#### VINTAGE PETROLEUM INC

Form 425

November 02, 2005

Filed by Occidental Petroleum Corporation pursuant to rule 425 under the Securities Act of 1933 and deemed filed pursuant to Rule 14a-12 under the Securities and Exchange Act of 1934, as amended

#### **Occidental Petroleum Corporation**

November 2, 2005

STEVE CHAZEN

Senior Executive Vice President &

Chief Financial Officer

Merrill Lynch

2005 Global Energy Conference

#### **Occidental Petroleum Corporation**

Filed pursuant to Rule 425 and deemed filed pursuant to Rule 14a-12

Filing Person: Occidental Petroleum Corporation

Subject Company: Vintage Petroleum, Inc.

File Number: 1-10578

#### **Additional Information and Where to Find It**

Oxy will file a Form S-4, Vintage will file a proxy statement and both companies will file other relevant documents concerning

the proposed merger transaction with the Securities and Exchange Commission (SEC). INVESTORS ARE URGED TO

READ THE FORM S-4 AND PROXY STATEMENT WHEN THEY BECOME AVAILABLE AND ANY OTHER RELEVANT

DOCUMENTS FILED WITH THE SEC BECAUSE THEY WILL CONTAIN IMPORTANT INFORMATION. You will be able to

obtain the documents free of charge at the website maintained by the SEC at www.sec.gov. In addition, you may obtain

documents filed with the SEC by Oxy free of charge by contacting Christel Pauli, Counsel and Assistant Secretary, Occidental Petroleum Corporation, at 10889 Wilshire Blvd., Los Angeles, California 90024. The documents will also be

available online at www.oxy.com.

#### **Participants in Solicitation**

Oxy, Vintage and their respective directors and executive officers may be deemed to be participants in the solicitation of

proxies from Vintage shareholders in connection with the merger. Information about the directors and executive officers of

Oxy and their ownership of Oxy stock is set forth in the proxy statement for Oxy's 2005 Annual Meeting of Shareholders.

Information about the directors and executive officers of Vintage and their ownership of Vintage stock is set forth in the

proxy statement for Vintage's 2005 Annual Meeting of Shareholders. Investors may obtain additional information regarding

the interests of such participants by reading the Form S-4 and proxy statement for the merger when they become available.

Investors should read the Form S-4 and proxy statement carefully when they become available before making any voting or

investment decisions.

# **Occidental Petroleum Corporation**

2004 Proven Reserves of 2.5 billion barrels oil equivalent

2004 Results: WTI = \$41.40 per bbl

Net Income \$2.6 billion

Cash From Operations \$3.9 billion

Return on Equity 27.8%

Return on Capital Employed 20.2%

Total Shareholder Return 41.1%

#### **Nine Month 2005 Results**

Equity Market Capitalization \$30 billion as of 10/26/05

4th largest U.S. oil & gas company

Net Income Reported/Core \$4.129/\$2.806 Billion

Earnings per Share Reported/Core \$10.26/\$6.97

Cash from Operations\$ 3.7 Billion

Stockholders Equity \$13.9 Billion

\*ROCE (%) 36

\*ROE (%) 45

Consolidated Results

\*Annualized through first nine months of 2005.

#### WTI = \$55.40

See Appendix B for GAAP reconciliation.

#### **Financial Performance Criteria**

Return on Capital Employed

Measures Efficient Use of Capital

Return on Equity

Total Return to Stockholders

Stock Price Change Plus Dividend

20

# **Return On Capital Employed**

Percent

15

15

11

15

12

11

9

2004

2002 - 2004

2000 - 2004

1995 - 2004

S&P 500

Oil & Gas Index

Oxy

Data Source: Bloomberg

See Appendix B for GAAP Reconciliation

# **Return On Common Equity**

Percent 28 22 22 15 25 17 17 12 2004 2002 - 2004 2000 - 2004 1995 - 2004 S&P 500 Oil & Gas Index Oxy Data Source: Bloomberg

# What s Been Oxy Strategy:

**Focused Operations** 

Value Creation

Disciplined Financial Philosophy

# **Worldwide Operations** Long Beach Permian Basin Horn Mountain Hugoton Elk Hills Colombia Ecuador Libya Russia Pakistan Oman U.A.E. Yemen Qatar

Argentina

Thousand BOE/Day
515
476
566
547
461
425
438
395

**Worldwide Production** 

# **Production & Reserve Additions** Million BOE Production Additions See Appendix B for GAAP reconciliation.

#### Million BOE

#### **Sources of Worldwide Reserve Additions**

1,170

244

263

368

268

969

See Appendix B for GAAP reconciliation.

# **Finding & Development Costs** BP OXY **XOM** CVX **KMG** BR UCL APA APC COP DVN AHC 5.00 5.42 **5.71 6.77** 6.95 7.00 8.20 8.58 15.99 9.72 9.35 17.18

6.05

3-Year Average

2002-2004 (\$/BOE)

# MRO

Data Source: Merrill Lynch Equity Research

#### 2002-2004 Free Cash Flow\*

*\$/BOE* 

OXY: 2004 \$12.04/BOE

 $\ast$  Combined (consolidated and other interests) exploration & production income after taxes and before interest,

plus DD&A and exploration expense, less capital (excluding acquisitions and ARO costs) divided by BOE sales.

See Appendix B for GAAP reconciliation

#### **Focused Value Creation Strategy**

Maintain Strong Balance Sheet

Disciplined Capital Expenditure Program

Selective Acquisitions

Moderate Predictable Reserve/Production Growth

Chemicals Provides Excess Cash Flow

**Review Non-Core Investments** 

Review Dividend Policy Annually

Balance Sheet
6,354
4,890
2000
2001
2002
4,759
4,774
5,634
6,318
Total Debt - \$ Millions
Total Equity - \$Millions
2000
2001
2002
4,570
2003
2003
7,929
2004
3,905
2004
10,550
57
46
43

**37** 

27

Debt/Cap - Percentage

3,017

3Q 2005

3Q 2005

13,906

18

# 2005 Capital Expenditures (\$MM)

Oil & Gas US \$ 850

Middle East / North Africa 560

Latin America

160

Other International 10

Exploration

280

Chemicals

170

2,030

Dolphin

360

\$ 2,390

Net Acquisition Capital \$2,100

# **Selective Acquisitions**

Natural Consolidator

Permian Basin

California

Vulcan Chlor-Alkali Plants

Vintage Petroleum

# **Permian Basin Acquisitions**

Spent \$1.4 Billion on Asset Acquisitions

(Net of Asset Sales)

**Projected Production Impact** 

Estimated Year-End 2005 Exit Rate of 30,000 BOE/Day

First Nine Months 2005

# **Chemical Highlights**

Generate Cash Flow In Excess of Capital Expenditures Through the Business Cycle

Primary Mission of Oxy s Chemicals Business

Generated Nearly \$3 Billion of Cash Flow After Capital During the Last 10 Years

Generated Approximately \$700 Million of Cash Flow After Capital Through Nine Months 2005

#### **Vintage Transaction Summary**

Consideration

0.42 Oxy shares per Vintage share (~28.7 Mm Oxy shares)

\$20.00 cash per Vintage share (~\$1,366 Mm)

Strategic Overlap

Financially Accretive

Annual Synergies - \$40-60 Mm cost savings and exploration capital savings of ~\$100 Mm

**Growth Opportunities** 

Argentina and California are the primary drivers

Planned Repurchase of 9 Mm Oxy shares

#### **Transaction Summary**

Consideration <u>\$Mm</u>

0.42 x 68.3 Mm shares x \$74.98/share \$2,151

\$20/share x 68.3 Mm shares 1,366

Debt assumed 550

Estimated Cash at closing (225)

Total consideration \$3,842

Proved Reserves 437 Mmboe (12/31/04)

Probable and Possible Reserves 421 Mmboe (12/31/04)

2nd Qtr 2005 Production of ~76,000 Boepd

# 2005E Free Cash Flow

*\$/BOE* 

#### **Strategic Overlap**

Argentina

Significantly enhances Latin America core area

22 concessions, mostly in the San Jorge Basin

As of 12/31/04, ~217 Mmboe of proved reserves, ~500 drilling locations (97% historical drilling success rate)

Strong current production and expected 10-15% production growth over the next few years driven by 3-D seismic

Effective export tax rate of  $\sim$ 27% at \$40.00 and  $\sim$ 31% at >\$50

Multiple consolidation opportunities

10 Year average F&D costs: \$2.87/Boe

**Vintage Properties** 

**Buenos Aires** 

**Vintage Growth Opportunities** 

Argentina

# **Strategic Overlap**

Argentina Historical and Forecast Production Growth

#### Strategic Overlap

California

Good strategic fit with existing Oxy operations

~70 Mmboe of proved reserves as of 12/31/04

Oxy sees significant opportunity to increase recovery on existing properties (~20% over the next few years)

~11,000+ Boepd of production

Key fields are high quality crude oil

**Bakersfield** 

**Elk Hills** 

Sacramento

San Francisco

Sacramento

Valley

Los Angeles

**Oxy Producing Properties** 

**Oxy Exploration Acreage** 

**Vintage Properties** 

#### Vintage Other Properties

Bolivia Intriguing potential, needs long term market development

Yemen

Candidates for portfolio rationalization

East Texas, Gulf Coast, Mid-Continent

Unconventional North American gas

~71 Mmboe of proved reserves as of 12/31/04

~19,000 Boepd of production

Divestitures expected to reduce purchase price per Boe

# **Transaction Value**

<u>198</u>

<u>166</u>

Note: This slide is taken from VPI s analyst presentation at the UBS conference in Las Vegas in May 2005.
\$4,642
\$3,849
Total
\$64.10
\$52.91
Net Asset Value Per Share
67.7
67.7
Fully Diluted Shares
\$4,339
\$3,582
Net Asset Value
<u>(378)</u>
<u>(342)</u>
Other balance sheet items
45
45
Gathering/Marketing, Sulfur assets
30
30
Unevaluated O&G Properties

Possible 20%		
398		
328		
Probable 50%		
\$4,046		
\$3,355		
Proved 100%		
Reserves Pre-tax PV10%		
\$6.67		
\$5.83		
NYMEX Gas Price (6 to 1 ratio)		
\$40		
\$35		
NYMEX Oil Price		
As of 12/31/04 (\$Mm, except per share and hydrocarbon prices)		
Note: The above is summarized for demonstration purposes		

# **Pro-Forma Reserves by Country** Million BOE 1,982 348 **58** 63 49 47 24 US Qatar Yemen Russia **Pakistan Oman** Colombia 104 Ecuador Proved reserves as of 12/31/04 217 Argentina **Bolivia** 77 OXY

Vintage

Reserve Life of 12.7; Total proved reserves of 2,969 Mmboe

#### **Dividends**

2002-2004 Dividend Payments Totaled Nearly \$1.2 Billion

Annual Payout Rates Per Common Share

2002 = \$1.00

2003 = \$1.04

2004 = \$1.10

2005 = \$1.29

2006 = \$1.44

Dividend Policy Evaluated Annually

Cash Dividends

Paid Continuously Since 1975

#### What s ahead?

Success Riding on Two Factors

Add New Projects in Core Areas to Provide Growth

Maintain Strong Asset Base to Generate Cash to Support Growth

Stay Focused on the Fundamentals

Maintain Financial Discipline and Focus

**Execute Our Strategy** 

Create Long-Term Value

## **Production Growth Projects**

Qatar:
ISND / ISSD
Dolphin
Oman: Mukhaizna Oil Field
Libya
Argentina
Permian Basin / California
Exploration
Current Plans to Drill 30-40 Wells in 2005

Awarded 9 Exploration Blocks in Libya in January

### **Dolphin Gas Project**

Projected Start late 2006

**Invest Gross Capital** 

of \$4 Billion (2004-2006)

Oxy s Share is 24.5%

**Estimated Net Reserves:** 

300 Million BOE (assumes 2 BCF/Day Gas Production)

#### Oman - Mukhaizna Oil Field

Oxy Active in Oman Since 1979

Oxy s Nine Months 2005 Production 26,500 BOE/Day

Oxy Signs 30-Year PSC for Oman s Mukhaizna Oil Field

Increase Production from 10,000BPD to 150,000BPD (Gross)

CAPEX = \$2 Billion

Ultimate Recovery 1 Billion BBLS

### Return to Libya

We Have Returned to our Historical Assets

3Q 2005 production 9,000 b/d

Production will contribute approximately 22,000 b/d to Oxy's year-end 2005 exit rate.

Oxy s net working interest in Libya covers approximately 130,000 square kilometers

Exploration

Work program proceeding on nine blocks awarded earlier this year

Significant Potential for Future Production Growth Through Investment in EOR Projects

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Return to Libya	
EPSA II	
NC143	
EPSA II	
NC145	
EPSA II	
NC144	
EPSA 85	
NC150	
EPSA I	
NC74	
EPSA I	
NC29	
Concessions	
102, 103	
В	
C	
A	
В	
F	
36	
53	
35	
52	
163	

59
124
106
Concession Blocks
EPSA I (Zueitina)
EPSA II Exploration (Oxy)
EPSA 85 Exploration (Oxy)
EPSA IV #1 Exploration (Oxy)
Libya
Tunisia
Algeria
Niger
Chad
Egypt
Tripoli
Benghazi

### Conclusion

Strong, Flexible Balance Sheet

Continued Oil & Gas Production Growth

Long-Lived Domestic Oil & Gas Reserve Base

New, High Potential Exploration Opportunities

Solid Base for Future Growth And Profitability

#### **Occidental Petroleum Corporation**

The matters set forth in this presentation, including statements as to the expected benefits of the Vintage acquisition such as

efficiencies, cost savings, financial strength, and the competitive ability and position of the combined company, and other

statements identified by such words as "will," "estimates," "expects," "hopes," "projects," "plans," and similar expressions

are forward-looking statements within the meaning of the "safe harbor" provisions of the Private Securities Litigation Reform

Act of 1995. These forward-looking statements involve risks and uncertainties that could significantly affect expected results,

including a delay in or failure to obtain required approvals, the possibility that the anticipated benefits from the acquisition

cannot be fully realized, the possibility that costs or difficulties related to the integration will be greater than expected, the

ability to manage regulatory, tax and legal matters, including changes in tax rates, the impact of competition, and other risk

factors related to our industries as detailed in each of Oxy's and Vintage's reports filed with the SEC. You should not place

undue reliance on these forward-looking statements, which speak only as of the date of this presentation. Unless legally

required, Oxy undertakes no obligation to update publicly any forward-looking statements, whether as a result of new

information, future events or otherwise. Actual results may differ from those set forth in or implied by the forward-looking statements.

The SEC limits the ability of oil and natural gas companies, in their filings with the SEC, to disclose reserves other than

proved reserves demonstrated by actual production or conclusive formation tests to be economically producible under

existing economic and operating conditions. We use certain terms in this presentation, such as probable, possible and

recoverable reserves, that the SEC's guidelines limit in filings with the SEC. Additionally, the SEC requires oil and natural gas

companies, in their filings, to disclose non-financial statistical information about their consolidated entities separately from

such information about their equity holdings and not to show combined totals. Certain information in this presentation is

shown on a combined basis; however, the information is disclosed separately in the Appendix.

Information contained in this presentation regarding Vintage's production, reserves, results, assets and other information has

been taken from Vintage's public filings with the SEC. Oxy makes no representation with respect to the accuracy of this information.

U.S. investors are urged to consider carefully the disclosure in our Form 10-K, available through the following toll-free

number, 1-88-OXYPETE (1-88-699-7383) or on the internet at <a href="http://www.oxy.com">http://www.oxy.com</a>. You can also obtain a

copy from the SEC by calling 1-800-SEC-0330.

## Appendix A Vintage Acquisition

### **Strategic Overlap**

Margin

Strategic Overlap
Argentina Strong Cash Margin
(16.99)
(13.74)
(9.51)
Export tax impact
(7.75)
(7.75)
(6.40)
Contract Differential
\$25.56
(0.73)
(6.05)
32.31
5.70
35.26
\$60.00
\$15.50
(0.70)
(6.05)
22.25
<u>5.70</u>
24.09
\$40.00
\$19.48

(0.70)
G&A
(6.05)
LOE
26.23
Weighted Avg. Sales Price
<u>5.70</u>
Gas Sales
28.51
Oil Sales (net of export tax)
\$50.00
NYMEX Assumption
Cash Margin Under Current Export Tax*
Per Boe
*Hypothetical margin above assumes a 35/65 export/domestic sales split, contract differential at recent VPI observed levels at or above \$50 per Bbl. NYMEX, domestic sales value at parity to export value net of the tax, and 2005 VPI target oil/gas production mix, gas price and cost levels.

### **Contribution Analysis**

	<u>VPI</u>	<u>OXY</u>					
% of Enterprise Value	9%	91	%				
% of Market Value		5%	95%				
LTM EBITDA		7%	93%				
LTM Cash from Operations	6%	94%					
Production (per Day)							
Oil						11%	89%
Gas					16%	84%	
Boe				12%	88%		
Proved Reserves (Mmboe)		15%	859	%			
PDP Reserves (Mmboe)		139	6	87%			

Note: VPI numbers have been adjusted to take out hedging effects; without share buyback VPI  $\,$ s Enterprise and Market Value would be 11% and 7% respectively. Market and Enterprise values are at the deal value.

### **Occidental Pro-Forma Financials**

2005

14.51

14.86

#### **Cash Flow Per Share**

\$9.76

\$9.79

## **Earnings per Share**

Occidental

Stand-alone

Pro-Forma

Pro-forma: Consensus First Call Oxy 2005 estimate, including 9 Mm share buyback

### **Worldwide Production**

Note: Occidental + Vintage - No effects of rationalization

Occidental

Pro-Forma

## **Appendix B** GAAP Reconciliation

US

International

		dwide			]	International				
<b>2004</b> BOE	OIL	GA	S I	O BOE	DIL	GAS	ВОЕ	OI	L	GAS
Consolidation 1,993	ated Subsidi 2,975	aries 2,489	1,494	2,101	1,844	4	199	874	645	
Other Int	erests 43	-	43	-	-		-	43	-	43
Worldwid 2,036	de 2,975	2,532		1,494	2,101	1,84	4	542	874	688
<u>2003</u>										
Consolida 2,585	ated Subsidi 2,421	aries	1,500	1,826	1,804	4	190	759	617	1,990
Other Into	erests 50	48	9	-	50		-	48		
Worldwid 2,038	de 2,594	2,471		1,500	1,826	1,80	4	538	768	667
<u>2002</u>										
Consolidation 1,928	ated Subsidi 2,049	aries 2,269	1,452	1,821	1,755	47	76	228	514	
Other Int	erests 42	-	42	-		-	-	42	-	42
Worldwid	de 1,970	2,049	2,311	1,452	1,821	1,75	5	518	228	
<u>2001</u>										
Consolida 2,068	ated Subsidi 2,197	aries	1,371	1,962	1,698	48	32	106	499	1,853
Other Int	erests 44			- 44	-		-	44	-	

Worldwide 1,371 1,962 1,698 526 106 543

1,897 2,068 2,241

#### **Worldwide Proven Reserves**

(Million BOE)

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Consolidat	ed Subsidiaries	<b>Other Interests</b>	Worldwide	
OIL GAS BOE	OIL (	GAS BOE OIL	GAS BOE	
United States 1,49	2,101 1,84	-	1,494	2,101 1,844
Qatar 348	237 668	348 -	237	668
Ecuador 104	104 -	104 -	104	-
Oman 100 63	46 100	63 -	46	Ó
Colombia 58	67 -	67 (9)	- (9) 5	8 -
Russia 49 49	49	- 49	-	
Yemen 3 42	39 -	39 3	-	
Pakistan 106 24	6 106	24 -	6	
2,975 2,532	1,993 2,9	75 2,489 43	- 43	2,036

## **2004 Proven Reserves by Country**

(Million BOE)

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(Million BC	E)	Consolidated Subs	Consolidated Subsidiaries Other Interests OIL GAS BOE					BOE	
OIL GAS	S BOE		·	OIL V	GAS BOL	OIL	GAS	DOL	
PRODUCT	PRODUCTION								
2000 8 1	25 259	168	117	259	160	8	-		
2001 133 241	173		124	241	164	9	-	9	
2002 150 229	188		142	229	180	8	-	8	
2003 163 221	200		153	221	190	10	-	10	
2004 168 233	207		159	233	198	9	-	9	
Proved Res	erve Additi	ons							
2000 1,041 777	1,170		1,041	777	1,170		-		
2001 8	227 100	244	219	100	236	8	-		
2002 227 216	263		221	216	257	6	-	6	
2003 23 775	368		223	766	351	16	9	18	
2004 166 615	268		162	624	266	4	(9)	2	

Worldwide Production and Proved Reserve Additions

(Million BOE) Interests Won	rldwide	Conso	olidated Su	ıbsidiaries		Other		
OIL GAS BOE		OIL OIL	GAS GAS BO	BOE DE				
<u>2004</u>								
Revisions	10	5 232	241 48	45		5	(9)	3
Improved Recovery 1 -	1	88 89	185 185	120 121				
Extensions and Discoveries 32 191 63	}	30	191	61		2	-	2
Purchases 7 40 (4	<b>1</b> )	39	(4)	35	7	36		
4 (9) 2	166	615	268	162	624	266		
<u>2003</u>								
Revisions 5 44	12	(1)	44	6		6	-	6
Improved Recovery 89 79	102	85	70	97		4	9	6
Extensions and Discoveries 6 47 597 1	47	41	597	141		6	-	
Purchases 98		98 55	55 107	107		-		
16 9 18		239	775	223 368	766	351		
<u>2002</u>								
Revisions - (1) 12 (54)		13 3	(54)	4		(1)		
Improved Recovery - 5 117	151	112 142	151	137		5		

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Extensions -	and Disco	overies	3	40	40 60	50 50	-		-	-
Purchases 2	58	9	68		56	59	66		2	-
6	-	6			227	216	221 263	216	257	
<u>2001</u>										
Revisions 8			29		21 (49)	(49) 21	13		8	-
Improved F	Recovery -		139		139 23	23 143	143		-	
Extensions	and Disco	overies	56		56 122	122 76	76		-	
Purchases 4	-		-		3	4	3	4	4	
8	-	8	3		227	100	219 244	100	236	
<u>2000</u>										
Revisions 1	63	223	100		62	223	99		1 -	-
Improved F			42		42 25	25 46	46		-	
Extensions (1)	and Disco			3		112 2 55				
Purchases	-	-			900 900	417	969 969			
-	-	-		- -	1,041		,041 1,170	777	1,170	

Sources of Worldwide Proved Reserve Additions

#### 2004

Occidental Petroleum Consolidated Statement of Cash Flows

Cash flow from operating activities

\$ 3,878

Cash flow from investing activities

(2,288)

Cash flow from financing activities

(824)

Change in cash

\$ 766

2004

			Consolidated		
Other					
	Subsidiaries	Interests	Worldwide		
FAS 69 GAAP Oil & Gas results of operations \$ 2,831	\$ 2,781	\$	50		
Depreciation, depletion & amortization	1,040		12	1,052	
Exploration expense 1 215		214			
Capital expenditures (excluding acquisitions)	(1,596)	(11)		(1,607)	
Cash flow from operations \$ 2,491		\$ 2,439	\$	52	
Sales volumes (million BOE)			206.83		

Cash flow per BOE

\$ 12.04

Oil & Gas: Cash Flow

(\$ Millions, except \$/BOE)

### **Annual Average**

2002 - 2004

### Occidental Petroleum Consolidated Statement of Cash Flows

Cash flow from operating activities 3,017

\$

Cash flow from investing activities

(2,002)

Cash flow from financing activities

(599)

Sales volumes (million BOE)

Change in cash

\$ 416

	Annual Av Consolidated	verage 2002 - 20 Other	04	
	Subsidiaries	Interests	Worldwide	
FAS 69 GAAP Oil & Gas results of operations 2,121	\$ 2,095	\$	26	\$
Depreciation, depletion & amortization 947	933	3	14	
Exploration expense 0 176		176		
Capital expenditures (excluding acquisitions)	(1,272)	(9)		(1,281)
Cash flow from operations \$ 1,963		\$ 1,932	\$	31

200.15

Cash flow per BOE

\$ 9.81

### Oil & Gas: Cash Flow

(\$ Millions, except \$/BOE)

20 2005				December 31		September
30 2005	2004		2005	An	Annualized	
GAAP measure	earnings applicable	\$ 2,56	8	\$ 4,129		
to common sha	areholders					
Interest expense				239	178	
Tax effect of inte	erest expense	(84)		(62)		
Earnings before t	ax-effected interest expense	e \$ 2,723		4,245		
GAAP stockhold	ers equity	\$ 10,550	)	\$ 13,909		
Debt						
GAAP debt						
Debt, includi	ng current maturities	\$ 3,804	1	\$ 3,017		
Non-GAAP deb	ot					
Capital lease	obligation		26		26	
Subsidiary pr	referred stock		75	7:	5	
Total debt				\$ 3,905	\$ 3,	461
m . 1			<b>4.4.7.7</b>	φ	6.026	
Total capital emp	bloyed		\$ 14,455	\$ 1	6,926	
RETURN ON C	APITAL EMPLOYED (RO	CE) (%) 20	.2	27.1		36.1

## Return on Capital Employed (ROCE)

(\$ Millions)