,322,514 shares issued in 2008 and 87,850,292 in 2009	86,323	<b>87,850</b>
Capital in excess of par value	43,764	<b>67,262</b>
Retained earnings	1,106,344	<b>1,100,330</b>
Cumulative other comprehensive loss	(450,079)	<b>(433,277)</b>
	786,352	<b>822,165</b>
Less: 27,411,564 common shares in treasury in 2008 and 27,352,571 in 2009, at cost	(492,236)	<b>(491,051)</b>
<b>Total parent stockholders' equity</b>	<b>294,116</b>	<b>331,114</b>
Noncontrolling shareholders' interests in consolidated subsidiaries	86,850	<b>102,132</b>
<b>Total stockholders' equity</b>	<b>380,966</b>	<b>433,246</b>
	<b>\$ 2,042,896</b>	<b>\$ 2,161,434</b>

See accompanying notes.

**Table of Contents**

COOPER TIRE & RUBBER COMPANY  
 CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS  
 THREE MONTHS ENDED SEPTEMBER 30, 2008 AND 2009  
 (UNAUDITED)  
 (Dollar amounts in thousands except per-share amounts)

	2008	2009
Net sales	\$ 793,751	<b>\$ 802,794</b>
Cost of products sold	793,888	<b>662,277</b>
Gross profit (loss)	(137)	<b>140,517</b>
Selling, general and administrative	46,878	<b>56,444</b>
Restructuring		<b>13,385</b>
Operating profit (loss)	(47,015)	<b>70,688</b>
Interest expense	(12,821)	<b>(11,440)</b>
Interest income	3,902	<b>2,259</b>
Debt extinguishment	(10)	<b>-</b>
Other net	(1,244)	<b>(1,047)</b>
Income (loss) from continuing operations before income taxes	(57,188)	<b>60,460</b>
Income tax benefit (expense)	2,318	<b>(2,628)</b>
Income (loss) from continuing operations	(54,870)	<b>57,832</b>
Loss from discontinued operations, net of income taxes	(133)	<b>(337)</b>
Net income (loss)	(55,003)	<b>57,495</b>
Net income attributable to noncontrolling shareholders interests	378	<b>10,664</b>
Net income (loss) attributable to Cooper Tire & Rubber Company	\$ (55,381)	<b>\$ 46,831</b>
Basic earnings (loss) per share:		
Income (loss) from continuing operations attributable to Cooper Tire & Rubber Company	\$ (0.94)	<b>\$ 0.79</b>
Loss from discontinued operations	(0.00)	<b>(0.01)</b>
Net income (loss) attributable to Cooper Tire & Rubber Company	\$ (0.94)	<b>\$ 0.79*</b>

Edgar Filing: COOPER TIRE & RUBBER CO - Form 10-Q

Diluted earnings (loss) per share:

Income (loss) from continuing operations attributable to Cooper Tire & Rubber Company	\$ (0.94)	\$ <b>0.77</b>
Loss from discontinued operations	(0.00)	<b>(0.01)</b>
Net income (loss) attributable to Cooper Tire & Rubber Company	\$ (0.94)	\$ <b>0.77*</b>

Weighted average number of shares outstanding (000s):

Basic	58,903	<b>59,331</b>
Diluted	58,903	<b>61,050</b>

Dividends per share	\$ 0.105	\$ <b>0.105</b>
---------------------	----------	-----------------

\* Amounts do not  
add due to  
rounding  
See accompanying notes.

**Table of Contents**

COOPER TIRE & RUBBER COMPANY  
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS  
NINE MONTHS ENDED SEPTEMBER 30, 2008 AND 2009  
(UNAUDITED)  
(Dollar amounts in thousands except per-share amounts)

	2008	2009
Net sales	\$ 2,245,979	<b>\$ 2,005,931</b>
Cost of products sold	2,160,049	<b>1,714,685</b>
Gross profit	85,930	<b>291,246</b>
Selling, general and administrative	138,808	<b>151,828</b>
Restructuring		<b>36,446</b>
Settlement of retiree medical case		<b>7,050</b>
Operating profit (loss)	(52,878)	<b>95,922</b>
Interest expense	(37,041)	<b>(36,192)</b>
Interest income	11,294	<b>4,739</b>
Debt extinguishment	(593)	
Dividend from unconsolidated subsidiary	1,943	
Other net	2,274	<b>1,025</b>
Income (loss) from continuing operations before income taxes	(75,001)	<b>65,494</b>
Income tax benefit	1,947	<b>178</b>
Income (loss) from continuing operations	(73,054)	<b>65,672</b>
Income (loss) from discontinued operations, net of income taxes	80	<b>(37,786)</b>
Net income (loss)	(72,974)	<b>27,886</b>
Net income attributable to noncontrolling shareholders interests	2,952	<b>15,282</b>
Net income (loss) attributable to Cooper Tire & Rubber Company	\$ (75,926)	<b>\$ 12,604</b>
Basic earnings (loss) per share:		
Income (loss) from continuing operations attributable to Cooper Tire & Rubber Company	\$ (1.29)	<b>\$ 0.85</b>
Income (loss) from discontinued operations	0.00	<b>(0.64)</b>
Net income (loss) attributable to Cooper Tire & Rubber Company	\$ (1.28)*	<b>\$ 0.21</b>



Diluted earnings (loss) per share:		
Income (loss) from continuing operations attributable to Cooper Tire & Rubber Company	\$ (1.29)	\$ <b>0.84</b>
Income (loss) from discontinued operations	0.00	<b>(0.63)</b>
Net income (loss) attributable to Cooper Tire & Rubber Company	\$ (1.28)*	\$ <b>0.21</b>
Weighted average number of shares outstanding (000s):		
Basic	59,094	<b>59,078</b>
Diluted	59,094	<b>60,095</b>
Dividends per share	\$ 0.315	\$ <b>0.315</b>

\* Amounts do not  
add due to  
rounding  
See accompanying notes.

**Table of Contents**

COOPER TIRE & RUBBER COMPANY  
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS  
NINE MONTHS ENDED SEPTEMBER 30, 2008 AND 2009  
(UNAUDITED)  
(Dollar amounts in thousands)

	2008	2009
Operating activities:		
Net income (loss)	\$ (72,974)	\$ 27,886
Adjustments to reconcile net income (loss) to net cash provided by (used in) continuing operations:		
Loss (income) from discontinued operations, net of income taxes	(80)	37,786
Depreciation	103,887	90,968
Amortization	3,635	1,645
Deferred income taxes	2,066	(1,524)
Stock based compensation	3,407	3,752
Change in LIFO inventory reserve	97,811	(117,874)
Amortization of unrecognized postretirement benefits	9,692	25,843
Loss (gain) on sale of assets	2,039	248
Debt extinguishment costs	593	
Changes in operating assets and liabilities of continuing operations:		
Accounts receivable	(56,691)	(108,170)
Inventories	(293,367)	230,999
Other current assets	(19,728)	12,539
Accounts payable	61,416	52,079
Accrued liabilities	13,554	60,042
Other items	(10,559)	9,734
Net cash provided by (used in) continuing operations	(155,299)	325,953
<i>Net cash used in discontinued operations</i>	<i>(1,274)</i>	<i>(2,489)</i>
Net cash provided by (used in) operating activities	(156,573)	323,464
Investing activities:		
Property, plant and equipment	(100,592)	(63,978)
Proceeds from sale of Kumho investment	106,950	
Proceeds from sale of available-for-sale debt securities	49,765	
Investments in unconsolidated subsidiary	(25,528)	(659)
Acquisition of business, deferred payment	(5,956)	
Proceeds from the sale of assets	6,272	1,159
Net cash provided by (used in) investing activities	30,911	(63,478)
Financing activities:		
Issuance of (payments on) short-term debt	86,846	(39,607)
Payments on long-term debt	(14,300)	(36,086)
Premium paid on debt repurchases	(552)	
Contributions of joint venture partner	4,250	
Purchase of treasury shares	(13,853)	

Edgar Filing: COOPER TIRE & RUBBER CO - Form 10-Q

Payment of dividends	(18,588)	<b>(18,573)</b>
Issuance of common shares and excess tax benefits on option exercises	297	<b>84</b>
Net cash provided by (used in) financing activities	44,100	<b>(94,182)</b>
Effects of exchange rate changes on cash of continuing operations	(350)	<b>(3,933)</b>
Changes in cash and cash equivalents	(81,912)	<b>161,871</b>
Cash and cash equivalents at beginning of year	345,947	<b>247,672</b>
Cash and cash equivalents at end of period	\$ 264,035	<b>\$ 409,543</b>

See accompanying notes.

**Table of Contents**

COOPER TIRE & RUBBER COMPANY  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(Dollar amounts in thousands except per-share amounts)

1. The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by accounting principles generally accepted in the United States for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. There is a year-round demand for the Company's passenger and truck replacement tires, but passenger replacement tires are generally strongest during the third and fourth quarters of the year. Winter tires are sold principally during the months of June through November. Operating results for the three-month and nine-month periods ended September 30, 2009 are not necessarily indicative of the results that may be expected for the year ended December 31, 2009.

The balance sheet at December 31, 2008 has been derived from the audited financial statements at that date but does not include all of the information and footnotes required by accounting principles generally accepted in the United States for complete financial statements.

For further information, refer to the consolidated financial statements and footnotes thereto included in the Company's Annual Report on Form 10-K for the year ended December 31, 2008, as updated by the Company's current report on Form 8-K filed August 7, 2009.

**Principles of consolidation** The consolidated financial statements include the accounts of the Company and its majority-owned subsidiaries. Acquired businesses are included in the consolidated financial statements from the dates of acquisition. All intercompany accounts and transactions have been eliminated.

The equity method of accounting is followed for investments in 20 percent to 50 percent owned companies. The Company's investment in the Mexican tire manufacturing facility represents an approximate 38 percent ownership interest.

The cost method is followed in those situations where the Company's ownership is less than 20 percent and the Company does not have the ability to exercise significant influence over the affiliate.

The Company has entered into a joint venture with Kenda Tire Company to construct and operate a tire manufacturing facility in China which was completed and began production in 2007. Under the current agreement, until May 2012, all of the tires produced by this joint venture are required to be exported and sold by Cooper Tire & Rubber Company and its affiliates. The Company has also entered into a joint venture with Nemet International to market and distribute Cooper, Pneustone and associated brand tires in Mexico. At December 31, 2008, the Company has subordinated debt to the joint venture. The Company has determined that each of these entities is a Variable Interest Entity (VIE) and it is the primary beneficiary. As such, the Company has included their assets, liabilities and operating results in its consolidated financial statements. The Company has recorded the interest related to the joint venture partners' ownership in noncontrolling shareholders' interests in consolidated subsidiaries. The following table summarizes the balance sheets of these variable interest entities at December 31:

**Table of Contents**

	December 31, 2008	September 30, 2009
Assets		
Cash and cash equivalents	\$ 4,911	\$ 11,465
Accounts receivable	11,607	10,324
Inventories	28,080	20,199
Prepaid expenses	3,221	5,087
Total current assets	47,819	47,075
Net property, plant and equipment	134,639	141,349
Intangibles and other assets	14,247	11,767
Total assets	\$ 196,705	\$ 200,191
Liabilities and stockholders' equity		
Notes payable	\$ 69,430	\$ 78,841
Accounts payable	8,478	13,607
Accrued liabilities	120	466
Current portion of long-term debt	11,428	10,520
Current liabilities	89,456	103,434
Long-term debt	10,500	
Stockholders' equity	96,749	96,757
Total liabilities and stockholders' equity	\$ 196,705	\$ 200,191

On January 1, 2009, the Company adopted the guidance of ASC 810-10 (SFAS No. 160) related to the reporting of noncontrolling interests in the consolidated statement of operations and the consolidated balance sheet. Certain amounts for the prior year have been reclassified to conform to 2009 presentations. On the Consolidated Statements of Operations, the 2009 caption "Net income (loss) attributable to Cooper Tire & Rubber Company" is comparable to the caption "Net income (loss)" used in prior years.

The Company has evaluated subsequent events for recognition or disclosure through the time it filed this Form 10-Q with the Securities and Exchange Commission on November 2, 2009.

- Derivative financial instruments are utilized by the Company to reduce foreign currency exchange risks. The Company has established policies and procedures for risk assessment and the approval, reporting and monitoring of derivative financial instrument activities. The Company does not enter into financial instruments for trading or speculative purposes. The derivative financial instruments include fair value and cash flow hedges of foreign currency exposures. Exchange rate fluctuations on the foreign currency-denominated intercompany loans and obligations are offset by the change in values of the fair value foreign currency hedges. The Company presently hedges exposures in the Euro, Canadian dollar, British pound sterling, Swiss franc, Swedish kronar, Mexican peso and Chinese yuan generally for transactions expected to occur within the next 12 months. The notional amount of these foreign currency derivative instruments at December 31, 2008 and September 30, 2009 was \$178,100 and \$191,400, respectively. The counterparties to each of these agreements are major commercial banks. Management believes that the probability of losses related to credit risk on investments classified as cash and cash equivalents is unlikely.

The Company uses foreign currency forward contracts as hedges of the fair value of certain non-U.S. dollar denominated asset and liability positions, primarily accounts receivable and debt. Gains and losses resulting from the impact of currency exchange rate movements on these forward contracts are recognized in the accompanying consolidated statements of income in the period in which the exchange rates change and offset the foreign currency gains and losses on the underlying exposure being hedged.

Foreign currency forward contracts are also used to hedge variable cash flows associated with forecasted sales and purchases denominated in currencies that are not the functional currency of certain entities. The forward contracts have maturities of less than twelve months pursuant to the Company's policies and hedging practices. These forward contracts meet the criteria for and have been designated as cash flow hedges. Accordingly, the effective portion of the change in fair value of such forward contracts (approximately \$849 and \$(4,529) as of December 31, 2008 and September 30, 2009, respectively) are

**Table of Contents**

recorded as a separate component of stockholders' equity in the accompanying consolidated balance sheets and reclassified into earnings as the hedged transaction affects earnings.

The Company assesses hedge ineffectiveness quarterly using the hypothetical derivative methodology. In doing so, the Company monitors the actual and forecasted foreign currency sales and purchases versus the amounts hedged to identify any hedge ineffectiveness. Any hedge ineffectiveness is recorded as an adjustment in the accompanying consolidated financial statements of operations in the period in which the ineffectiveness occurs. The Company also performs regression analysis comparing the change in value of the hedging contracts versus the underlying foreign currency sales and purchases, which confirms a high correlation and hedge effectiveness.

The following table presents the location and amounts of derivative instrument fair values in the Consolidated Balance Sheet:

(assets)/liabilities	December 31, 2008		September 30, 2009	
Derivatives designated as hedging instruments	Accrued liabilities	\$ (1,058)	Accrued liabilities	\$ 4,715
Derivatives not designated as hedging instruments	Accrued liabilities	\$ (194)	Accrued liabilities	\$ 740

The following table presents the location and amount of gains and losses on derivative instruments in the consolidated statement of operations:

	Amount of Gain (Loss) Recognized in Other Comprehensive Income on Derivative (Effective Portion)		Amount of Gain (Loss) Reclassified from Cumulative Other Comprehensive Loss into Net Sales (Effective Portion)		Amount of Gain (Loss) Recognized in Other - net on Derivative (Ineffective Portion)	
	Three Months Ended	Nine Months Ended	Three Months Ended	Nine Months Ended	Three Months Ended	Nine Months Ended
Derivatives Designated as Cash Flow	Sept. 30, 2009	Sept. 30, 2009	Sept. 30, 2009	Sept. 30, 2009	Sept. 30, 2009	Sept. 30, 2009
Hedges Foreign exchange contracts	\$ (2,183)	\$ (6,838)	\$ 641	\$ (1,460)	\$ (242)	\$ (530)

Derivatives not Designated as	Amount of Gain (Loss) Recognized in Income on Derivatives	
	Three Months Ended	Nine Months Ended
	Location of Gain (Loss) Recognized in Income	

Edgar Filing: COOPER TIRE & RUBBER CO - Form 10-Q

Hedging Instruments	on Derivatives	Sept. 30, 2009	Sept. 30, 2009
Foreign exchange contracts	Other - net	\$ 129	\$ (800)
Interest swap contracts	Interest expense	\$ (142)	\$ 1,855
		\$ (13)	\$ 1,055



**Table of Contents**

For effective designated foreign exchange hedges, the Company reclassifies the gain (loss) from Other Comprehensive Income into Net sales and the ineffective portion is recorded directly into Other net.

The Company has categorized its financial instruments, based on the priority of the inputs to the valuation technique, into the three-level fair value hierarchy. The fair value hierarchy gives the highest priority to quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). If the inputs used to measure the financial instruments fall within the different levels of the hierarchy, the categorization is based on the lowest level input that is significant to the fair value measurement of the instrument.

Financial assets and liabilities recorded on the Consolidated Balance Sheet are categorized based on the inputs to the valuation techniques as follows:

Level 1. Financial assets and liabilities whose values are based on unadjusted quoted prices for identical assets or liabilities in an active market that the Company has the ability to access.

Level 2. Financial assets and liabilities whose values are based on quoted prices in markets that are not active or model inputs that are observable either directly or indirectly for substantially the full term of the asset or liability. Level 2 inputs include the following:

- a. Quoted prices for similar assets or liabilities in active markets;
- b. Quoted prices for identical or similar assets or liabilities in non-active markets;
- c. Pricing models whose inputs are observable for substantially the full term of the asset or liability; and
- d. Pricing models whose inputs are derived principally from or corroborated by observable market data through correlation or other means for substantially the full term of the asset or liability.

Level 3. Financial assets and liabilities whose values are based on prices or valuation techniques that require inputs that are both unobservable and significant to the overall fair value measurement. These inputs reflect management's own assumptions about the assumptions a market participant would use in pricing the asset or liability.

The following table presents the Company's fair value hierarchy for those assets and liabilities measured at fair value on a recurring basis as of September 30, 2009 and December 31, 2008:

	<b>Total Derivative (Assets) Liabilities</b>	<b>Quoted Prices in Active Markets for Identical Assets Level (1)</b>	<b>Significant Other Observable Inputs Level (2)</b>	<b>Significant Unobservable Inputs Level (3)</b>
<b>Derivative Contracts</b>				
September 30, 2009	\$ 5,455		\$ 5,455	
December 31, 2008	\$ (1,252)		\$ (1,252)	

The fair value of the Company's debt is computed using discounted cash flow analyses based on the Company's estimated current incremental borrowing rates. The carrying amounts and fair values of the Company's financial instruments are as follows:

**Table of Contents**

	December 31, 2008		September 30, 2009	
	Carrying Amount	Fair Value	Carrying Amount	Fair Value
Cash and cash equivalents	\$ 247,672	\$ 247,672	\$ 409,543	\$ 409,543
Notes payable	(184,774)	(184,774)	(143,612)	(143,612)
Current portion of long-term debt	(147,761)	(142,161)	(107,481)	(107,081)
Long-term debt	(325,749)	(158,949)	(329,943)	(291,043)
Derivative financial instruments	1,252	1,252	(5,455)	(5,455)
3. The following table details information on the Company's operating segments.				
	Three months ended September 30		Nine months ended September 30	
	2008	2009	2008	2009
Revenues:				
North American Tire	\$ 586,188	\$ 573,886	\$ 1,631,373	\$ 1,440,536
International Tire	284,684	296,841	799,431	720,235
Eliminations	(77,121)	(67,933)	(184,825)	(154,840)
Net sales	\$ 793,751	\$ 802,794	\$ 2,245,979	\$ 2,005,931
Segment profit (loss):				
North American Tire	\$ (51,165)	\$ 47,618	\$ (64,927)	\$ 71,949
International Tire	7,231	29,902	20,085	46,285
Eliminations	396	(520)	113	(1,579)
Unallocated corporate charges	(3,477)	(6,312)	(8,149)	(20,733)
Operating profit (loss)	(47,015)	70,688	(52,878)	95,922
Interest expense	(12,821)	(11,440)	(37,041)	(36,192)
Interest income	3,902	2,259	11,294	4,739
Debt extinguishment	(10)		(593)	
Dividend from unconsolidated subsidiary			1,943	
Other net	(1,244)	(1,047)	2,274	1,025
Income (loss) from continuing operations before income taxes and noncontrolling shareholders' interests	\$ (57,188)	\$ 60,460	\$ (75,001)	\$ 65,494

4. At December 31, 2008, approximately 33 percent of the Company's inventories had been valued under the LIFO method. With the decrease in inventory and lower raw material costs in the Company's operations in China, approximately 58 percent of the Company's inventories at September 30, 2009 have been valued under the LIFO method. The remaining inventories have been valued under the FIFO method or average cost method. All inventories are stated at the lower of cost or market.

Under the LIFO method, inventories have been reduced by approximately \$221,854 and \$103,980 at December 31, 2008 and September 30, 2009, respectively, from current cost which would be reported under the first-in, first-out method.

5. The following table discloses the amount of stock based compensation expense for the three-month and nine-month periods ended September 30, 2008 and 2009 relating to continuing operations:

10

---

**Table of Contents**

	Stock Based Compensation			
	Three months ended September 30		Nine months ended September 30	
	2008	<b>2009</b>	2008	<b>2009</b>
	\$	\$	\$	\$
Stock options	86	<b>287</b>	265	<b>657</b>
Restricted stock units	447	<b>434</b>	1,533	<b>1,214</b>
Performance based units	228	<b>697</b>	1,609	<b>1,881</b>
 Total stock based compensation	 \$ 761	 <b>\$ 1,418</b>	 \$ 3,407	 <b>\$ 3,752</b>

Executives participating in the Company's Long-Term Incentive Plan for the plan year 2007-2009 and 2008-2010, earn performance based units based on the Company's financial performance. As part of the 2007-2009 plan, the units earned in 2007 and any units earned in 2009 will vest in February 2010. As part of the 2008-2010 plan, any units earned in 2009 or 2010 will vest in February 2011. No units were earned in 2008 for either plan.

In April 2009, executives participating in the 2009-2011 Long-Term Incentive Plan were granted 1,153,000 stock options which will vest one third each year through April 2012. The fair value of these options was estimated at the date of grant using a Black-Scholes option pricing model with the following weighted-average assumptions:

	2009
Risk-free interest rate	2.2%
Dividend yield	2.7%
Expected volatility of the Company's common stock	0.570
Expected life in years	6.0

The weighted-average fair value of options granted in April of 2009 was \$2.08. The estimated fair value of options is amortized to expense over the options' vesting period.

The following table provides details of the restricted stock unit activity for the nine months ended September 30, 2009:

Restricted stock units outstanding at January 1, 2009	403,637
Restricted stock units granted	42,473
Accrued dividend equivalents	16,147
Restricted stock units settled	(40,564)
Restricted stock units cancelled	(3,729)
 Restricted stock units outstanding at September 30, 2009	 417,964

6. The following tables disclose the amount of net periodic benefit costs for the three-month and nine-month periods ended September 30, 2008 and 2009 for the Company's defined benefit plans and other postretirement benefits relating to continuing operations:

Table of Contents

	Pension Benefits			
	Three months ended		Nine months ended	
	September 30	September 30	September 30	September 30
	2008	2009	2008	2009
Components of net periodic benefit cost:				
Service cost	\$ 5,293	\$ 806	\$ 16,344	\$ 7,332
Interest cost	15,053	14,378	47,601	43,603
Expected return on plan assets	(19,156)	(14,095)	(60,183)	(41,674)
Amortization of prior service cost	104	(270)	356	(803)
Recognized actuarial loss	2,828	12,002	8,670	26,877
Net periodic benefit cost	\$ 4,122	\$ 12,821	\$ 12,788	\$ 35,335

	Other Postretirement Benefits			
	Three months ended		Nine months ended	
	September 30	September 30	September 30	September 30
	2008	2009	2008	2009
Components of net periodic benefit cost:				
Service cost	\$ 1,244	\$ 828	\$ 3,731	\$ 2,728
Interest cost	3,871	3,501	11,617	10,901
Amortization of prior service cost	(77)	(80)	(231)	(230)
Recognized actuarial loss (gain)	300	(150)	898	
Net periodic benefit cost	\$ 5,338	\$ 4,099	\$ 16,015	\$ 13,399

Recognized actuarial loss of pension costs in 2009 has been increased by \$1,102 and \$3,915 for the nine and three-month periods, respectively, due to recognition of settlement losses partially offset by curtailment gains attributable to the Albany, Georgia plant closure which have been recorded within restructuring expense.

On April 9, 2009, the Company announced pension benefits in the Spectrum (salaried employees) Plan would be frozen effective July 1, 2009. The impact of the pension freeze is estimated to be a reduction in pension expense for 2009 of \$7,800, of which \$3,900 has been recognized in the third quarter. In the second quarter, the Company recognized a pension curtailment gain of \$10,100 related to the announced Spectrum Plan benefit freeze which was credited to cost of good sold (\$8,000) and corporate selling, general and administrative expenses (\$2,100) and is not reflected in the above table. Also effective July 1, 2009, the Company has instituted an enhanced matching feature in the Spectrum 401(K) plan at an estimated cost for 2009 of \$2,800, of which \$1,200 was recorded in the third quarter.

In the third quarter of 2009, the Company contributed \$22,000 of its common stock to its domestic retirement trust and thereby completed its minimum domestic plan funding requirements for 2009.

During 2009, the Company plans global pension funding of between \$50,000 and \$55,000 of which \$43,000 relates to its domestic plans where the funding requirements were completed as of September 30, 2009.

7. On an annual basis, disclosure of comprehensive income (loss) is incorporated into the Statement of Shareholders Equity. This statement is not presented on a quarterly basis. Comprehensive income includes net income and components of other comprehensive income, such as foreign currency translation adjustments, unrealized gains or losses on certain marketable securities and derivative instruments and minimum pension liability adjustments.

**Table of Contents**

The Company's comprehensive income (loss) is as follows:

	Three months ended September 30		Nine months ended September 30	
	2008	2009	2008	2009
Net income (loss) attributable to Cooper Tire & Rubber Company	\$ (55,381)	\$ <b>46,831</b>	\$ (75,926)	\$ <b>12,604</b>
Other comprehensive income (loss):				
Currency translation adjustments	(12,238)	<b>(2,013)</b>	2,935	<b>8,962</b>
Unrealized net gains (losses) on derivative instruments and marketable securities, net of tax	6,203	<b>(2,273)</b>	4,203	<b>(6,886)</b>
Unrecognized postretirement benefit plans, net of tax	6,384	<b>13,225</b>	12,477	<b>14,725</b>
Comprehensive income (loss) attributable to Cooper Tire & Rubber Company	(55,032)	<b>55,770</b>	(56,311)	<b>29,405</b>
Net and comprehensive income attributable to noncontrolling shareholders' interests	378	<b>10,664</b>	2,952	<b>15,282</b>
Total comprehensive income (loss)	\$ (55,032)	\$ <b>55,770</b>	\$ (56,311)	\$ <b>29,405</b>

8. During the third quarter of 2009, the Company recorded restructuring expenses associated with three initiatives described below.

**Albany manufacturing facility closure**

The Albany manufacturing closure, announced December 17, 2008, is resulting in a workforce reduction of approximately 1,400 people and charges of between \$120,000 and \$145,000 for restructuring expense and asset impairment.

The Company recorded \$12,337 of net restructuring expense associated with this initiative during the third quarter of 2009. The Company recorded \$9,055 of equipment relocation and other costs this period. The Company also recorded \$5,741 of employee related costs. Included in employee related costs are severance costs of \$755 and \$3,915 of settlement losses partially offset by curtailment gains related to pension benefits. During the third quarter, the Company received \$2,459 in government grants partially offsetting these restructuring costs.

During the first nine months of 2009, the Company has recorded \$34,654 of net restructuring expense related to the Albany closure. The Company has recorded \$20,277 of equipment relocation and other costs during the first nine months of 2009. The Company also recorded \$17,037 of employee related costs. Included in employee related costs are severance costs of \$13,306 and \$1,102 of settlement losses partially offset by curtailment gains related to pension benefits. The Company has received \$2,660 in government grant receipts through the first nine months of 2009. Through September 30, 2009, the Company has recorded \$113,298 of restructuring costs associated with this initiative partially offset by \$2,660 of government grant receipts.

At December 31, 2008, the accrued severance balance was \$429 and the severance costs recorded during the first nine months of 2009 increased the balance to \$13,735. During the first nine months, the Company made \$9,106 of severance payments resulting in an accrued severance balance at September 30, 2009 of \$4,629. The severance charges recorded represent the Company's best estimate of future amounts to be paid and approximate fair value.

Distribution center closures

During 2009, the Company also recorded restructuring expenses associated with the closure of two distribution centers. The closure of the Dayton, New Jersey distribution center during 2008 impacted nine people at a total cost of \$464, of which \$46 was recorded in the first quarter of 2009.

**Table of Contents**

In June 2009, the Company announced the planned closure of its Moraine, Ohio distribution center. This initiative is expected to cost between \$1,900 and \$2,300. This amount includes personnel related costs of \$1,100 and equipment related costs between \$800 and \$1,200. This initiative is expected to be completed by the end of the fourth quarter 2009 and will impact approximately 60 people. During the third quarter, the Company recorded \$666 of employee related costs and \$381 of equipment related costs. For the nine months ended September 30, 2009, the Company has recorded \$960 of employee related costs and \$381 of equipment related costs.

The Company has recorded \$900 of severance costs related to the closure of the Moraine distribution center and has made severance payments totaling \$278, leaving an accrual balance of \$622 at September 30, 2009. The severance charges recorded represent the Company's best estimate of future amounts to be paid and approximate fair value.

**European headcount reduction**

In Cooper Tire Europe, a restructuring program to reduce headcount to align with production volume requirements was initiated during the second quarter of 2009. This initiative resulted in the elimination of 45 positions and was completed early in the third quarter. The Company recorded \$405 of severance cost related to this initiative and all severance amounts have been paid.

9. The Company provides for the estimated cost of product warranties at the time revenue is recognized based primarily on historical return rates, estimates of the eligible tire population, and the value of tires to be replaced. The following table summarizes the activity in the Company's product warranty liabilities for 2008 and 2009:

	<b>2008</b>	<b>2009</b>
Reserve at January 1	\$ 16,510	\$ <b>18,244</b>
Additions	17,506	<b>14,757</b>
Payments	(13,828)	<b>(11,949)</b>
Reserve at September 30	\$ 20,188	\$ <b>21,052</b>

10. The Company is a defendant in various products liability claims brought in numerous jurisdictions in which individuals seek damages resulting from automobile accidents allegedly caused by defective tires manufactured by the Company. Each of the products liability claims faced by the Company generally involve different types of tires, models and lines, different circumstances surrounding the accident such as different applications, vehicles, speeds, road conditions, weather conditions, driver error, tire repair and maintenance practices, service life conditions, as well as different jurisdictions and different injuries. In addition, in many of the Company's products liability lawsuits the plaintiff alleges that his or her harm was caused by one or more co-defendants who acted independently of the Company. Accordingly, both the claims asserted and the resolutions of those claims have an enormous amount of variability. The aggregate amount of damages asserted at any point in time is not determinable since often times when claims are filed, the plaintiffs do not specify the amount of damages. Even when there is an amount alleged, at times the amount is wildly inflated and has no rational basis.

The fact that the Company is a defendant in products liability lawsuits is not surprising given the current litigation climate which is largely confined to the United States. However, the fact that the Company is subject to claims does not indicate that there is a quality issue with the Company's tires. The Company sells approximately 30 to 35 million passenger, light truck, SUV, high performance, ultra high performance and radial medium truck tires per year in North America. The Company estimates that approximately 300 million Cooper-produced tires made up of thousands of different specifications are still on the road in North America. While tire disablements do occur, it is the Company's and the tire industry's experience that the vast majority of tire failures relate to service-related conditions which are entirely out of the





**Table of Contents**

Company's control such as failure to maintain proper tire pressure, improper maintenance, road hazard and excessive speed.

The Company's exposure for each claim occurring prior to April 1, 2003 is limited by the coverage provided by its excess liability insurance program. The program for that period includes a relatively low per claim retention and a policy year aggregate retention limit on claims arising from occurrences which took place during a particular policy year. Effective April 1, 2003, the Company established a new excess liability insurance program. The new program covers the Company's products liability claims occurring on or after April 1, 2003 and is occurrence-based insurance coverage which includes an increased per claim retention limit, increased policy limits and the establishment of a captive insurance company.

The Company accrues costs for products liability at the time a loss is probable and the amount of loss can be estimated. The Company believes the probability of loss can be established and the amount of loss can be estimated only after certain minimum information is available, including verification that Company-produced products were involved in the incident giving rise to the claim, the condition of the product purported to be involved in the claim, the nature of the incident giving rise to the claim and the extent of the purported injury or damages. In cases where such information is known, each products liability claim is evaluated based on its specific facts and circumstances. A judgment is then made to determine the requirement for establishment or revision of an accrual for any potential liability. The liability often cannot be determined with precision until the claim is resolved.

Pursuant to applicable accounting rules, the Company accrues the minimum liability for each known claim when the estimated outcome is a range of possible loss and no one amount within that range is more likely than another. The Company uses a range of settlements because an average settlement cost would not be meaningful since the products liability claims faced by the Company are unique and widely variable. The cases involve different types of tires, models and lines, different circumstances surrounding the accident such as different applications, vehicles, speeds, road conditions, weather conditions, driver error, tire repair and maintenance practices, service life conditions, as well as different jurisdictions and different injuries. In addition, in many of the Company's products liability lawsuits the plaintiff alleges that his or her harm was caused by one or more co-defendants who acted independently of the Company. Accordingly, the claims asserted and the resolutions of those claims have an enormous amount of variability. The costs have ranged from zero dollars to \$12 million in one case with no average that is meaningful. No specific accrual is made for individual unasserted claims or for premature claims, asserted claims where the minimum information needed to evaluate the probability of a liability is not yet known. However, an accrual for such claims based, in part, on management's expectations for future litigation activity and the settled claims history is maintained. Because of the speculative nature of litigation in the United States, the Company does not believe a meaningful aggregate range of potential loss for asserted and unasserted claims can be determined. The Company's experience has demonstrated that its estimates have been reasonably accurate and, on average, cases are settled at amounts close to the reserves established. However, it is possible an individual claim from time to time may result in an aberration from the norm and could have a material impact.

The Company determines its reserves using the number of incidents expected during a year. During the third quarter of 2009, the Company increased its products liability reserve by \$14,766. The addition of another quarter of self-insured incidents accounted for \$9,578 of this increase and amounts on existing reserves increased by \$5,188.

During the first nine months of 2009, the Company increased its products liability reserve by \$43,545. The addition of another nine months of self-insured incidents accounted for \$28,566 of this increase. The Company revised its estimates of future settlements for unasserted and premature claims, which increased the reserve by \$1,788. Finally, amounts on existing reserves increased by \$13,191.

The time frame for the payment of a products liability claim is too variable to be meaningful. From the time a claim is filed to its ultimate disposition depends on the unique nature of the case, how it is resolved claim dismissed, negotiated settlement, trial verdict and appeals process and is highly dependent on jurisdiction, specific facts, the plaintiff's attorney, the court's docket and other factors. Given that some

**Table of Contents**

claims may be resolved in weeks and others may take five years or more, it is impossible to predict with any reasonable reliability the time frame over which the accrued amounts may be paid.

The Company paid \$4,260 during the third quarter of 2009 to resolve cases and claims and has paid \$21,320 through the first nine months of 2009. The Company's products liability reserve balance at December 31, 2008 totaled \$123,632 (current portion of \$28,737) and the balance at September 30, 2009 totaled \$145,857 (current portion of \$30,737).

The products liability expense reported by the Company includes amortization of insurance premium costs, adjustments to settlement reserves and legal costs incurred in defending claims against the Company offset by recoveries of legal fees. Legal costs are expensed as incurred and products liability insurance premiums are amortized over coverage periods. The Company is entitled to reimbursement, under certain insurance contracts in place for periods ending prior to April 1, 2003, of legal fees expensed in prior periods based on events occurring in those periods. The Company records the reimbursements under such policies in the period the conditions for reimbursement are met.

For the three-month periods ended September 30, 2008 and 2009, products liability expenses totaled \$14,934 and \$20,968, respectively, and include recoveries of legal fees of \$735 and \$427 in the periods ended September 30, 2008 and 2009, respectively. For the nine-month periods ended September 30, 2008 and 2009, products liability expenses totaled \$60,759 and \$61,888, respectively, and include recoveries of legal fees of \$4,903 and \$2,368 in the periods ended September 30, 2008 and 2009, respectively. Policies applicable to claims occurring on April 1, 2003 and thereafter do not provide for recovery of legal fees.

11. For the quarter ended September 30, 2009, the Company recorded an income tax expense for continuing operations of \$2,628 which includes a tax benefit for discrete items of \$1,212 relating primarily to the release of reserves resulting from the expiration of statutes of limitations during the quarter. The effective tax rate for the quarter and nine month period ended September 30, 2009 for continuing operations is 6.4 percent and -0.9 percent, respectively, exclusive of discrete items, using forecasted jurisdictional annual effective rates. For comparable periods in 2008, the effective tax rate for continuing operations, exclusive of discrete items, was -1.5 percent and -0.8 percent, respectively, using a forecasted jurisdictional annual effective tax rates. The change in the effective tax rate, exclusive of discrete items, relates primarily to the improvement in earnings, a specified liability loss carry back, and the mix of earnings or loss by jurisdiction as compared to 2008.

The Company maintains a valuation allowance on its net U.S. and certain non-U.S. deferred tax asset positions. The valuation allowance will be maintained as long as it is more likely than not that some portion of the deferred tax assets will not be realized. Deferred tax assets and liabilities are determined separately for each taxing jurisdiction in which the Company conducts its operations or otherwise generates taxable income or losses. In the U.S., the Company has recorded significant deferred tax assets, the largest of which relate to products liability, pension and other postretirement benefit obligations. These deferred tax assets are partially offset by deferred tax liabilities, the most significant of which relates to accelerated depreciation. Based upon this assessment, the Company maintains a \$221,607 valuation allowance for the portion of U.S. deferred tax assets exceeding its U.S. deferred tax liabilities. In addition, the Company has recorded valuation allowances of \$7,992 for deferred tax assets associated with losses in foreign jurisdictions.

The Company maintains a liability for unrecognized tax benefits for permanent and temporary book/tax differences for continuing operations. At September 30, 2009, the Company's liability, exclusive of interest, totals approximately \$9,684. The Company accrued a net interest benefit for the quarter of \$169 and net interest expense of \$204 for the nine month period for uncertain tax positions. These have been recorded as discrete items in its tax provision.

At September 30, 2009, the Company has approximately \$23,374 of primarily U.S. cash tax refunds receivable. It is anticipated that these receivables will be collected after 2009.

**Table of Contents**

In 2003 the Company initiated bilateral Advance Pricing Agreement ( APA ) negotiations with the Canadian and U.S. governments to change its intercompany transfer pricing process between a formerly owned subsidiary, Cooper-Standard Automotive, Inc., and its Canadian affiliate. In 2009 the governments executed mutual agreement letters to settle the APA for periods 2000-2007. Under terms of the 2004 sale agreement for the subsidiary, the Company is responsible for all tax obligations and is entitled to receive all tax refunds for periods relating to its period of ownership ending December 23, 2004. The resulting cash impact to the Company of the above settlement consists of a refund of taxes paid in Canada, net of various offsets, of approximately \$69,000 and a tax obligation in the U.S. of approximately \$35,000. The net impact would be a gain of approximately \$34,000. The Company's U.S. tax obligation has been revised to incorporate the terms of the settlement. Under the terms of the sale agreement, the Company is entitled to the prompt remittance of all refunds of taxes imposed on the former Canadian affiliate relating to a pre-closing tax period. In the second quarter of 2009, the Company recorded a net charge of \$35,000 to discontinued operations for the estimated U.S. tax obligation relating to the settlement. On July 27, 2009, the Canadian affiliate received a substantial portion of the anticipated refund. However, the refund was not remitted to the Company and on August 3, 2009, Cooper-Standard Holdings Inc., the company that acquired the former subsidiary, and its U.S. affiliates filed voluntary petitions for reorganization under Chapter 11 of the U.S. Bankruptcy Code and the Canadian affiliate filed for bankruptcy protection in Canada on August 4, 2009. The Company is pursuing all options to recover the tax refunds to which it is entitled under the sale agreement and has filed adversary proceedings in the Delaware Bankruptcy Court against Cooper-Standard Holdings Inc., Cooper-Standard Automotive Inc., and its Canadian affiliate. Based upon these facts, the Company does not believe the criteria for recognition of the receivable of the taxes paid during the Company's ownership has been met and will not record a receivable until the certainty of realization is assured.

The Company and its subsidiaries are subject to income taxes in the U.S. federal jurisdiction and various state and foreign jurisdictions. With few exceptions, the Company is no longer subject to U.S. federal, state and foreign tax examinations by tax authorities for years prior to 2000.

12. The Company and the United Steelworkers entered into a series of letter agreements beginning in 1991 establishing maximum annual amounts that the Company would contribute for funding the cost of health care coverage for certain union retirees who retired after specific dates. Prior to January 1, 2004, the maximum annual amounts had never been implemented. On January 1, 2004, however, the Company implemented the existing letter agreements according to its terms and began requiring these retirees and surviving spouses to make contributions for the cost of their health care coverage.

On April 18, 2006, a group of the Company's union retirees and surviving spouses filed a lawsuit in the U.S. District Court for the Northern District of Ohio on behalf of a purported class claiming that the Company was not entitled to impose *any* contribution requirement pursuant to the letter agreements and that Plaintiffs were promised lifetime benefits, at no cost, after retirement under the terms of the union-Company negotiated Pension and Insurance Agreements in effect at the time that they retired.

On May 13, 2008, in the case of *Cates, et al v. Cooper Tire & Rubber Company*, the United States District Court for the Northern District of Ohio entered an order holding that a series of pension and insurance agreements negotiated by the Company and its various union locals over the years conferred vested lifetime health care benefits upon certain Company hourly retirees. The Court further held that these benefits were not subject to the caps on the Company's annual contributions for retiree health care benefits that the Company had negotiated with the union locals. Subsequent to that order, the Court granted the Plaintiffs' motion for class certification. The Company initiated the process of pursuing an appeal of the order to the Sixth Circuit Court of Appeals, while simultaneously reviewing other means of satisfactorily resolving the case through settlement discussions. As a result of the settlement discussions and in an attempt to resolve the claims relating to health care benefits for the Company's hourly union-represented retirees, a related lawsuit, *Johnson, et al v. Cooper Tire & Rubber Company*,

was filed on February 3, 2009, with the Court on behalf of a different, smaller group of hourly union-represented retirees. The second case was stayed pending the parties' settlement discussions.

**Table of Contents**

In April, 2009, the parties negotiated a tentative agreement intended to resolve all related claims for these matters. Pursuant to the Court's order, the parties submitted a proposed settlement agreement for approval. The proposed settlement agreement, which is subject to Court approvals, provides for 1) a cash payment of \$7.05 million to the Plaintiffs for reimbursement of costs; and 2) modification to the Company's approach and costs of providing future health care to specified current retiree groups which will result in an amendment to the Company's retiree medical plan.

Notices of the proposed settlement agreement were sent to class members on October 13, 2009. Objections by class members to the proposed settlement agreement must be filed with the Court no later than December 10, 2009. The Court will hold a Fairness Hearing, set for February 2, 2010 to consider whether the settlement is fair, reasonable and adequate.

While the proposed settlement agreement could be modified before it becomes effective and the related cases are concluded, the Company believes it is probable that the related costs of resolving these cases will be close to the amounts in the proposed settlement agreement and, accordingly, has recorded \$7.05 million of expense during the first quarter relating to the specified payments. The estimated present value of costs related to the plan amendment is expected to be approximately \$7.7 million which has been reflected as an increase in the accrual for Other Post-employment Benefits with an offset to the Accumulated Other Comprehensive Income component of Shareholders' Equity and will be amortized as a charge to operations over the remaining life expectancy of the affected plan participants beginning with the effective date of the changes.

13. On July 3, 2009, the Company received notification from its noncontrolling shareholder in the Cooper Chengshan entity of its intention to exercise a portion of its put option after it receives related governmental approvals and satisfies other conditions. If the put option is exercised, the Company has the obligation to purchase the 14 percent share for \$17,920.
14. Certain operating leases related to property and equipment used in the operations of Cooper-Standard Automotive were guaranteed by the Company. These guarantees require the Company, in the event Cooper-Standard Automotive fails to honor its commitments, to satisfy the terms of the lease agreements. As part of the sale of the automotive segment, the Company is seeking releases of those guarantees, but to date has been unable to secure releases from certain lessors. The most significant of those leases is for a U.S. manufacturing facility with a remaining term of seven years and total remaining payments of approximately \$8,700. Other leases cover two facilities in the United Kingdom. These leases have remaining terms of four years and remaining payments of approximately \$2,600.

During the third quarter, Cooper-Standard Holdings Inc., the company that acquired Cooper-Standard Automotive, and its United States and Canadian affiliates filed for bankruptcy protection. The Company does not believe it is presently probable that it will be called upon to make payments on any of the leases. Accordingly, no accrual for these guarantees has been recorded. If information becomes known to the Company at a later date which indicates its future performance under these guarantees is probable, accruals for the obligations will be required.

**Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

This Management's Discussion and Analysis of Financial Condition and Results of Operations (MD&A) presents information related to the consolidated results of operations of the Company, a discussion of the past results and future outlook of each of the Company's segments, and information concerning both the liquidity and capital resources of the Company. The Company has updated its listing of risk factors to be considered when making investment decisions with respect to the Company's securities and this listing is included in Item 1A. Risk Factors.



**Table of Contents****Consolidated Results of Operations**

(Dollar amounts in millions except per share amounts)	Three months ended September 30			Nine months ended September 30		
	2008	Change	2009	2008	Change	2009
<b>Revenues:</b>						
North American Tire	\$ 586.2	-2.1%	\$ 573.9	\$ 1,631.4	-11.7%	\$ 1,440.6
International Tire	284.7	4.3%	296.8	799.4	-9.9%	720.2
Eliminations	(77.1)	-11.9%	(67.9)	(184.8)	-16.2%	(154.9)
<b>Net sales</b>	<b>\$ 793.8</b>	<b>1.1%</b>	<b>\$ 802.8</b>	<b>\$ 2,246.0</b>	<b>-10.7%</b>	<b>\$ 2,005.9</b>
<b>Segment profit (loss):</b>						
North American Tire	\$ (51.1)	n/m	\$ 47.6	\$ (64.9)	n/m	\$ 71.9
International Tire	7.2	n/m	29.9	20.1	n/m	46.3
Eliminations	0.4	n/m	(0.5)	0.1	n/m	(1.6)
Unallocated corporate charges	(3.5)	80.0%	(6.3)	(8.2)	n/m	(20.7)
<b>Operating profit (loss)</b>	<b>(47.0)</b>	<b>n/m</b>	<b>70.7</b>	<b>(52.9)</b>	<b>n/m</b>	<b>95.9</b>
Interest expense	(12.8)	-10.9%	(11.4)	(37.0)	-2.2%	(36.2)
Debt extinguishment costs		n/m		(0.6)	n/m	
Interest income	3.9	-43.6%	2.2	11.3	-57.5%	4.8
Dividend from unconsolidated subsidiary				1.9	n/m	
Other net	(1.2)	-8.3%	(1.1)	2.3	-56.5%	1.0
<b>Income (loss) from continuing operations before income taxes</b>	<b>(57.1)</b>		<b>60.4</b>	<b>(75.0)</b>		<b>65.5</b>
Income tax benefit (expense)	2.3		(2.6)	1.9		0.2
<b>Income (loss) from continuing operations</b>	<b>(54.8)</b>		<b>57.8</b>	<b>(73.1)</b>		<b>65.7</b>
<b>Income (loss) from discontinued operations, net of income taxes</b>	<b>(0.2)</b>		<b>(0.3)</b>	<b>0.1</b>		<b>(37.8)</b>
Noncontrolling shareholders interests	(0.4)		(10.7)	(2.9)		(15.3)
<b>Net income (loss) attributable to Cooper Tire &amp; Rubber Company</b>	<b>\$ (55.4)</b>		<b>\$ 46.8</b>	<b>\$ (75.9)</b>		<b>\$ 12.6</b>
<b>Basic earnings (loss) per share</b>	<b>\$ (0.94)</b>		<b>\$ 0.79</b>	<b>\$ (1.29)</b>		<b>\$ 0.85</b>

Diluted earnings (loss) per share	\$ (0.94)	\$ 0.77	\$ (1.29)	\$ 0.84
-----------------------------------	-----------	---------	-----------	---------

Consolidated net sales for the three-month period ended September 30, 2009 were \$9.0 million higher than the comparable period one year ago. The increase in net sales for the third quarter of 2009 compared to the third quarter of 2008 was primarily the result of higher unit volumes in both the North American Tire Operations and International Tire Operations segments. Net sales for the quarter were negatively impacted by reduced pricing and mix in both segments.

Operating profit in the third quarter of 2009 increased by \$117.7 million from the third quarter of 2008. The favorable impacts of lower raw material costs, higher sales volumes and improved manufacturing operations were offset by declining pricing and mix in both the North American and International Tire Operations segments, in addition to increases in selling, general and administrative costs driven by increased incentive compensation for significantly better performance and restructuring initiatives in the North American Tire Operations segment.

Consolidated net sales for the nine-month period ended September 30, 2009 were \$240.1 million lower than the comparable period one year ago. The decrease in net sales for the nine months ended September 30, 2009 compared to the nine months ended September 30, 2008 was primarily the result of lower unit volumes in the North American Tire Operations segment, reduced pricing and mix in the International Tire Operations segment and unfavorable foreign currency exchange rate changes. This decrease was partially offset during the period with a favorable impact to pricing and mix in the North American Tire Operations segment.

Operating profit in the first nine months of 2009 increased by \$148.8 million from the first nine months of 2008. The favorable impacts of lower raw material costs and improved manufacturing operations were offset by lower

**Table of Contents**

unit volumes in the North American Tire Operations segment, reduced pricing and mix in both segments, production curtailment costs, higher incentive-related compensation expense and restructuring initiatives primarily in the North American Tire segment.

After experiencing record high costs for raw materials in the second half of 2008, the Company's nine-month period ended September 30, 2009 reflects significantly lower costs of certain of its principal raw materials. The principal raw materials for the Company include natural rubber, synthetic rubber, carbon black, chemicals and reinforcement components. Approximately 65 percent of the Company's raw materials are petroleum-based and the recent decreases in those materials and natural rubber were the most significant drivers of lower raw material costs during the third quarter of 2009, which were down \$184.1 million from the third quarter of 2008 and down \$288.2 million for the nine-month period ended September 30, 2009.

The Company strives to assure raw material supply and to obtain the most favorable pricing. For natural rubber and natural gas, procurement is managed by the buying forward of production requirements and utilizing the spot market when advantageous. For other principal materials, procurement arrangements include supply agreements that may contain formula-based pricing based on commodity indices, multi-year agreements or spot purchase contracts. These arrangements are typically used to assure adequate quantities of raw materials are available for production. They can also be used by the Company to address expectations of increasing raw material costs thereby reducing volatility of price.

Products liability expenses totaled \$21.0 million and \$14.9 million in the third quarter of 2009 and 2008, respectively, and included recoveries of legal fees of \$0.4 million and \$0.7 million in the third quarter of 2009 and 2008, respectively. Products liability expenses totaled \$61.9 million and \$60.8 million in the first nine months of 2009 and 2008, respectively, and included recoveries of legal fees of \$2.4 million and \$4.9 million in the first nine months of 2009 and 2008, respectively. Insurance policies applicable to claims occurring on April 1, 2003, and thereafter, do not provide for recovery of legal fees. Additional information related to the Company's accounting for products liability costs appears in the Notes to Consolidated Financial Statements.

Selling, general and administrative expenses were \$56.4 million in the third quarter of 2009 (7.0 percent of net sales) and \$46.9 million in the third quarter of 2008 (5.9 percent of net sales). This increase was due primarily to higher incentive based compensation and increases in the accruals for stock-based liabilities. For the nine-month period ended September 30, 2009, selling, general and administrative expenses were \$151.8 million (7.6 percent of net sales) compared to \$138.8 million (6.2 percent of net sales) for the comparable period of 2008. This increase was due to the same reasons cited for the quarter increase.

During the third quarter and first nine months of 2009, the Company recorded restructuring charges of \$13.4 million and \$36.4 million, respectively, related to the initiatives described in the Notes to Consolidated Financial Statements. As discussed in the Notes to the Consolidated Financial Statements, the Company recorded a \$7.1 million charge during the first quarter related to the agreement reached in the *Cates* retiree medical case.

Interest expense decreased \$1.4 million in the third quarter of 2009 from the third quarter of 2008 due to lower debt levels primarily in China. Interest income decreased \$1.6 million and \$6.6 million in the third quarter and first nine months of 2009, respectively, from comparable periods of 2008 as a result of lower interest rates.

The Company recorded dividend income from its investment in Kumho Tire Co., Inc. in 2008. The Company sold this investment in the third quarter of 2008.

For the quarter ended September 30, 2009, the Company recorded an income tax expense for continuing operations of \$2.6 million which includes a tax benefit for discrete items of \$1.2 million relating primarily to the release of reserves resulting from the expiration of statutes of limitations during the quarter. The effective tax rate for the quarter and nine month period ended September 30, 2009 for continuing operations is 6.4 percent and -0.9 percent, respectively, exclusive of discrete items, using forecasted jurisdictional annual effective rates. For comparable periods in 2008, the effective tax rate for continuing operations, exclusive of discrete items, was -1.5 percent and -0.8 percent, respectively, using a forecasted jurisdictional annual effective tax rates. The

**Table of Contents**

change in the tax rate, exclusive of discrete items, relates primarily to the improvement in earnings, a specified liability loss carry back, and the mix of earnings or loss by jurisdiction as compared to 2008.

The Company maintains a valuation allowance on its net U.S. and certain non-U.S. deferred tax asset positions. The valuation allowance will be maintained as long as it is more likely than not that some portion of the deferred tax assets will not be realized. Deferred tax assets and liabilities are determined separately for each taxing jurisdiction in which the Company conducts its operations or otherwise generates taxable income or losses. In the U.S., the Company has recorded significant deferred tax assets, the largest of which relate to products liability, pension and other postretirement benefit obligations. These deferred tax assets are partially offset by deferred tax liabilities, the most significant of which relates to accelerated depreciation. Based upon this assessment, the Company maintains a \$221.6 million valuation allowance for the portion of U.S. deferred tax assets exceeding its U.S. deferred tax liabilities. In addition, the Company has recorded valuation allowances of \$8.0 million for deferred tax assets associated with losses in foreign jurisdictions.

As discussed in the Notes to Consolidated Financial Statements, during the second quarter of 2009, the Company recorded an income tax and interest obligation related to the Advance Pricing Agreement of \$34.5 million. This was recorded as a current tax liability for discontinued operations. The Company is pursuing all options to recover approximately \$69 million in tax refunds to which it is entitled under the 2004 Sale Agreement for the disposition of the Cooper-Standard Automotive group. During the third quarter, Cooper-Standard Holdings Inc., the company that acquired Cooper-Standard Automotive, and its United States and Canadian affiliates filed for bankruptcy protection and the Company has file adversary proceedings in the Delaware Bankruptcy Court.

**North American Tire Operations Segment**

(Dollar amounts in millions)	Three months ended September 30			Nine months ended September 30		
	2008	Change	2009	2008	Change	2009
Sales	\$586.2	-2.1%	\$573.9	\$1,631.4	-11.7%	\$1,440.6
Operating profit (loss)	\$ (51.1)	n/m	\$ 47.6	\$ (64.9)	n/m	\$ 71.9
United States unit shipments changes:						
Passenger tires						
Segment		1.6%			-12.5%	
RMA members		0.6%			-7.7%	
Total Industry		3.2%			-7.3%	
Light truck tires						
Segment		4.2%			-19.6%	
RMA members		3.8%			-10.9%	
Total Industry		4.5%			-12.4%	
Total light vehicle tires						
Segment		2.0%			-13.8%	
RMA members		1.0%			-8.1%	
Total Industry		3.3%			-7.9%	
Total segment unit sales changes		0.8%			-12.0%	

**Table of Contents****Overview**

The North American Tire Operations segment produces passenger car and light truck tires, primarily for sale in the United States replacement market. Major distribution channels and customers include independent tire dealers, wholesale distributors, regional and national retail tire chains, and large retail chains that sell tires as well as other automotive products. The segment does not sell its products directly to end users, except through three Company-owned retail stores, and does not manufacture tires for sale to the automobile original equipment manufacturers ( OEMs ).

**Sales**

Sales of the North American Tire Operations segment decreased \$12.3 million, or 2.1 percent, in the third quarter of 2009 from levels in 2008. The decrease in sales was a result of lower pricing and mix (-\$17.0 million) and was offset by increasing unit volumes for the quarter (\$4.7 million). In the United States, the segment's unit shipments of total light vehicle tires increased 2.0 percent in the third quarter of 2009 compared to the third quarter of 2008. This increase exceeded the 1.0 percent increase in total light vehicle shipments experienced by all members of the Rubber Manufacturers Association ( RMA ), and was slightly lower than the 3.3 percent increase in total light vehicle shipments for the total industry (which includes an estimate for non-RMA members). The Cooper and house brands once again outpaced the industry in the U.S. market while private label shipments began to improve relative to recent quarters but still lagged industry comparisons.

Sales of the North American Tire Operations segment decreased \$190.8 million, or 11.7 percent, in the first nine months of 2009 from levels in 2008. The decrease in sales was a result of lower unit volumes (-\$195.5 million) partially offset by improved net pricing and mix (\$4.6 million). In the United States, the segment's unit shipments of total light vehicle tires decreased 13.8 percent in the first nine months of 2009 compared to the same period in 2008. This decrease exceeded the 8.1 percent decrease in total light vehicle shipments experienced by all members of the RMA, and also exceeded the 7.9 percent decrease in total light vehicle shipments for the total industry for the first nine months. The industry decrease in light vehicle tire units was primarily due to the overall economic conditions in North America during the first half of 2009 as impacts of a global recession have likely caused delays in replacement tire purchases by consumers. As evidenced by the growth in the total industry during the third quarter of 2009 and further validated in miles driven data, the industry is recognizing stabilization and improvement of unit volumes as it navigates through the latter half of 2009.

**Operating Profit**

The North American Tire segment operating profit increased \$98.8 million in the third quarter of 2009 from the third quarter of 2008. The increase in operating profit was due to lower raw material costs (\$135.2 million) and improved manufacturing operations (\$12.7 million). The segment continues to reduce manufacturing overhead and scrap costs through the implementation of Six Sigma and LEAN initiatives as the organization drives the continuous improvement mindset to optimize the manufacturing footprint. These increases were partially offset by decreased pricing and mix (-\$25.2 million), increased incentive-related compensation expense, and restructuring costs, nearly all of which pertain to the closure of the Albany, Georgia manufacturing facility (-\$13.4 million). In addition, products liability costs increased (-\$6.0 million) as compared to the third quarter of 2008. Details of the methodology used to calculate the products liability reserve are discussed in the Notes to Consolidated Financial Statements.

Segment operating profit increased \$136.9 million in the nine months ended September 30, 2009 from the level in the same period of 2008. The increase in operating profit was due to lower raw material costs (\$218.3 million) and improved manufacturing operations (\$41.9 million). These increases were partially offset by lower unit volumes from the first six months of 2009 (-\$45.6 million), the effects of production curtailments required to align production with demand during the beginning half of 2009 (-\$23.8 million), restructuring costs (-\$36.1 million), declining pricing and mix (-\$9.8 million) and higher incentive-related compensation expense (-\$5.3 million).

**Table of Contents**

During the first nine months of 2009 the segment recognized significant raw material cost decreases which had reached record high levels during the latter part of 2008. The segment's raw material index decreased by 27.1 percent for the nine months ended September 30, 2009 from the same period of 2008. The raw material index decreased by 36.5 percent for the third quarter of 2009 when compared to the third quarter of 2008.

**Segment Outlook**

In the future, the segment expects to more closely reflect the performance of the industry for shipments of light vehicle tires. This is the result of improvements in the performance of the segment's sale of private label tires while continuing to increase sales of the Cooper brand. These improvements are expected to be the result of new product launches and improvements in channels where the segment is underrepresented. The demand for light vehicle replacement tires is expected to stabilize and begin to increase in the future. For 2009 the segment expects full year industry volumes to be down somewhere in the range of 6 to 8 percent. Signs supporting stabilization include improving miles driven data and low inventory levels of tires in the industry. For 2010 the segment expects light vehicle industry shipments in the United States to be up in the range of 2 to 4 percent.

Changes in the segment's manufacturing footprint, including the closure of the Albany, Georgia facility, should provide positive support to operating profits in the future. This will occur as the segment better aligns production to market needs and leverages its existing facilities resulting in improved utilization rates. Additionally the segment's operations are expected to improve in cost competitiveness as Six Sigma, LEAN, automation and other projects continue to be implemented.

Radial medium truck and certain light vehicle tire products will continue to be sourced from manufacturers in China and Mexico. The quantity of tires imported will be influenced by the demand in the United States. The segment is expecting to increase the amount of passenger tires imported from Mexico as that facility increases production levels. The segment will continue to import tires from the Company's facilities in China. In response to the imposition of tariffs on light vehicle tires imported from China, the segment will attempt to minimize the impact of duty costs through tactical sourcing moves and appropriate price increases.

Raw material prices have proven very difficult to accurately predict as commodity markets remain volatile. The segment expects sequentially higher raw material costs in the fourth quarter. The segment does not expect to fully offset these increases within the quarter with price increases. In 2010 the segment expects commodity costs to increase, but believes it is unlikely they will return to the extreme highs of 2008.

**International Tire Operations Segment**

(Dollar amounts in millions)	Three months ended September 30			Nine months ended September 30		
	2008	Change	2009	2008	Change	2009
Sales	\$284.7	4.3%	\$296.8	\$799.4	-9.9%	\$720.2
Operating profit	\$ 7.2	315.3%	\$ 29.9	\$ 20.1	130.3%	\$ 46.3
Unit sales change		15.0%			-3.5%	

**Table of Contents**

**Overview**

The International Tire Operations segment manufactures and markets passenger car, light truck and motorcycle tires for the replacement market, as well as racing tires and tire retread materials, in Europe, Russia and other markets. The segment's Cooper Chengshan joint venture manufactures and markets passenger car and light truck radial tires as well as radial and bias medium truck tires in the international market. The segment's Cooper Kenda joint venture manufactures tires to be exported to markets outside of China. Under the current agreement, until May 2012, all of the tires produced by this joint venture will be exported and sold to Cooper Tire & Rubber Company.

**Sales**

Sales of the International Tire Operations segment increased \$12.1 million, or 4.3 percent, in the third quarter of 2009 compared to the third quarter of 2008. The segment recognized higher unit volumes (\$52.4 million), in 2009 when compared to 2008, primarily from the Company's joint venture operations in Asia. The impact of less favorable pricing and mix (-\$36.8 million) partially offset the volume increase.

Sales of the International Tire Operations segment decreased \$79.2 million, or 9.9 percent, in the first nine months of 2009 compared to the same period in 2008. The foreign currency impact of a stronger United States dollar in relation to the British pound decreased sales \$24.3 million in the first nine months of 2009. The remainder of the decrease in sales in the first nine months of 2009 compared to the first nine months of 2008 was due to lower unit volumes (-\$14.1 million) and decreasing pricing and mix (-\$40.8 million) related to overall market weakness in the European, Asian, and other international markets.

**Operating Profit**

Operating profit for the segment in the third quarter of 2009 was \$22.7 million higher than in the same period of 2008. The increase in operating profit was due to lower raw material costs (\$48.9 million), improved manufacturing operations (\$7.0 million) and favorable foreign currency impact (\$6.7 million). These increases were partially offset by declining pricing and mix (-\$38.8 million) and increased selling, general and administrative costs (-\$4.6 million) as higher advertising and promotion expense was incurred in Asia.

Operating profit for the segment in the first nine months of 2009 was \$26.2 million higher than in the first nine months of 2008. The increase in operating profit was due to lower raw material costs (\$70.0 million), improved manufacturing operations (\$8.2 million) and favorable foreign currency impact (\$12.1 million). These increases were partially offset by declining pricing and mix (-\$48.5 million), increased selling, general and administrative costs (-\$4.6 million) and the effects of production curtailments required to align production with demand (-\$6.5 million).

**Segment Outlook**

The segment will continue expanding its presence in Asia. This growth is targeted to occur in products and brands that will provide increased returns. The Chinese market has recently returned to exceptional growth rates that are expected to moderate in the future, but continue to exceed the growth of mature markets.

The European operations will continue to focus on growing in profitable products and channels. New products that will meet the needs of niche segments will continue to be released. The manufacturing facility in Melksham, England will concentrate on high performance, racing and motorcycle products. The segment expects to decrease production in the United Kingdom and import more low cost tires from China. Demand in Europe is not expected to significantly improve in the near future.

## **Table of Contents**

The segment's manufacturing operations are focused on implementing Six Sigma and LEAN principles to reduce operating costs. These projects and alignment of the manufacturing footprint are expected to continue supporting improved operating costs.

The segment's operating results may be affected by the implementation of tariffs in the United States as tires previously shipped to the United States are diverted to other markets. The result of this may be reduced pricing in Europe and Asia, both markets in which the segment participates. Additionally, the Cooper Kenda Tire facility in China was expected to ship a majority of its product to the United States. Cooper Kenda will continue to ship product to the United States but at reduced volumes than what were anticipated. The Cooper Kenda Tire operations will also more aggressively pursue opportunities in Europe and other markets. The ultimate effects of these changes are not currently determinable.

### **Outlook for Company**

The Company will continue on the path laid out in its strategic plan. The plan initially communicated in February 2008, calls for the Company to improve its cost structure, pursue profitable top line growth and improve organizational capabilities. Successful implementation of these imperatives and improvement in market or industry conditions would drive improved operating results.

There has been stabilization in recent months of miles driven and tire industry shipments. This indicates that demand could be recovering. While the Company believes pent up demand for tires exists, it does not believe a surge in demand for tires will occur while consumer confidence remains at relatively low, though somewhat improving levels. Commodity prices moderated during the first nine months of 2009, but have begun increasing. These prices will increase sequentially in the fourth quarter, but should remain lower on a year-over-year basis. The Company does not expect to be able to fully offset the increases in the fourth quarter with price increases to its customers. It is difficult to accurately forecast raw material prices but, the Company does not expect a return to the extreme high prices of 2008. Maintaining adequate levels of liquidity will be a primary focus for the Company and it will continue to rigorously control all cash expenditures. Expansion and other uses of capital, including share purchases and debt prepayments, are likely to be restricted until capital markets resume a more normal level of activity. The Company expects to invest to increase inventory levels in 2010. This is partially a function of the normal pattern of seasonal demand for its products and a need to rebuild inventory levels to support service expectations for customers.

To deal with the tariffs associated with the import of tires produced in China announced by the United States government, the Company implemented a price increase and is executing tactical sourcing moves to mitigate the impacts while meeting customers' needs. While there could be short term positive impacts for the Company from this situation, the long term effects are not currently determinable.

The Company continues to be cautious in its expectations of the level of future profitability because of the uncontrollable factors which impact this industry: consumer confidence, gasoline prices, raw material cost volatility, intense competition, government intervention and currency fluctuations.

### **Liquidity and Capital Resources**

*Generation and uses of cash* Net cash provided by operating activities of continuing operations was \$326 million in the first nine months of 2009, an improvement of \$481 million from the first nine months of 2008. The primary reasons for this increase in cash generation are the improved operating results of the continuing operations, net of non-cash charges and the significant decrease in inventories during the first nine months of 2009 compared to a significant increase in inventories during the first nine months of 2008.



**Table of Contents**

Net cash used in investing activities during the first nine months of 2009 reflects capital expenditures of \$64 million, a reduction of \$37 million from 2008 levels. In 2008 the Company made the final payment associated with the purchase of Cooper Chengshan, converted the available-for-sale debt securities into cash and received \$107 million as a result of exercising its put option on its investment in Kumho Tire Co., Inc. During the third quarter of 2008, the Company invested \$25 million in a manufacturing facility in Mexico and this investment was increased \$1 million during the third quarter of 2009.

The issuance of debt in 2008 relates to the Company's operations in China. During the first nine months of 2009, the Company's Asian subsidiaries repaid \$76 million and refinanced \$181 million of debt reducing outstanding debt balances by \$77 million, after the impacts of currency fluctuations.

During the first nine months of 2008, the Company repurchased \$14.3 million of its Senior Notes due in 2009 and repurchased 803,300 shares of its common stock for \$13.9 million. The Company has remaining authorization to repurchase \$104 million of debt and \$40 million for share repurchases but the Company has temporarily suspended its debt and share repurchase programs.

During the first nine months of 2009, the Company's Cooper Kenda joint venture received \$4 million of capital contributions from its joint venture partner.

Dividends paid on the Company's common shares during the first nine months of 2008 and 2009 were \$19 million.

*Available credit facilities* Domestically, the Company has a revolving credit facility with a consortium of six banks that provides up to \$200 million based on available collateral and expires November 9, 2012. The Company also has an accounts receivable securitization facility with a \$125 million limit with a September 2010 maturity. These credit facilities remain undrawn and have no significant financial covenants until available credit is less than specified amounts.

The Company's consolidated joint ventures in Asia have annual renewable unsecured credit lines that provide up to \$200 million of borrowings and do not contain financial covenants.

*Available cash and contractual commitments* At September 30, 2009, the Company had cash and cash equivalents of \$410 million. The majority of the Company's cash is invested in three large 2a-7 registered money market funds, rated AAA. The Company's additional borrowing capacity through use of its credit agreement with its bank group and its accounts receivable securitization facility at September 30, 2009 was approximately \$211 million and is subject to the amount of available qualified collateral and the amount of letters of credit issued from time to time which are backed by these facilities.

The Company expects capital expenditures for 2009 to be in the \$90 to \$100 million range of which approximately \$35 million will be in consolidated subsidiaries where the Company's ownership is at or near 50 percent.

Upcoming demands on cash include parent company long-term debt maturities in December of \$97 million, tax payments related to discontinued operations of \$35 million, \$18 million for the expected exercise of a portion of the put option held by our partners at Cooper Chengshan Tire, optional payments under year-end tax planning strategies and increases in working capital to support higher volumes and rebuild inventory levels to support customer service expectations.

**Table of Contents**

The following table summarizes the long-term debt of the Company at September 30, 2009:

Parent company	
7.75% unsecured notes due December 2009	\$ 96.9
8% unsecured notes due December 2019	173.6
7.625% unsecured notes due March 2027	116.9
Capitalized leases and other	5.1
	392.5
Subsidiaries	
3.72% to 6.80% unsecured notes due in 2010	14.9
5.13% to 5.40% unsecured notes due in 2011	9.5
4.86% to 5.40% unsecured notes due in 2012	20.5
	44.9
Total long-term debt	437.4
Less current maturities	(107.5)
	\$ 329.9

**Contingencies****Guarantees**

Certain operating leases related to property and equipment used in the operations of Cooper-Standard Automotive were guaranteed by the Company. These guarantees require the Company, in the event Cooper-Standard Automotive fails to honor its commitments, to satisfy the terms of the lease agreements. As part of the sale of the automotive segment, the Company is seeking releases of those guarantees, but to date has been unable to secure releases from certain lessors. The most significant of those leases is for a U.S. manufacturing facility with a remaining term of seven years and total remaining payments of approximately \$8,700. Other leases cover two facilities in the United Kingdom. These leases have remaining terms of four years and remaining payments of approximately \$2,600.

During the third quarter, Cooper-Standard Holdings Inc., the company that acquired Cooper-Standard Automotive, and its United States and Canadian affiliates filed for bankruptcy protection. The Company does not believe it is presently probable that it will be called upon to make the payments on any of the leases. Accordingly, no accrual for these guarantees has been recorded. If information becomes known to the Company at a later date which indicates its performance under these guarantees is probable, accruals for the obligations will be required.

**Litigation**

The Company is a defendant in various products liability claims brought in numerous jurisdictions in which individuals seek damages resulting from automobile accidents allegedly caused by defective tires manufactured by the Company. Each of the products liability claims faced by the Company generally involve different types of tires, models and lines, different circumstances surrounding the accident such as different applications, vehicles, speeds, road conditions, weather conditions, driver error, tire repair and maintenance practices, service life conditions, as well as different jurisdictions and different injuries. In addition, in many of the Company's products liability lawsuits the plaintiff alleges that his or her harm was caused by one or more co-defendants who acted independently of the Company. Accordingly, both the claims asserted and the resolutions of those claims have an enormous amount of variability. The aggregate amount of damages asserted at any point in time is not determinable since often times when claims are filed, the plaintiffs do not specify the amount of damages. Even when there is an amount alleged, at times the amount is wildly inflated and has no rational basis.



## **Table of Contents**

Pursuant to applicable accounting rules, the Company accrues the minimum liability for each known claim when the estimated outcome is a range of possible loss and no one amount within that range is more likely than another. The Company uses a range of settlements because an average settlement cost would not be meaningful since the products liability claims faced by the Company are unique and widely variable. The costs have ranged from zero dollars to \$12 million in one case with no average that is meaningful. No specific accrual is made for individual unasserted claims or for premature claims, asserted claims where the minimum information needed to evaluate the probability of a liability is not yet known. However, an accrual for such claims based, in part, on management's expectations for future litigation activity and the settled claims history is maintained. Because of the speculative nature of litigation in the United States, the Company does not believe a meaningful aggregate range of potential loss for asserted and unasserted claims can be determined. The Company's experience has demonstrated that its estimates have been reasonably accurate and, on average, cases are settled at amounts close to the reserves established. However, it is possible an individual claim from time to time may result in an aberration from the norm and could have a material impact.

### **Forward-Looking Statements**

This report contains what the Company believes are forward-looking statements, as that term is defined under the Private Securities Litigation Reform Act of 1995, regarding projections, expectations or matters that the Company anticipates may happen with respect to the future performance of the industries in which the Company operates, the economies of the United States and other countries, or the performance of the Company itself, which involve uncertainty and risk. Such forward-looking statements are generally, though not always, preceded by words such as anticipates, expects, believes, projects, intends, plans, estimates, and similar terms that connote a view to the future and are not merely recitations of historical fact. Such statements are made solely on the basis of the Company's current views and perceptions of future events, and there can be no assurance that such statements will prove to be true. It is possible that actual results may differ materially from those projections or expectations due to a variety of factors, including but not limited to:

- changes in economic and business conditions in the world;

- the failure to achieve expected sales levels;

- consolidation among the Company's competitors and customers;

- technology advancements;

- the failure of the Company's suppliers to timely deliver products in accordance with contract specifications;

- changes in interest and foreign exchange rates;

- changes in the Company's customer relationships, including loss of particular business for competitive or other reasons;

- the impact of reductions in the insurance program covering the principal risks to the Company, and other unanticipated events and conditions;

- volatility in raw material and energy prices, including those of steel, petroleum-based products and natural gas and the unavailability of such raw materials or energy sources;

- the inability to obtain and maintain price increases to offset higher production or material costs;

- increased competitive activity including actions by larger competitors or low-cost producers;

the inability to recover the costs to develop and test new products and processes;

the risks associated with doing business outside of the United States;

changes in pension expense and/or funding resulting from investment performance of the Company's pension plan assets and changes in discount rate, salary increase rate, and expected return on plan assets assumptions, or changes to related accounting regulations;

government regulatory initiatives, including regulations under the TREAD Act;

the impact of labor problems, including a strike brought against the Company or against one or more of its large customers or suppliers;

litigation brought against the Company including products liability;

an adverse change in the Company's credit ratings, which could increase its borrowing costs and/or hamper its access to the credit markets;

changes to the credit markets and/or access to those markets;

**Table of Contents**

inaccurate assumptions used in developing the Company's strategic plan or the inability or failure to successfully implement the Company's strategic plan including closure of the Albany, Georgia facility;

inability to adequately protect the Company's intellectual property rights;

failure to successfully integrate acquisitions into operations or their related financings may impact liquidity and capital resources;

inability to use deferred tax assets;

recent changes of tariffs for certain tires imported into the United States from China, and;

changes in the Company's relationship with joint venture partners.

It is not possible to foresee or identify all such factors. Any forward-looking statements in this report are based on certain assumptions and analyses made by the Company in light of its experience and perception of historical trends, current conditions, expected future developments and other factors it believes are appropriate in the circumstances. Prospective investors are cautioned that any such statements are not a guarantee of future performance and actual results or developments may differ materially from those projected.

The Company makes no commitment to update any forward-looking statement included herein or to disclose any facts, events or circumstances that may affect the accuracy of any forward-looking statement.

Further information covering issues that could materially affect financial performance is contained in the Company's periodic filings with the U. S. Securities and Exchange Commission ( SEC ).

**Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

There have been no material changes in market risk at September 30, 2009 from those detailed in the Company's Annual Report on Form 10-K for the year ended December 31, 2008, as updated by the Company's current report on Form 8-K filed August 7, 2009.

**Item 4. CONTROLS AND PROCEDURES**

Pursuant to the requirements of the Sarbanes-Oxley Act of 2002, the Company's management, with the participation of the Chief Executive Officer and Chief Financial Officer of the Company, has evaluated, as of the end of the period covered by this Quarterly Report on Form 10-Q, the effectiveness of the Company's disclosure controls and procedures, including its internal controls and procedures. Based upon that evaluation, the Chief Executive Officer and the Chief Financial Officer have concluded that, as of the end of such period, the Company's disclosure controls and procedures were effective.

There have been no changes in the Company's internal control over financial reporting during the third quarter of 2009 that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

**Part II. OTHER INFORMATION**

**Item 1. LEGAL PROCEEDINGS**

The Company is a defendant in various judicial proceedings arising in the ordinary course of business. A significant portion of these proceedings are products liability cases in which individuals involved in vehicle accidents seek damages resulting from allegedly defective tires manufactured by the Company. In the future, products liability costs could have a materially greater impact on the consolidated results of operations and financial position of the Company than in the past.

The Company is a party to the case of *Cates, et al* as well as a related lawsuit, *Johnson, et al*. See Footnote 12 for a discussion of this litigation.

**Table of Contents**

**Item 1A. RISK FACTORS**

At September 30, 2009, the Company has updated the risk factors related to the Company and its subsidiaries which follow:

***The Company is facing heightened risks due to the current business environment.***

The impact of the subprime mortgage issue, decline in housing markets and disruptions in the financial markets, including the bankruptcy, restructuring, sale or acquisition of major financial institutions, may adversely affect the availability of credit already arranged, and the availability and cost of credit in the future. The disruptions in the financial markets also have affected business and consumer spending patterns. These disruptions could result in further volatility in raw material costs, reductions in sales of the Company's products, reductions in asset values, longer sales cycles, and increased price competition, as well as reductions in the borrowing base under the Company's credit facilities. There can be no assurances that U.S. and non-U.S. governmental responses to the disruptions in the financial markets will restore business or consumer confidence, stabilize markets or increase liquidity and the availability of credit.

The deterioration in the macroeconomic environment, including disruptions in the credit markets, is also impacting the Company's customers and retail consumers. Similarly, these macroeconomic disruptions are also impacting the Company's suppliers. Depending upon the severity and duration of these factors, the Company's profitability and liquidity position could be negatively impacted.

The above factors have created overcapacity in the industry which may lead to significantly increased price competition and product discounts, resulting in lower margins in the business.

***Pricing volatility for raw materials could result in increased costs and may affect the Company's profitability.***

The pricing volatility for natural rubber and petroleum-based materials contribute to the difficulty in managing the costs of raw materials. Costs for certain raw materials used in the Company's operations, including natural rubber, chemicals, carbon black, steel reinforcements and synthetic rubber remain volatile. Increasing costs for raw materials supplies will increase the Company's production costs and affect its margins and results of operations if the Company is unable to pass the higher production costs on to its customers in the form of price increases.

Further, if the Company is unable to obtain adequate supplies of raw materials in a timely manner, its operations could be interrupted. In recent years, the severity of hurricanes and the consolidation of the supplier base have had an impact on the availability of raw materials.

***If the price of natural gas or other energy sources increases, the Company's operating expenses could increase significantly.***

The Company's seven manufacturing facilities rely principally on natural gas, as well as electrical power and other energy sources. High demand and limited availability of natural gas and other energy sources have resulted in significant increases in energy costs in the past several years, which have increased the Company's operating expenses and transportation costs. Overall, the Company's energy costs were at historically high levels on average during 2008. Increasing energy costs would increase the Company's production costs and adversely affect its margins and results of operations.

Further, if the Company is unable to obtain adequate sources of energy, its operations could be interrupted.

**Table of Contents*****The Company's industry is highly competitive, and it may not be able to compete effectively with low-cost producers and larger competitors.***

The replacement tire industry is a highly competitive, global industry. Some of the Company's competitors are large companies with relatively greater financial resources. Some of the Company's competitors have operations in lower-cost countries. Increased competitive activity in the replacement tire industry has caused, and will continue to cause, pressures on the Company's business. The Company's ability to compete successfully will depend in part on its ability to reduce costs by reducing excess capacity, leveraging global purchasing of raw materials, improving productivity, eliminating redundancies and increasing production at low-cost supply sources. If the Company is unable to offset continued pressures with improved operating efficiencies and reduced spending, its sales, margins, operating results and market share would decline and the decline could become material.

***The Company may be unable to recover new product and process development and testing costs, which could increase the cost of operating its business.***

The Company's business strategy emphasizes the development of new equipment and new products and using new technology to improve quality and operating efficiency. Developing new products and technologies requires significant investment and capital expenditures, is technologically challenging and requires extensive testing and accurate anticipation of technological and market trends. If the Company fails to develop new products that are appealing to its customers, or fails to develop products on time and within budgeted amounts, the Company may be unable to recover its product development and testing costs.

***The Company conducts its manufacturing, sales and distribution operations on a worldwide basis and is subject to risks associated with doing business outside the United States.***

The Company has operations worldwide, including in the U.S., the United Kingdom, continental Europe, Mexico and Asia (primarily in China). The Company has expanded its operations in Asia, constructed a manufacturing plant in China and invested in a tire manufacturing facility in Mexico. There are a number of risks in doing business abroad, including political and economic uncertainty, social unrest, shortages of trained labor and the uncertainties associated with entering into joint ventures or similar arrangements in foreign countries. These risks may impact the Company's ability to expand its operations in Asia and elsewhere and otherwise achieve its objectives relating to its foreign operations. In addition, compliance with multiple and potentially conflicting foreign laws and regulations, import and export limitations and exchange controls is burdensome and expensive. The Company's foreign operations also subject it to the risks of international terrorism and hostilities and to foreign currency risks, including exchange rate fluctuations and limits on the repatriation of funds.

***The Company's results could be impacted by the tariffs recently imposed by the United States government on tires imported from China.***

Recently a tariff was imposed on light vehicle tires imported into the United States from China. This tariff was imposed effective September 26<sup>th</sup> at a level of 35 percent for the first 12 months, 30 percent for the second 12 months, and 25 percent for the third 12 months. The Company's ability to competitively source tires from its operations in Asia could be significantly impacted. Other effects ranging from impacts on the price of tires to responsive actions from other governments could also have significant impacts on the Company's results.

***The Company's expenditures for pension and other postretirement obligations could be materially higher than it has predicted if its underlying assumptions prove to be incorrect.***

The Company provides defined benefit and hybrid pension plan coverage to union and non-union U.S. employees and a contributory defined benefit plan in the U.K. The Company's pension expense and its required contributions to its pension plans are directly affected by the value of plan assets, the projected and actual rates of return on plan assets and the actuarial assumptions the Company uses to measure its defined benefit pension plan obligations, including the discount rate at which future projected and accumulated pension obligations are discounted to a present value. The Company could experience increased pension expense due to



**Table of Contents**

a combination of factors, including the decreased investment performance of its pension plan assets, decreases in the discount rate and changes in its assumptions relating to the expected return on plan assets. The Company could also experience increased other postretirement expense due to decreases in the discount rate and/or increases in the health care trend rate.

**Pension Funding**

The market turmoil described in the first Risk Factor above caused disruption in the capital markets and losses during 2008 in the Company's pension investments. At December 31, 2008, on a global basis, the Company's pension funds obligations measured on a projected benefit obligation basis, exceeded plan assets by \$269 million compared to underfunding of \$43 million at the end of 2007.

In the event of further declines in the market value of the Company's pension assets or lower discount rates to measure the present value of pension obligations, the Company could experience changes to its Consolidated Balance Sheet which would include an increase to Other long-term liabilities and a corresponding decrease in Stockholders' equity through Other comprehensive income and could result in higher minimum funding requirements.

**Retiree Medical Case**

The Company and the United Steelworkers entered into a series of letter agreements beginning in 1991 establishing maximum annual amounts that the Company would contribute for funding the cost of health care coverage for certain union retirees who retired after specific dates. Prior to January 1, 2004, the maximum annual amounts had never been implemented. On January 1, 2004, however, the Company implemented the existing letter agreements according to its terms and began requiring these retirees and surviving spouses to make contributions for the cost of their health care coverage.

On April 18, 2006, a group of the Company's union retirees and surviving spouses filed a lawsuit in the U.S. District Court for the Northern District of Ohio on behalf of a purported class claiming that the Company was not entitled to impose *any* contribution requirement pursuant to the letter agreements and that Plaintiffs were promised lifetime benefits, at no cost, after retirement under the terms of the union-Company negotiated Pension and Insurance Agreements in effect at the time that they retired.

On May 13, 2008, in the case of *Cates, et al v. Cooper Tire & Rubber Company*, the United States District Court for the Northern District of Ohio entered an order holding that a series of pension and insurance agreements negotiated by the Company and its various union locals over the years conferred vested lifetime health care benefits upon certain Company hourly retirees. The Court further held that these benefits were not subject to the caps on the Company's annual contributions for retiree health care benefits that the Company had negotiated with the union locals.

Subsequent to that order, the Court granted the Plaintiffs' motion for class certification. The Company initiated the process of pursuing an appeal of the order to the Sixth Circuit Court of Appeals, while simultaneously reviewing other means of satisfactorily resolving the case through settlement discussions. As a result of the settlement discussions and in an attempt to resolve the claims relating to health care benefits for the Company's hourly union-represented retirees, a related lawsuit, *Johnson, et al v. Cooper Tire & Rubber Company*, was filed on February 3, 2009, with the Court on behalf of a different, smaller group of hourly union-represented retirees. The second case was stayed pending the parties' settlement discussions.

In April, 2009, the parties negotiated a tentative agreement intended to resolve all related claims for these matters. Pursuant to the Court's order, the parties submitted a proposed settlement agreement for approval. The proposed settlement agreement, which is subject to Court approvals, provides for 1) a cash payment of \$7.05 million to the Plaintiffs for reimbursement of costs; and 2) modification to the Company's approach and costs of providing future health care to specified current retiree groups which will result in an amendment to the Company's retiree medical plan.

Notices of the proposed settlement agreement were sent to class members on October 13, 2009. Objections by class members to the proposed settlement agreement must be filed with the Court no later than December 10,

**Table of Contents**

2009. The Court will hold a Fairness Hearing, set for February 2, 2010 to consider whether the settlement is fair, reasonable and adequate.

While the proposed settlement agreement could be modified before it becomes effective and the related cases are concluded, the Company believes it is probable that the related costs of resolving these cases will be close to the amounts in the proposed settlement agreement and, accordingly, has recorded \$7.05 million of expense during the first quarter relating to the specified payments. The estimated present value of costs related to the plan amendment is expected to be approximately \$7.7 million which has been reflected as an increase in the accrual for Other Post-employment Benefits with an offset to the Accumulated Other Comprehensive Income component of Shareholders' Equity and will be amortized as a charge to operations over the remaining life expectancy of the affected plan participants beginning with the effective date of the changes.

***Compliance with the TREAD Act and similar regulatory initiatives could increase the cost of operating the Company's business.***

The Company is subject to the Transportation Recall Enhancement Accountability and Documentation Act, or the TREAD Act, which was adopted in 2000. Proposed and final rules issued under the TREAD Act regulate test standards, tire labeling, tire pressure monitoring, early warning reporting, tire recalls and record retention. Compliance with TREAD Act regulations has increased, and will continue to increase, the cost of producing and distributing tires in the U.S. Compliance with the TREAD Act and other federal, state and local laws and regulations now in effect, or that may be enacted, could require significant capital expenditures, increase the Company's production costs and affect its earnings and results of operations.

In addition, while the Company believes that its tires are free from design and manufacturing defects, it is possible that a recall of the Company's tires, under the TREAD Act or otherwise, could occur in the future. A substantial recall could harm the Company's reputation, operating results and financial position.

Beginning with the third quarter, 2003, the TREAD Act required that all tire companies submit quarterly data to NHTSA on fatalities, injuries and property damage claims on tires. On July 22, 2008, the U.S. District Court of Appeals for the District of Columbia Circuit ruled that this data is not subject to automatic exemption from disclosure made in response to requests under the Freedom of Information Act. Consequently, the Company's data, which is unverified at the time of submission to NHTSA, may be made public in the near future. The impact, if any, of this release on current or future litigation or on future sales is not known at this time.

***Any interruption in the Company's skilled workforce could impair its operations and harm its earnings and results of operations.***

The Company's operations depend on maintaining a skilled workforce and any interruption of its workforce due to shortages of skilled technical, production and professional workers could interrupt the Company's operations and affect its operating results. Further, a significant number of the Company's U.S. employees are currently represented by unions. The labor agreement at Findlay does not expire until October 2011 and the labor agreement at Texarkana does not expire until January 2012. Although the Company believes that its relations with its employees are generally good, the Company cannot provide assurance that it will be able to successfully maintain its relations with its employees or its collective bargaining agreements with those unions. If the Company fails to extend or renegotiate its agreements with the labor unions on satisfactory terms, or if its unionized employees were to engage in a strike or other work stoppages, the Company's business and operating results could suffer.

***The Company has a risk of exposure to products liability claims which, if successful, could have a negative impact on its financial position, cash flows and results of operations.***

The Company's operations expose it to potential liability for personal injury or death as an alleged result of the failure of or conditions in the products that it designs and manufactures. Specifically, the Company is a party to a number of products liability cases in which individuals involved in motor vehicle accidents seek damages resulting from allegedly defective tires that it manufactured. Products liability claims and lawsuits, including

**Table of Contents**

possible class action litigation, could have a negative effect on the Company's financial position, cash flows and results of operations.

Those claims may result in material losses in the future and cause the Company to incur significant litigation defense costs. Further, the Company cannot provide assurance that its insurance coverage will be adequate to address any claims that may arise. A successful claim brought against the Company in excess of its available insurance coverage may have a significant negative impact on its business and financial condition.

Further, the Company cannot provide assurance that it will be able to maintain adequate insurance coverage in the future at an acceptable cost or at all.

***The Company has a risk due to the volatility of the capital and financial markets.***

The Company periodically requires access to the capital and financial markets as a significant source of liquidity for capital requirements that it cannot satisfy by cash on hand or operating cash flows. As a result of the credit and liquidity crisis in the United States and throughout the global financial system, substantial volatility in world capital markets and the banking industry has occurred. This volatility and other events have had a significant negative impact on financial markets, as well as the overall economy. From a financial perspective, this unprecedented instability may make it difficult for the Company to access the credit market and to obtain financing or refinancing, as the case may be, on satisfactory terms or at all. In addition, various additional factors, including a deterioration of the Company's credit ratings or its business or financial condition, could further impair its access to the capital markets. See also related comments under "There are risks associated with the Company's global strategy of using joint ventures and partially owned subsidiaries" below.

At September 30, 2009, the Company has \$107 million of long-term debt maturing within one year, of which approximately \$97 million is in the parent company, and an additional \$144 million of short term notes payable in partially-owned, consolidated subsidiaries.

Additionally, any inability to access the capital markets, including the ability to refinance existing debt when due, could require the Company to defer critical capital expenditures, reduce or not pay dividends, reduce spending in areas of strategic importance, sell important assets or, in extreme cases, seek protection from creditors.

***If assumptions used in developing the Company's strategic plan are inaccurate or the Company is unable to execute its strategic plan effectively, its profitability and financial position could decline.***

In February 2008, the Company announced its strategic plan which contains three imperatives:

- Build a sustainable, competitive cost position,
- Drive profitable top line growth, and
- Build bold capabilities and enablers to support strategic goals.

On December 17, 2008, the Company announced its intent to close its Albany, Georgia manufacturing facility. This initiative is discussed under "Restructuring" in the Management Discussion and Analysis. Estimates of charges and cash outlays related to the plant closing are based on various assumptions which could differ from actual costs and cash outlays required to complete the plant closure.

If the assumptions used in developing the strategic plan or restructuring costs and cash outlays vary significantly from actual conditions and/or the Company does not successfully execute specific tactics supporting the plan or the transfer of products from the Albany, Georgia facility to its other North America facilities, the Company's sales, margins and profitability could be harmed.

***The Company may not be able to protect its intellectual property rights adequately.***

The Company's success depends in part upon its ability to use and protect its proprietary technology and other intellectual property, which generally covers various aspects in the design and manufacture of its products and

**Table of Contents**

processes. The Company owns and uses tradenames and trademarks worldwide. The Company relies upon a combination of trade secrets, confidentiality policies, nondisclosure and other contractual arrangements and patent, copyright and trademark laws to protect its intellectual property rights. The steps the Company takes in this regard may not be adequate to prevent or deter challenges, reverse engineering or infringement or other violations of its intellectual property, and the Company may not be able to detect unauthorized use or take appropriate and timely steps to enforce its intellectual property rights. In addition, the laws of some countries may not protect and enforce the Company's intellectual property rights to the same extent as the laws of the United States.

***The Company may not be successful in integrating acquisitions into its operations, which could harm its results of operations and financial condition.***

The Company routinely evaluates potential acquisitions and may pursue acquisition opportunities, some of which could be material to its business. While the Company believes there are a number of potential acquisition candidates available that would complement its business, it currently has no agreements to acquire any specific business or material assets. The Company cannot predict whether it will be successful in pursuing any acquisition opportunities or what the consequences of any acquisition would be. Additionally, in any future acquisitions, the Company may encounter various risks, including:

the possible inability to integrate an acquired business into its operations;

increased intangible asset amortization;

diversion of management's attention;

loss of key management personnel;

unanticipated problems or liabilities; and

increased labor and regulatory compliance costs of acquired businesses.

Some or all of those risks could impair the Company's results of operations and impact its financial condition. These risks could also reduce the Company's flexibility to respond to changes in its industry or in general economic conditions.

***Acquisitions and their related financings may adversely affect the Company's liquidity and capital resources.***

The Company may finance any future acquisitions, including those that are part of its Asian strategy, from internally generated funds, bank borrowings, public offerings or private placements of equity or debt securities, or a combination of the foregoing. Future acquisitions may involve the expenditure of significant funds and management time. Future acquisitions may also require the Company to increase its borrowings under its bank credit facilities or other debt instruments, or to seek new sources of liquidity. Increased borrowings would correspondingly increase the Company's financial leverage, and could result in lower credit ratings and increased future borrowing costs.

***The Company is required to comply with environmental laws and regulations that cause it to incur significant costs.***

The Company's manufacturing facilities are subject to numerous laws and regulations designed to protect the environment, and the Company expects that additional requirements with respect to environmental matters will be imposed on it in the future. Material future expenditures may be necessary if compliance standards change or material unknown conditions that require remediation are discovered. If the Company fails to comply with present and future environmental laws and regulations, it could be subject to future liabilities or the suspension of production, which could harm its business or results of operations. Environmental laws could also restrict the Company's ability to expand its facilities or could require it to acquire costly equipment or to incur other significant expenses in connection with its manufacturing processes.

**Table of Contents*****A portion of the Company's business is seasonal, which may affect its period-to-period results.***

Although there is year-round demand for replacement tires, demand for passenger replacement tires is typically strongest during the third and fourth quarters of the year in the northern hemisphere where the majority of the Company's business is conducted, principally due to higher demand for winter tires during the months of June through November. The seasonality of this portion of the Company's business may affect its operating results from quarter-to-quarter.

***The realizability of deferred tax assets may affect the Company's profitability and cash flows.***

A valuation allowance is required when, based upon an assessment which is largely dependent upon objectively verifiable evidence including recent operating loss history, expected reversal of existing deferred tax liabilities and tax loss carry back capacity, it is more likely than not that some portion of the deferred tax assets will not be realized. Deferred tax assets and liabilities are determined separately for each taxing jurisdiction in which the Company conducts its operations or otherwise generates taxable income or losses. In the United States, the Company has recorded significant deferred tax assets, the largest of which relate to tax attribute carryforwards, products liabilities, pension and other post retirement benefit obligations. These deferred tax assets are partially offset by deferred tax liabilities, the most significant of which relates to accelerated depreciation. Based upon this assessment, the Company maintains a \$221.6 million valuation allowance for the portion of U.S. deferred tax assets exceeding deferred tax liabilities. In addition, the Company has recorded valuation allowances of \$8.0 million for net deferred tax assets primarily associated with losses in foreign jurisdictions. As a result of changes in the amount of U.S. And certain non-U.S. net deferred tax assets during the period the valuation allowance was decreased in the third quarter 2009 by \$3.6 million. The pension liability and associated deferred tax asset adjustment recorded to equity accounts for \$137.1 million of the total valuation allowance at September 30, 2009.

***The impact of new accounting standards on determining pension and other postretirement benefit plans expense may have a negative impact on the Company's results of operations.***

The Financial Accounting Standards Board is considering the second part of its review of accounting for pension and postretirement benefit plans. This second phase of this project may result in changes to the current manner in which pension and other postretirement benefit plan costs are expensed. These changes could result in higher pension and other postretirement costs.

***There are risks associated with the Company's global strategy of using joint ventures and partially owned subsidiaries.***

The Company's strategy includes expanding its global footprint through the use of joint ventures and other partially owned subsidiaries. These entities operate in countries outside of the U.S., are generally less well capitalized than the Company and bear risks similar to the risks of the Company. However, there are specific additional risks applicable to these subsidiaries and these risks, in turn, add potential risks to the Company. Such risks include: somewhat greater risk of sudden changes in laws and regulations which could impact their competitiveness, risk of joint venture partners or other investors failing to meet their obligations under related shareholders' agreements and risk of being denied access to the capital markets which could lead to resource demands on the Company in order to maintain or advance its strategy. The Company's outstanding notes and primary credit facility contain cross default provisions in the event of certain defaults by the Company under other agreements with third parties, including certain of the agreements with the Company's joint venture partners or other investors. In the event joint venture partners or other investors do not satisfy their funding or other obligations and the Company does not or cannot satisfy such obligations, the Company could be in default under its outstanding notes and primary credit facility and, accordingly, be required to repay or refinance such obligations. There is no assurance that the Company would be able to repay such obligations or that the current noteholders or creditors would agree to refinance or to modify the existing arrangements on acceptable terms or at all. For further discussion of access to the capital markets, see above Capital and Financial Markets; Liquidity.

**Table of Contents**

The two consolidated Chinese joint ventures have been financed in part using multiple loans from several lenders to finance facility construction, expansions and working capital needs. These loans are generally for terms of three years or less. Therefore, debt maturities occur frequently and access to the capital markets is crucial to their ability to maintain sufficient liquidity to support their operations.

In connection with its acquisition of Cooper Chengshan, beginning January 1, 2009 and continuing through December 31, 2011, the minority interest partner has the right to sell and, if exercised, the Company has the obligation to purchase, the remaining 49 percent minority interest share at a minimum price of \$62.7 million. On July 3, 2009, the Company received notification from its noncontrolling shareholder in the Cooper Chengshan entity of its intention to exercise a portion of its put option after it receives related governmental approvals and satisfies other conditions. If the put option is exercised, the Company has the obligation to purchase the 14 percent share for \$17.9 million. The remaining shares may be sold to the Company under the put option through December 31, 2011.

The minority investment in a tire plant in Mexico, which is not consolidated with the Company's results, is being funded largely by loans from the Company. The amount of such loans fluctuates with its results of operations and working capital needs and its ability to repay the existing loans is heavily dependent upon successful operations and cash flows.

**Item 6. EXHIBITS**

(a) Exhibits

- (31.1) Certification of Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
- (31.2) Certification of Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
- (32) Certification of Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

**Table of Contents**

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

COOPER TIRE & RUBBER COMPANY

/s/ P. G. Weaver  
P. G. Weaver  
Vice President and Chief Financial Officer  
(Principal Financial Officer)

/s/ R. W. Huber  
R. W. Huber  
Director of External Reporting  
(Principal Accounting Officer)

November 2, 2009  
(Date)