VORNADO REALTY TRUST
Form 10-K
February 26, 2008

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D. C. 20549

FORM 10-K

x **ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the Fiscal Year Ended: **December 31, 2007**

OR

o **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from **to**

Commission File Number: **1-11954**

VORNADO REALTY TRUST

(Exact name of Registrant as specified in its charter)

Maryland (State or other jurisdiction of incorporation or organization)	**22-1657560** (I.R.S. Employer Identification Number)
888 Seventh Avenue, New York, New York (Address of Principal Executive Offices)	**10019** (Zip Code)

Registrant s telephone number including area code: **(212) 894-7000**

Securities registered pursuant to Section 12(b) of the Act:

Title of Each Class	**Name of Each Exchange on Which Registered**
Common Shares of beneficial interest, $.04 par value per share	New York Stock Exchange
Series A Convertible Preferred Shares of beneficial interest, no par value	New York Stock Exchange
Cumulative Redeemable Preferred Shares of beneficial interest, no par value:	
8.5% Series B	New York Stock Exchange
8.5% Series C	New York Stock Exchange
7.0% Series E	New York Stock Exchange
6.75% Series F	New York Stock Exchange
6.625% Series G	New York Stock Exchange
6.75% Series H	New York Stock Exchange
6.625% Series I	New York Stock Exchange

Securities registered pursuant to Section 12(g) of the Act: NONE

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act.

YES x NO o

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. YES o NO x

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

YES x NO o

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant s knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large Accelerated Filer x Accelerated Filer o Non-Accelerated Filer o Smaller Reporting Company o

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

YES o NO x

The aggregate market value of the voting and non-voting common shares held by non-affiliates of the registrant, i.e. by persons other than officers and trustees of Vornado Realty Trust, was $15,085,478,000 at June 30, 2007.

As of February 1, 2008, there were 153,374,257 of the registrant s common shares of beneficial interest outstanding.

Documents Incorporated by Reference

Part III: Portions of Proxy Statement for Annual Meeting of Shareholders to be held on May 15, 2008.

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(1) These items are omitted in whole or in part because the registrant will file a definitive Proxy Statement pursuant to Regulation 14A under the Securities Exchange Act of 1934 with the Securities and Exchange Commission not later than 120 days after December 31, 2007, portions of which are incorporated by reference herein. See Executive Officers of the Registrant on page 59 of this Annual Report on Form 10-K for information relating to executive officers.

FORWARD-LOOKING STATEMENTS

Certain statements contained herein constitute forward-looking statements as such term is defined in Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Forward-looking statements are not guarantees of performance. They represent our intentions, plans, expectations and beliefs and are subject to numerous assumptions, risks and uncertainties. Our future results, financial condition and business may differ materially from those expressed in these forward-looking statements. You can find many of these statements by looking for words such as approximates, believes, expects, anticipates, estimates, intends, plans, wo other similar expressions in this Annual Report on Form 10-K. We also note the following forward-looking statements: in the case of our development projects, the estimated completion date, estimated project cost and cost to complete; and estimates of future capital expenditures, common and preferred share dividends and operating partnership distributions. Many of the factors that will determine the outcome of these and our other forward-looking statements are beyond our ability to control or predict. For further discussion of factors that could materially affect the outcome of our forward-looking statements, see Item 1A. Risk Factors in this annual report on Form 10-K.

For these statements, we claim the protection of the safe harbor for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995. You are cautioned not to place undue reliance on our forward-looking statements, which speak only as of the date of this Annual Report on Form 10-K or the date of any document incorporated by reference. All subsequent written and oral forward-looking statements attributable to us or any person acting on our behalf are expressly qualified in their entirety by the cautionary statements contained or referred to in this section. We do not undertake any obligation to release publicly any revisions to our forward-looking statements to reflect events or circumstances occurring after the date of this Annual Report on Form 10-K.

PART I

ITEM 1. BUSINESS
THE COMPANY

Vornado Realty Trust is a fully-integrated real estate investment trust (REIT) and conducts its business through Vornado Realty L.P., a Delaware limited partnership (the Operating Partnership). All references to we, us, Company and Vornado refer to Vornado Realty Trust and consolidated subsidiaries, including the Operating Partnership. Vornado is the sole general partner of, and owned approximately 90.1% of the common limited partnership interest in, the Operating Partnership at December 31, 2007.

At December 31, 2007, we own directly or indirectly:

Office Properties:

(i) all or portions of 28 office properties aggregating approximately 16.0 million square feet in the New York City metropolitan area (primarily Manhattan);

(ii) all or portions of 83 office properties aggregating 17.6 million square feet in the Washington, DC and Northern Virginia areas;

(iii) a 70% controlling interest in 555 California Street, a three-building complex aggregating 1.8 million square feet in San Francisco s financial district;

Retail Properties:

(iv) 177 retail properties in 21 states, Washington, DC and Puerto Rico aggregating approximately 21.9 million square feet, including 3.6 million square feet owned by tenants on land leased from us;

Merchandise Mart Properties:

(v) 9 properties in five states and Washington, DC aggregating approximately 9.1 million square feet of showroom and office space, including the 3.3 million square foot Merchandise Mart in Chicago;

Temperature Controlled Logistics:

(vi) a 47.6% interest in Americold Realty Trust which owns and operates 90 cold storage warehouses nationwide;

Toys R Us, Inc.:

(vii) a 32.7% interest in Toys R Us, Inc. which owns and/or operates 1,352 stores worldwide, including 588 toy stores and 259 Babies R Us stores in the United States and 505 toy stores internationally;

Other Real Estate Investments:

(viii) 32.8% of the common stock of Alexander s, Inc. (NYSE: ALX), which has seven properties in the greater New York metropolitan area;

(ix) the Hotel Pennsylvania in New York City, consisting of a hotel portion containing 1.0 million square feet with 1,700 rooms and a commercial portion containing 400,000 square feet of retail and office space;

(x) mezzanine loans to entities that have significant real estate assets; and

(xi) interests in other real estate, including interests in other public companies that own and manage office, industrial and retail properties net leased to major corporations and student and military housing properties throughout the United States; six warehouse/industrial properties in New Jersey containing approximately 1.2 million square feet; and other investments and marketable securities.

OBJECTIVES AND STRATEGY

Our business objective is to maximize shareholder value. We intend to achieve this objective by continuing to pursue our investment philosophy and executing our operating strategies through:

- Maintaining a superior team of operating and investment professionals and an entrepreneurial spirit;
- Investing in properties in select markets, such as New York City and Washington, DC, where we believe there is a high likelihood of capital appreciation;
- Acquiring quality properties at a discount to replacement cost and where there is a significant potential for higher rents;
- Investing in retail properties in select under-stored locations such as the New York City metropolitan area;
- Investing in fully-integrated operating companies that have a significant real estate component;
- Developing and redeveloping our existing properties to increase returns and maximize value; and
- Providing specialty financing to real estate related companies.

We expect to finance our growth, acquisitions and investments using internally generated funds, proceeds from possible asset sales and by accessing the public and private capital markets.

ACQUISITIONS AND INVESTMENTS

During 2007, we completed $4,045,400,000 of real estate acquisitions and investments in 33 separate transactions, consisting of an aggregate of $3,024,600,000 in cash, $958,700,000 in existing mortgage debt and $62,100,000 in common or preferred Operating Partnership units. Details of the significant transactions are summarized below.

100 West 33rd Street, New York City (the Manhattan Mall)

On January 10, 2007, we acquired the Manhattan Mall for approximately $689,000,000 in cash. This mixed-use property is located on the entire Sixth Avenue block-front between 32nd and 33rd Streets in Manhattan and contains approximately 1,000,000 square feet, including 845,000 square feet of office space and 164,000 square feet of retail space. Included as part of the acquisition were 250,000 square feet of additional air rights. The property is adjacent to our Hotel Pennsylvania.

Bruckner Plaza, Bronx, New York

On January 11, 2007, we acquired the Bruckner Plaza shopping center, containing 386,000 square feet, for approximately $165,000,000 in cash. Also included as part of the acquisition was an adjacent parcel which is ground leased to a third party. The property is located on Bruckner Boulevard in the Bronx, New York.

Filene s, Boston, Massachusetts

On January 26, 2007, a joint venture in which we have a 50% interest, acquired the Filene s property located in the Downtown Crossing district of Boston, Massachusetts for approximately $100,000,000 in cash, of which our share was $50,000,000. The venture plans to redevelop the property to include approximately 1,400,000 square feet, consisting of office, retail and condominium apartments.

ACQUISITIONS AND INVESTMENTS - CONTINUED

H Street Building Corporation (H Street)

In July 2005, we acquired H Street, which owns a 50% interest in real estate assets located in Pentagon City, Virginia and Washington, DC. On April 30, 2007, we acquired the corporations that own the remaining 50% interest in these assets for approximately $383,000,000, consisting of $322,000,000 in cash and $61,000,000 of existing mortgages. These assets include twin office buildings located in Washington, DC, containing 577,000 square feet, and assets located in Pentagon City, Virginia, comprised of 34 acres of land leased to three residential and retail operators, a 1,680 unit high-rise apartment complex and 10 acres of vacant land. In conjunction with this acquisition all existing litigation was dismissed.

Further, we agreed to sell approximately 19.6 of the 34 acres of land to one of the existing ground lessees in two closings over a two-year period for approximately $220,000,000. On May 11, 2007, we closed on the sale of 11 of the 19.6 acres for $104,000,000 and received $5,000,000 in cash and a $99,000,000 note due December 31, 2007. On September 28, 2007, the buyer pre-paid the note in cash and we recognized a net gain on sale of $4,803,000. In April 2007, we received letters from the two remaining ground lessees claiming a right of first offer on the sale of the land, one of which has since retracted its letter and reserved its rights under the lease.

In connection with purchase accounting, in July 2005 and April 2007 we recorded an aggregate of $220,000,000 of deferred tax liabilities for the differences between the tax basis and the book basis of the acquired assets and liabilities. We were required to record these deferred tax liabilities because H Street and its partially owned entities were operated as C Corporations at the time they were acquired. As of February 2008, we have completed all of the actions necessary to enable these entities to elect REIT status effective for the tax year beginning on January 1, 2008. Consequently, in the first quarter of 2008, the deferred tax liabilities will be eliminated and we will recognize $220,000,000 as an income tax benefit on our consolidated statement of income.

Our total purchase price for 100% of the assets we will own, after the anticipated proceeds from the land sales, is $409,000,000, consisting of $286,000,000 in cash and $123,000,000 of existing mortgages.

1290 Avenue of the Americas and 555 California Street

On May 24, 2007, we acquired a 70% controlling interest in 1290 Avenue of the Americas, a 2,000,000 square foot Manhattan office building located on the block-front between 51st and 52nd Street on Avenue of the Americas, and the three- building 555 California Street complex (555 California Street) containing 1,800,000 square feet, known as the Bank of America Center, located at California and Montgomery Streets in San Francisco s financial district. The purchase price for our 70% interest in the real estate was approximately $1.8 billion, consisting of $1.0 billion of cash and $797,000,000 of existing debt. Our share of the debt is comprised of $308,000,000 secured by 1290 Avenue of the Americas and $489,000,000 secured by 555 California Street. Our 70% interest was acquired through the purchase of all of the shares of a group of foreign companies that own, through U.S. entities, the 1% sole general partnership interest and a 69% limited partnership interest in the partnerships that own the two properties. The remaining 30% limited partnership interest is owned by Donald J. Trump.

In August 2005, Mr. Trump brought a lawsuit in the New York State Supreme Court against, among others, the general partners of the partnerships referred to above. Mr. Trump s claims arose out of a dispute over the sale price of, and use of proceeds from, the sale of properties located on the former Penn Central rail yards between West 59th and 72nd Streets in Manhattan which were formerly owned by the partnerships. In decisions dated September 14, 2005 and July 24, 2006, the Court denied various of Mr. Trump s motions and ultimately dismissed all of Mr. Trump s claims, except for his claim seeking access to books and records. In a decision dated October 1, 2007, the Court determined that Mr. Trump had already received access to the books and records to which he was entitled, with the exception of certain documents which were

subsequently delivered to Mr. Trump. Mr. Trump has sought re-argument and renewal on, and filed a notice of appeal in connection with, his dismissed claims.

In connection with the acquisition, we agreed to indemnify the sellers for liabilities and expenses arising out of Mr. Trump s claim that the general partners of the partnerships we acquired did not sell the rail yards at a fair price or could have sold the rail yards for a greater price and any other claims asserted in the legal action; provided however, that if Mr. Trump prevails on certain claims involving partnership matters, other than claims relating to sale price, the sellers will be required to reimburse us for certain costs related to those claims. We believe that the claims relating to the sale price are without merit. All other allegations are not asserted as a basis for damages and regardless of merit would not be material to our consolidated financial statements.

ACQUISITIONS AND INVESTMENTS - CONTINUED

India Property Fund L.P.

On June 14, 2007, we committed to contribute $95,000,000 to the India Property Fund, L.P. (the Fund), established to acquire, manage and develop real estate in India. In addition, we sold our interest in another India real estate partnership to the Fund for $77,000,000 and deferred the $3,700,000 net gain on sale. On December 20, 2007, we increased our commitment to the Fund by $20,000,000. As of December 31, 2007, the Fund has equity commitments aggregating $227,500,000, of which our $115,000,000 commitment represents 50.6%. In January 2008, the Fund completed capital calls aggregating $50,400,000, of which our share was $25,500,000.

Shopping Center Portfolio Acquisition

On June 26, 2007, we entered into an agreement to acquire a portfolio of 15 shopping centers aggregating approximately 1.9 million square feet for an aggregate purchase price of $351,000,000. The properties are located primarily in Northern New Jersey and Long Island, New York. We have completed the acquisition of nine of these properties for an aggregate purchase price of $250,478,000 consisting of $109,279,000 in cash, $49,599,000 in Vornado Realty L.P. preferred units, $12,460,000 of Vornado Realty L.P. common units and $79,140,000 of existing mortgage debt. We have determined not to complete the acquisition of the remaining six properties and have expensed $2,700,000 for costs of acquisitions not consummated on our consolidated statement of income for the year ended December 31, 2007.

BNA Complex

On August 9, 2007, we acquired a three building complex from The Bureau of National Affairs, Inc. (BNA) for $111,000,000 in cash. The complex contains approximately 300,000 square feet and is located in Washington s West End between Georgetown and the Central Business District. We plan to convert two of these buildings to rental apartments. Simultaneously with the acquisition, we sold Crystal Mall Two, a 277,000 square foot office building located at 1801 South Bell Street in Crystal City, to BNA for $103,600,000 in cash, which resulted in a net gain of $19,893,000.

INVESTMENTS IN MEZZANINE LOANS

At December 31, 2007, the carrying amount of our investments in mezzanine loans aggregated $492,339,000, net of a $57,000,000 allowance described below. Substantially all of these investments are loans to companies that have significant real estate assets. Mezzanine loans are generally subordinate to first mortgage loans and are secured by pledges of equity interests of the entities owning the underlying real estate. During 2007 we were repaid principal amounts aggregating $241,000,000 and we made new investments aggregating $217,000,000. As of December 31, 2007, these investments have a weighted average interest rate of 9.7%.

On June 5, 2007, we acquired a 42% interest in two MPH mezzanine loans totaling $158,700,000, for $66,000,000 in cash. The loans, which were due on February 8, 2008 and have not been repaid, are subordinate to $2.9 billion of mortgage and other debt and secured by the equity interests in four New York City properties: Worldwide Plaza, 1540 Broadway office condominium, 527 Madison Avenue and Tower 56. We have reduced the net carrying amount of the loans to $9,000,000, by recognizing a $57,000,000 non-cash charge which is included as a reduction of interest and other investment income on our consolidated statement of income for the year ended December 31, 2007.

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OTHER INVESTMENTS

GMH Communities L.P. (GMH)

At December 31, 2007, we own 7,337,857 GMH Communities L.P. (GMH) limited partnership units, which are exchangeable on a one-for-one basis into common shares of GMH Communities Trust (NYSE: GCT) (GCT), and 2,517,247 common shares of GCT, or 13.8% of the limited partnership interest of GMH. GMH is a self-advised, self-managed, specialty housing company that focuses on providing housing to college and university students residing off-campus and to members of the U.S. military and their families located on or near military bases throughout the United States.

On February 12, 2008, GCT announced that it has entered into two definitive agreements in connection with the sale of its military and student housing divisions for an aggregate sales price of approximately $9.61 per share/unit. In addition, GCT anticipates selling its remaining assets prior to the closing of the merger. The merger, which has been unanimously approved by GCT s Board of Trustees, is subject to GCT shareholder approval and customary closing conditions.

As of December 31, 2007, the fair value of our investment in GMH and GCT based on GCT s December 31, 2007 closing share price of $5.52, was $54,400,000, or $48,860,000 below the carrying amount of $10.48 per share/unit on our consolidated balance sheet. We have concluded that as of December 31, 2007, the decline in the value of our investment is not other-than-temporary, based on the aggregate value anticipated to be received as a result of the transactions described above, including the additional consideration from the sale of GCT s remaining assets.

DISPOSITIONS

Investment in McDonald s Corporation (McDonalds) (NYSE: MCD)

In July 2005 we acquired 858,000 McDonalds common shares at a weighted average price of $29.54 per share. These shares were classified as available-for-sale marketable equity securities on our consolidated balance sheet and the fluctuations in the market value of these shares during the period of our ownership was recorded as other comprehensive income in the shareholders equity section of our consolidated balance sheet. During October 2007, we sold all of these shares at a weighted average price of $56.45 per share and recognized a net gain of $23,090,000, representing accumulated appreciation during the period of our ownership.

During the second half of 2005, we acquired an economic interest in an additional 14,565,500 McDonalds common shares through a series of privately negotiated transactions with a financial institution pursuant to which we purchased a call option and simultaneously sold a put option at the same strike price on McDonalds common shares. These call and put options had an initial weighted-average strike price of $32.66 per share, or an aggregate of $475,692,000 and provided for net cash settlement. Under these agreements, the strike price for each pair of options increased at an annual rate of LIBOR plus 45 basis points and was decreased for dividends received. The options provided us with the same economic gain or loss as if we had purchased the underlying common shares and borrowed the aggregate purchase price at an annual rate of LIBOR plus 45 basis points. Because these options were derivatives and did not qualify for hedge accounting treatment, the gains or losses resulting from the mark-to-market of the options at the end of each reporting period were recognized as investment income or loss on our consolidated statements of income. In 2006, we sold 2,119,500 of these shares at a weighted average price of $35.49 per share, and acquired an additional 1,250,000 option shares at a weighted average price of $33.08 per share. As of December 31, 2006, there were 13,695,500 option shares in the derivative position with an adjusted weighted average strike price of $32.70 per share. During August, September and October 2007, we settled the 13,695,500 option shares and received an aggregate of $260,719,000 in cash. During the years ended December 31, 2007, 2006 and 2005, we recognized net gains of $108,821,000, $138,815,000 and $17,254,000, respectively, representing income from the mark-to-market of these

shares during the period of our ownership through their settlement, net of related LIBOR charges.

The aggregate net gain from inception of our investments in McDonalds in 2005 through final settlement in October 2007 was $289,414,000.

Property Sales

During 2007, we sold three properties (Crystal Mall Two, Arlington Plaza and the Vineland, New Jersey shopping center property) in three separate transactions for an aggregate sales price of $177,874,000 in cash, which resulted in an aggregate net gain of $55,501,000.

DEVELOPMENT AND REDEVELOPMENT PROJECTS

We are currently engaged in various development/redevelopment projects for which we have budgeted approximately $1.977 billion. Of this amount, $214.9 million was expended prior to 2007, $401.6 million was expended in 2007 and $719.6 million is estimated to be expended in 2008. Below is a description of these projects.

	Our Share of			
($ in millions)	Estimated Completion Date	Estimated Project Cost	Costs Expended in Year Ended December 31, 2007	Estimated Cost to Complete
In Progress:				
New York Office:				
Harlem Park Ground-up Development (40% interest) construction of a 660,000 square foot office building at 125th Street and Park Avenue	2011	$166.0	$16.5	$137.3
Other 4 projects	2009-2010	81.0	13.8	66.7
Washington, DC Office:				
West End 25 redevelopment of former BNA office space to residential apartments	2009	180.0	76.9	102.5
1999 K Street office building - demolition of existing 149,000 square foot building and construction of 250,000 square foot office building	2009	166.0	11.8	93.4
800 17th Street Ground-up Development (49% interest) construction of a 360,000 square foot office building	2010	124.0	30.7	93.3
220-20th Street redevelopment of Crystal Plaza Two office space to residential apartments	2009	100.0	7.1	83.5
2101 L Street office building complete rehabilitation of existing building including new curtain wall, mechanical systems and lobbies	2008	87.0	47.4	28.5
Retail:				
Downtown Crossing (50% interest) redevelopment of the Filene s property, downtown Boston, to include approximately 1,400,000 square feet of retail, office, condominium apartments and hotel	2010	337.0	56.8	275.0
Bergen Town Center interior and exterior renovation of existing space, demolition of 300,000 square feet and construction of 640,000 square feet of retail space and a parking deck	2008	223.0	36.7	152.3
North Bergen, New Jersey Ground-up Development acquisition of land and construction of 90,000 square feet of retail space and site work for BJ s Wholesale Club and Wal-Mart who will construct their own stores	2009	73.0	21.4	23.2
San Jose, California Ground-up Development (45% interest) acquisition of land and construction of 350,000 square feet of retail space and site work for Home Depot and Target who will construct their own stores	2008	70.0	28.2	15.9
Manhattan Mall redevelopment and renovation of existing mall, including construction of new JC Penney store	2008	63.0	13.4	49.6
South Hills Mall conversion of existing mall into a 575,000 square foot strip shopping center	2009	48.0	2.4	43.9
Beverly Connection (50% interest) interior and exterior renovations	2009	42.0	6.4	15.0
Gun Hill Road redevelopment of existing shopping center	2008	31.0	3.9	6.8
Broome & Broadway redevelopment and renovation of retail and residential space	2009	29.0	7.1	21.4
Garfield redevelopment of existing warehouse site into a 325,000 square foot strip shopping center	2009	28.0	1.9	24.1

Strip shopping centers and malls redevelopment of 14 properties	2009	70.0	7.5	59.7
Other:				
40 East 66th Street conversion of 27 rental apartments into residential condominiums	2008	59.0	11.7	46.2
		$1,977.0	$401.6	$1,338.3

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DEVELOPMENT AND REDEVELOPMENT PROJECTS - CONTINUED

On July 19, 2005 a joint venture in which we have a 50% interest entered into a Memorandum of Understanding and has been designated as the developer to convert the Farley Post Office in Manhattan, which occupies the super block between 31st and 33rd Streets from 8th to 9th Avenues, into the Moynihan Train Station. The plans for the Moynihan Train Station project include 300,000 square feet for a new transportation facility to be financed with public funding, as well as 850,000 square feet of commercial space and up to 1.0 million square feet of air rights intended to be transferred to an adjacent site. The venture endeavors to expand the plans to incorporate the adjacent super block to the east, relocating Madison Square Garden from its present site above Penn Station to the west end of the Farley Complex, permitting it to develop 5.5 million square feet of mixed use space on the old Madison Square Garden site and incorporate our existing 1.5 million square foot Two Penn Plaza into a 7.0 million square foot complex. In March 2007, New York s Empire State Development Corporation (the ESDC) acquired the Farley building from the United States Postal Service. In October 2007, the ESDC issued a Draft Scope of Work in connection with the preparation of a Supplemental Environmental Impact Statement describing the expanded development plan and proposing a zoning sub-district which would enable the venture to transfer the air rights under the original plans or the expanded plans to other locations within the Penn Plaza area. In addition, the Draft Scope of Work describes the public approvals and public actions necessary to implement either the original or expanded plans.

On December 4, 2007 a joint venture in which we are the 80% controlling and development partner was selected as the developer of the north wing of the Port Authority Bus Terminal at 42nd Street and Eighth Avenue in Manhattan. The joint venture intends to enter into a 99 year lease with the Port Authority to create approximately 60,000 square feet of retail space and develop a 1.3 million square foot office tower. The Port Authority also intends to renovate and modernize the bus terminal. The parties are also discussing the redevelopment of the south wing of the terminal.

We are evaluating other development opportunities, for which final plans and budgeted costs have yet to be determined, including: (i) redevelopment plans for the Hotel Pennsylvania, (ii) redeveloping certain shopping malls, including the Green Acres and Springfield Malls, (iii) redeveloping and expanding retail space and signage in the Penn Plaza area, (iv) conversion of 220 Central Park South, a residential apartment building, to condominiums and (v) other projects.

There can be no assurance that any of our development projects will commence, or if commenced, be completed on schedule or within budget.

FINANCING ACTIVITIES

On March 21, 2007, we sold $1.4 billion aggregate principal amount of 2.85% convertible senior debentures due 2027, pursuant to an effective registration statement. The aggregate net proceeds from this offering, after underwriters discounts and expenses, were approximately $1.37 billion. The debentures are redeemable at our option beginning in 2012 for the principal amount plus accrued and unpaid interest. Holders of the debentures have the right to require us to repurchase their debentures in 2012, 2017, and 2022 and in certain other limited circumstances. The debentures are convertible, under certain circumstances, for cash and Vornado common shares at an initial conversion rate of 6.1553 common shares per $1,000 of principal amount of debentures. The initial conversion price was $162.46, which represented a premium of 30% over the March 21, 2007 closing price for our common shares. The principal amount of debentures will be settled for cash and the amount in excess of the principal defined as the conversion value will be settled in cash or, at our election, Vornado common shares.

On September 28, 2007, the Operating Partnership entered into a new $1.510 billion unsecured revolving credit facility, which was increased by $85,000,000 on October 12, 2007 and can be increased to up to $2.0 billion during the initial term. The new facility has a three-year term with two one-year extension options, bears interest at LIBOR plus 55 basis points (5.43% at December 31, 2007), based on our current credit ratings and requires the payment of an annual facility fee of 15 basis points. Together with the existing $1.0 billion credit facility, the Operating Partnership has an aggregate of $2.595 billion of unsecured revolving credit. Vornado is the guarantor of the Operating Partnership s obligations under both revolving credit agreements. The existing $1.0 billion credit facility s financial covenants have been modified to conform to the financial covenants under the new agreement. Significant modifications include (i) changing the definition of Capitalization Value to exclude corporate unallocated general and administrative expenses and to reduce the capitalization rate to 6.5% from 7.5%, and (ii) changing the definition of Total Outstanding Indebtedness to exclude indebtedness of unconsolidated joint ventures. Under the new agreement, Equity Value may not be less than Three Billion Dollars; Total Outstanding Indebtedness may not exceed sixty percent (60%) of Capitalization Value; the ratio of Combined EBITDA to Fixed Charges, each measured as of the most recently ended calendar quarter, may not be less than 1.40 to 1.00; the ratio of Unencumbered Combined EBITDA to Unsecured Interest Expense, each measured as of the most recently ended calendar quarter, may not be less than 1.50 to 1.00; at any time, Unsecured Indebtedness may not exceed sixty percent (60%) of Capitalization Value of Unencumbered Assets; and the ratio of Secured Indebtedness to Capitalization Value, each measured as of the most recently ended calendar quarter, may not exceed fifty percent (50%). The new agreement also contains standard representations and warranties and other covenants. The terms in quotations in this paragraph are all defined in the new agreement, which was filed as an exhibit to our Current Report on Form 8-K dated September 28, 2007, filed on October 4, 2007.

In addition to the above, during 2007 we completed approximately $1.111 billion of property level financings and repaid approximately $412,674,000 of existing debt with a portion of the proceeds.

The net proceeds we received from the above financings were used primarily to fund acquisitions and investments and for other general corporate purposes. We may seek to obtain additional capital through equity offerings, debt financings or asset sales, although there is no express policy with respect these capital markets transactions. We may also offer our shares or Operating Partnership units in exchange for property and may repurchase or otherwise re-acquire our shares or any other securities in the future.

SEASONALITY

Our revenues and expenses are subject to seasonality during the year which impacts quarter-by-quarter net earnings, cash flows and funds from operations. The business of Toys R Us, Inc. (Toys) is highly seasonal. Historically, Toys fourth quarter net income, which we record on a one-quarter lag basis in our first quarter, accounts for more than 80% of Toys fiscal year net income. The Office and Merchandise Mart segments have historically experienced higher utility costs in the third quarter of the year. The Merchandise Mart segment also has experienced higher earnings in the second and fourth quarters of the year due to major trade shows occurring in those quarters. The Retail segment revenue in the fourth quarter is typically higher due to the recognition of percentage rental income. The Temperature Controlled Logistics segment has experienced higher earnings in the fourth quarter due to higher activity and occupancy in warehouse operations due to the holiday season s impact on the food industry.

TENANTS ACCOUNTING FOR OVER 10% OF REVENUES

None of our tenants represented more than 10% of total revenues for the years ended December 31, 2007 and 2006.

CERTAIN ACTIVITIES

We are not required to base our acquisitions and investments on specific allocations by type of property. We have historically held our properties for long-term investment; however, it is possible that properties in the portfolio may be sold in whole or in part, as circumstances warrant, from time to time. Further, we have not adopted a policy that limits the amount or percentage of assets which could be invested in a specific property. While we may seek the vote of our shareholders in connection with any particular material transaction, generally our activities are reviewed and may be modified from time to time by our Board of Trustees without the vote of shareholders.

EMPLOYEES

As of December 31, 2007, we have approximately 4,020 employees, of which 311 are corporate staff. The New York Office Properties segment has 128 employees and an additional 2,021 employees of Building Maintenance Services LLC, a wholly owned subsidiary. The Washington, DC Office Properties, Retail Properties and Merchandise Mart Properties segments have 232, 200 and 559 employees, respectively, and the Hotel Pennsylvania has 569 employees. The forgoing does not include employees of partially owned entities, including Americold Realty Trust, Toys or Alexander s, in which we own 47.6%, 32.7% and 32.8%, respectively.

SEGMENT DATA

We operate in the following business segments: New York Office Properties, Washington, DC Office Properties, Retail Properties, Merchandise Mart Properties, Temperature Controlled Logistics and Toys. Financial information related to our business segments for the years 2007, 2006 and 2005 is set forth in Note 20 Segment Information to our consolidated financial statements in this annual report on Form 10-K. The Merchandise Mart Properties segment has trade show operations in Canada and Switzerland. The Temperature Controlled Logistics segment manages one warehouse in Canada. The Toys segment operates in 505 locations internationally. In addition, we have one partially owned consolidated investment and three partially owned nonconsolidated investments in real estate partnerships located in India, which are included in the Other segment.

PRINCIPAL EXECUTIVE OFFICES

Our principal executive offices are located at 888 Seventh Avenue, New York, New York 10019; telephone (212) 894-7000.

MATERIALS AVAILABLE ON OUR WEBSITE

Copies of our annual report on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K, and amendments to those reports, as well as Reports on Forms 3, 4 and 5 regarding officers, trustees or 10% beneficial owners of us, filed or furnished pursuant to Section 13(a), 15(d) or 16(a) of the Securities Exchange Act of 1934 are available free of charge through our website (www.vno.com) as soon as reasonably practicable after they are electronically filed with, or furnished to, the Securities and Exchange Commission. We have also made available on our website copies of our Audit Committee Charter, Compensation Committee Charter, Corporate Governance and Nominating Committee Charter, Code of Business Conduct and Ethics and Corporate Governance Guidelines. In the event of any changes to these charters or the code or guidelines, changed copies will also be made available on our website. Copies of these documents are also available directly from us free of charge. Our website also includes other financial information about us, including certain non-GAAP financial measures, none of which is a part of this annual report on Form 10-K.

ITEM 1A. RISK FACTORS

Material factors that may adversely affect our business, operations and financial condition are summarized below.

REAL ESTATE INVESTMENTS' VALUE AND INCOME FLUCTUATE DUE TO VARIOUS FACTORS.

The value of real estate fluctuates depending on conditions in the general economy and the real estate business. These conditions may also limit our revenues and available cash.

The factors that affect the value of our real estate investments include, among other things:

- national, regional and local economic conditions;
- consequences of any armed conflict involving, or terrorist attack against, the United States;
- our ability to secure adequate insurance;
- local conditions such as an oversupply of space or a reduction in demand for real estate in the area;
- competition from other available space;
- whether tenants and users such as customers and shoppers consider a property attractive;
- the financial condition of our tenants, including the extent of tenant bankruptcies or defaults;
- whether we are able to pass some or all of any increased operating costs through to tenants;
- how well we manage our properties;
- fluctuations in interest rates;
- changes in real estate taxes and other expenses;
- changes in market rental rates;
- the timing and costs associated with property improvements and rentals;
- changes in taxation or zoning laws;
- government regulation;
- availability of financing on acceptable terms or at all;
- potential liability under environmental or other laws or regulations; and
- general competitive factors.

The rents we receive and the occupancy levels at our properties may decline as a result of adverse changes in any of these factors. If our rental revenues and/or occupancy levels decline, we generally would expect to have less cash available to pay our indebtedness and distribute to our shareholders. In addition, some of our major expenses, including mortgage payments, real estate taxes and maintenance costs, generally do not decline when the related rents decline.

Real estate is a competitive business.

Our business segments Office, Retail, Merchandise Mart Properties, Temperature Controlled Logistics, Toys R Us and Other operate in highly competitive environments. We have a large concentration of properties in the New York City metropolitan area and in the Washington, DC and Northern Virginia areas. We compete with a large number of real estate property owners and developers, some of which may be willing to

accept lower returns on their investments. Principal factors of competition are rent charged, attractiveness of location, the quality of the property and breadth and quality of services provided. Our success depends upon, among other factors, trends of the national, regional and local economies, financial condition and operating results of current and prospective tenants and customers, availability and cost of capital, construction and renovation costs, taxes, governmental regulations, legislation and population trends.

We depend on leasing space to tenants on economically favorable terms and collecting rent from tenants who may not be able to pay.

Our financial results depend significantly on leasing space in our properties to tenants on economically favorable terms. In addition, because a substantial majority of our income comes from renting of real property, our income, funds available to pay indebtedness and funds available for distribution to our shareholders will decrease if a significant number of our tenants cannot pay their rent or if we are not able to maintain our levels of occupancy on favorable terms. If a tenant does not pay its rent, we might not be able to enforce our rights as landlord without delays and might incur substantial legal costs.

Inflation may adversely affect our financial condition and results of operations.

Although inflation has not materially impacted our operations in the recent past, increased inflation could have a pronounced negative impact on our mortgage and debt interest and general and administrative expenses, as these costs could increase at a rate higher than our rents. Inflation could also have an adverse effect on consumer spending which could impact our tenants sales and, in turn, our percentage rents, where applicable.

Bankruptcy or insolvency of tenants may decrease our revenues and available cash.

From time to time, some of our tenants have declared bankruptcy, and other tenants may declare bankruptcy or become insolvent in the future. If a major tenant declares bankruptcy or becomes insolvent, the rental property at which it leases space may have lower revenues and operational difficulties. In the case of our shopping centers, the bankruptcy or insolvency of a major tenant could cause us to have difficulty leasing the remainder of the affected property. Our leases generally do not contain restrictions designed to ensure the creditworthiness of our tenants. As a result, the bankruptcy or insolvency of a major tenant could result in a lower level of net income and funds available for the payment of our indebtedness or for distribution to our shareholders.

We may incur costs to comply with environmental laws.

Our operations and properties are subject to various federal, state and local laws and regulations concerning the protection of the environment, including air and water quality, hazardous or toxic substances and health and safety. Under some environmental laws, a current or previous owner or operator of real estate may be required to investigate and clean up hazardous or toxic substances released at a property. The owner or operator may also be held liable to a governmental entity or to third parties for property damage or personal injuries and for investigation and clean-up costs incurred by those parties because of the contamination. These laws often impose liability without regard to whether the owner or operator knew of the release of the substances or caused the release. The presence of contamination or the failure to remediate contamination may impair our ability to sell or lease real estate or to borrow using the real estate as collateral. Other laws and regulations govern indoor and outdoor air quality including those that can require the abatement or removal of asbestos-containing materials in the event of damage, demolition, renovation or remodeling and also govern emissions of and exposure to asbestos fibers in the air. The maintenance and removal of lead paint and certain electrical equipment containing polychlorinated biphenyls (PCBs) and underground storage tanks are also regulated by federal and state laws. We are also subject to risks associated with human exposure to chemical or biological contaminants such as molds, pollens, viruses and bacteria which, above certain levels, can be alleged to be connected to allergic or other health effects and symptoms in susceptible individuals. We could incur fines for environmental compliance and be held liable for the costs of remedial action with respect to the foregoing regulated substances or tanks or related claims arising out of environmental contamination or human exposure at or from our properties.

Each of our properties has been subjected to varying degrees of environmental assessment. The environmental assessments did not, as of this date, reveal any environmental condition material to our business. However, identification of new compliance concerns or undiscovered areas of contamination, changes in the extent or known scope of contamination, discovery of additional sites, human exposure to the contamination or changes in cleanup or compliance requirements could result in significant costs to us.

Some of our potential losses may not be covered by insurance.

We carry commercial liability and all risk property insurance ((i) fire, (ii) flood, (iii) extended coverage, (iv) acts of terrorism as defined in the Terrorism Risk Insurance Program Reauthorization Act of 2007 (TRIPRA), which expires in December 2014, and (v) rental loss insurance) with respect to our assets. Our New York Office, Washington, DC Office, Retail and Merchandise Mart divisions have $1.5 billion of per occurrence all risk property insurance coverage, including terrorism coverage, in effect through September 15, 2008. AmeriCold has $250,000,000 of per occurrence all risk property insurance coverage, including terrorism coverage, in effect through January 1, 2009. Our California properties have earthquake insurance with coverage of $150,000,000 per occurrence, subject to a deductible in the amount of 5% of the value of the affected property, and a $150,000,000 annual aggregate limit.

In June 2007 we formed Penn Plaza Insurance Company, LLC (PPIC), a wholly owned consolidated subsidiary, to act as a re-insurer with respect to a portion of our earthquake insurance coverage and as a direct insurer for coverage for certified acts of terrorism and for nuclear, biological, chemical and radiological (NBCR) acts, as defined by TRIPRA. Coverage for certified acts of terrorism is fully reinsured by third party insurance companies and the Federal government with no exposure to PPIC. Prior to the formation of PPIC, we were uninsured for losses under NBCR coverage. Subsequently, we have $1.5 billion of NBCR coverage under TRIPRA, for which PPIC is responsible for 15% of each NBCR loss and the insurance company deductible of $1,000,000. We are ultimately responsible for any loss borne by PPIC.

We continue to monitor the state of the insurance market and the scope and costs of coverage for acts of terrorism. However, we cannot anticipate what coverage will be available on commercially reasonable terms in future policy years.

Our debt instruments, consisting of mortgage loans secured by our properties (which are generally non-recourse to us), senior unsecured notes, exchangeable senior debentures, convertible senior debentures and revolving credit agreements contain customary covenants requiring us to maintain insurance. Although we believe that we have adequate insurance coverage for purposes of these agreements, we may not be able to obtain an equivalent amount of coverage at reasonable costs in the future. Further, if lenders insist on greater coverage than we are able to obtain it could adversely affect our ability to finance and/or refinance our properties and expand our portfolio.

Because we operate one hotel property, we face the risks associated with the hospitality industry.

We own the Hotel Pennsylvania in New York City. If the hotel does not generate sufficient receipts, our cash flow would be decreased, which could reduce the amount of cash available for distribution to our shareholders. The following factors, among others, are common to the hotel industry, and may reduce the revenues generated by our hotel property:

- our hotel competes for guests with other hotels, a number of which have greater marketing and financial resources;
- if there is an increase in operating costs resulting from inflation and other factors, we may not be able to offset such increase by increasing room rates;
- our hotel is subject to the fluctuating and seasonal demands of business travelers and tourism;
- our hotel is subject to general and local economic and social conditions that may affect demand for travel in general, including war and terrorism; and
- physical condition, which may require substantial additional capital.

Because of the ownership structure of our hotel, we face potential adverse effects from changes to the applicable tax laws.

Under the Internal Revenue Code, REITs like us are not allowed to operate hotels directly or indirectly. Accordingly, we lease The Hotel Pennsylvania to our taxable REIT subsidiary, or TRS. While the TRS structure allows the economic benefits of ownership to flow to us, the TRS is subject to tax on its income from the operations of the hotel at the federal and state level. In addition, the TRS is subject to detailed tax regulations that affect how it may be capitalized and operated. If the tax laws applicable to a TRS are modified, we may be forced to modify the structure for owning the hotel, and such changes may adversely affect the cash flows from the hotel. In addition, the Internal Revenue Service, the United States Treasury Department and Congress frequently review federal income tax legislation, and we cannot predict whether, when or to what extent new federal tax laws, regulations, interpretations or rulings will be adopted. Any of such actions may prospectively or retroactively modify the tax treatment of the TRS and, therefore, may adversely affect our after-tax returns from the hotel.

Compliance or failure to comply with the Americans with Disabilities Act or other safety regulations and requirements could result in substantial costs.

The Americans with Disabilities Act generally requires that public buildings, including our properties, be made accessible to disabled persons. Noncompliance could result in the imposition of fines by the federal government or the award of damages to private litigants. From time to time persons have asserted claims against us with respect to some of our properties under this Act, but to date such claims have not resulted in any material expense or liability. If, under the Americans with Disabilities Act, we are required to make substantial alterations and capital expenditures in one or more of our properties, including the removal of access barriers, it could adversely affect our financial condition and results of operations, as well as the amount of cash available for distribution to our shareholders.

Our properties are subject to various federal, state and local regulatory requirements, such as state and local fire and life safety requirements. If we fail to comply with these requirements, we could incur fines or private damage awards. We do not know whether existing requirements will change or whether compliance with future requirements will require significant unanticipated expenditures that will affect our cash flow and results of operations.

OUR INVESTMENTS ARE CONCENTRATED IN THE NEW YORK AND WASHINGTON, DC METROPOLITAN AREAS. CIRCUMSTANCES AFFECTING THESE AREAS GENERALLY COULD ADVERSELY AFFECT OUR BUSINESS.

A significant portion of our properties are in the New York City/New Jersey and Washington, DC metropolitan areas and are affected by the economic cycles and risks inherent to those areas.

During 2007, approximately 71% of our EBITDA, excluding items that affect comparability, came from properties located in the New York City and Washington, DC metropolitan areas and in New Jersey. In addition, we may continue to concentrate a significant portion of our future acquisitions in these metropolitan areas or in other geographic real estate markets in the United States or abroad. Real estate markets are subject to economic downturns, as they have in the past, and we cannot predict how economic conditions will impact these markets in both the short and long term. Declines in the economy or a decline in the real estate markets in these areas could hurt our financial performance and the value of our properties. The factors affecting economic conditions in these regions include:

- space needs of the United States Government, including the effect of base closures and repositioning under the Defense Base Closure and Realignment Act of 2005, as amended;
- business layoffs or downsizing;
- industry slowdowns;
- relocations of businesses;
- changing demographics;
- increased telecommuting and use of alternative work places;
- financial performance and productivity of the publishing, advertising, financial, technology, retail, insurance and real estate industries;
- infrastructure quality; and
- any oversupply of, or reduced demand for, real estate.

It is impossible for us to assess the future effects of the current uncertain trends in the economic and investment climates of the geographic areas in which we concentrate, and more generally of the United States, or the real estate markets in these areas. If these conditions persist or if there is any local, national or global economic downturn, our businesses and future profitability may be adversely affected.

Terrorist attacks, such as those of September 11, 2001 in New York City and the Washington, DC area, may adversely affect the value of our properties and our ability to generate cash flow.

We have significant investments in large metropolitan areas, including the New York, Washington, DC, Chicago, Boston and San Francisco metropolitan areas. In the aftermath of a terrorist attack, tenants in these areas may choose to relocate their businesses to less populated, lower-profile areas of the United States that may be perceived to be less likely targets of future terrorist activity and fewer customers may choose to patronize businesses in these areas. This in turn would trigger a decrease in the demand for space in these areas, which could increase vacancies in our properties and force us to lease our properties on less favorable terms. As a result, the value of our properties and the level of our revenues and cash flows could decline materially.

WE MAY ACQUIRE OR SELL ADDITIONAL ASSETS OR ENTITIES OR DEVELOP ADDITIONAL PROPERTIES. OUR FAILURE OR INABILITY TO CONSUMMATE THESE TRANSACTIONS OR MANAGE THE RESULTS OF THESE TRANSACTIONS COULD ADVERSELY AFFECT OUR OPERATIONS AND FINANCIAL RESULTS.

We have grown rapidly through acquisitions. We may not be able to maintain this rapid growth and our failure to do so could adversely affect our stock price.

We have experienced rapid growth in recent years, increasing our total assets from approximately $565 million at December 31, 1997 to approximately $22.5 billion at December 31, 2007. We may not be able to maintain a similar rate of growth in the future or manage our growth effectively. Our failure to do so may have a material adverse effect on our financial condition and results of operations and ability to pay dividends to our shareholders.

We may acquire or develop properties or acquire other real estate related companies and this may create risks.

We may acquire or develop properties or acquire other real estate related companies when we believe that an acquisition or development is consistent with our business strategies. We may not, however, succeed in consummating desired acquisitions or in completing developments on time or within budget. In addition, we may face competition in pursuing acquisition or development opportunities that could increase our costs. When we do pursue a project or acquisition, we may not succeed in leasing newly developed or acquired properties at rents sufficient to cover our costs of acquisition and development or in operating the businesses we acquired. Difficulties in integrating acquisitions may prove costly or time-consuming and could divert management s attention. Acquisitions or developments in new markets or industries where we do not have the same level of market knowledge may result in poorer than anticipated performance. We may also abandon acquisition or development opportunities that we have begun pursuing and consequently fail to recover expenses already incurred and have devoted management time to a matter not consummated. Furthermore, our acquisitions of new properties or companies will expose us to the liabilities of those properties or companies, some of which we may not be aware at the time of acquisition. In addition, development of our existing properties presents similar risks.

From time to time we have made, and in the future we may seek to make, one or more material acquisitions. The announcement of such a material acquisition may result in a significant decline in the price of our common shares.

We are continuously looking at material transactions that we will believe will maximize shareholder value. However, an announcement by us of one or more significant acquisitions could result in a quick and significant decline in the price of our common shares and convertible and exchangeable securities.

It may be difficult to buy and sell real estate quickly.

Real estate investments are relatively difficult to buy and sell quickly. Consequently, we may have limited ability to vary our portfolio promptly in response to changes in economic or other conditions.

We may not be permitted to dispose of certain properties or pay down the debt associated with those properties when we might otherwise desire to do so without incurring additional costs.

As part of an acquisition of a property, including our January 1, 2002 acquisition of Charles E. Smith Commercial Realty L.P. s 13.0 million square foot portfolio, we may agree, and in the case of Charles E. Smith Commercial Realty L.P. did agree, with the seller that we will not dispose of the acquired properties or reduce the mortgage indebtedness on them for significant periods of time unless we pay certain of the resulting tax costs of the seller. These agreements could result in our holding on to properties that we would otherwise sell and not pay down or refinance indebtedness that we would otherwise pay down or refinance.

On January 1, 2002, we completed the acquisition of the 66% interest in Charles E. Smith Commercial Realty L.P. that we did not previously own. The terms of the merger restrict our ability to sell or otherwise dispose of, or to finance or refinance, the properties formerly owned by Charles E. Smith Commercial Realty L.P., which could result in our inability to sell these properties at an opportune time and increased costs to us.

Subject to limited exceptions, we are restricted from selling or otherwise transferring or disposing of certain properties located in the Crystal City area of Arlington, Virginia for a period of 12 years. These restrictions, which currently cover approximately 13.0 million square feet of space, could result in our inability to sell these properties at an opportune time and increase costs to us.

From time to time we make investments in companies over which we do not have sole control. Some of these companies operate in industries that differ from our current operations, with different risks than investing in real estate.

From time to time we make debt or equity investments in other companies that we may not control or over which we may not have sole control. These investments include but are not limited to: Alexander s, Inc., Toys, The Lexington Master Limited Partnership, GMH Communities L.P. and equity and mezzanine investments in other entities that have significant real estate assets. Although these businesses generally have a significant real estate component, certain operate in businesses that are different from our primary lines of business including, without limitation, operating or managing toy stores, department stores, student and military housing facilities. Consequently, our investment in these businesses, among other risks, subjects us to the operating and financial risks of industries other than real estate and to the risk that we do not have sole control over the operations of these businesses. From time to time we may make additional investments in or acquire other entities that may subject us to additional similar risks. Our investments in entities over which we do not have sole control, including joint ventures, present additional risks such as our having differing objectives than our partners or the entities in which we invest, or our becoming involved in disputes, or competing with those persons. In addition, we rely on the internal controls and financial reporting controls of these entities and their failure to comply with applicable standards may adversely affect us.

We are subject to risks that affect the general retail environment.

A substantial proportion of our properties are in the retail shopping center real estate market and we have a significant investment in retailers such as Toys. See *Our investment in Toys R Us, Inc. subjects us to risks different from our other lines of business and may result in increased seasonality and volatility in our reported earnings* below. This means that we are subject to factors that affect the retail environment generally, including the level of consumer spending and consumer confidence, the threat of terrorism and increasing competition from discount retailers, outlet malls, retail websites and catalog companies. These factors could adversely affect the financial condition of our retail tenants and the retailers in which we hold an investment and the willingness of retailers to lease space in our shopping centers.

We depend upon our anchor tenants to attract shoppers.

We own several regional malls and other shopping centers that are typically anchored by well-known department stores and other tenants who generate shopping traffic at the mall or shopping center. The value of our properties would be adversely affected if tenants or anchors failed to meet their contractual obligations, sought concessions in order to continue operations or ceased their operations. If the sales of stores operating in our properties were to decline significantly due to economic conditions, closing of anchors or for other reasons, tenants may be unable to pay their minimum rents or expense recovery charges. In the event of a default by a tenant or anchor, we may experience delays and costs in enforcing our rights as landlord.

Our investment in Toys R Us, Inc. subjects us to risks different from our other lines of business and may result in increased seasonality and volatility in our reported earnings.

On July 21, 2005, a joint venture that we own equally with Bain Capital and Kohlberg Kravis Roberts & Co. acquired Toys R Us, Inc. (Toys). Because Toys is a retailer, its operations subject us to the risks of a retail company that are different than those presented by our other lines of business. The business of Toys is highly seasonal. Historically, Toys fourth quarter net income accounts for more than 80% of its fiscal year net income. In addition, our fiscal year ends on December 31 whereas, as is common for retailers, Toys fiscal year ends on the Saturday nearest to January 31. Therefore, we record our pro-rata share of Toys net earnings on a one quarter-lag basis. For example, our financial results for the year ended December 31, 2007 include Toys financial results for its first, second and third quarters ended October 28, 2006, as well as Toys fourth quarter results of 2005. Because of the seasonality of Toys, our reported net income will likely show increased volatility. We may also, in the future and from time to time, invest in other businesses that may report financial results that are more volatile than our historical financial results.

We invest in subordinated or mezzanine debt of certain entities that have significant real estate assets. These investments involve greater risk of loss than investments in senior mortgage loans.

We invest, and may in the future invest, in subordinated or mezzanine debt of certain entities that have significant real estate assets. As of December 31, 2007, our mezzanine debt securities have an aggregate carrying amount of $492,339,000. These investments, which are subordinate to the mortgage loans secured by the real property, are generally secured by pledges of the equity interests of the entities owning the underlying real estate. These investments involve greater risk of loss than investments in senior mortgage loans which are secured by real property. If a borrower defaults on debt to us or on debt senior to us, or declares bankruptcy, we may not be able to recover some or all of our investment. The value of the assets securing or supporting our investments could deteriorate over time due to factors beyond our control, including acts or omissions by owners, changes in business, economic or market conditions, or foreclosure. Such deteriorations in value may result in the recognition of impairment losses on our statement of operations. In addition, there may be significant delays and costs associated with the process of foreclosing on collateral securing or supporting our investments.

We evaluate the collectibility of both interest and principal of each of our loans, if circumstances warrant, to determine whether they are impaired. A loan is impaired when based on current information and events, it is probable that we will be unable to collect all amounts due according to the existing contractual terms. When a loan is impaired, the amount of the loss accrual is calculated by comparing the carrying amount of the investment to the value determined by discounting the expected future cash flows at the loan s effective interest rate or, as a practical expedient, to the value of the collateral if the loan is collateral dependent. There can be no assurance that our estimates of collectible amounts will not change over time or that they will be representative of the amounts we actually collect, including amounts we would collect if we chose to sell these investments before their maturity. If we collect less than our estimates, we will record charges which could be material.

We invest in marketable equity securities of companies that have significant real estate assets. The value of these investments may decline as a result of operating performance or economic or market conditions.

We invest, and may in the future invest, in marketable equity securities of publicly-traded real estate companies or companies that have significant real estate assets. As of December 31, 2007, our marketable securities have an aggregate carrying amount of $323,106,000. Significant declines in the value of these investments due to operating performance or economic or market conditions may result in the recognition of impairment losses on our statement of operations.

OUR ORGANIZATIONAL AND FINANCIAL STRUCTURE GIVES RISE TO OPERATIONAL AND FINANCIAL RISKS.

We May Not Be Able to Obtain Capital to Make Investments.

We depend primarily on external financing to fund the growth of our business. This is because one of the requirements of the Internal Revenue Code of 1986, as amended, for a REIT is that it distribute 90% of its net taxable income, excluding net capital gains, to its shareholders. There is a separate requirement to distribute net capital gains or pay a corporate level tax in lieu thereof. Our access to debt or equity financing depends on the willingness of third parties to lend or make equity investments and on conditions in the capital markets generally. We and other companies in the real estate industry have experienced limited availability of financing from time to time. Although we believe that we will be able to finance any investments we may wish to make in the foreseeable future, new financing may not be available on acceptable terms.

For information about our available sources of funds, see Management s Discussion and Analysis of Financial Condition and Results of Operations Liquidity and Capital Resources and the notes to the consolidated financial statements in this annual report on Form 10-K.

Vornado Realty Trust depends on dividends and distributions from its direct and indirect subsidiaries. The creditors and preferred security holders of these subsidiaries are entitled to amounts payable to them by the subsidiaries before the subsidiaries may pay any dividends or distributions to Vornado Realty Trust.

Substantially all of Vornado Realty Trust s assets are held through its Operating Partnership that holds substantially all of its properties and assets through subsidiaries. The Operating Partnership s cash flow is dependent on cash distributions to it by its subsidiaries, and in turn, substantially all of Vornado Realty Trust s cash flow is dependent on cash distributions to it by the Operating Partnership. The creditors of each of Vornado Realty Trust s direct and indirect subsidiaries are entitled to payment of that subsidiary s obligations to them, when due and payable, before distributions may be made by that subsidiary to its equity holders. Thus, the Operating Partnership s ability to make distributions to holders of its units depends on its subsidiaries ability first to satisfy their obligations to their creditors and then to make distributions to the Operating Partnership. Likewise, Vornado Realty Trust s ability to pay dividends to holders of common and preferred shares depends on the Operating Partnership s ability first to satisfy its obligations to its creditors and make distributions payable to holders of preferred units and then to make distributions to Vornado Realty Trust.

Furthermore, the holders of preferred units of the Operating Partnership are entitled to receive preferred distributions before payment of distributions to holders of common units of the Operating Partnership, including Vornado Realty Trust. Thus, Vornado Realty Trust s ability to pay dividends to holders of its shares and satisfy its debt obligations depends on the Operating Partnership s ability first to satisfy its obligations to its creditors and make distributions payable to holders of preferred units and then to make distributions to Vornado Realty Trust. As of December 31, 2007, there were nine series of preferred units of the Operating Partnership not held by Vornado Realty Trust that have preference over Vornado Realty Trust common shares with a total liquidation value of $399,347,000.

In addition, Vornado Realty Trust s participation in any distribution of the assets of any of its direct or indirect subsidiaries upon the liquidation, reorganization or insolvency, is only after the claims of the creditors, including trade creditors and preferred security holders, are satisfied.

We have indebtedness, and this indebtedness, and its cost, may increase.

As of December 31, 2007, we had approximately $12.952 billion of total debt outstanding, including our pro rata share of debt of partially owned entities. Our ratio of total debt to total enterprise value was approximately 47%. When we say enterprise value in the preceding sentence, we mean market equity value of Vornado Realty Trust s common and preferred shares plus total debt outstanding, including our pro rata share of debt of partially owned entities. In the future, we may incur additional debt, and thus increase our ratio of total debt to total enterprise value, to finance acquisitions or property developments. If our level of indebtedness increases, there may be an increased risk of a credit rating downgrade or a default on our obligations that could adversely affect our financial condition and results of operations. In addition, in a rising interest rate environment, the cost of our existing variable rate debt and any new debt or other market rate security or instrument may increase.

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Covenants in our debt instruments could adversely affect our financial condition and our acquisitions and development activities.

The mortgages on our properties contain customary covenants such as those that limit our ability, without the prior consent of the lender, to further mortgage the applicable property or to discontinue insurance coverage. Our unsecured credit facilities, unsecured debt securities and other loans that we may obtain in the future contain customary restrictions, requirements and other limitations on our ability to incur indebtedness, including covenants that limit our ability to incur debt based upon the level of our ratio of total debt to total assets, our ratio of secured debt to total assets, our ratio of EBITDA to interest expense, and fixed charges, and that require us to maintain a certain level of unencumbered assets to unsecured debt. Our ability to borrow under these facilities is subject to compliance with certain financial and other covenants. In addition, failure to comply with our covenants could cause a default under the applicable debt instrument, and we may then be required to repay such debt with capital from other sources. Under those circumstances, other sources of capital may not be available to us, or be available only on unattractive terms. Additionally, our ability to satisfy current or prospective lenders insurance requirements may be adversely affected if lenders generally insist upon greater insurance coverage against acts of terrorism than is available to us in the marketplace or on commercially reasonable terms.

We rely on debt financing, including borrowings under our unsecured credit facilities, issuances of unsecured debt securities and debt secured by individual properties, to finance acquisitions and development activities and for working capital. If we are unable to obtain debt financing from these or other sources, or refinance existing indebtedness upon maturity, our financial condition and results of operations would likely be adversely affected. If we breach covenants in our debt agreements, the lenders can declare a default and, if the debt is secured, can take possession of the property securing the defaulted loan.

Vornado Realty Trust may fail to qualify or remain qualified as a REIT and may be required to pay income taxes at corporate rates.

Although we believe that we will remain organized and will continue to operate so as to qualify as a REIT for federal income tax purposes, we may fail to remain qualified in this way. Qualification as a REIT for federal income tax purposes is governed by highly technical and complex provisions of the Internal Revenue Code for which there are only limited judicial or administrative interpretations. Our qualification as a REIT also depends on various facts and circumstances that are not entirely within our control. In addition, legislation, new regulations, administrative interpretations or court decisions may significantly change the tax laws with respect to the requirements for qualification as a REIT or the federal income tax consequences of qualifying as a REIT.

If, with respect to any taxable year, we fail to maintain our qualification as a REIT and do not qualify under statutory relief provisions, we could not deduct distributions to shareholders in computing our taxable income and would have to pay federal income tax on our taxable income at regular corporate rates. The federal income tax payable would include any applicable alternative minimum tax. If we had to pay federal income tax, the amount of money available to distribute to shareholders and pay our indebtedness would be reduced for the year or years involved, and we would no longer be required to distribute money to shareholders. In addition, we would also be disqualified from treatment as a REIT for the four taxable years following the year during which qualification was lost, unless we were entitled to relief under the relevant statutory provisions. Although we currently intend to operate in a manner designed to allow us to qualify as a REIT, future economic, market, legal, tax or other considerations may cause us to revoke the REIT election or fail to qualify as a REIT.

We face possible adverse changes in tax laws, which may result in an increase in our tax liability.

From time to time changes in state and local tax laws or regulations are enacted, which may result in an increase in our tax liability. The shortfall in tax revenues for states and municipalities in recent years may lead to an increase in the frequency and size of such changes. If such changes occur, we may be required to pay additional taxes on our assets or income. These increased tax costs could adversely affect our financial condition and results of operations and the amount of cash available for payment of dividends.

Loss of our key personnel could harm our operations and adversely affect the value of our common shares.

We are dependent on the efforts of Steven Roth, the Chairman of the Board of Trustees and Chief Executive Officer of Vornado Realty Trust, and Michael D. Fascitelli, the President of Vornado Realty Trust. While we believe that we could find replacements for these key personnel, the

loss of their services could harm our operations and adversely affect the value of our common shares.

VORNADO REALTY TRUST'S CHARTER DOCUMENTS AND APPLICABLE LAW MAY HINDER ANY ATTEMPT TO ACQUIRE US.

Our Amended and Restated Declaration of Trust sets limits on the ownership of our shares.

Generally, for Vornado Realty Trust to maintain its qualification as a REIT under the Internal Revenue Code, not more than 50% in value of the outstanding shares of beneficial interest of Vornado Realty Trust may be owned, directly or indirectly, by five or fewer individuals at any time during the last half of Vornado Realty Trust s taxable year. The Internal Revenue Code defines individuals for purposes of the requirement described in the preceding sentence to include some types of entities. Under Vornado Realty Trust s Amended and Restated Declaration of Trust, as amended, no person may own more than 6.7% of the outstanding common shares of any class, or 9.9% of the outstanding preferred shares of any class, with some exceptions for persons who held common shares in excess of the 6.7% limit before Vornado Realty Trust adopted the limit and other persons approved by Vornado Realty Trust s Board of Trustees. These restrictions on transferability and ownership may delay, deter or prevent a change in control of Vornado Realty Trust or other transaction that might involve a premium price or otherwise be in the best interest of the shareholders. We refer to Vornado Realty Trust s Amended and Restated Declaration of Trust, as amended, as the declaration of trust.

We have a classified Board of Trustees and that may reduce the likelihood of certain takeover transactions.

Vornado Realty Trust s Board of Trustees is divided into three classes of trustees. Trustees of each class are chosen for three-year staggered terms. Staggered terms of trustees may reduce the possibility of a tender offer or an attempt to change control of Vornado Realty Trust, even though a tender offer or change in control might be in the best interest of Vornado Realty Trust s shareholders.

We may issue additional shares in a manner that could adversely affect the likelihood of certain takeover transactions.

Vornado Realty Trust s declaration of trust authorizes the Board of Trustees to:

- cause Vornado Realty Trust to issue additional authorized but unissued common shares or preferred shares;
- classify or reclassify, in one or more series, any unissued preferred shares;
- set the preferences, rights and other terms of any classified or reclassified shares that Vornado Realty Trust issues; and
- increase, without shareholder approval, the number of shares of beneficial interest that Vornado Realty Trust may issue.

The Board of Trustees could establish a series of preferred shares whose terms could delay, deter or prevent a change in control of Vornado Realty Trust or other transaction that might involve a premium price or otherwise be in the best interest of Vornado Realty Trust s shareholders, although the Board of Trustees does not now intend to establish a series of preferred shares of this kind. Vornado Realty Trust s declaration of trust and bylaws contain other provisions that may delay, deter or prevent a change in control of Vornado Realty Trust or other transaction that might involve a premium price or otherwise be in the best interest of our shareholders.

The Maryland General Corporation Law contains provisions that may reduce the likelihood of certain takeover transactions.

Under the Maryland General Corporation Law, as amended, which we refer to as the MGCL, as applicable to real estate investment trusts, certain business combinations, including certain mergers, consolidations, share exchanges and asset transfers and certain issuances and reclassifications of equity securities, between a Maryland real estate investment trust and any person who beneficially owns ten percent or more of the voting power of the trust s shares or an affiliate or an associate, as defined in the MGCL, of the trust who, at any time within the two-year period before the date in question, was the beneficial owner of ten percent or more of the voting power of the then outstanding voting shares of

beneficial interest of the trust, which we refer to as an interested shareholder, or an affiliate of the interested shareholder, are prohibited for five years after the most recent date on which the interested shareholder becomes an interested shareholder. After that five-year period, any business combination of these kinds must be recommended by the board of trustees of the trust and approved by the affirmative vote of at least (a) 80% of the votes entitled to be cast by holders of outstanding shares of beneficial interest of the trust and (b) two-thirds of the votes entitled to be cast by holders of voting shares of the trust other than shares held by the interested shareholder with whom, or with whose affiliate, the business combination is to be effected, unless, among other conditions, the trust s common shareholders receive a minimum price, as defined in the MGCL, for their shares and the consideration is received in cash or in the same form as previously paid by the interested shareholder for its common shares.

The provisions of the MGCL do not apply, however, to business combinations that are approved or exempted by the board of trustees of the applicable trust before the interested shareholder becomes an interested shareholder, and a person is not an interested shareholder if the board of trustees approved in advance the transaction by which the person otherwise would have become an interested shareholder.

In approving a transaction, the Board may provide that its approval is subject to compliance, at or after the time of approval, with any terms and conditions determined by the Board. Vornado Realty Trust s Board has adopted a resolution exempting any business combination between any trustee or officer of Vornado Realty Trust, or their affiliates, and Vornado Realty Trust. As a result, the trustees and officers of Vornado Realty Trust and their affiliates may be able to enter into business combinations with Vornado Realty Trust that may not be in the best interest of shareholders. With respect to business combinations with other persons, the business combination provisions of the MGCL may have the effect of delaying, deferring or preventing a change in control of Vornado Realty Trust or other transaction that might involve a premium price or otherwise be in the best interest of the shareholders. The business combination statute may discourage others from trying to acquire control of Vornado Realty Trust and increase the difficulty of consummating any offer.

We may change our policies without obtaining the approval of our shareholders.

Our operating and financial policies, including our policies with respect to acquisitions of real estate or other companies, growth, operations, indebtedness, capitalization and dividends, are exclusively determined by our Board of Trustees. Accordingly, our shareholders do not control these policies.

OUR OWNERSHIP STRUCTURE AND RELATED-PARTY TRANSACTIONS MAY GIVE RISE TO CONFLICTS OF INTEREST.

Steven Roth and Interstate Properties may exercise substantial influence over us. They and some of our other trustees and officers have interests or positions in other entities that may compete with us.

As of December 31, 2007, Interstate Properties, a New Jersey general partnership, and its partners owned approximately 8.3% of the common shares of Vornado Realty Trust and approximately 27.2% of the common stock of Alexander s, Inc. Steven Roth, David Mandelbaum and Russell B. Wight, Jr. are the three partners of Interstate Properties. Mr. Roth is the Chairman of the Board and Chief Executive Officer of Vornado Realty Trust, the managing general partner of Interstate Properties and the Chairman of the Board and Chief Executive Officer of Alexander s. Messrs. Wight and Mandelbaum are trustees of Vornado Realty Trust and also directors of Alexander s.

As of December 31, 2007, the Operating Partnership owned 32.8% of the outstanding common stock of Alexander s. Alexander s is a REIT engaged in leasing, managing, developing and redeveloping properties, focusing primarily on the locations where its department stores operated before they ceased operations in 1992. Alexander s has seven properties, which are located in the New York City metropolitan area. Mr. Roth and Mr. Fascitelli, the President and a trustee of Vornado Realty Trust, are directors of Alexander s. Messrs. Mandelbaum, West and Wight are trustees of Vornado Realty Trust and are directors of Alexander s.

Because of these overlapping interests, Mr. Roth and Interstate Properties and its partners may have substantial influence over Vornado Realty Trust and on the outcome of any matters submitted to Vornado Realty Trust shareholders for approval. In addition, certain decisions concerning our operations or financial structure may present conflicts of interest among Messrs. Roth, Mandelbaum and Wight and Interstate Properties and our other equity or debt holders. In addition, Mr. Roth, Interstate Properties and its partners, and Alexander s currently and may in the future engage in a wide variety of activities in the real estate business which may result in conflicts of interest with respect to matters affecting us, such as which of these entities or persons, if any, may take advantage of potential business opportunities, the business focus of these entities, the types of properties and geographic locations in which these entities make investments, potential competition between business activities conducted, or sought to be conducted, competition for properties and tenants, possible corporate transactions such as acquisitions and other strategic decisions affecting the future of these entities.

Vornado Realty Trust currently manages and leases the real estate assets of Interstate Properties under a management agreement for which it receives an annual fee equal to 4% of base rent and percentage rent and certain other commissions. The management agreement has a term of one year and is automatically renewable unless terminated by either of the parties on 60 days notice at the end of the term. Vornado Realty Trust earned $800,000, $798,000, and $791,000 of management fees under the management agreement for the years ended December 31, 2007, 2006 and 2005. Because of the relationship among Vornado Realty Trust, Interstate Properties and Messrs. Roth, Mandelbaum and Wight, as described above, the terms of the management agreement and any future agreements between Vornado Realty Trust and Interstate Properties may not be comparable to those Vornado Realty Trust could have negotiated with an unaffiliated third party.

There may be conflicts of interest between Alexander s and us.

As of December 31, 2007, the Operating Partnership owned 32.8% of the outstanding common stock of Alexander s. Alexander s is a REIT engaged in leasing, managing, developing and redeveloping properties, focusing primarily on the locations where its department stores operated before they ceased operations in 1992. Alexander s has seven properties. Interstate Properties, which is described above, and its partners owned an additional 27.2% of the outstanding common stock of Alexander s, as of December 31, 2007. Mr. Roth, Chairman of the Board and Chief Executive Officer of Vornado Realty Trust, is Chief Executive Officer, a director of Alexander s and managing general partner of Interstate, and Mr. Fascitelli, President and a trustee of Vornado Realty Trust, is President and a director of Alexander s. Messrs. Mandelbaum, West and Wight, trustees of us, are also directors of Alexander s and general partners of Interstate. Alexander s common stock is listed on the New York Stock Exchange under the symbol ALX.

The Operating Partnership manages, develops and leases the Alexander s properties under management and development agreements and leasing agreements under which the Operating Partnership receives annual fees from Alexander s. These agreements have a one-year term expiring in March of each year and are all automatically renewable. Because Vornado Realty Trust and Alexander s share common senior management and because a majority of the trustees of Vornado Realty Trust also constitute the majority of the directors of Alexander s, the terms of the foregoing agreements and any future agreements between us and Alexander s may not be comparable to those we could have negotiated with an unaffiliated third party.

For a description of Interstate Properties ownership of Vornado Realty Trust and Alexander s, see Steven Roth and Interstate Properties may exercise substantial influence over us. They and some of our other trustees and officers have interests or positions in other entities that may compete with us above.

THE NUMBER OF SHARES OF VORNADO REALTY TRUST AND THE MARKET FOR THOSE SHARES GIVE RISE TO VARIOUS RISKS.

Vornado Realty Trust has many shares available for future sale, which could hurt the market price of its shares.

As of December 31, 2007, we had authorized but unissued, 96,923,394 common shares of beneficial interest, $.04 par value, and 76,016,023 preferred shares of beneficial interest, no par value, of which 68,016,023 preferred shares have not been reserved and remain available for issuance as a newly-designated class of preferred. We may issue these authorized but unissued shares from time to time in public or private offerings or in connection with acquisitions.

In addition, as of December 31, 2007, 14,556,397 common shares were reserved for issuance upon redemption of Operating Partnership common units. Some of these shares may be sold in the public market after registration under the Securities Act under registration rights agreements between Vornado Realty Trust and some holders of common units of the Operating Partnership. These shares may also be sold in the public market under Rule 144 under the Securities Act or other available exemptions from registration. In addition, we have reserved a number of common shares for issuance under employee benefit plans, and these common shares will be available for sale from time to time. We have awarded shares of restricted stock and granted options to purchase additional common shares to some of our executive officers and employees. Of the authorized but unissued common and preferred shares above, 51,052,118 common and 8,000,000 preferred shares, in the aggregate, were reserved for issuance upon the redemption of Operating Partnership units, conversion of outstanding convertible securities, under benefit plans or for other activity not directly under our control.

We cannot predict the effect that future sales of Vornado Realty Trust common and preferred shares or Operating Partnership common and preferred units will have on the market prices of Vornado Realty Trust s outstanding shares.

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Changes in market conditions could hurt the market price of Vornado Realty Trust s shares.

The value of our common and preferred shares depends on various market conditions, which may change from time to time. Among the market conditions that may affect the value of our common and preferred shares are the following:

- the extent of institutional investor interest in us;
- the reputation of REITs and real estate investments generally and the attractiveness of REIT equity securities in comparison to other equity securities, including securities issued by other real estate companies, and fixed income securities;
- our financial condition and performance; and
- general financial market and economic conditions.

The stock market in recent years has experienced extreme price and volume fluctuations that have often been unrelated or disproportionate to the operating performance of companies.

Increased market interest rates may hurt the value of Vornado Realty Trust s common and preferred shares.

We believe that investors consider the distribution rate on REIT shares, expressed as a percentage of the price of the shares, relative to market interest rates as an important factor in deciding whether to buy or sell the shares. If market interest rates go up, prospective purchasers of REIT shares may expect a higher distribution rate. Higher interest rates would likely increase our borrowing costs and might decrease funds available for distribution. Thus, higher market interest rates could cause the market price of Vornado Realty Trust s common and preferred shares to decline.

ITEM 1B. UNRESOLVED STAFF COMMENTS

There are no unresolved comments from the staff of the Securities Exchange Commission as of the date of this Annual Report on Form 10-K.

ITEM 2. PROPERTIES

We own New York Office Properties, Washington, DC Office Properties, Retail properties, Merchandise Mart properties and Temperature Controlled Logistics refrigerated warehouses. We also have investments in Toys R Us, Alexander s, The Lexington Master Limited Partnership, GMH Communities L.P., Hotel Pennsylvania and industrial buildings. Below are the details of our properties by operating segment.

NEW YORK OFFICE PROPERTIES

Our New York Office Properties segment contains 16.0 million square feet, including 15.0 million square feet of office space, 851,000 square feet of retail space and 183,000 square feet of showroom space. In addition, the New York Office Properties contain six garages totaling 368,000 square feet (1,739 spaces) which are managed by or leased to third parties. The garage space is excluded from the statistics provided in this section.

Occupancy and average annual escalated rent per square foot, excluding garage space:

As of December 31,	Rentable Square Feet	Occupancy Rate	Average Annual Escalated Rent Per Square Foot (excluding retail space)
2007	15,994,000	97.6%	$ 49.34
2006	13,692,000	97.5%	46.33
2005	12,972,000	96.0%	43.67
2004	12,989,000	95.5%	42.22
2003	12,829,000	95.1%	40.68

2007 New York Office Properties rental revenue by tenants industry:

Industry	Percentage
Retail	15%
Finance	8%
Publishing	7%
Government	7%
Banking	7%
Legal	6%
Communications	5%
Insurance	5%
Technology	4%
Pharmaceuticals	4%
Real Estate	3%
Service Contractors	3%
Not-for-Profit	3%
Engineering	2%
Advertising	1%
Health Services	1%
Other	19%
	100%

New York Office Properties lease terms generally range from five to seven years for smaller tenant spaces to as long as 15 years for major tenants, and may include extension options at market rates. Leases typically provide for step-ups in rent periodically over the term of the lease and pass through to tenants the tenant s share of increases in real estate taxes and operating expenses over a base year. Electricity is provided to tenants on a sub-metered basis or included in rent based on surveys and adjusted for subsequent utility rate increases. Leases also typically provide for tenant improvement allowances for all or a portion of the tenant s initial construction costs of its premises.

NEW YORK OFFICE PROPERTIES - CONTINUED

Tenants accounting for 2% or more of 2007 New York Office Properties total revenues:

Tenant	Square Feet Leased	2007 Revenues	Percentage of New York City Office Revenues	Percentage of Total Company Revenues
AXA Equitable Life Insurance (AXA) (1)	815,000	$ 30,450,000	3.3%	0.9%
Limited Brands	382,000	28,844,000	3.1%	0.9%
The McGraw-Hill Companies, Inc.	536,000	23,645,000	2.6%	0.7%
Macy s, Inc.	476,000	24,004,000	2.6%	0.7%
VNU Inc.	372,000	18,788,000	2.0%	0.6%

(1) On December 28, 2007, AXA s lease agreement was modified, pursuant to which AXA will surrender approximately 400,000 square feet in the first quarter of 2009 and extend their lease for the remaining space (included in leasing activity below) which was scheduled to expire in 2011 to 2023.

2007 New York Office Leasing Activity:

Location	Square Feet	Average Initial Rent Per Square Foot (1)
1290 Avenue of the Americas	452,000	$ 84.07
One Penn Plaza	239,000	63.87
770 Broadway	152,000	69.00
Eleven Penn Plaza	135,000	56.31
888 Seventh Avenue	112,000	107.01
350 Park Avenue	101,000	106.42
Two Penn Plaza	74,000	59.00
57th Street	46,000	46.56
595 Madison	39,000	66.38
40 Fulton Street	39,000	44.11
150 East 58th Street	37,000	65.66
90 Park Avenue	35,000	79.41
330 Madison Avenue	35,000	47.99
866 U.N. Plaza	32,000	49.33
330 West 34th Street	31,000	53.26
640 Fifth Avenue	28,000	94.50
909 Third Avenue	20,000	65.00
1740 Broadway	16,000	67.52
20 Broad Street	7,000	35.25
Total	1,630,000	73.80
Vornado s Ownership Interest	1,445,000	73.74

(1) Most leases include periodic step-ups in rent, which are not reflected in the initial rent per square foot leased.

In addition to the office space noted above, in 2007 we leased 24,000 square feet of retail space contained in the above office buildings at a weighted average initial rent of $217.90 per square foot.

NEW YORK OFFICE PROPERTIES - CONTINUED

Lease expirations as of December 31, 2007 assuming none of the tenants exercise renewal options:

Office Space:			Percentage of	Annual Escalated Rent of Expiring Leases	
			New York		Per
	Number of	Square Feet of	Office		Square
Year	**Expiring Leases**	**Expiring Leases**	**Square Feet**	**Total**	**Foot**
Office Space:					
Month to month	71	143,000	0.9%	$6,249,000	$ 43.70
2008	80	642,000 (1)	4.0%	30,637,000	47.72
2009	150	910,000	5.7%	45,678,000	50.20
2010	110	1,384,000	8.7%	64,788,000	46.81
2011	66	1,321,000	8.3%	67,486,000	51.09
2012	77	1,603,000	10.0%	77,708,000	48.48
2013	32	749,000	4.7%	29,358,000	39.20
2014	49	573,000	3.6%	29,032,000	50.67
2015	47	2,078,000	13.0%	105,956,000	50.99
2016	39	899,000	5.6%	42,705,000	47.50
2017	32	847,000	5.3%	51,690,000	61.03
Retail Space (contained in office buildings)					
Month to month	4	20,000	0.1%	689,000	34.45
2008	10	38,000	0.2%	4,010,000	105.53
2009	5	19,000	0.1%	3,378,000	177.79
2010	7	12,000	0.1%	1,217,000	101.42
2011	5	21,000	0.1%	1,060,000	50.48
2012	9	59,000	0.4%	5,414,000	91.76
2013	11	40,000	0.3%	4,404,000	110.10
2014	8	68,000	0.4%	13,666,000	200.97
2015	9	32,000	0.2%	6,536,000	204.25
2016	4	319,000	2.0%	16,202,000	50.79
2017	3	39,000	0.2%	2,699,000	69.21

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(1) Excludes 492,000 square feet at 909 Third Avenue leased to the U.S. Post Office through 2038 (including six five-year renewal options) for which the annual escalated rent is $9.97 per square foot.

NEW YORK OFFICE PROPERTIES - CONTINUED

New York Office Properties owned by us as of December 31, 2007:

Location	Approximate Leasable Building Square Feet	Percent Leased	Encumbrances (in thousands)
NEW YORK (Manhattan)			
Penn Plaza:			
One Penn Plaza (ground leased through 2098)	2,407,000	98.1%	$
Two Penn Plaza	1,562,000	98.1%	292,000
Eleven Penn Plaza	1,049,000	96.1%	210,338
100 West 33rd Street	845,000	94.2%	159,361
330 West 34th Street (ground leased through 2148)	637,000	99.6%	
	6,500,000	97.4%	661,699
Rockefeller Center:			
1290 Avenue of the Americas	2,004,000	99.9%	454,166
East Side:			
909 Third Avenue (ground leased through 2063)	1,315,000	100.0%	217,266
150 East 58th Street	529,000	96.5%	
	1,844,000	99.0%	217,266
West Side:			
888 Seventh Avenue (ground leased through 2067)	849,000	97.7%	318,554
1740 Broadway	597,000	99.4%	
57th Street (50% interest)	188,000	97.8%	29,000
825 Seventh Avenue (50% interest)	165,000	100.0%	21,808
	1,799,000	98.5%	369,362
Grand Central:			
90 Park Avenue	893,000	98.7%	
330 Madison Avenue (25% interest)	789,000	97.9%	60,000
	1,682,000	98.3%	60,000
Midtown South:			
770 Broadway	1,055,000	99.8%	353,000
Downtown:			
20 Broad Street (ground leased through 2081)	468,000	85.8%	
40 Fulton Street	242,000	100.0%	
40-42 Thompson Street	28,000	100.0%	
	738,000	91.0%	
Madison/Fifth:			
640 Fifth Avenue	321,000	82.4%	
595 Madison Avenue	312,000	97.4%	
689 Fifth Avenue	87,000	98.9%	
	720,000	90.9%	
Park Avenue:			
350 Park Avenue	540,000	99.3%	430,000
United Nations:			
866 United Nations Plaza	352,000	94.8%	44,978
Total New York	17,234,000	97.7%	2,590,471
NEW JERSEY			
Paramus	129,000	97.7%	
Total New York Office Properties	**17,363,000**	**97.7%**	**$ 2,590,471**
Vornado s Ownership Interest	**15,994,000**	**97.6%**	**$ 2,388,797**

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WASHINGTON, DC OFFICE PROPERTIES

As of December 31, 2007, we own 83 properties aggregating 17.6 million square feet in the Washington, DC and Northern Virginia area including of 72 office buildings, 7 residential properties and a hotel property. As of December 31, 2007, three buildings are out of service for redevelopment. We manage an additional 5.3 million square feet of office and other commercial properties. In addition, the Washington, DC Office Properties portfolio includes 49 garages totaling approximately 9.3 million square feet (29,000 spaces) which are managed by or leased to third parties. The garage space is excluded from the statistics provided in this section.

As of December 31, 2007, 24% percent of the space in the Washington, DC Office Properties portfolio is leased to various agencies of the U.S. government.

Occupancy and average annual escalated rent per square foot:

As of December 31,	Rentable Square Feet	Occupancy Rate	Average Annual Escalated Rent Per Square Foot
2007	17,565,000	93.2%	$ 34.98
2006	18,015,000	91.7%	31.90
2005	17,727,000	91.0%	31.49
2004	14,216,000	91.4%	30.06
2003	13,963,000	93.9%	29.64

2007 rental revenue by tenants industry:

Industry	Percentage
U.S. Government	32%
Government Contractors	30%
Legal Services	9%
Communication	4%
Membership Organizations	4%
Manufacturing	3%
Real Estate	2%
Computer and Data Processing	2%
Health Services	1%
Business Services	1%
Television Services	1%
Education	1%
Other	10%
	100%

Washington, DC Office Properties leases are typically for four to seven year terms, and may provide for extension options at either pre-negotiated or market rates. Most leases provide for annual rental escalations throughout the lease term, plus recovery of increases in real estate taxes and certain property operating expenses over a base year. Annual rental escalations are typically based upon either fixed percentage increases or the consumer price index. Leases also typically provide for tenant improvement allowances for all or a portion of the tenant s initial construction costs of its premises.

WASHINGTON, DC OFFICE PROPERTIES - CONTINUED

Tenants accounting for 2% or more of Washington, DC Office Properties total revenues:

Tenant	Square Feet Leased	2007 Revenues	Percentage of Washington, DC Office Revenues	Percentage of Total Company Revenues
U.S. Government (103 separate leases)	4,377,000	$ 131,579,000	23.6%	4.0%
Howrey LLP	323,000	19,615,000	3.5%	0.6%
TKC Communications	309,000	12,230,000	2.2%	0.4%
SAIC, Inc.	440,000	12,095,000	2.2%	0.4%

2007 Washington, DC Leasing Activity:

Location	Square Feet	Average Initial Rent Per Square Foot (1)
Crystal City:		
Crystal Mall	296,000	$ 31.87
Crystal Gateway	261,000	35.60
Crystal Park	237,000	35.58
Crystal Square	164,000	35.12
Crystal Plaza	87,000	30.32
Total Crystal City	1,045,000	34.02
Skyline Place	515,000	30.16
1999 K Street under development	243,000	76.50
2101 L Street	115,000	57.23
Courthouse Plaza	100,000	35.56
Tysons Dulles Plaza	76,000	33.36
Commerce Executive	69,000	30.78
Reston Executive	68,000	30.54
Democracy Plaza	48,000	35.51
1101 17th Street	43,000	39.88
Warner Building 1299 Pennsylvania Avenue	40,000	57.91
1730 M Street	31,000	37.89
1750 Pennsylvania Avenue	29,000	37.31
1150 17th Street	28,000	39.85
1140 Connecticut Avenue	16,000	40.62
Universal Buildings	12,000	39.64
1726 M Street	3,000	37.00
All other properties	31,000	31.88
	2,512,000	38.97

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(1) Most leases include periodic step-ups in rent which are not reflected in the initial rent per square foot leased.

WASHINGTON, DC OFFICE PROPERTIES - CONTINUED

Lease expirations as of December 31, 2007 assuming none of the tenants exercise renewal options:

Year	Number of Expiring Leases	Square Feet of Expiring Leases	Percentage of Washington, DC Office Square Feet	Annual Escalated Rent of Expiring Leases	
				Total	Per Square Foot
Month to month	73	494,000	3.3%	$ 12,615,000	$ 25.52
2008	192	1,320,000	8.9%	43,714,000	33.12
2009	191	1,836,000	12.3%	58,481,000	31.85
2010	196	1,761,000	11.8%	58,130,000	33.01
2011	134	2,100,000	14.1%	67,244,000	32.03
2012	104	1,436,000	9.6%	51,564,000	35.92
2013	45	603,000	4.0%	22,638,000	37.54
2014	33	592,000	4.0%	17,883,000	30.23
2015	39	1,058,000	7.1%	31,968,000	30.22
2016	20	736,000	4.9%	25,803,000	35.04
2017	18	289,000	1.9%	9,674,000	33.52

WASHINGTON, DC OFFICE PROPERTIES - CONTINUED

Washington, DC Office Properties owned by us as of December 31, 2007:

Location/Complex	Number of Buildings	Leasable Building Square Feet	Percent Leased	Encumbrances (in thousands)
Crystal City:				
2011-2451 Crystal Drive - Crystal Parks	5	2,239,000	75.8%	$ 150,084
South Clark Street & 12th Street - Crystal Gateways	5	1,496,000	97.4%	155,531
1550-1750 Crystal Drive & 241-251 18th Street - Crystal Squares	4	1,458,000	98.6%	181,619
1800, 1851 and 1901 South Bell Street - Crystal Malls	3	856,000	82.1%	35,557
2100/2200 Crystal Drive - Crystal Plazas 3 & 4	2	529,000	98.9%	
223 23rd Street & 2221 South Clark Street - Crystal Plazas 5 & 6 (90,000 square feet under development)	2	215,000	80.7%	
2001 Jefferson Davis Highway - Crystal Plaza 1	1	160,000	91.5%	
2100 Crystal Drive Retail	1	84,000	58.2%	
Crystal Drive Shops	1	57,000	88.4%	
	24	7,094,000	88.0%	522,791
Central Business District:				
Warner Building - 1299 Pennsylvania Avenue, NW	1	605,000	99.9%	292,700
1825-1875 Connecticut Avenue, NW	2	594,000	99.4%	62,613
1750 Pennsylvania Avenue, NW	1	254,000	99.9%	47,204
Bowen Building - 875 15th Street, NW	1	232,000	99.7%	115,022
1150 17th Street, NW	1	231,000	97.6%	30,265
1101 17th Street, NW	1	211,000	99.4%	25,064
1730 M Street, NW	1	197,000	99.5%	15,648
1140 Connecticut Avenue, NW	1	185,000	99.2%	18,538
1227 25th Street, NW	1	133,000	40.3%	
2101 L Street, NW (252,000 square feet under development)	1	125,000	100.0%	
1726 M Street, NW	1	86,000	96.7%	
1707 H Street, NW	1	56,000	100.0%	
South Capitol	2	45,000	100.0%	
1999 K Street, NW (250,000 square feet under development)	1			
Kaempfer Interests (2.5% to 5.0% interest):				
1399 New York Avenue, NW	1	3,000	100.0%	1,027
1501 K Street, NW	1	19,000	97.2%	5,162
401 M Street, SW (under development)	1	27,000		
	19	3,003,000	96.7%	613,243

WASHINGTON, DC OFFICE PROPERTIES - CONTINUED

Washington, DC Office Properties owned by us as of December 31, 2007 - continued:

Location/Complex	Number of Buildings	Leasable Building Square Feet	Percent Leased	Encumbrances (in thousands)
I-395 Corridor:				
Skyline Place	7	2,102,000	98.5%	577,200
One Skyline Tower	1	473,000	100.0%	100,800
	8	2,575,000	98.8%	678,000
Pentagon City:				
Fashion Centre Mall (7.5% interest)	1	61,000	98.1%	14,603
Washington Tower (7.5% interest)	1	13,000	100.0%	5,997
	2	74,000	98.5%	20,600
Rosslyn/Ballston:				
2200/2300 Courthouse Plaza	2	627,000	97.6%	74,200
Rosslyn Plaza, office buildings (46% interest)	4	324,000	97.7%	26,555
	6	951,000	97.6%	100,755
Reston:				
Reston Executive	3	490,000	90.0%	93,000
Commerce Executive	3	390,000	99.1%	50,222
	6	880,000	94.0%	143,222
Tysons Corner:				
Tysons Dulles Plaza	3	481,000	94.7%	
Fairfax Square (20% interest)	3	105,000	90.1%	12,809
	6	586,000	93.9%	12,809
Rockville/Bethesda:				
Democracy Plaza One	1	212,000	97.2%	
Washington, DC office properties	**72**	**15,375,000**	**93.2%**	**2,091,420**
Other:				
Riverhouse Apartments (1,680 units)	3	1,802,000	95.7%	46,339
Crystal City Hotel	1	266,000	100.0%	
220 20th Street - Crystal Plaza 2 (265 unit residential development, 270,000 square feet)	1			
West End 25, 1229-1231 25th Street NW (283 unit residential development, 273,000 square feet)	1			
Rosslyn Plaza, residential buildings (46% interest)	2	110,000	97.7%	
Other	3	12,000	100.0%	
Total Other properties	11	2,190,000	95.7%	46,339
Total Washington, DC Properties	**83**	**17,565,000**	**93.5%**	**$ 2,137,759**

RETAIL PROPERTIES SEGMENT

As of December 31, 2007, we own 177 retail properties, of which 147 are strip shopping centers located primarily in the Northeast, Mid-Atlantic and California; 8 are regional malls located in New York, New Jersey, Virginia and San Juan, Puerto Rico; and 22 are retail properties located in Manhattan (Manhattan Street Retail). Our strip shopping centers and malls are generally located on major highways in mature, densely populated areas, and therefore attract consumers from a regional, rather than a neighborhood market place.

Strip Shopping Centers

Our strip shopping centers contain an aggregate of 15.8 million square feet and are substantially (over 80%) leased to large stores (over 20,000 square feet). Tenants include destination retailers such as discount department stores, supermarkets, home improvement stores, discount apparel stores and membership warehouse clubs. Tenants typically offer basic consumer necessities such as food, health and beauty aids, moderately priced clothing, building materials and home improvement supplies, and compete primarily on the basis of price and location.

Regional Malls

The Green Acres Mall in Long Island, New York contains 1.8 million square feet, and is anchored by Sears, J.C. Penney, Macy s and Macy s Furniture Gallery, Wal-Mart and a BJ s Wholesale Club.

The Monmouth Mall in Eatontown, New Jersey, in which we own a 50% interest, contains 1.4 million square feet and is anchored by Macy s, Lord & Taylor, J.C. Penney and Boscovs, three of which own their stores aggregating 719,000 square feet. The joint venture plans to construct 60,000 square feet of free-standing retail space in the mall complex, subject to governmental approvals. The expansion is expected to be completed during 2008.

The Springfield Mall in Springfield, Virginia contains 1.2 million square feet and is anchored by Macy s, and J.C. Penney and Target who own their stores aggregating 390,000 square feet. We intend to redevelop, reposition and re-tenant the mall.

The Broadway Mall in Hicksville, Long Island, New York contains 1.1 million square feet and is anchored by Macy s, Ikea, Multiplex Cinema and Target, which owns its store containing 141,000 square feet.

The Bergen Town Center in Paramus, New Jersey contained approximately 900,000 square feet when we acquired it in December 2003. We are currently in the process of redeveloping the mall and constructing approximately 500,000 square feet of new space in place of 300,000 square feet which was demolished during 2007. Upon completion of the redevelopment at the end of 2008, the mall will contain approximately 1,200,000 square feet of retail space, of which 416,000 square feet has been leased to Century 21, Whole Foods and Target (ground leased).

The South Hills Mall in Poughkeepsie, New York contains 314,000 square feet and is anchored by Kmart and Burlington Coat Factory. We plan to redevelop the property into a 575,000 square foot strip shopping center. The redevelopment is expected to be completed during 2009.

The Montehiedra Mall in San Juan, Puerto Rico contains 540,000 square feet and is anchored by Home Depot, Kmart, and Marshalls.

The Las Catalinas Mall in San Juan, Puerto Rico, contains 496,000 square feet and is anchored by Kmart and Sears, which owns its 140,000 square foot store.

Manhattan Street Retail

Manhattan Street Retail is comprised of 22 properties containing 943,000 square feet. These properties include 4 Union Square, which contains 198,000 square feet anchored by Whole Foods Market, Filenes Basement and DSW; the Manhattan Mall, which is under development and will include a new JC Penney store; and 1540 Broadway in Times Square, which contains 154,000 square feet anchored by Virgin Records and Planet Hollywood; and properties on Madison Avenue, and in SoHo, occupied by retailers including H&M, the GAP, Gucci, Chloe and Cartier. Manhattan Street Retail does not include 851,000 square feet of retail space in certain of our New York Office buildings.

RETAIL PROPERTIES SEGMENT   CONTINUED

Occupancy and average annual net rent per square foot:

At December 31, 2007, the aggregate occupancy rate for the entire Retail Properties portfolio of 21.9 million square feet was 94.3%. Details of our ownership interest in the strip shopping centers, regional malls and Manhattan retail properties for the past five years are provided below.

Strip Shopping Centers:

As of December 31,	Rentable Square Feet	Occupancy Rate	Average Annual Net Rent Per Square Foot
2007	15,463,000	94.1%	$ 14.12
2006	12,933,000	92.9%	13.48
2005	10,750,000	95.5%	12.07
2004	9,931,000	94.5%	12.00
2003	8,798,000	92.3%	11.91

Regional Malls:

			Average Annual Net Rent Per Square Foot	
As of December 31,	Rentable Square Feet	Occupancy Rate	Mall Tenants	Mall and Anchor Tenants
2007	5,528,000	96.1%	$ 34.94	$ 19.11
2006	5,640,000	93.4%	32.64	18.12
2005	4,817,000	96.2%	31.83	18.24
2004	3,766,000	93.1%	33.05	17.32
2003	3,766,000	94.1%	31.08	16.41

Manhattan Street Retail:

As of December 31,	Rentable Square Feet	Occupancy Rate	Average Annual Net Rent per Square Foot
2007	943,000	86.8%	$ 89.86
2006	691,000	83.6%	83.53
2005	602,000	90.9%	81.94
2004	513,000	88.7%	72.81
2003	325,000	98.3%	112.77

RETAIL PROPERTIES SEGMENT   CONTINUED

2007 rental revenue by type of retailer:

Industry	Percentage
Department Stores	15%
Family Apparel	10%
Supermarkets	8%
Women s Apparel	8%
Home Entertainment and Electronics	8%
Restaurants	7%
Home Improvement	6%
Banking and Other Business Services	5%
Home Furnishings	3%
Personal services	3%
Sporting Goods	2%
Other	25%
	100%

Shopping center lease terms range from five years or less in some instances for smaller tenant spaces to as long as 25 years for major tenants. Leases generally provide for additional rents based on a percentage of tenants sales and pass through to tenants the tenants share of all common area charges (including roof and structure in strip shopping centers, unless it is the tenant s direct responsibility), real estate taxes and insurance costs and certain capital expenditures. Percentage rent accounted for less than 1% of 2007 Retail Properties total revenues. None of the tenants in the Retail Properties segment accounted for more than 10% of 2007 Retail Properties total revenues.

Tenants accounting for 2% or more of 2007 Retail Properties total revenues:

Tenant	Square Feet Leased	2007 Revenues	Percentage of Retail Revenues	Percentage of Total Company Revenues
Best Buy Co, Inc.	795,000	$ 16,641,000	3.4%	0.5%
Wal-Mart/Sam s Wholesale	1,599,000	15,662,000	3.2%	0.5%
The Home Depot, Inc	881,000	14,873,000	3.0%	0.5%
Macy s, Inc.	1,082,000	11,138,000	2.2%	0.3%
Sears Holdings Corporation (Sears and Kmart)	1,012,000	10,495,000	2.1%	0.3%
Stop & Shop Companies, Inc. (Stop & Shop)	498,000	10,054,000	2.0%	0.3%

RETAIL PROPERTIES SEGMENT CONTINUED

Lease expirations as of December 31, 2007 assuming none of the tenants exercise renewal options:

Year	Number of Expiring Leases	Square Feet of Expiring Leases	Percentage of Retail Square Feet	Annual Net Rent of Expiring Leases Total	Per Square Foot
Malls:					
Month to month	146	315,000	1.3%	$ 7,686,000	$ 24.41
2008	101	296,000	1.2%	7,783,000	26.34
2009	99	367,000	1.5%	9,564,000	26.03
2010	75	206,000	0.9%	6,940,000	33.71
2011	68	340,000	1.4%	7,900,000	23.22
2012	50	302,000	1.3%	5,968,000	18.89
2013	66	374,000	1.6%	8,187,000	21.91
2014	36	269,000	1.1%	4,516,000	16.80
2015	61	304,000	1.3%	7,442,000	24.52
2016	51	406,000	1.7%	5,102,000	12.57
2017	29	440,000	1.8%	6,417,000	14.58
Strip Shopping Centers:					
Month to month	60	53,000	0.2%	$ 1,466,000	$ 27.57
2008	47	361,000	1.5%	4,816,000	13.33
2009	72	682,000	2.8%	9,083,000	13.31
2010	58	670,000	2.8%	9,816,000	14.66
2011	74	898,000	3.7%	9,697,000	10.79
2012	63	802,000	3.3%	12,188,000	15.20
2013	90	1,861,000	7.8%	20,497,000	11.01
2014	61	856,000	3.6%	13,544,000	15.82
2015	35	478,000	2.0%	8,208,000	17.17
2016	40	608,000	2.5%	9,900,000	16.28
2017	42	473,000	2.0%	7,041,000	14.90
Manhattan Street Retail:					
Month to month	14	38,000	0.2%	$ 1,081,000	$ 28.23
2008	7	28,000	0.1%	1,489,000	52.37
2009	8	19,000	0.1%	3,072,000	159.98
2010	4	65,000	0.3%	3,015,000	46.08
2011	11	112,000	0.5%	8,071,000	72.06
2012	8	34,000	0.1%	2,055,000	60.91
2013	13	61,000	0.3%	5,488,000	89.68
2014	7	26,000	0.1%	4,116,000	161.34
2015	14	40,000	0.2%	4,112,000	101.61
2016	13	23,000	0.1%	5,286,000	234.37
2017	7	24,000	0.1%	2,914,000	123.18

RETAIL PROPERTIES SEGMENT CONTINUED

2007 Retail Properties Leasing Activity:

Location	Square Feet	Average Initial Rent Per Square Foot (1)
Springfield Mall, Springfield, VA	69,000	$ 25.29
Green Acres Mall, Valley Stream, NY	62,000	41.36
Bergen Town Center, Paramus, NJ	58,000	53.40
South Hills Mall, Poughkeepsie, NY	47,000	11.62
Commack, NY	45,000	20.00
Freeport (437 East Sunrise Highway), NY	44,000	18.44
North Bergen (Tonnelle Avenue), NJ	40,000	28.74
Towson, MD	38,000	20.72
Monmouth Mall, Eatontown, NJ (50% interest)	38,000	42.60
478-486 Broadway, New York	37,000	177.51
Henrietta, NY	35,000	4.25
Allentown, PA	35,000	16.50
Watchung, NJ	23,000	20.00
Broadway Mall, Hicksville, NY	20,000	35.67
Fond Du Lac, WI	19,000	5.05
Middletown, NJ	16,000	20.64
Las Catalinas Mall, Puerto Rico	16,000	58.17
Morris Plains, NJ	15,000	23.54
Hackensack, NJ	14,000	26.37
Queens, NY	12,000	42.58
Roseville, MI	12,000	16.00
155 Spring Street, New York, NY	12,000	65.33
East Hanover, NJ	12,000	22.18
East Hanover II, NJ	11,000	25.20
Delran, NJ	10,000	8.00
Montehiedra Mall, Puerto Rico	10,000	43.05
340 Pine Street, CA	10,000	31.00
Lodi II, NJ	10,000	25.40
Inwood, NY	8,000	22.73
East Brunswick, NJ	8,000	24.50
677-679 Madison Avenue, New York, NY	8,000	331.39
Marlton, NJ	7,000	15.87
Bricktown, NJ	7,000	30.51
211-217 Columbus Avenue, New York, NY	6,000	268.63
Staten Island, NY	5,000	22.00
Union, NJ	4,000	25.00
Dover, NJ	4,000	20.00
Glenolden, PA	4,000	26.00
Pasadena, CA	4,000	47.79
Waterbury, CT	4,000	21.50
Merced, CA	4,000	21.96
Bronx (Bruckner Boulevard), NY	4,000	100.00
484 8th Avenue, New York, NY	4,000	171.67
Manalapan, NJ	3,000	40.00
Bronx (1750-1780 Gun Hill Road), NY	2,000	44.10
4 Union Square South, New York, NY	1,000	17.50
	857,000	39.38

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(1) Most leases include periodic step-ups in rent, which are not reflected in the initial rent per square foot leased.

RETAIL PROPERTIES SEGMENT CONTINUED

Retail Properties owned by us as of December 31, 2007:

Location	Approximate Leasable Building Square Footage Total Property		Owned by Company	Owned by Tenant on Land Leased from Company	Percent Leased	Encumbrances (in thousands)	
REGIONAL MALLS:							
Green Acres Mall, Valley Stream, NY							
(10% ground and building leased through 2039)							
(excludes 39,000 square feet in development)	1,794,000		1,715,000	79,000	92.5%	$ 137,331	
Monmouth Mall, Eatontown, NJ (50% ownership)							
(excludes 50,000 square feet in development)	1,426,000	(1)	707,000		96.5%	165,000	
Springfield Mall, Springfield, VA (97.5% ownership)	1,177,000	(1)	787,000		100.0%	187,193	
Broadway Mall, Hicksville, NY	1,141,000	(1)	765,000	235,000	96.3%	97,050	
Bergen Town Center, Paramus, NJ							
(excludes 834,000 square feet in development)	409,000		409,000		100.0%		
South Hills Mall, Poughkeepsie, NY							
(excludes 356,000 square feet in development)	314,000		312,000	2,000	100.0%		
Montehiedra, Puerto Rico	540,000		540,000		98.1%	120,000	
Las Catalinas, Puerto Rico	496,000	(1)	356,000		94.4%	62,130	
Total Regional Malls	**7,297,000**		**5,591,000**	**316,000**	**96.2%**	**$ 768,704**	
Vornado s ownership interest	**5,528,000**		**5,212,000**	**316,000**	**96.1%**	**$ 681,524**	
STRIP SHOPPING CENTERS:							
NEW JERSEY							
East Hanover I and II	353,000		347,000	6,000	97.7%	$ 25,573	(2)
Totowa	317,000		178,000	139,000	100.0%	27,674	(2)
Bricktown	278,000		275,000	3,000	100.0%	15,276	(2)
Union (Route 22 and Morris Avenue)	276,000		113,000	163,000	100.0%	31,429	(2)
Hackensack	275,000		209,000	66,000	98.3%	23,433	(2)
Cherry Hill	264,000		58,000	206,000	99.2%	14,049	(2)
Jersey City	236,000		66,000	170,000	100.0%	17,940	(2)
East Brunswick I	231,000		221,000	10,000	100.0%	21,330	(2)
Middletown	231,000		179,000	52,000	98.7%	15,411	(2)
Woodbridge	227,000		87,000	140,000	100.0%	20,716	(2)
North Plainfield (ground leased through 2060)	219,000		219,000		94.4%	10,197	(2)
Union (2445 Springfield Avenue)	216,000		216,000		100.0%		
Marlton (excludes 49,000 square feet in development)	164,000		157,000	7,000	100.0%	11,416	(2)
Manalapan (excludes 3,000 square feet in development)	205,000		203,000	2,000	95.0%	11,741	(2)
East Rutherford	197,000		42,000	155,000	96.7%		
East Brunswick II	196,000		33,000	163,000	100.0%		
Bordentown	179,000		179,000		100.0%	7,559	(2)
Morris Plains	177,000		176,000	1,000	98.2%	11,281	(2)
Dover	173,000		167,000	6,000	98.1%	6,885	(2)
Delran	171,000		168,000	3,000	92.5%	6,022	(2)
Lodi (Route 17 North)	171,000		171,000		100.0%	8,798	(2)
Watchung	166,000		50,000	116,000	94.6%	12,681	(2)
Lawnside	145,000		142,000	3,000	100.0%	9,927	(2)
Hazlet	123,000		123,000		100.0%		
Kearny	104,000		32,000	72,000	100.0%	3,502	(2)
Turnersville	96,000		89,000	7,000	100.0%	3,828	(2)
Lodi (Washington Street)	85,000		85,000		100.0%	11,139	
Carlstadt (ground leased through 2050)	78,000		78,000		100.0%	7,799	
North Bergen	63,000		7,000	56,000	100.0%	3,714	(2)
South Plainfield (ground leased through 2039)	56,000		56,000		92.3%		
Englewood	41,000		41,000		94.8%	12,380	

RETAIL PROPERTIES SEGMENT CONTINUED

Location	Approximate Leasable Building Square Footage Total Property	Owned by Company	Owned by Tenant on Land Leased from Company	Percent Leased	Encumbrances (in thousands)	
Eatontown	30,000	30,000		100.0%		
Montclair	18,000	18,000		100.0%	1,802	(2)
Garfield (excludes 325,000 square feet in development)						
North Bergen Ground-up Development (Tonnelle Avenue) (excludes 410,000 square feet in development)						
Total New Jersey	5,761,000	4,215,000	1,546,000		353,502	
PENNSYLVANIA						
Allentown	627,000	270,000	357,000	100.0%	21,778	(2)
Philadelphia	430,000	430,000		78.1%	8,389	(2)
Wilkes-Barre	329,000	329,000		100.0%	22,266	
Lancaster	228,000	58,000	170,000	93.6%		
Bensalem	184,000	176,000	8,000	100.0%	6,018	(2)
Broomall	169,000	147,000	22,000	100.0%	9,158	(2)
Bethlehem	167,000	164,000	3,000	88.4%	3,809	(2)
Upper Moreland	122,000	122,000		100.0%	6,511	(2)
York	110,000	110,000		100.0%	3,851	(2)
Levittown	105,000	105,000		100.0%	3,077	(2)
Glenolden	102,000	10,000	92,000	100.0%	6,869	(2)
Wilkes-Barre (ground and building leased through 2040)	81,000	81,000		50.1%		
Wyomissing (ground and building leased through 2065)	79,000	79,000		85.2%		
Total Pennsylvania	2,733,000	2,081,000	652,000		91,726	
NEW YORK						
Bronx, Bruckner Boulevard	501,000	387,000	114,000	98.8%		
Huntington	208,000	208,000		100.0%	15,821	
Buffalo (Amherst) (ground leased through 2017)	297,000	185,000	112,000	63.9%	6,565	(2)
Rochester	205,000		205,000	100.0%		
Mt. Kisco	189,000	189,000		100.0%	33,161	
Freeport (437 East Sunrise Highway)	167,000	167,000		100.0%	13,867	(2)
Staten Island	163,000	163,000		99.4%	18,349	
Rochester (Henrietta) (ground leased through 2056)	158,000	158,000		89.2%		
Albany (Menands)	140,000	140,000		74.0%	5,826	(2)
New Hyde Park (ground and building leased through 2029)	101,000	101,000		100.0%	6,999	(2)
Inwood	100,000	100,000		99.3%		
North Syracuse (ground and building leased through 2014)	98,000		98,000	100.0%		
West Babylon	79,000	79,000		100.0%	6,816	
Bronx (1750-1780 Gun Hill Road) (excludes 56,000 square feet in development)	11,000	11,000		100.0%		
Queens	58,000	58,000		98.7%		
Oceanside	16,000	16,000		100.0%		
Total New York	2,491,000	1,962,000	529,000		107,404	
MARYLAND						
Baltimore (Towson)	135,000	135,000		100.0%	10,672	(2)
Annapolis (ground and building leased through 2042)	128,000	128,000		100.0%		
Glen Burnie	121,000	65,000	56,000	100.0%	5,492	(2)
Rockville	94,000	94,000		100.0%	14,784	
Total Maryland	478,000	422,000	56,000		30,948	
MASSACHUSETTS						
Chicopee	156,000		156,000	100.0%		
Springfield	146,000	29,000	117,000	100.0%	2,928	(2)

Milford (ground and building leased through 2019)	83,000	83,000		100.0%	
Total Massachusetts	385,000	112,000	273,000		2,928

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RETAIL PROPERTIES SEGMENT CONTINUED

	Approximate Leasable Building Square Footage					
Location	**Total Property**	**Owned by Company**	**Owned by Tenant on Land Leased from Company**	**Percent Leased**	**Encumbrances (in thousands)**	
CALIFORNIA						
San Jose (45% ownership)						
(excludes 342,000 square feet in development)	309,000	289,000	20,000	100.0%	101,045	
Beverly Connection, Los Angeles (50% ownership)						
(excludes 56,000 square feet in development)	261,000	261,000		100.0%	170,000	
San Francisco (The Cannery)						
(2801 Leavenworth Street) (95% ownership)	101,000	101,000		64.6%	18,115	
Pasadena (ground leased through 2077)	133,000	133,000		84.4%		
San Francisco (275 Sacramento Street)	76,000	76,000		100.0%		
San Francisco (3700 Geary Boulevard)	30,000	30,000		100.0%		
Walnut Creek (1149 South Main Street)	29,000	29,000		100.0%		
Walnut Creek (1556 Mt. Diablo Boulevard)						
(95% ownership)	7,000	7,000				
Total California	946,000	926,000	20,000		289,160	
CONNECTICUT						
Newington	188,000	43,000	145,000	100.0%	6,135	(2)
Waterbury	148,000	143,000	5,000	100.0%	5,782	(2)
Total Connecticut	336,000	186,000	150,000		11,917	
VIRGINIA						
Norfolk (ground and building leased through 2069)	114,000	114,000		100.0%		
MICHIGAN						
Roseville	104,000	104,000		100.0%		
WASHINGTON, DC						
3040 M Street	42,000	42,000		100.0%		
NEW HAMPSHIRE						
Salem (ground leased through 2102)	37,000		37,000	100.0%		
PROPERTIES ACQUIRED FROM TOYS R US						
Wheaton, MD (ground leased through 2060)	66,000	66,000		100.0%		
San Francisco, CA (2675 Geary Street)						
(ground and building leased through 2043)	55,000	55,000		100.0%		
Coral Springs, FL	53,000	53,000		100.0%		
Cambridge, MA (ground and building leased through 2033)	48,000	48,000		61.7%		
Battle Creek, MI	47,000	47,000				
Bourbonnais, IL	47,000	47,000		100.0%		
Commack, NY (ground and building leased through 2021)	47,000	47,000		59.0%		
Lansing, IL	47,000	47,000				
Springdale, OH (ground and building leased through 2046)	47,000	47,000				
Arlington Heights, IL						
(ground and building leased through 2043)	46,000	46,000		100.0%		
Bellingham, WA	46,000	46,000				
Dewitt, NY (ground leased through 2041)	46,000	46,000		100.0%		
Littleton, CO	46,000	46,000		100.0%		
Ogden, UT	46,000	46,000				
Redding CA	46,000	46,000		49.7%		
Abilene, TX	45,000	45,000				
Antioch, TN	45,000	45,000		100.0%		
Charleston, SC (ground leased through 2063)	45,000	45,000		100.0%		
Dorchester, MA	45,000	45,000		100.0%		
Signal Hill, CA	45,000	45,000		100.0%		
Tampa, FL	45,000	45,000		100.0%		
Vallejo, CA (ground leased through 2043)	45,000	45,000		100.0%		

RETAIL PROPERTIES SEGMENT   CONTINUED

Location	Approximate Leasable Building Square Footage Total Property	Owned by Company	Owned by Tenant on Land Leased from Company	Percent Leased	Encumbrances (in thousands)
Freeport, NY (240 West Sunrise Highway)					
(ground and building leased through 2040)	44,000	44,000		100.0%	
Fond Du Lac, WI (ground leased through 2073)	43,000	43,000		100.0%	
San Antonio, TX (ground and building leased through 2041)	43,000	43,000		100.0%	
Chicago, IL, (ground and building leased through 2051)	41,000	41,000		100.0%	
Springfield, PA					
(ground and building leased through 2025)	41,000	41,000		100.0%	
Tyson s Corner, VA					
(ground and building leased through 2035)	38,000	38,000		100.0%	
Miami, FL (ground and building leased through 2034)	33,000	33,000		85.0%	
Owensboro, KY (ground and building leased through 2046)	32,000	32,000		100.0%	
Dubuque, IA (ground leased through 2043)	31,000	31,000		100.0%	
Grand Junction, CO	31,000	31,000		100.0%	
Holland, MI	31,000	31,000			
Merced, CA	31,000	31,000		100.0%	
Midland, MI (ground leased through 2043)	31,000	31,000		74.2%	
Texarkana, TX (ground leased through 2043)	31,000	31,000			
Vero Beach, FL	30,000	30,000		100.0%	
Total Properties Acquired From Toys R Us	1,579,000	1,579,000			
CALIFORNIA SUPERMARKETS:					
Colton (1904 North Rancho Avenue)	73,000	73,000		100.0%	
Riverside (9155 Jurupa Road)	42,000	42,000		100.0%	
San Bernardino (1522 East Highland Avenue)	40,000	40,000		100.0%	
Riverside(5571 Mission Boulevard)	39,000	39,000		100.0%	
Mojave (ground leased through 2079)	34,000	34,000		100.0%	
Corona (ground leased through 2079)	33,000	33,000		100.0%	
Yucaipa	31,000	31,000		100.0%	
Barstow	30,000	30,000		100.0%	
Moreno Valley	30,000	30,000		100.0%	
San Bernardino (648 West 4th Street)	30,000	30,000		100.0%	
Beaumont	29,000	29,000		100.0%	
Calimesa	29,000	29,000		100.0%	
Desert Hot Springs	29,000	29,000		100.0%	
Rialto	29,000	29,000		100.0%	
Anaheim	26,000	26,000		100.0%	
Colton (151 East Valley Boulevard)	26,000	26,000		100.0%	
Fontana	26,000	26,000		100.0%	
Garden Grove	26,000	26,000		100.0%	
Orange	26,000	26,000		100.0%	
Santa Ana	26,000	26,000		100.0%	
Westminster	26,000	26,000		100.0%	
Ontario	24,000	24,000		100.0%	
Rancho Cucamonga	24,000	24,000		100.0%	
Costa Mesa (707 West 19th Street)	18,000	18,000		100.0%	
Costa Mesa (2180 Newport Boulevard)	17,000	17,000		100.0%	
Total California Supermarkets	763,000	763,000			
Total Strip Shopping Centers	**15,769,000**	**12,506,000**	**3,263,000**	**94.2%**	**887,585**
Vornado s ownership interest	**15,463,000**	**12,211,000**	**3,252,000**	**94.1%**	**746,072**

RETAIL PROPERTIES SEGMENT CONTINUED

Location	Approximate Leasable Building Square Footage Total Property	Owned by Company	Owned by Tenant on Land Leased from Company	Percent Leased	Encumbrances (in thousands)
MANHATTAN STREET RETAIL PROPERTIES:					
4 Union Square South	198,000	198,000		100.0%	$
Manhattan Mall	164,000	164,000		90.7%	72,639
1540 Broadway	154,000	154,000		58.8%	
478-486 Broadway	85,000	85,000		65.1%	
25 West 14th Street	62,000	62,000		100.0%	
435 Seventh Avenue	43,000	43,000		100.0%	
155 Spring Street	41,000	41,000		92.0%	
692 Broadway	35,000	35,000		74.6%	
1135 Third Avenue	25,000	25,000		100.0%	
715 Lexington Avenue (ground leased thru 2041)	23,000	23,000		100.0%	
7 West 34th Street	22,000	22,000		100.0%	
828-850 Madison Avenue	18,000	18,000		100.0%	80,000
484 Eighth Avenue	14,000	14,000		100.0%	
40 East 66th Street	10,000	10,000		91.9%	
431 Seventh Avenue	10,000	10,000		75.0%	
387 West Broadway	9,000	9,000		100.0%	
677-679 Madison Avenue	8,000	8,000		100.0%	
211-217 Columbus Avenue	6,000	6,000		100.0%	
968 Third Avenue (50% ownership)	6,000	6,000		100.0%	
122-124 Spring Street	5,000	5,000		100.0%	
386 West Broadway	4,000	4,000		100.0%	4,668
825 Seventh Avenue	4,000	4,000		100.0%	
Total Manhattan Street Retail Properties	**946,000**	**946,000**		**86.9%**	**$ 157,307**
Vornado s ownership interest	**943,000**	**943,000**		**86.8%**	**$ 157,307**
Total Retail Properties	**24,012,000**	**19,043,000**	**3,579,000**	**94.4%**	**$ 1,813,596**
Vornado s Ownership Interest	**21,934,000**	**18,366,000**	**3,568,000**	**94.3%**	**$ 1,584,903**

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(1) Includes square footage of anchors who own their own land and building.
(2) These encumbrances are cross-collateralized under a blanket mortgage in the amount of $455,907 as of December 31, 2007.

MERCHANDISE MART PROPERTIES SEGMENT

As of December 31, 2007, we own a portfolio of 9 Merchandise Mart properties containing an aggregate of 9.1 million square feet. The Merchandise Mart properties also contain eight parking garages totaling 1.2 million square feet (3,800 spaces). The garage space is excluded from the statistics provided in this section.

Square feet by location and use as of December 31, 2007:

(Amounts in thousands)			**Showroom**			
	Total	**Office**	**Total**	**Permanent**	**Temporary Trade Show**	**Retail**
Chicago, Illinois						
Merchandise Mart	3,301	1,028	2,209	1,823	386	64
350 West Mart Center	1,210	1,106	104	104		
Other	19					19
Total Chicago, Illinois	4,530	2,134	2,313	1,927	386	83
High Point, North Carolina						
Market Square Complex	1,750	32	1,690	1,184	506	28
National Furniture Mart	260		260	260		
Total High Point, North Carolina	2,010	32	1,950	1,444	506	28
Washington, DC						
Washington Design Center	392	70	322	322		
Washington Office Center	399	368				31
Total Washington, DC	791	438	322	322		31
Los Angeles, California						
L.A. Mart	781	32	740	686	54	9
Boston, Massachusetts						
Boston Design Center	554	121	428	428		5
New York, New York						
7 West 34th Street	386		386	386		
Total Merchandise Mart Properties	9,052	2,757	6,139	5,193	946	156
Occupancy rate	94.9%	97.1%	93.7%			99.7%

MERCHANDISE MART PROPERTIES SEGMENT   CONTINUED

Office Space

Occupancy and average annual escalated rent per square foot:

As of December 31,	Rentable Square Feet	Occupancy Rate	Average Annual Escalated Rent Per Square Foot
2007	2,757,000	97.1%	$ 26.86
2006	2,714,000	97.4%	25.64
2005	3,100,000	97.0%	26.42
2004	3,261,000	96.5%	27.59
2003	3,249,000	93.6%	27.73

2007 Merchandise Mart properties office rental revenues by tenants industry:

Industry	Percentage
Service	26%
Government	25%
Banking	16%
Telecommunications	11%
Education	7%
Other	6%
Publications	5%
Insurance	4%
	100%

Office lease terms generally range from three to seven years for smaller tenants to as long as 15 years for large tenants. Leases typically provide for step-ups in rent periodically over the term of the lease and pass through to tenants the tenants share of increases in real estate taxes and operating expenses for a building over a base year. Electricity is provided to tenants on a sub-metered basis or included in rent and adjusted for subsequent utility rate increases. Leases also typically provide for tenant improvement allowances for all or a portion of the tenant s initial construction of its premises.

Office tenants accounting for 2% or more of Merchandise Mart Properties 2007 total revenues:

Tenant	Square Feet Leased	2007 Revenues	Percentage of Segment Revenues	Percentage of Total Company Revenues
U.S. Government	387,000	$13,647,000	4.8%	0.4%
WPP Group	250,000	7,028,000	2.5%	0.2%
SBC Ameritech	193,000	6,968,000	2.4%	0.2%

MERCHANDISE MART PROPERTIES SEGMENT CONTINUED

2007 leasing activity Merchandise Mart Properties office space:

	Square Feet	Average Initial Rent Per Square Foot (1)
Merchandise Mart	183,000	$ 22.65
350 West Mart Center	59,000	25.60
Washington Design Center	45,000	42.41
Boston Design Center	23,000	23.13
Washington Office Center	14,000	40.62
L.A. Mart	5,000	25.80
Total	329,000	26.70

(1) Most leases include periodic step-ups in rent, which are not reflected in the initial rent per square foot leased.

Lease expirations for Merchandise Mart Properties office space as of December 31, 2007 assuming none of the tenants exercise renewal options:

				Annual Escalated Rent of Expiring Leases	
Year	Number of Expiring Leases	Square Feet of Expiring Leases	Percentage of Merchandise Mart Office Square Feet	Total	Per Square Foot
Month to month	10	49,000	1.8%	$ 1,151,000	$ 23.67
2008	18	237,000	8.8%	6,635,000	28.02
2009	4	209,000	7.8%	6,083,000	29.06
2010	8	385,000	14.4%	13,227,000	34.36
2011	13	218,000	8.2%	7,840,000	35.91
2012	12	135,000	5.0%	3,813,000	28.31
2013	12	77,000	2.9%	2,316,000	29.98
2014	13	162,000	6.1%	4,401,000	27.11
2015	6	122,000	4.5%	2,767,000	22.76
2016	3	110,000	4.1%	2,655,000	24.04
2017	7	110,000	4.1%	2,799,000	25.34

MERCHANDISE MART PROPERTIES SEGMENT CONTINUED

Showroom Space

The showrooms provide manufacturers and wholesalers with permanent and temporary space in which to display products for buyers, specifiers and end users. The showrooms are also used for hosting trade shows for the contract furniture, casual furniture, gift, carpet, crafts, apparel and design industries. Merchandise Mart Properties own and operate five of the leading furniture and gift trade shows, including the contract furniture industry s largest trade show, NeoCon, which attracts over 50,000 attendees each June and is hosted at the Merchandise Mart building in Chicago. The Market Square Complex co-hosts the home furniture industry s semi-annual (April and October) market weeks which occupy over 12 million square feet in the High Point, North Carolina region.

Occupancy and average escalated rent per square foot:

As of December 31,	Rentable Square Feet	Occupancy Rate	Average Annual Escalated Rent Per Square Foot
2007	6,139,000	93.7%	$ 26.16
2006	6,370,000	93.6%	25.17
2005	6,290,000	94.7%	24.04
2004	5,589,000	97.6%	23.08
2003	5,640,000	95.1%	22.35

2007 showroom revenues by tenants industry:

Industry	Percentage
Residential Design	26%
Gift	21%
Residential Furnishing	21%
Contract Furnishing	18%
Apparel	5%
Casual Furniture	5%
Building Products	3%
Other	1%
	100%

2007 Leasing Activity Merchandise Mart Properties showroom space:

	Square Feet	Average Initial Rent Per Square Foot (1)
Merchandise Mart	728,000	$ 31.42
Market Square Complex	390,000	16.87
L.A. Mart	168,000	19.06
7 West 34th Street	114,000	37.80
Boston Design Center	45,000	31.11
350 West Mart Center	36,000	25.75
Washington Design Center	29,000	35.84

Total	1,510,000	26.70

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(1) Most leases include periodic step-ups in rent which are not reflected in the initial rent per square foot leased.

MERCHANDISE MART PROPERTIES SEGMENT   CONTINUED

Lease expirations for the Merchandise Mart Properties showroom space as of December 31, 2007 assuming none of the tenants exercise renewal options:

Year	Number of Expiring Leases	Square Feet of Expiring Leases	Percentage of Merchandise Mart Showroom Square Feet	Annual Escalated Rent of Expiring Leases Total	Annual Escalated Rent of Expiring Leases Per Square Foot
Month to month	37	101,000	1.8%	$ 2,720,000	$ 26.84
2008	167	519,000	9.0%	13,738,000	26.47
2009	265	763,000	13.3%	20,013,000	26.21
2010	246	889,000	15.4%	24,810,000	27.92
2011	101	660,000	11.5%	16,801,000	25.47
2012	85	531,000	9.2%	13,301,000	25.03
2013	59	341,000	5.9%	12,170,000	35.73
2014	35	252,000	4.4%	7,051,000	27.96
2015	46	245,000	4.3%	8,697,000	35.46
2016	30	182,000	3.2%	5,698,000	31.30
2017	26	208,000	3.6%	6,797,000	32.62

Retail Space

The Merchandise Mart Properties portfolio also contains approximately 156,000 square feet of retail space which was 99.7% occupied at December 31, 2007.

Merchandise Mart Properties owned by us as of December 31, 2007:

Location	Approximate Leasable Building Square Feet	Percent Leased	Encumbrances (in thousands)
ILLINOIS			
Merchandise Mart, Chicago	3,301,000	96.1%	$ 550,000
350 West Mart Center, Chicago	1,210,000	96.5%	
Other (50% interest)	19,000	100.0%	11,734
Total Illinois	4,530,000	96.2%	561,734
HIGH POINT, NORTH CAROLINA			
Market Square Complex	1,750,000	94.8%	194,090
National Furniture Mart	260,000	92.5%	27,168
Total High Point, North Carolina	2,010,000	94.5%	221,258
WASHINGTON, DC			
Washington Office Center	399,000	99.3%	
Washington Design Center	392,000	94.6%	45,679
Total Washington, DC	791,000	96.9%	45,679
CALIFORNIA			
L.A. Mart	781,000	89.7%	

MASSACHUSETTS			
Boston Design Center (ground leased through 2060)	554,000	97.1%	71,750
NEW YORK			
7 West 34th Street	386,000	83.8%	
Total Merchandise Mart Properties	**9,052,000**	**94.9%**	**$ 900,421**

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TEMPERATURE CONTROLLED LOGISTICS SEGMENT

As of December 31, 2007, we own a 47.6% interest in Americold Realty Trust (Americold). Americold, headquartered in Atlanta, Georgia, provides supply chain management solutions to food manufacturers and retailers requiring multi-temperature storage, handling and distribution of their products. Americold services include comprehensive transportation management, supply-chain network modeling and optimization, consulting and strategizing. Americold also manages certain facilities owned by its customers for which it earns fixed and incentive fees. Americold s customers consist primarily of national, regional and local frozen food manufacturers, distributors, retailers and food service organizations, such as H.J. Heinz, Con-Agra Foods, Altria Group, Schwan Corporation, Tyson Foods, General Mills and Sara Lee. Other than H.J. Heinz and Con Agra Foods which accounted for 18.7% and 12.6%, respectively, of Temperature Controlled Logistics total revenue, no other customer accounted for more than 10% of this segment s total revenue.

Americold has $1.056 billion of outstanding debt at December 31, 2007, which we consolidate into our accounts. Our pro rata share of Americold s debt is $502,324,000, none of which is recourse to us.

Temperature Controlled Logistics Properties as of December 31, 2007:

Location	Cubic Feet (in millions)	Square Feet (in thousands)	Location	Cubic Feet (in millions)	Square Feet (in thousands)
ALABAMA			FLORIDA		
Montgomery	2.5	142.0	Tampa	2.9	106.0
Albertville	5.2	133.0	Bartow **(1)**	1.4	56.8
Gadsden **(1)**	4.0	119.0	Tampa **(1)**	1.0	38.5
Birmingham	2.0	85.6	Plant City	0.8	30.8
	13.7	479.6		6.1	232.1
ARIZONA			GEORGIA		
Phoenix	2.9	111.5	Atlanta	11.1	476.7
			Atlanta	11.4	334.7
ARKANSAS			Atlanta **(1)**	12.3	330.6
Russellville	9.5	279.4	Thomasville	6.9	202.9
Springdale	6.6	194.1	Atlanta	6.9	201.6
West Memphis	5.3	166.4	Montezuma	4.2	175.8
Russellville	5.6	164.7	Atlanta	2.9	157.1
Texarkana	4.7	137.3	Atlanta	5.0	125.7
Fort Smith	1.4	78.2	Augusta	1.1	48.3
	33.1	1,020.1		61.8	2,053.4
CALIFORNIA			IDAHO		
Ontario **(1)**	8.1	279.6	Burley **(1)**	10.7	407.2
Watsonville **(1)**	5.4	186.0	Nampa	8.0	364.0
Victorville	5.8	152.5		18.7	771.2
Turlock	3.0	138.9	ILLINOIS		
Turlock	2.5	108.4	Rochelle	11.3	272.0
Fullerton **(1)**	2.8	107.7	East Dubuque	5.6	215.4
Ontario	1.9	55.9	Rochelle	6.0	179.7
	29.5	1,029.0		22.9	667.1
COLORADO			INDIANA		
Denver **(1)**	2.8	116.3	Indianapolis	9.1	311.7

TEMPERATURE CONTROLLED LOGISTICS SEGMENT CONTINUED

Location	Cubic Feet (in millions)	Square Feet (in thousands)
IOWA		
Bettendorf	8.8	336.0
Fort Dodge	3.7	155.8
	12.5	491.8
KANSAS		
Wichita	2.8	126.3
Garden City	2.2	84.6
	5.0	210.9
KENTUCKY		
Sebree	2.7	79.4
MAINE		
Portland	1.8	151.6
MASSACHUSETTS		
Boston	3.1	218.0
Gloucester	2.4	126.4
Gloucester	1.9	95.5
Gloucester	2.8	95.2
	10.2	535.1
MINNESOTA		
Park Rapids (50% interest)	3.0	86.8
MISSOURI		
Carthage	42.0	2,564.7
Marshall	4.8	160.8
	46.8	2,725.5
MISSISSIPPI		
West Point	4.7	180.8
NEBRASKA		
Grand Island **(1)**	2.2	105.0
Fremont	2.2	84.6
	4.4	189.6
NEW YORK		
Syracuse	11.8	447.2
NORTH CAROLINA		
Charlotte	4.1	164.8
Charlotte **(1)**	5.1	161.6
Tarboro	4.9	147.4
Charlotte	1.0	58.9
	15.1	532.7
OHIO		
Massillon **(1)**	3.4	187.3
Massillon	5.5	163.2
	8.9	350.5
OKLAHOMA		
Oklahoma City	1.4	74.1

Location	Cubic Feet (in millions)	Square Feet (in thousands)
OREGON		
Salem	12.5	498.4
Hermiston	4.0	283.2
Woodburn	6.3	277.4
Ontario **(1)**	8.1	238.2
Milwaukie	4.7	196.6
	35.6	1,493.8
PENNSYLVANIA		
Fogelsville	21.6	683.9
York	11.7	300.6
Leesport	5.8	168.9
	39.1	1,153.4
SOUTH CAROLINA		
Columbia	1.6	83.7
SOUTH DAKOTA		
Sioux Falls	2.9	111.5
TENNESSEE		
Memphis	5.6	246.2
Murfreesboro	4.5	106.4
Memphis	0.5	36.8
	10.6	389.4
TEXAS		
Fort Worth	9.9	253.5
Amarillo	3.2	123.1
Fort Worth	3.4	102.0
	16.5	478.6
UTAH		
Clearfield	8.6	358.4
VIRGINIA		
Strasburg	6.8	200.0
Norfolk	1.9	83.0
	8.7	283.0
WASHINGTON		
Moses Lake	7.3	302.4
Connell	5.7	235.2
Pasco	6.7	209.0
Burlington	4.7	194.0
Walla Walla	3.1	140.0
Wallula	1.2	40.0
	28.7	1,120.6
WISCONSIN		
Plover	9.4	358.4
Tomah	4.6	161.0
Babcock	3.4	111.1
	17.4	630.5
Total Temperature Controlled Logistics Properties	**498.6**	**18,950.9**

(1) Leasehold interest.

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TOYS R US, INC. (TOYS) SEGMENT

As of December 31, 2007 we own a 32.7% interest in Toys, a worldwide specialty retailer of toys and baby products, which has a significant real estate component.

Toys has $6.423 billion of outstanding debt at December 31, 2007, of which our pro rata share is $2.100 billion, none of which is recourse to us.

The following table sets forth the total number of stores operated by Toys as of December 31, 2007:

	Total	Owned	Building Owned on Leased Ground	Leased
Toys Domestic	588	273	140	175
Toys International	505	80	26	399
Babies R Us	259	36	98	125
Subtotal	1,352	389	264	699
Franchised stores	208			
Total	1,560			

OTHER INVESTMENTS

555 California Street Complex

On May 24, 2007, we acquired a 70% controlling interest in a three-building complex containing 1,800,000 square feet, known as The Bank of America Center, located at California and Montgomery Streets in San Francisco s financial district (555 California Street).

Occupancy and average annual rent per square foot as of December 31, 2007:

Properties	Approximate Leasable Building Square Feet	Annualized Escalated Rent Per Square Foot	Occupancy Rate	Encumbrances (in thousands)
555 California Street	1,497,000	$ 61.10	94.0%	
315 Montgomery Street	228,000	41.79	100.0%	
345 Montgomery Street	64,000	93.58	100.0%	
Total California Office	1,789,000	59.84	95.0%	693,966 (1)
Vornado s Ownership Interest	1,252,000	59.84	95.0%	486,217

(1) This mortgage loan is cross-collateralized by 555 California Street and 315 and 345 Montgomery Streets

Lease terms generally range from five to seven years for smaller tenant spaces to as long as 15 years for major tenants, and may include extension options at market rates. Leases typically provide for step-ups in rent periodically over the term of the lease and pass through to tenants the tenant s share of increases in real estate taxes and operating expenses over a base year. Leases also typically provide for tenant improvement allowances for all or a portion of the tenant s initial construction costs of its premises.

Tenants accounting for 2% or more of 555 California Street Complex s total revenues:

Tenant	Square Feet Leased	2007 Revenues	Percentage of 555 California Street Complex s Revenues	Percentage of Total Company Revenues
Bank of America	659,000	$22,145,000	32.5%	0.7%
Kirkland & Ellis LLP	125,000	4,957,000	7.3%	0.2%
Goldman, Sachs & Co	97,000	4,835,000	7.1%	0.1%
Morgan Stanley & Company, Inc.	89,000	4,427,000	6.5%	0.1%
Lehman Brothers Inc.	61,000	3,861,000	5.7%	0.1%
Dodge & Cox	62,000	3,386,000	5.0%	0.1%
UBS Financial Services	59,000	3,425,000	5.0%	0.1%
McKinsey & Company Inc.	54,000	2,770,000	4.1%	0.1%

OTHER INVESTMENTS CONTINUED

Alexander s Inc. (Alexander s)

As of December 31, 2007, we own 32.8% of Alexander s outstanding common shares.

Properties owned by Alexander s as of December 31, 2007.

Location	Land Area in Square Feet or Acreage	Building Area	Percent Leased	Significant Tenants	Encumbrances (in thousands)
Operating Properties					
New York:					
731 Lexington Avenue, Manhattan:					
Office		885,000	100%	Bloomberg, Citibank,	$ 383,670
Retail		174,000	100%	The Home Depot, The Container Store, Hennes & Mauritz	320,000
Total	84,420 SF	1,059,000 (1)			
Kings Plaza Regional Shopping Center, Brooklyn	24.3 acres	759,000 (3)	94%	Sears Lowes (ground lessee) Macy s (2)	203,456
Rego Park I, Queens	4.8 acres	351,000 (3)	100%	Sears, Circuit City, Bed, Bath & Beyond Marshalls	79,285
Flushing, Queens (ground leased through 2037)	44,975 SF	177,000 (3)	0%		
New Jersey:					
Paramus, New Jersey	30.3 acres		100%	IKEA (ground lessee)	68,000
Property Under Development:					
Rego Park II, Queens	6.6 acres			Century 21, The Home Depot Kohl s	55,786 (4)
Property to be Developed:					
Rego Park III, Queens	3.4 acres				
		2,346,000			$ 1,110,197

(1) Excludes 248,000 square feet of residential space consisting of 105 condominium units, which were sold.

(2) Owned by Macy s, Inc.

(3) Excludes parking garages.

(4) On December 21, 2007, Alexander s obtained a construction loan providing up to $350 million for the Rego Park II development. The loan has an interest rate of LIBOR plus 1.20% (6.13% at December 31, 2007) and a term of three years with a one-year extension option.

OTHER INVESTMENTS CONTINUED

Hotel Pennsylvania

The Hotel Pennsylvania is located in New York City on Seventh Avenue opposite Madison Square Garden and consists of a hotel portion containing 1,000,000 square feet of hotel space with 1,700 rooms and a commercial portion containing 400,000 square feet of retail and office space. We are currently evaluating alternative redevelopment plans for the Hotel Pennsylvania.

	Year Ended December 31,				
Rental information:	**2007**	**2006**	**2005**	**2004**	**2003**
Hotel:					
Average occupancy rate	84.4 %	82.1 %	83.7 %	78.9 %	63.7 %
Average daily rate	$ 154.78	$ 133.33	$ 115.74	$ 97.36	$ 89.12
Revenue per available room	$ 130.70	$ 109.53	$ 96.85	$ 77.56	$ 58.00
Commercial:					
Office space:					
Average occupancy rate	57.0 %	41.2 %	38.7 %	39.7 %	39.7 %
Annual rent per square feet	$ 22.23	$ 16.42	$ 10.70	$ 10.04	$ 9.92
Retail space:					
Average occupancy rate	73.3 %	79.9 %	79.8 %	90.7 %	89.8 %
Annual rent per square feet	$ 33.63	$ 27.54	$ 26.02	$ 29.67	$ 28.11

Lexington Master Limited Partnership (Lexington MLP)

At December 31, 2007, we own 8,149,593 limited partnership units of Lexington MLP, which are exchangeable on a one-for-one basis into common shares of Lexington Realty Trust (NYSE: LXP) (Lexington), or a 7.5% limited partnership interest. The assets of Lexington consist of approximately 311 single-tenant commercial properties containing an aggregate of 49.3 million square feet, located in 44 states, which are generally net-leased to major corporations.

Lexington MLP has approximately $3.320 billion of debt outstanding as of December 31, 2007, of which our pro rata share is $248,690,000, none of which is recourse to us.

At December 31, 2007, the fair value of our investment in Lexington MLP based on Lexington s December 31, 2007 closing share price of $14.54, was $118,495,000, or $39,836,000 below the carrying amount on our consolidated balance sheet. We have concluded that as of December 31, 2007, the decline in the value of our investment is not other-than-temporary.

GMH Communities L.P.

At December 31, 2007, we own 7,337,857 GMH Communities L.P. (GMH) limited partnership units, which are exchangeable on a one-for-one basis into common shares of GMH Communities Trust (NYSE: GCT) (GCT), and 2,517,247 common shares of GCT, or 13.8% of the limited partnership interest of GMH. GMH is a self-advised, self-managed, specialty housing company that focuses on providing housing to college and university students residing off-campus and to members of the U.S. military and their families located on or near military bases throughout the United States. GMH has $995,818,000 of debt outstanding at December 31, 2007, of which our pro-rata share is $137,722,000, none of which is recourse to us.

On February 12, 2008, GCT announced that it has entered into two definitive agreements in connection with the sale of its military and student housing divisions for an aggregate sales price of approximately $9.61 per share/unit. In addition, GCT anticipates selling its remaining assets prior to the closing of the merger. The merger, which has been unanimously approved by GCT s Board of Trustees, is subject to GCT shareholder approval and customary closing conditions.

As of December 31, 2007, the fair value of our investment in GMH and GCT based on GCT s December 31, 2007 closing share price of $5.52, was $54,400,000, or $48,860,000 below the carrying amount of $10.48 per share/unit on our consolidated balance sheet. We have concluded that as of December 31, 2007, the decline in the value of our investment is not other-than-temporary, based on the aggregate value anticipated to be received as a result of the transactions described above, including the additional consideration from the sale of GCT s remaining assets.

OTHER INVESTMENTS CONTINUED

Warehouse/Industrial Properties

Our warehouse/industrial properties consist of six buildings in New Jersey containing approximately 1.2 million square feet. The properties are encumbered by one cross-collateralized mortgage loan aggregating $25,656,000 as of December 31, 2007. Average lease terms range from three to five years. The following table sets forth the occupancy rate and average annual rent per square foot at the end of each of the past five years.

As of December 31,	Occupancy Rate	Average Annual Rent Per Square Foot
2007	100.0%	$ 4.70
2006	96.9%	4.17
2005	100.0%	4.19
2004	88.0%	3.96
2003	88.0%	3.86

220 Central Park South, New York City

We own a 90% interest in 220 Central Park South. The property contains 122 rental apartments with an aggregate of 133,000 square feet and 5,400 square feet of commercial space. As of December 31, 2007 there is $128,998,000 of debt outstanding on the property.

40 East 66th Street, New York City

40 East 66th Street, located at Madison Avenue and East 66th Street, contains 37 rental apartments with an aggregate of 85,000 square feet and 10,000 square feet of retail space. The rental apartment operations are included in our Other segment and the retail operations are included in the Retail segment. We are in the process of converting 27 of the rental apartments into condominium units.

ITEM 3. LEGAL PROCEEDINGS

We are from time to time involved in legal actions arising in the ordinary course of business. In our opinion, after consultation with legal counsel, the outcome of such matters, including the matters referred to below, are not expected to have a material adverse effect on our financial position, results of operations or cash flows.

Stop & Shop

On January 8, 2003, Stop & Shop filed a complaint with the United States District Court for the District of New Jersey (USDC-NJ) claiming that we had no right to reallocate and therefore continue to collect the $5,000,000 of annual rent from Stop & Shop pursuant to the Master Agreement and Guaranty, because of the expiration of the East Brunswick, Jersey City, Middletown, Union and Woodbridge leases to which the $5,000,000 of additional rent was previously allocated. Stop & Shop asserted that a prior order of the Bankruptcy Court for the Southern District of New York dated February 6, 2001, as modified on appeal to the District Court for the Southern District of New York on February 13, 2001, froze our right to re-allocate which effectively terminated our right to collect the additional rent from Stop & Shop. On March 3, 2003, after we moved to dismiss for lack of jurisdiction, Stop & Shop voluntarily withdrew its complaint. On March 26, 2003, Stop & Shop filed a new complaint in New York Supreme Court, asserting substantially the same claims as in its USDC-NJ complaint. We removed the action to the United States District Court for the Southern District of New York. In January 2005 that court remanded the action to the New York Supreme Court. On February 14, 2005, we served an answer in which we asserted a counterclaim seeking a judgment for all the unpaid additional rent accruing through the date of the judgment and a declaration that Stop & Shop will continue to be liable for the additional rent as long as any of the leases subject to the Master Agreement and Guaranty remain in effect. On May 17, 2005, we filed a motion for summary judgment. On July 15, 2005, Stop & Shop opposed our motion and filed a cross-motion for summary judgment. On December 13, 2005, the Court issued its decision denying the motions for summary judgment. Both parties appealed the Court s decision and on December 14, 2006, the Appellate Court division issued a decision affirming the Court s decision. On January 16, 2007, we filed a motion for the reconsideration of one aspect of the Appellate Court s decision which was denied on March 13, 2007. We are currently engaged in discovery and anticipate that a trial date will be set for some time in 2008. We intend to vigorously pursue our claims against Stop & Shop. In our opinion, after consultation with legal counsel, the outcome of such matters will not have a material effect on our financial condition, results of operations or cash flows.

1290 Avenue of the Americas and 555 California Street

On May 24, 2007, we acquired a 70% controlling interest in 1290 Avenue of the Americas and the 555 California Street complex. Our 70% interest was acquired through the purchase of all of the shares of a group of foreign companies that own, through U.S. entities, the 1% sole general partnership interest and a 69% limited partnership interest in the partnerships that own the two properties. The remaining 30% limited partnership interest is owned by Donald J. Trump.

In August 2005, Mr. Trump brought a lawsuit in the New York State Supreme Court against, among others, the general partners of the partnerships referred to above. Mr. Trump s claims arose out of a dispute over the sale price of, and use of proceeds from, the sale of properties located on the former Penn Central rail yards between West 59th and 72nd Streets in Manhattan which were formerly owned by the partnerships. In decisions dated September 14, 2005 and July 24, 2006, the Court denied various of Mr. Trump s motions and ultimately dismissed all of Mr. Trump s claims, except for his claim seeking access to books and records. In a decision dated October 1, 2007, the Court determined that Mr. Trump had already received access to the books and records to which he was entitled, with the exception of certain documents which were subsequently delivered to Mr. Trump. Mr. Trump has sought re-argument and renewal on, and filed a notice of appeal in connection with, his dismissed claims.

In connection with the acquisition, we agreed to indemnify the sellers for liabilities and expenses arising out of Mr. Trump s claim that the general partners of the partnerships we acquired did not sell the rail yards at a fair price or could have sold the rail yards for a greater price and any other claims asserted in the legal action; provided however, that if Mr. Trump prevails on certain claims involving partnership matters, other than claims relating to sale price, the sellers will be required to reimburse us for certain costs related to those claims. We believe that the claims relating to the sale price are without merit. All other allegations are not asserted as a basis for damages and regardless of merit would not be material to our consolidated financial statements.

ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

No matters were submitted to a vote of security holders during the fourth quarter of the year ended December 31, 2007.

EXECUTIVE OFFICERS OF THE REGISTRANT

The following is a list of the names, ages, principal occupations and positions with Vornado of the executive officers of Vornado and the positions held by such officers during the past five years. All executive officers of Vornado have terms of office that run until the next succeeding meeting of the Board of Trustees of Vornado following the Annual Meeting of Shareholders unless they are removed sooner by the Board.

Name	Age	Principal Occupation, Position and Office (Current and during past five years with Vornado unless otherwise stated)
Steven Roth	66	Chairman of the Board, Chief Executive Officer and Chairman of the Executive Committee of the Board; the Managing General Partner of Interstate Properties, an owner of shopping centers and an investor in securities and partnerships; Chief Executive Officer of Alexander s, Inc. since March 1995, a Director since 1989, and Chairman since May 2004.
Michael D. Fascitelli	51	President and a Trustee since December 1996; President of Alexander s Inc. since August 2000 and Director since December 1996; Partner at Goldman, Sachs & Co. in charge of its real estate practice from December 1992 to December 1996; and Vice President at Goldman, Sachs & Co., prior to December 1992.
Michelle Felman	45	Executive Vice President Acquisitions since September 2000; Independent Consultant to Vornado from October 1997 to September 2000; Managing Director Global Acquisitions and Business Development of GE Capital from 1991 to July 1997.
David R. Greenbaum	56	President of the New York City Office Division since April 1997 (date of our acquisition); President of Mendik Realty (the predecessor to the New York Office division) from 1990 until April 1997.
Christopher Kennedy	44	President of the Merchandise Mart Division since September 2000; Executive Vice President of the Merchandise Mart Division from April 1998 to September 2000; Executive Vice President of Merchandise Mart Properties, Inc. from 1994 to April 1998.
Joseph Macnow	62	Executive Vice President Finance and Administration since January 1998 and Chief Financial Officer since March 2001; Vice President and Chief Financial Officer of the Company from 1985 to January 1998; Executive Vice President and Chief Financial Officer of Alexander s, Inc. since August 1995.
Sandeep Mathrani	45	Executive Vice President Retail Real Estate since March 2002; Executive Vice President, Forest City Ratner from 1994 to February 2002.
Mitchell N. Schear	49	President of Vornado/Charles E. Smith L.P. (our Washington, DC Office division) since April 2003; President of the Kaempfer Company from 1998 to April 2003 (date acquired by us).
Wendy Silverstein	47	Executive Vice President Capital Markets since April 1998; Senior Credit Officer of Citicorp Real Estate and Citibank, N.A. from 1986 to 1998.

Robert H. Smith	79	Chairman of Vornado/Charles E. Smith L.P. (our Washington, DC Office division) since January 2002 (date acquired by us); Co Chief Executive Officer and Co Chairman of the Board of Charles E. Smith Commercial Realty L.P. (the predecessor to Charles E. Smith Commercial Realty) prior to January 2002.

PART II

ITEM 5. MARKET FOR REGISTRANT'S COMMON EQUITY. RELATED STOCKHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES

Vornado s common shares are traded on the New York Stock Exchange under the symbol VNO.

Quarterly closing price ranges of the common shares and dividends paid per share for the years ended December 31, 2007 and 2006 were as follows:

Quarter	Year Ended December 31, 2007			Year Ended December 31, 2006			
	High	**Low**	**Dividends**	**High**	**Low**	**Dividends**	
1st	$ 135.75	$ 117.36	$ 0.85	$ 98.46	$ 85.62	$ 0.80	
2nd	122.55	107.37	0.85	97.87	88.84	0.80	
3rd	115.60	97.73	0.85	110.83	98.35	0.80	
4th	117.19	84.52	0.90	129.49	108.91	1.39	(1)

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(1) Comprised of a regular quarterly dividend of $.85 per share and a special capital gain dividend of $.54 per share.

On February 1, 2008, there were 1,367 holders of record of our common shares.

Recent Sales of Unregistered Securities

During 2007, we issued 10,441 common shares upon the redemption of Class A units of the Operating Partnership held by persons who received units in private placements in earlier periods in exchange for their interests in limited partnerships that owned real estate. The common shares were issued without registration under the Securities Act of 1933 in reliance on Section 4 (2) of that Act.

Information relating to compensation plans under which our equity securities are authorized for issuance is set forth under Part III, Item 12 of this annual report on Form 10-K and such information is incorporated herein by reference.

Recent Purchases of Equity Securities

We did not repurchase any of our equity securities during the fourth quarter of 2007, other than 1,008,459 common shares used by officers and employees of the Company to pay for the exercise price and related withholding taxes resulting from stock option exercises.

Performance Graph

The following graph is a comparison of the five-year cumulative return of our common shares, the Standard & Poor s 500 Index (the S&P 500 Index) and the National Association of Real Estate Investment Trusts (NAREIT) All Equity Index (excluding health care real estate investment trusts), a peer group index. The graph assumes that $100 was invested on December 31, 2002 in our common shares, the S&P 500 Index and the NAREIT All Equity Index and that all dividends were reinvested without the payment of any commissions. There can be no assurance that the performance of our shares will continue in line with the same or similar trends depicted in the graph below.

	2002	**2003**	**2004**	**2005**	**2006**	**2007**
Vornado Realty Trust	100	157	230	265	400	299
S&P 500 Index	100	129	143	150	173	183
The NAREIT All Equity Index	100	137	180	202	273	230

ITEM 6. SELECTED FINANCIAL DATA

	Year Ended December 31,				
	2007	**2006**	**2005**	**2004**	**2003**
(in thousands, except share and per share amounts)					
Operating Data:					
Revenues:					
Property rentals	$1,989,278	$1,557,001	$1,371,454	$1,323,438	$1,233,277
Temperature Controlled Logistics	847,026	779,110	846,881	87,428	
Tenant expense reimbursements	324,034	261,339	206,923	188,409	176,649
Fee and other income	110,291	103,587	94,603	83,926	62,750
Total Revenues	3,270,629	2,701,037	2,519,861	1,683,201	1,472,676
Expenses:					
Operating	1,632,576	1,362,657	1,294,850	671,140	572,555
Depreciation and amortization	529,761	395,398	328,811	239,489	210,575
General and administrative	232,068	219,239	177,790	143,471	121,706
Costs of acquisitions and development not consummated	10,375			1,475	
Total Expenses	2,404,780	1,977,294	1,801,451	1,055,575	904,836
Operating Income	865,849	723,743	718,410	627,626	567,840
Income (loss) applicable to Alexander s	50,589	(14,530)	59,022	8,580	15,574
Loss applicable to Toys R Us	(14,337)	(47,520)	(40,496)		
Income from partially owned entities	33,404	61,777	36,165	43,381	67,901
Interest and other investment income	228,499	262,176	167,214	203,995	25,395
Interest and debt expense	(634,554)	(476,461)	(338,097)	(240,129)	(226,522)
Net gain on disposition of wholly-owned and partially owned assets other than depreciable real estate	39,493	76,073	39,042	19,775	2,343
Minority interest of partially owned entities	18,559	20,173	(3,808)	(109)	(1,089)
Income before income taxes	587,502	605,431	637,452	663,119	451,442
Provision for income taxes	(10,530)	(2,326)	(4,994)	(1,555)	(45)
Income from continuing operations	576,972	603,105	632,458	661,564	451,397
Income from discontinued operations	58,716	37,595	41,020	88,552	187,154
Income before allocation to minority limited partners	635,688	640,700	673,478	750,116	638,551
Minority limited partners interest in the Operating Partnership	(47,508)	(58,712)	(66,755)	(88,091)	(105,132)
Perpetual preferred unit distributions of the Operating Partnership	(19,274)	(21,848)	(67,119)	(69,108)	(72,716)
Net income	568,906	560,140	539,604	592,917	460,703
Preferred share dividends	(57,177)	(57,511)	(46,501)	(21,920)	(20,815)
Net income applicable to common shares	$511,729	$502,629	$493,103	$570,997	$439,888
Income from continuing operations - basic	$2.98	$3.26	$3.38	$3.85	$2.26
Income from continuing operations - diluted	2.86	3.10	3.21	3.68	2.19
Income per share--basic	3.37	3.54	3.69	4.56	3.92
Income per share--diluted	3.23	3.35	3.50	4.35	3.80
Cash dividends declared for common shares	3.45	3.79	3.90	3.05	2.91
Balance Sheet Data:					
Total assets	$22,478,935	$17,954,281	$13,637,163	$11,580,517	$9,518,928
Real estate, at cost	18,972,436	13,433,370	11,252,032	9,589,431	7,498,998
Accumulated depreciation	2,407,140	1,961,974	1,653,572	1,393,900	859,560
Debt	12,951,812	9,554,798	6,243,126	4,939,323	4,041,485
Shareholders equity	6,118,399	6,150,770	5,263,510	4,012,741	3,077,573

(Amounts in thousands)	Year Ended December 31, 2007	2006	2005	2004	2003
Other Data:					
Funds From Operations (FFO) (1):					
Net income	$568,906	$560,140	$539,604	$592,917	$460,703
Depreciation and amortization of real property	451,313	337,730	276,921	228,298	208,624
Net gains on sale of real estate	(60,811)	(33,769)	(31,614)	(75,755)	(161,789)
Proportionate share of adjustments to equity in net income of partially owned entities to arrive at FFO:					
Depreciation and amortization of real property	134,014	105,629	42,052	49,440	54,762
Net gains on sale of real estate	(15,463)	(13,166)	(2,918)	(3,048)	(6,733)
Income tax effect of Toys R Us adjustments included above	(28,781)	(21,038)	(4,613)		
Minority limited partner s share of above adjustments	(46,664)	(39,809)	(31,990)	(27,991)	(20,080)
FFO	1,002,514	895,717	787,442	763,861	535,487
Preferred share dividends	(57,177)	(57,511)	(46,501)	(21,920)	(20,815)
FFO applicable to common shares	945,337	838,206	740,941	741,941	514,672
Interest on 3.875% exchangeable senior debentures	21,024	19,856	15,335		
Series A convertible preferred dividends	277	631	943	1,068	3,570
Convertible preferred unit distributions				7,034	
FFO applicable to common shares plus assumed conversions (1)	$966,638	$858,693	$757,219	$750,043	$518,242

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(1) FFO is computed in accordance with the definition adopted by the Board of Governors of the National Association of Real Estate Investment Trusts (NAREIT). NAREIT defines FFO as net income or loss determined in accordance with Generally Accepted Accounting Principles (GAAP), excluding extraordinary items as defined under GAAP and gains or losses from sales of previously depreciated operating real estate assets, plus specified non-cash items, such as real estate asset depreciation and amortization, and after adjustments for unconsolidated partnerships and joint ventures. FFO is used by management, investors and industry analysts as a supplemental measure of operating performance of equity REITs. FFO should be evaluated along with GAAP net income (the most directly comparable GAAP measure), as well as cash flow from operating activities, investing activities and financing activities, in evaluating the operating performance of equity REITs. Management believes that FFO is helpful to investors as a supplemental performance measure because this measure excludes the effect of depreciation, amortization and gains or losses from sales of real estate, all of which are based on historical costs which implicitly assumes that the value of real estate diminishes predictably over time. Since real estate values instead have historically risen or fallen with market conditions, this non-GAAP measure can facilitate comparisons of operating performance between periods and among other equity REITs. FFO does not represent cash generated from operating activities in accordance with GAAP and is not necessarily indicative of cash available to fund cash needs as disclosed in our Statements of Cash Flows. FFO should not be considered as an alternative to net income as an indicator of our operating performance or as an alternative to cash flows as a measure of liquidity.

ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

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Overview

We own and operate office, retail and showroom properties (our core operations) with large concentrations of office and retail properties in the New York City metropolitan area and in the Washington, DC and Northern Virginia area. In addition, we have a 47.6% interest in Americold Realty Trust (Americold), which owns and operates 90 cold storage warehouses nationwide, a 32.8% interest in Alexander s Inc., which has seven properties in the greater New York metropolitan area, and a 32.7% interest in Toys R Us, Inc. (Toys) which has a significant real estate component, as well as other real estate and related investments.

We compete with a large number of real estate property owners and developers. Principal factors of competition are effective rents, attractiveness of location and quality and breadth of services provided. Our success depends upon, among other factors, trends of the national, regional and local economies, the financial condition and operating results of current and prospective tenants and customers, availability and cost of capital, construction and renovation costs, taxes, governmental regulations, legislation and population trends.

Our ultimate business objective is to maximize shareholder value, which we measure by the total return provided to our shareholders. The table below compares our total return performance to the Morgan Stanley REIT Index (RMS) for the following periods ending December 31, 2007 (past performance is not necessarily indicative of future performance):

	Total Return	
	Vornado	**RMS**
One-year	(25.5)%	(16.8)%
Three-years	29.7%	26.8%
Five-years	199.8%	128.0%
Ten-years	218.2%	168.1%

Beginning in the second half of 2007, the residential mortgage and capital markets began showing signs of stress, primarily in the form of escalating default rates on sub-prime mortgages and declining residential housing prices nationwide. This credit crisis spread to the broader commercial credit markets and has generally reduced the availability of financing and widened spreads. These factors, coupled with a slowing economy, may negatively impact the volume of real estate transactions and cap rates, which would negatively impact stock price performance of public real estate companies, including ours. Our one-year total return to shareholders for the period ending December 31, 2007 was negative 25.5% and the RMS total return for the same period was negative 16.8%. Although our core operating results were not negatively impacted by these conditions in 2007, if these conditions persist in 2008 and beyond, our real estate portfolio may experience lower occupancy and effective rents which would result in a corresponding decrease in net income, funds from operations and cash flows. In addition, the value of our investments in joint ventures, marketable securities and mezzanine loans may also decline as a result of the above factors. Such declines may result in impairment charges and/or valuation allowances which would result in a corresponding decrease in net income and funds from operations.

We intend to achieve our ultimate business objective by continuing to pursue our investment philosophy and executing our operating strategies through:

- Maintaining a superior team of operating and investment professionals and an entrepreneurial spirit;
- Investing in properties in select markets, such as New York City and Washington, DC, where we believe there is high likelihood of capital appreciation;
- Acquiring quality properties at a discount to replacement cost and where there is a significant potential for higher rents;
- Investing in retail properties in select under-stored locations such as the New York City metropolitan area;
- Investing in fully-integrated operating companies that have a significant real estate component;
- Developing and redeveloping our existing properties to increase returns and maximize value; and

Providing specialty financing to real estate related companies.

Overview - continued

Year Ended December 31, 2007 Financial Results Summary

Net income applicable to common shares for the year ended December 31, 2007 was $511,729,000, or $3.23 per diluted share, versus $502,629,000, or $3.35 per diluted share, for the year ended December 31, 2006. Net income for the years ended December 31, 2007 and 2006 includes $76,274,000 and $46,935,000, respectively of net gains on sale of real estate. Net income for the years ended December 31, 2007 and 2006 also include certain other items that affect comparability which are listed in the table on page 68. The aggregate of these items and net gains on sale of real estate, net of minority interest, increased net income applicable to common shares for the years ended December 31, 2007 and 2006 by $133,702,000 and $166,070,000, or $0.81 and $1.07 per diluted share, respectively.

Funds from operations applicable to common shares plus assumed conversions (FFO) for the year ended December 31, 2007 was $966,638,000, or $5.89 per diluted share, compared to $858,693,000, or $5.51 per diluted share, for the prior year. FFO for the year ended December 31, 2007 and 2006 also include certain other items that affect comparability which are listed in the table on page 68. The aggregate of these items, net of minority interest, increased FFO for the years ended December 31, 2007 and 2006 by $64,252,000, and $124,630,000, or $0.39 and $0.80 per diluted share, respectively.

During the year ended December 31, 2007, we did not recognize income on certain assets with an aggregate carrying amount of approximately $1.184 billion, because they were out of service for redevelopment. Assets under development include all or portions of the Bergen Town Center, 2101 L Street, Crystal Plaza Two, 1999 K Street, 220 Central Park South, 40 East 66th Street, and investments in joint ventures including our Beverly Connection and Wasserman ventures.

The percentage increase (decrease) in the same-store EBITDA of our operating segments for the year ended December 31, 2007 over the previous year ended December 31, 2006 is summarized below.

	Office				
Year Ended:	**New York**	**Washington, DC**	**Retail**	**Merchandise Mart**	**Temperature Controlled Logistics**
December 31, 2007 vs.					
December 31, 2006	9.6%	4.2%	3.4%	(2.5)%	(0.6)%

Calculations of same-store EBITDA, reconciliations of net income to EBITDA and FFO and the reasons we consider these non-GAAP financial measures useful are provided in the following pages of Management s Discussion and Analysis of the Financial Condition and Results of Operations.

Overview - continued

Quarter Ended December 31, 2007 Financial Results Summary

Net income applicable to common shares for the quarter ended December 31, 2007 was $90,923,000, or $0.57 per diluted share, versus $105,427,000, or $0.69 per diluted share, for the quarter ended December 31, 2006. Net income for the quarter ended December 31, 2007 includes net gains on sale of real estate of $43,859,000. Net income for the quarters ended December 31, 2007 and 2006 include certain other items that affect comparability which are listed in the table on the following page. The aggregate of these items, net of minority interest, increased net income applicable to common shares for the quarters ended December 31, 2007 and 2006 by $21,572,000 and $51,115,000, or $0.13 and $0.32 per diluted share, respectively.

FFO for the quarter ended December 31, 2007 was $193,412,000, or $1.18 per diluted share, compared to $211,812,000, or $1.34 per diluted share, for the prior year s quarter. FFO for the quarters ended December 31, 2007 and 2006 include certain other items that affect comparability which are listed in the table on the following page. The aggregate of these items, net of minority interest, decreased FFO by $18,339,000, or $0.11 per diluted share for the quarter ended December 31, 2007 and increased FFO by $49,014,000, or $0.31 per diluted share for the quarter ended December 31, 2006.

The percentage increase (decrease) in the same-store Earnings Before Interest, Taxes, Depreciation and Amortization (EBITDA) of our operating segments for the quarter ended December 31, 2007 over the quarter ended December 31, 2006 and the trailing quarter ended September 30, 2007 are summarized below.

Three Months Ended:	**Office New York**	**Washington, DC**	**Retail**	**Merchandise Mart**	**Temperature Controlled Logistics**
December 31, 2007 vs.					
December 31, 2006	10.2%	2.0%	5.6%	(3.5)%	3.1%
December 31, 2007 vs.					
September 30, 2007	2.4%	3.3%	3.8%	9.2%	0.8%

Overview - continued

(Amounts in thousands)	For the Year Ended December 31, 2007	2006	For the Three Months Ended December 31, 2007	2006
Items that affect comparability (income)/expense:				
Derivatives and related marketable securities:				
McDonalds common shares	$ (131,911)	$ (138,815)	$ (29,108)	$ (78,234)
Net gain on sale of Sears Canada common shares		(55,438)		
Sears Holdings common shares		(18,611)		
GMH warrants		16,370		
Other	(4,682)	(12,153)	(7,425)	(9,386)
Alexander s:				
Stock appreciation rights	(14,280)	49,043	(5,289)	30,687
Net gain on sale of 731 Lexington Avenue condominiums		(4,580)		
Other:				
MPH mezzanine loan loss accrual	57,000		57,000	
Costs of acquisitions not consummated	10,375		1,568	
Prepayment penalties and write-off of unamortized financing costs upon refinancing	7,562	21,994		8,513
H Street litigation costs	1,891	9,592		2,998
Net gain recognized upon Newkirk Lexington merger		(10,362)		(10,794)
Other, net	3,496	5,126	3,418	2,000
	(70,549)	(137,834)	20,164	(54,216)
Minority limited partners share of above adjustments	6,297	13,204	(1,825)	5,202
Total items that affect comparability	$ (64,252)	$ (124,630)	$ 18,339	$ (49,014)

Overview - continued

Acquisitions and Investments

During 2007, we completed $4,045,400,000 of real estate acquisitions and investments in 33 separate transactions, consisting of an aggregate of $3,024,600,000 in cash, $958,700,000 in existing mortgage debt and $62,100,000 in common and preferred Operating Partnership units. Details of the significant transactions are summarized below.

100 West 33rd Street, New York City (the Manhattan Mall)

On January 10, 2007, we acquired the Manhattan Mall for approximately $689,000,000 in cash. This mixed-use property is located on the entire Sixth Avenue block-front between 32nd and 33rd Streets in Manhattan and contains approximately 1,000,000 square feet, including 845,000 square feet of office space and 164,000 square feet of retail space. Included as part of the acquisition were 250,000 square feet of additional air rights. The property is adjacent to our Hotel Pennsylvania. At closing, we completed a $232,000,000 financing secured by the property, which bears interest at LIBOR plus 0.55% (5.20% at December 31, 2007) and has a two-year initial term with three one-year extension options. The operations of the office component of the property are included in the New York Office segment and the operations of the retail component are included in the Retail segment. We consolidate the accounts of this property into our consolidated financial statements from the date of acquisition.

Bruckner Plaza, Bronx, New York

On January 11, 2007, we acquired the Bruckner Plaza shopping center, containing 386,000 square feet, for $165,000,000 in cash. Also included as part of the acquisition was an adjacent parcel which is ground leased to a third party. The property is located on Bruckner Boulevard in the Bronx, New York. We consolidate the accounts of this property into our consolidated financial statements from the date of acquisition.

H Street Building Corporation (H Street)

In July 2005, we acquired H Street, which owns a 50% interest in real estate assets located in Pentagon City, Virginia and Washington, DC. On April 30, 2007, we acquired the corporations that own the remaining 50% interest in these assets for approximately $383,000,000, consisting of $322,000,000 in cash and $61,000,000 of existing mortgages. These assets include twin office buildings located in Washington, DC, containing 577,000 square feet, and assets located in Pentagon City, Virginia, comprised of 34 acres of land leased to three residential and retail operators, a 1,680 unit high-rise apartment complex and 10 acres of vacant land. In conjunction with this acquisition all existing litigation was dismissed. Beginning on April 30, 2007, we consolidate the accounts of these entities into our consolidated financial statements and ceased accounting for them on the equity method.

Further, we agreed to sell approximately 19.6 of the 34 acres of land to one of the existing ground lessees in two closings over a two-year period for approximately $220,000,000. On May 11, 2007, we closed on the sale of 11 of the 19.6 acres for $104,000,000 and received $5,000,000 in cash and a $99,000,000 note due December 31, 2007. On September 28, 2007, the buyer pre-paid the note in cash and we recognized a net gain on sale of $4,803,000. In April 2007, we received letters from the two remaining ground lessees claiming a right of first offer on the sale of the land, one of which has since retracted its letter and reserved its rights under the lease.

In connection with purchase accounting, in July 2005 and April 2007 we recorded an aggregate of $220,000,000 of deferred tax liabilities for the differences between the tax basis and the book basis of the acquired assets and liabilities. We were required to record these deferred tax liabilities because H Street and its partially owned entities were operated as C Corporations at the time they were acquired. As of February 2008, we have completed all of the actions necessary to enable these entities to elect REIT status effective for the tax year beginning on January 1, 2008. Consequently, in the first quarter of 2008, the deferred tax liabilities will be eliminated and we will recognize $220,000,000 as an income tax benefit on our consolidated statement of income.

The total purchase price for 100% of the assets we will own, after the anticipated proceeds from the land sales, is $409,000,000, consisting of $286,000,000 in cash and $123,000,000 of existing mortgages.

Overview - continued

1290 Avenue of the Americas and 555 California Street

On May 24, 2007, we acquired a 70% controlling interest in 1290 Avenue of the Americas, a 2,000,000 square foot Manhattan office building located on the block-front between 51st and 52nd Street on Avenue of the Americas, and the three- building 555 California Street complex (555 California Street) containing 1,800,000 square feet, known as the Bank of America Center, located at California and Montgomery Streets in San Francisco s financial district. The purchase price for our 70% interest in the real estate was approximately $1.8 billion, consisting of $1.0 billion of cash and $797,000,000 of existing debt. Our share of the debt is comprised of $308,000,000 secured by 1290 Avenue of the Americas and $489,000,000 secured by 555 California Street. Our 70% interest was acquired through the purchase of all of the shares of a group of foreign companies that own, through U.S. entities, the 1% sole general partnership interest and a 69% limited partnership interest in the partnerships that own the two properties. The remaining 30% limited partnership interest is owned by Donald J. Trump. The operations of 1290 Avenue of the Americas are included in the New York Office segment and the operations of 555 California Street are included in the Other segment. We consolidate the accounts of these properties into our consolidated financial statements from the date of acquisition.

In August 2005, Mr. Trump brought a lawsuit in the New York State Supreme Court against, among others, the general partners of the partnerships referred to above. Mr. Trump s claims arose out of a dispute over the sale price of, and use of proceeds from, the sale of properties located on the former Penn Central rail yards between West 59th and 72nd Streets in Manhattan which were formerly owned by the partnerships. In decisions dated September 14, 2005 and July 24, 2006, the Court denied various of Mr. Trump s motions and ultimately dismissed all of Mr. Trump s claims, except for his claim seeking access to books and records. In a decision dated October 1, 2007, the Court determined that Mr. Trump had already received access to the books and records to which he was entitled, with the exception of certain documents which were subsequently delivered to Mr. Trump. Mr. Trump has sought re-argument and renewal on, and filed a notice of appeal in connection with, his dismissed claims.

In connection with the acquisition, we agreed to indemnify the sellers for liabilities and expenses arising out of Mr. Trump s claim that the general partners of the partnerships we acquired did not sell the rail yards at a fair price or could have sold the rail yards for a greater price and any other claims asserted in the legal action; provided however, that if Mr. Trump prevails on certain claims involving partnership matters, other than claims relating to sale price, the sellers will be required to reimburse us for certain costs related to those claims. We believe that the claims relating to the sale price are without merit. All other allegations are not asserted as a basis for damages and regardless of merit would not be material to our consolidated financial statements.

Overview - continued

1290 Avenue of the Americas and 555 California Street continued

The following summarizes our allocation of the purchase price to the assets and liabilities acquired.

(Amounts in thousands)	
Land	$ 652,144
Building	1,241,574
Acquired above-market leases	33,205
Other assets	201,330
Acquired in-place leases	173,922
Assets acquired	2,302,175
Mortgage debt	812,380
Acquired below-market leases	223,764
Other liabilities	40,637
Liabilities acquired	1,076,781
Net assets acquired ($1.0 billion excluding net working capital acquired and closing costs)	$ 1,225,394

The following table presents our pro forma condensed consolidated statements of income for the years ended December 31, 2007 and 2006, as if the above transaction occurred on January 1, 2007 and January 1, 2006, respectively. The unaudited pro forma information is not necessarily indicative of what our actual results would have been had the transaction been consummated on January 1, 2007 or January 1, 2006, nor does it represent the results of operations for any future periods. In our opinion all adjustments necessary to reflect this transaction have been made.

Condensed Consolidated Statements of Income (Amounts in thousands, except per share amounts)	**Pro Forma For the Year Ended December 31, 2007**	**2006**
Revenues	$ 3,367,453	$ 2,972,943
Income before allocation to minority limited partners	$ 574,419	$ 594,050
Minority limited partners interest in the Operating Partnership	(41,241)	(53,907)
Perpetual preferred unit distributions of the Operating Partnership	(19,274)	(21,848)
Net income	513,904	518,295
Preferred share dividends	(57,177)	(57,511)
Net income applicable to common shares	$ 456,727	$ 460,784
Net income per common share basic	$ 3.01	$ 3.25
Net income per common share - diluted	$ 2.88	$ 3.07

Overview - continued

India Property Fund L.P.

On June 14, 2007, we committed to contribute $95,000,000 to the India Property Fund, L.P. (the Fund), established to acquire, manage and develop real estate in India. In addition, we sold our interest in another India real estate partnership to the Fund for $77,000,000 and deferred the $3,700,000 net gain on sale. On December 20, 2007, we increased our commitment to the Fund by $20,000,000. As of December 31, 2007, the Fund has equity commitments aggregating $227,500,000, of which our $115,000,000 commitment represents 50.6%. In January 2008, the Fund completed capital calls aggregating $50,400,000, of which our share was $25,500,000.

Shopping Center Portfolio Acquisition

On June 26, 2007, we entered into an agreement to acquire a portfolio of 15 shopping centers aggregating approximately 1.9 million square feet for an aggregate purchase price of $351,000,000. The properties are located primarily in Northern New Jersey and Long Island, New York. We have completed the acquisition of nine of these properties for an aggregate purchase price of $250,478,000, consisting of $109,279,000 in cash, $49,599,000 in Vornado Realty L.P. preferred units, $12,460,000 of Vornado Realty L.P. common units and $79,140,000 of existing mortgage debt. We have determined not to complete the acquisition of the remaining six properties and have expensed $2,700,000 for costs of acquisitions not consummated on our consolidated statement of income for the year ended December 31, 2007.

BNA Complex

On August 9, 2007, we acquired a three building complex from The Bureau of National Affairs, Inc. (BNA) for $111,000,000 in cash. The complex contains approximately 300,000 square feet and is located in Washington s West End between Georgetown and the Central Business District. We plan to convert two of these buildings to rental apartments. We consolidate the accounts of these properties into our consolidated financial statements from the date of acquisition.

Investments in Mezzanine Loans

At December 31, 2007 and 2006, we have investments in mezzanine loans with an aggregate carrying amount of $492,339,000 (net of a $57,000,000 allowance) and $561,164,000, respectively, substantially all of which are loans to companies that have significant real estate assets. Mezzanine loans are generally subordinate to first mortgage loans and are secured by pledges of equity interests of the entities owning the underlying real estate. During 2007 we were repaid principal amounts aggregating $241,000,000 and we made new investments in mezzanine loans aggregating $217,000,000. As of December 31, 2007 and 2006, these investments had a weighted average interest rate of 9.7% and 10.1%, respectively.

On June 5, 2007, we acquired a 42% interest in two MPH mezzanine loans totaling $158,700,000, for $66,000,000 in cash. The loans, which were due on February 8, 2008 and have not been repaid, are subordinate to $2.9 billion of mortgage and other debt and secured by the equity interests in four New York City properties: Worldwide Plaza, 1540 Broadway office condominium, 527 Madison Avenue and Tower 56. We have reduced the net carrying amount of the loans to $9,000,000 by recognizing a $57,000,000 non-cash charge which is included as a reduction of interest and other investment income on our consolidated statement of income for the year ended December 31, 2007.

Overview - continued

Dispositions

Investment in McDonald s Corporation (McDonalds) (NYSE: MCD)

In July 2005 we acquired 858,000 McDonalds common shares at a weighted average price of $29.54 per share. These shares were classified as available-for-sale marketable equity securities on our consolidated balance sheet and the fluctuations in the market value of these shares during the period of our ownership was recorded as other comprehensive income in the shareholders equity section of our consolidated balance sheet. During October 2007, we sold all of these shares at a weighted average price of $56.45 per share and recognized a net gain of $23,090,000, representing accumulated appreciation during the period of our ownership.

During the second half of 2005, we acquired an economic interest in an additional 14,565,500 McDonalds common shares through a series of privately negotiated transactions with a financial institution pursuant to which we purchased a call option and simultaneously sold a put option at the same strike price on McDonalds common shares. These call and put options had an initial weighted-average strike price of $32.66 per share, or an aggregate of $475,692,000 and provided for net cash settlement. Under these agreements, the strike price for each pair of options increased at an annual rate of LIBOR plus 45 basis points and was decreased for dividends received. The options provided us with the same economic gain or loss as if we had purchased the underlying common shares and borrowed the aggregate purchase price at an annual rate of LIBOR plus 45 basis points. Because these options were derivatives and did not qualify for hedge accounting treatment, the gains or losses resulting from the mark-to-market of the options at the end of each reporting period were recognized as investment income or loss on our consolidated statements of income. In 2006, we sold 2,119,500 of these shares at a weighted average price of $35.49 per share, and acquired an additional 1,250,000 option shares at a weighted average price of $33.08 per share. As of December 31, 2006, there were 13,695,500 option shares in the derivative position with an adjusted weighted average strike price of $32.70 per share. During August, September and October 2007, we settled the 13,695,500 option shares and received an aggregate of $260,719,000 in cash. During the years ended December 31, 2007, 2006 and 2005, we recognized net gains of $108,821,000, $138,815,000 and $17,254,000, respectively, representing income from the mark-to-market of these shares during the period of our ownership through their settlement, net of related LIBOR charges.

The aggregate net gain from inception of our investments in McDonalds in 2005 through final settlement in October 2007 was $289,414,000.

Vineland, New Jersey Shopping Center Property

On July 16, 2007, we sold our Vineland, New Jersey shopping center property for $2,774,000 in cash, which resulted in a net gain of $1,708,000.

Crystal Mall Two

On August 9, 2007, we sold Crystal Mall Two, a 277,000 square foot office building located at 1801 South Bell Street in Crystal City for $103,600,000, which resulted in a net gain of $19,893,000.

Arlington Plaza

On October 17, 2007, we sold Arlington Plaza, a 188,000 square foot office building located in Arlington, Virginia for $71,500,000, which resulted in a net gain of $33,900,000.

Overview continued

Financings

The net proceeds we received from the debt financings summarized below were used primarily to fund acquisitions and investments and for other general corporate purposes. In the future, we may seek to obtain additional capital through equity offerings, debt financings or asset sales, although we have no express policy with respect to these capital markets transactions. We may also offer our shares or Operating Partnership units in exchange for property and may repurchase or otherwise re-acquire our shares or any other securities in the future.

2.85% Convertible Senior Debentures due 2027

On March 21, 2007, we sold $1.4 billion aggregate principal amount of 2.85% convertible senior debentures due 2027, pursuant to an effective registration statement. The aggregate net proceeds from this offering, after underwriters discounts and expenses, were approximately $1.37 billion. The debentures are redeemable at our option beginning in 2012 for the principal amount plus accrued and unpaid interest. Holders of the debentures have the right to require us to repurchase their debentures in 2012, 2017, and 2022 and in certain other limited circumstances. The debentures are convertible, under certain circumstances, for cash and Vornado common shares at an initial conversion rate of 6.1553 common shares per $1,000 of principal amount of debentures. The initial conversion price was $162.46, which represented a premium of 30% over the March 21, 2007 closing price for our common shares. The principal amount of debentures will be settled for cash and the amount in excess of the principal defined as the conversion value will be settled in cash or, at our election, Vornado common shares.

We are amortizing the underwriters discount on a straight-line basis (which approximates the interest method) over the period from the date of issuance to the date of earliest redemption of April 1, 2012. Because the conversion option associated with the debentures, when analyzed as a freestanding instrument, meets the criteria to be classified as equity specified by paragraphs 12 to 32 of EITF 00-19 *Accounting for Derivative Financial Instruments Indexed to, and Potentially Settled in, a Company s own Common Stock,* separate accounting for the conversion option under SFAS No. 133 *Accounting for Derivative Instruments and Hedging Activities* is not appropriate.

The net proceeds of the offering were contributed to the Operating Partnership in the form of an inter-company loan and the Operating Partnership guaranteed the payment of the debentures.

See Recently Issued Accounting Literature for details regarding a proposed FASB Staff Position that would change our current accounting for convertible and exchangeable debt.

Overview continued

Financings - continued

Revolving Credit Facility

On September 28, 2007, the Operating Partnership entered into a new $1.510 billion unsecured revolving credit facility, which was increased by $85,000,000 on October 12, 2007 and can be increased to up to $2.0 billion during the initial term. The new facility has a three-year term with two one-year extension options, bears interest at LIBOR plus 55 basis points (5.43% at December 31, 2007), based on our current credit ratings and requires the payment of an annual facility fee of 15 basis points. Together with the existing $1.0 billion credit facility, the Operating Partnership has an aggregate of $2.595 billion of unsecured revolving credit. Vornado is the guarantor of the Operating Partnership s obligations under both revolving credit agreements. The existing $1.0 billion credit facility s financial covenants have been modified to conform to the financial covenants under the new agreement. Significant modifications include (i) changing the definition of Capitalization Value to exclude corporate unallocated general and administrative expenses and to reduce the capitalization rate to 6.5% from 7.5%, and (ii) changing the definition of Total Outstanding Indebtedness to exclude indebtedness of unconsolidated joint ventures. Under the new agreement, Equity Value may not be less than Three Billion Dollars; Total Outstanding Indebtedness may not exceed sixty percent (60%) of Capitalization Value; the ratio of Combined EBITDA to Fixed Charges, each measured as of the most recently ended calendar quarter, may not be less than 1.40 to 1.00; the ratio of Unencumbered Combined EBITDA to Unsecured Interest Expense, each measured as of the most recently ended calendar quarter, may not be less than 1.50 to 1.00; at any time, Unsecured Indebtedness may not exceed sixty percent (60%) of Capitalization Value of Unencumbered Assets; and the ratio of Secured Indebtedness to Capitalization Value, each measured as of the most recently ended calendar quarter, may not exceed fifty percent (50%). The new agreement also contains standard representations and warranties and other covenants. The terms in quotations in this paragraph are all defined in the new agreement, which was filed as an exhibit to our Current Report on Form 8-K dated September 28, 2007, filed on October 4, 2007.

Other

In addition to the above, during 2007 we completed approximately $1.111 billion of property level financings and repaid approximately $412,674,000 of existing debt with a portion of the proceeds.

Overview continued

Other Investments

The Lexington Master Limited Partnership, formerly The Newkirk Master Limited Partnership

On December 31, 2006, Newkirk Realty Trust (NYSE: NKT) was acquired in a merger by Lexington Corporate Properties Trust (Lexington) (NYSE: LXP), a real estate investment trust. We owned 10,186,991 limited partnership units (representing a 15.8% investment ownership interest) of Newkirk MLP, which was also acquired by Lexington as a subsidiary, and was renamed Lexington MLP. The units in Newkirk MLP, which we accounted for on the equity method, were converted on a 0.80 for 1 basis into limited partnership units of Lexington MLP, which we also account for on the equity method. The Lexington MLP units are exchangeable on a one-for-one basis into common shares of Lexington. We record our pro rata share of Lexington MLP s net income or loss on a one-quarter lag basis because we file our consolidated financial statements on Form 10-K and 10-Q prior to the time that Lexington files its financial statements.

As of December 31, 2007, we own 8,149,593 limited partnership units of Lexington MLP, or a 7.5% ownership interest. As of December 31, 2007, the fair value of our investment in Lexington MLP based on Lexington s December 31, 2007 closing share price of $14.54, was $118,495,000, or $39,836,000 below the carrying amount on our consolidated balance sheet. We have concluded that as of December 31, 2007, the decline in the value of our investment is not other-than-temporary.

GMH Communities L.P. (GMH)

At December 31, 2007, we own 7,337,857 GMH Communities L.P. (GMH) limited partnership units, which are exchangeable on a one-for-one basis into common shares of GMH Communities Trust (NYSE: GCT) (GCT), and 2,517,247 common shares of GCT, or 13.8% of the limited partnership interest of GMH. Our ownership interest was acquired primarily as a result of the exercise of stock purchase warrants during 2004 and 2006. See Note 5 Derivative Instruments and Related Marketable Securities for details of the warrants. We account for our investment in GMH on the equity method and record our pro rata share of GMH s net income or loss on a one-quarter lag basis as we file our consolidated financial statements on Form 10-K and 10-Q prior to the time that GCT files its financial statements.

On February 12, 2008, GCT announced that it has entered into two definitive agreements in connection with the sale of its military and student housing divisions for an aggregate sales price of approximately $9.61 per share/unit. In addition, GCT anticipates selling its remaining assets prior to the closing of the merger. The merger, which has been unanimously approved by GCT s Board of Trustees, is subject to GCT shareholder approval and customary closing conditions.

As of December 31, 2007, the fair value of our investment in GMH and GCT based on GCT s December 31, 2007 closing share price of $5.52, was $54,400,000, or $48,860,000 below the carrying amount of $10.48 per share/unit on our consolidated balance sheet. We have concluded that as of December 31, 2007, the decline in the value of our investment is not other-than-temporary, based on the aggregate value anticipated to be received as a result of the transactions described above, including the additional consideration from the sale of GCT s remaining assets.

Overview continued

Leasing Activity

The following table summarizes our leasing statistics for 2007 and 2006, which we view as key performance indicators.

(Square feet in thousands)				Merchandise Mart	
As of December 31, 2007:	**New York Office**	**Washington, DC Office**	**Retail**	**Office**	**Showroom**
Square feet	15,994	17,565	21,934	2,757	6,139
Number of properties	28	83	177	9	9
Occupancy rate	97.6 %	93.2 %	94.3 %	97.1 %	93.7 %
Leasing Activity:					
Year ended December 31, 2007:					
Square feet	1,445 (2)	2,512	857	329	1,510
Initial rent **(1)**	$73.74	$ 38.97	$ 39.38	$26.70	$26.70
Weighted average lease term (years)	9.5	6.6	8.9	10.3	5.6
Rent per square foot on relet space:					
Square feet	1,347	1,764	361	327	1,381
Initial Rent **(1)**	$75.05	$ 33.89	$ 41.50	$26.75	$26.73
Prior escalated rent	$43.66	$ 31.90	$ 28.60	$28.25	$26.85
Percentage increase (decrease):					
Cash basis	71.9 %	6.2 %	45.1 %	(5.3) %	(0.4) %
Straight-line basis	67.5 %	7.1 %	38.1 %	13.2 %	9.9 %
Rent per square foot on space previously vacant:					
Square feet	98	748	496	2	129
Initial rent **(1)**	$55.73	$ 50.96	$ 37.74	$19.50	$26.38
Tenant improvements and leasing commissions:					
Per square foot	$48.90	$ 11.34	$ 9.86	$52.39	$13.33
Per square foot per annum	$5.17	$ 1.72	$ 1.11	$5.09	$2.38
Percentage of initial rent	7.0 %	4.4 %	2.8 %	19.1 %	8.9 %
Quarter ended December 31, 2007:					
Square feet	545	706	235	165	609
Initial rent **(1)**	$75.58	$ 47.72	$ 54.14	$29.29	$26.65
Weighted average lease terms (years)	10.3	8.4	9.7	8.0	6.5
Rent per square foot on relet space:					
Square feet	517	367	95	165	525
Initial Rent **(1)**	$76.66	$ 32.81	$ 37.78	$29.29	$26.49
Prior escalated rent	$40.21	$ 29.84	$ 33.12	$30.94	$27.24
Percentage increase (decrease):					
Cash basis	90.7 %	10.0 %	14.1 %	(5.3) %	(2.8) %
Straight-line basis	67.9 %	8.4 %	25.8 %	5.3 %	7.1 %
Rent per square foot on space previously vacant:					
Square feet	28	339	140		84
Initial rent **(1)**	$55.64	$ 63.87	$ 65.30	$	$27.63
Tenant improvements and leasing commissions:					
Per square foot	$49.23	$ 7.28	$ 8.65	$38.74	$19.09
Per square foot per annum	$4.79	$ 0.87	$ 0.89	$4.86	$2.95
Percentage of initial rent	6.3 %	1.8 %	1.6 %	16.6 %	11.1 %

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(1) Most leases include periodic step-ups in rent, which are not reflected in the initial rent per square foot leased.

(2) In addition to the above, the New York Office division leased 24 thousand square feet of retail space during the year ended December 31, 2007 at an initial rent of $217.90, an 89.9% increase over the prior escalated rent per square foot.

Overview continued

(Square feet in thousands)	New York	Washington, DC		Merchandise Mart	
As of December 31, 2006:	**Office**	**Office**	**Retail**	**Office**	**Showroom**
Square feet	13,692	18,015	19,264	2,714	6,370
Number of properties	25	91	158	9	9
Occupancy rate	97.5 %	92.2 %	92.7 %	97.4 %	93.6 %
Leasing Activity:					
Year ended December 31, 2006:					
Square feet	1,693	2,164	1,184	178	1,107
Initial rent **(1)**	$51.69	$ 31.90	$22.79	$24.24	$ 24.61
Weighted average lease term (years)	9.5	6.5	11.9	8.1	5.2
Rent per square foot on relet space:					
Square feet	1,378	1,438	449	178	1,107
Initial Rent **(1)**	$53.08	$ 31.45	$25.93	$24.24	$ 24.61
Prior escalated rent	$43.71	$ 30.71	$20.86	$25.54	$ 24.56
Percentage increase (decrease):					
Cash basis	21.4 %	2.4 %	24.3 %	(5.1)%	0.2 %
Straight-line basis	30.0 %	4.8 %	33.3 %	1.9 %	9.9 %
Rent per square foot on space previously vacant:					
Square feet	315	726	735		
Initial rent **(1)**	$45.61	$ 32.79	$20.86	$	$
Tenant improvements and leasing commissions:					
Per square foot	$39.08	$ 16.54	$7.64	$35.57	$ 6.80
Per square foot per annum	$4.10	$ 2.54	$0.64	$4.39	$ 1.31
Percentage of initial rent	7.9 %	8.0 %	2.8 %	18.1 %	5.3 %

(1) Most leases include periodic step-ups in rent, which are not reflected in the initial rent per square foot leased.

The following summarizes the square/cubic footage, number of properties and occupancy rate of Americold Realty Trust, our Temperature Controlled Logistics segment.

(square feet/cubic feet in thousands)	As of December 31, 2007	As of December 31, 2006
Square feet/ cubic feet	18,951/498,600	18,941/497,800
Number of Properties	90	91
Occupancy rate	80.3 %	77.4 %

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Critical Accounting Policies

In preparing the consolidated financial statements we have made estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting periods. Actual results could differ from those estimates. Set forth below is a summary of the accounting policies that we believe are critical to the preparation of the consolidated financial statements. The summary should be read in conjunction with the more complete discussion of our accounting policies included in Note 2 to the consolidated financial statements in this Annual Report on Form 10-K.

Real Estate

Real estate is carried at cost, net of accumulated depreciation and amortization. As of December 31, 2007 and 2006, the carrying amounts of real estate, net of accumulated depreciation, were $16.565 billion and $11.471 billion, respectively. Maintenance and repairs are charged to operations as incurred. Depreciation requires an estimate by management of the useful life of each property and improvement as well as an allocation of the costs associated with a property to its various components. If we do not allocate these costs appropriately or incorrectly estimate the useful lives of our real estate, depreciation expense may be misstated.

Upon the acquisition of real estate, we assess the fair value of acquired assets (including land, buildings and improvements, identified intangibles such as acquired above and below market leases and acquired in-place leases and customer relationships) and acquired liabilities in accordance with Statement of Financial Accounting Standards (SFAS) No. 141: Business Combinations and SFAS No. 142: Goodwill and Other Intangible Assets, and we allocate purchase price based on these assessments. We assess fair value based on estimated cash flow projections that utilize appropriate discount and capitalization rates and available market information. Estimates of future cash flows are based on a number of factors including the historical operating results, known trends, and market/economic conditions. Our properties, including any related intangible assets, are reviewed for impairment if events or circumstances change indicating that the carrying amount of the assets may not be recoverable. If we incorrectly estimate the values at acquisition or the undiscounted cash flows, initial allocations of purchase price and future impairment charges may be different. The impact of our estimates in connection with acquisitions and future impairment analysis could be material to our consolidated financial statements.

Identified Intangible Assets

Upon an acquisition of a business we record intangible assets acquired at their estimated fair value separate and apart from goodwill. We amortize identified intangible assets that are determined to have finite lives which are based on the period over which the assets are expected to contribute directly or indirectly to the future cash flows of the business acquired. Intangible assets subject to amortization are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognized if the carrying amount of an intangible asset, including the related real estate when appropriate, is not recoverable and the carrying amount exceeds the estimated fair value.

As of December 31, 2007 and 2006, the carrying amounts of identified intangible assets, a component of other assets on our consolidated balance sheets, were $601,232,000 and $303,609,000, respectively. In addition, the carrying amounts of identified intangible liabilities, a component of deferred credit on our consolidated balance sheets, were $814,101,000 and $296,836,000, respectively. If the intangible assets are deemed to be impaired, or the estimated useful lives of finite-life intangibles assets or liabilities change, the impact to our consolidated financial statements could be material.

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Critical Accounting Policies continued

Mezzanine Loans Receivable

We invest in mezzanine loans to entities which have significant real estate assets. These investments, which are subordinate to the mortgage loans secured by the real property, are generally secured by pledges of the equity interests of the entities owning the underlying real estate. We record investments in mezzanine loans at the stated principal amount net of any discount or premium. As of December 31, 2007 and 2006, the carrying amounts of mezzanine loans receivable were $492,339,000 and $561,164,000, respectively. We accrete or amortize any discounts or premiums over the life of the related receivable utilizing the effective interest method, or straight-line method if the result is not materially different. We evaluate the collectibility of both interest and principal of each of our loans, if circumstances warrant, to determine whether they are impaired. A loan is impaired when, based on current information and events, it is probable that we will be unable to collect all amounts due according to the existing contractual terms. When a loan is impaired, the amount of the loss accrual is calculated by comparing the carrying amount of the investment to the value determined by discounting the expected future cash flows at the loan s effective interest rate or, as a practical expedient, to the value of the collateral if the loan is collateral dependent. The impact of our estimates in connection with the collectibility of both interest and principal of our loans could be material to our consolidated financial statements.

Partially Owned Entities

As of December 31, 2007 and 2006, the carrying amounts of investments and advances to partially owned entities, including Alexander s and Toys R Us, were $1.517 billion and $1.453 billion, respectively. In determining whether we have a controlling interest in a partially owned entity and the requirement to consolidate the accounts of that entity, we consider factors such as ownership interest, board representation, management representation, authority to make decisions, and contractual and substantive participating rights of the partners/members as well as whether the entity is a variable interest entity in which we will absorb the majority of the entity s expected losses, if they occur, or receive the majority of the expected residual returns, if they occur, or both. We account for investments on the equity method when the requirements for consolidation are not met, and we have significant influence over the operations of the investee. Equity method investments are initially recorded at cost and subsequently adjusted for our share of net income or loss and cash contributions and distributions. Investments that do not qualify for consolidation or equity method accounting are accounted for on the cost method.

Our investments in partially owned entities are reviewed for impairment, periodically, if events or circumstances change indicating that the carrying amount of our investments may not be recoverable. The ultimate realization of our investments in partially owned entities is dependent on a number of factors, including the performance of each investment and market conditions. We will record an impairment charge if we determine that a decline in the value of an investment is other than temporary.

Allowance For Doubtful Accounts

We periodically evaluate the collectibility of amounts due from tenants and maintain an allowance for doubtful accounts ($23,177,000 and $17,727,000 as of December 31, 2007 and 2006) for estimated losses resulting from the inability of tenants to make required payments under their lease agreements. We also maintain an allowance for receivables arising from the straight-lining of rents ($3,076,000 and $2,334,000 as of December 31, 2007 and 2006). This receivable arises from earnings recognized in excess of amounts currently due under the lease agreements. Management exercises judgment in establishing these allowances and considers payment history and current credit status in developing these estimates. These estimates may differ from actual results, which could be material to our consolidated financial statements.

Critical Accounting Policies continued

Revenue Recognition

We have the following revenue sources and revenue recognition policies:

Base Rent income arising from tenant leases. These rents are recognized over the non-cancelable term of the related leases on a straight-line basis which includes the effects of rent steps and rent abatements under the leases. We commence rental revenue recognition when the tenant takes possession of the leased space and the leased space is substantially ready for its intended use. In addition, in circumstances where we provide a tenant improvement allowance for improvements that are owned by the tenant, we recognize the allowance as a reduction of rental revenue on a straight-line basis over the term of the lease.

Percentage Rent income arising from retail tenant leases that is contingent upon the sales of the tenant exceeding a defined threshold. These rents are recognized in accordance with Staff Accounting Bulletin No. 104: *Revenue Recognition*, which states that this income is to be recognized only after the contingency has been removed (i.e., sales thresholds have been achieved).

Hotel Revenue income arising from the operation of the Hotel Pennsylvania which consists of rooms revenue, food and beverage revenue, and banquet revenue. Income is recognized when rooms are occupied. Food and beverage and banquet revenue are recognized when the services have been rendered.

Trade Shows Revenue income arising from the operation of trade shows, including rentals of booths. This revenue is recognized when the trade shows have occurred.

Expense Reimbursements revenue arising from tenant leases which provide for the recovery of all or a portion of the operating expenses and real estate taxes of the respective property. This revenue is accrued in the same periods as the expenses are incurred.

Temperature Controlled Logistics Revenue income arising from our investment in Americold. Storage and handling revenue are recognized as services are provided. Transportation fees are recognized upon delivery to customers.

Management, Leasing and Other Fees income arising from contractual agreements with third parties or with partially owned entities. This revenue is recognized as the related services are performed under the respective agreements.

Before we recognize revenue, we assess, among other things, its collectibility. If our assessment of the collectibility of our revenue changes, the impact on our consolidated financial statements could be material.

Income Taxes

We operate in a manner intended to enable us to continue to qualify as a Real Estate Investment Trust (REIT) under Sections 856-860 of the Internal Revenue Code of 1986, as amended. Under those sections, a REIT which distributes at least 90% of its REIT taxable income as a dividend to its shareholders each year and which meets certain other conditions will not be taxed on that portion of its taxable income which is distributed to its shareholders. We distribute to our shareholders 100% of our taxable income. Therefore, no provision for Federal income taxes

is required. If we fail to distribute the required amount of income to our shareholders, or fail to meet other REIT requirements, we may fail to qualify as a REIT and substantial adverse tax consequences may result.

Recently Issued Accounting Literature

In September 2006, the FASB issued Statement No. 157, *Fair Value Measurements* (SFAS 157). SFAS No. 157 defines fair value, establishes a framework for measuring fair value in accordance with generally accepted accounting principles and expands disclosures about fair value measurements. SFAS 157 is effective for financial assets and liabilities on January 1, 2008. The FASB has deferred the implementation of the provisions of SFAS 157 relating to certain nonfinancial assets and liabilities until January 1, 2009. SFAS 157 is not expected to materially affect how we determine fair value, but may result in certain additional disclosures.

In September 2006, the FASB issued Statement No. 158, *Employer s Accounting for Defined Benefit Pension and Other Postretirement Plans, an Amendment of SFAS No. 87, 88, 106 and 132R* (SFAS 158). SFAS 158 requires an employer to (i) recognize in its statement of financial position an asset for a plan s over-funded status or a liability for a plan s under-funded status; (ii) measure a plan s assets and its obligations that determine its funded status as of the end of the employer s fiscal year (with limited exceptions); and (iii) recognize changes in the funded status of a defined benefit postretirement plan in the year in which the changes occur. Those changes will be reported in comprehensive income. The adoption of the requirement to recognize the funded status of a benefit plan and the disclosure requirements as of December 31, 2006 did not have a material effect on our consolidated financial statements. The requirement to measure plan assets and benefit obligations to determine the funded status as of the end of the fiscal year and to recognize changes in the funded status in the year in which the changes occur is effective on January 1, 2009. The adoption of the measurement date provisions of this standard is not expected to have a material effect on our consolidated financial statements.

In February 2007, the FASB issued Statement No. 159, *The Fair Value Option for Financial Assets and Financial Liabilities* (SFAS 159). SFAS 159 permits companies to measure many financial instruments and certain other items at fair value. SFAS 159 is effective for us on January 1, 2008. We have not elected the fair value option for any of our existing financial instruments on the effective date and have not determined whether or not we will elect this option for any eligible financial instruments we acquire in the future.

On August 31, 2007, the FASB issued a proposed FASB Staff Position (the proposed FSP) that affects the accounting for our convertible and exchangeable senior debentures and Series D-13 convertible preferred units. The proposed FSP requires the initial proceeds from the sale of our convertible and exchangeable senior debentures and Series D-13 convertible preferred units to be allocated between a liability component and an equity component. The resulting discount must be amortized using the effective interest method over the period the debt is expected to remain outstanding as additional interest expense. If adopted, we expect that the proposed FSP would be effective for our fiscal year beginning on January 1, 2009 and would require retroactive application. The adoption of the proposed FSP on January 1, 2009 would result in the recognition of an aggregate unamortized debt discount of $180,429,000 (as of December 31, 2007) on our consolidated balance sheet and additional interest expense on our consolidated statements of income. Our current estimate of the incremental interest expense, net of minority interest, for each reporting period is as follows:

(Amounts in thousands)	
For the year ended December 31:	
2005	$ 3,405
2006	6,065
2007	28,233
2008	35,113
2009	37,856
2010	40,114
2011	41,112
2012	8,192

Recently Issued Accounting Literature - continued

In December 2007, the FASB issued Statement No. 141R, *Business Combinations* (SFAS 141R). SFAS 141R broadens the guidance of SFAS 141, extending its applicability to all transactions and other events in which one entity obtains control over one or more other businesses. It broadens the fair value measurement and recognition of assets acquired, liabilities assumed, and interests transferred as a result of business combinations; and stipulates that acquisition related costs be expensed rather than included as part of the basis of the acquisition. SFAS 141R expands required disclosures to improve the ability to evaluate the nature and financial effects of business combinations. SFAS 141R is effective for all transactions entered into on or after January 1, 2009. The adoption of this standard on January 1, 2009 could materially impact our future financial results to the extent that we acquire significant amounts of real estate, as related acquisition costs will be expensed as incurred compared to our current practice of capitalizing such costs and amortizing them over the estimated useful life of the assets acquired.

In December 2007, the FASB issued FASB Statement No. 160, *Noncontrolling Interests in Consolidated Financial Statements - An Amendment of ARB No. 51* (SFAS 160). SFAS 160 requires a noncontrolling interest in a subsidiary to be reported as equity and the amount of consolidated net income specifically attributable to the noncontrolling interest to be identified in the consolidated financial statements. SFAS 160 also calls for consistency in the manner of reporting changes in the parent s ownership interest and requires fair value measurement of any noncontrolling equity investment retained in a deconsolidation. SFAS 160 is effective on January 1, 2009. We are currently evaluating the impact SFAS 160 will have on our consolidated financial statements.

Net income and EBITDA [1] by Segment for the years ended December 31, 2007, 2006 and 2005.

(Amounts in thousands)	For the Year Ended December 31, 2007							
	Total	New York Office	Washington, DC Office	Retail	Merchandise Mart	Temperature Controlled Logistics	Toys	Other [3]
Property rentals	$ 1,828,329	$ 640,739	$ 454,115	$ 328,911	$ 250,131	$	$	$ 154,433
Straight-line rents:								
Contractual rent increases	43,097	13,281	12,526	12,257	4,189			844
Amortization of free rent	34,602	15,935	14,146	1,138	1,805			1,578
Amortization of acquired below-market leases, net	83,250	47,861	4,573	25,960	193			4,663
Total rentals	1,989,278	717,816	485,360	368,266	256,318			161,518
Temperature Controlled Logistics	847,026					847,026		
Tenant expense reimbursements	324,034	125,940	43,615	120,756	21,583			12,140
Fee and other income:								
Tenant cleaning fees	46,238	58,837						(12,599)
Management and leasing fees	15,713	4,928	12,539	1,770	7			(3,531)
Lease termination fees	7,718	3,500	718	2,823	677			
Other	40,622	16,239	15,256	2,257	8,117			(1,247)
Total revenues	3,270,629	927,260	557,488	495,872	286,702	847,026		156,281
Operating expenses	1,632,576	395,357	182,414	172,557	137,313	676,375		68,560
Depreciation and amortization	529,761	150,268	118,840	78,286	49,550	84,763		48,054
General and administrative	232,068	17,252	27,409	27,476	28,398	43,017		88,516
Costs of acquisitions not consummated	10,375							10,375
Total expenses	2,404,780	562,877	328,663	278,319	215,261	804,155		215,505
Operating income (loss)	865,849	364,383	228,825	217,553	71,441	42,871		(59,224)
Income applicable to Alexander s	50,589	757		812				49,020
Loss applicable to Toys R Us	(14,337)						(14,337)	
Income from partially owned entities	33,404	4,799	8,728	9,041	1,053	1,513		8,270
Interest and other investment income	228,499	2,888	5,982	534	390	2,074		216,631
Interest and debt expense	(634,554)	(133,804)	(126,163)	(78,234)	(52,237)	(65,168)		(178,948)
Net gain on disposition of wholly owned and partially owned assets other than depreciable real estate	39,493							39,493
Minority interest of partially owned entities	18,559	(3,583)		96		15,065		6,981
Income (loss) before income taxes	587,502	235,440	117,372	149,802	20,647	(3,645)	(14,337)	82,223
Provision for income taxes	(10,530)		(2,784)	(185)	(1,094)	(1,351)		(5,116)
Income (loss) from continuing operations	576,972	235,440	114,588	149,617	19,553	(4,996)	(14,337)	77,107
Income (loss) from discontinued operations, net	58,716		57,812	6,397		564		(6,057)
Income (loss) before allocation to minority limited partners	635,688	235,440	172,400	156,014	19,553	(4,432)	(14,337)	71,050
Minority limited partners interest in the Operating Partnership	(47,508)							(47,508)
Perpetual preferred unit distributions of the Operating Partnership	(19,274)							(19,274)
Net income (loss)	568,906	235,440	172,400	156,014	19,553	(4,432)	(14,337)	4,268
Interest and debt expense [2]	823,030	131,418	131,013	89,537	53,098	31,007	174,401	212,556
Depreciation and amortization [2]	676,660	147,340	129,857	82,002	50,156	40,443	155,800	71,062
Income tax expense (benefit) [2]	4,234		6,613	185	1,094	643	(10,898)	6,597
EBITDA [1]	$ 2,072,830	$ 514,198	$ 439,883	$ 327,738	$ 123,901	$ 67,661	$ 304,966	$ 294,483
Percentage of EBITDA by segment	100.0 %	24.8 %	21.2 %	15.8 %	6.0 %	3.3 %	14.7 %	14.2 %

EBITDA above includes certain items that affect comparability, including (i) $136,593 of income from derivatives and sales of related marketable securities, (ii) $64,981 for net gains on sale of real estate, (iii) $14,280 for our share of Alexander s reversal of stock appreciation

rights compensation expense, partially offset by (iv) $57,000 for a non-cash mezzanine loan loss accrual and (v) $10,375 of expense for costs of acquisitions not consummated. Excluding these items, the percentages of EBITDA by segment are 26.8% for New York Office, 20.0% for Washington, DC Office, 16.8% for Retail, 6.5% for Merchandise Mart, 3.5% for Temperature Controlled Logistics, 15.7% for Toys and 10.7% for Other.

See notes on page 87.

Net income and EBITDA [1] by Segment for the years ended December 31, 2007, 2006 and 2005 continued

(Amounts in thousands)	For the Year Ended December 31, 2006							
	Total	New York Office	Washington, DC Office	Retail	Merchandise Mart	Temperature Controlled Logistics	Toys	Other [3]
Property rentals	$ 1,470,678	$ 487,421	$ 394,870	$ 264,727	$ 236,945	$	$	$ 86,715
Straight-line rents:								
Contractual rent increases	31,800	4,431	13,589	7,908	6,038			(166)
Amortization of free rent	31,103	7,245	16,181	5,080	2,597			
Amortization of acquired below-market leases, net	23,420	976	4,108	15,513	43			2,780
Total rentals	1,557,001	500,073	428,748	293,228	245,623			89,329
Temperature Controlled Logistics	779,110					779,110		
Tenant expense reimbursements	261,339	102,488	33,870	101,737	19,125			4,119
Fee and other income:								
Tenant cleaning fees	33,779	42,317						(8,538)
Management and leasing fees	10,256	1,111	7,643	1,463	39			
Lease termination fees	29,362	25,188	2,798	371	1,005			
Other	30,190	12,307	10,128	1,588	6,082			85
Total revenues	2,701,037	683,484	483,187	398,387	271,874	779,110		84,995
Operating expenses	1,362,657	301,583	151,354	130,520	108,783	620,833		49,584
Depreciation and amortization	395,398	98,474	107,539	50,806	44,492	73,025		21,062
General and administrative	219,239	16,942	33,916	21,683	26,752	39,050		80,896
Total expenses	1,977,294	416,999	292,809	203,009	180,027	732,908		151,542
Operating income (loss)	723,743	266,485	190,378	195,378	91,847	46,202		(66,547)
(Loss) income applicable to Alexander s	(14,530)	772		716				(16,018)
Loss applicable to Toys R Us	(47,520)						(47,520)	
Income from partially owned entities	61,777	3,844	13,302	5,950	1,076	1,422		36,183
Interest and other investment income	262,176	913	1,782	812	275	6,785		251,609
Interest and debt expense	(476,461)	(84,134)	(97,972)	(79,202)	(28,672)	(81,890)		(104,591)
Net gain on disposition of wholly owned and partially owned assets other than depreciable real estate	76,073							76,073
Minority interest of partially owned entities	20,173			84	5	18,810		1,274
Income (loss) before income taxes	605,431	187,880	107,490	123,738	64,531	(8,671)	(47,520)	177,983
Provision for income taxes	(2,326)		(932)		441	(1,835)		
Income (loss) from continuing operations	603,105	187,880	106,558	123,738	64,972	(10,506)	(47,520)	177,983
Income from discontinued operations, net	37,595		20,588	9,206	5,682	2,107		12
Income (loss) before allocation to minority limited partners	640,700	187,880	127,146	132,944	70,654	(8,399)	(47,520)	177,995
Minority limited partners interest in the Operating Partnership	(58,712)							(58,712)
Perpetual preferred unit distributions of the Operating Partnership	(21,848)							(21,848)
Net income (loss)	560,140	187,880	127,146	132,944	70,654	(8,399)	(47,520)	97,435
Interest and debt expense [2]	692,496	86,861	107,477	89,748	29,551	38,963	196,259	143,637
Depreciation and amortization [2]	542,515	101,976	123,314	56,168	45,077	34,854	137,176	43,950
Income tax (benefit) expense [2]	(11,848)		8,842		(441)	873	(22,628)	1,506
EBITDA [1]	$ 1,783,303	$ 376,717	$ 366,779	$ 278,860	$ 144,841	$ 66,291	$ 263,287	$ 286,528
Percentage of EBITDA by segment	100.0 %	21.1 %	20.6 %	15.6 %	8.1 %	3.7 %	14.8 %	16.1 %

EBITDA above includes certain items that affect comparability, including (i) $153,209 of income from derivatives, (ii) $76,082 of net gains on sale of marketable securities, (iii) $46,935 of net gains on sale of real estate and (iv) $47,404 of expense, primarily from our share of Alexander s stock appreciation rights compensation expense. Excluding these items, the percentages of EBITDA by segment are 24.0% for New York Office, 22.4% for Washington, DC Office, 17.2% for Retail, 8.9% for Merchandise Mart, 4.2% for Temperature Controlled Logistics, 16.6% for Toys and 6.7% for Other.

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See notes on page 87.

Net income and EBITDA [1] by Segment for the years ended December 31, 2007, 2006 and 2005 continued

(Amounts in thousands)	For the Year Ended December 31, 2005							
	Total	New York Office	Washington, DC Office	Retail	Merchandise Mart	Temperature Controlled Logistics	Toys	Other [3]
Property rentals	$ 1,308,048	$ 460,062	$ 361,081	$ 199,519	$ 215,283	$	$	$ 72,103
Straight-line rents:								
Contractual rent increases	23,115	6,163	7,472	5,981	3,439			60
Amortization of free rent	27,136	11,280	5,306	4,030	6,520			
Amortization of acquired below-market leases, net	13,155		6,746	5,596				813
Total rentals	1,371,454	477,505	380,605	215,126	225,242			72,976
Temperature Controlled Logistics	846,881					846,881		
Tenant expense reimbursements	206,923	97,987	17,650	73,284	15,268			2,734
Fee and other income:								
Tenant cleaning fees	30,350	30,350						
Management and leasing fees	15,433	893	13,539	941	60			
Lease termination fees	30,117	10,392	354	2,399	16,972			
Other	18,703	8,729	4,924	271	4,778			1
Total revenues	2,519,861	625,856	417,072	292,021	262,320	846,881		75,711
Operating expenses	1,294,850	278,234	120,934	88,690	95,931	662,703		48,358
Depreciation and amortization	328,811	87,118	80,189	32,965	39,456	73,776		15,307
General and administrative	177,790	14,315	24,513	15,800	23,498	38,246		61,418
Total expenses	1,801,451	379,667	225,636	137,455	158,885	774,725		125,083
Operating income (loss)	718,410	246,189	191,436	154,566	103,435	72,156		(49,372)
Income applicable to Alexander s	59,022	694		695				57,633
Loss applicable to Toys R Us	(40,496)						(40,496)	
Income from partially owned entities	36,165	2,563	1,076	9,094	588	1,248		21,596
Interest and other investment income	167,214	713	1,100	583	187	2,273		162,358
Interest and debt expense	(338,097)	(58,829)	(79,809)	(60,018)	(10,769)	(56,272)		(72,400)
Net gain on disposition of wholly owned and partially owned assets other than depreciable real estate	39,042	606	84	896				37,456
Minority interest of partially owned entities	(3,808)				120	(4,221)		293
Income (loss) before income taxes	637,452	191,936	113,887	105,816	93,561	15,184	(40,496)	157,564
Provision for income taxes	(4,994)		(1,177)		(1,138)	(2,679)		
Income (loss) from continuing operations	632,458	191,936	112,710	105,816	92,423	12,505	(40,496)	157,564
Income from discontinued operations, net	41,020		5,579	656	2,182			32,603
Income (loss) before allocation to minority limited partners	673,478	191,936	118,289	106,472	94,605	12,505	(40,496)	190,167
Minority limited partners interest in the Operating Partnership	(66,755)							(66,755)
Perpetual preferred unit distributions of the Operating Partnership	(67,119)							(67,119)
Net income (loss)	539,604	191,936	118,289	106,472	94,605	12,505	(40,496)	56,293
Interest and debt expense [2]	415,826	60,821	84,913	68,274	11,592	26,775	46,789	116,662
Depreciation and amortization [2]	367,260	88,844	86,376	37,954	41,757	35,211	33,939	43,179
Income tax (benefit) expense [2]	(21,062)		1,199		1,138	1,275	(25,372)	698

EBITDA [1]	$ 1,301,628	$ 341,601	$ 290,777	$ 212,700	$ 149,092	$ 75,766	$ 14,860	$ 216,832
Percentage of EBITDA by segment	100 %	26.2 %	22.4 %	16.3 %	11.5 %	5.8 %	1.1 %	16.7 %

Included in EBITDA are net gains on sale of real estate of $31,614, income from the mark-to-market and conversion of derivative instruments of $72,816 and certain other gains and losses that affect comparability. Excluding these items, the percentages of EBITDA by segment are 29.9% for New York Office, 24.6% for Washington, DC Office, 18.3% for Retail, 12.8% for Merchandise Mart, 6.7% for Temperature Controlled Logistics, 1.3% for Toys and 6.4% for Other.

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See notes on the following page.

Net income and EBITDA [1] by Segment for the years ended December 31, 2007, 2006 and 2005 continued

Notes to the preceding tabular information:

(1) EBITDA represents Earnings Before Interest, Taxes, Depreciation and Amortization. Management considers EBITDA a supplemental measure for making decisions and assessing the un-levered performance of its segments as it relates to the total return on assets as opposed to the levered return on equity. As properties are bought and sold based on a multiple of EBITDA, management utilizes this measure to make investment decisions as well as to compare the performance of its assets to that of its peers. EBITDA should not be considered a substitute for net income. EBITDA may not be comparable to similarly titled measures employed by other companies.

(2) Interest and debt expense, depreciation and amortization and income tax (benefit) expense in the reconciliation of net income to EBITDA include our share of these items from partially owned entities.

(3) Other EBITDA is comprised of:

(Amounts in thousands)	For the Year Ended December 31,		
	2007	2006	2005
Alexander s	$78,375	$14,130	$84,874
Hotel Pennsylvania	37,941	27,495	22,522
555 California Street (acquired 70% interest on May 24, 2007)	34,073		
Lexington MLP, formerly Newkirk MLP	24,539	51,737	55,126
GMH Communities L.P.	22,604	10,737	7,955
Industrial warehouses	4,881	5,582	5,666
Other investments	7,322	13,253	5,319
	209,735	122,934	181,462
Investment income and other	238,704	320,225	194,851
Corporate general and administrative expenses	(76,799)	(76,071)	(57,221)
Minority limited partners interest in the Operating Partnership	(47,508)	(58,712)	(66,755)
Perpetual preferred unit distributions of the Operating Partnership	(19,274)	(21,848)	(67,119)
Costs of acquisitions not consummated	(10,375)		
Net gain on sale of 400 North LaSalle			31,614
	$294,483	$286,528	$216,832

Results of Operations - Year Ended December 31, 2007 Compared to December 31, 2006

Revenues

Our revenues, which consist of property rentals, tenant expense reimbursements, Temperature Controlled Logistics revenues, hotel revenues, trade shows revenues, amortization of acquired below market leases net of above market leases pursuant to SFAS No. 141 and 142, and fee income, were $3,270,629,000 for the year ended December 31, 2007, compared to $2,701,037,000 in the prior year, an increase of $569,592,000. Below are the details of the increase by segment:

(Amounts in thousands)

Property rentals:	**Total**	**New York Office**	**Washington, DC Office**	**Retail**	**Merchandise Mart**	**Temperature Controlled Logistics**	**Other**
Increase (decrease) due to:							
Acquisitions:							
1290 Avenue of the Americas	$60,438	$60,438	$	$	$	$	$
555 California Street	55,764						55,764
Manhattan Mall	51,492	34,716		16,776			
H Street (effect of consolidating from May 1, 2007, vs. equity method prior)	40,965		40,965				
350 Park Avenue	30,382	30,382					
Former Toys R Us stores	15,872			15,872			
Bruckner Plaza	7,487			7,487			
1540 Broadway	3,619	407		3,212			
Other	27,482		2,554	14,184	10,744		
Development/Redevelopment:							
2101 L Street out of service	(3,336)		(3,336)				
Bergen Town Ctr portion out of service	(190)			(190)			
Springfield Mall portion out of service	(301)			(301)			
Other	(4,208)			(619)			(3,589)
Amortization of acquired below market leases, net	59,830	46,885	465	10,447	150		1,883
Operations:							
Hotel Pennsylvania	14,038						14,038 (1)
Trade shows	537				537		
Leasing activity (see page 77)	72,406	44,915	15,964	8,170	(736)		4,093
Total increase in property rentals	432,277	217,743	56,612	75,038	10,695		72,189
Temperature Controlled Logistics:							
Increase due to acquisitions (ConAgra warehouses)	20,529					20,529	
Increase due to operations	47,387					47,387 (2)	
Total increase	67,916					67,916	
Tenant expense reimbursements:							
Increase due to:							
Acquisitions/development	44,406	22,745	3,314	10,626			7,721
Operations	18,289	707	6,431	8,393	2,458		300
Total increase in tenant expense reimbursements	62,695	23,452	9,745	19,019	2,458		8,021
Fee and other income:							
(Decrease) increase in:							
Lease cancellation fee income	(21,644)	(21,688) (3)	(2,080)	2,452	(328)		
Management and leasing fees	5,457	3,817	4,896	307	(32)		(3,531) (4)
BMS Cleaning fees	12,459	16,520					(4,061) (4)
Other	10,432	3,932	5,128	669	2,035		(1,332) (4)
Total increase (decrease) in fee and other income	6,704	2,581	7,944	3,428	1,675		(8,924)
Total increase in revenues	$569,592	$243,776	$ 74,301	$97,485	$ 14,828	$ 67,916	$71,286

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See notes on following page.

Results of Operations - Year Ended December 31, 2007 Compared to December 31, 2006 continued

Notes to preceding tabular information:

($ in thousands, except revenue per available room statistics)

(1) Average occupancy and revenue per available room (REVPAR) were 84.4% and $130.70 for the year ended December 31, 2007, as compared to 82.1% and $109.53 in the prior year.

(2) Primarily from (i) a $34,782 increase in transportation operations (resulting in a $1,640 increase in EBITDA) resulting from new transportation business in connection with the acquisition of the ConAgra warehouses in the fourth quarter of 2006, (ii) a $7,967 increase in managed warehouse operations (resulting in a $314 increase in EBITDA) as a result of a new management contract beginning in March 2007, and (iii) a $5,273 increase in owned warehouse operations. See note 3 on page 91 for a discussion on AmeriCold s gross margin.

(3) Primarily due to lease termination fee income received from MONY Life Insurance Company in 2006 in connection with the termination of their 289,000 square foot lease at 1740 Broadway.

(4) Results from the elimination of inter-company fees from operating segments upon consolidation. See note 4 on page 91.

Results of Operations - Year Ended December 31, 2007 Compared to December 31, 2006 continued

Expenses

Our expenses, which consist of operating, depreciation and amortization and general and administrative expenses, were $2,404,780,000 for the year ended December 31, 2007, compared to $1,977,294,000 in the prior year, an increase of $427,486,000. Below are the details of the increase (decrease) by segment:

(Amounts in thousands)

Operating:	**Total**	**New York Office**	**Washington DC Office**	**Retail**	**Merchandise Mart**	**Temperature Controlled Logistics**	**Other**
Increase (decrease) due to:							
Acquisitions:							
1290 Avenue of the Americas	$32,059	$32,059	$	$	$	$	$
555 California Street	24,946						24,946
Manhattan Mall	23,279	13,108		10,171			
H Street (effect of consolidating from May 1, 2007, vs. equity method prior)	18,119		18,119				
350 Park Avenue	15,618	15,618					
Former Toys R Us stores	12,241			12,241			
Bruckner Plaza	3,066			3,066			
1540 Broadway	2,228	667		1,561			
Other	36,697		1,635	7,429	12,916	14,717	
Development/Redevelopment:							
2101 L Street out of service	(2,177)		(2,177)				
Bergen Town Ctr portion out of service	(917)			(917)			
Springfield Mall portion out of service	(782)			(782)			
Other	(1,332)			234			(1,566)
Operations	101,235	32,322 (1)	13,483	9,034	13,832 (2)	40,825 (3)	(8,261) (4)
Hotel Pennsylvania	3,857						3,857
Trade shows activity	1,782				1,782		
Total increase in operating expenses	269,919	93,774	31,060	42,037	28,530	55,542	18,976
Depreciation and amortization:							
Increase due to:							
Acquisitions/Development	113,002	50,483	8,032	22,629		9,636	22,222
Operations (due to additions to buildings and improvements)	21,361	1,311	3,269	4,851	5,058	2,102	4,770
Total increase in depreciation and amortization	134,363	51,794	11,301	27,480	5,058	11,738	26,992
General and administrative:							
Increase (decrease) due to:							
Acquisitions/Development and Other	11,717	1,208	(7,757) (5)	4,512		5,408	8,346 (7)
Operations	1,112	(898)	1,250	1,281	1,646	(1,441) (6)	(726) (8)
Total increase (decrease) in general and administrative	12,829	310	(6,507)	5,793	1,646	3,967	7,620
Cost of acquisitions not consummated	10,375						10,375
Total increase in expenses	$427,486	$145,878	$35,854	$75,310	$35,234	$71,247	$63,963

See notes on following page.

Results of Operations - Year Ended December 31, 2007 Compared to December 31, 2006 continued

Notes to preceding tabular information:

($ in thousands)

(1) Primarily from a (i) $13,885 increase in operating expenses of Building Maintenance Services, Inc. (BMS), a wholly owned subsidiary, which provides cleaning, security and engineering services to New York Office properties (the corresponding increase in BMS revenues is included in other income), (ii) $8,992 increase in property level costs and (iii) $7,553 write-off of straight line rent receivable in connection with lease terminations.

(2) Primarily from (i) a $7,782 increase in property level operating costs, (ii) $2,000 due to a reassessment of 2006 real estate taxes in 2007 and (iii) a $4,050 reversal of a reserve for bad debts in 2006.

(3) AmeriCold s gross margin from comparable warehouses was $155,824, or 33.6% for 2007, compared to $149,932, or 32.2% for 2006.

(4) Represents the elimination of inter-company fees from operating segments upon consolidation. See note 4 on page 89.

(5) H Street litigation costs in 2006.

(6) Primarily from a decrease in corporate overhead.

(7) Primarily from (i) $4,835 of administrative and organization expenses of the India Property Fund, in which we are a 50.6% partner as of December 31, 2007 (because we consolidate the India Property Fund, the minority share of these expenses is included in minority interest on our consolidated statement of income), and (ii) $1,880 of general and administrative expenses of 555 California Street from the date of acquisition.

(8) Primarily from a (i) $5,465 decrease in franchise taxes and donations, (ii) $4,420 decrease in medicare taxes resulting from stock option exercises and the termination of a rabbi trust, partially offset by, (iii) an $8,245 increase in stock-based compensation.

Results of Operations - Year Ended December 31, 2007 Compared to December 31, 2006 continued

Income Applicable to Alexander s

Income applicable to Alexander s (loan interest income, management, leasing, development and commitment fees, and equity in income) was $50,589,000 for the year ended December 31, 2007, compared to a loss of $14,530,000 for the prior year, an increase of $65,119,000. The increase was primarily due to (i) our $14,280,000 share of income in 2007 for the reversal of accrued stock appreciation rights compensation expense as compared to $49,043,000 for our share of expense in the prior year, (ii) an increase of $3,504,000 in our equity in earnings of Alexander s before stock appreciation rights and net gains on sales of condominiums, (iii) an increase of $3,758,000 in development fees in 2007, partially offset by (iv) our $4,580,000 share of Alexander s net gain on sale of 731 Lexington Avenue condominiums in the prior year and (v) a $1,305,000 decrease in leasing fee income.

Loss Applicable to Toys

Our 32.7% share of Toys financial results (comprised of our share of Toys net loss, interest income on loans receivable, and management fees) for the years ended December 31, 2007 and December 31, 2006 are for Toys fiscal periods from October 29, 2006 to November 3, 2007 and October 30, 2005 to October 28, 2006, respectively. In the year ended December 31, 2007, our loss applicable to Toys was $14,337,000, or $25,235,000 before our share of Toys income tax benefit, as compared to $47,520,000 or $70,147,000 before our share of Toys income tax benefit in the prior year. The decrease in our loss applicable to Toys before income tax benefit of $44,912,000 results primarily from (i) an increase in Toys net sales due to improvements in comparable store sales across all divisions and benefits in foreign currency translation, (ii) a net gain related to a lease termination, (iii) decreased interest expense primarily due to reduced borrowings and reduced amortization of deferred financing costs, partially offset by, (iv) an increase in selling, general and administrative expenses, which as a percentage of net sales were 27.7% and 26.4% for the twelve month periods ended November 3, 2007 and October 28, 2006, respectively, as a result of higher payroll, store occupancy, corporate and advertising expenses.

Results of Operations - Year Ended December 31, 2007 Compared to December 31, 2006 continued

Income from Partially Owned Entities

Summarized below are the components of income from partially owned entities for the years ended December 31, 2007 and 2006.

Equity in Net Income (Loss): (Amounts in thousands)	For The Year Ended December 31,	
	2007	**2006**
H Street non-consolidated subsidiaries:		
50% share of equity in income **(1)**	$ 5,923	$ 11,074
Beverly Connection:		
50% share of equity in net loss	(7,031)	(8,567)
Interest and fee income	12,141	10,837
	5,110	2,270
GMH Communities L.P: **(2)**		
13.8% share in 2007 and 13.5% in 2006 of equity in net income (loss)	6,463	(1,013)
Lexington MLP: **(3)**		
7.5% in 2007 and 15.8% in 2006 share of equity in net income	2,211	34,459
Other **(4)**	13,697	14,987
	$ 33,404	$ 61,777

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(1) On April 30, 2007, we acquired the corporations that own the remaining 50% interest in these assets and we now consolidate the accounts of these entities into our consolidated financial statements and no longer account for them under the equity method. Prior to the quarter ended June 30, 2006 these corporations were contesting our acquisition of H Street and impeded our access to their financial information. Accordingly, we were unable to record our pro rata share of their earnings. 2006 includes $3,890 for our 50% share of their earnings for the period from July 20, 2005 (date of acquisition) to December 31, 2005.

(2) We record our pro rata share of GMH s net income or loss on a one-quarter lag basis because we file our consolidated financial statements on Form 10-K and 10-Q prior to the time that GCT files its financial statements. On July 31, 2006 GCT filed its annual report on Form 10-K for the year ended December 31, 2005, which restated the quarterly financial results of each of the first three quarters of 2005. On September 15, 2006 GCT filed its quarterly reports on Form 10-Q for the quarters ended March 31, 2006 and June 30, 2006. Accordingly, equity in net income or loss from partially owned entities for the year ended December 31, 2006 includes a net loss of $1,013, which consists of (i) a $94 net loss representing our share of GMH s 2005 fourth quarter results, including adjustments to restate its first three quarters of 2005 and (ii) a net loss of $919 for our share of GMH s earnings through September 30, 2006.

(3) On January 1, 2007, we began recording our pro rata share of Lexington MLP s net income or loss on a one-quarter lag basis because we file our consolidated financial statements on Form 10-K and 10-Q prior to the time that Lexington files its financial statements. Prior to the January 1, 2007, we recorded our pro rata share of Newkirk MLP s (Lexington MLP s predecessor) quarterly earnings current in our same quarter. Accordingly, our equity in net income or loss from partially owned entities for the year ended December 31, 2007 includes our share of Lexington MLP s net income or loss for the nine month period from January 1, 2007 through September 30, 2007.

The decrease in our share of earnings from the prior year is primarily due to (i) the current year including our share of Lexington MLP s first, second and third quarter results (lag basis) compared to the prior year including our share of Newkirk MLP s full year results, (ii) higher depreciation expense and amortization of above market lease intangibles in the current year as a result of Lexington s purchase price accounting adjustments in connection with the merger of Newkirk MLP on December 31, 2006, (iii) $10,842 for our share of net gains on sale of real estate in 2006 and (iv) a $10,362 net gain recognized in 2006 as a result of the acquisition of Newkirk by Lexington.

(4) Includes our equity in net earnings of partially owned entities, including partially owned office buildings in New York and Washington, DC, the Monmouth Mall, Dune Capital LP, Verde Group LLC, and others.

Results of Operations - Year Ended December 31, 2007 Compared to December 31, 2006 continued

Interest and Other Investment Income

Interest and other investment income (interest income on mezzanine loans receivable, other interest income and dividend income) was $228,499,000 for the year ended December 31, 2007, compared to $262,176,000 in the year ended December 31, 2006, a decrease of $33,677,000. This decrease resulted primarily from the following:

(Amounts in thousands)	
Decrease (increase) due to:	
Mezzanine loan loss accrual in 2007	$ 57,000
Higher average cash balances and marketable securities ($1,210,000 in 2007 compared to $526,000 in 2006)	(51,939)
McDonalds derivative net gain of $108,866 in 2007 compared to $138,815 in 2006	29,949
Sears Holding derivative net gain of $18,611 in 2006	18,611
GMH warrants derivative net loss of $16,370 in 2006	(16,370)
Higher average mezzanine loans receivable ($612,000 in 2007 compared to $488,500 in 2006)	(8,747)
Other derivatives net gain of $4,682 in 2007 compared to $12,153 in 2006	7,471
Other, net	(2,298)
Total decrease in interest and other investment income	$ 33,677

Interest and Debt Expense

Interest and debt expense was $634,554,000 for the year ended December 31, 2007, compared to $476,461,000 in the year ended December 31, 2006, an increase of $158,093,000. This increase was primarily due to (i) $80,255,000 from approximately $1.713 billion of mortgage financings and refinancings on our existing property portfolio during 2007 and 2006, (ii) $67,780,000 from a $1.754 billion of mortgage debt resulting from property acquisitions, (iii) $70,432,000 from senior unsecured financings, including $1.0 billion issued in November 2006 and $1.4 billion issued in March 2007, partially offset by, (iv) an increase of $28,240,000 in the amount of capitalized interest relating to a larger amount of assets under development in 2007, (v) $25,119,000 of expense in 2006 from early extinguishments of debt, and (vi) $19,344,000 less interest in 2007 from the redemption of $500,000,000 of senior unsecured notes in May 2007.

Net Gain on Disposition of Wholly Owned and Partially Owned Assets other than Depreciable Real Estate

Net gain on disposition of wholly owned and partially owned assets other than depreciable real estate was $39,493,000 and $76,073,000 for the years ended December 31, 2007 and 2006, respectively, and consists primarily of net gains from sales of marketable equity securities, including $23,090,000 from the sale of McDonalds common shares in 2007 and $55,438,000 from the sale of Sears Canada common shares in 2006.

Minority Interest of Partially Owned Entities

Minority interest of partially owned entities was income of $18,559,000 for the year ended December 31, 2007, compared to income of $20,173,000 in the prior year, a change of $1,614,000. Minority interest of partially owned entities represents the minority partners pro rata share of the net income or loss of consolidated partially owned entities, including 1290 Avenue of the Americas, 555 California Street, Americold Realty Trust, India Property Fund, 220 Central Park South, Wasserman and the Springfield Mall.

Results of Operations - Year Ended December 31, 2007 Compared to December 31, 2006 continued

Provision for Income Taxes

The provision for income taxes was $10,530,000 for the year ended December 31, 2007, compared to $2,326,000 for the prior year, an increase of $8,204,000. This increase results primarily from (i) the consolidation of two H Street corporations beginning on April 30, 2007, the date we acquired the remaining 50% of these corporations we did not previously own (we previously accounted for our 50% investment on the equity method) and (ii) $4,622,000 of Federal withholding tax on dividends paid to foreign corporations in connection with 1290 Avenue of the Americas and 555 California Street, which we acquired in May 2007.

In connection with purchase accounting for H Street, in July 2005 and April 2007 we recorded an aggregate of $220,000,000 of deferred tax liabilities for the differences between the tax basis and the book basis of the acquired assets and liabilities. We were required to record these deferred tax liabilities because H Street and its partially owned entities were operated as C Corporations at the time they were acquired. As of February 2008, we have completed all of the actions necessary to enable these entities to elect REIT status effective for the tax year beginning on January 1, 2008. Consequently, in the first quarter of 2008, the deferred tax liabilities will be eliminated and we will recognize $220,000,000 as an income tax benefit on our consolidated statement of income.

Discontinued Operations

Income from discontinued operations in the table below represents the combined net income and net gains on sales of real estate, net of minority interest, of the assets that are classified as held for sale on our consolidated balance sheets. These assets include 19.6 acres of land we acquired as part of our acquisition of H Street, of which 11 acres were sold in September 2007; Vineland, New Jersey, which was sold on July 16, 2007; Crystal Mall Two, which was sold on August 9, 2007; Arlington Plaza, which was sold on October 17, 2007; 33 North Dearborn Street in Chicago, Illinois, which was sold on March 14, 2006; 424 Sixth Avenue in New York City, which was sold on March 13, 2006 and 1919 South Eads Street in Arlington, Virginia, which was sold on June 22, 2006.

(Amounts in thousands)	**December 31,**	
	2007	**2006**
Total revenues	$ 1,871	$ 13,522
Total expenses	8,136	9,696
Net (loss) income	(6,265)	3,826
Net gains on sale of real estate	64,981	33,769
Income from discontinued operations, net of minority interest	$ 58,716	$ 37,595

Minority Limited Partners Interest in the Operating Partnership

Minority limited partners interest in the Operating Partnership was $47,508,000 for the year ended December 31, 2007 compared to $58,712,000 for the prior year, a decrease of $11,204,000. This decrease results primarily from a lower minority ownership in the Operating Partnership due to the conversion of Class A Operating Partnership units into our common shares during 2007 and 2006.

Perpetual Preferred Unit Distributions of the Operating Partnership

Perpetual preferred unit distributions of the Operating Partnership were $19,274,000 for the year ended December 31, 2007, compared to $21,848,000 for the prior year, a decrease of $2,574,000. This decrease resulted primarily from the redemption of $45,000,000 Series D-9 preferred units and the write-off of $1,125,000 of Series D-9 issuance costs in October 2006.

Preferred Share Dividends

Preferred share dividends were $57,177,000 for the year ended December 31, 2007, compared to $57,511,000 for the prior year, a decrease of $334,000.

Results of Operations - Year Ended December 31, 2007 Compared to December 31, 2006 continued

EBITDA

Below are the details of the changes by segment in EBITDA.

(Amounts in thousands)	Total	New York Office	Washington, DC Office	Retail	Merchandise Mart	Temperature Controlled Logistics	Toys	Other
Year ended December 31, 2006	$1,783,303	$376,717	$ 366,779	$278,860	$ 144,841	$ 66,291	$263,287	$286,528
2007 Operations:								
Same store operations[1]		35,279	14,092	8,583	(3,956)	(520)		
Acquisitions, dispositions and non-same store income and expenses		102,202	59,012	40,295	(16,984)	1,890		
Year ended December 31, 2007	$2,072,830	$514,198	$ 439,883	$327,738	$ 123,901	$ 67,661	$304,966	$294,483
% increase (decrease) in same store operations		9.6%	4.2%	3.4%	(2.5%)	(0.6%)		

(1) Represents the increase (decrease) in property-level operations which were owned for the same period in each year and excludes the effect of property acquisitions, dispositions and other non-operating items that affect comparability, including divisional general and administrative expenses. We utilize this measure to make decisions on whether to buy or sell properties as well as to compare the performance of our properties to that of our peers. Same store operations may not be comparable to similarly titled measures employed by other companies.

Results of Operations - Year Ended December 31, 2006 Compared to December 31, 2005

Revenues

Our revenues, which consist of property rentals, tenant expense reimbursements, Temperature Controlled Logistics revenues, hotel revenues, trade shows revenues, amortization of acquired below market leases net of above market leases pursuant to SFAS No. 141 and 142, and fee income, were $2,701,037,000 for the year ended December 31, 2006, compared to $2,519,861,000 in 2005, an increase of $181,176,000. Below are the details of the increase (decrease) by segment:

(Amounts in thousands)

Property rentals:	**Total**	**New York Office**	**Washington, DC Office**	**Retail**	**Merchandise Mart**	**Temperature Controlled Logistics**	**Other**
Increase (decrease) due to:							
Acquisitions:							
Warner Building	$22,219	$	$22,219	$	$	$	$
Springfield Mall	16,296			16,296			
Broadway Mall	15,539			15,539			
Boston Design Center	10,411				10,411		
Bowen Building	3,575		3,575				
San Francisco properties	5,607			5,607			
40 East 66th Street	3,901			2,242			1,659
Former Toys R Us stores	3,402			3,402			
1540 Broadway	3,007	526		2,481			
Other	29,083	3,488	5,309	10,811	4,182 (1)		5,293
Development/Redevelopment:							
Crystal Plaza 3 and 4 placed into service	8,353		8,353				
2101 L Street taken out of service	(5,717)		(5,717)				
Bergen Town Ctr. partially taken out of service	(577)			(577)			
Amortization of acquired below market leases, net	9,841	976	(3,062)	9,917	43		1,967
Operations:							
Hotel Pennsylvania	8,037						8,037 (2)
Trade shows	1,406				1,406		
Leasing activity (see page 78)	51,164	17,578	17,466	12,384	4,339		(603)
Total increase in property rentals	185,547	22,568	48,143	78,102	20,381		16,353
Temperature Controlled Logistics:							
Decrease due to operations	(67,771)					(67,771) (3)	
Tenant expense reimbursements:							
Increase due to:							
Acquisitions/development	38,260	298	13,052	21,635	3,275		
Operations	16,156	4,203	3,168	6,818	582		1,385
Total increase in tenant expense reimbursements	54,416	4,501	16,220	28,453	3,857		1,385
Fee and other income:							
Increase (decrease) in:							
Lease cancellation fee income	(755)	14,796 (4)	2,444	(2,028)	(15,967) (5)		
Management and leasing fees	(5,177)	218	(5,896) (6)	522	(21)		
BMS Cleaning fees	3,429	11,967 (7)					(8,538) (7)
Other	11,487	3,578	5,204	1,317	1,304		84
Total increase (decrease) in fee and other income	8,984	30,559	1,752	(189)	(14,684)		(8,454)
Total increase (decrease) in revenues	$181,176	$57,628	$66,115	$106,366	$9,554	$(67,771)	$9,284

See notes on following page.

Results of Operations - Year Ended December 31, 2006 Compared to December 31, 2005 continued

Notes to preceding tabular information:

(1) From our acquisition of trade show operations in Canada in November 2006.

(2) Average occupancy and revenue per available room (REVPAR) were 82.1% and $109.53 for the year ended December 31, 2006, as compared to 83.7% and $96.85 in the prior year.

(3) Primarily from $76,300 of transportation management services revenue in 2005 from a government agency for transportation services in the aftermath of hurricane Katrina, partially offset by a $10,300 increase in other transportation revenue. See note 4 on page 99 for a discussion of Americold s gross margin.

(4) Primarily from the acceleration of lease termination fees from MONY Life Insurance Company upon the termination of their 289,000 square foot lease at 1740 Broadway.

(5) Primarily from lease termination income of $13,362 received from HIP at 7 West 34th Street in January 2005.

(6) Reflects an increase in rentals and a reduction in leasing and management fees as a result of acquiring the Warner and Bowen buildings, which were previously partially owned and presented as managed for third parties.

(7) Includes cleaning fees charged by BMS, a wholly-owned subsidiary of the New York Office division, to certain wholly-owned properties included in the Washington, DC Office, Retail and Merchandise Mart divisions. The elimination of these inter-company fees is shown in the Other segment.

Results of Operations - Year Ended December 31, 2006 Compared to December 31, 2005 continued

Expenses

Our expenses, which consist of operating, depreciation and amortization and general and administrative expenses, were $1,977,294,000 for the year ended December 31, 2006, compared to $1,801,451,000 in 2005, an increase of $175,843,000. Below are the details of the increase (decrease) by segment:

(Amounts in thousands)

Operating:	**Total**	**New York Office**	**Washington DC Office**	**Retail**	**Merchandise Mart**	**Temperature Controlled Logistics**	**Other**
Increase (decrease) due to:							
Acquisitions:							
Broadway Mall	$13,841	$	$	$13,841	$	$	$
Warner Building	11,931		11,931				
Springfield Mall	9,401			9,401			
Bowen Building	2,245		2,245				
Boston Design Center	6,366				6,366		
Former Toys R Us stores	3,234			3,234			
1540 Broadway	1,498	96		1,402			
San Francisco properties	1,773			1,773			
Other	17,511	1,523	3,141	5,204	2,077 (1)		5,566
Development/Redevelopment:							
Crystal Plaza 3 and 4 placed into service	3,596		3,596				
2101 L Street taken out of service	(2,003)		(2,003)				
Bergen Town Ctr partially taken out of service	62			62			
Hotel activity	3,057						3,057
Trade shows activity	4,724				4,724 (2)		
Operations	(9,429)	21,730	11,510	6,913	(315)(3)	(41,870)(4)	(7,397)
Total increase (decrease) in operating expenses	67,807	23,349	30,420	41,830	12,852	(41,870)	1,226
Depreciation and amortization:							
Increase (decrease) due to:							
Acquisitions/Development	36,653	844	18,001	15,167	2,641		
Operations (due to additions to buildings and improvements)	29,934	10,512	9,349	2,674	2,395	(751)	5,755
Total increase (decrease) in depreciation and amortization	66,587	11,356	27,350	17,841	5,036	(751)	5,755
General and administrative:							
Increase (decrease) due to:							
Acquisitions/Development	10,788		6,763	4,032	(7)		
Operations	30,661	2,627	2,640	1,851	3,261	804	19,478 (5)
Total increase in general and administrative	41,449	2,627	9,403	5,883	3,254	804	19,478
Total increase (decrease) in expenses	$175,843	$37,332	$67,173	$65,554	$21,142	$(41,817)	$26,459

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(1) From our acquisition of trade show operations in Canada in November 2006.
(2) Primarily from higher marketing expenses for trade shows held in 2006.
(3) Primarily from a reversal of $3,040 in allowance for doubtful accounts for receivables arising from the straight-lining of rents due to a change in estimate during the second quarter of 2006.
(4) Primarily from $60,300 of transportation management services operating expenses in 2005 related to the services provided to a government agency in the aftermath of hurricane Katrina, partially offset by a $16,000 increase in warehouse operating expenses, primarily due to an increase in utility rates. Americold s gross margin from owned warehouses was $150,000, or 31.2% for 2006, compared to $159,900, or 33.7% for 2005. The decrease in gross margin from owned warehouses was primarily due to higher facility costs as noted above. Gross margin from transportation management services, managed warehouses and other non-warehouse activities was $8,400, or 2.8% for 2006,

compared to $24,300, or 6.5% for 2005, a $15,900 decrease. This decrease was primarily due to higher transportation revenues in 2005 as noted above.

(5) The increase in corporate general and administrative expense results primarily from (i) $7,405 of amortization of stock-based compensation, including the 2006 Out-Performance Plan, stock option awards and restricted stock awards, (ii) $5,800 for our share of medicare taxes resulting from stock option exercises and the termination of a rabbi trust, (iii) an increase of $2,267 in professional fees, (iv) $2,299 from write-offs of acquisitions not consummated and (v) an increase of $1,218 in deferred compensation expense due to an increase in the value of the deferred compensation plan, which is offset by an equal amount of investment income.

Results of Operations - Year Ended December 31, 2006 Compared to December 31, 2005 continued

(Loss) Income Applicable to Alexander s

Loss applicable to Alexander s (loan interest income, management, leasing, development and commitment fees, and equity in income) was $14,530,000 for the year ended December 31, 2006, compared to income of $59,022,000 in 2005, a decrease of $73,552,000. The decrease is primarily due to (i) a reduction in Alexander s net gain on sale of 731 Lexington Avenue condominiums, of which our share was $26,315,000, as all of the condominium units have been sold and closed, (ii) an increase in Alexander s stock appreciation rights compensation (SAR) expense, of which our share was $39,939,000, (iii) a $5,517,000 reduction in development and guarantee fees, primarily because 731 Lexington Avenue project was completed in 2005, and (iv) $6,122,000 of interest income in the prior year on loans to Alexander s that were repaid to us in July 2005, partially offset by, (v) an increase in Alexander s operating income, of which our share was $3,452,000.

Loss Applicable to Toys

In 2006, Toys closed 87 Toys R Us stores in the United States as a result of its store-closing program. Toys incurred restructuring and other charges aggregating approximately $127,000,000 before tax, which includes $44,000,000 for the cost of liquidating the inventory. Our share of the $127,000,000 charge was $42,000,000, of which $27,300,000 had no income statement effect as a result of purchase accounting and the remaining portion relating to the cost of liquidating inventory of approximately $9,100,000 after-tax, was recognized as an expense as part of our equity in Toys net income in 2006.

We recorded a net loss of $47,520,000 from our investment in Toys for the year ended December 31, 2006, as compared to a net loss of $40,496,000 in 2005. The net loss in the current year consisted of (i) our $56,219,000 share of Toys net loss for the period from October 30, 2005 to October 28, 2006, which excludes our $9,377,000 share of the net gain recognized by Toys on the sale of 37 Toys R Us stores to us on October 16, 2006, which was recorded as an adjustment to the basis of our investment, partially offset by, (ii) $5,731,000 of interest income from our share of Toys senior unsecured bridge loan and (iii) $2,968,000 of management fees. The net loss in 2005 consisted of (i) our $46,789,000 share of Toys net loss for the period ended July 21, 2005 (date of our acquisition) to October 29, 2005, partially offset by (ii) $5,043,000 of interest from our share of Toys senior unsecured bridge loan and (iii) $1,250,000 of management fees.

The unaudited information set forth below presents our pro forma condensed consolidated statement of income for the year ended December 31, 2005 (including Toys results for the twelve months ended October 29, 2005) as if the above transaction occurred on February 1, 2004. The unaudited pro forma information below is not necessarily indicative of what our actual results would have been had the Toys transaction been consummated on February 1, 2004, nor does it represent the results of operations for any future periods. In our opinion, all adjustments necessary to reflect this transaction have been made.

Condensed Consolidated Statements of Income (in thousands, except per share amounts)	**For the Year Ended December 31,**	
	Actual 2006	**Pro Forma 2005**
Revenues	$ 2,701,037	$ 2,519,861
Income before allocation to minority limited partners	$ 640,700	$ 656,924
Minority limited partners interest in the Operating Partnership	(58,712)	(64,686)
Perpetual preferred unit distributions of the Operating Partnership	(21,848)	(67,119)
Net income	560,140	525,119
Preferred share dividends	(57,511)	(46,501)
Net income applicable to common shares	$ 502,629	$ 478,618
Net income per common share basic	$ 3.54	$ 3.58

Net income per common share diluted	$ 3.35	$ 3.40

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Results of Operations - Year Ended December 31, 2006 Compared to December 31, 2005 continued

Income from Partially Owned Entities

Summarized below are the components of income from partially owned entities for the years ended December 31, 2006 and 2005.

Equity in Net Income (Loss): (Amounts in thousands)	**For The Year Ended December 31,**	
	2006	**2005**
Newkirk MLP:		
15.8% share of equity in net income	$ 34,459 (1)	$ 10,196 (1)
Interest and other income		9,154 (2)
	34,459	19,350
H Street:		
50% share of equity in income	11,074 (3)	
Beverly Connection:		
50% share of equity in net loss	(8,567)	(4,790)
Interest and fee income	10,837	8,303
	2,270	3,513
GMH Communities L.P:		
13.5% in 2006 and 12.08% in 2005 share of equity in net (loss) income	(1,013)(4)	1,528
Other **(5)**	14,987	11,774 (6)
	$ 61,777	$ 36,165

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(1) 2006 includes (i) a $10,362 net gain recognized as a result of the acquisition of Newkirk by Lexington and (ii) $10,842 for our share of net gains on sale of real estate. 2005 includes (i) $9,445 for our share of losses on the early extinguishment of debt and write-off of related deferred financing costs, (ii) $6,602 for our share of impairment losses, partially offset by (iii) $4,236 for our share of net gains on sale of real estate. Excluding the above items, our share of Newkirk MLP s 2006 net income was $8,750 lower than 2005, primarily as a result of asset sales.

(2) 2005 includes $16,053 for our share of net gains on disposition of T-2 assets, partially offset by $8,470 for our share of expense from payment of promoted obligations to partner.

(3) In 2006, we accounted for H Street partially owned entities on the equity method on a one-quarter lag basis. Prior to the quarter ended June 30, 2006, two 50% owned entities that were contesting our acquisition of H Street impeded our access to their financial information and accordingly, we were unable to record our pro rata share of their earnings. During the year ended December 31, 2006, based on the financial information provided to us, we recognized equity in net income of $11,074 from these entities, of which $3,890 was for the period from July 20, 2005 (date of acquisition) to December 31, 2005.

(4) We account for our investment in GMH on the equity method and record our pro rata share of GMH s net income or loss on a one-quarter lag basis as we file our consolidated financial statements on Form 10-K and 10-Q prior to the time that GCT files its financial statements. On July 31, 2006 GCT filed its annual report on Form 10-K for the year ended December 31, 2005, which restated the quarterly financial results of each of the first three quarters of 2005. Accordingly, we recognized a net loss of $1,013 for the year ended December 31, 2006 for our share of GMH s earnings from October 1, 2005 through September 30, 2006. Of this amount, $94 represents our share of GMH s 2005 fourth quarter net loss, including adjustments to restate its first three quarters of 2005.

(5)

Includes our equity in net earnings of partially owned entities, including partially owned office buildings in New York and Washington, DC, the Monmouth Mall, Dune Capital LP, Verde Group LLC, and others.

(6) Includes $2,173 for a prepayment penalty from the Monmouth Mall venture in August 2005 upon the repayment of our initial preferred equity investment.

Results of Operations - Year Ended December 31, 2006 Compared to December 31, 2005 continued

Interest and Other Investment Income

Interest and other investment income (interest income on mezzanine loans receivable, other interest income and dividend income) was $262,176,000 for the year ended December 31, 2006, compared to $167,214,000 in 2005, an increase of $94,962,000. This increase resulted from the following:

(Amounts in thousands)	
Increase (decrease) due to:	
McDonalds derivative position net gain of $138,815 in 2006 compared to $17,254 in 2005	$ 121,561
GMH warrants derivative position net loss of $16,370 in 2006 compared to a net gain of $14,080 in 2005	(30,450)
Sears Holding derivative position and common shares net gain of $18,611 in 2006 compared to $41,482 in 2005 (investment sold in the first quarter of 2006)	(22,871)
Sears Canada income in 2005 as a result of special dividend	(22,885)
Mezzanine loans income of $56,496 in 2006 compared to $39,548 in 2005 primarily as a result of new loans in 2006 aggregating $360,000, partially offset by the repayment of an aggregate of $168,000 during 2006	16,948
Other derivatives net gain of $12,153 in 2006	12,153
Other, net primarily due to interest earned on higher average cash balances	20,506
	$ 94,962

Interest and Debt Expense

Interest and debt expense was $476,461,000 for the year ended December 31, 2006, compared to $338,097,000 in 2005, an increase of $138,364,000. This increase was primarily due to (i) $69,200,000 from a $3.2 billion increase in outstanding debt due to property acquisitions and refinancings, (ii) $13,000,000 from a 117 basis point increase in the weighted average interest rate on variable rate of debt, (iii) $12,300,000 from the February 16, 2006 issuance of $250,000,000 unsecured notes due 2011, (iv) $33,400,000 for loan defeasance costs and the write-off of unamortized debt issuance costs, partially offset by, (v) $10,614,000 of an increase in the amount of capitalized interest relating to a larger amount of assets under development during 2006.

Net Gain on Disposition of Wholly Owned and Partially Owned Assets other than Depreciable Real Estate

Net gain on disposition of wholly owned and partially owned assets other than depreciable real estate of $76,073,000 for the year ended December 31, 2006 consists primarily of net gains on sale of marketable equity securities. Net gain on disposition of wholly owned and partially owned assets other than depreciable real estate of $39,042,000 for the year ended December 31, 2005 is comprised of (i) $25,346,000 of net gains on sales of marketable equity securities, of which $9,017,000 relates to the disposition of the Prime Group common shares, (ii) $12,110,000 for the net gain on disposition of the Company s senior preferred equity investment in 3700 Las Vegas Boulevard and (iii) $1,586,000 relates to net gains on sale of land parcels.

Minority Interest of Partially Owned Entities

Minority interest of partially owned entities represents the minority partners pro rata share of the net income or loss of consolidated partially owned entities, including Americold, 220 Central Park South, Wasserman and the Springfield Mall. Minority interest of partially owned entities was income of $20,173,000 for the year ended December 31, 2006, compared to expense of $3,808,000 in the prior year, a change of $23,981,000. This change relates primarily to Americold, which had a net loss for the year ended December 31, 2006, as compared to net income for the year ended December 31, 2005.

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Results of Operations - Year Ended December 31, 2006 Compared to December 31, 2005 continued

Discontinued Operations

The combined results of operations of the assets related to discontinued operations for the years ended December 31, 2006 and 2005 include the operating results of Vineland, New Jersey which was sold on July 16, 2007; Crystal Mall Two in Crystal City, Virginia, which was sold on August 9, 2007; Arlington Plaza in Arlington, Virginia, which was sold on October 17, 2007; 33 North Dearborn Street in Chicago, Illinois, which was sold on March 14, 2006; 424 Sixth Avenue in New York City, which was sold on March 13, 2006 and 1919 South Eads Street in Arlington, Virginia, which was sold on June 22, 2006.

(Amounts in thousands)	**December 31,**	
	2006	**2005**
Total revenues	$ 13,522	$ 30,221
Total expenses	9,696	20,815
Net income	3,826	9,406
Net gains on sale of real estate	33,769	31,614
Income from discontinued operations	$ 37,595	$ 41,020

On March 13, 2006, we sold 424 Sixth Avenue, a 10,000 square foot retail property located in New York City, for $22,000,000, which resulted in a net gain of $9,218,000.

On March 14, 2006, we sold 33 North Dearborn Street, a 336,000 square foot office building located in Chicago, Illinois, for $46,000,000, which resulted in a net gain of $4,835,000.

On June 22, 2006, we sold 1919 South Eads Street, a 96,000 square foot office building located in Arlington, Virginia for $38,400,000, which resulted in a net gain of $17,609,000.

On April 21, 2005, we, through our 85% joint venture, sold 400 North LaSalle, a 452-unit high-rise residential tower in Chicago, Illinois, for $126,000,000, which resulted in a net gain on sale after closing costs of $31,614,000.

Minority Limited Partners Interest in the Operating Partnership

Minority limited partners interest in the Operating Partnership was $58,712,000 for the year ended December 31, 2006 compared to $66,755,000 in 2005, a decrease of $8,043,000. This decrease results primarily from a lower minority ownership in the Operating Partnership due to the conversion of Class A Operating Partnership units into our common shares during 2006 and 2005.

Perpetual Preferred Unit Distributions of the Operating Partnership

Perpetual preferred unit distributions of the Operating Partnership were $21,848,000 for the year ended December 31, 2006, compared to $67,119,000 in 2005, a decrease of $45,271,000. This decrease resulted primarily from the redemption of an aggregate of $742,000,000 8.25% Series D preferred units (Series D-3 through D-9) during 2005 and 2006, partially offset by the issuance of $100,000,000 6.75% D-14 units in September 2005 and the issuance of the $45,000,000 6.875% D-15 units in May and August 2006.

Preferred Share Dividends

Preferred share dividends were $57,511,000 for the year ended December 31, 2006, compared to $46,501,000 in 2005, an increase of $11,010,000. This increase resulted primarily from dividends paid on the 6.75% Series H and 6.625% Series I Cumulative Redeemable Preferred Shares which were issued in June 2005 and August 2005, respectively, partially offset by a $3,852,000 write-off of issuance costs in the first quarter of 2005 related to the redemption of the Series C preferred shares.

Results of Operations - Year Ended December 31, 2006 Compared to December 31, 2005 continued

EBITDA

Below are the details of the changes by segment in EBITDA.

(Amounts in thousands)	Total	New York Office	Washington, DC Office	Retail	Merchandise Mart	Temperature Controlled Logistics	Toys	Other
Year ended December 31, 2005	$1,301,628	$341,601	$290,777	$212,700	$149,092	$75,766	$14,860	$216,832
2006 Operations:								
Same store operations[1]		21,260	12,844	13,863	2,841	(148)		
Acquisitions, dispositions and non-same store income and expenses		13,856	63,158	52,297	(7,092)	(9,327)		
Year ended December 31, 2006	$1,783,303	$376,717	$366,779	$278,860	$144,841	$66,291	$263,287	$286,528
% increase (decrease) in same store operations		6.1%	4.3%	6.8%	1.9%	(0.2%)		

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(1) Represents the increase (decrease) in property-level operations which were owned for the same period in each year and excludes the effect of property acquisitions, dispositions and other non-operating items that affect comparability, including divisional general and administrative expenses. We utilize this measure to make decisions on whether to buy or sell properties as well as to compare the performance of our properties to that of our peers. Same store operations may not be comparable to similarly titled measures employed by other companies.

Supplemental Information

Net Income and EBITDA by Segment for the Three Months Ended December 31, 2007 and December 31, 2006

Below is a summary of Net Income and EBITDA by segment for the three months ended December 31, 2007 and 2006.

(Amounts in thousands)	For the Three Months Ended December 31, 2007							
	Total	New York Office	Washington, DC Office	Retail	Merchandise Mart	Temperature Controlled Logistics	Toys	Other [2]
Property rentals	$503,978	$177,061	$118,876	$87,936	$68,146	$	$	$51,959
Straight-line rents:								
Contractual rent increases	13,849	2,278	5,754	3,463	1,893			461
Amortization of free rent	5,358	1,188	2,184	583	784			619
Amortization of acquired below-market leases, net	24,440	14,966	1,395	6,841	63			1,175
Total rentals	547,625	195,493	128,209	98,823	70,886			54,214
Temperature Controlled Logistics	227,744					227,744		
Tenant expense reimbursements	84,724	31,889	12,142	32,834	3,731			4,128
Fee and other income:								
Tenant cleaning fees	12,840	18,017						(5,177)
Management and leasing fees	2,819	1,605	1,828	536	(4)			(1,146)
Lease termination fees	1,408	276	493	365	274			
Other	11,304	4,158	4,457	1,087	2,088			(486)
Total revenues	888,464	251,438	147,129	133,645	76,975	227,744		51,533
Operating expenses	438,719	107,202	49,376	46,696	35,748	183,865		15,832
Depreciation and amortization	148,885	42,373	34,233	19,260	13,768	24,433		14,818
General and administrative	61,278	2,474	6,869	7,406	6,416	10,326		27,787
Costs of acquisitions not consummated	1,568							1,568
Total expenses	650,450	152,049	90,478	73,362	55,932	218,624		60,005
Operating income (loss)	238,014	99,389	56,651	60,283	21,043	9,120		(8,472)
Income applicable to Alexander s	15,475	190		252				15,033
Loss applicable to Toys R Us	(32,680)						(32,680)	
Income from partially owned entities	1,805	1,111	550	1,681	316	365		(2,218)
Interest and other investment (loss) income	(3,391)	1,078	1,373	147	98	(42)		(6,045)
Interest and debt expense	(164,895)	(36,037)	(29,832)	(19,028)	(13,168)	(16,222)		(50,608)
Net gain on disposition of wholly owned and partially owned assets other than depreciable real estate	21,794							21,794
Minority interest of partially owned entities	6,740	(1,401)		(16)		4,660		3,497
Income (loss) before income taxes	82,862	64,330	28,742	43,319	8,289	(2,119)	(32,680)	(27,019)
Income tax (expense) benefit	(3,715)		1,130		(351)	61		(4,555)
Income (loss) from continuing operations	79,147	64,330	29,872	43,319	7,938	(2,058)	(32,680)	(31,574)
Income (loss) from discontinued operations, net	34,124		33,480	3,397		564		(3,317)
Income (loss) before allocation to minority limited partners	113,271	64,330	63,352	46,716	7,938	(1,494)	(32,680)	(34,891)
Minority limited partners interest in the Operating Partnership	(3,238)							(3,238)
Perpetual preferred unit distributions of the Operating Partnership	(4,819)							(4,819)
Net income (loss)	105,214	64,330	63,352	46,716	7,938	(1,494)	(32,680)	(42,948)
Interest and debt expense [1]	213,482	34,596	31,011	22,315	13,382	7,718	45,908	58,552

Depreciation and amortization [1]	176,413	40,455	35,898	20,187	13,944	11,655	32,606	21,668
Income tax (benefit) expense [1]	(30,185)	(2,052)	(1,125)		351	(29)	(31,148)	3,818
EBITDA	$464,924	$137,329	$129,136	$89,218	$35,615	$17,850	$14,686	$41,090

EBITDA above includes certain items that affect comparability, including (i) $36,533 of income from derivatives and sales of marketable securities, (ii) $37,236 for net gains on sale of real estate, (iii) $5,289 for our share of Alexander s reversal of stock appreciation rights compensation expense, partially offset by (iv) $57,000 for a non-cash mezzanine loan loss accrual and (v) $1,568 of expense for costs of acquisitions not consummated.

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See notes on page 107.

Supplemental Information continued

Net Income and EBITDA by Segment for the Three Months Ended December 31, 2007 and December 31, 2006 continued

(Amounts in thousands)	**For the Three Months Ended December 31, 2006**							
	Total	**New York Office**	**Washington, DC Office**	**Retail**	**Merchandise Mart**	**Temperature Controlled Logistics**	**Toys**	**Other** [2]
Property rentals	$ 390,881	$ 124,861	$ 101,624	$ 74,096	$ 65,021	$	$	$ 25,279
Straight-line rents:								
Contractual rent increases	7,018	996	3,138	1,424	1,459			1
Amortization of free rent	7,949	2,449	3,558	864	1,078			
Amortization of acquired below-market leases, net	8,256	932	1,298	5,515	16			495
Total rentals	414,104	129,238	109,618	81,899	67,574			25,775
Temperature Controlled Logistics	205,933					205,933		
Tenant expense reimbursements	70,158	24,944	10,734	28,606	3,880			1,994
Fee and other income:								
Tenant cleaning fees	9,308	11,428						(2,120)
Management and leasing fees	2,423	293	1,956	279	(105)			
Lease termination fees	11,451	11,277	188		(14)			
Other	9,172	3,762	3,576	298	1,454			82
Total revenues	722,549	180,942	126,072	111,082	72,789	205,933		25,731
Operating expenses	366,307	75,140	40,680	38,013	30,251	168,328		13,895
Depreciation and amortization	105,567	29,597	26,844	13,657	11,611	19,384		4,474
General and administrative	70,709	4,542	9,170	6,403	6,911	12,167		31,516
Total expenses	542,583	109,279	76,694	58,073	48,773	199,879		49,885
Operating income (loss)	179,966	71,663	49,378	53,009	24,016	6,054		(24,154)
(Loss) income applicable to Alexander s	(22,099)	186		181				(22,466)
Loss applicable to Toys R Us	(51,697)						(51,697)	
Income from partially owned entities	18,081	992	2,727	1,915	91	373		11,983
Interest and other investment income	124,990	435	715	165	66	3,996		119,613
Interest and debt expense	(137,343)	(22,183)	(23,712)	(17,728)	(8,648)	(35,132)		(29,940)
Net gain on disposition of wholly-owned and partially owned assets other than depreciable real estate	10,546							10,546
Minority interest of partially owned entities	14,795			18	1	14,395		381
Income (loss) before income taxes	137,239	51,093	29,108	37,560	15,526	(10,314)	(51,697)	65,963
Income tax benefit (expense)	36		(154)		775	(585)		
Income (loss) from continuing operations	137,275	51,093	28,954	37,560	16,301	(10,899)	(51,697)	65,963
(Loss) income from discontinued operations, net	(270)		(180)	(41)	(62)			13
Income (loss) before allocation to minority limited partners	137,005	51,093	28,774	37,519	16,239	(10,899)	(51,697)	65,976
Minority limited partners interest in the Operating Partnership	(12,411)							(12,411)
Perpetual preferred unit distributions of the Operating Partnership	(4,818)							(4,818)
Net income (loss)	119,776	51,093	28,774	37,519	16,239	(10,899)	(51,697)	48,747
Interest and debt expense [1]	181,393	22,861	25,304	20,038	8,865	16,716	47,462	40,147
Depreciation and amortization[1]	142,501	30,583	30,694	14,465	11,769	9,253	35,539	10,198
Income tax (benefit) expense [1]	(8,561)		1,902		(775)	278	(10,316)	350

EBITDA	$ 435,109	$ 104,537	$ 86,674	$ 72,022	$ 36,098	$ 15,348	$ 20,988	$ 99,442

EBITDA above includes certain items that affect comparability, including (i) $87,620 of income from derivatives, (ii) $2,324 for net gains on sale of real estate and (iii) $30,687 for our share of Alexander s stock appreciation rights compensation expense.

See notes on following page.

Supplemental Information continued

Net Income and EBITDA by Segment for the Three Months Ended December 31, 2007 and December 31, 2006 continued

Notes to preceding tabular information:

(1) Interest and debt expense, depreciation and amortization and income tax (benefit) expense in the reconciliation of net income to EBITDA include our share of these items from partially owned entities.

(2) Other EBITDA is comprised of:

(Amounts in thousands)	For the Three Months Ended December 31, 2007	2006
Alexander s (32.8% interest)	$ 21,864	$ (15,108)
555 California Street (acquired 70% interest on May 24, 2007)	15,560	
Hotel Pennsylvania	13,187	10,488
Lexington MLP, formerly Newkirk MLP (7.5% interest)	9,533	16,933
GMH Communities L.P. (13.8% interest)	4,732	2,310
Industrial warehouses	1,286	1,415
Other investments	(1,849)	2,828
	64,313	18,866
Interest and investment income and other	9,319	128,080
Corporate general and administrative expense	(22,917)	(30,275)
Minority limited partners interest in the Operating Partnership	(3,238)	(12,411)
Perpetual preferred unit distributions of the Operating Partnership	(4,819)	(4,818)
Costs of acquisitions not consummated	(1,568)	
	$ 41,090	$ 99,442

Below are the details of the changes by segment in EBITDA for the three months ended December 31, 2007 compared to the three months ended December 31, 2006.

(Amounts in thousands)	Total	New York Office	Washington, DC Office	Retail	Merchandise Mart	Temperature Controlled Logistics	Toys	Other
For the three months ended December 31, 2006	$435,109	$104,537	$ 86,674	$72,022	$ 36,098	$ 15,348	$20,988	$99,442
2006 Operations:								
Same store operations[1]		10,061	1,748	3,760	(1,449)	655		
Acquisitions, dispositions and non-same store income and expenses		22,731	40,714	13,436	966	1,847		
For the three months ended December 31, 2007	$464,924	$137,329	$ 129,136	$89,218	$ 35,615	$ 17,850	$14,686	$41,090
% increase (decrease) in same store operations		10.2%	2.0%	5.6%	(3.5%)	3.1%		

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(1) Represents the increase (decrease) in property-level operations which were owned for the same period in each year and excludes the effect of property acquisitions, dispositions and other non-operating items that affect comparability, including divisional general and administrative expenses. We utilize this measure to make decisions on whether to buy or sell properties as well as to compare the performance of our properties to that of our peers. Same store operations may not be comparable to similarly titled measures employed by other companies.

Supplemental Information continued

Net Income and EBITDA by Segment for the Three Months Ended December 31, 2007 and September 30, 2007 continued

Our revenues and expenses are subject to seasonality during the year which impacts quarter-by-quarter net earnings, cash flows and funds from operations. The business of Toys is highly seasonal. Historically, Toys fourth quarter net income, which we recorded on a one-quarter lag basis in our first quarter, accounts for more than 80% of Toys fiscal year net income. The Office and Merchandise Mart segments have historically experienced higher utility costs in the third quarter of the year. The Merchandise Mart segment also has experienced higher earnings in the second and fourth quarters of the year due to major trade shows occurring in those quarters. The Retail segment revenue in the fourth quarter is typically higher due to the recognition of percentage rental income. The Temperature Controlled Logistics segment has experienced higher earnings in the fourth quarter due to higher activity and occupancy in its warehouse operations due to the holiday season s impact on the food industry.

Below are the details of the changes by segment in EBITDA for the three months ended December 31, 2007 compared to the three months ended September 30, 2007:

(Amounts in thousands)	**Total**	**New York Office**	**Washington, DC Office**	**Retail**	**Merchandise Mart**	**Temperature Controlled Logistics**	**Toys**	**Other**
For the three months ended September 30, 2007	$ 496,787	$ 137,737	$ 120,893	$ 84,298	$ 25,256	$ 16,245	$ 36,868	$ 75,490
2007 Operations:								
Same store operations[1]		3,464	3,291	2,961	3,413	162		
Acquisitions, dispositions and non-same store income and expenses		(3,872)	4,952	1,959	6,946	1,443		
For the three months ended December 31, 2007	$ 464,924	$ 137,329	$ 129,136	$ 89,218	$ 35,615	$ 17,850	$ 14,686	$ 41,090
% increase in same store operations		2.4%	3.3%	3.8%	9.2%	0.8%		

(1) Represents the increase (decrease) in property-level operations which were owned for the same period in each year and excludes the effect of property acquisitions, dispositions and other non-operating items that affect comparability, including divisional general and administrative expenses. We utilize this measure to make decisions on whether to buy or sell properties as well as to compare the performance of our properties to that of our peers. Same store operations may not be comparable to similarly titled measures employed by other companies.

Below is a reconciliation of net income and EBITDA for the three months ended September 30, 2007.

(Amounts in thousands)	**Total**	**New York Office**	**Washington, DC Office**	**Retail**	**Merchandise Mart**	**Temperature Controlled Logistics**	**Toys**	**Other**
Net income (loss) for the three months ended	$130,841	$62,389	$ 53,691	$41,731	$ (1,169)	$ (1,343)	$(20,289)	$(4,169)

September 30, 2007								
Interest and debt expense	207,934	34,853	31,999	21,947	13,388	7,693	40,875	57,179
Depreciation and amortization	171,106	39,543	32,869	20,617	12,865	9,780	34,495	20,937
Income tax (benefit) expense	(13,094)	952	2,334	3	172	115	(18,213)	1,543
EBITDA for the three months ended September 30, 2007	$496,787	$137,737	$ 120,893	$84,298	$ 25,256	$ 16,245	$36,868	$75,490

Related Party Transactions

Loans and Compensation Agreements

On November 30, 2006, Michael Fascitelli, our President, repaid to the Company his $8,600,000 outstanding loan which was scheduled to mature in December 2006. The loan was made to him in 1996 pursuant to his employment agreement.

On December 31, 2006, 1,546,106 shares held in a rabbi trust, established for deferred compensation purposes as part of Mr. Fascitelli s 1996 and 2001 employment agreements, were distributed to Mr. Fascitelli, net of 739,130 shares which were used to satisfy the resulting tax withholding obligation. The shares we received for the tax liability were retired upon receipt.

On March 26, 2007, Joseph Macnow, Executive Vice President Finance and Administration and Chief Financial Officer, repaid to the Company his $2,000,000 outstanding loan which was scheduled to mature June 2007.

Effective as of April 19, 2007, we entered into a new employment agreement with Mitchell Schear, the President of our Washington, DC Office Division. This agreement, which replaced his prior agreement, was approved by the Compensation Committee of our Board of Trustees and provides for a term of five years and is automatically renewable for one-year terms thereafter. The agreement also provides for a minimum salary of $1,000,000 per year and bonuses and other customary benefits. Pursuant to the terms of the agreement, on April 19, 2007, the Compensation Committee granted options to Mr. Schear to acquire 200,000 of our common shares at an exercise price of $119.94 per share. These options vest ratably over three years beginning in 2010 and accelerate on a change of control or if we terminate his employment without cause or by him for breach by us. The agreement also provides that if we terminate Mr. Schear s employment without cause or by him for breach by us, he will receive a lump-sum payment equal to one year s salary and bonus, up to a maximum of $2,000,000.

Transactions with Affiliates and Officers and Trustees

Alexander s

We own 32.8% of Alexander s. Steven Roth, our Chairman of the Board and Chief Executive Officer, and Michael D. Fascitelli, our President, are officers and directors of Alexander s. We provide various services to Alexander s in accordance with management, development and leasing agreements. These agreements are described in Note 6 - Investments in Partially Owned Entities to our consolidated financial statements in this annual report on Form 10-K.

On January 10, 2006, the Omnibus Stock Plan Committee of the Board of Directors of Alexander s granted Mr. Fascitelli a SAR covering 350,000 shares of Alexander s common stock. The exercise price of the SAR is $243.83 per share of common stock, which was the average of the high and low trading price of Alexander s common stock on date of grant. The SAR became exercisable on July 10, 2006, provided Mr. Fascitelli is employed with Alexander s on such date, and was set to expire on March 14, 2007. Mr. Fascitelli s early exercise and Alexander s related tax consequences were factors in Alexander s decision to make the new grant to him. On March 13, 2007, Michael Fascitelli, our President of Alexander s, exercised 350,000 of his SARS and received $144.18 for each SAR exercised representing the difference between Alexander s stock price of $388.01 (the average of the high and low market price) on the date of exercise and the exercise price of $243.83.

Related Party Transactions   continued

Interstate Properties (Interstate   )

Interstate is a general partnership in which Steven Roth, our Chairman of the Board and Chief Executive Officer, is the managing general partner. David Mandelbaum and Russell B. Wight, Jr., Trustees of Vornado and Directors of Alexander   s, are Interstate   s two other partners. As of December 31, 2007, Interstate and its partners beneficially owned approximately 8.3% of the common shares of beneficial interest of Vornado and 27.2% of Alexander   s common stock.

We manage and lease the real estate assets of Interstate pursuant to a management agreement for which we receive an annual fee equal to 4% of annual base rent and percentage rent. The management agreement has a term of one year and is automatically renewable unless terminated by either of the parties on sixty days   notice at the end of the term. We believe based upon comparable fees charged by other real estate companies that the management agreement terms are fair to us. We earned $800,000, $798,000 and $791,000 of management fees under the agreement for the years ended December 31, 2007, 2006 and 2005.

Other

On April 13, 2006, we acquired the 92.65% interest that we did not already own of 1999 K Street, located in the Central Business District of Washington, DC. The purchase price for the 92.65% interest was $52,800,000, consisting of $34,600,000 in cash and $18,200,000 of existing mortgage debt. Mitchell N. Schear, President of our Washington, DC Office division, received $3,675,000 for his share of the proceeds as a partner of the selling entity.

Liquidity and Capital Resources

We anticipate that cash flow from continuing operations over the next twelve months will be adequate to fund our business operations, distributions to unitholders of the Operating Partnership, dividends to shareholders, debt amortization and recurring capital expenditures. Capital requirements for significant acquisitions and development expenditures may require funding from borrowings and/or equity offerings.

Acquisitions and Investments

We completed approximately $4,045,400,000 of real estate acquisitions and investments in 2007 and $1,650,559,000 in 2006. In addition, we made $217,081,000 of mezzanine loans during 2007 and $363,374,000 in 2006. These acquisitions and investments were consummated through our subsidiaries and were financed with available cash, mortgage indebtedness, and/or the issuance of operating partnership equity. The related assets, liabilities and results of operations are included in our consolidated financial statements from their respective dates of acquisition. Excluding our acquisition of a 70% interest in 1290 Avenue of the Americas and 555 California Street in May 2007, the pro forma effect of the acquisitions, individually and in the aggregate, were not material to our historical consolidated financial statements for the years ended December 31, 2007 and 2006. Details of our 2007 acquisitions and investments are summarized in the Overview of Management s Discussion and Analysis of Financial Condition and Results of Operations. Details of our 2006 acquisitions and investments are summarized below.

San Francisco Bay Area Properties

On January 10, 2006, we acquired four properties for $72,000,000 in cash. The properties are located in the San Francisco Bay area and contain a total of 189,000 square feet of retail and office space. We consolidate the accounts of these properties into our consolidated financial statements from the date of acquisition.

Springfield Mall, Virginia

On January 31, 2006, we acquired an option to purchase the Springfield Mall for $35,600,000, of which we paid $14,000,000 in cash upon closing and $13,200,000 in installments through December 31, 2007. The remainder of $8,400,000 will be paid in installments over the next two years. The mall, located on 79 acres at the intersection of Interstate 95 and Franconia Road in Springfield, Virginia, contains 1.4 million square feet and is anchored by Macy s, and J.C. Penney and Target who own their stores aggregating 389,000 square feet. We intend to redevelop, reposition and re-tenant the mall. The option becomes exercisable upon the passing of one of the existing principals of the selling entity and may be deferred at our election through November 2012. Upon exercise of the option, we will pay $80,000,000 to acquire the mall, subject to the existing mortgage of $180,000,000, which will be amortized to $149,000,000 at maturity in 2013. Upon closing of the option on January 31, 2006, we acquired effective control of the mall, including management of the mall and right to the mall s net cash flow. Accordingly, we consolidate the accounts of the mall into our consolidated financial statements pursuant to the provisions of FASB Interpretation No. 46R, *Consolidation of Variable Interest Entities* (FIN 46R). We have a 2.5% minority partner in this transaction.

San Jose, California Ground-up Development

On March 29, 2006, a joint venture, in which we have a 45% equity interest and are a co-managing partner, acquired 55 acres of land in San Jose, California for $59,600,000. The purchase price was funded with $20,643,000 of cash contributed by the partners, of which our share was $9,289,000, and $38,957,000 drawn on a $117,000,000 acquisition/construction loan, the balance of which will be used to fund the development of 325,000 square feet of retail space and site work for Home Depot and Target who will construct their own stores. As of December 31, 2007, a

total of $101,045,000 has been drawn under the loan. Upon completion of the development we have an option to acquire our partner s 55% equity interest at a 7% unlevered yield. We account for our investment in this joint venture on the equity method.

1999 K Street, Washington, DC

On April 13, 2006, we acquired the 92.65% interest that we did not already own of 1999 K Street for $52,800,000, consisting of $34,600,000 in cash and $18,200,000 of existing mortgage debt. This property is located in the Central Business District of Washington, DC. We consolidate the accounts of this property into our consolidated financial statements from the date of acquisition.

Liquidity and Capital Resources continued

Acquisitions and Investments Continued

1540 Broadway, New York City

On July 11, 2006, we acquired the retail, signage and parking components of 1540 Broadway for $260,000,000 in cash. This property is located in Times Square between 45th and 46th Street and contains 154,000 square feet of retail space. We consolidate the accounts of this property into our consolidated financial statements from the date of acquisition.

Refrigerated Warehouses

On August 31, 2006, Americold Realty Trust (Americold) entered into an agreement with ConAgra Foods, Inc. (ConAgra Foods) to acquire four refrigerated warehouse facilities and the lease on a fifth facility which contains a purchase option. These five warehouses contain a total of 1.7 million square feet and 48.9 million cubic feet. During the fourth quarter of 2006, Americold acquired two of these facilities and the leased facility. In 2007, Americold acquired the remaining two facilities. The aggregate purchase price was approximately $190,000,000, consisting of $152,000,000 in cash and $38,000,000 representing the capital lease obligation for the leased facility.

Toys R Us Stores

On September 14, 2006, we entered into an agreement to purchase up to 43 previously closed Toys R Us stores for up to $190,000,000. On October 16, 2006, we completed the first phase of the agreement by acquiring 37 stores for $171,000,000 in cash. All of these stores were part of the store closing program announced by Toys in January 2006. We consolidate the accounts of these properties into our consolidated financial statements from the date of acquisition. Our $9,377,000 share of Toys net gain on this transaction was recorded as an adjustment to the basis of our investment in Toys and was not recorded as income.

India Real Estate Investment

On December 12, 2006, we contributed $71,500,000 in cash for a 50% interest in a joint venture that owns 263 acres of land in a special economic zone in the national capital region of India. During 2007, we sold our investment in this venture to the India Property Fund, L.P., simultaneously with committing $95,000,000 of equity to the Fund. See 2007 Acquisitions in the Overview of Management s Discussion and Analysis of Financial Condition and Results of Operations for further details.

350 Park Avenue, New York City

On December 14, 2006, we acquired 350 Park Avenue for $542,000,000 in cash. The building occupies the entire westerly block front on Park Avenue between 51st and 52nd Streets and contains 538,000 square feet of office space. At closing, we completed a $430,000,000 five-year,

interest-only financing secured by the property, which bears interest at 5.48%. We consolidate the accounts of this property into our consolidated financial statements from the date of acquisition.

Liquidity and Capital Resources continued

Certain Future Cash Requirements

Development and Redevelopment Expenditures

We are currently engaged in various development and redevelopment projects for which we have budgeted approximately $1.977 billion in future capital expenditures, of which $719,600,000 is budgeted for 2008. Details of our development and redevelopment activities are summarized in Item 1. Business, in this annual report on Form 10-K.

Other Capital Expenditures

The following table summarizes other anticipated 2008 capital expenditures.

		Office				
			Washington		**Merchandise**	
(Amounts in millions except square foot data)	**Total**	**New York**	**DC**	**Retail**	**Mart**	**Other (1)**
Expenditures to maintain assets	$78.0	$26.0	$33.0	$2.0	$11.0	$6.0
Tenant improvements	88.0	17.0	36.0	7.0	28.0	
Leasing commissions	29.0	11.0	10.0	3.0	5.0	
Total Tenant Improvements and Leasing Commissions	117.0	28.0	46.0	10.0	33.0	
Per square foot		*$46.00*	*$22.00*	*$13.00*	*$28.00*	*(2) $*
Per square foot per annum		*$5.00*	*$4.00*	*$2.00*	*$4.00*	*(2) $*
Total Capital Expenditures and Leasing Commissions	$195.0	$54.0	$79.0	$12.0	$44.0	$6.0
Square feet budgeted to be leased (in thousands)		*600*	*2,122*	*800*	*1,200*	
Weighted average lease term		*9.5*	*6.5*	*6.5*	*7.0*	

(1) Americold, Hotel Pennsylvania, Warehouses, 555 California Street and Wasserman.
(2) Tenant improvements and leasing commissions per square foot budgeted for 2008 leasing activity are $57.25 ($3.82 per annum) and $18.74 ($3.75 per annum) for Merchandise Mart office and showroom space, respectively.

The table above excludes anticipated capital expenditures of non-consolidated entities, including Alexander s and Toy s, as these entities will fund their own capital expenditures without additional equity contributions from us.

Dividends and Distributions

Based on fourth quarter 2007 dividend rates, we anticipate that the Operating Partnership will make distributions in 2008 aggregating approximately $688,000,000 to its unitholders. Of this amount, approximately $608,000,000 will be distributed directly to us, as the majority owner of such units, and we, in turn, will distribute 100% of such amount in the form of common and preferred dividends to our shareholders.

Liquidity and Capital Resources   continued

Financing Activities and Contractual Obligations

Below is a schedule of our contractual obligations and commitments at December 31, 2007.

(Amounts in thousands) Contractual Cash Obligations (principal and interest):	Total	Less than 1 Year	1 3 Years	3 5 Years	Thereafter
Mortgages and Notes Payable	$11,916,950	$1,048,955	$2,314,038	$2,537,091	$6,016,866
Convertible Senior Debentures due 2027	2,178,050	39,900	79,800	79,800	1,978,550
Convertible Senior Debentures due 2026	1,688,750	36,250	72,500	72,500	1,507,500
Exchangeable Senior Debentures due 2025	839,027	19,374	38,748	38,748	742,157
Revolving Credit Facilities	407,709	407,709			
Senior Unsecured Notes due 2011	299,000	14,000	285,000		
Senior Unsecured Notes due 2009	272,500	11,250	261,250		
Senior Unsecured Notes due 2010	228,500	9,500	219,000		
Purchase obligations, primarily construction commitments	293,418	293,418			
Operating leases	250,184	22,239	41,092	30,198	156,655
Capital lease obligations	107,234	12,542	23,155	11,629	59,908
Total Contractual Cash Obligations	$18,481,322	$1,915,137	$3,334,583	$2,769,966	$10,461,636
Commitments:					
Capital commitments to partially owned entities	$167,388	$145,565	$21,823	$	$
Standby letters of credit	64,775	53,446	11,329		
Mezzanine loan commitments	11,618	11,618			
Other Guarantees					
Total Commitments	$243,781	$210,629	$33,152	$	$

We may seek to obtain additional capital through equity offerings, debt financings or asset sales, although there is no express policy with respect thereto. We may also offer our shares or Operating Partnership units in exchange for property and may repurchase or otherwise re-acquire our shares or any other securities in the future.

We believe that we have complied with the financial covenants required by our revolving credit facilities and our senior unsecured notes, and that as of December 31, 2007 we have the ability to incur a substantial amount of additional indebtedness. We have an effective shelf registration for the offering of our equity securities and debt securities that is not limited in amount due to our status as a   well-known seasoned issuer.

At December 31, 2007, our $1.0 billion revolving credit facility had $49,788,000 reserved for outstanding letters of credit. Our revolving credit facilities contain financial covenants, which require us to maintain minimum interest coverage and maximum debt to market capitalization ratios, and provides for higher interest rates in the event of a decline in our ratings below Baa3/BBB. At December 31, 2007, Americold   s $30,000,000 revolving credit facility had $19,086,000 reserved for outstanding letters of credit. This facility requires Americold to maintain, on a trailing four-quarter basis, a minimum of $30,000,000 of free cash flow, as defined. Our revolving credit facilities also contain customary conditions precedent to borrowing, including representations and warranties and also contain customary events of default that could give rise to accelerated repayment, including such items as failure to pay interest or principal.

During 2007, we completed approximately $1.400 billion of senior unsecured financings and $1.111 billion of property level mortgage financings and repaid $912,674,000 of existing debt. During 2006, we completed approximately $1.250 billion of senior unsecured financings and $3.689 billion of property level mortgage financings and repaid $1.848 billion of existing debt. In addition, during 2006, we issued approximately $1.004 billion of common shares and $43,819,000 of preferred shares. The net proceeds we received from 2007 and 2006 financings were used primarily to fund acquisitions and investments and for general corporate purposes, unless otherwise noted. Details of our 2007 financing activities are summarized in the Overview of Management s Discussion and Analysis of Financial Condition and Results of Operations. Details of our 2006 financing activities are summarized below.

Liquidity and Capital Resources continued

Financing Activities and Contractual Obligations continued

On February 16, 2006, we completed a public offering of $250,000,000 aggregate principal amount of 5.6% senior unsecured notes due February 15, 2011. Interest on the notes is payable semi-annually on February 15 and August 15, commencing August 16, 2006. The notes were priced at 99.906% of their face amount to yield 5.622%. The net proceeds of approximately $248,000,000 were used for general corporate purposes.

On May 2, 2006, we sold 1,400,000 6.875% Series D-15 Cumulative Redeemable Preferred Units of the Operating Partnership at a price of $25.00 per unit. On August 17, 2006 we sold an additional 400,000 Series D-15 Units at a price of $25.00 per unit, for a combined total of 1,800,000 Series D-15 units and net proceeds of $43,875,000. The net proceeds received were used for general corporate purposes. We may redeem the Series D-15 Units at a price of $25.00 per unit after May 2, 2011.

On June 28, 2006, we entered into a $1.0 billion unsecured revolving credit facility which replaced our previous $600,000,000 unsecured revolving credit facility that was due to mature in July 2006. The new facility has a four-year term, with a one-year extension option and bears interest at LIBOR plus 0.55% (5.70% as of December 31, 2007).

On July 28, 2006, we called for redemption of the 8.25% Series D-9 Cumulative Redeemable Preferred Units. The Preferred Units were redeemed on September 21, 2006 at a redemption price equal to $25.00 per unit or an aggregate of $45,000,000 plus accrued distributions. In conjunction with the redemption, we expensed $1,125,000 of issuance costs in 2006.

On November 20, 2006, we sold $1 billion aggregate principal amount of 3.625% convertible senior debentures due 2026, pursuant to an effective registration statement. The aggregate net proceeds from this offering, after underwriters discounts and expenses, were approximately $980,000,000. The debentures are convertible, under certain circumstances, for common shares of Vornado Realty Trust at an initial conversion rate of 6.5168 common shares per $1,000 of principal amount of debentures. The initial conversion price of $153.45 represented a premium of 30% over the November 14, 2006 closing price for our common shares. The debentures are redeemable at our option beginning in 2011 for the principal amount plus accrued and unpaid interest. Holders of the debentures have the right to require us to repurchase their debentures in 2011, 2016, and 2021 and in the event of a change in control. The net proceeds of the offering were contributed to the Operating Partnership in the form of an inter-company loan and the Operating Partnership guaranteed the payment of the debentures. The Operating Partnership used the net proceeds primarily for acquisitions and investments and for general corporate purposes.

On December 11, 2006, we sold 8,100,000 common shares in an underwritten public offering pursuant to an effective registration statement at a price of $124.05 per share. We received net proceeds of approximately $1,004,500,000, after offering expenses and contributed the net proceeds to the Operating Partnership in exchange for 8,100,000 Class A units of the Operating Partnership.

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Liquidity and Capital Resources continued

Financing Activities and Contractual Obligations continued

Insurance

We carry commercial liability and all risk property insurance ((i) fire, (ii) flood, (iii) extended coverage, (iv) acts of terrorism as defined in the Terrorism Risk Insurance Program Reauthorization Act of 2007 (TRIPRA), which expires in December 2014, and (v) rental loss insurance) with respect to our assets. Our New York Office, Washington, DC Office, Retail and Merchandise Mart divisions have $1.5 billion of per occurrence all risk property insurance coverage, including terrorism coverage, in effect through September 15, 2008. AmeriCold has $250,000,000 of per occurrence all risk property insurance coverage, including terrorism coverage, in effect through January 1, 2009. Our California properties have earthquake insurance with coverage of $150,000,000 per occurrence, subject to a deductible in the amount of 5% of the value of the affected property, and a $150,000,000 annual aggregate limit.

In June 2007 we formed Penn Plaza Insurance Company, LLC (PPIC), a wholly owned consolidated subsidiary, to act as a re-insurer with respect to a portion of our earthquake insurance coverage and as a direct insurer for coverage for certified acts of terrorism and for nuclear, biological, chemical and radiological (NBCR) acts, as defined by TRIPRA. Coverage for certified acts of terrorism is fully reinsured by third party insurance companies and the Federal government with no exposure to PPIC. Prior to the formation of PPIC, we were uninsured for losses under NBCR coverage. Subsequently, we have $1.5 billion of NBCR coverage under TRIPRA, for which PPIC is responsible for 15% of each NBCR loss and the insurance company deductible of $1,000,000. We are ultimately responsible for any loss borne by PPIC.

We continue to monitor the state of the insurance market and the scope and costs of coverage for acts of terrorism. However, we cannot anticipate what coverage will be available on commercially reasonable terms in future policy years.

Our debt instruments, consisting of mortgage loans secured by our properties (which are generally non-recourse to us), senior unsecured notes, exchangeable senior debentures, convertible senior debentures and revolving credit agreements contain customary covenants requiring us to maintain insurance. Although we believe that we have adequate insurance coverage for purposes of these agreements, we may not be able to obtain an equivalent amount of coverage at reasonable costs in the future. Further, if lenders insist on greater coverage than we are able to obtain it could adversely affect our ability to finance and/or refinance our properties and expand our portfolio.

Liquidity and Capital Resources continued

Financing Activities and Contractual Obligations continued

Other Commitments and Contingencies

On January 8, 2003, Stop & Shop filed a complaint with the United States District Court for the District of New Jersey claiming we had no right to reallocate and therefore continue to collect $5,000,000 of annual rent from Stop & Shop pursuant to the Master Agreement and Guaranty. On May 17, 2005, we filed a motion for summary judgment. On July 15, 2005, Stop & Shop opposed our motion and filed a cross-motion for summary judgment. On December 13, 2005, the Court issued its decision denying the motions for summary judgment. Both parties appealed the Court s decision. On December 14, 2006, the Appellate Court division issued a decision affirming the Court s decision. On January 16, 2007, we filed a motion for the reconsideration of one aspect of the Appellate Court s decision which was denied on March 13, 2007. We are currently engaged in discovery and anticipate that a trial date will be set for some time in 2008. We intend to vigorously pursue our claims against Stop & Shop. In our opinion, after consultation with legal counsel, the outcome of such matters will not have a material effect on our financial condition, results of operations or cash flows.

We have made acquisitions and investments in partially owned entities for which we are committed to fund additional capital aggregating $167,389,000 as of December 31, 2007. Of this amount, $115,000,000 relates to our equity commitment to the India Property Fund, L.P., and $21,800,000 relates to capital expenditures committed to the Springfield Mall, in which we have a 97.5% interest.

On November 10, 2005, we committed to fund the junior portion of up to $30,530,000 of a $173,000,000 construction loan to an entity developing a mixed-use building complex in Boston, Massachusetts, at the north end of the Boston Harbor. We earn current-pay interest at 30-day LIBOR plus 11%. The loan matures in November 2008, with a one-year extension option. As of December 31, 2007, we have funded $18,912,000 of this commitment.

We enter into agreements for the purchase and resale of U.S. government obligations for periods of up to one week. The obligations purchased under these agreements are held in safekeeping in our name by various money center banks. We have the right to demand additional collateral or return of these invested funds at any time the collateral value is less than 102% of the invested funds plus any accrued earnings thereon. We had $82,240,000 and $219,990,000 of cash invested in these agreements at December 31, 2007 and 2006, respectively.

On January 16, 2008, our Board of Trustees approved the termination of the Vornado Realty Trust Employees Retirement Plan and the Merchandise Mart Properties Pension Plan. These plans were frozen in 1998 and 1999, respectively. Our current estimate of the cost we will incur during 2008 to buy annuities from an insurance company or to make lump-sum payments to plan participants to terminate both plans is approximately $4,000,000.

Each of our properties has been subjected to varying degrees of environmental assessment at various times. The environmental assessments did not reveal any material environmental contamination. However, there can be no assurance that the identification of new areas of contamination, changes in the extent or known scope of contamination, the discovery of additional sites, or changes in cleanup requirements would not result in significant costs to us.

From time to time, we have disposed of substantial amounts of real estate to third parties for which, as to certain properties, we remain contingently liable for rent payments or mortgage indebtedness that we cannot quantify.

Liquidity and Capital Resources continued

Cash Flow for the Year Ended December 31, 2007

Property rental income represents our primary source of net cash provided by operating activities. Property rental income is primarily dependent upon the occupancy and rental rates of our properties. Other sources of liquidity to fund our cash requirements include proceeds from debt financings, including mortgage loans and corporate level unsecured borrowings; an aggregate of $2.6 billion of revolving credit; proceeds from the issuance of common and preferred equity; and asset sales. Our cash requirements include property operating expenses, capital improvements, tenant improvements, leasing commissions, distributions to unitholders of the Operating Partnership and distributions to common and preferred shareholders, as well as acquisition and development costs.

Cash and cash equivalents was $1,154,595,000 at December 31, 2007, a $1,078,722,000 decrease from the balance at December 31, 2006. This decrease resulted from $3,080,305,000 of net cash used in investing activities, primarily for real estate acquisitions, partially offset by $1,291,657,000 of net provided by financing activities and $709,926,000 of net cash provided by operating activities.

Consolidated outstanding debt was $12,951,812,000 at December 31, 2007, a $3,397,014,000 increase over the balance at December 31, 2006. This increase resulted primarily from debt associated with asset acquisitions, property financings and refinancings and from the issuance of $1.0 billion of senior unsecured convertible debentures during 2007. As of December 31, 2007 and 2006, $405,684,000 and $0, respectively, was outstanding under our revolving credit facilities. During 2008 and 2009, $470,160,000 and $660,819,000 of our outstanding debt matures, respectively. We may refinance such debt or choose to repay all or a portion, using existing cash balances or our revolving credit facility.

Our share of debt of unconsolidated subsidiaries was $3,289,873,000 at December 31, 2007, a $33,134,000 decrease from the balance at December 31, 2006.

Cash flows provided by operating activities of $697,325,000 was primarily comprised of (i) net income of $568,906,000, (ii) adjustments for non-cash items of $250,001,000, (iii) distributions of income from partially owned entities of $23,373,000, partially offset by, (iv) a net change in operating assets and liabilities of $145,626,000. The adjustments for non-cash items were primarily comprised of (i) depreciation and amortization of $545,885,000, (ii) a non-cash mezzanine loan loss accrual of $57,000,000, (iii) minority limited partners interest in the Operating Partnership of $53,565,000, (iv) perpetual preferred unit distributions of the Operating Partnership of $19,274,000, (v) net loss on early extinguishment of debt and write-off of unamortized financing costs of $7,670,000, partially offset by (vi) net gains on derivatives of $113,503,000 (primarily McDonald s), (vii) equity in net income of partially owned entities, including Alexander s and Toys, of $69,656,000, (viii) the effect of straight-lining of rental income of $77,699,000, (ix) net gains on sale of real estate of $64,981,000, (x) net gains on dispositions of wholly-owned and partially owned assets other than real estate of $39,493,000 and (xi) amortization of below market leases, net of above market leases of $83,250,000.

Net cash used in investing activities of $3,067,704,000 was primarily comprised of (i) acquisitions of real estate and other of $2,811,285,000, (ii) development and redevelopment expenditures of $358,748,000, (iii) investments in partially owned entities of $271,423,000, (iv) investments in mezzanine loans receivable of $217,081,000, (v) purchases of marketable securities of $152,683,000, (vi) capital expenditures of $166,319,000, partially offset by, (vii) proceeds from settlement of derivative positions of $260,764,000, (viii) repayments received on mezzanine loans receivable of $241,289,000, (ix) proceeds from the sale of real estate of $297,234,000, (x) proceeds from the sale of marketable securities of $112,779,000 and (xi) distributions of capital from partially owned entities of $22,541,000.

Net cash provided by financing activities of $1,291,657,000 was primarily comprised of (i) proceeds from borrowings of $2,954,497,000, partially offset by, (ii) repayments of borrowings of $868,055,000, (iii) dividends paid on common shares of $524,719,000, (iv) purchases of marketable securities in connection with the legal defeasance or mortgage notes payable of $109,092,000, (v) distributions to minority partners

of $81,065,000 and (vi) dividends paid on preferred shares of $57,236,000.

Liquidity and Capital Resources continued

Cash Flow for the Year Ended December 31, 2007 continued

Below are the details of capital expenditures, leasing commissions and development and redevelopment expenditures and a reconciliation of total expenditures on an accrual basis to the cash expended in the year ended December 31, 2007.

(Amounts in thousands)	**Total**	**New York Office**	**Washington, DC Office**	**Retail**	**Merchandise Mart**	**Temperature Controlled Logistics**	**Other**
Capital Expenditures							
(Accrual basis):							
Expenditures to maintain the assets:							
Recurring	$ 65,627	$ 15,162	$ 15,725	$ 2,626	$ 10,625	$ 19,078	$ 2,411
Non-recurring	8,325		6,717				1,608