

CENTURY CASINOS INC /CO/
Form 10-K
March 11, 2016
UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-K

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended

December 31, 2015

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____

Commission file number 0-22900

CENTURY CASINOS, INC.

(Exact name of registrant as specified in its charter)

DELAWARE	84-1271317
(State or other jurisdiction of incorporation or organization)	(I.R.S. Employer Identification No.)

Edgar Filing: CENTURY CASINOS INC /CO/ - Form 10-K

455 E. Pikes Peak Ave, Suite 210, Colorado Springs, Colorado 80903

(Address of principal executive offices) (Zip Code)

(719) 527-8300

(Registrant's telephone number, including area code)

Securities Registered Pursuant to Section 12(b) of the Act:

Title of Each Class	Name of Each Exchange on Which Registered
Common Stock, \$0.01 Per Share Par Value	NASDAQ Capital Market, Inc.

Securities Registered Pursuant to Section 12(g) of the Act:

None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act.

Yes No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act.

Yes No

1

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Yes No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K (§229.405 of this chapter) is not contained herein, and will not be contained, to the best of the registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer	Accelerated filer	Non-accelerated filer	Smaller reporting company
		(Do not check if a smaller reporting company)	

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes No

The aggregate market value of the voting and non-voting common equity held by non-affiliates of the registrant as of June 30, 2015, based upon the closing price of \$6.30 for the Common Stock on the NASDAQ Capital Market on that date, was \$133,840,400. For purposes of this calculation only, executive officers and directors of the registrant are considered affiliates.

As of March 2, 2016, the registrant had 24,423,172 shares of Common Stock outstanding.

DOCUMENTS INCORPORATED BY REFERENCE: Part III incorporates by reference the registrant's definitive Proxy Statement for its 2016 Annual Meeting of Stockholders to be filed with the Securities and Exchange Commission within 120 days after December 31, 2015.

INDEX

	Page
Part I	
<u>Item 1.</u> Business.	4
<u>Item 1A.</u> Risk Factors.	16
<u>Item 1B.</u> Unresolved Staff Comments.	23
<u>Item 2.</u> Properties.	24
<u>Item 3.</u> Legal Proceedings.	25
<u>Item 4.</u> Mine Safety Disclosures.	26
Part II	
<u>Item 5.</u> Market For Registrant’s Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities.	26
<u>Item 6.</u> Selected Financial Data.	28
<u>Item 7.</u> Management’s Discussion and Analysis of Financial Condition and Results of Operations.	32
<u>Item 7A.</u> Quantitative and Qualitative Disclosures About Market Risk.	55
<u>Item 8.</u> Financial Statements and Supplementary Data.	55
<u>Item 9.</u> Changes in and Disagreements With Accountants on Accounting and Financial Disclosure.	55
<u>Item 9A.</u> Controls and Procedures.	55
<u>Item 9B.</u> Other Information.	57
Part III	
<u>Item 10.</u> Directors, Executive Officers and Corporate Governance.	57
<u>Item 11.</u> Executive Compensation.	57
<u>Item 12.</u> Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters.	57
<u>Item 13.</u> Certain Relationships and Related Transactions, and Director Independence.	58
<u>Item 14.</u> Principal Accountant Fees and Services.	58
Part IV	
<u>Item 15.</u> Exhibits and Financial Statement Schedules.	59
<u>Signatures</u>	62

DISCLOSURE REGARDING FORWARD-LOOKING STATEMENTS

This Annual Report on Form 10-K and certain information incorporated herein by reference contain forward-looking statements within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended (the “Exchange Act”), and Section 27A of the Securities Act of 1933, as amended (the “Securities Act”), and the Private Securities Litigation Reform Act of 1995 and, as such, may involve risks and uncertainties. All statements included or incorporated by reference in this report, other than statements that are purely historical, are forward-looking statements. Forward-looking statements generally can be identified by the use of forward-looking terminology such as “may,” “will,” “expect,” “intend,” “estimate,” “anticipate,” “believe,” “could,” “potential,” “continue” or similar terminology. statements are based on the beliefs and assumptions of the management of the Company based on information currently available to management. Forward-looking statements are not guarantees of future performance and are subject to risks and uncertainties that could cause actual results to differ materially from the results contemplated by the forward-looking statements.

The forward-looking statements included or incorporated by reference in this report are subject to additional risks and uncertainties further discussed under Item 1A. “Risk Factors” and are based on information available to us on the filing date of this report. Readers are cautioned not to place undue reliance on forward-looking statements, which speak only as of the date of this report. New risks and uncertainties arise from time to time, and we cannot predict those events or how they may affect us. We assume no obligation to update any forward-looking statements.

PART I

As used in this report, the terms “Company,” “CCI,” “we,” “our,” or “us” refer to Century Casinos, Inc. and its consolidated subsidiaries, taken as a whole, unless the context otherwise indicates.

This report includes amounts translated into U.S. dollars from certain foreign currencies. For a description of the currency conversion methodology and exchange rates used for certain transactions, see Note 2 to the Consolidated Financial Statements included in Part II, Item 8, “Financial Statements and Supplementary Data” of this report. The following information should be read in conjunction with the Consolidated Financial Statements and notes thereto included in Part II, Item 8, “Financial Statements and Supplementary Data” of this report.

Item 1. Business.

General

Century Casinos, Inc., a Delaware corporation founded in 1992, is an international casino entertainment company that develops and operates gaming establishments as well as related lodging, restaurant and entertainment facilities around the world. Our main goal is to grow our business worldwide by actively pursuing the development or acquisition of new gaming opportunities and reinvesting in our existing operations.

Overview of Operations

We view each casino property as a separate operating segment and aggregate all such properties into the following reportable segments:

- Canada
- United States
- Poland
- Corporate and Other

Canada

Net operating revenue from our Canada segment was \$45.9 million, or 34%, of our total net operating revenue.

- Century Casino & Hotel – Edmonton, Alberta, Canada. We opened this wholly-owned casino in November 2006 and the attached hotel in March 2007. Edmonton is the capital of the Canadian province of Alberta, serving a metropolitan population of over one million people. The facility has 777 ticket in/ticket out (“TITO”) slot machines, 35 tables (including a 24-hour poker room) and 17 video lottery terminals. In addition, the property has 26 hotel rooms, a 10,700 square foot showroom that can seat approximately 450 customers, a 3,000 square foot showroom that can seat approximately 200 customers, where we host Yuk Yuks Comedy Club comedic performances, four restaurants, 600 surface parking spaces and an underground heated parking garage with 300 additional spaces.
- Century Casino Calgary – Calgary, Alberta, Canada. We acquired this wholly-owned casino in January 2010. Calgary is the largest city in the province of Alberta, serving a metropolitan population of over one million people. The casino includes 504 TITO slot machines, 16 tables, 25 video lottery terminals and a full service off-track betting parlor. In addition, the property has a restaurant, a lounge, a 1,000 square foot showroom that can seat approximately 100 customers, a 4,500 square foot showroom that can seat approximately 500 customers, an 18,000 square foot showroom that can seat approximately 1,000 customers, a 30-lane bowling alley, 536 owned surface parking spaces and 262 leased surface parking spaces neighboring the casino.
- Century Downs Racetrack and Casino – Calgary, Alberta, Canada. Our subsidiary Century Casinos Europe GmbH (“CCE”) owns 75% of United Horsemen of Alberta Inc. dba Century Downs Racetrack and Casino (“CDR” or “Century Downs”), which in turn owns and operates a Racing and Entertainment Center (“REC”). The REC, which opened in April 2015, is located 17 miles from Century Casino Calgary and 4.5 miles from the Calgary International Airport. The casino includes 550 TITO slot machines and seven video lottery terminals. In addition, the property has a 5.5 furlong (0.7 mile) racetrack, a bar, a lounge, a restaurant facility, an off-track betting area, an entertainment area and 700 surface parking spaces. The horse racing season runs from February through November. CDR is consolidated as a majority-owned subsidiary for which we have a controlling financial interest.
- Century Bets! Inc. – Calgary, Alberta, Canada. Our subsidiary CCE formed Century Bets! Inc. (“CBS” or “Century Bets”) in January 2015 and owns 75% of its outstanding shares. CBS operates the southern Alberta pari-mutuel network consisting of the sourcing of common pool pari-mutuel wagering content for racetracks throughout North America and world-wide. CBS provides pari-mutuel wagering content and live video to 17 off-track betting parlors throughout southern Alberta and has agreements with over 90 racetracks world-wide to broadcast races through the off-track betting network. CBS is consolidated as a majority-owned subsidiary for which we have a controlling financial interest.

United States

Net operating revenue from our United States segment totaled \$28.4 million, or 21%, of our total net operating revenue.

- Century Casino & Hotel – Central City, Colorado. We opened this wholly-owned casino and hotel in July 2006, as part of a joint venture in which we owned a 65% interest. On December 31, 2007, we acquired the remaining 35% interest in the joint venture. Central City is located approximately 35 miles west of Denver, serving a metropolitan population of over 3.0 million people. Century Casino & Hotel is located in Central City at the end of the Central City Parkway, a four lane highway that connects I-70, the main east/west interstate highway in Colorado, to Central City. The facility has 500 TITO slot machines, eight tables, 26 hotel rooms, a bar, two restaurants and a 500 space on-site covered parking garage.
- Century Casino & Hotel – Cripple Creek, Colorado. We have operated this wholly-owned casino and hotel since 1996. The town of Cripple Creek is located approximately 45 miles southwest of Colorado Springs, the second largest city in the state of Colorado, serving a metropolitan population of over 650,000 people. The facility has 443 TITO slot machines, six tables, 21 hotel rooms, two bars, a restaurant and 271 surface parking spaces neighboring the casino.

Poland

Net operating revenue from our Poland segment totaled \$52.2 million, or 39%, of our total net operating revenue.

- Casinos Poland – Poland. In March 2007, our subsidiary CCE acquired 33.3% of the outstanding shares of Casinos Poland Ltd. (“CPL” or “Casinos Poland”). In April 2013, CCE increased its ownership interest in CPL to 66.6%. As of the date of acquisition, we began consolidating CPL as a majority-owned subsidiary for which we have a controlling financial interest.

CPL has been in operation since 1989 and is the owner and operator of nine casinos throughout Poland with a total of 500 slot machines and 82 tables. The following table summarizes the Polish cities in which CPL operated as of December 31, 2015, each casino’s location and the number of slots and tables at each casino.

City	Population	Location	Number of Slots	Number of Tables
Warsaw	1.7 million	Marriott Hotel	70	24
Warsaw	1.7 million	LIM Center	63	4

Edgar Filing: CENTURY CASINOS INC /CO/ - Form 10-K

Krakow	762,000	Dwor Kosciuszko Hotel	54	8
Lodz	730,000	Manufaktura Entertainment Complex	60	10
Wroclaw	635,000	HP Park Plaza Hotel	69	12
Poznan	550,000	Hotel Andersia	56	9
Katowice	307,000	Altus Building	70	9
Sosnowiec*	215,000	Sosnowiec City Center	10	2
Plock	126,000	Hotel Plock	48	4

* Operations at the Sosnowiec casino were suspended as of June 30, 2014. The casino reopened on a limited basis in February 2015, and we expect the casino will continue limited operations until its gaming license expires in May 2017.

Corporate and Other

Net operating revenue from our Corporate and Other segment totaled \$7.9 million, or 6%, of our total net operating revenue.

- **Cruise Ships.** Through concession agreements with TUI Cruises and Windstar Cruises, we operate 10 ship-based casinos. The concession agreement with Windstar Cruises also gives us the exclusive right to install and operate casinos onboard any new ships built or acquired by Windstar Cruises. We operate a total of 155 slot machines and 22 tables onboard the 10 ships. The following table summarizes the cruise lines with which we have agreements, the ships on which we operate ship-based casinos and the number of slots and tables at each casino.

Cruise Line	Ship	Number of Slots	Number of Tables
TUI Cruises	Mein Schiff 1	19	5
TUI Cruises	Mein Schiff 2	20	0
TUI Cruises	Mein Schiff 3	20	1
TUI Cruises	Mein Schiff 4	17	1
Windstar Cruises	Wind Surf	27	4
Windstar Cruises	Wind Star	11	2
Windstar Cruises	Wind Spirit	12	2
Windstar Cruises	Star Pride	7	3
Windstar Cruises	Star Breeze	11	2
Windstar Cruises	Star Legend	11	2

In 2015, we began operating the ship-based casinos onboard three new ships: Windstar Cruises Star Breeze and Star Legend and TUI Cruises Mein Schiff 4. In September 2015, we amended our concession agreement with TUI Cruises to include our operation of the ship-based casinos onboard the Mein Schiff 5 and Mein Schiff 6, two new 2,500 passenger cruise ships that are scheduled to begin operations in the second quarter of 2016 and 2017, respectively. Our agreement with Nova Star Cruises Ltd. to operate a ship-based casino onboard the Nova Star, a round trip cruise ferry service connecting Portland, Maine to Yarmouth, Nova Scotia, ended in October 2015 after the 2015 sailing season.

In March 2015, we mutually agreed with Norwegian Cruise Line Holdings (“Norwegian”) to terminate our concession agreements with Oceania Cruises (“Oceania”) and Regent Seven Seas Cruises (“Regent”), indirect subsidiaries of Norwegian, effective June 1, 2015 (the “Termination Agreement”). We transitioned operations of the eight ship-based casinos that we operated onboard Oceania and Regent vessels to Norwegian in the second quarter of 2015. As consideration for the early termination of the concession agreements, we received \$4.0 million in June 2015, which we recorded as net operating revenue net of \$0.6 million in assets that were sold to Norwegian as part of the Termination Agreement.

In March 2015, we entered into a two-year consulting agreement with Norwegian, which became effective June 1, 2015. Under the consulting agreement, we are providing limited consulting services for the ship-based casinos of Oceania and Regent in exchange for receiving a consulting fee of \$2.0 million, which is payable \$250,000 per quarter.

- Hilton Aruba Caribbean Resort and Casino Management Agreement. In December 2010, we entered into a long-term management agreement to direct the operation of the casino at the Radisson Aruba Resort, Casino & Spa. In 2015, the Radisson Aruba Resort, Casino & Spa was sold and rebranded as the Hilton Aruba Caribbean Resort and Casino. Our management agreement was assumed by the new owners and no changes were made to the original agreement. The casino at the Hilton Aruba Caribbean Resort and Casino is centrally located within the hotel. The casino operates with approximately 200 TITO slot machines, 16 tables and a beverage outlet.

7

- Mendoza Central Entretenimientos S.A. In October 2014, our subsidiary CCE purchased 7.5% of the shares of Mendoza Central Entretenimientos S.A. (“MCE”) for \$1.0 million. The shares are reported on our consolidated balance sheet using the cost method of accounting. In addition, CCE and MCE have entered into a Consulting Services Agreement pursuant to which CCE provides advice on casino matters and receives a service fee consisting of a fixed fee plus a percentage of MCE’s earnings before interest, taxes, depreciation and amortization (“EBITDA”). MCE has an exclusive agreement with the Instituto Provincial de Juegos y Casinos (“IPJC”) to lease slot machines and provide related services to Casino de Mendoza, a casino located in Mendoza, Argentina that is owned by the Province of Mendoza. MCE leases 600 TITO slot machines to Casino de Mendoza.

Additional Projects and Other Developments

We have additional potential gaming projects that we are currently exploring. Along with the capital needs of potential projects, there are various other risks which, if they materialize, could affect our ability to complete a proposed project or could eliminate its feasibility altogether. For more information on these and other risks related to our business, see Item 1A, “Risk Factors” below.

Capital Needs, Uses and Cash Flow

As a gaming company, our operating results are highly dependent on the volume of customers at our casinos. Most of our revenue is essentially cash-based, through customers wagering with cash or paying for non-gaming services with cash or credit cards. Our industry is capital intensive, and we rely heavily on the ability of our casinos to generate operating cash flow to repay debt financing, fund maintenance capital expenditures and provide excess cash for future development.

Marketing and Competition

We face intense competition from other casinos in jurisdictions in which we operate and destination resorts. Many of our competitors are larger and have substantially greater name recognition and financial and marketing resources than we do. We seek to compete through promotion of our players’ clubs, enhancement of social networking initiatives and other marketing efforts. In addition to our players’ clubs, we also have various cash and prize promotions and market our casinos through a variety of media outlets including internet, television, radio, print and billboard advertising. Our marketing focuses on competition and other facts and circumstances of each market area in which we operate. Our primary marketing strategy centers on attracting new customers and rewarding repeat customers through our players’ club programs. All visitors to our properties are offered the opportunity to join our players’ club. We maintain a proprietary database that consists primarily of slot machine customers that allows us to create effective targeted marketing and promotional programs, cash and merchandise giveaways, coupons, downloadable promotional credits, preferred parking, food, lodging, game tournaments and other special events. Our players’ club cards allow us to update our database and track member gaming preferences, including, but not limited to, maximum, minimum, and total amounts wagered and frequency of visits. We have designed a multi-tiered reward program based on total amount wagered and frequency of visits to reward customer loyalty and attract new customers to our properties. Those

who qualify for VIP status receive additional benefits compared to regular club membership, such as invitations to exclusive VIP events.

8

Canada

- Edmonton - The Century Casino & Hotel in Edmonton, Canada has seven competitors (six casinos and one REC) in the Edmonton market. Our casino is one of two casinos in Edmonton that have both a hotel and showrooms. Our showrooms allow the property to attract customers to the casino through live music concerts, private concerts, comedic performances, catering and banquet events. Our casino is the only casino in the Edmonton market to offer a heated parking garage. Our main marketing activity focuses on branding the casino, through various forms of media, as the ultimate entertainment destination and as a provider of a sophisticated, interactive and intimate gaming experience. The casino is located in a densely populated area with the closest competing casino approximately six miles away.
- Calgary - Century Casino Calgary and Century Downs have six competitors (two of which have a combination of hotel and casino) in the Calgary market. Unique to Century Casino Calgary is a 30-lane bowling alley, a lounge and two showrooms. Unique to Century Downs is a 5.5 furlong (0.7 mile) racetrack. Both casinos have off-track betting parlors, and there is only one other casino in the Calgary market with an off-track betting parlor. Using numerous forms of media, such as radio, television and billboards, we concentrate our marketing on the casino floor, the players' club, Century Casino Calgary's bowling center and Century Downs' racetrack. Century Casino Calgary is located in an industrial area approximately three miles from downtown Calgary with the closest competition located three blocks away. Century Downs is located 17 miles from Century Casino Calgary, one mile north of the city limits of Calgary and 4.5 miles from the Calgary International Airport with the closest competition located approximately 13 miles away.
- Century Bets - Century Bets is the exclusive operator of the southern Alberta pari-mutuel network. Century Bets competes with Northlands Park, the operator of the northern Alberta pari-mutuel network, for customers along the border between the northern and southern regions. In addition to placing wagers at off-track betting locations, each region offers advance deposit wagering for online wagering. Some customers in the southern Alberta network created accounts for advance deposit wagering with Northlands Park before we began operating Century Bets.

United States

Cripple Creek, Central City and Black Hawk are the only three cities in Colorado that allow gaming, exclusive of two Native American gaming operations in southwestern Colorado. Cripple Creek, located approximately 45 miles southwest of Colorado Springs, and Central City and Black Hawk, located approximately 35 miles west of Denver, are historic mining towns dating back to the late 1800's that have developed into tourist attractions. As of December 31, 2015, there were 12 active casino licensees operating in Cripple Creek, 6 active casino licensees operating in Central City and 17 active casino licensees operating in Black Hawk. Unlike other regions in which we operate, gaming in Colorado is "limited stakes," which restricts any single wager to a current maximum of one hundred dollars.

The cities of Central City and Black Hawk are adjoining small mountain tourist towns, located approximately one mile apart. Central City and Black Hawk compete with one another for market share, and we view the two cities as one combined market servicing the Denver area. Black Hawk, which we believe does not maintain the same rigorous historical preservation standards as Central City, has been able to successfully attract major casino industry leaders with the ability to offer larger hotels, upscale dining facilities, performance centers and spa facilities. The casino operations in Black Hawk constitute a significant portion of the overall casino gaming market in Colorado (exclusive of the Native American gaming operations), with 59% of the total gaming devices in Colorado in 2015 and

approximately 76% of total gaming revenues in Colorado in 2015.

Management believes that an integral component in attracting gaming patrons to our Colorado casinos is the availability of adequate, nearby parking and lodging. At our Cripple Creek property, we presently own a total of 271 surface parking spaces. We believe we have sufficient close proximity parking. However, covered parking garages provided by four of our competitors in Cripple Creek may negatively impact our casino, particularly during inclement weather. Our casino in Central City has a 500-space covered parking garage offering free public parking. Several other casinos in the Central City/Black Hawk market also have covered parking garages. In addition, three of our competitors in the Cripple Creek market and five of our competitors in the Central City and Black Hawk market have more hotel rooms, providing them with an advantage during inclement weather and the peak tourist season.

Our marketing objective for the casinos in Colorado is to create public awareness by positioning our casinos as the premier provider of personal service, convenient parking, the latest gaming products and superior food quality. In addition to our players' clubs, we also have various cash and prize promotions and market our casinos through a variety of media outlets including internet, television, radio, print and billboard advertising.

Poland

CPL competes with 42 casinos located throughout Poland. The Polish government generally forbids the marketing of gaming activities outside of a casino, but the marketing of entertainment is permissible. Therefore, CPL's marketing focuses on advertising the entertainment possibilities at each casino, such as concerts and parties. CPL also relies on the locations of its casinos, which are in major cities throughout Poland, to attract customers. The Polish government issues casino licenses in Poland by district, and there are additional casinos in each district in which CPL operates. For example, five other casinos in the Warsaw district compete with our Warsaw casinos. The Polish Minister of Finance does not disclose individual casino data. All slot arcades operating slot machines outside of casinos were required to cease operations by the end of 2015. We anticipate this will positively benefit CPL's operations.

Corporate and Other

- Cruise Ships – We have limited marketing opportunities on our ship-based casinos. We rely on each cruise ship's marketing efforts to attract onboard customers to our casinos. While we offer modern gaming products, we compete with other activities on the ship as well as onshore activities, including land-based casinos.
- Aruba – The Hilton Aruba Caribbean Resort and Casino, for which we hold the casino management agreement, has 12 competitors in the Aruba market. Our main marketing activity is focused on promotions to increase traffic at the casino with promotions such as mystery jackpots, players' club rewards and various events at the casino, including live music and bingo. Marketing efforts are targeted to hotel guests staying at the Hilton Aruba Caribbean Resort as well as tourists and locals from the island. The casino is located on the High Rise Strip on Palm Beach, which is the main tourist destination on the island.
- Argentina – The Casino de Mendoza has four competitors in the Mendoza market. The IPJC is responsible for the marketing efforts for the casino, which are targeted at local residents as well as tourists.

Seasonality

Canada – Our Edmonton and Calgary casinos in Alberta, Canada attract more customers from September through April. During the remainder of the year, the casinos attract fewer customers because we compete with outdoor activities. Century Downs also attracts additional customers during the racing season from February through November. Century Bets attracts more customers to off-track betting during the peak racing season from May through August.

United States – Our casinos in Colorado attract more customers during the warmer months from May through September. We expect to attract fewer customers from October through April because weather conditions during this period are variable and can have a significant impact on daily business levels.

Poland – CPL generally attracts more customers from October through March because domestic customers generally vacation out of the country during the summer months.

Corporate and Other

- Cruise Ships -- Our business onboard cruise ships typically is not impacted by seasonality because the cruise ships generally operate year round. Our revenues from these operations fluctuate significantly with the volume and quality of the players onboard the ships. In addition, the cruise ships on which we conduct operations may be out of service from time to time for maintenance or based on the operating schedule of the cruise line, which may impact revenue from our cruise ship casinos.
- Aruba -- The Hilton Aruba Caribbean Resort and Casino, for which we hold the management agreement, is popular among tourists throughout the year, with the peak season being from the end of December through April.
- Argentina – The Mendoza market has a slight seasonal increase from January through March due to increased tourism.

Governmental Regulation and Licensing

The ownership and operation of casino gaming facilities are subject to extensive state, local, foreign, provincial or federal regulations. We are required to obtain and maintain gaming licenses in each of the jurisdictions in which we conduct gaming operations. The limitation, conditioning, suspension, revocation or non-renewal of gaming licenses, or the failure to reauthorize gaming in certain jurisdictions, would materially adversely affect our gaming operations in that jurisdiction. In addition, changes in law that restrict or prohibit gaming operations in any jurisdiction could have a material adverse effect on our financial position, results of operations and cash flows.

Statutes and regulations can require us to meet various standards relating to, among other matters, business licenses, registration of employees, floor plans, background investigations of licensees and employees, historic preservation, building, fire and accessibility requirements, payment of gaming taxes, and regulations concerning equipment, machines, chips, gaming participants, and ownership interests. Civil and criminal penalties, including shutdowns or the loss of our ability to operate gaming facilities in a particular jurisdiction, can be assessed against us and/or our officers to the extent of their individual participation in, or association with, a violation of any of the state or local gaming statutes or regulations. Such laws and regulations apply in all jurisdictions in which we may do business. Management believes that we are in compliance with all applicable gaming and non-gaming regulations as described below.

Canada

Alberta Gaming and Liquor Commission (“AGLC”) - Gaming in Alberta is governed by the provincial government. The AGLC administers and regulates the gaming industry in Alberta. The AGLC operates in accordance with the Gaming and Liquor Act, the Gaming and Liquor Regulation and the Criminal Code of Canada.

The AGLC requires all gaming operations to be licensed but only allows a certain number of licenses to be granted. All available licenses have currently been granted and the AGLC has an indefinite moratorium on new casinos and RECs. If the AGLC increases the number of licenses available in the future, applicants for a gaming license must submit an application and run through a detailed approval process. Following the approval of the board of the AGLC, the applicant may operate the casino applied for in accordance with federal and provincial legislation, regulation, and policies as well as the municipal requirements, permits, licenses and authorization relating to the casino. At Edmonton and Calgary, our licenses must be renewed every five years, with the next renewals scheduled for 2018 for both casinos. At Century Downs, our license must be renewed every two years, with the next renewal scheduled for 2016. The AGLC monitors the casino operator and its compliance with all requirements. In the event of a violation of such requirements, civil and criminal charges can be assessed.

The AGLC allows casinos to operate slot machines and table games a maximum of 17 consecutive hours commencing at 10:00 a.m. and ending no later than 3:00 a.m. and to operate casino poker rooms 24 hours a day. Casinos and RECs may permit only individuals 18 or older to gamble in the casino. The AGLC permits slot machines, video lottery terminals, baccarat, blackjack, poker, craps and roulette with a maximum single bet of \$1,000 and a maximum single bet of \$5 for slot machines.

The AGLC provides casinos with slot machines, slot technicians and personnel to administer table game counts. In return, casino licensees provide the AGLC with a place to operate slot machines, market the casinos, and provide table game dealers, slot attendants, security and surveillance. Casino licensees do not incur lease expenditures to the AGLC. In lieu of these lease expenses and other expenses associated with operating slot machines (i.e. equipment and personnel), casino licensees retain only a portion of net sales. Net sales, as defined by the AGLC, are calculated as cash played, less cash won, less the cost to lease the equipment, if applicable. At our Edmonton and Calgary casinos, the AGLC retains 85% of slot machine net sales, of which it allocates 15% to licensed charities and 70% to the Alberta Lottery Fund. At the REC, the AGLC retains 33% of slot machine net sales, which are allocated to the Alberta Lottery Fund. For all table games, excluding poker and craps, we are required to allocate 50% of our net win to a charity designated by the AGLC. For poker and craps, we are required to allocate 25% of our net win to the charity. We record our revenue net of the amounts retained by the AGLC or allocated to the AGLC-designated charity.

Horse Racing Alberta (“HRA”) - HRA was formed in June 2002 to facilitate long term industry renewal for horse racing. The objectives of HRA are to govern, direct, control, regulate, manage, market and promote horse racing in any or all of its forms; to protect the health, safety and welfare of racehorses and, with respect to horse racing, the safety and welfare of racing participants and racing officials; and to safeguard the interest of the general public in horse racing.

HRA requires all horse racing operators to be licensed. A licensed operator is responsible for the general supervision of horse races at its facilities but must not interfere with the proper performance of the functions and responsibilities of racing officials. Only individuals 18 or older may place a bet on horse races. HRA also prohibits racing officials, HRA employees, jockeys, drivers of horses and any employee of any of them from betting on a race, encouraging others to bet on a race on their behalf or owning a pari-mutuel ticket. A licensed owner of a horse, its trainer and any authorized agent or employee of such owner or trainer may not bet or encourage others to place a bet on their behalf on a horse other than the horse owned or trained by such licensed owner or trainer.

A licensed operator must also provide and maintain a suitable racetrack, file with HRA a certificate of measurement of the track and provide services at race meetings, including first aid and ambulance facilities. HRA must approve the equipment, facility and any services the operator will provide. HRA also requires a licensed operator to establish and maintain complete records of each horse race conducted by the operator.

During the first five years of CDR's operation beginning in 2015, HRA retains 23.25% of slot machine net sales at CDR to fund animal welfare programs, purses, breed improvement programs, marketing, and administration and backstretch programs. After the first five years of operation of CDR, HRA will retain 26.25% of slot machine net sales at CDR. Approximately 15.4% of each horse racing bet will be retained by the HRA, of which 10.0% will be returned to the REC. We record our revenue net of the amounts retained by HRA.

United States

The ownership and operation of gaming facilities in Colorado are subject to extensive state and local regulations. Licenses must be obtained from the Colorado Limited Gaming Control Commission (the "Gaming Commission") prior to offering limited gaming to the public in the State of Colorado. In addition, the Division of Gaming (the "DOG") within the Colorado Department of Revenue, licenses, implements, regulates, and supervises the conduct of limited stakes gaming. The Director of the DOG, under the supervision of the Gaming Commission, has been granted broad powers to ensure compliance with the laws and regulations. The Gaming Commission, DOG and DOG Director are collectively referred to as the "Colorado Gaming Authorities."

The laws, regulations, and internal control minimum procedures of the Colorado Gaming Authorities seek to maintain public confidence and trust that licensed limited gaming is conducted honestly and competitively, that the rights of the creditors of licensees are protected, and that gaming is free from criminal and corruptive elements. The Colorado Gaming Authorities' stated policy is that public confidence and trust can be maintained only by strict regulation of all persons, locations, practices, associations, and activities related to the operation of the licensed gaming establishments and the manufacture and distribution of gaming devices and equipment.

The Gaming Commission is empowered to issue six types of gaming and related licenses. In order to operate a casino, an operator is required to obtain a retail gaming license. Further, under Colorado gaming regulations, no person or entity can have an ownership interest in more than three retail licenses. We currently operate under the maximum of three retail gaming licenses in Colorado (Century Casino & Hotel in Cripple Creek operates under two gaming licenses). Licenses must be renewed every two years, with the next renewals scheduled for 2017 for our casinos in

Central City and Cripple Creek. In addition, the Gaming Commission has broad discretion to revoke, suspend, condition, limit or restrict the licensee at any time. The failure or inability of the Century Casino & Hotel in Central City or Cripple Creek, or the failure or inability of others associated with these casinos to maintain necessary gaming licenses or approvals would have a material adverse effect on our operations.

Our Colorado casinos must meet specified architectural requirements and must not exceed specified gaming square footage limits as a total of each floor and the full building. Colorado casinos may operate 24-hours a day, and may permit only individuals 21 or older to gamble in the casino. Colorado law permits slot machines, blackjack, poker, craps and roulette with a maximum single bet of \$100. Colorado casinos may not provide credit to gaming patrons.

The Colorado constitution permits a gaming tax of up to 40% on adjusted gross proceeds (“AGP”), and voter approval is required for any increase to this gaming tax rate. The current gaming tax in Colorado established by the Gaming Commission is a graduated rate of 0.25% to 20% on AGP, where casinos pay a higher percentage as their AGP increase.

Colorado law requires that every officer, director or stockholder holding a 5% or greater interest or controlling interest of a publicly traded corporation, or owner of an applicant or licensee, shall be a person of good moral character and submit to and pay the cost of a full background investigation conducted by the Gaming Commission. Persons found unsuitable by the Gaming Commission may be required to immediately terminate any interest in, association or agreement with, or relationship to, a gaming licensee. A finding of unsuitability with respect to any officer, director, employee, associate, lender or beneficial owner of a licensee or applicant may also jeopardize the licensee's retail license or applicant's license application. Licenses may, however, be conditioned upon termination of any relationship with unsuitable persons.

We may not issue any voting securities except in accordance with the provisions of the Colorado Limited Gaming Act (the "Act") and the regulations promulgated thereunder. The issuance of any voting securities in violation of the Act will be void, and the voting securities will be deemed not to be issued and outstanding. No voting securities may be transferred, except in accordance with the provisions of the Act and the regulations promulgated thereunder. Any transfer in violation of these provisions will be void. If the Gaming Commission at any time determines that a holder in excess of 5% of our voting securities is unsuitable to hold the securities, then we may, within sixty (60) days after the finding of unsuitability, purchase the voting securities of the unsuitable person at the lesser of (a) the cash equivalent of such person's investment, or (b) the current market price as of the date of the finding of unsuitability, unless such voting securities are transferred to a suitable person within sixty (60) days after the finding of unsuitability. Until our voting securities are owned by persons found by the Gaming Commission to be suitable to own them, (a) we are not permitted to pay any dividends or interest with regard to the voting securities, (b) the holder of such voting securities will not be entitled to vote, and the voting securities will not for any purposes be included in the voting securities entitled to vote, and (c) we may not pay any remuneration in any form to the holder of the voting securities, except in exchange for the voting securities.

Poland

Gaming in Poland is governed by the Minister of Finance, who operates in accordance with Polish gaming law and has the authority to grant casino licenses. Polish gaming law was enacted in 1992. Key items included in Polish gaming law include the following requirements:

- All slot arcades were phased out and ceased operations in 2015. As a result, effective in 2016, the operation of slot machines is permitted in casinos only;
- A maximum of 70 slot machines are allowed per casino;
- All licensees must go through a renewal process once their current six year license has expired;
- The gaming tax rate assessed on gross gaming revenue is 50%; and
- Poker cash games are prohibited in Poland, except for authorized poker tournaments.

Casino licenses in Poland are limited to 52 and are subject to regional limitations. The Minister of Finance periodically notifies the public of license availability, and those interested can submit an application. Applicants for a gaming license must complete a detailed approval process. Following approval from the Minister of Finance, the applicant may operate the casino applied for in accordance with Polish gaming legislation and policies for six years, subject to renewal. Our next renewals are scheduled for 2016 for both the LIM Center casino in Warsaw and the Katowice casino. The Minister of Finance monitors the casino operator and its compliance with all requirements. In the event of a violation, the Minister of Finance can assess charges and, in certain cases, withdraw casino licenses.

Corporate and Other

- Cruise Ships -- The casinos onboard the cruise ships operate in international waters and are not regulated by any national or local regulatory body. However, we follow standardized rules and practices in the daily operation of the casinos.
- Aruba -- The Minister of Justice governs gaming in Aruba. The Minister of Justice has the authority to grant a casino license, and a casino license will only be granted to the holder of a hotel license with a minimum of 250 rooms. As a result, the Hilton Aruba Caribbean Resort and Casino, which has 355 hotel rooms, holds the casino license and we operate the casino under a management agreement. The casino must be a facility belonging to the hotel but separated from the normal hotel business matters. Gaming applicants must be in good standing and reputation as determined by the Minister of Justice. Games permitted include craps, bingo, keno, card games, roulette, wheel of fortune and slot machines. Casinos must be in compliance with conditions and rules and regulations set forth by the Minister of Justice, subject to penalties of closure, fines and/or withdrawal of license.

- Argentina – The Casino de Mendoza is owned and operated by the Province of Mendoza. To retain the exclusive agreement with the IPJC, MCE must remain in good standing and operate ethically and without fault. In addition, any changes to the slot machines leased by MCE to Casino de Mendoza require approval from the IPJC.

Other Regulation

We are subject to certain foreign, federal, state, provincial and local safety and health, employment and environmental laws, regulations and ordinances that apply to our non-gaming operations. We have not made, and do not anticipate making, material expenditures with respect to these laws, regulations and ordinances. However, the coverage of, and attendant compliance costs associated with, such laws, regulations and ordinances may result in future additional costs to our operations.

Rules and regulations regarding the service of alcoholic beverages are strict. The loss or suspension of a liquor license could significantly impair our operations. Local building, parking and fire codes and similar regulations also could impact our operations and any proposed development of our properties.

Employees

As of December 31, 2015, we had approximately 1,324 full-time employees and 314 part-time employees. During busier months, a casino may supplement its permanent staff with seasonal employees. Approximately 152 employees at our CPL casinos in Poland belong to trade unions. The trade unions do not currently have any collective bargaining agreements with CPL.

Executive Officers of the Company

Name	Age	Position Held
Erwin Haitzmann	62	Chairman of the Board and Co Chief Executive Officer
Peter Hoetzing	53	Vice Chairman of the Board, Co Chief Executive Officer and President
Margaret Stapleton	54	Executive Vice President, Principal Financial/Accounting Officer and Secretary
Andreas Terler	47	Managing Director of Century Casinos Europe GmbH, Vice President Operations and Chief Information Officer

Erwin Haitzmann holds a Doctorate and a Masters degree in Social and Economic Sciences from the University of Linz, Austria (1980), and has extensive casino gaming experience ranging from dealer through various casino

management positions. Dr. Haitzmann has been employed full-time by us since 1993 and has been employed as either Chief Executive Officer or Co Chief Executive Officer since March 1994.

Peter Hoetzing received a Masters degree from the University of Linz, Austria (1986). He thereafter was employed in several managerial positions in the gaming industry with Austrian casino companies. Mr. Hoetzing has been employed full-time by us since 1993 and has been Co Chief Executive Officer since March 2005.

Margaret Stapleton was appointed Executive Vice President, Principal Financial/Accounting Officer and Secretary, effective May 2010. She holds a Bachelor of Science degree in Accounting from Regis University, Denver, Colorado (2004) and has over 30 years of experience in corporate accounting and internal audit. Mrs. Stapleton previously served as our Director of Internal Audit and Compliance from 2005 until May 2010.

Andreas Terler is a Graduate Engineer in Applied Mathematics from the University of Graz, Austria (1994). Mr. Terler is currently overseeing our operations in North America, on our cruise ship-based casinos and our Caribbean operations. Mr. Terler has been employed by us since 2006. He has served as Chief Information Officer since February 2006, Managing Director of CCE since February 2007, and Vice President of Operations since May 2011.

Available Information

Our annual reports on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K and amendments to these reports filed or furnished pursuant to Section 13(a) or 15(d) of the Exchange Act are made available free of charge through the “SEC Filings” tab in the Investor Relations section of our website at <http://www.cnty.com> as soon as reasonably practicable after such report has been filed with, or furnished to, the SEC. None of the information posted to our website is incorporated by reference into this report.

Financial Information about Segments and Geographic Areas

See Part II, Item 8, “Financial Statements and Supplementary Data” – Note 13 for financial information about segments and geographic areas.

Item 1A. Risk Factors.

Our short and long-term success is subject to many factors beyond our control. If any of the following risks, or any risks described elsewhere in or incorporated by reference in this report, actually occur, our business, financial condition or results of operations could suffer. Additional risks not presently known to us or which we currently consider immaterial may also adversely affect our business, financial condition or results of operations.

Risks Related to our Business and Operations

We face significant competition, and if we are not able to compete successfully, our results of operations will be harmed.

We face intense competition from other casinos in jurisdictions in which we operate and from destination venues. Many of our competitors are larger and have substantially greater name recognition and financial and marketing resources than we do. We seek to compete through promotion of our players' clubs and other marketing efforts. For example, for our casino in Edmonton, Canada we emphasize the casino's showroom, heated parking, players' club program, and superior service. These marketing efforts may not be successful, which could hurt our competitive position.

The markets in which we operate are generally not destination resort areas and rely on a local customer base as well as tourists during peak seasons. The number of casinos in our markets may exceed demand, which could make it difficult for us to sustain profitability. New or expanded operations by other entities in any of the markets in which we operate will increase competition for our gaming operations and could have a material adverse impact on us. We are particularly vulnerable to competition in Colorado and Poland. Currently, Internet gaming is not allowed in the jurisdictions in which we operate; however, Internet gaming or other gaming opportunities that become available in our markets could attract players that might otherwise have visited our casinos. Capital expenditures, such as room refurbishments, amenity upgrades and new gaming equipment may be necessary from time to time to preserve the competitiveness of our properties. If we are not successful in making these improvements, our facilities may be less attractive to our visitors than those of our competitors, which could have a negative impact on our business.

We face extensive regulation from gaming and other regulatory authorities, which involve considerable expense and could harm our business.

As owners and operators of gaming facilities, we are subject to extensive state, local, and international provincial regulation. State, local and provincial authorities require us and our subsidiaries to demonstrate suitability to obtain and retain various licenses and require that we have registrations, permits and approvals to conduct gaming operations. Various regulatory authorities may, for any reason set forth in applicable legislation, rules and regulations,

limit, condition, suspend or revoke a license or registration to conduct gaming operations or prevent us from owning the securities of any of our gaming subsidiaries. Like all gaming operators in the jurisdictions in which we operate or plan to operate, we must periodically apply to renew our gaming licenses or registrations and have the suitability of certain of our directors, officers and employees approved. In Canada, our licenses must be renewed every five years, with the next renewals scheduled for 2018 for our casinos in both Edmonton and Calgary. At Century Downs and in Colorado, our licenses must be renewed every two years, with the next renewals scheduled for 2016 for Century Downs and 2017 for our casinos in Central City and Cripple Creek. In Poland, our licenses must be renewed every six years, with the next renewals scheduled for 2016 for both the Lim Center casino in Warsaw and the Katowice casino. We may not be able to obtain such renewals or approvals. Regulatory authorities may also levy substantial fines against us or seize our assets or the assets of our subsidiaries or the people involved in violating gaming laws or regulations. Any of these events could force us to terminate operations at an existing gaming facility, either on a temporary or permanent basis, could result in us being fined or could prohibit us from successfully completing a project in which we invest. Closing facilities or an inability to expand may have a material adverse effect on our business, financial condition and results of operations.

In addition to gaming regulations, we are also subject to various federal, state, provincial, local and foreign laws and regulations affecting businesses in general. These laws and regulations include, but are not limited to, restrictions and conditions concerning alcoholic beverages, environmental matters, smoking, employees, currency transactions, taxation, zoning and building codes, and marketing and advertising.

We also deal with significant amounts of cash in our operations and are subject to various reporting and anti-money laundering regulations. Any violations of anti-money laundering laws or regulations by any of our properties could have an adverse effect on our financial condition, results of operations or cash flows. Such laws and regulations could change or could be interpreted differently in the future, or new laws and regulations could be enacted.

Potential changes in the regulatory environment may adversely affect the results of our operations.

From time to time, legislators and special interest groups have proposed legislation that would expand, restrict or prevent gaming operations or that may otherwise adversely impact our operations in the jurisdictions in which we operate. Any expansion of the gaming industry that results in increased competition and any restriction on or prohibition of our gaming operations could have a material adverse effect on our operating results or cause us to record an impairment of our assets. In particular, in Colorado, there have been repeated attempts to expand gambling beyond Black Hawk, Central City and Cripple Creek to other towns, racetracks, bingo halls, and tribal gaming through legislation, ballot initiatives, and administrative action by state or local agencies and this is a continuing competitive threat to us. Periodic changes in the membership of the Colorado Gaming Commission and turnover in the office of the Governor of Colorado (who appoints both the members of the Gaming Commission and the executive director of the Department of Revenue, which oversees the Gaming Commission) also could adversely affect our results of operations. In addition, in Alberta, Canada, a new government was elected in May 2015. A portion of the gross gaming revenue that CDR receives from HRA is subject to conditions in an agreement between the Albertan government and HRA that expires on March 31, 2016. While HRA, as representative of the horse racing industry, is working diligently to extend this agreement, there can be no assurance that such an extension will be adopted or that it will have terms and conditions that are as favorable to us as those in the current agreement. If the agreement between the Albertan government and HRA is not extended or is extended on terms that are less favorable to us, our results of operations at CDR may be adversely affected.

We face extensive taxation from gaming and regulatory authorities. Potential changes to the tax laws in the jurisdictions in which we operate may adversely affect the results of our operations.

We believe that the prospect of significant revenue to a jurisdiction through taxation and fees is one of the primary reasons jurisdictions permit legalized gaming. As a result, gaming companies are typically subject to significant taxes and fees in addition to normal federal, state, provincial, local and provincial income taxes, and such taxes and fees are subject to increase at any time. We pay substantial taxes and fees with respect to our operations. For instance, the Colorado constitution permits a gaming tax of up to 40% on adjusted gross gaming proceeds. The current gaming tax in Colorado established by the Colorado Gaming Commission is a graduated rate of 0.25% to 20% on adjusted gross gaming proceeds, where casinos pay a higher percentage as their adjusted gross proceeds increase. At our Edmonton and Calgary casinos, the AGLC retains 85% of slot machine net sales, of which the AGLC allocated 15% to licensed charities. For all table games in Alberta, Canada, excluding poker and craps, we are required to allocate 50% of our net win to a charity designated by the AGLC. For poker and craps in Alberta, Canada, we are required to allocate 25% of our net win to the charity. At CDR, the AGLC retains 33% of slot machine net sales, which are allocated to the Alberta Lottery Fund. During the first five years of CDR's operations, HRA retains 23.25% of slot machine net sales to fund animal welfare programs, purses, breed improvement programs, marketing, and administration and backstretch programs. After the first five years of operations at CDR, HRA will retain 26.25% of slot machine net sales. The Polish Minister of Finance assesses a gaming tax rate on gross gaming revenue of 50%. In addition, negative economic conditions could intensify the efforts of federal, state, provincial and local governments to raise revenues through increases in gaming taxes or introduction of additional gaming opportunities.

We may be unable to obtain the capital necessary to fund our operations or potential acquisitions.

Our operating results are highly dependent on the volume of customers at our casinos and most of our revenue is essentially cash-based. Our industry is capital intensive, and we rely heavily on the ability of our casinos to generate operating cash flow to repay debt financing, fund maintenance capital expenditures and provide excess cash for future development. While we have a significant amount of cash currently on hand, we may not be able to obtain funding when we need it on favorable terms or at all. If we are unable to finance our current or future expansion projects, we will have to adopt one or more alternatives, such as reducing or delaying planned expansion, development and renovation projects and capital expenditures, selling assets, restructuring debt, obtaining additional equity financing or joint venture partners, or modifying our bank credit facility. In addition, the amount of capital that we are able to raise often depends on variables that are beyond our control, such as the share price of our stock and its trading volume. Funding may be impacted by the global economic, credit and stock market conditions. As a result, we may not be able to secure financing on terms attractive to us, in a timely manner or at all. If we are able to consummate a financing arrangement, the amount raised may not be sufficient to meet all of our future needs and may be highly dilutive to our current stockholders. If we cannot raise adequate funds to satisfy our capital requirements, we may have to reduce, dispose of or eliminate certain operations.

Our financing agreements in Canada and Poland impose restrictive covenants that limit our operating flexibility, and a default could have a material adverse effect on us.

Our various credit agreements require us to adhere to a number of significant financial covenants. These restrictions limit the ability of our subsidiaries in Canada and Poland to incur additional debt, obtain future financings to withstand a future downturn in our business or the economy in general, or to otherwise conduct necessary corporate activities. A breach of any covenant in any of our credit agreements would result in an event of default under that agreement after any applicable grace periods. An event of default, if not waived or cured, could cause the lender to accelerate the repayment of all outstanding amounts due under the agreement, foreclose on the security granted under the agreement and enforce the Company's obligations under its guarantee. There can be no assurances that we or our subsidiaries would be able to obtain a waiver of an event of default or modification of a covenant if necessary, or otherwise obtain alternative sources of funding to repay the obligation if a default occurred. Any such occurrences could have a material adverse effect on us.

Difficulties in managing our worldwide operations may have an adverse impact on our business.

In 2015, we derived our revenue principally from operations located on two continents and on cruise ships operating around the world. Our management is located in the United States and Europe. Our worldwide operations pose risks to our business, especially for a smaller company such as ours. Risks associated with international operations include:

- different time zones;
- culture, management and language differences;
- fluctuations in foreign currency exchange rates;
- changes in laws and policies that govern our foreign operations;
- possible failure to comply with anti-bribery laws such as the United States Foreign Corrupt Practices Act and similar anti-bribery laws in other jurisdictions;
- difficulty in establishing staffing and managing non-United States operations;
- different labor regulations;
- changes in environmental, health and safety laws;
- potentially negative consequences from changes in or interpretations of tax laws;
- political instability and actual or anticipated military or political conflicts;
- economic instability and inflation, recession or interest rate fluctuations; and
- uncertainties regarding judicial systems and procedures.

These factors make it more challenging to manage and administer a globally-dispersed business and, as a result, we must devote greater resources to operating under several regulatory and legislative regimes (See "Governmental Regulation and Licensing" in Item 1, "Business"). This business model also increases our costs.

We intend to develop and operate additional properties in the future and if our development efforts are not successful, our business may be adversely affected.

We regularly review opportunities to develop new properties. We may not be successful in obtaining the rights to develop such properties, and as a result, we may incur significant costs for which we will receive no return. Even if we are successful in obtaining the rights to develop new casino properties, commencing operations at new casino projects may require substantial development capital. Additional risks before commencing operations include the time and expense incurred and unforeseen difficulties in obtaining suitable sites, liquor licenses, building permits, materials, competent and able contractors, supplies, employees, gaming devices and related matters.

We may engage in construction projects as part of our development of additional properties in the future. Construction projects entail significant risks, which can substantially increase costs or delay completion of a project. Most of these factors are beyond our control. The occurrence of any of these development and construction risks could increase the total costs of our construction projects or delay or prevent the construction or opening or otherwise affect the design and features of our construction projects. This could materially adversely affect our plan of operations, financial condition and ability to satisfy our debt obligations.

We may pursue gaming opportunities that would require us to obtain a gaming license. While our management believes that we are licensable in any jurisdiction that allows gaming operations, each licensing process is unique and requires a significant amount of funds and management time. The licensing process in any particular jurisdiction can take significant time and expense through licensing fees, background investigation costs, fees of counsel and other associated preparation costs. Moreover, if we proceed with a licensing approval process with industry partners, such industry partners would be subject to regulatory review as well. We seek to find industry partners that are licensable, but cannot assure that such partners will, in fact, be licensable. Certain licenses include competitive situations where, even if we and our industry partners are licensable, other factors such as the economic impact of gaming, financial and operational capabilities of competitors must be analyzed by regulatory authorities. In addition, political factors may make the licensing process more difficult. If any of our gaming license applications are denied, we may have to write off costs related to our investment in such application processes, which could be significant. In addition, our ability to attract and retain competent management and employees for any new location is critical to our success. One or more of these risks may result in any new gaming opportunity not being successful. If we are not able to successfully commence operations at these properties, our results of operations may be adversely affected.

Our reputation and business may be harmed by cyber security breaches, and we may be subject to legal claims if there is loss, disclosure or misappropriation of or access to our customers', our business partners' or our own information or other breaches of our information security.

We make use of online services and centralized data processing, including through third party service providers. The secure maintenance and transmission of customer information, including credit card numbers and other personally identifiable information for marketing and promotional purposes, is a critical element of our operations. Our collection and use of personal data are governed by state and federal privacy laws as well as the applicable laws in other countries in which we operate. Compliance with applicable privacy regulations may increase our operating costs or

adversely impact our ability to market our products, properties and services to our guests.

Our information technology and other systems that maintain and transmit customer information, or those of service providers, or our employee or business information may be compromised by a malicious third party penetration of our network security, or that of a third party service provider or business partner, or by actions or inactions by our employees. As a result, information of our customers, third party service providers or business partners or our business information may be lost, disclosed, accessed or taken without their or our consent. Non-compliance with applicable privacy regulations by us (or in some circumstances non-compliance by third parties engaged by us) or a breach of security on systems storing our data may result in a loss of customers and subject us to fines, payment of damages, lawsuits or restrictions on our use or transfer of data. If a cyber security breach were to occur, it could have a serious impact on our reputation and may adversely affect our businesses, operating results and financial condition. Furthermore, the loss, disclosure or misappropriation of our business information may adversely affect our businesses, operating results and financial condition.

We may be adversely affected by reductions in discretionary consumer spending as a result of consumer concerns over economic conditions, homeland security, terrorism and war.

Our business may be adversely affected by international, national and local economic and political conditions. The volatile global economic environment has had and is continuing to have negative effects on our business because our business is largely impacted by discretionary consumer spending. Reductions in discretionary consumer spending or changes in consumer preferences brought about by factors such as increased unemployment, perceived or actual deterioration in general economic conditions, housing market instability, perceived or actual decline in disposable consumer income and wealth, and changes in consumer confidence in the economy could reduce customer demand for the leisure activities we offer and may adversely affect our revenue and operating cash flow. We are unable to predict the frequency, length or severity of economic circumstances.

Terrorist attacks and other acts of war or hostility have created many economic and political uncertainties and have had a negative impact on travel and leisure expenditures, including gaming, lodging and tourism. For example, our locations in Poland are in close proximity to Ukraine and Russia. While we have not experienced any material impact from the acts of hostility between the two countries, an increase in those hostilities could adversely affect our casinos in Poland. We cannot predict the extent to which terrorism, security alerts or war, or hostilities in countries throughout the world will directly or indirectly affect our business and operating results.

Inclement weather and other conditions could seriously disrupt our business, which may hamper our financial condition and results of operations.

The operations of our facilities are subject to disruptions or reductions in the number of customers who visit our properties because of severe weather conditions. If weather conditions limit access to our casino properties or otherwise adversely impact our ability to operate our casinos at full capacity, our revenue will suffer, which will negatively impact our operating results. High winds, flooding, blizzards and sub-zero temperatures, such as those experienced in Colorado, Alberta and Poland from time to time, can limit access to our properties.

Our insurance coverage may not be adequate to cover all possible losses that our properties could suffer, our insurance costs may increase and we may not be able to obtain the same insurance coverage in the future.

We may suffer damage to our property caused by a casualty loss (such as fire, natural disasters, acts of war or terrorism), that could severely disrupt our business or subject us to claims by third parties who are injured or harmed. Although we maintain insurance customary in our industry, including property, casualty, terrorism and business interruption insurance, that insurance is subject to deductibles and limits on maximum benefits, including limitations on the coverage period for business interruption. Due to these variables, we may not be able to fully insure such losses, or fully collect, if at all, on claims resulting from severe weather conditions. The lack of sufficient insurance for these types of acts could expose us to heavy losses if any damages occur, directly or indirectly, that could have a significant adverse impact on our operations.

We renew our insurance policies on an annual basis. The cost of coverage may become so high that we may need to further reduce our policy limits or agree to certain exclusions from our coverage or self-insure. Among other factors, regional political tensions, homeland security concerns, other catastrophic events or any change in government legislation governing insurance coverage for acts of terrorism could materially adversely affect available insurance coverage and result in increased premiums on available coverage (which may cause us to elect to reduce our policy limits), additional exclusions from coverage or higher deductibles. Among other potential future adverse changes, in the future we may elect to not, or may not be able to, obtain any coverage for losses due to acts of terrorism.

Our business, financial condition, and results of operations may be harmed by work stoppages and other labor issues.

There are 152 employees at our CPL casinos in Poland who belong to trade unions. The trade unions do not currently have any collective bargaining agreements with CPL. A lengthy strike or other work stoppage at our casino properties in Poland could have an adverse effect on our business and results of operations. Our employees in the U.S. and Canada and in our Corporate and Other segment are not covered by collective bargaining agreements. From time to time, we have experienced attempts to unionize certain of our non-union employees. If a union seeks to organize any of our employees, we could experience disruption in our business and incur significant costs, both of which could have a material adverse effect on our results of operation and financial condition. If a union were successful in organizing any of our employees, we could experience significant increases in our labor costs which could also have a material adverse effect on our business, financial condition, and results of operations.

Fluctuations in currency exchange rates and currency controls in foreign countries could adversely affect our business.

Our casinos in Canada and Poland represent a significant portion of our business, and the revenue generated and expenses incurred by these operations are generally denominated in Canadian dollars and Polish zloty, respectively. Decreases in the value of these currencies in relation to the value of the U.S. dollar have decreased the operating profit from our foreign operations when translated into U.S. dollars, which has adversely affected our consolidated results of operations, and such decreases may occur in the future. In addition, we may expand our operations into other countries and, accordingly, we could face similar exchange rate risk with respect to the costs of doing business in such countries as a result of any increases in the value of the U.S. dollar in relation to the currencies of such countries. We do not currently hedge our exposure to fluctuations of these foreign currencies, and there is no guarantee that we will be able to successfully hedge any future foreign currency exposure.

We have invested \$1.0 million in capital in the MCE project located in Argentina. In addition, we have a Consulting Services Agreement with MCE in which CCE will receive a service fee consisting of a fixed fee plus a percentage of MCE's EBITDA. Argentina has implemented currency controls within the country that could limit our ability to repatriate our initial capital, the consulting service fee, or other funds.

The loss of key personnel could have a material adverse effect on us.

We are highly dependent on the services of Erwin Haitzmann and Peter Hoetzing, our Co Chief Executive Officers, and other members of our senior management team. The employment agreements with Erwin Haitzmann and Peter Hoetzing provide that, under some circumstances, the departure of one executive could allow the other to leave for cause. Our ability to retain key personnel is affected by the competitiveness of our compensation packages and the other terms and conditions of employment, our continued ability to compete effectively against other gaming companies and our growth prospects. The loss of the services of any of these individuals could have a material adverse effect on our business, financial condition and results of operations.

We may be required in the future to record impairment losses related to assets we currently carry on our balance sheet.

We have \$188 million of tangible and intangible assets, including \$10 million of goodwill, \$3 million in casino licenses, \$2 million in trademarks and \$132 million in property and equipment as of December 31, 2015. Accounting rules require that we make certain estimates and assumptions related to our determinations as to the future recoverability of these assets. If we were to determine that the values of these assets carried on our balance sheet are impaired due to adverse changes in our business or otherwise, we may be required to record an impairment charge to write down the value of these assets, which would adversely affect our results during the period in which we recorded the impairment charge.

The enactment of legislation implementing changes in the U.S. taxation of international business activities or the adoption of other tax reform policies could materially affect our financial position and results of operations.

The current U.S. administration has made public statements indicating that international tax reform is a priority, and key members of the U.S. Congress have conducted hearings and proposed a wide variety of potential changes. Certain changes to U.S. tax laws, including limitations on the ability to defer U.S. taxation on earnings outside of the U.S. until those earnings are repatriated to the U.S., could affect the tax treatment of our foreign earnings. In addition, the cash and cash equivalent balances we currently maintain outside of the U.S. could be affected. Due to our international business activities, any changes in the U.S. taxation of such activities may increase our worldwide effective tax rate and harm our financial position and results of operations.

We are or may become involved in legal proceedings that, if adversely adjudicated or settled, could impact our financial condition.

From time to time, we are defendants in various lawsuits and gaming regulatory proceedings relating to matters incidental to our business. As with all litigation, no assurance can be provided as to the outcome of these matters and, in general, litigation can be expensive and time consuming. We may not be successful in the defense or prosecution of our current or future legal proceedings, which could result in settlements or damages that could significantly impact our business, financial condition and results of operations.

In Poland, tax laws and other Polish laws and regulations change from time to time and often there is no reference to established regulations or cases. The current Polish laws and regulations also have ambiguities that lead to differences in interpretations between authorities and between authorities and companies. Taxes or other payments may frequently be inspected by Polish authorities that are authorized to impose significant fines, extra liabilities and interest for underpayments. As a result, the tax risk is higher in Poland than in countries with better-developed tax systems. For example, we have open tax audits currently in litigation with the Polish Internal Revenue Service (“Polish IRS”) (see Item 3 “Legal Proceedings”). Polish tax payments may be inspected for up to five years. As a result, the amounts included in the financial statements for Polish taxes may change at a later date after the final amounts are determined, and other Polish laws and regulations may lead to additional liabilities.

We are dependent upon technology services and electrical power to operate our business, and if we experience damage or service interruptions, we may have to cease some or all of our operations, resulting in a decrease in revenue.

Our gaming operations rely heavily on technology services and an uninterrupted supply of electrical power. Our security system and all of our slot machines are controlled by computers and reliant on electrical power to operate. Without electrical power or a failure of the technology services needed to run the computers, we may be unable to run all or parts of our gaming operations. Any unscheduled interruption in our technology services or interruption in the supply of electrical power is likely to result in an immediate, and possibly substantial, loss of revenue due to a shutdown of our gaming operations. Although we have designed our systems around industry-standard architectures to reduce downtime in the event of outages or catastrophic occurrences, they remain vulnerable to damage or interruption from floods, fires, power loss, telecommunication failures, terrorist attacks, computer viruses, computer denial-of-service attacks and similar events. Additionally, substantial increases in the cost of electricity and natural gas could negatively affect our results of operations.

Any violation of the Foreign Corrupt Practices Act or any other similar anti-corruption laws could have a negative impact on us.

A significant portion of our revenue is derived from operations outside the United States, which exposes us to complex foreign and U.S. regulations inherent in doing cross-border business and in each of the countries in which we

transact business. We are subject to compliance with the United States Foreign Corrupt Practices Act ("FCPA") and other similar anti-corruption laws, which generally prohibit companies and their intermediaries from making improper payments to foreign government officials for the purpose of obtaining or retaining business. While our employees and agents are required to comply with these laws, we cannot be sure that our internal policies and procedures will always protect us from violations of these laws, despite our commitment to legal compliance and corporate ethics. Violations of these laws may result in severe criminal and civil sanctions as well as other penalties, and the SEC and U.S. Department of Justice have increased their enforcement activities with respect to the FCPA. The occurrence or allegation of these types of risks may adversely affect our business, performance, prospects, value, financial condition, and results of operations.

Risks Related to Our Common Stock

Our stock price has been volatile and may decline significantly and unexpectedly.

Our common stock trades in the U.S. on the NASDAQ Capital Market, which consists of relatively small issuers and a lack of significant trading volumes relative to other U.S. markets. These factors may result in volatility in the price of our common stock. For instance, the trading price of our common stock on the NASDAQ Capital Market in 2014 and 2015 varied from a high of \$8.21 to a low of \$4.71.

Certain anti-takeover measures we have adopted may limit our ability to consummate transactions that some of our security holders might otherwise support.

We have a fair price business combination provision in our certificate of incorporation, which requires approval of certain business combinations and other transactions by holders of 80% of our outstanding shares of voting stock. In addition, our certificate of incorporation allows our board of directors to issue shares of preferred stock without stockholder approval. These provisions generally have the effect of requiring that any party seeking to acquire us negotiate with our board of directors in order to structure a business combination with us. This may have the effect of depressing the price of our common stock due to the possibility that certain transactions that our stockholders might favor could be precluded by these provisions.

Regulation Risk Related to Stockholders

Stockholders may be required to dispose of their shares of our common stock if they are found unsuitable by U.S. gaming authorities.

Gaming authorities in the U.S. and Canada generally can require that any beneficial owner of our common stock and other securities file an application for a finding of suitability. If a gaming authority requires a record or beneficial owner of our securities to file a suitability application, the owner must apply for a finding of suitability within 30 days or at an earlier time prescribed by the gaming authority. The gaming authority has the power to investigate an owner's suitability, and the owner must pay all costs of the investigation. If the owner is found unsuitable, then the owner may be required by law to dispose of our securities. Our certificate of incorporation also provides us with the right to repurchase shares of our common stock from certain beneficial owners declared by gaming regulators to be unsuitable holders of our equity securities, and the price we pay to any such beneficial owner may be below the price such beneficial owner would otherwise accept for his or her shares of our common stock.

Item 1B. Unresolved Staff Comments.

None.

23

Item 2. Properties.

The following table sets forth the location, size and a description of the gaming and other facilities at each of our casinos as of December 31, 2015:

Summary of Property Information

Property	Segment	Casino Space	Sq Ft	Acreage	Number of Slot Machines	Number of Video Lottery Terminals	Number of Tables	Number of Off-Track Betting Parlors
Century Casino & Hotel – Edmonton	Canada	35,000		7	777	17	35	0
Century Casino – Calgary	Canada	20,000		8	504	25	16	1
Century Downs Racetrack and Casino	Canada	22,000		57.3	550	7	0	1
Century Bets! Inc. (1)	Canada	0		0	0	0	0	17
Century Casino & Hotel – Central City	United States	22,350		1.3	500	0	8	0
Century Casino & Hotel – Cripple Creek	United States	19,600		3.5	443	0	6	0
Casinos Poland – Poland (2)	Poland	36,500		0	500	0	82	0
Cruise Ships (total of 10) (3)	Corporate and Other	10,000		0	155	0	22	0
Hilton Aruba Caribbean Resort and Casino (4)	Corporate and Other	16,000		15	200	0	16	0
Mendoza Central Entretenimientos S.A. (5)	Corporate and Other	23,000		0	600	0	0	0

(1) Century Bets! Inc. runs the pari-mutuel network in southern Alberta. The off-track betting parlors are located throughout Alberta, including in Century Casinos – Calgary and Century Downs Racetrack and Casino.

(2) Casinos Poland operates nine separate casinos in leased building spaces, including hotels, throughout Poland. For the locations of these casinos, see “Overview of Operations - Poland” in Item 1, “Business” of this report.

(3) Operated under concession agreements. We do not own the ships on which our casinos operate.

(4) Operated under a casino management agreement. We do not own the hotel in which the casino operates.

(5) Operated under a consulting services agreement. We do not own the building in which the casino operates.

Each of the locations listed in the table above are wholly-owned by us except for Century Downs Racetrack and Casino, Century Bets! Inc., the casinos operated by Casinos Poland, the cruise ships, the Hilton Aruba Caribbean Resort and Casino and Mendoza Central Entretenimientos S.A.

As of December 31, 2015, the Century Casino & Hotel in Edmonton and Century Casino in Calgary and our 75% share of Century Downs are pledged as collateral for our obligations under a mortgage with the Bank of Montreal. As of December 31, 2015, a parcel of land in Kolbaskowo, Poland owned by Casinos Poland was used to secure a bank guarantee with mBank, and a building in Warsaw, Poland owned by Casinos Poland was used to secure a line of credit with BPH Bank (see Note 7 to the Consolidated Financial Statements included in Item 8, “Financial Statements and Supplementary Data” of this report).

Additional Property Information

Century Casino Calgary – In addition to the property described above, we currently lease approximately 28,900 square feet of land at our property in Calgary for additional parking.

Century Downs Racetrack and Casino – The land on which the REC is located was sold by CDR to 1685258 Alberta Ltd. (“Rosebridge”) prior to our acquisition of our ownership interest in CDR. CDR leases from Rosebridge the 51.99 acres on which the REC is located.

Century Bets – Century Bets currently leases approximately 625 square feet of office space from Century Casino & Hotel Edmonton for administrative purposes.

Corporate Offices – We currently lease approximately 5,700 square feet of office space in Colorado Springs, Colorado and approximately 2,500 square feet of office space in Vienna, Austria for corporate and administrative purposes.

Item 3. Legal Proceedings.

We are not a party to any pending litigation that, in management’s opinion, could have a material effect on our financial position or results of operations except as follows.

In March 2011, the Polish IRS began conducting a series of tax audits of CPL to review the calculation and payment of personal income tax by CPL employees. Based on the March 2011 audit, the Polish IRS concluded that CPL should calculate, collect and remit to the Polish IRS personal income tax on tips received by CPL employees from casino customers for the periods from December 1, 2007 to December 31, 2008, January 1, 2009 to December 31, 2009 and from January 1, 2011 to January 31, 2011.

After proceedings with the Polish IRS, the Director of the Tax Chamber in Warsaw upheld the decision of the Polish IRS in November 2012 for review of the period from January 1, 2011 to January 31, 2011. CPL paid PLN 0.1 million (less than \$0.1 million) to the Polish IRS for taxes and interest owed resulting from this decision. CPL appealed the decision to the Regional Administrative Court in Warsaw in December 2012. In September 2013, the Regional Administrative Court in Warsaw denied CPL's appeal. CPL appealed the decision to the Supreme Administrative Court and received an oral decision on March 9, 2016. The court found in favor of the Polish IRS. CPL expects to receive the written decision from the court within the next several weeks. As previously disclosed, CPL paid the Polish IRS for the taxes and interest owed from this decision in December 2012.

After further proceedings and appeals between CPL and the Polish IRS, the Director of the Tax Chamber in Warsaw also upheld the decision of the Polish IRS in December 2013 for review of the period from December 1, 2007 to December 31, 2008. CPL paid PLN 3.5 million (\$1.2 million) to the Polish IRS for taxes and interest owed resulting from the decision. CPL appealed the decision to the Voivodship Administrative Court. In January 2014, the Voivodship Administrative Court denied CPL's appeal. CPL appealed the decision to the Supreme Administrative Court in December 2014 and received an oral decision on March 9, 2016. The court found in favor of the Polish IRS. CPL expects to receive the written decision from the court within the next several weeks. As previously disclosed, CPL paid the Polish IRS for the taxes and interest owed from this decision in December 2013.

After further proceedings and appeals with the Polish IRS, the Director of the Tax Chamber in Warsaw also upheld the decision of the Polish IRS in December 2014 for review of the period from January 1, 2009 to December 31, 2009. CPL paid PLN 2.8 million (\$0.9 million) for taxes and interest owed resulting from the decision. CPL appealed the decision to the Voivodship Administrative Court in January 2015 and received an oral decision in October 2015. The court found in favor of CPL on the procedural grounds that the prior tax proceedings were not conducted by the appropriate tax authority. However, the court also found that CPL's tax records for 2009 remain open for audit by a different tax authority. CPL appealed the decision to the Supreme Administrative Court in December 2015 and expects a decision in 2018.

Management has evaluated the likelihood that the litigation will be unfavorable for CPL using a probability weighted cash flow analysis and recorded a liability at estimated fair value in purchase accounting for the taxable periods beginning December 2007 and ending March 2013. The statute of limitations for the Polish IRS to begin a tax audit is five years. The statute of limitations for the period from January 1, 2010 to December 31, 2010 ended on December 31, 2015 and, as a result, management has adjusted the liability to remove the estimated taxes owed for the 2010 tax year. The adjustment reduced the liability by PLN 3.4 million (\$0.9 million). The adjustment was recorded as gain on foreign currency transactions and other on our consolidated statement of earnings (loss) for the year ended December 31, 2015. The balance of the potential liability recorded on our consolidated balance sheet for all open periods as of December 31, 2015 is estimated at PLN 8.6 million (\$2.2 million based on the exchange rate in effect on December 31, 2015).

Management is assessing the impact of the outcome of the decisions relating to the Polish IRS tax audits for December 1, 2007 to December 31, 2008 and January 1, 2011 to January 31, 2011 as it relates to future tax years that have not been audited. The impact may be material to our consolidated financial statements.

Item 4. Mine Safety Disclosures.

Not applicable.

PART II

Item 5. Market For Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities.

Our common stock is traded in the United States on the NASDAQ Capital Market under the symbol "CNTY".

From 2005 to September 30, 2014, our common stock also was traded on the Vienna Stock Exchange in the form of Austrian Depository Certificates ("ADCs"). Effective September 30, 2014, we delisted the ADCs from the Vienna Stock Exchange due to consistently low trading volume on that exchange and the ADCs were automatically converted into the corresponding number of shares of our common stock.

Edgar Filing: CENTURY CASINOS INC /CO/ - Form 10-K

The following graph illustrates the cumulative shareholder return of our common stock during the period beginning December 31, 2010 through December 31, 2015, and compares it to the cumulative total return on the NASDAQ and the Dow Jones US Gambling Index. The comparison assumes a \$100 investment on December 31, 2010, in our common stock and in each of the foregoing indices, and assumes reinvestment of dividends, if any. This table is not intended to forecast future performance of our common stock.

	12/10	12/11	12/12	12/13	12/14	12/15
CNTY	100.00	103.69	116.39	213.52	206.97	318.85
NASDAQ	100.00	98.20	113.82	157.44	178.53	188.75
Dow Jones US Gambling Index	100.00	91.97	100.87	175.65	137.43	99.73

The following table sets forth the low and high sales price per share of our common stock as reported on the NASDAQ Capital Market for the periods indicated.

	2015		2014	
	High	Low	High	Low
First Quarter	\$6.29	\$4.85	\$8.21	\$4.91
Second Quarter	\$6.45	\$5.15	\$7.42	\$5.35
Third Quarter	\$7.07	\$5.60	\$6.10	\$4.80
Fourth Quarter	\$7.84	\$5.82	\$5.55	\$4.71

No dividends have been declared or paid by us. Declaration and payment of dividends, if any, in the future will be at the discretion of the board of directors. At the present time, we intend to use any earnings that may be generated to finance the growth of our business.

At March 2, 2016, we had 136 holders of record of our common stock.

In March 2000, our board of directors approved and announced a discretionary program to repurchase up to \$5.0 million of our outstanding common stock. In November 2009, our board of directors approved an increase of the amount available to be repurchased under the program to \$15.0 million. The amount available for repurchase as of

December 31, 2015 is \$14.7 million. The repurchase program has no set expiration or termination date. No repurchases were made during the year ended December 31, 2015.

Item 6. Selected Financial Data.

The selected financial data should be read in conjunction with Part II, Item 7, “Management’s Discussion and Analysis of Financial Condition and Results of Operations”, and Part II, Item 8, “Financial Statements and Supplementary Data”, of this Form 10-K. In 2015, we began presenting debt issuance costs as a reduction of liabilities on our consolidated balance sheets. Total assets and total liabilities below have been adjusted for all years presented for comparability.

Amounts in thousands, except for share information	For the year ended December 31,				
	2015 (1)	2014	2013 (2)	2012	2011 (3)
Results of Operations:					
Net operating revenue	\$ 134,431	\$ 120,048	\$ 104,588	\$ 71,828	\$ 70,866
Earnings from operations	16,493	2,657	5,483	5,776	4,265
Net (earnings) loss attributable to non-controlling interests	(1,600)	2,321	106	0	0
Net earnings attributable to Century Casinos, Inc. shareholders	11,907	1,232	6,181	4,091	3,021
Adjusted EBITDA (4)	\$ 23,495	\$ 12,850	\$ 12,685	\$ 10,563	\$ 10,692
Basic earnings per share:					
Earnings from continuing operations	\$ 0.68	\$ 0.11	\$ 0.23	\$ 0.24	\$ 0.18
Net earnings attributable to Century Casinos, Inc. shareholders	\$ 0.49	\$ 0.05	\$ 0.26	\$ 0.17	\$ 0.13
Diluted earnings per share:					
Earnings from continuing operations	\$ 0.67	\$ 0.11	\$ 0.23	\$ 0.24	\$ 0.18
Net earnings attributable to Century Casinos, Inc. shareholders	\$ 0.49	\$ 0.05	\$ 0.26	\$ 0.17	\$ 0.13
Balance Sheet:					
Cash and cash equivalents	\$ 29,366	\$ 24,741	\$ 27,348	\$ 24,747	\$ 25,192
Total assets	187,083	187,112	190,303	136,851	136,626
Long-term debt	36,520	37,894	33,738	3,079	8,999
Total liabilities	59,808	64,686	60,853	18,695	24,086
Non-controlling interest	4,859	3,998	7,641	0	0
Total Century Casinos, Inc. shareholders' equity	\$ 122,416	\$ 118,428	\$ 121,809	\$ 118,156	\$ 112,540

- (1) In April 2015, we began operations of CDR’s casino and racetrack. In June 2015, we recorded \$3.4 million in net operating revenue from the \$4.0 million consideration for the early termination of our Oceania and Regent concession agreements net of \$0.6 million in assets sold to Norwegian as part of the termination agreement.
- (2) In April 2013, we purchased an additional 33.3% ownership interest in CPL and began consolidating CPL as a majority-owned subsidiary for which we have a controlling financial interest and we recorded a gain on business combination of \$2.1 million associated with the purchase. Additionally, we recorded a gain on business combination of \$0.4 million associated with the CDR acquisition in December 2013.

- (3) In 2011, we recorded a \$1.2 million gain on bargain purchase associated with the Century Casinos Calgary acquisition.
- (4) A reconciliation of Adjusted EBITDA to Net earnings attributable to Century Casinos, Inc. shareholders is presented below.

We have not declared or paid dividends in any of the years presented above.

28

Non-GAAP Measures – Adjusted EBITDA

We define Adjusted EBITDA as net earnings (loss) before interest expense (income), net, income taxes (benefit), depreciation, amortization, non-controlling interest (earnings) losses and transactions, pre-opening expenses, acquisition costs, non-cash stock-based compensation charges, asset impairment costs, (gain) loss on disposition of fixed assets, discontinued operations, (gain) loss on foreign currency transactions and other, gain on business combination and certain other one-time items such as the consideration for the early termination of the concession agreements with Oceania and Regent. Intercompany transactions consisting primarily of management and royalty fees and interest, along with their related tax effects, are excluded from the presentation of net earnings (loss) and Adjusted EBITDA reported for each segment. Not all of the aforementioned items occur in each reporting period, but have been included in the definition based on historical activity. These adjustments have no effect on the consolidated results as reported under US GAAP. Adjusted EBITDA is not considered a measure of performance recognized under US GAAP.

Management believes that Adjusted EBITDA is a valuable measure of the relative performance of the Company and its properties. The gaming industry commonly uses Adjusted EBITDA as a method of arriving at the economic value of a casino operation. Management uses Adjusted EBITDA to forecast and evaluate the operational performance of the Company and its properties as well as to compare results of current periods to prior periods. Management believes that presenting Adjusted EBITDA to investors provides them with information used by management for financial and operational decision making in order to understand the Company's operating performance and evaluate the methodology used by management to evaluate and measure such performance. Management believes that using Adjusted EBITDA is a useful way to compare the relative operating performance of separate reporting segments by eliminating the above mentioned items associated with the varying levels of capital expenditures for infrastructure required to generate revenue, and the often high cost of acquiring existing operations. Our computation of Adjusted EBITDA may be different from, and therefore may not be comparable to, similar measures used by other companies within the gaming industry.

The reconciliation of Adjusted EBITDA to net earnings (loss) is presented below.

	For the year ended December 31, 2015				
	Canada	United States	Poland	Corporate and Other	Total
Net earnings (loss)	\$ 7,819	\$ 2,381	\$ 2,899	\$ (1,192)	\$ 11,907
Interest expense (income), net	3,160	1	129	(13)	3,277
Income taxes (benefit)	2,110	1,461	1,136	(2,872)	1,835
Depreciation and amortization	2,472	2,558	2,571	398	7,999

Edgar Filing: CENTURY CASINOS INC /CO/ - Form 10-K

Non-controlling interest	152	0	1,448	0	1,600
Non-cash stock-based compensation	0	0	0	1,641	1,641
(Gain) loss on foreign currency transactions and other	(685)	0	(1,444)	3	(2,126)
Loss on disposition of fixed assets	11	0	341	30	382
Acquisition costs	0	0	0	0	0
Preopening expenses	345	0	0	0	345
Other one-time (income) costs	0	0	0	(3,365)	(3,365)
Adjusted EBITDA	\$ 15,384	\$ 6,401	\$ 7,080	\$ (5,370)	\$ 23,495

Other one-time (income) costs for Corporate and Other were attributable to the termination of the Oceania and Regent concession agreements.

	For the year ended December 31, 2014				
		United		Corporate	Total
	Canada	States	Poland	and Other	
Net earnings (loss)	\$ 6,446	\$ 1,283	\$ (112)	\$ (6,385)	\$ 1,232
Interest expense (income), net	2,473	1	319	(37)	2,756
Income taxes (benefit)	1,971	786	25	(1,275)	1,507
Depreciation and amortization	1,910	2,419	2,839	667	7,835
Non-controlling interest	(2,267)	0	(54)	0	(2,321)
Non-cash stock-based compensation	0	0	0	1,028	1,028
(Gain) loss on foreign currency transactions and other	(193)	0	(342)	18	(517)
Loss on disposition of fixed assets	2	39	587	3	631
Acquisition costs	115	0	0	266	381
Other one-time (income) costs	(103)	0	421	0	318
Adjusted EBITDA	\$ 10,354	\$ 4,528	\$ 3,683	\$ (5,715)	\$ 12,850

Other one-time (income) costs for Canada were insurance proceeds and for Poland were the costs associated with relocating the Poznan casino to Hotel Andersia and the write-off of the Sosnowiec casino license.

	For the year ended December 31, 2013				
		United		Corporate	Total
	Canada	States	Poland	and Other	
Net earnings (loss)	\$ 5,670	\$ 2,229	\$ 12	\$ (1,730)	\$ 6,181
Interest expense (income), net	584	0	374	(48)	910
Income taxes (benefit)	1,643	1,365	145	(1,859)	1,294
Depreciation and amortization	1,948	2,225	1,903	523	6,599
Non-controlling interest	(112)	0	6	0	(106)
Non-cash stock-based compensation	0	0	0	33	33
(Gain) loss on foreign currency transactions and other	(41)	0	(204)	(73)	(318)
Loss on disposition of fixed assets	3	24	505	38	570
Acquisition costs	0	0	0	49	49
Other one-time (income) costs	(57)	0	8	(2,478)	(2,527)
Adjusted EBITDA	\$ 9,638	\$ 5,843	\$ 2,749	\$ (5,545)	\$ 12,685

Other one-time (income) costs for Canada were insurance proceeds, for Poland were the impairment of long-lived assets and for Corporate and Other were the gain on bargain purchase recorded for the additional 33.3% ownership interest in CPL and the 15% ownership interest in CDR.

For the year ended December 31, 2012

	Canada	United States	Corporate and Other	Total
Net earnings (loss)	\$ 4,161	\$ 2,415	\$ (2,485)	\$ 4,091
Interest expense (income), net	643	0	(10)	633
Income taxes (benefit)	1,478	1,478	(1,928)	1,028
Depreciation and amortization	1,870	2,357	530	4,757
Non-controlling interest	0	0	0	0
Non-cash stock-based compensation	0	0	(4)	(4)
(Gain) loss on foreign currency transactions and other	29	0	(5)	24
Loss on disposition of fixed assets	6	10	16	32
Acquisition costs	0	0	0	0
Other one-time (income) costs	0	0	2	2
Adjusted EBITDA	\$ 8,187	\$ 6,260	\$ (3,884)	\$ 10,563

Other one-time (income) costs for Corporate and Other were the impairment of long-lived assets.

For the year ended December 31, 2011

	Canada	United States	Corporate and Other	Total
Net earnings (loss)	\$ 4,172	\$ 1,771	\$ (2,922)	\$ 3,021
Interest expense (income), net	777	0	(13)	764
Income taxes (benefit)	1,356	1,035	(1,724)	667
Depreciation and amortization	2,201	3,258	685	6,144
Non-controlling interest	0	0	0	0
Non-cash stock-based compensation	0	0	199	199
(Gain) loss on foreign currency transactions and other	13	0	(200)	(187)
Loss on disposition of fixed assets	0	6	73	79
Acquisition costs	0	0	0	0
Other one-time (income) costs	0	5	0	5
Adjusted EBITDA	\$ 8,519	\$ 6,075	\$ (3,902)	\$ 10,692

Other one-time (income) costs for the United States were expenses at our property in Central City during a power outage that insurance proceeds did not cover.

Item 7. Management’s Discussion and Analysis of Financial Condition and Results of Operations.

The following discussion should be read in conjunction with Part II, Item 8, “Financial Statements and Supplementary Data” of this report. Information contained in the following discussion of our results of operations and financial condition contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, Section 21E of the Exchange Act of 1934, as amended, and the Private Securities Litigation Reform Act of 1995, and, as such, is based on current expectations and is subject to certain risks and uncertainties. The reader should not place undue reliance on these forward-looking statements for many reasons, including those risks discussed under Item 1A, “Risk Factors,” and elsewhere in this document. See “Disclosure Regarding Forward-Looking Statements” that precedes Part I of this report. We undertake no obligation to publicly update or revise any forward-looking statements as a result of new information, future events or otherwise.

References in this item to “we,” “our,” or “us” are to the Company and its subsidiaries on a consolidated basis unless the context otherwise requires. The term “USD” refers to US dollars, the term “CAD” refers to Canadian dollars and the term “PLN” refers to Polish Zloty.

Amounts presented in this Item 7 are rounded. As such, there may be rounding differences in period over period changes and percentages reported throughout this Item 7.

EXECUTIVE OVERVIEW

Overview

Since our inception in 1992, we have been primarily engaged in developing and operating gaming establishments and related lodging, restaurant and entertainment facilities. Our primary source of revenue is from the net proceeds of our gaming machines and tables, with ancillary revenue generated from hotel, restaurant, horse racing (including off-track betting), bowling and entertainment facilities that are in most instances a part of the casinos.

We view each casino property as a separate operating segment and aggregate all such properties into three reportable segments based on the geographical locations in which our casinos operate: Canada, United States and Poland. We have additional business activities including concession agreements, management agreements, consulting agreements and certain other corporate and management operations that we report as Corporate and Other.

The table below provides information about the aggregation of our operating segments into reportable segments:

Reportable Segment	Operating Segment
Canada	Century Casino & Hotel -

	Edmonton
Canada	Century Casino Calgary
Canada	Century Downs Racetrack and Casino
Canada	Century Bets
United States	Century Casino & Hotel – Central City
United States	Century Casino & Hotel – Cripple Creek
Poland	Casinos Poland Cruise
Corporate and Other	Ships & Other
Corporate and Other	Corporate Other

The following operating segments are owned, operated and managed through wholly-owned subsidiaries:

- The Century Casino & Hotel in Edmonton, Alberta, Canada;
- The Century Casino Calgary in Calgary, Alberta, Canada;
- The Century Casino & Hotel in Central City, Colorado; and
- The Century Casino & Hotel in Cripple Creek, Colorado.

We have controlling financial interests through our subsidiary CCE in the following operating segments:

- We have a 66.6% ownership interest in CPL and we consolidate CPL as a majority-owned subsidiary for which we have a controlling financial interest. Polish Airports owns the remaining 33.3% of CPL. We account for and report the 33.3% Polish Airports ownership interest as a non-controlling financial interest. CPL has been in operation since 1989 and is the owner and operator of nine casinos throughout Poland with a total of 500 slot machines and 82 tables. The following table summarizes the Polish cities in which CPL operated as of December 31, 2015, each casino's location and the number of slots and tables at each casino.

City	Population	Location	Number of Slots	Number of Tables
Warsaw	1.7 million	Marriott Hotel	70	24
Warsaw	1.7 million	LIM Center	63	4
Krakow	762,000	Dwor Kosciuszko Hotel	54	8
Lodz	730,000	Manufaktura Entertainment Complex	60	10
Wroclaw	635,000	HP Park Plaza Hotel	69	12
Poznan	550,000	Hotel Andersia	56	9
Katowice	307,000	Altus Building	70	9
Sosnowiec*	215,000	Sosnowiec City Center	10	2
Plock	126,000	Hotel Plock	48	4

* Operations at the Sosnowiec casino were suspended as of June 30, 2014. The casino began operating on a limited basis in February 2015, and we expect the casino will continue limited operations until its gaming license expires in May 2017.

- We have a 75% ownership interest in CDR and we consolidate CDR as a majority-owned subsidiary for which we have a controlling financial interest. We account for and report the remaining 25% ownership interest in CDR as a non-controlling financial interest. CDR operates Century Downs Racetrack and Casino, a REC in Balzac, a north metropolitan area of Calgary, Alberta, Canada. CDR's casino opened on April 1, 2015 and the horse racing season began on April 25, 2015. The 2015 horse racing season was from April to November. Century Downs is the only horse racing track in the Calgary area and is located less than one mile north of the city limits of Calgary and 4.5 miles from the Calgary International Airport.
- We have a 75% ownership interest in CBS and we consolidate CBS as a majority-owned subsidiary for which we have a controlling financial interest. Rocky Mountain Turf Club ("RMTC") owns the remaining 25% of CBS. We account for and report the 25% ownership interest of RMTC in CBS as a non-controlling financial interest. CBS began operating the pari-mutuel network on May 4, 2015. The pari-mutuel network consists of sourcing of common pool pari-mutuel wagering content and live video to off-track betting parlors throughout southern Alberta.

Edgar Filing: CENTURY CASINOS INC /CO/ - Form 10-K

The following agreements make up the operating segment Cruise Ships & Other in the Corporate and Other reportable segment:

- We operate 10 ship-based casinos onboard ships of TUI Cruises and Windstar Cruises. As of December 31, 2015, we had a total of 155 slot machines and 22 tables onboard the 10 cruise ships where we operated casinos. The following table summarizes the cruise lines for which we have entered into agreements, the associated ships on which we operate ship-based casinos and the number of slots and tables on each ship.

Cruise Line	Ship	Number of Slots	Number of Tables
TUI Cruises	Mein Schiff 1	19	5
TUI Cruises	Mein Schiff 2	20	0
TUI Cruises	Mein Schiff 3	20	1
TUI Cruises	Mein Schiff 4	17	1
Windstar Cruises	Wind Surf	27	4
Windstar Cruises	Wind Star	11	2
Windstar Cruises	Wind Spirit	12	2
Windstar Cruises	Star Pride	7	3
Windstar Cruises	Star Breeze	11	2
Windstar Cruises	Star Legend	11	2

- We operate the ship-based casinos onboard three new ships that were launched in 2015: Windstar Cruises Star Breeze and Star Legend and TUI Cruises Mein Schiff 4. In September 2015, we amended our concession agreement with TUI Cruises to include our operation of the ship-based casinos onboard Mein Schiff 5 and Mein Schiff 6, two new 2,500 passenger cruise ships that are scheduled to begin operations in 2016 and 2017, respectively. Our agreement with Nova Star Cruises Ltd. to operate a ship-based casino onboard the Nova Star, a round trip cruise ferry service connecting Portland, Maine to Yarmouth, Nova Scotia, ended in October 2015 after the 2015 sailing season. In March 2015, we mutually agreed with Norwegian to terminate our concession agreements with Oceania and Regent, indirect subsidiaries of Norwegian, effective June 1, 2015. We transitioned operations of the eight ship-based casinos that we operated onboard Oceania and Regent vessels to Norwegian in the second quarter of 2015. As consideration for the early termination of the concession agreements, we recorded \$3.4 million as operating income in June 2015 from the \$4.0 million cash consideration we received, net of \$0.6 million in assets that were sold to Norwegian as part of the Termination Agreement.

In March 2015, we entered into a two-year consulting agreement with Norwegian, which became effective June 1, 2015. Under the consulting agreement, we are providing limited consulting services for the ship-based casinos of Oceania and Regent in exchange for receiving a consulting fee of \$2.0 million, which is payable \$250,000 per quarter.

- In December 2010, we entered into a long-term management agreement to direct the operation of the casino at the Radisson Aruba Resort, Casino & Spa. In 2015, the Radisson Aruba Resort, Casino & Spa was sold and rebranded as the Hilton Aruba Caribbean Resort and Casino. Our management agreement was assumed by the new owners and no changes were made to the original agreement from which we receive a monthly management fee.

- Through our subsidiary CCE, we have a 7.5% ownership interest in MCE and we report our ownership interest using the cost method of accounting. MCE has an exclusive concession agreement with IPJC to lease slot machines and provide related services to Casino de Mendoza, a casino located in Mendoza, Argentina, and owned by the Province of Mendoza. MCE may also pursue other gaming opportunities. CCE has appointed one director to MCE's board of directors and has a three-year option through October 2017 to purchase up to 50% of the shares of MCE. The option can be exercised by CCE in tranches of shares, with each tranche representing not less than ten percent of the total outstanding shares of MCE. The exercise price of the shares is based upon the value of MCE at the time the option is exercised, which value is determined by a multiple of MCE's EBITDA less certain debt. There are no conditions that limit CCE's ability to exercise this option. In addition, CCE and MCE have entered into a consulting service agreement pursuant to which CCE provides advice on casino matters and receives a service fee consisting of a fixed fee plus a percentage of MCE's EBITDA.

Presentation of Foreign Currency Amounts - The average exchange rates to the U.S. dollar used to translate balances during each reported period are as follows:

Average Rates	For the year				
	ended December 31,			% Change	
	2015	2014	2013	2015/2014	2014/2013
Canadian dollar (CAD)	1.2786	1.1046	1.0302	(15.8%)	(7.2%)
Euros (EUR)	0.9014	0.7539	0.7532	(19.6%)	(0.1%)
Polish zloty (PLN)	3.7706	3.1558	3.1597	(19.5%)	0.1%

Source: Pacific Exchange Rate Service

We recognize in our statement of earnings (loss), foreign currency transaction gains or losses resulting from the translation of casino operations and other transactions that are denominated in a currency other than U.S. dollars. Our casinos in Canada and Poland represent a significant portion of our business, and the revenue generated and expenses incurred by these operations are generally denominated in Canadian dollars and Polish zloty. A decrease in the value of these currencies in relation to the value of the U.S. dollar would decrease the earnings from our foreign operations when translated into U.S. dollars. An increase in the value of these currencies in relation to the value of the U.S. dollar would increase the earnings from our foreign operations when translated into U.S. dollars. See Note 2 "Significant Accounting Policies - Foreign Currency Translation" to the Consolidated Financial Statements included in Item 8, "Financial Statements and Supplementary Data" of this report.

DISCUSSION OF RESULTS

Years ended December 31, 2015, 2014 and 2013

Century Casinos, Inc. and Subsidiaries

	For the year ended December 31,			2015/2014		2014/2013	
	2015	2014	2013	\$	%	\$	%
Amounts in thousands				Change	Change	Change	Change
Gaming Revenue	\$ 116,933	\$ 109,889	\$ 95,472	\$ 7,044	6.4%	\$ 14,417	15.1%
Hotel Revenue	1,681	1,636	1,573	45	2.8%	63	4.0%
Food and Beverage Revenue	12,003	10,988	10,688	1,015	9.2%	300	2.8%
Termination of Concession Agreements	3,365	0	0	3,365	100.0%	0	0.0%
Other Revenue	8,898	5,525	4,495	3,373	61.0%	1,030	22.9%
Gross Revenue	142,880	128,038	112,228	14,842	11.6%	15,810	14.1%
Less Promotional Allowances	(8,449)	(7,990)	(7,640)	459	5.7%	350	4.6%
Net Operating Revenue	134,431	120,048	104,588	14,383	12.0%	15,460	14.8%
Gaming Expenses	(56,364)	(60,782)	(50,319)	(4,418)	(7.3%)	10,463	20.8%
Hotel Expenses	(561)	(590)	(624)	(29)	(4.9%)	(34)	(5.4%)
Food and Beverage Expenses	(10,267)	(9,252)	(8,359)	1,015	11.0%	893	10.7%
General and Administrative Expenses	(42,747)	(38,932)	(33,069)	3,815	9.8%	5,863	17.7%
Total Operating Costs and Expenses	(117,938)	(117,391)	(98,970)	547	0.5%	18,421	18.6%
Losses from Equity Investment	0	0	(135)	0	0.0%	(135)	(100.0%)
Earnings from Operations	16,493	2,657	5,483	13,836	520.7%	(2,826)	(51.5%)
Non-controlling Interest	(1,600)	2,321	106	(3,921)	(168.9%)	2,215	2089.6%
Net Earnings Attributable to Century Casinos, Inc. Shareholders	11,907	1,232	6,181	10,675	866.5%	(4,949)	(80.1%)
Adjusted EBITDA (1)	\$ 23,495	\$ 12,850	\$ 12,685	\$ 10,645	82.8%	\$ 165	1.3%
Earnings Per Share Attributable to Century Casinos, Inc. Shareholders							
Basic Earnings Per Share	\$ 0.49	\$ 0.05	\$ 0.26	\$ 0.44	880.0%	\$ (0.21)	(80.8%)
Diluted Earnings Per Share	\$ 0.49	\$ 0.05	\$ 0.26	\$ 0.44	880.0%	\$ (0.21)	(80.8%)

(1) For a discussion of Adjusted EBITDA and reconciliation of Adjusted EBITDA to net earnings attributable to Century Casinos, Inc. shareholders, see Item 6, "Selected Financial Data".

Factors impacting the year-over-year comparability include the following:

- On April 8, 2013, we purchased an additional 33.3% ownership interest in CPL and began consolidating CPL as a majority-owned subsidiary for which we have a controlling financial interest. Prior to the acquisition of this additional interest in CPL, we accounted for our 33.3% ownership interest as an equity investment. CPL contributed \$34.8 million in net operating revenue and less than \$0.1 million in net earnings for the year ended December 31, 2013 and \$51.2 million in net operating revenue and \$0.1 million in net losses for the year ended December 31, 2014. CPL is reported in the Poland reportable segment.
- We began consolidating CDR as of November 29, 2013 as a minority-owned subsidiary for which we have a controlling financial interest. On March 20, 2015, we acquired an additional 60% ownership interest in CDR through the conversion of CAD 11 million in loans. The casino and racetrack at Century Downs began operating in April 2015. CDR contributed \$0.5 million in net operating revenue and \$0.1 million in net earnings for the year ended December 31, 2014 and \$12.0 million in net operating revenue and \$1.5 million in net earnings for the year ended December 31, 2015 and is reported in the Canada reportable segment.
- Century Bets began operating the southern Alberta pari-mutuel network in May 2015. We have a 75% ownership interest in Century Bets. Century Bets contributed a total of \$2.9 million in net operating revenue and \$0.5 million in net earnings for the year ended December 31, 2015 and is reported in the Canada reportable segment.
- We recorded \$3.4 million in net operating revenue and net earnings for the year ended December 31, 2015 in the Corporate and Other segment, related to the consideration for the termination of the Oceania and Regent concession agreements net of \$0.6 million of assets sold as part of the agreement.

Net operating revenue increased by \$14.4 million, or 12.0%, for the year ended December 31, 2015 compared to the year ended December 31, 2014, and increased by \$15.5 million, or 14.8%, for the year ended December 31, 2014 compared to the year ended December 31, 2013. Following is a breakout of net operating revenue by segment for the year ended December 31, 2015 compared to the year ended December 31, 2014 and for the year ended December 31, 2014 compared to the year ended December 31, 2013.

- Canada increased by \$11.3 million, or 32.7%, and \$0.9 million, or 2.5%.
- United States increased by \$1.7 million, or 6.5%, and decreased by (\$2.5) million, or (8.5%).
- Poland increased by \$1.0 million, or 2.0%, and \$16.4 million, or 47.0%.
- Corporate and other increased by \$0.3 million, or 4.4%, and \$0.7 million, or 10.6%.

Total operating costs and expenses increased by \$0.5 million, or 0.5%, for the year ended December 31, 2015 compared to the year ended December 31, 2014, and increased by \$18.4 million, or 18.6%, for the year ended December 31, 2014 compared to the year ended December 31, 2013. Following is a breakout of total operating costs and expenses by segment for the year ended December 31, 2015 compared to the year ended December 31, 2014 and for the year ended December 31, 2014 compared to the year ended December 31, 2013.

Edgar Filing: CENTURY CASINOS INC /CO/ - Form 10-K

- Canada increased by \$7.2 million, or 27.4%, and \$0.2 million, or 0.6%.
- United States remained constant and decreased by (\$1.0) million, or (3.8%).
- Poland decreased by (\$3.3) million, or (6.5%), and increased by \$16.9 million, or 48.9%.
- Corporate and other decreased by (\$3.3) million, or (21.5%), and increased by \$2.4 million, or 18.2%.

37

Earnings from operations increased by \$13.8 million, or 520.7%, for the year ended December 31, 2015 compared to the year ended December 31, 2014, and decreased by (\$2.8) million, or (51.5%), for the year ended December 31, 2014 compared to the year ended December 31, 2013. Following is a breakout of earnings from operations by segment for the year ended December 31, 2015 compared to the year ended December 31, 2014 and for the year ended December 31, 2014 compared to the year ended December 31, 2013.

- Canada increased by \$4.1 million, or 48.9%, and \$0.7 million, or 8.9%.
- United States increased by \$1.8 million, or 85.7%, and decreased by (\$1.5) million, or (42.4%).
- Poland increased by \$4.3 million, or 2641.5%, and decreased by (\$0.5) million, or (149.2%).
- Corporate and other increased by \$3.6 million, or 46.9%, and decreased by (\$1.5) million, or (24.1%).

Net earnings increased by \$10.7 million, or 866.5%, for the year ended December 31, 2015 compared to the year ended December 31, 2014, and decreased by (\$5.0) million, or (80.1%), for the year ended December 31, 2014 compared to the year ended December 31, 2013. Items deducted from or added to earnings from operations to arrive at net earnings include gains on business combinations related to the acquisition of the additional equity interest in CPL and the acquisition of CDR, interest income, interest expense, gains (losses) on foreign currency transactions and other, income tax expense and non-controlling interests. For a discussion of these items, see “Non-Operating Income (Expense)” and “Taxes” below in this Item 7.

Reportable Segments

The following discussion provides further detail of consolidated results by reportable segment.

Canada

Amounts in thousands	For the year ended December 31,			2015/2014		2014/2013	
	2015	2014	2013	\$ Change	% Change	\$ Change	% Change
Gaming	\$ 31,044	\$ 23,693	\$ 23,493	\$ 7,351	31.0%	\$ 200	0.9%
Hotel	662	851	798	(189)	(22.2%)	53	6.6%
Food and Beverage	8,386	7,302	7,161	1,084	14.8%	141	2.0%
Other Revenue	6,855	3,857	3,424	2,998	77.7%	433	12.6%
Gross Revenue	46,947	35,703	34,876	11,244	31.5%	827	2.4%
Less Promotional Allowances	(1,047)	(1,104)	(1,127)	(57)	(5.2%)	(23)	(2.0%)
Net Operating Revenue	45,900	34,599	33,749	11,301	32.7%	850	2.5%
Gaming Expenses	(9,257)	(9,239)	(9,468)	18	0.2%	(229)	(2.4%)
Hotel Expenses	(194)	(232)	(248)	(38)	(16.4%)	(16)	(6.5%)
Food and Beverage Expenses	(6,445)	(5,427)	(5,289)	1,018	18.8%	138	2.6%
General and Administrative Expenses	(14,976)	(9,361)	(9,052)	5,615	60.0%	309	3.4%
Total Operating Costs and Expenses	(33,344)	(26,169)	(26,005)	7,175	27.4%	164	0.6%
Earnings from Operations	12,556	8,430	7,744	4,126	48.9%	686	8.9%
Non-controlling Interest	(152)	2,267	112	(2,419)	(106.7%)	2,155	1924.1%
Net Earnings	7,819	6,446	5,670	1,373	21.3%	776	13.7%
Adjusted EBITDA	\$ 15,384	\$ 10,354	\$ 9,638	\$ 5,030	48.6%	\$ 716	7.4%

Years ended December 31, 2015 and 2014

Net operating revenue in Canada increased by \$11.3 million, or 32.7%, for the year ended December 31, 2015 compared to the year ended December 31, 2014. The increase in net operating revenue was primarily due to the additional revenue generated from Century Downs, which opened on April 1, 2015, and Century Bets, which began operating the southern Alberta pari-mutuel network in May 2015. Net operating revenue from Century Downs increased by \$11.5 million, or 2272.5%, for the year ended December 31, 2015 compared to the year ended December 31, 2014. The net operating revenue increase was mainly comprised of gaming revenue of \$9.3 million and food and beverage revenue of \$1.8 million. Century Bets added \$2.9 million in net operating revenue for the year ended December 31, 2015. The comparable differences in CAD and USD were impacted by the decrease in the average exchange rate between the U.S. dollar and Canadian dollar of 15.8% for the year ended December 31, 2015 compared to the year ended December 31, 2014 (the “15.8% exchange rate decrease”).

In CAD, net operating revenue increased by 20.5 million, or 53.6%, for the year ended December 31, 2015 compared to the year ended December 31, 2014. Gaming revenue increased by CAD 13.5 million, or 51.7%, due to CAD 12.0 million in gaming revenue from Century Downs and increased gaming revenue of CAD 1.5 million, or 7.5%, at our Edmonton location mainly from increased Baccarat revenue for the year ended December 31, 2015 compared to the year ended December 31, 2014. Food and beverage revenue increased by CAD 2.7 million, or 32.8%, due to CAD 2.3 million in food and beverage revenue from Century Downs and increased food and beverage revenue of CAD 0.2 million, or 3.8%, at our Edmonton property and CAD 0.1 million, or 5.5%, at our Calgary property. Food and beverage revenue increased at our Edmonton property due to higher patronage at our showroom throughout 2015, and at our Calgary property due to the renovation of the Mid City Grill. Other revenue increased by CAD 4.6 million, or 106.1%, due to increased revenue at Century Downs and the inclusion of revenue for Century Bets.

Total operating costs and expenses increased by \$7.2 million, or 27.4%, primarily due to additional expenses from Century Downs and Century Bets for the year ended December 31, 2015 compared to the year ended December 31, 2014. Century Downs total operating costs and expenses increased by \$8.2 million, or 1304.8%, for the year ended December 31, 2015 compared to the year ended December 31, 2014 due to the operation of the casino and racetrack in 2015. Century Bets added \$2.1 million in total operating costs and expenses for the year ended December 31, 2015. The comparable differences in CAD and USD were impacted by the 15.8% exchange rate decrease for the year ended December 31, 2015 compared to the year ended December 31, 2014.

In CAD, total operating costs and expenses increased by 13.8 million, or 47.8%, for the year ended December 31, 2015 compared to the year ended December 31, 2014. Total operating costs and expenses at Century Downs increased by CAD 10.6 million, or 1555.2%, for the year ended December 31, 2015 compared to the year ended December 31, 2014. Century Bets added CAD 2.7 million of total operating costs and expenses for the year ended December 31, 2015. At Edmonton total operating costs and expenses increased by CAD 0.4 million, or 2.3%, mainly due to increased payroll costs of CAD 0.2 million relating to the increased minimum wage in Alberta, Canada, increased general and administrative costs of CAD 0.2 million relating to increased property taxes and increased maintenance costs at the property, and increased depreciation costs of CAD 0.1 million, offset by decreased gaming expenses of (CAD 0.1) million mainly due to decreased royalty expenses on slot machines for the year ended December 31, 2015 compared to the year ended December 31, 2014. At Calgary total operating costs and expenses increased by CAD 0.1 million, or 0.9%, mainly due to increased property taxes for the year ended December 31, 2015 compared to the year ended December 31, 2014.

Because of the foregoing, earnings from operations increased by \$4.1 million, or 48.9%, net earnings increased by \$1.4 million, or 21.3%, and Adjusted EBITDA increased by \$5.0 million, or 48.6%, for the year ended December 31, 2015 compared to the year ended December 31, 2014. A reconciliation of Adjusted EBITDA to net earnings can be found in the “Non-GAAP Measures – Adjusted EBITDA” discussion in Item 6, “Selected Financial Data”.

In CAD, earnings from operations increased by 6.7 million, or 71.6%, net earnings increased by 2.3 million, or 38.1%, and Adjusted EBITDA increased by 8.1 million, or 70.5%, for the year ended December 31, 2015 compared to the year ended December 31, 2014. The difference between net earnings of CAD 2.3 million and earnings from operations of CAD 6.7 million was due to an increase in interest expense of CAD 1.5 million at our Edmonton property and Century Downs, increased foreign currency losses of CAD 0.3 million and increased income tax expense of CAD 0.5 million, offset by CAD 0.5 million of funds received by Century Downs related to infrastructure built during the development of the REC project.

On March 20, 2015 our subsidiary, CCE, converted CAD 11 million of loans it made to Century Downs into an additional 60% ownership interest in Century Downs. We now own 75% of Century Downs. The non-controlling interest in Century Downs was 85% through March 19, 2015, and 25% beginning as of March 20, 2015.

Years ended December 31, 2014 and 2013

Net operating revenue in Canada increased by \$0.9 million, or 2.5%, for the year ended December 31, 2014 compared to the year ended December 31, 2013. The comparable differences in CAD and USD were impacted by the decrease in the average exchange rate between the U.S. dollar and Canadian dollar of 7.2% for the year ended December 31, 2014 compared to the year ended December 31, 2013 (the “7.2% exchange rate decrease”).

In CAD, net operating revenue increased by 3.5 million, or 10.0%, due to increases in all revenue categories for the year ended December 31, 2014 compared to the year ended December 31, 2013. The majority of the net operating revenue increase was from increased gaming revenue of CAD 2.0 million, or 8.2%, which was primarily due to expanded table game hours allowed by the AGLC for the year ended December 31, 2014 compared to the year ended December 31, 2013. Effective April 1, 2014, the AGLC began allowing casino table games to operate up to a maximum of 17 consecutive hours commencing at 10:00 a.m. and ending no later than 3:00 a.m. The increased revenue in food and beverage, hotel and other revenue are a result of the increased patronage to both Edmonton and Calgary and increases to food, beverage and showroom ticket prices for the year ended December 31, 2014 compared to the year ended December 31, 2013. In Calgary, the comparability to the year ended December 31, 2013 was also impacted by flooding that occurred in the city of Calgary during June 2013, which disrupted traffic with road closures for seven days and required the property to close table games for three days and slots for one day.

Total operating costs and expenses increased by \$0.2 million, or 0.6%, for the year ended December 31, 2014 compared to the year ended December 31, 2013. The comparable differences in CAD and USD were impacted by the 7.2% exchange rate decrease for the year ended December 31, 2014 compared to the year ended December 31, 2013.

In CAD, total operating costs and expenses increased by 2.0 million, or 7.6%, for the year ended December 31, 2014 compared to the year ended December 31, 2013. Century Downs added CAD 0.7 million in total operating costs and expenses mainly related to payroll, acquisition costs and legal fees incurred in preparing the casino for opening in April 2015. At Edmonton, total operating costs and expenses increased by CAD 0.9 million, or 4.8%, primarily due to increased payroll expenses of CAD 0.5 million as a result of the extended table game hours and minimum wage increase and increased food and beverage costs of CAD 0.2 million for the year ended December 31, 2014 compared to the year ended December 31, 2013. At Calgary, total operating costs and expenses increased by CAD 0.5 million, or 5.8%, primarily due to increased payroll expenses of CAD 0.2 million as a result of the extended table game hours and minimum wage increase and increased general and administrative costs of CAD 0.2 million for the year ended December 31, 2014 compared to the year ended December 31, 2013.

As a result of the foregoing, earnings from operations increased by \$0.7 million, or 8.9%, net earnings increased by \$0.8 million, or 13.7%, and Adjusted EBITDA increased by \$0.7 million, or 7.4%, for the year ended December 31, 2014 compared to the year ended December 31, 2013. A reconciliation of Adjusted EBITDA to net earnings can be found in the “Non-GAAP Measures – Adjusted EBITDA” discussion in Item 6, “Selected Financial Data”.

In CAD, earnings from operations increased by 1.4 million, or 17.9%, net earnings increased by 1.1 million, or 21.0%, and Adjusted EBITDA increased by 1.5 million, or 14.8%, for the year ended December 31, 2014 compared to the year ended December 31, 2013. The difference between net earnings of CAD 1.1 million compared to earnings from operations of CAD 1.4 million was due to an increase in interest expense of CAD 2.1 million at Century Downs and our Edmonton property, increased foreign currency losses of CAD 0.2 million and an increase in income tax expense of CAD 0.5 million for the year ended December 31, 2014 compared to the year ended December 31, 2013.

United States

Amounts in thousands	For the year ended December 31,			2015/2014		2014/2013	
	2015	2014	2013	\$ Change	% Change	\$ Change	% Change
Gaming	\$ 31,038	\$ 29,373	\$ 31,501	\$ 1,665	5.7%	\$ (2,128)	(6.8%)
Hotel	1,019	785	763	234	29.8%	22	2.9%
Food and Beverage	3,070	3,133	3,152	(63)	(2.0%)	(19)	(0.6%)
Other Revenue	346	296	289	50	16.9%	7	2.4%
Gross Revenue	35,473	33,587	35,705	1,886	5.6%	(2,118)	(5.9%)
Less Promotional Allowances	(7,035)	(6,880)	(6,512)	155	2.3%	368	5.7%
Net Operating Revenue	28,438	26,707	29,193	1,731	6.5%	(2,486)	(8.5%)
Gaming Expenses	(12,363)	(12,740)	(13,866)	(377)	(3.0%)	(1,126)	(8.1%)
Hotel Expenses	(367)	(358)	(376)	9	2.5%	(18)	(4.8%)
Food and Beverage Expenses	(2,338)	(2,192)	(2,202)	146	6.7%	(10)	(0.5%)
General and Administrative Expenses	(6,969)	(6,928)	(6,930)	41	0.6%	(2)	(0.0%)
Total Operating Costs and Expenses	(24,595)	(24,637)	(25,599)	(42)	(0.2%)	(962)	(3.8%)
Earnings from Operations	3,843	2,070	3,594	1,773	85.7%	(1,524)	(42.4%)
Net Earnings	2,381	1,283	2,229	1,098	85.6%	(946)	(42.4%)
Adjusted EBITDA	\$ 6,401	\$ 4,528	\$ 5,843	\$ 1,873	41.4%	\$ (1,315)	(22.5%)

Years ended December 31, 2015 and 2014

Net operating revenue in the United States increased by \$1.7 million, or 6.5%, for the year ended December 31, 2015 compared to the year ended December 31, 2014 due to increases in all revenue categories except food and beverage. At Central City gaming revenue increased by \$1.1 million, or 6.4%, and at Cripple Creek gaming revenue increased by \$0.6 million, or 4.6%, due to increased slot revenue at both properties for the year ended December 31, 2015 compared to the year ended December 31, 2014. Hotel revenue increased by \$0.2 million, or 58.8%, at Cripple Creek for the year ended December 31, 2015 compared to the year ended December 31, 2014, due to the implementation of on-line bookings at the beginning of 2015. The increased revenue was offset by increased promotional expenses at our Central City property due to increased player promotions for the year ended December 31, 2015 compared to the year ended December 31, 2014.

The Central City market increased by 5.2% for the year ended December 31, 2015 compared to the year ended December 31, 2014, and our property's share of the Central City market remained constant at 28.1% for the same period. The Cripple Creek market increased by 4.1% for the year ended December 31, 2015 compared to the year ended December 31, 2014, and our property's share of the Cripple Creek market increased from 9.8% to 9.9%, or by 0.8%, for the same period. Market share is calculated by dividing our property's AGP into the market's AGP for the same time period.

Total operating costs and expenses remained constant at both properties for the year ended December 31, 2015 compared to the year ended December 31, 2014.

Because of the foregoing, earnings from operations increased by \$1.8 million, or 85.7%, net earnings increased by \$1.1 million, or 85.6%, and Adjusted EBITDA increased by \$1.9 million, or 41.4%, for the year ended December 31, 2015 compared to the year ended December 31, 2014. The difference between the increase in net earnings of \$1.1 million and the increase in earnings from operations of \$1.8 million was increased income tax expense of \$0.7 million for the year ended December 31, 2015 compared to the year ended December 31, 2014. A reconciliation of Adjusted EBITDA to net earnings can be found in the “Non-GAAP Measures – Adjusted EBITDA” discussion in Item 6, “Selected Financial Data”.

Years ended December 31, 2014 and 2013

Net operating revenue in the United States decreased by (\$2.5) million, or (8.5%), for the year ended December 31, 2014 compared to the year ended December 31, 2013 due to decreased gaming revenue and increased promotional expenses. At Central City gaming revenue decreased by (\$1.4) million, or (7.7%), and at Cripple Creek gaming revenue decreased by (\$0.7) million, or (5.4%), primarily due to decreased slot revenue as a result of declining markets for both properties for the year ended December 31, 2014 compared to the year ended December 31, 2013. In addition, promotional expenses at Central City increased by \$0.1 million, or 1.9%, and at Cripple Creek promotional allowances increased by \$0.3 million, or 11.8%, as the result of an increased level of free play granted to Player's Club members for the year ended December 31, 2014 compared to the year ended December 31, 2013.

The Central City market decreased by 8.2% for the year ended December 31, 2014 compared to the year ended December 31, 2013, and our property's share of the Central City market increased from 27.6% to 28.1%, or by 1.6%, for the same period. The Cripple Creek market decreased by 3.9% for the year ended December 31, 2014 compared to the year ended December 31, 2013, and our property's share of the Cripple Creek market decreased from 9.9% to 9.8%, or by 1.4%, for the same period. Market share is calculated by dividing our property's AGP into the market's AGP for the same time period.

Total operating costs and expenses decreased by (\$1.0) million, or (3.8%), for the year ended December 31, 2014 compared to the year ended December 31, 2013. At Central City, the decrease in total operating costs and expenses was primarily due to decreased gaming tax expense of (\$0.4) million due to lower gaming revenue, decreased payroll expenses of (\$0.1) million as a result of operating controls and reduced costs and decreased marketing costs for the year ended December 31, 2014 compared to the year ended December 31, 2013. At Cripple Creek the decrease in total operating costs and expenses was primarily due to decreased gaming tax expense of (\$0.1) million due to lower gaming revenue and decreased payroll expenses of (\$0.1) million as a result of operating controls and reduced costs for the year ended December 31, 2014 compared to the year ended December 31, 2013.

Because of the foregoing, earnings from operations decreased by (\$1.5) million, or (42.4%), net earnings decreased by (\$0.9) million, or (42.4%), and Adjusted EBITDA decreased by (\$1.3) million, or (22.5%), for the year ended December 31, 2014 compared to the year ended December 31, 2013. The difference between net earnings of (\$0.9) million and earnings from operations of (\$1.5) million is decreased income tax expense of \$0.6 million for the year ended December 31, 2014 compared to the year ended December 31, 2013. A reconciliation of Adjusted EBITDA to net earnings can be found in the "Non-GAAP Measures – Adjusted EBITDA" discussion in Item 6, "Selected Financial Data".

Poland

Amounts in thousands	For the year ended December 31,			2015/2014		2014/2013	
	2015	2014	2013*	\$ Change	% Change	\$ Change	% Change
Gaming	\$ 51,673	\$ 50,057	\$ 34,409	\$ 1,616	3.2%	\$ 15,648	45.5%
Food and Beverage	547	553	375	(6)	(1.1%)	178	47.5%
Other Revenue	347	587	33	(240)	(40.9%)	554	1678.8%
Gross Revenue	52,567	51,197	34,817	1,370	2.7%	16,380	47.0%
Less Promotional Allowances	(359)	(6)	0	353	5883.3%	6	100.0%
Net Operating Revenue	52,208	51,191	34,817	1,017	2.0%	16,374	47.0%
Gaming Expenses	(32,090)	(32,908)	(21,738)	(818)	(2.5%)	11,170	51.4%
Food and Beverage Expenses	(1,484)	(1,633)	(868)	(149)	(9.1%)	765	88.1%
General and Administrative Expenses	(11,895)	(13,975)	(9,975)	(2,080)	(14.9%)	4,000	40.1%
Total Operating Costs and Expenses	(48,040)	(51,355)	(34,484)	(3,315)	(6.5%)	16,871	48.9%
Earnings (Losses) from Operations	4,168	(164)	333	4,332	2641.5%	(497)	(149.2%)
Non-controlling Interest	(1,448)	54	(6)	(1,502)	(2781.5%)	60	1000.0%
Net Earnings (Loss)	2,899	(112)	12	3,011	2688.4%	(124)	(1033.3%)
Adjusted EBITDA	\$ 7,080	\$ 3,683	\$ 2,749	\$ 3,397	92.2%	\$ 934	34.0%

*We acquired a controlling interest in CPL on April 8, 2013.

Years ended December 31, 2015 and 2014

Net operating revenue from Casinos Poland increased by \$1.0 million, or 2.0%, for the year ended December 31, 2015 compared to the year ended December 31, 2014. The comparable differences in PLN and USD were impacted by the decrease in the average exchange rate between the U.S. dollar and Polish zloty of 19.5% for the year ended December 31, 2015 compared to the year ended December 31, 2014 (the "19.5% exchange rate decrease").

In PLN, net operating revenue increased by 35.0 million, or 21.6%, for the year ended December 31, 2015 compared to the year ended December 31, 2014. The increase was primarily due to increased gaming revenue of PLN 36.7 million, or 23.2%, due to Casinos Poland continuing to upgrade slot machines to offer higher quality machines throughout the casinos, the addition of 18 slot machines in 2015 and the closing of slot arcades throughout Poland, as well as increased table revenue from the addition of seven table games in 2015 and increased roulette play throughout the casinos. Food and beverage revenue increased by PLN 0.3 million, or 18.0%, for the year ended December 31, 2015 compared to the year ended December 31, 2014. The increased revenue was offset by increased promotional expenses of PLN 1.3 million due to a slot loyalty program that was introduced at a limited number of casinos in the

third quarter of 2014 and was implemented in the remaining casinos in 2015.

Total operating costs and expenses decreased by (\$3.3) million, or (6.5%), for the year ended December 31, 2015 compared to the year ended December 31, 2014. The decrease in total operating costs and expenses in USD compared to the increase in total operating costs and expenses in PLN was due to the 19.5% exchange rate decrease for the year ended December 31, 2015 compared to the year ended December 31, 2014.

In PLN, total operating costs and expenses increased by 19.2 million, or 11.9%, for the year ended December 31, 2015 compared to the year ended December 31, 2014. The increase was primarily due to increased gaming tax expense of PLN 18.2 million as a result of increased gaming revenue, increased marketing expenses of PLN 1.9 million due to the restructuring of promotional and prize giveaways throughout the casinos to encourage play from VIP players, increased cost of goods sold expense of PLN 0.3 million due to increased food and beverage sales, offset by decreased payroll expenses of (PLN 0.7) million due to decreased staff as a result of operating efficiencies from a cost-cutting program implemented throughout Casinos Poland.

Because of the foregoing, earnings from operations increased by \$4.3 million, or 2641.5%, net earnings increased by \$3.0 million, or 2688.4%, and Adjusted EBITDA increased by \$3.4 million, or 92.2%, for the year ended December 31, 2015 compared to the year ended December 31, 2014. A reconciliation of Adjusted EBITDA to net earnings (loss) can be found in the “Non-GAAP Measures – Adjusted EBITDA” discussion in Item 6, “Selected Financial Data”.

In PLN, earnings from operations increased by 15.8 million, or 7064.6%, net earnings increased by 10.5 million, or 2153.6%, and Adjusted EBITDA increased by 14.3 million, or 117.7% for the year ended December 31, 2015 compared to the year ended December 31, 2014. The difference between net earnings of PLN 10.5 million and earnings from operations of PLN 15.8 million was due to increased income tax expense of PLN 4.1 million, offset by decreased interest expense of PLN 0.5 million, increased gains on foreign currency translation of PLN 0.2 million and the adjustment of the contingent liability of PLN 3.4 million due to the Polish IRS not conducting a tax audit for the 2010 tax year (see Item 3, “Legal Proceedings”).

Years ended December 31, 2014 and 2013

Net operating revenue from CPL increased by \$16.4 million, or 47.0%, for the year ended December 31, 2014 compared to the year ended December 31, 2013. In PLN, net operating revenue increased by 51.7 million, or 47.0%, for the year ended December 31, 2014 compared to the year ended December 31, 2013. The increase is due to the inclusion of net operating revenue for CPL for the full year ended December 31, 2014, as opposed to only including net operating revenue for CPL beginning April 8, 2013 through December 31, 2013. The increase in net operating revenue was also due to the addition of 70 high quality slot machines throughout CPL’s casinos along with increased table game activity at the Marriott, Poznan and Plock locations.

Total operating costs and expenses increased by \$16.9 million, or 48.9%, for the year ended December 31, 2014 compared to the year ended December 31, 2013. In PLN, total operating costs and expenses increased by \$52.9 million, or 48.6%, for the year ended December 31, 2014 compared to the year ended December 31, 2013. The increase was primarily due to the inclusion of operating costs and expenses for CPL for the full year ended December 31, 2014 as opposed to only including operating costs and expenses for CPL for 2013 from April 8, 2013 to December 31, 2013. Total operating costs and expenses also increased due to increased gaming taxes as a result of increased revenue along with higher marketing expenses at the Marriott and Poznan casinos. In addition, there were costs of PLN 2.2 million related to the impairment of the leasehold improvements and casino license at the Sosnowiec casino, which suspended its operations on June 30, 2014. The Sosnowiec casino reopened on a limited basis in February 2015, and the casino will continue limited operations until its gaming license expires in May 2017. There were also one-time costs of approximately PLN 0.3 million associated with relocating the Poznan casino to the Hotel Andersia that were charged to operating costs and expenses for the year ended December 31, 2014.

Because of the foregoing, earnings from operations decreased by (\$0.5) million, or (149.2%), net earnings decreased by (\$0.1) million, or (1033.3%), and Adjusted EBITDA increased by \$0.9 million, or 34.0%, for the year ended December 31, 2014 compared to the year ended December 31, 2013. In PLN, earnings from operations decreased by (1.2) million, or (123.6%), net earnings decreased by (0.5) million, or (4225.0%), and Adjusted EBITDA increased by 3.5 million, or 40.4%, for the year ended December 31, 2014 compared to the year ended December 31, 2013. The difference between the decrease in earnings from operations of (PLN 1.2) million and the decrease in net earnings of (PLN 0.5) million was due to a decrease in income tax benefit of PLN 0.3 million, an increase in interest income of PLN 0.1 million and a decrease in interest expense of PLN 0.1 million as a result of the inclusion of these expenses for the full year ended December 31, 2014 as opposed to April 8, 2013 through December 31, 2013. A reconciliation of Adjusted EBITDA to net earnings (loss) can be found in the “Non-GAAP Measures – Adjusted EBITDA” discussion in Item 6, “Selected Financial Data”.

January 1, 2013 through April 7, 2013

Through April 7, 2013, CCE owned 33.3% of all shares issued by CPL and our portion of CPL's earnings was recorded as earnings from equity investment in Corporate Other. We recorded a decrease in earnings from our investment in CPL of \$0.1 million for the period from January 1, 2013 through April 7, 2013. The decrease was primarily due to the decision by CPL's management board to close the Gdynia property in March 2013. Operations at Gdynia were minimal beginning June 30, 2013, and the property closed on August 14, 2013. CPL recognized \$0.3 million in closing expenses for the period ended April 7, 2013, which reduced earnings from CPL.

April 8, 2013 through December 31, 2013

On April 8, 2013, CCE signed the final share sale agreement with LOT Polish Airlines and completed the purchase of the additional 33.3% ownership interest in CPL. We now own a 66.6% ownership interest in CPL. As of April 8, 2013, we began consolidating CPL as a majority-owned subsidiary for which we have a controlling financial interest rather than reporting it as an equity investment. We account for and report the 33.3% Polish Airports ownership interest as a non-controlling financial interest. Earnings from operations are reduced by the non-controlling interest to arrive at net earnings.

Corporate and Other

Amounts in thousands	For the year ended December 31,			2015/2014		2014/2013	
	2015	2014	2013	\$ Change	% Change	\$ Change	% Change
Gaming	\$ 3,178	\$ 6,766	\$ 6,069	\$ (3,588)	(53.0%)	\$ 697	11.5%
Termination of Concession Agreements	3,365	0	0	3,365	100.0%	0	0.0%
Other Revenue	1,350	785	758	565	72.0%	27	3.6%
Gross Revenue	7,893	7,551	6,827	342	4.5%	724	10.6%
Less Promotional Allowances	(8)	0	0	8	100.0%	0	0.0%
Net Operating Revenue	7,885	7,551	6,827	334	4.4%	724	10.6%
Gaming Expenses	(2,654)	(5,895)	(5,246)	(3,241)	(55.0%)	649	12.4%
General and Administrative Expenses	(8,907)	(8,668)	(7,112)	239	2.8%	1,556	21.9%
Total Operating Costs and Expenses	(11,959)	(15,230)	(12,882)	(3,271)	(21.5%)	2,348	18.2%
Losses from Equity Investment	0	0	(135)	0	0.0%	135	100.0%
Losses from Operations	(4,074)	(7,679)	(6,188)	3,605	46.9%	(1,491)	(24.1%)
Net Loss	(1,192)	(6,385)	(1,730)	5,193	81.3%	(4,655)	(269.1%)
Adjusted EBITDA	\$ (5,370)	\$ (5,715)	\$ (5,545)	\$ 345	6.0%	\$ (170)	(3.1%)

Years ended December 31, 2015 and 2014

Net operating revenue for Corporate and Other increased by \$0.3 million, or 4.4%, for the year ended December 31, 2015 compared to the year ended December 31, 2014. The increase in net operating revenue was due to the \$3.4 million from the termination of the Oceania and Regent concession agreements, \$0.6 million in other revenue earned from the Norwegian consulting agreement and \$0.2 million in gaming revenue from the Mein Schiff 4, which began operating in the second quarter of 2015, offset by decreased revenue from the Regent and Oceania ships of \$4.0 million for the year ended December 31, 2015 compared to the year ended December 31, 2014.

Total operating costs and expenses decreased by (\$3.3) million, or (21.5%), for the year ended December 31, 2015 compared to the year ended December 31, 2014. The decreased expenses were the result of decreased expenses from the Regent and Oceania ships of (\$3.5) million, decreased travel costs for the corporate office of (\$0.2) million and decreased acquisition costs of (\$0.3) million, offset by expenses of \$0.1 million for the Mein Schiff 4, increased stock-based compensation expense of \$0.6 million and increased audit fees of \$0.4 million for the year ended December 31, 2015 compared to the year ended December 31, 2014.

Because of the foregoing, losses from operations for Corporate and Other decreased by \$3.6 million, or 46.9%, net loss decreased by \$5.2 million, or 81.3%, and Adjusted EBITDA increased by \$0.3 million, or 6.0%, for the year

ended December 31, 2015 compared to the year ended December 31, 2014. The difference between the decrease in net loss of \$5.2 million and the decrease in losses from operations of \$3.6 million was due to the decrease in income tax expense of \$1.6 million, which included the reduction of an Austrian tax valuation allowance of \$1.5 million for the year ended December 31, 2015 compared to the year ended December 31, 2014. A reconciliation of Adjusted EBITDA to net earnings (loss) can be found in the “Non-GAAP Measures – Adjusted EBITDA” discussion in Item 6, “Selected Financial Data”.

Years ended December 31, 2014 and 2013

Net operating revenue for Corporate and Other increased by \$0.7 million, or 10.6%, for the year ended December 31, 2014 compared to the year ended December 31, 2013. The increase was primarily due to the inclusion of the Insignia, Star Pride, Mein Schiff 3 and Nova Star in 2014, which added \$0.8 million to net operating revenue in 2014. The additional revenue from these new ships was offset by decreased net operating revenue from the Voyager of (\$0.3) million for the year ended December 31, 2014 compared to the year ended December 31, 2013. In addition, there was \$0.1 million in net operating revenue added from the consulting service agreement with MCE for the year ended December 31, 2014.

Edgar Filing: CENTURY CASINOS INC /CO/ - Form 10-K

Total operating costs and expenses increased by \$2.4 million, or 18.2%, for the year ended December 31, 2014 compared to the year ended December 31, 2013. The increase in operating costs and expenses was due to the inclusion of the Insignia, Star Pride, Mein Schiff 3 and Nova Star in 2014, which added \$0.7 million in operating costs and expenses, increased conversion of games onboard the cruise ships of \$0.1 million, increased corporate payroll costs of \$0.2 million and increased stock-based compensation expense of \$1.0 million for the year ended December 31, 2014 compared to the year ended December 31, 2013.

Because of the foregoing, losses from operations in Corporate and Other increased by (\$1.5) million, or (24.1%), net loss increased by (\$4.7) million, or (269.1%) and Adjusted EBITDA decreased by (\$0.2) million, or (3.1%) for the year ended December 31, 2014 compared to the year ended December 31, 2013. The difference between the increased net loss of (\$4.7) million and increased losses from operations of (\$1.5) million was due to the gain on bargain purchase in 2013 of \$2.5 million, increased losses in foreign currency translation of \$0.1 million and increased income tax expense of \$0.6 million for the year ended December 31, 2014 compared to the year ended December 31, 2013. A reconciliation of Adjusted EBITDA to net earnings (loss) can be found in the “Non-GAAP Measures – Adjusted EBITDA” discussion in Item 6, “Selected Financial Data”.

Non-Operating Income (Expense)

Non-operating income (expense) for the years ended December 31, 2015, 2014 and 2013 was as follows:

Amounts in thousands	For the year ended December 31,			ended 2015/2014		2014/2013	
	2015	2014	2013	\$ Change	% Change	\$ Change	% Change
Gain on Business Combination	\$ 0	\$ 0	\$ 2,478	\$ 0	0.0%	\$ (2,478)	(100.0%)
Interest Income	38	81	73	(43)	(53.1%)	8	11.0%
Interest Expense	(3,315)	(2,837)	(983)	478	16.8%	1,854	188.6%
Gain on Foreign Currency Transactions and Other	2,126	517	318	1,609	311.2%	199	62.6%
Non-Operating (Expense)	\$ (1,151)	\$ (2,239)	\$ 1,886	\$ 1,088	48.6%	\$ (4,125)	(218.7%)

Gain on business combination

For the year ended December 31, 2013, we recognized a gain of \$2.1 million as a result of measuring at fair value our 33.3% equity interest in CPL held prior to the acquisition date and a gain of \$0.4 million as a result of our acquisition of CDR.

Interest income

Interest income is directly related to interest earned on our cash reserves. For the years ended December 31, 2014 and 2013, interest income also included interest earned on a \$0.5 million loan we made in connection with a proposed casino project in Southeast Asia that we decided not to pursue following our diligence investigation. The loan was repaid in full to us in July 2014.

Interest expense

Interest expense is directly related to interest owed on our credit agreement with the Bank of Montreal (the “BMO Credit Agreement”) and CPL borrowings, the fair value adjustments for our interest rate swap agreements that began in 2015 and interest expense related to CDR’s land lease and capital lease agreements. Prior to the acquisition of our ownership interest in CDR, CDR sold a portion of the land on which the REC project is located and then entered into an agreement to lease back a portion of the land sold. We account for the lease using the financing method, accounting for the land subject to the lease as an asset and the lease payments as interest on the financing obligation.

Gain on Foreign Currency Transactions and Other

Gain on foreign currency transactions and other includes \$0.5 million received by CDR related to infrastructure built during the development of the REC project for the year ended December 31, 2015. The \$0.5 million was distributed to CDR’s non-controlling shareholders through non-controlling interest as part of the credit agreement between CCE and CDR. Gain on foreign currency transactions and other also includes the \$0.9 million adjustment of the contingent liability for the 2010 tax year related to Casinos Poland for the year ended December 31, 2015.

Taxes

Our income tax expense by jurisdiction is summarized in the table below:

Amounts in thousands	For the year ended December 31, 2015			For the year ended December 31, 2014			For the year ended December 31, 2013		
	Pre-tax income (loss)	Income tax expense (benefit)	Effective tax rate	Pre-tax income (loss)	Income tax expense (benefit)	Effective tax rate	Pre-tax income (loss)	Income tax expense (benefit)	Effective tax rate
Canada	\$ 7,680	\$ 1,486	19.3%	\$ 3,644	\$ 1,344	36.9%	\$ 4,769	\$ 1,036	21.1%
United States	(1,593)	84	(5.3%)	(3,205)	(13)	0.4%	(397)	25	(5.7%)
Mauritius*	3,856	129	3.3%	(30)	7	(23.3%)	276	(91)	(32.8%)
Austria	(13)	(997)	7669.2%	222	81	36.5%	651	54	23.0%
Poland	5,412	1,133	20.9%	(212)	88	(41.5%)	2,070	270	10.7%
Total	\$ 15,342	\$ 1,835	12.0%	\$ 419	\$ 1,507	359.7%	\$ 7,369	\$ 1,294	17.6%

*Ship-based casinos

Our worldwide effective income tax rate for 2015 was 12.0%. The blended corporate income tax rate in the United States for 2015 was 37.06%. We maintain a full valuation allowance in the United States resulting in an effective tax rate that is significantly lower than the blended 37.06% tax rate. A substantial portion of our earnings are from Canada, which has a 26% income tax rate; the effective tax rate of 19.3% for 2015 was due to the impact of foreign currency exchange rates and a valuation allowance. The income tax rate for our earnings from Mauritius is 3%; the effective tax rate of 3.3% for 2015 was due to immaterial permanent disallowed deductions. A portion of our earnings are from Austria, which has a 25% income tax rate, and due to withholding taxes, release of the valuation allowance and the impact of foreign currency exchange rates, the effective tax rate for 2015 was 7669.2%. Another substantial portion of our earnings are from Poland, which has a 19% income tax rate. The effective tax rate in Poland of 20.9% for 2015 was due to exchange rates as well as meals, entertainment, gifts and giveaways. The movement of exchange rates for intercompany loans denominated in U.S. dollars further impacts our effective income tax rate because foreign currency gains and losses generally are not taxed until realized. Therefore, our overall effective income tax rate was significantly impacted in 2015 and can be significantly impacted by foreign currency gains or losses in the future.

LIQUIDITY AND CAPITAL RESOURCES

Our business is capital intensive, and we rely heavily on the ability of our casinos to generate operating cash flow. We use the cash flows that we generate to maintain operations, fund reinvestment in existing properties for both refurbishment and expansion projects, repay third party debt, and pursue additional growth via new development and acquisition opportunities. When necessary and available, we supplement the cash flows generated by our operations with either cash on hand or funds provided by bank borrowings or other debt or equity financing activities.

As of December 31, 2015, our total debt under the bank borrowings and other agreements less deferred financing costs described below was \$36.5 million, of which \$32.4 million was long-term debt and \$4.1 million was short-term debt. The short-term debt relates to payments due within one year under our BMO Credit Agreement, CPL's two credit agreements and four capital lease agreements, and CDR's four capital lease agreements. Net debt, which is total debt minus cash and cash equivalents, was \$7.2 million as of December 31, 2015 compared to \$13.2 million as of December 31, 2014.

The consolidated weighted average interest rate on all of our debt was 8.21% for the year ended December 31, 2015. In April 2015, we entered into two interest rate swap agreements to partially hedge the risk of future increases in the variable rate debt under our BMO Credit Agreement. As of December 31, 2015, the notional amount for each of the interest rate swap agreements was CAD 10.4 million (\$7.5 million based on the exchange rate in effect on December 31, 2015) at a Canadian Dollar Offered Rate (“CDOR”) of 3.92% and 3.89%, respectively. The interest rate swap agreements are not designated as hedges for accounting purposes. As a result, changes in fair value of the interest rate swaps are recognized in interest expense on our consolidated statement of earnings (loss). For the year ended December 31, 2015, we paid a floating interest rate on our remaining CAD 7.5 million (\$5.4 million based on the exchange rate in effect on December 31, 2015) in borrowings under the BMO Credit Agreement and the interest rate was approximately 3.47%. For the year ended December 31, 2015, we paid a weighted average interest rate of 3.53% on our borrowings under the CPL loan agreements and 3.16% on our CDR lease agreements. The weighted average interest rate on all of our debt was higher than the interest rates of the BMO Credit Agreement, the weighted average interest of 3.53% on the CPL loan agreements and the 3.16% weighted average interest rate on the CDR lease agreements due to the CDR financing obligation, on which we paid a weighted average interest rate of 12.94%. See Note 12 to the Consolidated Financial Statements included in Item 8, “Financial Statements and Supplementary Data” of this report for additional information on the interest rate swap agreements.

Credit Agreement – Bank of Montreal

In May 2012, through our Canadian subsidiaries, we entered into the CAD 28.0 million credit agreement with the Bank of Montreal. In August 2014, we entered into an amended and restated BMO Credit Agreement, which increased the principal amount of the loan to CAD 39.1 million. As of December 31, 2015, we had borrowed CAD 33.9 million, of which the outstanding balance was CAD 28.3 million (\$20.4 million based on the exchange rate in effect on December 31, 2015) and we had approximately CAD 5.2 million (\$3.8 million based on the exchange rate in effect on December 31, 2015) available for borrowing under the BMO Credit Agreement. The outstanding borrowings cannot be re-borrowed once they are repaid. We have used borrowings under the BMO Credit Agreement primarily to repay our mortgage loan related to the Edmonton property, pay for the additional 33.3% investment in CPL and pay for development costs related to CDR. We can also use the loan proceeds to pursue the development or acquisition of new gaming opportunities and for general corporate purposes. Borrowings bear interest at fixed rates or at BMO’s floating rate plus a margin. Any funds that are not drawn down under the BMO Credit Agreement are subject to standby fees ranging from 0.50% to 0.75% payable quarterly in arrears. Standby fees of less than CAD 0.1 million (less than \$0.1 million based on the exchange rate in effect on December 31, 2015) were recorded as general and administrative expense in the consolidated statement of earnings (loss) for the year ended December 31, 2015. The BMO Credit Agreement has a term of five years through August 2019 and is guaranteed by the Company. The shares of our subsidiaries in Edmonton and Calgary and our 75% interest in CDR are pledged as collateral for the BMO Credit Agreement. The BMO Credit Agreement contains a number of financial covenants applicable to the Canadian subsidiaries, including covenants restricting their incurrence of additional debt, a debt to EBITDA ratio, a fixed charge coverage ratio, maintenance of CAD 28 million equity balance and a capital expenditure limit of CAD 2 million per year. We were in compliance with all covenants of the BMO Credit Agreement as of December 31, 2015.

Casinos Poland

As of December 31, 2015, CPL had debt totaling PLN 6.6 million (\$1.7 million based on the exchange rate in effect on December 31, 2015) under two credit agreements and four capital lease agreements. CPL also had a credit facility whose term was extended from February 13, 2016 to February 11, 2018. There were no borrowings under the credit facility as of December 31, 2015.

The first credit agreement is with mBank (formerly known as BRE Bank). Under this credit agreement, CPL entered into a three year term loan in November 2013 at an interest rate of Warsaw Interbank Offered Rate (“WIBOR”) plus 1.75%. Proceeds from the loan were used to repay the balance of the Bank Pocztowy loan related to the CPL properties, invest in slot equipment and relocate the Company’s Poznan, Poland casino. As of December 31, 2015, the amount outstanding on the term loan was PLN 4.4 million (\$1.1 million based on the exchange rate in effect on December 31, 2015). CPL has no further borrowing availability under the loan, and the loan matures in November 2016. The mBank credit agreement contains a number of financial covenants applicable to CPL, including covenants that restrict incurrence of additional debt, and require CPL to maintain debt ratios and a current liquidity ratio of 0.6 or higher. On March 26, 2015, CPL and mBank amended the credit agreement to lower the current liquidity ratio to 0.5. CPL was in compliance with all covenants of this credit agreement as of December 31, 2015.

The second credit agreement is also with mBank. Under this credit agreement, CPL entered into a three year term loan on September 15, 2014 at an interest rate of WIBOR plus 1.70%. Proceeds from the loan were used to repay balances outstanding under the prior credit agreement with mBank that matured in September 2014 and to finance current operations. As of December 31, 2015, the amount outstanding was PLN 2.1 million (\$0.5 million based on the exchange rate in effect on December 31, 2015). CPL has no further borrowing availability under the loan and the loan matures in September 2017. The mBank credit agreement contains a number of financial covenants applicable to CPL, including covenants that restrict incurrence of additional debt, and require CPL to maintain debt ratios and a current liquidity ratio of 0.6 or higher. On March 26, 2015, CPL and mBank amended the credit agreement to lower the current liquidity ratio to 0.5. CPL was in compliance with all covenants of this credit agreement as of December 31, 2015.

The credit facility is a short-term line of credit with BPH Bank used to finance current operations. In February 2016, the term of the short-term line of credit was extended from February 13, 2016 to February 11, 2018. The extended line of credit bears the same interest rate of WIBOR plus 1.85% with a borrowing capacity of PLN 13.0 million, of which PLN 2.0 million can only be used to secure bank guarantees. The BPH Bank line of credit is secured by a building owned by CPL in Warsaw, Poland. As of December 31, 2015, there was no outstanding amount on the credit facility, and CPL had approximately PLN 11.0 million (\$2.8 million based on the exchange rate in effect on December 31, 2015) available under the agreement.

CPL's remaining debt consists of four capital lease agreements. As of December 31, 2015, the amount outstanding was PLN 0.1 million (less than \$0.1 million based on the exchange rate in effect on December 31, 2015).

In addition, under Polish gaming law, CPL is required to maintain PLN 3.6 million in the form of deposits of bank guarantees for payment of casino jackpots and gaming tax obligations. mBank has issued guarantees to CPL for this purpose totaling PLN 3.6 million (\$0.9 million based on the exchange rate in effect as of December 31, 2015). The mBank guarantees are secured by land owned by CPL in Kolbaskowo, Poland and terminate on October 31, 2019. In addition, CPL is required to maintain deposits or provide bank guarantees for payment of additional prizes given away at the casinos. The amount of these deposits varies depending on the value of the prizes. CPL maintained \$0.2 million in deposits for this purpose as of December 31, 2015.

Century Downs Racetrack and Casino

As of December 31, 2015, CDR had debt totaling CAD 20.4 million (\$14.7 million based on the exchange rate in effect on December 31, 2015). The debt includes CDR's land lease and four capital lease agreements.

Prior to our acquisition of an ownership interest in CDR, CDR sold a portion of the land on which the REC is located and then entered into an agreement to lease back a portion of the land sold. We account for the lease using the financing method by accounting for the land subject to the lease as an asset and the lease payments as interest on a financing obligation. As of December 31, 2015, the outstanding balance of the financing obligation was CAD 19.5 million (\$14.1 million based on the exchange rate in effect on December 31, 2015) and the implicit interest rate was 10.0%.

CDR's remaining debt consists of four capital lease agreements for equipment used in the operation of CDR. As of December 31, 2015, the amount outstanding was CAD 0.9 million (\$0.6 million based on the exchange rate in effect on December 31, 2015).

Cash Flows

Cash and cash equivalents totaled \$29.4 million at December 31, 2015, and we had working capital (current assets minus current liabilities) of \$11.2 million compared to cash and cash equivalents of \$24.7 million and working capital of \$2.0 million at December 31, 2014 and cash and cash equivalents of \$27.4 million and working capital of \$5.6 million at December 31, 2013. The increase in cash and cash equivalents from December 31, 2014 to December 31, 2015 is due to \$4.8 million in proceeds from borrowings net of principal payments, \$19.7 million of cash provided by operating activities, \$0.7 million in proceeds from the disposition of assets and \$0.1 million in proceeds from the exercise of stock options, offset by \$18.9 million of cash used to purchase property and equipment, mainly for the development of the REC project, a \$0.5 million distribution to non-controlling interests in CDR and \$1.3 million in exchange rate changes on cash.

Net cash provided by operating activities was \$19.7 million, \$7.3 million and \$7.4 million in 2015, 2014 and 2013, respectively. The cash provided by operating activities for the year ended December 31, 2015 included \$4.0 million of cash received from the termination of the Oceania and Regent concession agreements. Our cash flows from operations have historically been positive and sufficient to fund ordinary operations. Trends in our operating cash flows tend to follow trends in earnings from operations, excluding non-cash charges. Please refer also to the consolidated statements of cash flows and to management's discussion of the results of operations above in this Item 7 for a discussion of earnings from operations.

Net cash used in investing activities of \$18.2 million for the year ended December 31, 2015 consisted of \$14.1 million for development costs related to the REC project; \$0.7 million to purchase slot machines and table game equipment for the casinos operated by Casinos Poland, \$0.1 million for improvements to the casinos in Poznan and Katowice operated by Casinos Poland, \$0.1 million in new sign displays for the casinos in Warsaw and Wroclaw operated by Casinos Poland, \$0.3 million to purchase new slot machines for the Mein Schiff 4, Star Breeze and Star Legend ship-based casinos, \$0.5 million to purchase slot machines for our Cripple Creek and Central City properties, \$0.2 million to purchase new surveillance equipment at our Cripple Creek property, \$0.1 million to purchase new HVAC equipment for our hotel rooms in Central City, \$0.1 million in sound equipment for the showroom and \$0.1 million in parking lot repairs at our Edmonton property, \$0.1 million to remodel the Mid City Grill and kitchen at our Calgary property and \$2.5 million in other fixed asset additions at our properties offset by \$0.7 million in proceeds from the disposition of assets.

Net cash used in investing activities of \$16.5 million for the year ended December 31, 2014 consisted of \$10.7 million for development costs related to the REC project; \$2.6 million to remodel the relocated Poznan casino, make improvements to the Katowice casino, convert slot machines from cash to TITO machines and purchase new slot machines for CPL; \$1.2 million to purchase slot machines, surveillance systems, and various gaming equipment for the Mein Schiff 2, Mein Schiff 3, Insignia and Nova Star ship-based casinos; \$0.4 million to remodel hotel rooms at our Cripple Creek property; \$0.3 million to purchase slot machines and upgrade the slot accounting system at our Central City property; \$0.2 million to replace slot chairs at our Edmonton property; \$0.1 million to make improvements to our Calgary property and \$0.6 million in cumulative additions to our properties. In addition, we purchased a 7.5% ownership interest in MCE for \$1.0 million. The capital expenditures and purchase of the 7.5% ownership interest in MCE were offset by proceeds from the repayment of a \$0.5 million loan made by us in connection with the proposed casino project in Southeast Asia that we decided not to pursue following our due diligence and proceeds of \$0.1 million from the disposition of assets.

Net cash used in investing activities of \$10.9 million for the year ended December 31, 2013 consisted of \$4.4 million used to acquire CPL, \$1.3 million loaned to CDR in connection with the development of the REC, \$0.5 million loaned to pursue a proposed casino project in Southeast Asia, \$0.5 million to install new carpet at the casinos in Edmonton, Calgary and Central City, \$1.0 million to purchase slot machines for our casinos in Central City, Cripple Creek and CPL, \$0.3 million to lease vehicles for CPL, \$0.1 million to install corporate accounting software at Casinos Poland, \$1.6 million to upgrade our slot monitoring systems at our casinos in Central City and Cripple Creek, \$0.4 million used to remodel the Poznan casino, \$0.5 million to upgrade hotel rooms for our properties in Central City and Cripple Creek and \$0.3 in cumulative additions at our remaining properties.

Net cash provided by financing activities of \$4.4 million for the year ended December 31, 2015 consisted of \$4.8 million received from various loan agreements net of principal repayments and \$0.1 million cash from the exercise of stock options, offset by a \$0.5 million distribution to non-controlling interests in CDR.

Net cash provided by financing activities of \$7.3 million for the year ended December 31, 2014 consisted of \$7.6 million received from various loan agreements net of principal repayments, offset by a \$0.3 million distribution to non-controlling interests in CDR.

Net cash used in financing activities of \$6.3 million for the year ended December 31, 2013 consisted of \$6.3 million received from various loan agreements net of principal repayments.

Common Stock Repurchase Program

Since 2000, we have had a discretionary program to repurchase our outstanding common stock. In November 2009, we increased the amount available to be repurchased to \$15.0 million. We did not repurchase any common stock in 2015, 2014 or 2013. The total amount remaining under the repurchase program was \$14.7 million as of December 31, 2015. The repurchase program has no set expiration or termination date.

Potential Sources of Liquidity, Short-Term Liquidity

Historically, our primary sources of liquidity and capital resources have been cash flow from operations, bank borrowings, sales of existing casino operations and proceeds from the issuance of equity securities.

We expect that the primary source of cash will be from our gaming operations. In addition to the payment of operating costs, expected uses of cash within one year include capital expenditures for our existing properties, interest and principal payments on outstanding debt and potential new projects or dividends, if declared by the board of directors. If necessary, we may seek to obtain further term loans, mortgages or lines of credit with commercial banks or other debt or equity financings to supplement our working capital and investing requirements.

We believe that our cash at December 31, 2015 as supplemented by cash flows from operations will be sufficient to fund our anticipated operating costs, capital expenditures at existing properties and current debt repayment obligations for at least the next 12 months. We will continue to evaluate our planned capital expenditures at each of our existing locations in light of the operating performance of the facilities at such locations. From time to time we expect to have cash needs for the development or purchase of new properties that exceed our current borrowing capacity and we may be required to seek additional debt, equity or bank financing.

In addition, we expect our U.S. domestic cash resources will be sufficient to fund our U.S. operating activities and cash commitments for investing and financing activities. While we currently do not have an intent nor foresee a need to repatriate funds, we could require more capital in the U.S. than is generated by our U.S. operations either for operations, capital expenditures or significant discretionary activities such as acquisitions or businesses and share repurchases. If so, we could elect to repatriate earnings from foreign jurisdictions or raise capital in the U.S. through debt or equity issuances, which could have adverse tax consequences as we have not accrued taxes for un-repatriated earnings of our foreign subsidiaries. We estimate that approximately \$24.3 million of our total \$29.4 million in cash and cash equivalents at December 31, 2015 is held by our foreign subsidiaries and is not available to fund U.S. operations unless repatriated. The determination of the additional deferred taxes that would be provided for undistributed earnings has not been determined because the hypothetical calculation is not practicable.

Contractual Obligations and Contingencies

The following table summarizes our commitments and contingency payments for the next five years as of December 31, 2015.

Amounts in thousands	Total	Payments due by Period			
		Less than 1 Year	1-3 Years	3-5 Years	After 5 Years
Recorded contractual obligations and contingencies:					
Long-term debt (1)	\$ 36,153	\$ 3,866	\$ 5,121	\$ 13,079	\$ 14,087
Capital lease obligations	628	257	332	32	7
Other contingencies (2)	2,180	0	0	0	0
Unrecorded contractual obligations and contingencies:					
Estimated interest payments - long-term debt (3)	32,486	2,029	3,856	3,387	23,214
Operating leases (4)	1,147	217	332	236	362
Contractual obligations	\$ 72,594	\$ 6,369	\$ 9,641	\$ 16,734	\$ 37,670

- (1) Represents principal payments only, and excludes any fair market value adjustments recorded in long-term debt under derivative and hedge accounting rules. Principal payments do not reflect the impact of future foreign exchange rate changes. The BMO Credit Agreement's term is currently scheduled to end in August 2019 and the remaining balance on the loan is presented in this schedule as due in three to five years. We currently intend to seek to extend the term of the BMO Credit Agreement. The payments due after five years include the CDR land lease. The CDR land lease is accounted for using the financing method and no principal payments will be made unless the land is purchased. The first option to purchase the land is July 1, 2023. See Notes 7 and 12 to the Consolidated Financial Statements included in Item 8, "Financial Statement and Supplementary Data" of this report for further information.
- (2) Estimated contingencies related to the CPL contingent liability are not included in the table above because we are not able to make reasonably reliable estimates of the period of cash settlement. See Note 14 to the Consolidated Financial Statements included in Item 8, "Financial Statement and Supplementary Data" of this report for further information.
- (3) Estimated interest payments are based on principal amounts and expected maturities of long-term debt outstanding as of December 31, 2015 and management's forecasted rates for our BMO Credit Agreement and CPL credit agreements. Estimated interest payments do not reflect the impact of future foreign exchange rate changes.
- (4) Operating leases do not include month-to-month lease agreements.

Off-Balance Sheet Arrangements

The unrecorded contractual obligations above are not expected to have a material effect on our consolidated financial statements. We do not have any additional off-balance sheet arrangements, transactions, obligations or other

relationships with unconsolidated entities that would be expected to have a material current or future effect upon our consolidated financial statements.

Critical Accounting Estimates

Management's discussion and analysis of our results of operations and liquidity and capital resources are based on our consolidated financial statements. To prepare our consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, we must make estimates and assumptions that affect the amounts reported in the consolidated financial statements. On an on-going basis, we evaluate these estimates. We base our estimates on historical experience and on various other assumptions that we believe to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ materially from these estimates under different assumptions or conditions. Our significant accounting policies are discussed in Note 2 of the Notes to Consolidated Financial Statements included in Item 8 of this report. Critical estimates inherent in these accounting policies are discussed in the following paragraphs.

53

Property and Equipment - We have significant capital invested in our property and equipment, which represents approximately 70% of our total assets as of December 31, 2015. Judgments are made in determining the estimated useful lives of assets, salvage values to be assigned to assets and if or when an asset has been impaired. The accuracy of these estimates affects the amount of depreciation expense recognized in our financial results and the extent to which we have a gain or loss on the disposal of the asset. We assign lives to our assets based on our standard policy, which we believe is representative of the useful life of each category of assets. We review the carrying value of our property and equipment whenever events and circumstances indicate that the carrying value of an asset may not be recoverable from the estimated future cash flows expected to result from its use and eventual disposition. The factors we consider in performing this assessment include current operating results, trends and prospects, as well as the effect of obsolescence, demand, competition and other economic factors. As of December 31, 2015, we believe that our investments in property and equipment are recoverable. For the year ended December 31, 2014, we wrote down the leasehold improvements at Casinos Poland's Sosnowiec casino based on the decision to suspend operations at the casino and charged \$0.5 million to operating costs and expenses. There were no impairment charges recorded for the years ended December 31, 2015 and 2013.

Goodwill - We test goodwill for impairment as of October 1 each year, or more frequently as circumstances indicate it is necessary. Testing compares the estimated fair values of our reporting units to the reporting units' carrying values. Our reporting units with goodwill balances as of December 31, 2015 include our Edmonton casino property and our CDR and CPL operations. We consider a variety of factors when estimating the fair value of our reporting units, including estimates about the future operating results of each reporting unit, multiples of earnings, various market analyses, and recent sales of comparable businesses, if such information is available to us. We make a variety of estimates and judgments about the relevance of these factors to the reporting units in estimating their fair values. If the carrying value of a reporting unit exceeds its estimated fair value, the fair value of each reporting unit is allocated to the reporting unit's assets and liabilities to determine the implied fair value of the reporting unit's goodwill and whether impairment is necessary. No impairment charges related to goodwill were recorded for the years ended December 31, 2015, 2014 and 2013. As of December 31, 2015, the fair value of our goodwill is at least 39% in excess of its related carrying value.

Intangible Assets - Identifiable intangible assets include trademarks and casino licenses. Our trademarks and CDR's licenses issued by the AGLC and HRA are indefinite-lived intangible assets and therefore are not amortized. We test our trademarks and CDR's licenses for impairment as of October 1 each year, or more frequently as circumstances indicate it is necessary. We test for impairment using the relief-from-royalty method. If the fair value of an indefinite-lived intangible asset is less than its carrying amount, we would recognize an impairment charge equal to the difference. No impairment charges related to our trademarks or CDR's licenses issued by the AGLC and HRA were recorded during 2015 and 2014. Our casino licenses related to CPL are finite-lived intangible assets and are amortized over their respective useful lives. CPL licenses are evaluated for impairment annually or more frequently if necessary. We impaired \$0.2 million in the second quarter of 2014 related to the CPL casino licenses. There were no impairment charges recorded for the years ended December 31, 2015 and 2013. As of December 31, 2015, the fair value of our indefinite-lived intangibles is at least 82% in excess of its related carrying value.

Income Taxes - The determination of our provision for income taxes requires management's judgment in the use of estimates and the interpretation and application of complex tax laws. Judgment is also required in assessing the timing and amounts of deductible and taxable items. We establish contingency reserves for material, known tax exposures

relating to deductions, transactions and other matters involving some uncertainty as to the proper tax treatment of the item. Our reserves reflect our judgment as to the resolution of the issues involved if subject to judicial review. Several years may elapse before a particular matter, for which we have established a reserve, is audited and finally resolved or clarified. While we believe that our reserves are adequate to cover reasonably expected tax risks, issues raised by a tax authority may be finally resolved at an amount different from the related reserve. Such differences could materially increase or decrease our income tax provision in the current and/or future periods. When facts and circumstances change (including a resolution of an issue or statute of limitations expiration), these reserves are adjusted through the provision for income taxes in the period of change. To the extent we determine that we will not realize the benefit of some or all of the deferred tax assets, then these assets will be adjusted through our provision for income taxes in the period in which this determination is made. We have a valuation allowance of \$6.0 million on our U.S. deferred tax assets and \$2.0 million on our Canadian deferred tax assets as of December 31, 2015 due to uncertainty of future taxable income. We will assess the continuing need for a valuation allowance that results from uncertainty regarding our ability to realize the benefits of our deferred tax assets. Further, our implementation of certain tax strategies could reduce the need for a valuation allowance in the future. If we conclude that our prospects for the realization of our deferred tax assets are more likely than not, we will reduce our valuation allowance as appropriate.

Item 7A. Quantitative and Qualitative Disclosures about Market Risk.

Our earnings, cash flows and financial position are exposed to market risks relating to fluctuations in interest rates and foreign currency exchange rates. All of the potential changes noted below are based on information available at December 31, 2015.

Interest Rate Risk

We attempt to limit our exposure to interest rate risk by managing the mix of our debt between fixed-rate and variable-rate obligations. Of our \$36.8 million face value of debt outstanding as of December 31, 2015, \$0.6 million is fixed-rate capital lease agreements, \$15.0 million is fixed-rate debt using interest rate swap agreements and \$21.2 million is variable-rate debt.

As of December 31, 2015, we have entered into two interest rate swap agreements for amounts totaling \$15.0 million. The difference to be paid or received under the terms of the interest rate swap agreements is accrued as interest rates change and recognized as an adjustment to interest expense for the related debt in the period incurred. Changes in the variable interest rates to be paid pursuant to the terms of the interest rate swap agreements will have a corresponding effect on future cash flows.

Foreign Currency Exchange Risk

As a result of our international business presence, we are exposed to foreign currency exchange risk. We transact in foreign currencies and have significant assets and liabilities denominated in foreign currencies. Therefore, our earnings experience volatility related to movements in foreign currency exchange rates. We have not hedged against foreign currency exchange rate changes related to our international operations.

Item 8. Financial Statements and Supplementary Data

See Index to the Financial Statements on page F-1.

Item 9. Changes in and Disagreements With Accountants on Accounting and Financial Disclosure

None.

Item 9A. Controls and Procedures.

Evaluation of Disclosure Controls and Procedures – Our management, with the participation of our principal executive officers and principal financial/accounting officer, has evaluated the effectiveness of our disclosure controls and procedures, as defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act, as of December 31, 2015. Based on such evaluation, our principal executive officers and principal financial/accounting officer have concluded that as of December 31, 2015, our disclosure controls and procedures were effective.

Management's Annual Report on Internal Control over Financial Reporting – Our management is responsible for establishing and maintaining adequate internal control over financial reporting, as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act. Our internal control system was designed to provide reasonable assurance to our management and board of directors regarding the reliability of financial reporting and the preparation of financial statements.

Our management has assessed the effectiveness of our internal control over financial reporting as of December 31, 2015. In making this assessment, our management used the criteria set forth in the Committee of Sponsoring Organizations of the Treadway Commission (“COSO”) in Internal Control – Integrated Framework (2013). Based on this assessment, our management believes that, as of December 31, 2015, our internal control over financial reporting was effective based on those criteria.

Changes in Internal Control Over Financial Reporting – There were no changes in our internal control over financial reporting during the three months ended December 31, 2015 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

Deloitte & Touche LLP, an independent registered public accounting firm, has issued an attestation report on our internal control over financial reporting as of December 31, 2015, which follows below.

55

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Shareholders of

Century Casinos, Inc.

Colorado Springs, Colorado

We have audited the internal control over financial reporting of Century Casinos, Inc. and subsidiaries (the “Company”) as of December 31, 2015, based on criteria established in Internal Control – Integrated Framework (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission. The Company’s management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management’s Annual Report on Internal Control over Financial Reporting. Our responsibility is to express an opinion on the Company’s internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company’s internal control over financial reporting is a process designed by, or under the supervision of, the company’s principal executive and principal financial officers, or persons performing similar functions, and effected by the company’s board of directors, management, and other personnel to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company’s internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company’s assets that could have a material effect on the financial statements.

Because of the inherent limitations of internal control over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may not be prevented or detected on a timely basis. Also, projections of any evaluation of the effectiveness of the internal control over financial reporting to future periods are subject to the risk that the controls may become inadequate because of

changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2015, based on the criteria established in Internal Control – Integrated Framework (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission.

We have also audited in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated financial statements as of and for the year ended December 31, 2015 of the Company and our report dated March 11, 2016 expressed an unqualified opinion on those financial statements.

/s/ Deloitte & Touche LLP

Denver, Colorado

March 11, 2016

56

Item 9B. Other Information.

None.

PART III

Item 10. Directors, Executive Officers and Corporate Governance.

The information required by this item will be included in our definitive proxy statement for our 2016 Annual Meeting of Stockholders to be filed with the SEC within 120 days after December 31, 2015 and is incorporated herein by reference. Information required by Regulation S-K Item 401 concerning executive officers is included in Part I of this Annual Report on Form 10-K under the caption "Executive Officers of the Company."

We have adopted a Code of Business Conduct and Ethics that applies to all directors, officers and employees, including our Co Chief Executive Officers and our Principal Financial/Accounting Officer. A complete text of this Code of Business Conduct and Ethics is available on our web site (<http://www.cnty.com>). Any future amendments to or waivers of the Code of Business Conduct and Ethics will be posted to the Corporate Governance section of our web site.

Item 11. Executive Compensation.

The information required by this item will be included in our definitive proxy statement for our 2016 Annual Meeting of Stockholders to be filed with the SEC within 120 days after December 31, 2015 and is incorporated herein by reference.

Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters.

The information required by this item relating to securities ownership of certain beneficial owners and management will be included in our definitive proxy statement for our 2016 Annual Meeting of Stockholders to be filed with the SEC within 120 days after December 31, 2015 and is incorporated herein by reference.

Information relating to securities authorized for issuance under equity compensation plans as of December 31, 2015 is as follows:

Plan category	Number of securities to be issued upon exercise of outstanding options, warrants and rights (a)	Weighted-average exercise price of outstanding options, warrants and rights (b)	Number of securities remaining available for future issuance under equity compensation plans (excluding securities reflected in column (a)) (c)
Equity compensation plans approved by security holders	1,505,386 (1)	\$5.04	-
Equity compensation plans not approved by security holders	-	-	-
Total	1,505,386	\$5.04	-

(1) As of December 31, 2015, there were 1,505,386 shares of common stock issuable upon exercise of outstanding options and other rights exercisable under the 2005 Equity Incentive Plan, as amended (the “2005 Plan”). The 2005 Plan expired in June 2015.

Item 13. Certain Relationships and Related Transactions, and Director Independence.

The information required by this item will be included in our definitive proxy statement for our 2016 Annual Meeting of Stockholders to be filed with the SEC within 120 days after December 31, 2015 and is incorporated herein by reference.

Item 14. Principal Accountant Fees and Services.

The information required by this item will be included in our definitive proxy statement for our 2016 Annual Meeting of Stockholders to be filed with the SEC within 120 days after December 31, 2015 and is incorporated herein by reference.

PART IV

Item 15. Exhibits and Financial Statement Schedules.

- (a) List of documents filed with this report
1. Financial Statements
The financial statements and related notes, together with the reports of our independent registered public accounting firms, appear in Part II, Item 8, "Financial Statements and Supplementary Data", of this Form 10-K.
 2. Financial Statement Schedules
None.
 3. List of Exhibits
- (b) Exhibits Filed Herewith or Incorporated by Reference to Previous Filings with the Securities and Exchange Commission
- (3) Articles of Incorporation and Bylaws
- 3.1 Certificate of Incorporation of Century Casinos, Inc. is hereby incorporated by reference to the Company's Proxy Statement in respect of the 1994 Annual Meeting of Stockholders.
 - 3.2 Amended and Restated Bylaws of Century Casinos, Inc., is hereby incorporated by reference to Exhibit 11.14 to the Company's Quarterly Report on Form 10-Q for the quarter ended June 30, 2002.
- (10) Material Contracts
- 10.1 Credit Agreement by and between Century Casinos Europe GmbH and United Horsemen of Alberta Inc., dated November 30, 2012, is hereby incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed on December 3, 2012.
 - 10.2A Management Agreement by and between Century Casinos Europe GmbH and United Horsemen of Alberta Inc., dated November 30, 2012, is hereby incorporated by reference to Exhibit 10.2 to the Company's Current Report on Form 8-K filed on December 3, 2012.
 - 10.2B Credit Agreement as of November 29, 2013 by and between Century Casinos Europe GmbH and United Horsemen of Alberta Inc., is hereby incorporated by reference to Exhibit 10.2B to the Company's Current Report on Form 8-K filed on December 3, 2013.
 - 10.3 Preliminary Conditional Share Sale Agreement by and between Polskie Linie Lotnicze LOT S.A. and Century Casinos Europe GmbH, dated September 21, 2012, is hereby incorporated by reference to Exhibit 10.3 to the Company's Annual Report on Form 10-K dated December 31, 2012.
 - 10.4 Share Sale Agreement by and between Polskie Linie Lotnicze LOT S.A. and Century Casinos Europe GmbH dated April 8, 2013, is hereby incorporated by reference to Exhibit 10.4 to the Company's Current Report on Form 8-K filed on April 9, 2013.

10.5A* Employment Agreement by and between Century Casinos, Inc. and Erwin Haitzmann as restated on February 18, 2003, is hereby incorporated by reference to Exhibit 10.120 to the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2002.

10.5B* Amendment No. 1 to Employment Agreement by and between Century Casinos, Inc. and Erwin Haitzmann, dated February 3, 2005, is hereby incorporated by reference to Exhibit 10.143 to the Company's Current report on Form 8-K filed on February 10, 2005.

10.5C* Amendment No. 2 to

Employment Agreement by and between Century Casinos, Inc. and Erwin Haitzmann, effective September 1, 2006, is hereby incorporated by reference to Exhibit 10.178 to the Company's Current Report on Form 8-K filed on October 19, 2006.

10.5D* Amendment No. 3 to Employment Agreement by and between Century Casinos, Inc. and Erwin Haitzmann, effective November 5, 2009, is hereby incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed on November 10, 2009.

10.5E* Amendment No. 4 to Employment

Agreement
by and
between
Century
Casinos, Inc.
and Erwin
Haitzmann,
effective
November 3,
2014, is
hereby
incorporated
by reference
to Exhibit
10.1 to the
Company's
Current
Report on
Form 8-K
filed on
November
12, 2014.

10.5F* Amendment
to
Employment
Agreement,
by and
among
Century
Casinos, Inc.,
Century
Resorts
International
Ltd., Century
Casinos
Europe
GmbH and
Erwin
Haitzmann,
effective
September
30, 2015, is
hereby
incorporated
by reference
to Exhibit
10.1 to the
Company's
Quarterly
Report on
Form 10-Q

filed on
November 6,
2015.

10.6A* Employment
Agreement
by and
between
Century
Casinos, Inc.
and Peter
Hoetzing as
restated on
February 18,
2003, is
hereby
incorporated
by reference
to Exhibit
10.121 to the
Company's
Annual
Report on
Form 10-K
for the fiscal
year ended
December
31, 2002.

10.6B* Amendment
No. 1 to
Employment
Agreement
by and
between
Century
Casinos, Inc.
and Peter
Hoetzing,
dated
February 3,
2005, is
hereby
incorporated
by reference
to Exhibit
10.144 to the
Company's
Current
Report on
Form 8-K
filed on
February 10,

2005.

10.6C* Amendment No. 2 to Employment Agreement by and between Century Casinos, Inc. and Peter Hoetzing, effective September 1, 2006, is hereby incorporated by reference to Exhibit 10.179 to the Company's Current Report on Form 8-K filed on October 19, 2006.

10.6D* Amendment No. 3 to Employment Agreement by and between Century Casinos, Inc. and Peter Hoetzing, effective November 5, 2009, is hereby incorporated by reference to Exhibit 10.2 to the Company's Current Report on Form 8-K filed on November 10, 2009.

- 10.6E* Amendment
No. 4 to
Employment
Agreement
by and
between
Century
Casinos, Inc.
and Peter
Hoetzing
effective
November 3,
2014, is
hereby
incorporated
by reference
to Exhibit
10.2 to the
Company's
Current
Report on
Form 8-K
filed on
November
12, 2014.
- 10.7 Share Sale
Agreement
by and
between EK
Middle Class
Financing
AG and
Century
Casinos
Europe
GmbH
dated June 6,
2013, is
hereby
incorporated
by reference
to Exhibit
10.7 to the
Company's
Current
Report on
Form 8-K
filed on June
10, 2013.
- 10.8A Credit
Agreement

by and
between
Century
Resorts
Alberta Inc.
and Century
Casino
Calgary Inc.
and the Bank
of Montreal,
dated May
23, 2012, is
hereby
incorporated
by reference
to the
Company's
Current
Report on
Form 8-K
filed on May
29, 2012.

10.8B Amended
and Restated
Credit
Agreement,
dated as of
August 15,
2014, by and
among
Century
Resorts
Alberta Inc.,
Century
Casino
Calgary Inc.
and the Bank
of Montreal,
is hereby
incorporated
by reference
to Exhibit
10.8A to the
Company's
Current
Report on
Form 8-K
filed on
August 19,
2014.

10.8C

First
Amending
Agreement to
Amended
and Restated
Credit
Agreement,
by and
among
Century
Resorts
Alberta Inc.,
Century
Casino
Calgary Inc.
and Bank of
Montreal,
effective
September
30, 2015, is
hereby
incorporated
by reference
to Exhibit
10.2 to the
Company's
Quarterly
Filing on
Form 10-Q
filed on
November 6,
2015.

10.9* Revised and
Restated
Management
Agreement,
effective
September
30, 2006, by
and between
Century
Resorts
International
Ltd, Century
Casinos, Inc.
and Flyfish
Consulting
Agreement,
is hereby
incorporated
by reference

to Exhibit
10.176 to the
Company's
Current
Report on
Form 8-K
filed on
October 19,
2006.

10.10* Revised and
Restated
Management
Agreement,
effective
September
30, 2006, by
and between
Century
Resorts
International
Ltd, Century
Casinos, Inc.
and Focus
Consulting
Agreement,
is hereby
incorporated
by reference
to Exhibit
10.177 to the
Company's
Current
Report on
Form 8-K
filed on
October 19,
2006.

10.11 Termination Agreement, dated August 22, 2014, by and among Century Casinos, Inc., UniCredit Bank Austria AG and Oesterreichische Kontrollbank Aktiengesellschaft, is hereby incorporated by reference to Exhibit 10.11A to the Company's Current Report on Form 8-K filed on August 26, 2014.

10.12A Credit Facility Agreement as of November 18, 2013 by and between Casinos Poland Sp. z o.o. and BRE Bank SA, is hereby incorporated by reference to Exhibit 10.12 to the Company's Current Report on Form 8-K filed on November 22, 2013.

10.12B Annex No. 1 to Credit Facility Agreement No. 02/408/13/Z/OB, dated as of March 26, 2015, by and between Casinos Poland Sp. Z o.o. and mBank SA., is hereby incorporated by reference to Exhibit 10.1 to the Company's Quarterly Report on Form 10-Q filed on May 8, 2015.

10.13* Century Casinos, Inc. Amended and Restated 2005 Equity Incentive Plan, as amended and restated as of December 26, 2014, is hereby incorporated by reference to Exhibit 10.13 to the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2014.

- (21) Subsidiaries of the Registrant
- 21† Subsidiaries of the Registrant
- (23) Consents of Experts and Counsel
- 23† Consent of Independent Registered Public Accounting Firm – Deloitte & Touche LLP
- (31) Rule 13a-14(a)/15d-14(a) Certifications
- 31.1† Certification of Erwin Haitzmann, Co Chief Executive Officer, pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934.
- 31.2† Certification of Peter Hoetzinger, President and Co Chief Executive Officer, pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934.
- 31.3† Certification of Margaret Stapleton, Principal Financial Officer, pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934.
- (32) Section 1350 Certifications
- 32.1†† Certification of Erwin Haitzmann, Co Chief Executive Officer, pursuant to 18 U.S.C. Section 1350.
- 32.2†† Certification of Peter Hoetzinger, President and Co Chief Executive Officer, pursuant to 18 U.S.C. Section 1350.
- 32.3†† Certification of Margaret Stapleton, Principal Financial Officer, pursuant to 18 U.S.C. Section 1350.
- 101.INS XBRL Instance Document
- 101.SCH XBRL Taxonomy Extension Schema Document
- 101.CAL XBRL Taxonomy Extension Calculation Linkbase Document
- 101.DEF XBRL Taxonomy Extension Definition Linkbase Document
- 101.LAB XBRL Taxonomy Extension Label Linkbase Document
- 101.PRE XBRL Taxonomy Extension Presentation Linkbase Document

* A management contract or compensatory plan or arrangement required to be filed as an exhibit pursuant to Item 15(a)(3) of Form 10-K.

† Filed herewith.

†† Furnished herewith.

61

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

CENTURY CASINOS, INC.

By: /s/ Erwin Haitzmann
 Erwin Haitzmann, Chairman of the Board and Co
 Chief Executive Officer
 (Co Principal Executive Officer)

By: /s/ Peter Hoetzing
 Peter Hoetzing, Vice Chairman of the Board, Co Chief
 Executive Officer and President
 (Co Principal Executive Officer)

Date: March 11, 2016

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed by the following persons on behalf of the registrant and in the capacities indicated on March 11, 2016.

Signature		Title	Signature	Title
/s/ Erwin Haitzmann Erwin Haitzmann	Erwin	Chairman of the Board and Co Chief Executive Officer	/s/ Gottfried Schellmann Gottfried Schellmann	Director
/s/ Peter Hoetzing Peter Hoetzing		Vice Chairman of the Board, Co Chief Executive Officer and President	/s/ Robert S. Eichberg Robert S. Eichberg	Director
/s/ Margaret Stapleton Margaret Stapleton		Principal Financial/Accounting Officer	/s/ Dinah Corbaci Dinah Corbaci	Director

Item 8. Financial Statements and Supplementary Data.

Index to Financial Statements

Financial Statements:

<u>Report of Independent Registered Public Accounting Firm Deloitte & Touche LLP</u>	F2
<u>Consolidated Balance Sheets as of December 31, 2015 and 2014</u>	F3
<u>Consolidated Statements of Earnings (Loss) for the Years Ended December 31, 2015, 2014 and 2013</u>	F5
<u>Consolidated Statements of Comprehensive Income (Loss) for the Years Ended December 31, 2015, 2014 and 2013</u>	F6
<u>Consolidated Statements of Equity for the Years Ended December 31, 2015, 2014 and 2013</u>	F7
<u>Consolidated Statements of Cash Flows for the Years Ended December 31, 2015, 2014 and 2013</u>	F8
<u>Notes to Consolidated Financial Statements</u>	F10

Financial Statement Schedules:

All schedules are omitted because they are not applicable or are insignificant, or the required information is shown in the consolidated financial statements or notes thereto.

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Shareholders of

Century Casinos, Inc.

Colorado Springs, Colorado

We have audited the accompanying consolidated balance sheets of Century Casinos, Inc. and subsidiaries (the “Company”) as of December 31, 2015 and 2014, and the related consolidated statements of earnings (loss), comprehensive income (loss), equity and cash flows for each of the three years in the period ended December 31, 2015. These financial statements are the responsibility of the Company’s management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such consolidated financial statements present fairly, in all material respects, the financial position of Century Casinos, Inc. and subsidiaries as of December 31, 2015 and 2014, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2015, in conformity with accounting principles generally accepted in the United States of America.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the Company’s internal control over financial reporting as of December 31, 2015, based on criteria established in Internal Control – Integrated Framework (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated March 11, 2016 expressed an unqualified opinion on the Company’s internal control over financial reporting.

/s/ Deloitte & Touche LLP

Denver, Colorado

March 11, 2016

-F2-

CENTURY CASINOS, INC. AND SUBSIDIARIES

CONSOLIDATED BALANCE SHEETS

	December 31, 2015	December 31, 2014
Amounts in thousands, except for share and per share information		
ASSETS		