COMMUNITY BANK SYSTEM INC
Form 10-K
March 11, 2010

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION <br> Washington, D.C. 20549 

FORM 10-K
x ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended December 31, 2009
o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from $\qquad$ to $\qquad$ .

Commission file number 001-13695

COMMUNITY BANK SYSTEM, INC.
(Exact name of registrant as specified in its charter)
Delaware 16-1213679
(State or other
jurisdiction of
incorporation or
organization)
5790 Widewaters
Parkway, DeWitt, 13214-1883
New York
(Address of principal
executive offices)
(Zip Code)
(315) 445-2282

Registrant's telephone number, including area code
Securities registered pursuant of Section 12(b) of the Act:

Title of each class
Common Stock, Par Value $\$ 1.00$

Name of each exchange on which registered
New York Stock Exchange

Securities registered pursuant to Section 12(g) of the Act: None
Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes o Nox.

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section $15(\mathrm{~d})$ of the Act. Yes o Nox..

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No o.

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate website every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes o No o.

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K (§229.405 of this chapter) is not contained herein, and will not be contained, to the best of the registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment of this Form $10-\mathrm{K}$. о.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See definition of "large accelerated filer", "accelerated filer", and "smaller reporting company" in Rule 12b-2 of the Exchange Act. Large accelerated filer o Accelerated filer x Non-accelerated filer o Smaller reporting company o.

Indicate by check mark whether the registrant is a shell company (as defined in Rule $12 \mathrm{~b}-2$ of the Act). Yes o. No x .

State the aggregate market value of the voting and non-voting common equity held by non-affiliates computed by reference to the price at which the common equity was last sold, or the average bid and asked price of such common equity, as of the last business day of the registrant's most recently completed second fiscal quarter $\$ 462,629,396$.

Indicate the number of shares outstanding of each of the registrant's classes of common stock, as of the latest practicable date.
33,028,016 shares of Common Stock, $\$ 1.00$ par value, were outstanding on February 28, 2010.

## DOCUMENTS INCORPORATED BY REFERENCE.

Portions of Definitive Proxy Statement for Annual Meeting of Shareholders to be held on April 28, 2010 (the "Proxy Statement") is incorporated by reference in Part III of this Annual Report on Form 10-K.

1

## TABLE OF CONTENTS

## PART I

Item
Item
Item
Item
Item
Item
Item
$\qquad$
1A. Risk Factors $\quad 8$
1B. Unresolved Staff $\quad 11$
$\qquad$
2. Properties $\quad 11$
3. Legal $\quad$ Proceedings 11
3. Proceedings
4. [Reserved $\qquad$
Executive Officers of the
4A. Executive
5. Market for Registrant's Common Equity, Related Stockholders Matters and Issuer Purchases of Equity
Securities__

Selected Financial
6. Data

Management's Discussion and Analysis of Financial Condition and Results of
7. Managem ..... 16

7A.
Quantitative and Qualitative Disclosures about Market ..... 428. Financial Statements and Supplementary Data:Consolidated Statements of45
$\qquad$
Consolidated Statements of Income46
Consolidated Statements of Changes in Shareholders' ..... 47
EquityConsolidated Statements of Comprehensive
Income48
Consolidated Statements of Cash ..... 49
Flows50
Statements ..... 5
Report on Internal Control over Financial ..... 81
Reporting
Report of Independent Registered Public Accounting

Report of Independent Registered Public Accounting
Firm82
Two Year Selected Quarterly ..... 83

Data
8. Financial Statements and Supplementary Data:

Consolidated Statements of
$\qquad$
onsolidated Statements of Comprehensive

Notes to Consolidated Financial
Reports on Internal Control over Financial
Item Changes in and Disagreements with Accountants on Accounting and Financial ..... 83
Disclosure

$\qquad$Controls and9A. Controls an83
$\qquad$ Other9B. Information84
PART III
Item 10. Directors, and Executive Officers and Corporate ..... 84
Governance
11. Executive
Compensation ..... 84
Security Ownership of Certain Beneficial Owners and Management and Related ..... 84
12. Stockholder Matters
13. Certain Relationships and Related Transactions, and Directors
13. Certain Relationships and Related Transactions, and Directors ..... 84 ..... 84
Independence___
Independence___
Principal Accounting Fees and 14. Principa ..... 84
PART IV
Item
Exhibits, Financial Statement ..... 85
Schedules88

## Part I

This Annual Report on Form 10-K contains certain forward-looking statements with respect to the financial condition, results of operations and business of Community Bank System, Inc. These forward-looking statements by their nature address matters that involve certain risks and uncertainties. Factors that may cause actual results to differ materially from those contemplated by such forward-looking statements are set forth herein under the caption "Forward-Looking Statements."

## Item 1. Business

Community Bank System, Inc. ("the Company") was incorporated on April 15, 1983, under the Delaware General Corporation Law. Its principal office is located at 5790 Widewaters Parkway, DeWitt, New York 13214. The Company is a single bank holding company which wholly-owns five subsidiaries: Community Bank, N.A. ("the Bank" or "CBNA"), Benefit Plans Administrative Services, Inc. ("BPAS"), CFSI Closeout Corp. ("CFSICC"), First of Jermyn Realty Company, Inc. ("FJRC") and Town \& Country Agency LLC ("T\&C"). BPAS owns three subsidiaries, Benefit Plans Administrative Services LLC ("BPA"), a provider of defined contribution plan administration services; Harbridge Consulting Group LLC ("Harbridge"), a provider of actuarial and benefit consulting services; and Hand Benefits \& Trust Company ("HB\&T"), a provider of Collective Investment Fund administration and institutional trust services. CFSICC, FJRC and T\&C are inactive companies. The Company also wholly-owns two unconsolidated subsidiary business trusts formed for the purpose of issuing mandatorily redeemable preferred securities which are considered Tier I capital under regulatory capital adequacy guidelines.

The Company maintains websites at communitybankna.com and firstlibertybank.com. Annual reports on Form 10-K, quarterly reports on Form 10-Q and current reports on Form 8-K, and amendments to those reports, are available on the Company's website free of charge as soon as reasonably practicable after such reports or amendments are electronically filed with or furnished to the Securities and Exchange Commission ("SEC"). The information on the website is not part of this filing. Copies of all documents filed with the SEC can also be obtained by visiting the SEC's Public Reference Room at 100 F Street, NE, Washington, DC 20549, by calling the SEC at 1-800-SEC-0330 or by accessing the SEC's website at http://www.sec.gov.

The Bank's business philosophy is to operate as a community bank with local decision-making, principally in non-metropolitan markets, providing a broad array of banking and financial services to retail, commercial, and municipal customers. The Bank operates 147 customer facilities throughout 28 counties of Upstate New York, where it operates as Community Bank, N.A. and five counties of Northeastern Pennsylvania, where it is known as First Liberty Bank \& Trust, offering a range of commercial and retail banking services. The Bank owns the following subsidiaries: Community Investment Services, Inc. ("CISI"), CBNA Treasury Management Corporation ("TMC"), CBNA Preferred Funding Corporation ("PFC"), Nottingham Advisors, Inc. ("Nottingham"), First Liberty Service Corp. ("FLSC"), Brilie Corporation ("Brilie") and CBNA Insurance Agency, Inc. ("CBNA Insurance"). CISI provides broker-dealer and investment advisory services. TMC provides cash management, investment, and treasury services to the Bank. PFC primarily acts as an investor in residential real estate loans. Nottingham provides asset management services to individuals, corporate pension and profit sharing plans, and foundations. FLSC provides banking-related services to the Pennsylvania branches of the Bank. Brilie is an inactive company. CBNA Insurance is a full-service insurance agency offering primarily property and casualty products.

Acquisition History (2005-2009)
Citizens Branches Acquisition

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On November 7, 2008, the Company acquired 18 branch-banking centers in northern New York from Citizens Financial Group, Inc. ("Citizens") in an all cash transaction. The Company acquired approximately $\$ 109$ million in loans and $\$ 565$ million in deposits at a blended deposit premium of $13 \%$. In support of the transaction, the Company issued approximately $\$ 50$ million of equity capital in the form of common stock in October 2008.

Alliance Benefit Group MidAtlantic
On July 7, 2008, Benefit Plans Administrative Services, Inc. ("BPAS"), a wholly owned subsidiary of the Company, acquired the Philadelphia division of Alliance Benefit Group MidAtlantic ("ABG") from BenefitStreet, Inc. in an all cash transaction. ABG was a provider of retirement plan consulting, daily valuation administration, actuarial and ancillary support services.

Hand Benefits \& Trust, Inc.
On May 18, 2007, BPAS, a whollyowned subsidiary of the Company, acquired Hand Benefits \& Trust, Inc. ("HB\&T") in an all cash transaction. HB\&T was a Houston, Texas based provider of employee benefit plan administration and trust services.

3

TLNB Financial Corporation
On June 1, 2007, the Company acquired TLNB Financial Corporation, parent company of Tupper Lake National Bank ("TLNB"), in an all-cash transaction valued at approximately $\$ 17.8$ million. Based in Tupper Lake, NewYork, TLNB operated five branches in the northeastern New York State cities of Tupper Lake, Plattsburgh and Saranac Lake, as well as an insurance subsidiary, TLNB Insurance Agency, Inc.

ONB Corporation
On December 1, 2006, the Company acquired ONB Corporation ("ONB"), the parent company of Ontario National Bank, a federally-chartered national bank, in an all-cash transaction valued at approximately $\$ 16$ million. ONB operated four branches in the villages of Clifton Springs, Phelps, and Palmyra, New York.

ES\&L Bancorp, Inc.
On August 11, 2006, the Company acquired ES\&L Bancorp, Inc. ("Elmira"), the parent company of Elmira Savings and Loan, F.A., a federally-chartered thrift, in an all-cash transaction valued at approximately $\$ 40$ million. Elmira operated two branches in the cities of Elmira and Ithaca, New York.

## Services

The Bank is a community bank committed to the philosophy of serving the financial needs of customers in local communities. The Bank's branches are generally located in smaller towns and cities within its geograph-ic market areas of Upstate New York and Northeastern Pennsylvania. The Company believes that the local character of its business, knowledge of the customers and their needs, and its comprehensive retail and business products, together with responsive decision-making at the branch and regional levels, enable the Bank to compete effectively in its geographic market. The Bank is a member of the Federal Reserve System and the Federal Home Loan Bank of New York ("FHLB"), and its deposits are insured by the Federal Deposit Insurance Corporation ("FDIC") up to applicable limits.

## Competition

The banking and financial services industry is highly competitive in the New York and Pennsylvania markets. The Company competes actively for loans, deposits and customers with other national and state banks, thrift institutions, credit unions, retail brokerage firms, mortgage bankers, finance companies, insurance companies, and other regulated and unregulated providers of financial services. In order to compete with other financial service providers, the Company stresses the community nature of its operations and the development of profitable customer relationships across all lines of business.

The table below summarizes the Bank's deposits and market share by the thirty-three counties of New York and Pennsylvania in which it has customer facilities. Market share is based on deposits of all commercial banks, credit unions, savings and loan associations, and savings banks.

(1) Deposit market share data as of June 30, 2009 the most recent information available. Source: SNL Financial LLC Employees

As of December 31, 2009, the Company employed 1,595 full-time equivalent employees. The Company offers a variety of employment benefits and considers its relationship with its employees to be good.

Supervision and Regulation
Bank holding companies and national banks are regulated by state and federal law. The following is a summary of certain laws and regulations that govern the Company and the Bank. To the extent that the following information describes statutory or regulatory provisions, it is qualified in its entirety by reference to the actual statutes and regulations thereunder.

5

## Federal Bank Holding Company Regulation

The Company is registered under, and is subject to, the Bank Holding Company Act of 1956, as amended. This Act limits the type of companies that Community Bank System, Inc. may acquire or organize and the activities in which it or they may engage. In general, the Company and the Bank are prohibited from engaging in or acquiring direct or indirect control of any corporation engaged in non-banking activities unless such activities are so closely related to banking as to be a proper incident thereto. In addition, the Company must obtain the prior approval of the Board of Governors of the Federal Reserve System (the "FRB") to acquire control of any bank; to acquire, with certain exceptions, more than five percent of the outstanding voting stock of any other corporation; or to merge or consolidate with another bank holding company. As a result of such laws and regulation, the Company is restricted as to the types of business activities it may conduct and the Bank is subject to limitations on, among others, the types of loans and the amounts of loans it may make to any one borrower. The Financial Modernization Act of 1999 created, among other things, the "financial holding company", a new entity which may engage in a broader range of activities that are "financial in nature", including insurance underwriting, securities underwriting and merchant banking. Bank holding companies which are well capitalized and well managed under regulatory standards may convert to financial holding companies relatively easily through a notice filing with the FRB, which acts as the "umbrella regulator" for such entities. The Company may seek to become a financial holding company in the future.

## Federal Reserve System

The Company is required by the Board of Governors of the Federal Reserve System to maintain cash reserves against its deposits. After exhausting other sources of funds, the Company may seek borrowings from the Federal Reserve for such purposes. Bank holding companies registered with the FRB are, among other things, restricted from making direct investments in real estate. Both the Company and the Bank are subject to extensive supervision and regulation, which focus on, among other things, the protection of depositors' funds.

The Federal Reserve System also regulates the national supply of bank credit in order to influence general economic conditions. These policies have a significant influence on overall growth and distribution of loans, investments and deposits, and affect the interest rates charged on loans or paid for deposits.

Fluctuations in interest rates, which may result from government fiscal policies and the monetary policies of the Federal Reserve System, have a strong impact on the income derived from loans and securities, and interest paid on deposits and borrowings. While the Company and the Bank strive to model various interest rate changes and adjust their strategies for such changes, the level of earnings can be materially affected by economic circumstances beyond their control.

The Company and the Bank are subject to minimum capital requirements established, respectively, by the FRB, the OCC (as defined below) and the Federal Deposit Insurance Corporation ("FDIC"). For information on these capital requirements and the Company's and the Bank's capital ratios see "Management's Discussion and Analysis of Financial Condition and Results of Operations - Capital" and Note P to the Financial Statements.

## Office of Comptroller of the Currency

The Bank is supervised and regularly examined by the Office of the Comptroller of the Currency (the "OCC"). The various laws and regulations administered by the OCC affect corporate practices such as payment of dividends, incurring debt, and acquisition of financial institutions and other companies. It also affects business practices, such as payment of interest on deposits, the charging of interest on loans, types of business conducted and location of offices. There are no regulatory orders or outstanding issues resulting from regulatory examinations of the Bank.

Insurance of Deposit Accounts
The Bank is a member of the Deposit Insurance Fund ("DIF"), which is administered by the FDIC. Deposit accounts at the Bank are insured by the FDIC, generally up to a maximum of $\$ 100,000$ for each separately insured depositor and up to a maximum of $\$ 250,000$ for self-directed retirement accounts. However, the FDIC increased the deposit insurance available on all deposit accounts to $\$ 250,000$, effective until December 31, 2013. In addition, certain noninterest-bearing transaction accounts maintained with financial institutions participating in the FDIC's Transaction Account Guarantee Program are fully insured regardless of the dollar amount until June 30, 2010. The Bank has opted to participate in the FDIC's Transaction Account Guarantee Program.

The FDIC imposes an assessment against all depository institutions for deposit insurance. This assessment is based on the risk category of the institution and, prior to 2009, ranged from five to 43 basis points of the institution's deposits. On December 22, 2008, as a result of decreases in the reserve ratio of the DIF, the FDIC published a final rule raising the current deposit insurance assessment rates uniformly for all institutions by seven basis points for the first quarter of 2009. On May 22, 2009, the FDIC adopted a final rule imposing a five basis point special assessment on each insured depository institution's assets minus Tier 1 capital as of June 30, 2009, payable on September 30, 2009. The Company's special assessment amounted to $\$ 2.5$ million.

In the fourth quarter of 2009, the FDIC adopted a rule that required insured depository institutions to prepay their quarterly risk-based assessments for the fourth quarter of 2009, and for all of 2010, 2011 and 2012, on December 30, 2009. For purposes of calculating the amount to prepay, the FDIC required that institutions use their total base assessment rate in effect on September 30, 2009 and increase that assessment base quarterly at a 5 percent annual growth rate through the end of 2012. The FDIC also increased annual assessment rates uniformly by three basis points beginning in 2011. The Company's prepayment for 2010, 2011 and 2012 amounted to $\$ 21.4$ million.

## Consumer Protection Laws

In connection with its lending activities, the Bank is subject to a number of federal and state laws designed to protect borrowers and promote lending to various sectors of the economy. These laws include the Equal Credit Opportunity Act, the Fair Credit Reporting Act, the Fair and Accurate Credit Transactions Act, the Truth in Lending Act, the Home Mortgage Disclosure Act, the Real Estate Settlement Procedures Act, and various state law counterparts.

In addition, federal law contains extensive customer privacy protection provisions. Under these provisions, a financial institution must provide to its customers, at the inception of the customer relationship and annually thereafter, the institution's policies and procedures regarding the handling of customers' nonpublic personal financial information. These provisions also provide that, except for certain limited exceptions, a financial institution may not provide such personal information to unaffiliated third parities unless the institution discloses to the customer that such information may be provided and the customer is given the opportunity to opt out of such disclosure.

## USA Patriot Act

The Uniting and Strengthening America by Providing Appropriate Tools Required to Intercept and Obstruct Terrorism Act of 2001 ("USA Patriot Act") imposes obligations on U.S. financial institutions, including banks and broker dealer subsidiaries, to implement policies, procedures and controls which are reasonably designed to detect and report instances of money laundering and the financing of terrorism. In addition, provisions of the USA Patriot Act require the federal financial institution regulatory agencies to consider the effectiveness of a financial institution's anti-money laundering activities when reviewing bank mergers and bank holding company acquisitions. The Company has approved policies and procedures that are designed to be compliant with the USA Patriot Act.

## Sarbanes-Oxley Act of 2002

The Sarbanes-Oxley Act of 2002 (the "Sarbanes-Oxley Act") implemented a broad range of corporate governance, accounting and reporting reforms for companies that have securities registered under the Securities Exchange Act of 1934 as amended. In particular, the Sarbanes-Oxley Act established, among other things: (i) new requirements for audit and other key Board of Directors committees involving independence, expertise levels, and specified responsibilities; (ii) additional responsibilities regarding the oversight of financial statements by the Chief Executive Officer and Chief Financial Officer of the reporting company; (iii) the creation of an independent accounting oversight board for the accounting industry; (iv) new standards for auditors and the regulation of audits, including independence provisions which restrict non-audit services that accountants may provide to their audit clients; (v) increased

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disclosure and reporting obligations for the reporting company and its directors and executive officers including accelerated reporting of company stock transactions; (vi) a prohibition of personal loans to directors and officers, except certain loans made by insured financial institutions on nonpreferential terms and in compliance with other bank regulator requirements; and (vii) a range of new and increased civil and criminal penalties for fraud and other violation of the securities laws.

7

The Emergency Economic Stabilization Act of 2008
On October 3, 2008, The Emergency Economic Stabilization Act of 2008 ("EESA") was enacted that provides the U.S. Secretary of the Treasury with broad authority to implement certain actions to help restore stability and liquidity to U.S. markets. The EESA authorizes the U.S. Treasury to, among other things, purchase up to $\$ 700$ billion of mortgages, mortgage-backed securities and certain other financial instruments from financial institutions for the purpose of stabilizing and providing liquidity to the U.S. financial markets. The Company did not originate or invest in sub-prime assets and, therefore, does not expect to participate in the sale of any of our assets into these programs. One of the provisions resulting from the legislation is the Troubled Asset Relief Program Capital Purchase Program ("TARP Capital Purchase Program"), which provides direct equity investment in perpetual preferred stock by the U.S. Treasury Department in qualified financial institutions. The program is voluntary and requires an institution to comply with a number of restrictions and provisions, including limits on executive compensation, stock redemptions, and declaration of dividends. The Company chose not to participate in the TARP Capital Purchase Program.

Item 1A. Risk Factors
Community Bank System, Inc. and its subsidiaries could be adversely impacted by various risks and uncertainties, which are difficult to predict. The material risks and uncertainties that management believes affect the Company are described below. Adverse experience with these or other risks could have a material impact on the Company's financial condition and results of operations.

Changes in interest rates affect our profitability, assets and liabilities
The Company's income and cash flow depends to a great extent on the difference between the interest earned on loans and investment securities, and the interest paid on deposits and borrowings. Interest rates are highly sensitive to many factors that are beyond the Company's control, including general economic conditions and polices of various governmental and regulatory agencies and, in particular, the Federal Reserve. Changes in monetary policy, including changes in interest rates, could influence not only the interest we receive on loans and securities and the amount of interest we pay on deposits and borrowings, but such changes could also affect (1) our ability to originate loans and obtain deposits, which could reduce the amount of fee income generated, (2) the fair value of our financial assets and liabilities and (3) the average duration of our mortgage-backed securities portfolio. If the interest rates paid on deposits and other borrowings increase at a faster rate than the interest rates received on loans and other investments, our net interest income could be adversely affected, which in turn could negatively affect our earnings. Earnings could also be adversely affected if the interest rates received on loans and other investments fall more quickly than the interest rates paid on deposit and other borrowings. Although management believes it has implemented effective asset and liability management strategies to reduce the potential effects of changes in interest rates on the result of operations, any substantial, unexpected, prolonged change in market interest rates could have a material adverse effect on the financial condition and results of operations.

Current levels of market volatility are unprecedented
The capital, credit and financial markets have experienced significant volatility and disruption for the last two years. These conditions have had significant adverse effects on our national and local economies, including declining real estate values, a widespread tightening of the availability of credit, illiquidity in certain securities markets, increasing loan delinquencies, declining consumer confidence and spending, and a reduction of manufacturing and service business activity. These conditions have also adversely affected the stock market generally, and have contributed to significant declines in the trading prices of stocks of financial institutions. Management does not expect these difficult market conditions to improve over the short term, and a continuation or worsening of these conditions could exacerbate their adverse effects.

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There can be no assurance that the Emergency Economic Stabilization Act of 2008 and the American Recovery and Reinvestment Act will stabilize the U.S. economy and financial system
The U.S. Congress enacted the Emergency Economic Stabilization Act of 2008 ("EESA") in response to the impact of the volatility and disruption in the capital and credit markets on the financial sector. The U.S. Department of the Treasury and the federal banking regulators are implementing a number of programs under this legislation that are intended to address these conditions. In addition, the U.S. Congress recently enacted the American Recovery and Reinvestment Act ("ARRA") in an effort to save and create jobs, stimulate the U.S. economy and promote long-term growth and stability. There can be no assurance that EESA or ARRA will achieve their intended purposes. The failure of EESA or ARRA to achieve their intended purposes could result in a continuation or worsening of current economic and market conditions, and this could adversely effect the Company's financial condition, results of operations and/or the trading price of Company stock.

Regional economic factors may have an adverse impact on the Company's business
The Company's main markets are located in the states of New York and Pennsylvania. The local economic conditions in these areas have a significant impact on the demand for the Company's products and services as well as the ability of the Company's customers to repay loans, the value of the collateral securing loans and the stability of the Company's deposit funding sources. A prolonged economic downturn in these markets could negatively impact the Company.

The allowance for loan loss may be insufficient
The Company's business depends on the creditworthiness of its customers. The Company periodically reviews the allowance for loan losses for adequacy considering economic conditions and trends, collateral values and credit quality indicators, including past charge-off experience and levels of past due loans and nonperforming assets. There is no certainty that the allowance for loan losses will be adequate over time to cover credit losses in the portfolio because of unanticipated adverse changes in the economy, market conditions or events adversely affecting specific customers, industries or markets.

The Company may be adversely affected by changes in banking laws, regulations and regulatory practices The Company and its subsidiaries are subject to extensive state and federal regulation, supervision and legislation that govern nearly every aspect of its operations. The bank holding company is subject to regulation by the FRB and the bank subsidiary is subject to regulation by the OCC. These regulations affect deposit and lending practices, capital levels and structure, investment practices, dividend policy and growth. In addition, the non-bank subsidiaries are engaged in providing investment management and insurance brokerage service, which industries are also heavily regulated on both a state and federal level. Changes to the regulatory laws governing these businesses could affect the Company's ability to deliver or expand its services and adversely impact its operations and financial condition.

There is the potential for new federal or state laws and regulations regarding lending and funding practices and liquidity standards, and financial institution regulatory agencies are expected to be aggressive in responding to concerns and trends identified in examinations. Negative developments in the financial services industry and the impact of recently enacted or new legislation in response to those developments could negatively impact our operations by restricting our business operations, increasing costs, limiting the types of financial services and products we may offer including restrictions on associated fee revenue, such as overdraft fees and interchange fees, and otherwise adversely impact our financial performance. Among other things legislation is pending in Congress to create a new consumer protection agency and authorize greater supervisory powers for the Federal Reserve Board. We cannot predict the full impact on our operations and financial condition of the various legislative and regulatory reform initiatives.

FDIC deposit insurance premiums have increased and may increase further in the future
The FDIC's reserve fund has declined over the past year due to costs associated with bank failures and is expected to continue to decline in the future. In addition, the FDIC basic insurance coverage limit was temporarily increased to $\$ 250,000$ through December 31, 2013. These increases have increased the aggregate amount of deposits that the FDIC insures and thus have exposed the FDIC deposit insurance fund to potentially greater losses. The FDIC has adopted a plan to restore the reserve fund to the required level by increasing the deposit insurance assessment rates that it currently charges to insured depository institutions. Any increase will have an adverse impact on the Company's results of operations in 2010 and in future years, and if the FDIC is required to increase its deposit insurance assessment rate beyond the levels currently contemplated, the adverse impact will be greater.

Changes in the equity markets could materially affect the level of assets under management and the demand for other fee-based services
Economic downturns could affect the volume of income from and demand for fee-based services. Revenue from the wealth management and benefit plan administration businesses depend in large part on the level of assets under management and administration. Market volatility that leads customers to liquidate investment, as well as lower asset values can reduce our level of assets under management and administration and thereby decrease our investment
management and administration revenues.
Mortgage banking income may experience significant volatility
Mortgage banking income is highly influenced by the level and direction of mortgage interest rates, and real estate and refinancing activity. In lower interest rate environments, the demand for mortgage loans and refinancing activity will tend to increase. This has the effect of increasing fee income, but could adversely impact the estimated fair value of our mortgage servicing rights as the rate of loan prepayments increase. In higher interest rate environments, the demand for mortgage loans and refinancing activity will generally be lower. This has the effect of decreasing fee income.

9

The Company depends on dividends from its banking subsidiary for cash revenues, but those dividends are subject to restrictions
The ability of the company to satisfy its obligations and pay cash dividends to its shareholders is primarily dependent on the earnings of and dividends from the subsidiary bank. However, payment of dividends by the bank subsidiary is limited by dividend restrictions and capital requirements imposed by bank regulations. As of December 31, 2009, the Bank had the capacity to pay up to $\$ 5.3$ million in dividends to the Company without regulatory approval. The ability to pay dividends is also subject to the continued payment of interest that the Company owes on its subordinated junior debentures. As of December 31, 2009 the Company had $\$ 102$ million of subordinated junior debentures outstanding. The Company has the right to defer payment of interest on the subordinated junior debentures for a period not exceeding 20 quarters although the Company has not done so to date. If the Company defers interest payments on the subordinated junior debentures, it will be prohibited, subject to certain exceptions, from paying cash dividends on the common stock until all deferred interest has been paid and interest payments on the subordinated junior debentures resumes.

The risks presented by acquisitions could adversely affect our financial condition and result of operations The business strategy of the Company includes growth through acquisition. Any future acquisitions will be accompanied by the risks commonly encountered in acquisitions. These risks include among other things: the difficulty of integrating operations and personnel, the potential disruption of our ongoing business, the inability of our management to maximize our financial and strategic position, the inability to maintain uniform standards, controls, procedures and policies, and the impairment of relationships with employees and customers as a result of changes in ownership and management.

The Company may be required to record impairment charges related to goodwill, other intangible assets and the investment portfolio
The Company may be required to record impairment charges in respect to goodwill, other intangible assets and the investment portfolio. Numerous factors, including lack of liquidity for resale of certain investment securities, absence of reliable pricing information for investment securities, adverse changes in the business climate, adverse actions by regulators, unanticipated changes in the competitive environment or a decision to change the operations or dispose of an operating unit could have a negative effect on the investment portfolio, goodwill or other intangible assets in future periods.

During 2009 rating agencies imposed a number of downgrades and credit watches on certain securities in the Company's investment securities portfolio, which contributed to the decline in fair value of such securities. Any further downgrades and credit watches may contribute to additional declines in the fair value of these securities. In addition, the measurement of the fair value of these securities involves significant judgment due to the complexity of the factors contributing to the measurement. Market volatility makes measurement of the fair value even more difficult and subjective. To the extent that any portion of the unrealized losses in the investment portfolio is determined to be other than temporary, and the loss is related to credit factors, the Company could be required to recognize a charge to earnings in the quarter during which such determination is made.

The Company relies on third party service providers
The Company relies on communication, information, operating and financial control systems from third-party service providers. Any failure or interruption or breach in security of these systems could result in failures or interruptions in our customer relationship management, general ledger, deposit, servicing and/or loan origination systems. While the Company has policies and procedures designed to prevent or limit the effect of a failure, interruption or security breach, there can be no assurance that any such failures, interruptions or security breaches will not occur or, if they do occur, that their impact can be adequately mitigated.

The Company may be adversely affected by the soundness of other financial institutions

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The Company owns common stock of Federal Home Loan Bank of New York ("FHLBNY") in order to qualify for membership in the FHLB system, which enables it to borrow funds under the FHLBNY advance program. The carrying value of the Company's FHLBNY common stock was $\$ 38.4$ million as of December 31, 2009. There are 12 branches of the FHLB, including New York. Several members have warned that they have either breached risk-based capital requirement or that they are close to breaching those requirements. To conserve capital, some FHLB branches are suspending dividends, cutting dividend payments, and not buying back excess FHLB stock that members hold. FHLBNY has stated that they expect to be able to continue to pay dividends, redeem excess capital stock, and provide competitively priced advances in the future. The most severe problems in FHLB have been at some of the other FHLB branches. Nonetheless, the 12 FHLB branches are jointly liable for the consolidated obligations of the FHLB system. To the extent that one FHLB branch cannot meet its obligations to pay its share of the systems' debt, other FHLB branches can be called upon to make the payment.

The Company continually encounters technological change and may have to continue to invest in technological improvements
The financial services industry is continually undergoing rapid technological change with frequent introductions of new technology-driven products and services. The effective use of technology increases efficiency and enables financial institutions to better serve customers and to reduce costs. The Company's future success depends, in part, upon its ability to address the needs of its customers by using technology to provide products and services that will satisfy customer demands as well as to create additional efficiencies in the Company's operations. In late 2009, the Company made a decision to change its core banking system from an out-sourced, third-party provided system to an in-house, integrated solution expected to be implemented by the third quarter of 2010. Although the Company expects to benefit from the enhanced functionality and process efficiencies of the new system, the planned conversion does include meaningful execution risk.

Trading activity in the Company's common stock could result in material price fluctuations
The market price of the Company's common stock may fluctuate significantly in response to a number of other factors including, but not limited to:

- Changes in securities analysts' expectations of financial performance
- Volatility of stock market prices and volumes
- Incorrect information or speculation
- Changes in industry valuations
- Variations in operating results from general expectations
- Actions taken against the Company by various regulatory agencies
- Changes in authoritative accounting guidance by the Financial Accounting Standards Board or other regulatory agencies
- Changes in general domestic economic conditions such as inflation rates, tax rates, unemployment rates, labor and healthcare cost trend rates, recessions, and changing government policies, laws and regulations
- Severe weather, natural disasters, acts of war or terrorism and other external events

Readers are cautioned that it is not possible to predict or identify all of the risks, uncertainties and other factors that may affect future results and that the above list should not be considered to be a complete list.

Item 1B. Unresolved Staff Comments
None

## Item 2. Properties

The Company's primary headquarters is located at 5790 Widewaters Parkway, Dewitt, New York, which is leased. In addition, the Company has 168 properties located in the counties identified in the table on page 5, of which 101 are owned and 67 are under long-term lease arrangements. Real property and related banking facilities owned by the Company at December 31, 2009 had a net book value of $\$ 54.4$ million and none of the properties were subject to any material encumbrances. For the year ended December 31, 2009, rental fees of $\$ 4.0$ million were paid on facilities leased by the Company for its operations. The Company believes that its facilities are suitable and adequate for the Company's current operations.

## Item 3. Legal Proceedings

The Company and its subsidiaries are subject in the normal course of business to various pending and threatened legal proceedings in which claims for monetary damages are asserted. Management, after consultation with legal counsel, does not anticipate that the aggregate liability, if any, arising out of litigation pending against the Company or its subsidiaries will have a material effect on the Company's consolidated financial position or results of operations.

Item 4. [ Reserved]

Item 4A. Executive Officers of the Registrant
The executive officers of the Company and the Bank who are elected by the Board of Directors are as follows:

| Name | Age | Position |
| :---: | ---: | :--- |
| Mark E. Tryniski | 49 |  |
| 49 |  |  |
| Scott Kingsley |  |  |
| Director, President and Chief Executive Officer of the Company and the |  |  |
| Bank. Mr. Tryniski assumed his current position in August 2006. He served |  |  |
| as Executive Vice President and Chief Operating Officer from March 2004 |  |  |
| to July 2006 and as the Treasurer and Chief Financial Officer from June |  |  |
| 2003 to March 2004. He previously served as a partner in the Syracuse |  |  |
| office of PricewaterhouseCoopers LLP. |  |  |

## Part II

Item 5. Market for the Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities

The Company's common stock has been trading on the New York Stock Exchange under the symbol "CBU" since December 31, 1997. Prior to that, the common stock traded over-the-counter on the NASDAQ National Market under the symbol "CBSI" beginning on September 16, 1986. There were $32,800,308$ shares of common stock outstanding on December 31, 2009, held by approximately 3,509 registered shareholders of record. The following table sets forth the high and low prices for the common stock, and the cash dividends declared with respect thereto, for the periods indicated. The prices do not include retail mark-ups, mark-downs or commissions.
$\quad$ High
Year
Yearterly
/ Qtr Price Price Dividend
2009
4th $\$ 20.00 \$ 16.36$
3rd $\$ 20.33 \$ 13.78$
2nd $\$ 20.06 \$ 14.22$
1st $\$ 24.55 \$ 13.24$

2008

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$$
\text { 2nd } \$ 26.88 \$ 20.50 \quad \$ 0.21
$$

1st $\$ 26.45 \$ 17.91 \quad \$ 0.21$

The Company has historically paid regular quarterly cash dividends on its common stock, and declared a cash dividend of $\$ 0.22$ per share for the first quarter of 2010. The Board of Directors of the Company presently intends to continue the payment of regular quarterly cash dividends on the common stock, as well as to make payment of regularly scheduled dividends on the trust preferred stock when due, subject to the Company's need for those funds. However, because substantially all of the funds available for the payment of dividends by the Company are derived from the Bank, future dividends will depend upon the earnings of the Bank, its financial condition, its need for funds and applicable governmental policies and regulations.

The following graph compares cumulative total shareholders returns on the Company's common stock over the last five fiscal years to the S\&P 600 Commercial Banks Index, the NASDAQ Bank Index, the S\&P 500 Index, and the KBW Regional Banking Index. Total return values were calculated as of December 31 of each indicated year assuming a $\$ 100$ investment on December 31, 2004 and reinvestment of dividends.

The following table provides information as of December 31, 2009 with respect to shares of common stock that may be issued under the Company's existing equity compensation plans.

Number of
Securities to be Weighted-average Number of
Issued upon Exercise Price Securities

Exercise of on Outstanding Remaining
Outstanding Available
Options, Options, Warrants for
Warrants and Future
Rights (1) and Rights Issuance

| Plan Category <br> Equity compensation plans <br> approved by security holders: | Rights (1) | and Rights | Issuance |
| :--- | ---: | ---: | ---: |
| 1994 Long-term Incentive Plan | $1,016,467$ |  |  |
| 2004 Long-term Incentive Plan | $2,240,356$ | $\$ 18.00$ | 0 |
| $\quad$ Total | $3,256,823$ | $\$ 19.65$ | $1,588,609$ |

(1) The number of securities includes unvested restricted stock issued of 174,008 .

On July 22, 2009, the Company announced an authorization to repurchase up to $1,000,000$ of its outstanding shares in open market transactions or privately negotiated transactions in accordance with securities laws and regulations through December 31, 2011. Any repurchased shares will be used for general corporate purposes, including those related to stock plan activities. The timing and extent of repurchases will depend on market conditions and other corporate considerations as determined at the Company's discretion. There were no treasury stock purchases in 2009.

## Item 6. Selected Financial Data

The following table sets forth selected consolidated historical financial data of the Company as of and for each of the years in the five-year period ended December 31, 2009. The historical information set forth under the captions "Income Statement Data" and "Balance Sheet Data" is derived from the audited financial statements while the information under the captions "Capital and Related Ratios", "Selected Performance Ratios" and "Asset Quality Ratios" for all periods is unaudited. All financial information in this table should be read in conjunction with the information contained in "Management's Discussion and Analysis of Financial Condition and Results of Operations" and with the Consolidated Financial Statements and the related notes thereto included elsewhere in this Annual Report on Form 10-K.

## SELECTED CONSOLIDATED FINANCIAL INFORMATION

| (In |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| (In thousands except per share data and |  |  |  |  |  |
| ratios) | 2009 | 2008 | 2007 | 2006 | 2005 |
| Income Statement |  |  |  |  |  |
| Data: |  |  |  |  |  |
| Loan interest income | \$185,119 | \$186,833 | \$186,784 | \$167,113 | \$147,608 |
| Investment interest |  |  |  |  |  |
| Interest expense | 83,282 | 102,352 | 120,263 | 97,092 | 75,572 |
| Net interest income | 165,500 | 148,507 | 135,974 | 134,809 | 143,872 |
| Provision for loan |  |  |  |  |  |
| losses | 9,790 | 6,730 | 2,004 | 6,585 | 8,534 |
| Noninterest income | 83,528 | 73,244 | 63,260 | 51,679 | 48,401 |
| Gain (loss) on investment securitie |  |  |  |  |  |
| \& early retirement of |  |  |  |  |  |
| Special charges/acquisition expenses | 1,716 | 1,399 | 382 | 647 | 2,943 |
| Noninterest expenses | 184,462 | 157,163 | 141,692 | 126,556 | 124,446 |
| Income before income taxes | 53,067 | 56,689 | 45,182 | 50,297 | 68,545 |
| Net income | 41,445 | 45,940 | 42,891 | 38,377 | 50,805 |
| Diluted earnings per |  |  |  |  |  |
|  |  |  |  |  |  |
| Balance Sheet Data: |  |  |  |  |  |
| Cash equivalents | \$257,812 | \$112,181 | \$4,533 | \$104,231 | \$5,039 |
| Investment securities | 1,487,127 | 1,395,011 | 1,391,872 | 1,229,271 | 1,303,117 |
| Loans, net of unearned discount | 3,099,485 | 3,136,140 | 2,821,055 | 2,701,558 | 2,411,769 |
| Allowance for loan |  |  |  |  |  |
| losses | $(41,910)$ | $(39,575)$ | $(36,427)$ | $(36,313)$ | $(32,581)$ |
| Intangible assets | 317,671 | 328,624 | 256,216 | 246,136 | 224,878 |
| Total assets | 5,402,813 | 5,174,552 | 4,697,502 | 4,497,797 | 4,152,529 |
| Deposits | 3,924,486 | 3,700,812 | 3,228,464 | 3,168,299 | 2,983,507 |
| Borrowings | 856,778 | 862,533 | 929,328 | 805,495 | 653,090 |
| Shareholders' equity | 565,697 | 544,651 | 478,784 | 461,528 | 457,595 |
|  |  |  |  |  |  |
| Capital and Related |  |  |  |  |  |
| Cash dividend declared per share | \$0.88 | \$0.86 | \$0.82 | \$0.78 | \$0.74 |
| Book value per share | 17.25 | 16.69 | 16.16 | 15.37 | 15.28 |
|  | 8.09 | 6.62 | 7.51 | 7.17 | 7.77 |

Tangible book value per share

| Market capitalization (in millions) | 633 | 796 | 589 | 690 | 676 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Tier 1 leverage ratio | 7.39\% | 7.22\% | 7.77\% | 8.81\% | 7.57\% |
| Total risk-based capital to risk-adjusted assets | 13.46\% | 12.53\% | 14.05\% | 15.47\% | 13.64\% |
| Tangible equity to tangible assets(3) | 5.20\% | 4.74\% | 5.01\% | 5.07\% | 5.93\% |
| Dividend payout ratio | 69.5\% | 57.3\% | 57.1\% | 60.7\% | 43.9\% |
| Period end common shares outstanding | 32,800 | 32,633 | 29,635 | 30,020 | 29,957 |
| Diluted weighted-average shares outstanding | 32,992 | 30,826 | 30,232 | 30,392 | 30,838 |

## Selected Performance

Ratios:

| Return on average |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
| assets | $0.78 \%$ | $0.97 \%$ | $0.93 \%$ | $0.90 \%$ | $1.19 \%$ |
| Return on average <br> equity | $7.46 \%$ | $9.23 \%$ | $9.20 \%$ | $8.36 \%$ | $10.89 \%$ |
| Net interest margin $3.80 \%$ $3.82 \%$ | $3.64 \%$ | $3.91 \%$ | $4.17 \%$ |  |  |
| Noninterest <br> income/operating <br> income (FTE) |  |  |  |  |  |
| Efficiency ratio(2) | $31.6 \%$ | $65.4 \%$ | $62.7 \%$ | $26.1 \%$ | $24.8 \%$ |

Asset Quality Ratios:

| Allowance for loan losses/total loans | 1.35\% | 1.26\% | 1.29\% | 1.34\% | 1.35\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Nonperforming loans/total loans | 0.61\% | 0.40\% | 0.32\% | 0.47\% | 0.55\% |
| Allowance for loan losses/nonperforming loans | 222\% | 312\% | 410\% | 288\% | 245\% |
| Net charge-offs/average loans | 0.24\% | 0.20\% | 0.10\% | 0.24\% | 0.33\% |
| Loan loss provision/net charge-offs | 131\% | 117\% | 76\% | 108\% | 110\% |

(1) Earnings per share amounts have been restated to reflect the effects of ASC 260-10-65.
(2) Efficiency ratio excludes intangible amortization, gain (loss) on investment securities \& debt extinguishments, goodwill impairment, and special charges/acquisition expenses. The efficiency ratio is not a financial measurement required by accounting principles generally accepted in the United States of America. However, the efficiency ratio
is used by management in its assessment of financial performance specifically as it relates to non-interest expense control and also believes such information is useful to investor in evaluating Company performance.
(3) The tangible equity to tangible asset ratio excludes goodwill and identifiable intangible assets. The ratio is not a financial measurement required by accounting principles generally accepted in the United States of America. However, management believes such information is useful to analyze the relative strength of the Company's capital position and is useful to investors in evaluating Company performance.

Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations
This Management's Discussion and Analysis of Financial Condition and Results of Operations ("MD\&A") primarily reviews the financial condition and results of operations of Community Bank System, Inc. ("the Company") for the past two years, although in some circumstances a period longer than two years is covered in order to comply with Securities and Exchange Commission disclosure requirements or to more fully explain long-term trends. The following discussion and analysis should be read in conjunction with the Selected Consolidated Financial Information on page 15 and the Company's Consolidated Financial Statements and related notes that appear on pages 45 through 80. All references in the discussion to the financial condition and results of operations are to the consolidated position and results of the Company and its subsidiaries taken as a whole.

Unless otherwise noted, all earnings per share ("EPS") figures disclosed in the MD\&A refer to diluted EPS; interest income, net interest income and net interest margin are presented on a fully tax-equivalent ("FTE") basis. The term "this year" and equivalent terms refer to results in calendar year 2009, "last year" and equivalent terms refer to calendar year 2008, and all references to income statement results correspond to full-year activity unless otherwise noted.

This Management's Discussion and Analysis of Financial Condition and Results of Operations contains certain forward-looking statements with respect to the financial condition, results of operations and business of Community Bank System, Inc. These forward-looking statements involve certain risks and uncertainties. Factors that may cause actual results to differ materially from those contemplated by such forward-looking statements are set herein under the caption "Forward-Looking Statements" on page 41.

## Critical Accounting Policies

As a result of the complex and dynamic nature of the Company's business, management must exercise judgment in selecting and applying the most appropriate accounting policies for its various areas of operations. The policy decision process not only ensures compliance with the latest generally accepted accounting principles ("GAAP"), but also reflects on management's discretion with regard to choosing the most suitable methodology for reporting the Company's financial performance. It is management's opinion that the accounting estimates covering certain aspects of the business have more significance than others due to the relative importance of those areas to overall performance, or the level of subjectivity in the selection process. These estimates affect the reported amounts of assets and liabilities and disclosures of revenues and expenses during the reporting period. Actual results could differ from those estimates. Management believes that the critical accounting estimates include:

- Allowance for loan losses - The allowance for loan losses reflects management's best estimate of probable loan losses in the Company's loan portfolio. Determination of the allowance for loan losses is inherently subjective. It requires significant estimates including the amounts and timing of expected future cash flows on impaired loans and the amount of estimated losses on pools of homogeneous loans which is based on historical loss experience and consideration of current economic trends, all of which may be susceptible to significant change.
- Investment securities - Investment securities are classified as held-to-maturity, available-for-sale, or trading. The appropriate classification is based partially on the Company's ability to hold the securities to maturity and largely on management's intentions with respect to either holding or selling the securities. The classification of investment securities is significant since it directly impacts the accounting for unrealized gains and losses on securities. Unrealized gains and losses on available-for-sale securities are recorded in accumulated other comprehensive income or loss, as a separate component of shareholders' equity and do not affect earnings until realized. The fair values of investment securities are generally determined by reference to quoted market prices, where available. If quoted market prices are not available, fair values are based on quoted market prices of comparable instruments, or a discounted cash flow model using market estimates of interest rates and volatility. Investment securities with significant declines in fair value are evaluated to determine whether they
should be considered other-than-temporarily impaired. An unrealized loss is generally deemed to be other-than-temporary and a credit loss is deemed to exist if the present value of the expected future cash flows is less than the amortized cost basis of the debt security. The credit loss component of an other-than-temporary impairment write-down is recorded in earnings, while the remaining portion of the impairment loss is recognized in other comprehensive income (loss), provided the Company does not intend to sell the underlying debt security and it is not more likely than not that the Company will be required to sell the debt security prior to recovery.
- Retirement benefits - The Company provides defined benefit pension benefits and post-retirement health and life insurance benefits to eligible employees. The Company also provides deferred compensation and supplemental executive retirement plans for selected current and former employees and officers. Expense under these plans is charged to current operations and consists of several components of net periodic benefit cost based on various actuarial assumptions regarding future experience under the plans, including, but not limited to, discount rate, rate of future compensation increases, mortality rates, future health care costs and expected return on plan assets.

16

- Provision for income taxes - The Company is subject to examinations from various taxing authorities. Such examinations may result in challenges to the tax return treatment applied by the Company to specific transactions. Management believes that the assumptions and judgments used to record tax-related assets or liabilities have been appropriate. Should tax laws change or the taxing authorities determine that management's assumptions were inappropriate, an adjustment may be required which could have a material effect on the Company's results of operations.
- Intangible assets - As a result of acquisitions, the Company has acquired goodwill and identifiable intangible assets. Goodwill represents the cost of acquired companies in excess of the fair value of net assets at the acquisition date. Goodwill is evaluated at least annually, or when business conditions suggest an impairment may have occurred and will be reduced to its carrying value through a charge to earnings if impairment exists. Core deposits and other identifiable intangible assets are amortized to expense over their estimated useful lives. The determination of whether or not impairment exists is based upon discounted cash flow modeling techniques that require management to make estimates regarding the amount and timing of expected future cash flows. It also requires them to select a discount rate that reflects the current return requirements of the market in relation to present risk-free interest rates, required equity market premiums and company-specific risk indicators, all of which are susceptible to change based on changes in economic conditions and other factors. Future events or changes in the estimates used to determine the carrying value of goodwill and identifiable intangible assets could have a material impact on the Company's results of operations.

A summary of the accounting policies used by management is disclosed in Note A, "Summary of Significant Accounting Policies", starting on page 50.

## Executive Summary

The Company's business philosophy is to operate as a community bank with local decision-making, principally in non-metropolitan markets, providing a broad array of banking and financial services to retail, commercial, and municipal customers.
The Company's core operating objectives are: (i) grow the branch network, primarily through a disciplined acquisition strategy, and certain selective de novo expansions, (ii) build profitable loan and deposit volume using both organic and acquisition strategies, (iii) increase the non-interest income component of total revenues through development of banking-related fee income, growth in existing financial services business units, and the acquisition of additional financial services and banking businesses, and (iv) utilize technology to deliver customer-responsive products and services and to reduce operating costs.

Significant factors management reviews to evaluate achievement of the Company's operating objectives and its operating results and financial condition include, but are not limited to: net income and earnings per share, return on assets and equity, net interest margins, noninterest income, operating expenses, asset quality, loan and deposit growth, capital management, performance of individual banking and financial services units, performance of specific product lines, liquidity and interest rate sensitivity, enhancements to customer products and services, technology advancements, market share, peer comparisons, and the performance of acquisition and integration activities.

The Company's reported net income for the year of $\$ 41.4$ million, or $\$ 1.26$ per share, was $9.8 \%$ below 2008's reported earnings of $\$ 45.9$ million, or $\$ 1.49$ per share. Higher operating expenses, principally from acquisitions completed in 2008, significantly higher FDIC insurance assessments and higher loan loss provisions, were partially offset by higher net interest income generated through organic and acquired growth of both loans and deposits and higher noninterest income. The 2009 results included a $\$ 3.1$ million non-cash charge for impairment of goodwill associated with the Company's wealth management businesses, a $\$ 6.9$ million increase in FDIC assessments, as well as a $\$ 1.4$ million special charge related to the planned early termination of its core banking system services contract in 2010. Excluding

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the aforementioned items, as well as acquisition expenses in both years, a $\$ 1.7$ million goodwill impairment charge and a one-time tax gain in 2008, the Company's 2009 full year results improved by $\$ 0.01$ per share over 2008.

Loan net charge-off, delinquency and nonperforming loan ratios rose and the provision for loan losses increased versus 2008, but all these metrics remained favorable to the Company's peers and long-term historical levels. The Company experienced year-over-year loan growth in the business lending portfolio with small decreases in the consumer installment and consumer mortgage portfolio. The investment portfolio, including cash equivalents, increased from the prior year due to the net liquidity created from the acquisition of Citizens' branches in the fourth quarter of 2008, as well as organic deposit growth. Average deposits increased in 2009 as compared to 2008 as a result of the acquisition of Citizens' branches as well as organic growth in core product relationships, offset by a reduction in time deposits. External borrowings decreased from the end of December 2008 as a portion of the net liquidity from the branch acquisition was used to eliminate certain obligations.

## Net Income and Profitability

Net income for 2009 was $\$ 41.4$ million, a decrease of $\$ 4.5$ million, or $9.8 \%$, from 2008's earnings of $\$ 45.9$ million. Earnings per share for 2009 was $\$ 1.26$ per share, down $15 \%$ from 2008's earnings per share. The 2009 results include a $\$ 3.1$ million or $\$ 0.07$ per share non-cash charge for impairment of goodwill associated with the Company's wealth management business as well as a $\$ 1.4$ million or $\$ 0.03$ per share special charge related to the planned early termination of its core banking system services contract in 2010. Additionally, during 2009, FDIC insurance costs increased $\$ 6.9$ million or $\$ 0.16$ per share. The Company's 2008 results included a $\$ 1.7$ million or $\$ 0.04$ per share goodwill impairment charge, $\$ 1.4$ million or $\$ 0.03$ per share of acquisition expenses related to the purchase of 18 branch-banking centers in northern New York State in November 2008 and ABG in July 2008, as well as a $\$ 1.7$ million or $\$ 0.05$ per share benefit related to settlement of certain previously unrecognized tax positions. Excluding the aforementioned items, the Company's 2009 full year results improved by $\$ 0.01$ per share over 2008.

Net income for 2008 was $\$ 45.9$ million, up $\$ 3.0$ million, or $7.1 \%$ from 2007's earning of $\$ 42.9$ million. Earnings per share for 2008 was $\$ 1.49$ per share, up $4.9 \%$ from 2007's earnings per share. The 2008 results include a $\$ 1.7$ million benefit related to a change in a position taken on certain previously unrecognized tax positions, a $\$ 1.7$ million pre-tax, non-cash charge for impairment of goodwill associated with the Company's wealth management business and $\$ 1.4$ million of acquisition expenses related to the purchase of 18 branch-banking centers in northern New York State from Citizens in November and the purchase of ABG in July. The 2007 results include a $\$ 9.9$ million, or $\$ 0.20$ per share, pre-tax charge related to the early redemption of $\$ 25$ million of variable-rate, trust preferred obligations, as well as the refinancing of $\$ 150$ million of Federal Home Loan Bank advances into lower cost instruments. The 2007 results also included a $\$ 6.9$ million, or $\$ 0.23$ per share, benefit related to the settlement and a related change in a position taken on certain previously unrecognized tax positions.

Table 1: Condensed Income Statements Years Ended December 31, (000's omitted, except per share

| data) | 2009 | 2008 | 2007 | 2006 | 2005 |
| :--- | ---: | ---: | ---: | ---: | :---: |
| Net interest <br> income | $\$ 165,500 \$ 148,507$ | $\$ 135,974$ | $\$ 134,809$ | $\$ 143,872$ |  |
| Loan loss <br> provision | 9,790 | 6,730 | 2,004 | 6,585 | 8,534 |
| Noninterest <br> income | 83,535 | 73,474 | 53,286 | 49,276 | 60,596 |


| Operating <br> expenses | 186,178 | 158,562 | 142,074 | 127,203 | 127,389 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |


| Income before |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| taxes | 53,067 | 56,689 | 45,182 | 50,297 | 68,545 |
| Income taxes | 11,622 | 10,749 | 2,291 | 11,920 | 17,740 |
| Net income | $\$ 41,445$ | $\$ 45,940$ | $\$ 42,891$ | $\$ 38,377$ | $\$ 50,805$ |

Diluted earnings

| per share | $\$ 1.26$ | $\$ 1.49$ | $\$ 1.42$ | $\$ 1.26$ | $\$ 1.65$ |
| :--- | :--- | :--- | :--- | :--- | :--- |

The primary factors explaining 2009 performance are discussed in detail in the remaining sections of this document and are summarized as follows:

- As shown in Table 1 above, net interest income increased $\$ 17.0$ million, or $11.4 \%$, due to a $\$ 486$ million increase in average earning assets partially offset by a two-basis point decrease in the net interest margin. Average loans grew $\$ 170$ million or $5.8 \%$, primarily due to organic business lending, consumer installment and retail mortgage growth as well as the addition of 18 branch banking centers in November 2008. The average book value of investments increased $\$ 92.6$ million, or $7.1 \%$ in 2009. Short-term cash equivalents increased $\$ 223$ million as compared to 2008, reflective of the net liquidity generated from the Citizens acquisition and organic deposit growth. Average borrowings decreased $\$ 42.8$ million or $4.7 \%$ as a portion of the net liquidity from the Citizen acquisition was used to eliminate certain borrowings.
- The loan loss provision of $\$ 9.8$ million increased $\$ 3.1$ million, or $46 \%$, from the prior year level. Net charge-offs of $\$ 7.5$ million increased by $\$ 1.7$ million from 2008, increasing the net charge-off ratio (net charge-offs / total average loans) to $0.24 \%$ for the year. The Company's asset quality remained strong as key metrics such as nonperforming loans as a percentage of total loans, nonperforming assets as a percentage of loans and other real estate owned, and delinquent loans ( $30+$ days through nonaccruing) as a percentage of total loans increased but remained below the Company's peers and long-term historical levels. Additional information on trends and policy related to asset quality is provided in the asset quality section on pages 32 through 35.
- Noninterest income for 2009 of $\$ 83.5$ million increased by $\$ 10.1$ million, or $14 \%$, from 2008 's level, due both to organic growth and the two 2008 acquisitions. Fees from banking services were up $\$ 8.3$ million or $21 \%$, primarily due to higher ATM and debit card related revenues, incremental income from the acquired branches and increased activity in the secondary mortgage banking business. Financial services revenue was up $\$ 2.0$ million, or $5.7 \%$ higher, mostly from growth at the Company's benefit trust, administration, and consulting business, primarily as a result of the acquisition of ABG.
- Total operating expenses increased $\$ 27.6$ million or $17 \%$ in 2009 to $\$ 186.2$ million. A significant portion of the increase was attributable to incremental operating expenses related to the Citizens' branches and ABG acquisitions. Additionally, expenses were up due to higher FDIC insurance premiums, higher personnel costs, higher pension costs related to the underlying asset performance in 2008, higher volume based processing costs, and increased expenses related to investments in technology and facilities infrastructure.
- The Company's combined effective federal and state income tax rate increased 2.9 percentage points in 2009 to $21.9 \%$, reflective of the current mix of non-taxable and fully taxable securities. This compares to $19.0 \%$ in 2008, which included a $\$ 1.7$ million benefit related to the settlement of certain previously unrecognized tax positions.

Selected Profitability and Other Measures
Return on average assets, return on average equity, dividend payout and equity to asset ratios for the years indicated are as follows:

Table 2: Selected Ratios

|  | 2009 | 2008 | 2007 |
| :---: | :---: | :---: | :---: |
| Return on average assets | 0.78\% | 0.97\% | 0.93\% |
| Return on average equity | 7.46\% | 9.23\% | 9.20\% |
| Dividend payout ratio | 69.5\% | 57.3\% | 57.1\% |
| Average equity to average assets | 10.44\% | 10.46\% | 10.14\% |

As displayed in Table 2 above, the return on average assets decreased in 2009 as compared to both 2008 and 2007. The decrease in comparison to both years was a result of lower net income primarily due to higher provision for loan losses and increased operating expenses in 2009 as compared to 2008 and 2007. Reported return on equity in 2009 was also lower than 2008 and 2007's levels for similar reasons.

The dividend payout ratio for 2009 was above 2008's level due to dividends declared increasing $9.6 \%$, while net income declined $9.8 \%$. The increase in dividends declared was the result of a $2.3 \%$ increase in the dividend paid per share as well as the additional 2.5 million shares issued through the common equity offering in the fourth quarter of

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2008. The dividend payout ratio increased slightly in 2008 as compared to 2007 due to a $7.5 \%$ increase in dividends declared as compared to the $7.1 \%$ growth in net income.

## Net Interest Income

Net interest income is the amount that interest and fees on earning assets (loans and investments) exceeds the cost of funds, which consists primarily of interest paid to the Company's depositors and interest on external borrowings. Net interest margin is the difference between the gross yield on earning assets and the cost of interest-bearing funds as a percentage of earning assets.

As disclosed in Table 3, net interest income (with nontaxable income converted to a fully tax-equivalent basis) totaled $\$ 181.2$ million in 2009, up $\$ 17.6$ million, or $10.7 \%$, from the prior year. A $\$ 486$ million increase in average interest-earning assets more than offset a $\$ 393$ million increase in average interest-bearing liabilities and a two basis point decrease in net interest margin. As reflected in Table 4, the volume changes increased net interest income by $\$ 18.4$ million, while the lower net interest margin had a $\$ 0.9$ million unfavorable impact.

The net interest margin decreased two basis points from $3.82 \%$ in 2008 to $3.80 \%$ in 2009. This decrease was primarily attributable to a 66 basis point decrease in earning-asset yields having a greater impact than 66 -basis point decrease in the cost of funds. The yield on loans decreased 41 basis points in 2009, due to new volume coming on at lower yields in the current low-rate environment than the loans maturing or being prepaid and variable and adjustable rate loans repricing downward. The yield on investments, including cash equivalents, decreased from $5.81 \%$ in 2008 to $4.73 \%$ in 2009, mostly reflective of the net liquidity generated from the Citizens acquisition and organic deposit growth that remained in cash earning low overnight yields. The decreased cost of funds was reflective of disciplined deposit pricing, whereby interest rates on selected categories of deposit accounts were lowered throughout 2008 and 2009 in response to market conditions. Additionally, the proportion of customer deposits in higher cost time deposits has declined 7.9 percentage points over the last twelve months, while the percentage of deposits in non-interest bearing and lower cost checking accounts has increased.

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The net interest margin in 2008 was $3.82 \%$, compared to $3.64 \%$ in 2007. This 18 -basis point increase was primarily attributable to a 52 -basis point decrease in the cost of funds having a greater impact than the 34 -basis point decrease in earning-asset yields. The decreased cost of funds was reflective of disciplined deposit pricing, in part due to the decreases in short-term market rates in 2008, as well as planned reductions of time deposit balances. Additionally, the rates on external borrowings decreased throughout the year, as a result of the refinancing of $\$ 150$ million of Federal Home Loan Bank advances into lower cost instruments in the fourth quarter of 2007 and seven rate reductions by the Federal Reserve to the overnight federal funds rates since the end of 2007. The yield on loans decreased 44 basis points in 2008, again due in part to the declining interest rates throughout the market. The yield on investments decreased from $5.98 \%$ in 2007 to $5.81 \%$ in 2008 as cash flows from the maturing of higher yielding investments were used to fund loan growth rather than be reinvested at unfavorable market rates in the first half of the year, as well as the steep decline in yields earned on cash equivalents. In the second half of the year, the Company purchased modestly lower yielding investments in advance of the liquidity provided by the acquisition of the Citizens' branches in November 2008.

As shown in Table 3, total interest income decreased by $\$ 1.5$ million, or $0.6 \%$, in 2009. Table 4 reveals that higher average earning assets contributed a positive $\$ 28.5$ million variance, offset by lower yields with a negative impact of $\$ 30.0$ million. Average loans grew a total of $\$ 170.0$ million in 2009, as a result of $\$ 81.0$ million from the acquisition of 18 Citizens branches in November 2008 as well as $\$ 89.1$ million of organic growth in all portfolios: business lending, consumer mortgage and consumer installment. Interest income and fees declined $\$ 1.8$ million in 2009 as compared to 2008, attributable to a 41-basis point decrease in loan yields, partially offset by higher average loan balances. Total interest income decreased by $\$ 5.1$ million, or $1.9 \%$ in 2008 from 2007's level. Table 4 indicates that higher average earning assets contributed a positive $\$ 9.2$ million variance offset by lower yields with a negative impact of $\$ 14.4$ million. Average loans grew $\$ 191.0$ million in 2008 over 2007, as a result of $\$ 41.6$ million from the acquisitions of 18 Citizens branches in November 2008 and TLNB in June 2007, as well as $\$ 149.3$ million of organic growth in all portfolios. Interest and fees on loans were consistent with 2007, comprised of higher average loan balances offset by a 44-basis point decrease in loan yields.

Investment interest income in 2009 of $\$ 78.9$ million was $\$ 0.3$ million, or $0.4 \%$, higher than the prior year as a result of a larger portfolio (positive $\$ 6.1$ million impact), partially offset by a 108 -basis point decrease in the investment yield. The increase in investments and cash equivalents was the result of the net liquidity generated from the Citizens acquisition and organic deposit growth. Investment interest income in 2008 of $\$ 78.5$ million was $\$ 5.1$ million, or $6.1 \%$, lower than the prior year as a result of a smaller portfolio (negative $\$ 1.2$ million impact) and a 17 -basis point decrease in the investment yield. The decrease in balances was a result of cash flows from maturing investments being used to fund loan growth rather than be reinvested at unfavorable market rates for most of the year. Investment purchases were initiated in the third and fourth quarters of 2008 in anticipation of the net liquidity that would be supplied by the Citizens' branch acquisition.

The average earning asset yield declined 66 basis points to $5.54 \%$ in 2009 because of the previously mentioned decreases in loan and investment yields. The change in the earning-asset yield is primarily a result of variable and adjustable-rate loans repricing downward and lower rates on new loan volume due to the decline in interest rates to levels below those prevalent in prior years, as well as the Company's increased holding of lower yielding cash instruments, as it maintains a liquid position in anticipation of improved investment opportunities in future periods. The average earning asset yield declined 34 basis points to $6.20 \%$ in 2008 from $6.54 \%$ in 2007 because of the previously mentioned decrease in loan and investment yields. In 2008, the gap between loan and investment yields decreased to 58 basis points as the yield on the loan portfolio decreased 44 basis points while the yield on the investment portfolio decreased a smaller 17 basis points reflective of the loan portfolio having a significant proportion of variable and adjustable rate loans which declined as the interest rates decreased throughout 2008, whereas the investment portfolio was predominately comprised of fixed rate instruments.

Total average funding (deposits and borrowings) in 2009 increased $\$ 498.5$ million or $12 \%$. Deposits increased $\$ 541.2$ million, $\$ 474.2$ million attributable to the acquisitions of the 18 Citizens branches and a $\$ 67.0$ million increase in organic deposits. Consistent with the Company's funding mix objective, average core deposit balances increased $\$ 575.9$ million, while time deposits were allowed to decline $\$ 34.7$ million over the year. Average external borrowings decreased $\$ 42.8$ million in 2009 as compared to the prior year as a portion of the net liquidity from the branch acquisition was used to eliminate short-term borrowings. In 2008, total average funding increased $\$ 134.4$ million or $3.3 \%$. Average deposits increased $\$ 53.0$ million, $\$ 102.8$ million attributable to the acquisitions of the 18 Citizen branches and TLNB offset by a $\$ 49.8$ million decrease in organic deposits. Average core deposit balances increased $\$ 150.5$ million, while time deposits were allowed to decline $\$ 97.5$ million over the year. Average external borrowings increased $\$ 81.4$ million in 2008 as compared to the prior year due primarily to the all-cash acquisitions of ABG, TLNB and HB\&T. However, year-end borrowings declined $\$ 66.8$ million from the end of 2007 as a portion of the net liquidity from the branch acquisition was used to eliminate short-term borrowings.

20

The cost of funding, including the impact of non-interest checking deposits decreased 66 basis points during 2009 to $1.77 \%$ as compared to $2.43 \%$ for 2008. The decreased cost of funds was reflective of disciplined deposit pricing, whereby interest rates on selected categories of deposit accounts were lowered throughout 2008 and 2009 in response to market conditions. Additionally, the proportion of customer deposit in higher cost time deposits has declined 7.9 percentage points over the last twelve months, while the percentage of deposits in non-interest bearing and lower cost checking accounts has increased. The cost of funding decreased 52 basis points during 2008 impacted by the decreases to short-term rates by the Federal Reserve throughout the latter part of 2007 and all of 2008. Interest rates on deposit accounts were lowered throughout 2008, with decreases in all product offerings. Additionally, the Company focused on expanding core account relationships while time deposit balances were allowed to decline.

Total interest expense decreased by $\$ 19.1$ million to $\$ 83.3$ million in 2009. As shown in Table 4, lower interest rates on deposits, partially offset by a slight increase in rates on external borrowings resulted in $\$ 29.3$ million of this decrease, while the higher deposit balance, partially offset by the lower external borrowings balance accounted for an increase of $\$ 10.2$ million in interest expense. Interest expense as a percentage of earning assets decreased by 64 basis points to $1.75 \%$. The rate on interest-bearing deposits decreased 86 basis points to $1.45 \%$, due largely to reductions of time deposit and money market rates throughout 2009 and the previously discussed run off of higher rate deposit products. The rate on external borrowings increased two basis points to $4.37 \%$. Total interest expense decreased by $\$ 17.9$ million to $\$ 102.4$ million in 2008 as compared to 2007. Lower interest rates on deposit and external borrowings accounted for $\$ 21.9$ million of this decrease, while the higher deposit and borrowings balances accounted for an increase of $\$ 4.0$ million in interest expense. The rate on interest-bearing deposits decreased 58 basis points to $2.31 \%$ and the rate on external borrowings decreased 84 basis points to $4.35 \%$ in 2008.

The following table sets forth information related to average interest-earning assets and interest-bearing liabilities and their associated yields and rates for the years ended December 31, 2009, 2008 and 2007. Interest income and yields are on a fully tax-equivalent basis using marginal income tax rates of $38.5 \%$ in 2009 and 2008, and $38.8 \%$ in 2007. Average balances are computed by totaling the daily ending balances in a period and dividing by the number of days in that period. Loan yields and amounts earned include loan fees. Average loan balances include nonaccrual loans and loans held for sale.


| Interest-earning assets: |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash equivalents | \$262,479 | \$682 | 0.26\% | \$39,452 | \$614 | 1.56\% | \$79,827 | \$4,019 | 5.03\% |
| Taxable investment securities (1) | 848,963 | 40,481 | 4.77\% | 783,879 | 41,600 | 5.31\% | 830,276 | 46,048 | 5.55\% |
| Nontaxable investment securities (1) | 555,353 | 37,704 | 6.79\% | 527,805 | 36,327 | 6.88\% | 488,193 | 33,540 | 6.87\% |
| Loans (net of unearned discount)(2) | 3,104,808 | 185,587 | 5.98\% | 2,934,790 | 187,399 | 6.39\% | 2,743,804 | 187,480 | 6.83\% |
| Total interest-earning assets | 4,771,603 | 264,454 | 5.54\% | 4,285,926 | 265,940 | 6.20\% | 4,142,100 | 271,087 | 6.54\% |
| Noninterest-earning assets | 546,595 |  |  | 472,157 |  |  | 455,123 |  |  |
| Total assets | \$5,318,198 |  |  | \$4,758,083 |  |  | \$4,597,223 |  |  |

Interest-bearing
liabilities:
Interest checking,
savings and money
$\begin{array}{lllllllll}\text { market deposits } & \$ 1,835,138 & 11,448 & 0.62 \% & \$ 1,364,652 & 11,061 & 0.81 \% & \$ 1,228,447 & 13,634\end{array} \quad 1.11 \%$
$\begin{array}{llllllllll}\text { Time deposits } & 1,325,598 & 34,328 & 2.59 \% & 1,360,275 & 52,019 & 3.82 \% & 1,457,768 & 64,048 & 4.39 \%\end{array}$
$\begin{array}{llllllllll}\text { Borrowings } & 859,155 & 37,506 & 4.37 \% & 901,909 & 39,272 & 4.35 \% & 820,546 & 42,581 & 5.19 \%\end{array}$
Total
interest-bearing
$\begin{array}{llllllllll}\text { liabilities } & 4,019,891 & 83,282 & 2.07 \% & 3,626,836 & 102,352 & 2.82 \% & 3,506,761 & 120,263 & 3.43 \%\end{array}$
Noninterest-bearing
liabilities:
Noninterest
checking deposits 686,692
581,271
566,981

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Fully
tax-equivalent adjustment \$15,672 \$15,081 \$14,850
(1) Averages for investment securities are based on historical cost and the yields do not give effect to changes in fair value that is reflected as a component of shareholders' equity and deferred taxes.
(2) The impact of interest and fees not recognized on nonaccrual loans was immaterial.

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As discussed above, the change in net interest income (fully tax-equivalent basis) may be analyzed by segregating the volume and rate components of the changes in interest income and interest expense for each underlying category.

Table 4: Rate/Volume

| 2009 Compared to 2008 | 2008 Compared to 2007 |
| ---: | ---: | ---: | ---: | ---: |
| Increase (Decrease) Due |  |
| to Change in (1) | Increase (Decrease) Due <br> to Change in (1) |
| Net |  |

Interest paid on:
Interest checking, savings

| and money market deposits | $3,286(2,899)$ | 387 | 1,393 | $(3,966)$ |
| :--- | :--- | ---: | ---: | ---: |
| Time deposits | $(1,295)(16,396)(17,691)$ | $(4,094)$ | $(7,935)(12,029)$ |  |
| Borrowings | $(2,401)$ | $635(1,766)$ | 1,875 | $(5,184)(3,309)$ |
| Total interest-bearing liabilities |  |  |  |  |

(2) $10,238(29,308)(19,070) \quad 4,000(21,911)(17,911)$
$\begin{array}{llllll}\text { Net interest earnings (2) } & 18,444 & (860) & 17,584 & 5,342 & 7,422\end{array} 12,764$
(1) The change in interest due to both rate and volume has been allocated to volume and rate changes in proportion to the relationship of the absolute dollar amounts of change in each.
(2) Changes due to volume and rate are computed from the respective changes in average balances and rates of the totals; they are not a summation of the changes of the components.

Noninterest Income
The Company's sources of noninterest income are of three primary types: 1) general banking services related to loans, deposits and other core customer activities typically provided through the branch network and electronic banking channels (performed by CBNA and First Liberty Bank and Trust); 2) employee benefit trust, administration, actuarial and consulting services (performed by BPAS); and 3) wealth management services, comprised of trust services (performed by the trust unit within CBNA), investment and insurance products and services (performed by CISI and CBNA Insurance), and asset management (performed by Nottingham). Additionally, the Company has periodic transactions, most often net gains (losses) from the sale of investment securities and prepayment of debt instruments.

Table 5: Noninterest Income

|  | Years Ended December |  |  |
| :--- | ---: | ---: | ---: |
|  | 31, |  |  |
| (000's omitted except ratios) | 2009 | 2008 | 2007 |
| Deposit service charges and <br> fees |  |  |  |
| Benefit trust, administration, |  |  |  |
| consulting and actuarial fees |  |  |  |$\quad 29,819 \$ 27,167 \$ 24,178$

As displayed in Table 5, noninterest income, excluding security gains and debt extinguishments costs, increased by $14 \%$ to $\$ 83.5$ million in 2009 , largely as a result of increased recurring banking service fees and debit card related revenues (both organic and acquired) and increased activity in the secondary mortgage banking business. Benefit trust, administration, consulting, and actuarial revenues increased primarily as a result of the acquisition of ABG. Total noninterest income, excluding security gains and debt extinguishments costs, of $\$ 73.2$ million for 2008 increased by $16 \%$ over 2007 largely as a result of increased recurring bank fees and both organic and acquired growth in benefit trust, administration, consulting and actuarial fees. The loss on the sale of investment securities and debt extinguishments decreased $\$ 10.2$ million in 2008 as 2007 included a one-time $\$ 9.9$ million charge related to the early redemption of $\$ 25$ million of variable-rate trust preferred obligations, as well as the refinance of $\$ 150$ million of Federal Home Loan Bank advances into lower cost instruments with no corresponding loss in 2008.

Noninterest income as a percent of operating income (FTE basis) was $31.6 \%$ in 2009, up 0.6 percentage points from the prior year. This increase was primarily driven by the aforementioned strong growth in recurring bank fees, and secondary mortgage banking revenues. This ratio is considered an important measure for determining the progress the Company is making on one of its primary long-term strategies, which is the expansion of noninterest income in order to diversify its revenue sources and reduce reliance on net interest margins that may be more directly impacted by general interest rate and other market conditions.

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The largest portion of the Company's recurring noninterest income is the wide variety of fees earned from general banking services, which reached $\$ 47.1$ million in 2009 , up $21 \%$ from the prior year. A major part of the income growth was attributable to electronic banking fees, up $\$ 3.2$ million, or $56 \%$, over 2008 's level, due in large part to a concerted effort to increase the penetration and utilization of consumer debit cards. Overdraft fees were also up $\$ 2.6$ million, or $13 \%$, over 2008's level, driven by core deposit account growth. Mortgage banking revenue for the year was $\$ 3.9$ million, an increase of $\$ 3.2$ million as compared to 2008. Residential mortgage banking income consist of realized gains or losses from the sale of residential mortgage loans and the origination of mortgage loan servicing rights, unrealized gains and losses on residential mortgage loans held for sale and related commitments, mortgage loan servicing fees and other mortgage loan-related fee income. Included in mortgage banking income is an impairment charge of $\$ 0.1$ million in 2009 for the fair value of the mortgage servicing rights due primarily to an increase in the cost of servicing the loan and an increase in the expected prepayment speed of the Company's sold loan portfolio with servicing retained. Residential mortgage loans sold to investors, primarily Fannie Mae, totaled $\$ 177.8$ million in 2009 as compared to $\$ 3.7$ million and $\$ 17.2$ million during 2008 and 2007, respectively. Residential mortgage loans held for sale recorded at fair value at December 31, 2009 totaled $\$ 1.8$ million. The continuation of the level of revenue experienced in 2009 from mortgage banking will be dependent on market conditions and the trend in long-term interest rates.

Fees from general banking services were $\$ 38.8$ million in 2008, up $\$ 3.5$ million or $10.0 \%$ from 2007. A large portion of the income growth was attributable to electronic banking fees, up $\$ 1.1$ million, or $24 \%$ over 2007's level and overdraft fees, up $\$ 1.5$ million, or $8.6 \%$ over 2007's level.

As disclosed in Table 5, noninterest income from financial services (including revenues from benefit trust, administration, consulting and actuarial fees and wealth management services) rose $\$ 2.0$ million, or $5.7 \%$, in 2009 to $\$ 36.4$ million. Financial services revenue now comprises $44 \%$ of total noninterest income, excluding net gains (losses) on the sale of investment securities and debt extinguishments. BPAS generated revenue growth of $\$ 2.0$ million, or $7.7 \%$, for the 2009 year, achieved primarily through the acquisition of ABG in July 2008, partially offset by a decrease in asset-based fees due to lower average financial market valuations in comparison to last year. BPAS offers their clients daily valuation, actuarial and employee benefit consulting services on a national basis from offices in Upstate New York, Texas, and Pennsylvania. BPAS revenue of $\$ 25.8$ million in 2008 was $\$ 6.1$ million higher than 2007's results, driven by the acquisition of ABG in July 2008 and HB\&T in May 2007, new product offerings and expanded market coverage.

Wealth management services revenue remained consistent with the prior year at $\$ 8.6$ million. CISI revenue increased $\$ 0.4$ million from 2008, while revenue declined $\$ 0.2$ million at both Nottingham and personal trust, primarily due to significant declines in equity market valuations in late 2008 and early 2009, as well as continued downward pressure on fee pricing due to competitive conditions. Revenue at CBNA Insurance remained consistent with the prior year. CBNA Insurance, acquired in June 2007 generated revenue growth of $\$ 0.6$ million in 2008. Revenue in personal trust increased $\$ 0.1$ million in 2008, while CISI and Nottingham revenue declined $\$ 0.2$ million and $\$ 0.1$ million, respectively primarily due to the adverse conditions prevalent throughout the financial markets.

Assets under management and administration increased $\$ 2.5$ billion during 2009 from $\$ 3.7$ billion at year-end 2008. Market-driven gains in equity-based assets were augmented by attraction of new client assets. BPA, in particular, was successful at growing its asset base, as demonstrated by the approximately $\$ 2.1$ billion increase in its assets under administration during 2009. Assets under management and administration at the Company's financial services businesses declined during 2008 to $\$ 3.7$ billion from $\$ 4.7$ billion at the end of 2007 due to the significant declines in asset valuations experienced in the financial markets during 2008. This more than offset the new client assets attracted during the year.

In the fourth quarter of 2007, the Company incurred a $\$ 2.1$ million charge related to the early redemption of its $\$ 25$ million, variable-rate trust preferred obligations, which included a premium call provision at $6.15 \%$. Additionally, the Company incurred a $\$ 7.8$ million charge to refinance $\$ 150$ million of Federal Home Loan Bank advances into similar duration, lower cost instruments.

## Operating Expenses

As shown in Table 6, operating expenses increased $\$ 27.6$ million, or $17 \%$, in 2009 to $\$ 186.2$ million, primarily due to the two acquisitions completed in 2008, as well as higher FDIC insurance premiums, a higher goodwill impairment charge related to one of the wealth management businesses, and higher employee compensation and benefit expenses, and volume-based processing costs. Operating expenses in 2008 increased $\$ 16.5$ million or $11.6 \%$ from 2007 primarily due to the four acquisitions completed in 2008 and 2007, as well as a goodwill impairment charge on the wealth management businesses, and higher merit-based personnel expenses, FDIC insurance premiums, and volume-based processing costs. Operating expenses for 2009 as a percent of average assets were $3.50 \%$, up 17 basis points from $3.33 \%$ in 2008. This ratio was negatively impacted by the non-recurring charges and the additional $\$ 6.9$ million of FDIC expense in the current year.

The efficiency ratio, a performance measurement tool widely used by banks, is defined by the Company as operating expenses (excluding special charges/acquisition expenses, goodwill impairment and intangible amortization) divided by operating income (fully tax-equivalent net interest income plus noninterest income, excluding net securities and debt gains and losses). Lower ratios are often correlated to higher efficiency. The efficiency ratio for 2009 was 2.7 percentage points higher than the $62.7 \%$ ratio for 2008 due to a $16.6 \%$ increase in operating expenses having a greater impact than a $10.7 \%$ increase in net interest income and a $13.7 \%$ increase in noninterest income (excluding net securities gains and debt extinguishments costs). The significant increase in FDIC premiums with no corresponding income generation was the primary reason for the decline in the efficiency ratio for 2009. In 2008 the efficiency ratio improved 0.6 percentage points to $62.7 \%$ due to an $8.5 \%$ increase in net interest income and a $16 \%$ increase in noninterest income (excluding net securities gains and debt extinguishments costs) having a greater impact than a $9.7 \%$ increase in operating expenses. In addition, the efficiency ratios for both periods were adversely affected by the growing proportion of financial services activities, which due to the differing nature of their business, carry high efficiency ratios.

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Table 6: Operating Expenses

|  | Years Ended December 31, |  |  |
| :--- | ---: | ---: | ---: |
| $\begin{array}{l}\text { (000's omitted) } \\ \text { Salaries and } \\ \text { employee benefits }\end{array}$ | $\$ 92,690$ | $\$ 82,962$ | $\$ 75,714$ |
| $\begin{array}{l}\text { Occupancy and } \\ \text { equipment }\end{array}$ | 23,185 | 21,256 | 18,961 |
| $\begin{array}{l}\text { Customer } \\ \text { processing and } \\ \text { communications }\end{array}$ | 20,684 | 16,831 | 15,691 |
| $\begin{array}{l}\text { Amortization of } \\ \text { intangible assets }\end{array}$ | 8,170 | 6,906 | 6,269 |
| $\begin{array}{l}\text { Legal and } \\ \text { professional fees }\end{array}$ | 5,240 | 4,565 | 4,987 |
| $\begin{array}{l}\text { Office supplies and } \\ \text { postage }\end{array}$ | 5,243 | 5,077 | 4,303 |
| $\begin{array}{l}\text { Business } \\ \text { development and }\end{array}$ | 6,086 | 5,288 | 5,420 |
| $\begin{array}{l}\text { marketing }\end{array}$ | 509 | 382 |  |
| $\begin{array}{l}\text { Foreclosed property } \\ \text { Goodwill } \\ \text { impairment }\end{array}$ | 1,299 | 5,079 | 1,745 |$] 0$

Salaries and benefits increased $\$ 9.7$ million or $11.7 \%$ in 2009 , of which approximately $50 \%$ was the result of the two acquisitions in the last two years. Additionally, approximately $\$ 1.8$ million of the increase can be attributed to annual merit increases, $\$ 0.9$ million to higher medical costs, $\$ 3.3$ million to retirement costs primarily related to the underlying asset performance in 2008, partially offset by a $\$ 0.9$ million decrease in incentive compensation. Salaries and benefits increased $\$ 7.2$ million or $9.6 \%$ in 2008 of which approximately $40 \%$ was the result of the four acquisitions in the prior two years. Additionally, approximately $\$ 2.3$ million of the increase can be attributed to annual merit increase, $\$ 0.7$ million to higher medical costs and the remaining growth to increased headcount, excluding acquisitions. Total full-time equivalent staff at the end of 2009 was 1,595 , compared to 1,615 at December 31,2008 and 1,453 at the end of 2007.

Medical expenses increased $\$ 1.3$ million or $23 \%$ in 2009 primarily due to a greater number of covered employees as well as increases in the cost of medical care. Medical expenses increased $\$ 0.7$ million in 2008 , or $14 \%$, due to a general rise in the cost of medical care, administration and insurance, as well as a greater number of covered

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employees. Additional vision and dental coverage was added in 2007 at an incremental cost of $\$ 0.2$ million to bring the Company's benefit offerings more closely in line with peers. Qualified and nonqualified pension expense increased $\$ 3.3$ million in 2009 primarily due to the underlying asset valuation decline in 2008 as a result of market conditions. Qualified and nonqualified pension expense decreased $\$ 1.7$ million in 2008 primarily due to an increase in the discount rate utilized to calculate the pension expense as well as increased returns on assets contributed to the plan in 2007 and 2008. The three assumptions that have the largest impact on the calculation of annual pension expense are the discount rate utilized, the rate applied to future compensation increases and the expected rate of return on plan assets. See Note K to the financial statements for further information concerning the pension plan. The Company's contribution to the $401(\mathrm{k})$ Employee Stock Ownership Plan increased $\$ 0.7$ million in 2008 primarily due to a half percentage point increase in the Company's matching contribution, as well as an increase in employee participation.

Total non-personnel operating expenses, excluding one-time special charges/acquisition expenses and goodwill impairment, increased $\$ 16.2$ million or $22 \%$ in 2009. As displayed in Table 6 , this was largely caused by higher FDIC insurance premiums (up $\$ 6.9$ million), customer processing and communication expense (up $\$ 3.9$ million), occupancy and equipment expense (up $\$ 1.9$ million), amortization of intangible assets (up $\$ 1.3$ million), business development and marketing (up $\$ 0.8$ million), foreclosed property expenses (up $\$ 0.8$ million), and legal and professional (up $\$ 0.7$ million). During 2007 and the first half of 2008, FDIC premiums were met through the application of a credit balance created in prior years. This credit balance was depleted in the second quarter and resulted in higher FDIC premiums in the third and fourth quarters of 2008. Additionally, the FDIC's reserve fund has declined over the past year due to costs associated with recent bank failures and is expected to continue to decline in the future. In late 2008, the FDIC basic insurance coverage limit was temporarily increased to $\$ 250,000$ through December 31, 2009 (on May 20, 2009 this was extended until December 31, 2013). These actions have resulted in significant increases in the FDIC assessment rates that are expected to remain at similar levels during 2010. The Company is also participating in the FDIC's Temporary Liquidity Guarantee Program ("TLGP") that provides unlimited coverage for transaction deposit accounts and for which a supplemental 10 -basis point premium is assessed. In the second quarter of 2009, the FDIC assessed an emergency special assessment equal to five basis points on a bank's assets less Tier 1 capital. This amounted to $\$ 2.5$ million of additional premiums recognized in June 2009. Several expense category increases continue to be impacted by the Company's investment in strategic technology and business development initiatives to grow and enhance its service offerings. A portion of the increase in data processing and communications costs reflects the Company's continued investments in strategic technology initiatives and enhancement of its service offerings. A majority of the remaining increase in non-personnel operating costs is attributable to $\$ 3.8$ million of expenses added as a result of the two acquisitions in 2008.

The Company continually evaluates all aspects of its operating expense structure and is diligent about identifying opportunities to improve operating efficiencies. Over the last two years, the Company has consolidated several of its branch offices. This realignment will reduce market overlap and further strengthen its branch network, and reflects management's focus on achieving long-term performance improvements through proactive strategic decision making.

Total non-personnel operating expense, excluding one-time acquisition expenses and goodwill impairment, increased $\$ 6.5$ million or $9.8 \%$ in 2008. As displayed in Table 6, this was largely caused by higher occupancy and equipment expense (up $\$ 2.3$ million),
FDIC insurance premiums (up $\$ 1.2$ million), customer processing and communication expense (up $\$ 1.1$ million), office supplies and postage (up $\$ 0.8$ million), other expenses (up $\$ 0.8$ million), and amortization of intangible assets (up $\$ 0.6$ million).

Special charges/acquisition expense totaled $\$ 1.7$ million in 2009, an increase of $\$ 0.3$ million from 2008, and were comprised of a $\$ 1.4$ million charge related to the planned early termination of its core banking system services contract in 2010 as well as $\$ 0.3$ million of acquisition expenses related to the Citizens transaction in late 2008. Special charges/acquisition expenses totaled $\$ 1.4$ million in 2008 and $\$ 0.4$ million in 2007 and in both years all of it relates solely to acquisitions. In 2009 and 2008 the Company recorded a $\$ 3.1$ million and $\$ 1.7$ million, respectively, non-cash goodwill impairment charge in its wealth management businesses, a result of equity market valuation declines, changes in customer asset mixes and pricing compression related to the competitive environment.

## Income Taxes

The Company estimates its income tax expense based on the amount it expects to owe the respective tax authorities, plus the impact of deferred tax items. Taxes are discussed in more detail in Note I of the Consolidated Financial Statements beginning on page 63. Accrued taxes represent the net estimated amount due or to be received from taxing authorities. In estimating accrued taxes, management assesses the relative merits and risks of the appropriate tax treatment of transactions taking into account statutory, judicial and regulatory guidance in the context of the

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Company's tax position. If the final resolution of taxes payable differs from its estimates due to regulatory determination or legislative or judicial actions, adjustments to tax expense may be required.

The effective tax rate for 2009 increased 2.9 percentage points to $21.9 \%$, reflecting the current mix of non-taxable and fully taxable investment securities and the impact of a $\$ 3.1$ million goodwill impairment charge. The effective tax rate for 2008 increased 13.9 percentage points to $19.0 \%$. There were two notable items during 2008, which impacted the effective tax rate for the year. Upon settlement of open tax years with certain taxing authorities, the Company recorded $\$ 1.7$ million of previously unrecognized tax benefits, as compared to a $\$ 6.9$ million benefit recognized in 2007. Additionally, the Company recorded a non-cash goodwill impairment charge related to its wealth management businesses, reducing pre-tax net income. The effective tax rate for 2007 of $5.1 \%$ was the result of the aforementioned $\$ 6.9$ million benefit related to the settlement and a related change in a position taken on certain previously unrecognized tax positions and a higher proportion of tax exempt income, due in part to the higher debt restructuring charges in 2007.

27

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## Capital

Shareholders' equity ended 2009 at $\$ 565.7$ million, up $\$ 21.0$ million, or $3.9 \%$, from one year earlier. This increase reflects net income of $\$ 41.4$ million, $\$ 2.0$ million from the issuance of shares through employee stock plans, $\$ 2.3$ million from stock based compensation and a $\$ 4.1$ million increase in other comprehensive income. These increases were partially offset by common stock dividends declared of $\$ 28.8$ million. The change in other comprehensive income is comprised of a $\$ 7.7$ million benefit based on the funded status of the Company's employee retirement plans, a $\$ 1.0$ million increase in the fair value of interest rate swaps designated as a cash flow hedges and a $\$ 4.6$ million decrease in the market value adjustment ("MVA", represents the after-tax, unrealized change in value of available-for-sale securities in the Company's investment portfolio). The benefit from the funded status of the Company's employee retirement plans is primarily the result of terminating the Company's post-retirement medical program for current and future employees. Remaining plan participants will include only existing retirees, or those active and eligible employees who retire prior to December 31, 2010. This change was accounted for as a negative plan amendment and was recognized in accumulated other comprehensive income in the fourth quarter of 2009. Excluding accumulated other comprehensive income in both 2009 and 2008, capital rose by $\$ 17.0$ million, or $3.0 \%$. Shares outstanding increased by 167,000 during the year added through employee stock plans.

Shareholders' equity ended 2008 at $\$ 544.7$ million, up $\$ 65.9$ million, or $13.8 \%$, from one year earlier. This increase reflects net income of $\$ 45.9$ million, $\$ 8.3$ million from the issuance of shares through employee stock plans, $\$ 2.0$ million from stock based compensation and $\$ 49.5$ million from a public common stock offering. These increases were partially offset by common stock dividends declared of $\$ 26.3$ million and a $\$ 13.6$ million decrease in other comprehensive income. The other comprehensive income is comprised of a $\$ 2.4$ million increase in the market value adjustment ("MVA", represents the after-tax, unrealized change in value of available-for-sale securities in the Company's investment portfolio), a $\$ 13.2$ million charge based on the funded status of the Company's employee retirement plans, and a $\$ 2.8$ million decrease in the fair value of interest rate swaps designated as a cash flow hedges. Excluding accumulated other comprehensive income in both 2008 and 2007, capital rose by $\$ 79.4$ million, or $17 \%$. Shares outstanding increased by $2,999,000$ during 2008 , comprised of $2,530,000$ added through the common stock offering in the fourth quarter and 469,000 added through employee stock plans.

The Company's ratio of Tier 1 capital to assets (or tier 1 leverage ratio), the basic measure for which regulators have established a 5\% minimum for an institution to be considered "well-capitalized," increased 17 basis points at year-end 2009 to $7.39 \%$. This was primarily the result of a $9.0 \%$ increase in Tier 1 capital primarily from net income generation and reduction of intangible asset levels, offset by a smaller $6.5 \%$ increase in fourth quarter average net assets (excludes investment market value adjustment, intangible assets and related deferred tax assets and disallowed mortgage service rights) due mostly to the acquisition of the Citizens branches and organic deposit growth. The tangible equity/tangible assets ratio was $5.20 \%$ at the end of 2009 versus $4.74 \%$ one year earlier. The increase was due to the increase in common shareholders equity and reduction of intangible assets having a proportionally greater impact on tangible equity than the growth in tangible assets. The Company manages organic and acquired growth in a manner that enables it to continue to build upon its strong capital base, and maintain the Company's ability to take advantage of future strategic growth opportunities.

Cash dividends declared on common stock in 2009 of $\$ 28.8$ million represented an increase of $9.6 \%$ over the prior year. This growth was mostly a result of the 2.5 million shares issued in the common equity offering completed in the fourth quarter of 2008, as well as dividends per share of $\$ 0.88$ for 2009 increasing from $\$ 0.86$ in 2008, a result of quarterly dividends per share being raised from $\$ 0.21$ to $\$ 0.22(+4.8 \%)$ in the third quarter of 2008. The dividend payout ratio for this year was $69.5 \%$ compared to $57.3 \%$ in 2008 , and $57.1 \%$ in 2007. In 2009 dividends paid increased $9.6 \%$ while net income decreased $9.8 \%$. In 2008 the increase in dividends paid was slightly larger than the $7.1 \%$ increase in net income.

## Liquidity

Liquidity risk is measured by the Company's ability to raise cash when needed at a reasonable cost and minimize any loss. The Company must be capable of meeting all obligations to its customers at any time and, therefore, the active management of its liquidity position is critical. Given the uncertain nature of our customers' demands as well as the Company's desire to take advantage of earnings enhancement opportunities, the Company must have available adequate sources of on and off-balance sheet funds that can be acquired in time of need. Accordingly, in addition to the liquidity provided by balance sheet cash flows, liquidity must be supplemented with additional sources such as credit lines from correspondent banks, the Federal Home Loan Bank and the Federal Reserve Bank. Other funding alternatives may also be appropriate from time to time, including wholesale and retail repurchase agreements, large certificates of deposit and brokered CD relationships.

The Company's primary approach to measuring liquidity is known as the Basic Surplus/Deficit model. It is used to calculate liquidity over two time periods: first, the amount of cash that could be made available within 30 days (calculated as liquid assets less short-term liabilities as a percentage of total assets); and second, a projection of subsequent cash availability over an additional 60 days. As of December 31, 2009, this ratio was $16.5 \%$ and $16.4 \%$ for the respective time periods, excluding the Company's capacity to borrow additional funds from the Federal Home Loan Bank and other sources, as compared to the internal policy that requires a minimum of $7.5 \%$. At December 31, 2009 there is $\$ 287$ million in additional Federal Home Loan Bank borrowing capacity based on the Company's year-end collateral levels. Additionally, the Company has $\$ 16$ million in unused capacity at the Federal Reserve Bank and $\$ 100$ million in unused capacity from unsecured lines of credit with other correspondent banks.

In addition to the 30 and 90 -day basic surplus/deficit model, longer-term liquidity over a minimum of five years is measured and a liquidity analysis projecting sources and uses of funds is prepared. To measure longer-term liquidity, a baseline projection of loan and deposit growth for five years is made to reflect how liquidity levels could change over time. This five-year measure reflects ample liquidity for loan and other asset growth over the next five years.

Though remote, the possibility of a funding crisis exists at all financial institutions. Accordingly, management has addressed this issue by formulating a Liquidity Contingency Plan, which has been reviewed and approved by both the Board of Directors and the Company's Asset/Liability Management Committee. The plan addresses those actions the Company would take in response to both a short-term and long-term funding crisis.

A short-term funding crisis would most likely result from a shock to the financial system, either internal or external, which disrupts orderly short-term funding operations. Such a crisis should be temporary in nature and would not involve a change in credit ratings. A long-term funding crisis would most likely be the result of drastic credit deterioration at the Company. Management believes that both circumstances have been fully addressed through detailed action plans and the establishment of trigger points for monitoring such events.

Intangible Assets
The changes in intangible assets by reporting segment for the year ended December 31, 2009 are summarized as follows:

Table 7: Intangible Assets

|  | Balance at <br> December <br> 31,2008 | Reclass | Amortization Impairment | Balance at <br> December <br> 31,2009 |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| (000's omitted) <br> Banking <br> Segment |  |  |  |  |  |
| Goodwill | $\$ 287,964$ | $(\$ 552)$ | $\$ 0$ | $\$ 0$ | $\$ 287,412$ |
| Other <br> intangibles | 152 | 0 | 107 | 0 | 45 |
| Core deposit <br> intangibles | 22,340 | 662 | 7,069 | 0 | 15,933 |
| Total | $\$ 310,456$ | $\$ 110$ | $\$ 7,176$ | $\$ 0$ | $\$ 303,390$ |
| Other Segment <br> Goodwill | $\$ 13,185$ | $\$ 174$ | $\$ 0$ | $\$ 3,079$ | $\$ 10,280$ |
| Other <br> intangibles | 4,983 | 12 | 994 | 0 | 4,001 |
| Total | $\$ 18,168$ | $\$ 186$ | $\$ 994$ | $\$ 3,079$ | $\$ 14,281$ |

Intangible assets at the end of 2009 totaled $\$ 317.7$ million, a decrease of $\$ 11.0$ million from the prior year-end due to $\$ 8.2$ million of amortization during the year and the $\$ 3.1$ million charge taken for impairment of goodwill associated with one of the Company's wealth management businesses, partially offset by $\$ 0.3$ million of additional intangible assets arising from adjustments to the intangible assets from prior acquisitions of Citizens and HB\&T.

Intangible assets consist of goodwill, core deposit value and customer relationships arising from acquisitions. Goodwill represents the excess cost of an acquisition over the fair value of the net assets acquired. Goodwill at December 31, 2009 amounted to $\$ 298$ million, comprised of $\$ 288$ million related to banking acquisitions and $\$ 10$ million arising from the acquisition of financial services businesses. Goodwill is subjected to periodic impairment analysis to determine whether the carrying value of the acquired net assets exceeds their fair value, which would necessitate a write-down of the goodwill. The Company completed its goodwill impairment analyses during the first quarters of 2009 and 2008 and no adjustments were necessary on the whole bank and BPAS. The impairment analysis was based upon discounted cash flow modeling techniques that require management to make estimates regarding the amount and timing of expected future cash flows. It also requires the selection of a discount rate that reflects the current return requirements of the market in relation to present risk-free interest rates, required equity market premiums and company-specific risk indicators. Management believes that there is a low probability of future impairment with regard to the goodwill associated with whole-bank, branch and BPAS acquisitions.

The performance of Nottingham (previously Elias Asset Management) weakened subsequent to its acquisition in 2000 as a result of changes in market and competitive conditions. Its operating performance stabilized in 2006 and improved in 2007 and early 2008, however, the significant declines in the average equity market valuations experienced in 2008 and into 2009, as well as changes in its mix of assets under management resulted in meaningful revenue declines. In connection with its on-going forecasting and planning analyses, management determined that triggering events had occurred in both the fourth quarter of 2008 and again in the fourth quarter of 2009, and therefore the Nottingham goodwill was tested for impairment in both periods. Based on the goodwill valuation performed in the fourth quarters of both 2008 and 2009 the Company recognized impairment charges and wrote down the carrying value of the goodwill by $\$ 1.7$ million in 2008 and $\$ 3.1$ million in 2009. Additional declines in Nottingham's projected operating results may cause future impairment to its remaining $\$ 2.5$ million goodwill balance.

Core deposit intangibles represent the value of non-time deposits acquired in excess of funding that could have been purchased in the capital markets. Core deposit intangibles are amortized on either an accelerated or straight-line basis over periods ranging from seven to twenty years. The recognition of customer relationship intangibles arose due to the acquisitions of ABG, HB\&T and Harbridge. These assets were determined based on a methodology that calculates the present value of the projected future net income derived from the acquired customer base. These assets are being amortized on an accelerated basis over periods ranging from ten to twelve years.

## Loans

The Company's loans outstanding, by type, as of December 31 are as follows:
Table 8: Loans Outstanding

| (000's omitted) | 2009 | 2008 | 2007 | 2006 | 2005 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Consumer mortgag | ,028,8 | 1,062,943 | \$977,553 | \$912,505 | \$815,463 |
| Business lending | 1,082,753 | 1,058,846 | 984,780 | 960,034 | 819,605 |
| Consumer installment | 987,927 | 1,014,351 | 858,722 | 829,019 | 776,701 |
| Gross loans | 3,099,485 | 3,136,140 | 2,821,055 | 2,701,558 | 2,411,769 |
| Allowance for loan losses | 41,910 | 39,575 | 36,427 | 36,313 | 32,581 |
| Loans, net of allowance for loan |  |  |  |  |  |

As disclosed in Table 8 above, gross loans outstanding of $\$ 3.1$ billion as of year-end 2009 declined slightly compared to December 31, 2008. The business lending portfolio grew $\$ 23.9$ million or $2.3 \%$ as compared to year end 2008. The consumer mortgage portfolio declined $\$ 34.1$ million, reflective of the Company's decision to not portfolio lower rate, longer-term assets, but instead sell such originations in 2009 in the secondary market. Residential mortgage loans sold to investors, primarily Fannie Mae, totaled $\$ 177.8$ million in 2009, as compared to $\$ 3.7$ million during 2008. The consumer installment portfolio was down $\$ 26.4$ million or $2.6 \%$, reflective of the lower demand in the automotive industry, as well as lower home equity outstandings related to the lower long-term mortgage rates.

The compounded annual growth rate ("CAGR") for the Company's total loan portfolio between 2005 and 2009 was $6.5 \%$ comprised of approximately $3.3 \%$ organic growth, with the remainder coming from acquisitions. The greatest overall expansion occurred in the business lending segment, which grew at a $7.2 \%$ CAGR (including the impact of acquisitions) over that time frame. Consumer installment loans consist of home equity and personal loans as well as borrowings originated in automobile, marine and recreational vehicle dealerships. The consumer mortgage segment

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grew at a compounded annual growth rate of $6.0 \%$ from 2005 to 2009 including acquisitions. The consumer mortgage growth was primarily driven by robust mortgage refinancing volumes over the last five years, as well as the acquisition of consumer-oriented banks and branches in that time period. The consumer installment segment grew at a compounded annual growth rate of $6.2 \%$ from 2005 to 2009.

The weighting of the components of the Company's loan portfolio enables it to be highly diversified. Approximately $65 \%$ of loans outstanding at the end of 2009 were made to consumers borrowing on an installment, line of credit or residential mortgage loan basis. The business lending portfolio is also broadly diversified by industry type as demonstrated by the following distributions at year-end 2009: commercial real estate ( $26 \%$ ), healthcare ( $10 \%$ ), general services ( $9 \%$ ), retail trade ( $7 \%$ ), construction ( $6 \%$ ), agriculture ( $8 \%$ ), manufacturing ( $7 \%$ ), motor vehicle and parts dealers ( $4 \%$ ), restaurant \& lodging ( $8 \%$ ), and wholesale trade (4\%). A variety of other industries with less than a $4 \%$ share of the total portfolio comprise the remaining $11 \%$.

The consumer mortgage portion of the Company's loan portfolio is comprised of fixed (97\%) and adjustable rate (3\%) residential lending and includes no subprime, Alt-A, or other higher risk products. Consumer mortgages decreased $\$ 34.1$ million or $3.2 \%$ in 2009. During the year ended December 31, 2009, the Company originated $\$ 179.5$ million of residential mortgages for sale to others, principally Fannie Mae. Longer-term, fixed rate residential mortgages sold to investors totaled $\$ 177.8$ million during 2009. Consumer mortgage volume has been strong over the last few years due to a decline in long-term interest rates and comparatively stable valuations in the Company's primary markets. The Company's solid performance during a tumultuous period in the overall industry is a reflection of the stable, low-risk profile of its portfolio and its ability to successfully meet customer needs at a time when some national mortgage lenders are restricting their lending activities in many of the Company's markets. Interest rates and expected duration continue to be the most significant factors in determining whether the Company chooses to retain versus sell and service portions of its new mortgage production.

The combined total of general-purpose business lending, including agricultural-related and dealer floor plans, as well as mortgages on commercial property is characterized as the Company's business lending activity. The business-lending portfolio increased $\$ 23.9$ million or $2.3 \%$ in 2009. Customer demand has softened somewhat due to economic conditions, but this has been offset to some extent by reduced competition from certain competitors due to their restriction of lending activities as a result of asset quality, liquidity or capital issues. The Company maintains its commitment to generating growth in its business portfolio in a manner that adheres to its twin goals of maintaining strong asset quality and producing profitable margins. The Company has continued to invest in additional personnel, technology and business development resources to further strengthen its capabilities in this key business segment.

Consumer installment loans, both those originated directly (such as personal installment and home equity loans and lines of credit), and indirectly (originated predominantly in automobile, marine and recreational vehicle dealerships), declined $\$ 26.4$ million or $2.6 \%$ from one year ago. The origination and utilization of consumer installment and home equity loans has faced somewhat softer demand in recent months due to lower consumer spending and deleveraging activities in response to weaker economic conditions. Declines in both new and used vehicle sales in 2009 adversely impacted the Company's ability to generate the same level of new loan volume it has in previous years. The Company is focused on maintaining the solid profitability produced by its in-market and contiguous market indirect portfolio, while continuing to pursue its disciplined, long-term approach to expanding its dealer network. It is expected that improved economic conditions in the future will enable the Company to produce indirect loan growth more in line with longer-term historical experience.

The following table shows the maturities and type of interest rates for business and construction loans as of December 31, 2009:

Table 9: Maturity Distribution of Business and Construction Loans (1)

| (000's omitted) | Maturing After |  |  |
| :---: | :---: | :---: | :---: |
|  | Maturing One but Maturing |  |  |
|  | in One | Within | After |
|  | Year or | Five | Five |
|  | Less | Years | Years |
| Commercial, |  |  |  |
| financial and |  |  |  |
| agricultural | \$374,889 | \$547,996 | \$127,189 |
| Real estate - |  |  |  |
| construction | 32,679 - - |  |  |
| Total | \$407,568 | \$547,996 | \$127,189 |

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| Fixed or <br> predetermined |  |  |  |
| :--- | ---: | ---: | ---: |
| interest rates | $\$ 176,659 \$ 339,255$ | $\$ 50,735$ |  |
| Floating or <br> adjustable interest <br> rates |  |  |  |
| $\quad$ Total | $\$ 407,568 \$ 547,996 \$ 127,189$ |  |  |

(1) Scheduled repayments are reported in the maturity category in which the payment is due.

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## Asset Quality

The following table presents information concerning nonperforming assets as of December 31:
Table 10: Nonperforming Assets

| (000's omitted) | 2009 | 2008 | 2007 | 2006 | 2005 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Nonaccrual loans |  |  |  |  |  |
| Business lending | \$11,207 | \$6,730 | \$3,358 | \$6,580 | \$8,610 |
| Consumer installment | 980 | 892 | 922 | 927 | 715 |
| Consumer mortgage | 4,077 | 3,500 | 2,860 | 2,600 | 1,532 |
| Total nonaccrual loans | 16,264 | 11,122 | 7,140 | 10,107 | 10,857 |
| Accruing loans 90+ days delinquent |  |  |  |  |  |
| Business lending | 662 | 71 | 329 | 298 | 154 |
| Consumer installment | 197 | 90 | 108 | 195 | 99 |
| Consumer mortgage | 891 | 392 | 185 | 714 | 822 |
| Total accruing loans 90+ day delinquent | 1,750 | 553 | 622 | 1,207 | 1,075 |
| Restructured loans |  |  |  |  |  |
| Business lending | 896 | 1,004 | 1,126 | 1,275 | 1,375 |
| Nonperforming loans |  |  |  |  |  |
| Business lending | 12,765 | 7,805 | 4,813 | 8,153 | 10,139 |
| Consumer installment | 1,177 | 982 | 1,030 | 1,122 | 814 |
| Consumer mortgage | 4,968 | 3,892 | 3,045 | 3,314 | 2,354 |
| Total nonperforming loans | 18,910 | 12,679 | 8,888 | 12,589 | 13,307 |
| Other real estate (OREO) | 1,429 | 1,059 | 1,007 | 1,838 | 1,048 |
| Total nonperforming assets | \$20,339 | \$13,738 | \$9,895 | 14,427 | 14,355 |

$\left.\begin{array}{llllll}\text { Allowance for loan losses / total } \\ \text { loans }\end{array}\right)$

The Company places a loan on nonaccrual status when the loan becomes ninety days past due or sooner, if management concludes collection of interest is doubtful, except when, in the opinion of management, it is well-collateralized and in the process of collection. As shown in Table 10 above, nonperforming loans, defined as nonaccruing loans, accruing loans 90 days or more past due and restructured loans ended 2009 at $\$ 18.9$ million, up approximately $\$ 6.2$ million from one year earlier. The ratio of nonperforming loans to total loans increased 21 basis points from the prior year to $0.61 \%$. The ratio of nonperforming assets (which includes other real estate owned, or

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"OREO", in addition to nonperforming loans) to total loans plus OREO increased to $0.66 \%$ at year-end 2009, up 22 basis points from one year earlier. The Company's success at keeping these ratios at favorable levels despite deteriorating economic conditions was the result of continued focus on maintaining strict underwriting standards, and enhanced collection and recovery efforts. Had nonaccrual loans for the year ended December 31, 2009 been current in accordance with their original terms, additional interest income of approximately $\$ 1.0$ million would have been recorded. At year-end 2009, the Company was managing 18 OREO properties with a value of $\$ 1.4$ million, as compared to 18 OREO properties with a value of $\$ 1.1$ million a year earlier. No single property has a carrying value in excess of $\$ 300,000$. This trend also reflects the low level of foreclosure activity in the Company's markets and its specific portfolio in comparison to national markets.

Approximately $17 \%$ of the increase from December 2008 to December 2009 in nonperforming loans is related to the consumer mortgage portfolio. Collateral values of residential properties within the Company's market area are not experiencing the significant declines in values that other parts of the country have encountered. However, the economic slowdown, increased unemployment levels and the resulting pressure on consumers and businesses alike have resulted in higher nonperforming levels. An additional $80 \%$ of the increase in nonperforming loans from December 2008 to December 2009 is related to the business lending portfolio, which is comprised of business loans broadly diversified by industry type. With the economic downturn, certain business' financial performance and position have deteriorated and consequently the level of non-accrual loans has risen. The allowance for loan losses to nonperforming loans ratio, a general measure of coverage adequacy, was $222 \%$ at the end of 2009 compared to $312 \%$ at year-end 2008 and $410 \%$ at December 31, 2007, reflective of the higher level of nonperforming loans.

Members of senior management, special asset officers, and lenders review all delinquent and nonaccrual loans and OREO regularly, in order to identify deteriorating situations, monitor known problem credits and discuss any needed changes to collection efforts, if warranted. Based on the groups consensus, a relationship may be assigned a special assets officer or other senior lending officer to review the loan, meet with the borrowers, assess the collateral and recommend an action plan. This plan could include foreclosure, restructuring the loans, issuing demand letters, or other actions. The Company's larger criticized credits are also reviewed on at least a quarterly basis by senior credit administration, special assets and commercial lending management to monitor their status and discuss relationship management plans. Commercial lending management reviews the entire criticized loan portfolio on a monthly basis.

Total delinquencies, defined as loans 30 days or more past due or in nonaccrual status, finished the current year at $1.48 \%$ of total loans outstanding versus $1.43 \%$ at the end of 2008. As of year-end 2009, total delinquency ratios for commercial loans, consumer loans, and real estate mortgages were $1.66 \%, 1.23 \%$, and $1.53 \%$, respectively. These measures were $1.73 \%, 1.27 \%$ and $1.28 \%$, respectively, as of December 31, 2008. Delinquency levels, particularly in the 30 to 89 days category, tend to be somewhat volatile due to their measurement at a point in time, and therefore management believes that it is useful to evaluate this ratio over a longer period. The average quarter-end delinquency ratio for total loans in 2009 was $1.45 \%$, as compared to an average of $1.20 \%$ in 2008 and $1.04 \%$ in 2007 reflective of the underlying economic conditions during those time periods.

The changes in the allowance for loan losses for the last five years is as follows:
Table 11: Allowance for Loan Losses Activity

| (000's omitted except for ratios) | Years Ended December 31, |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2009 | 2008 | 2007 | 2006 | 2005 |
| Allowance for loan losses at beginning of period | \$39,575 | \$36,427 | \$36,313 | \$32,581 | \$31,778 |
| Charge-offs: |  |  |  |  |  |
| Business lending | 3,324 | 2,516 | 1,088 | 3,787 | 2,639 |
| Consumer mortgage | 498 | 235 | 387 | 344 | 522 |
| Consumer installment | 7,338 | 6,325 | 4,965 | 5,902 | 8,071 |
| Total charge-offs | 11,160 | 9,076 | 6,440 | 10,033 | 11,232 |
| Recoveries: |  |  |  |  |  |
| Business lending | 374 | 478 | 844 | 930 | 730 |
| Consumer mortgage | 28 | 184 | 86 | 107 | 142 |
| Consumer installment | 3,303 | 2,675 | 2,873 | 2,925 | 2,629 |

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| Total recoveries | 3,705 | 3,337 | 3,803 | 3,962 | 3,501 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Net charge-offs | 7,455 | 5,739 | 2,637 | 6,071 | 7,731 |
| Provision for loan losses | 9,790 | 6,730 | 2,004 | 6,585 | 8,534 |
| Allowance on acquired <br> loans (1) | 0 | 2,157 | 747 | 3,218 | 0 |
| Allowance for loan <br> losses at end of period | $\$ 41,910$ | $\$ 39,575$ | $\$ 36,427$ | $\$ 36,313$ | $\$ 32,581$ |

Amount of loans
outstanding at end of period \$3,099,485\$3,136,140\$2,821,055\$2,701,558\$2,411,769
Daily average amount of loans $\quad 3,104,808 \quad 2,934,790 \quad 2,743,804 \quad 2,514,173 \quad 2,374,832$

| Net charge-offs / average |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
| loans outstanding | $0.24 \%$ | $0.20 \%$ | $0.10 \%$ | $0.24 \%$ | $0.33 \%$ |

(1) This addition is attributable to loans acquired from Citizens in 2008, TLNB in 2007, Elmira and ONB in 2006.

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As displayed in Table 11 above, total net charge-offs in 2009 were $\$ 7.5$ million, up $\$ 1.7$ million from the prior year, due to higher levels of charge-offs in all portfolios; business lending, consumer installment and consumer mortgage. Net charge-offs in 2008 were $\$ 3.1$ million higher than 2007's level, principally due to higher levels of charge-offs in the business lending and consumer installment portfolios, partially offset by a decrease in the consumer mortgage portfolio.

Due to the significant increases in average loan balances over time due to acquisition and organic growth, management believes that net charge-offs as a percent of average loans ("net charge-off ratio") offers a more meaningful representation of asset quality trends. The net charge-off ratio for 2009 was up four basis points from 2008 and 14 basis points from 2007's historically low level of $0.10 \%$. Gross charge-offs as a percentage of average loans was $0.36 \%$ in 2009 as compared to $0.31 \%$ in 2008 and $0.23 \%$ in 2007. Continued strong recovery efforts were evidenced by recoveries of $\$ 3.7$ million in 2009, representing $37 \%$ of average gross charge-offs for the latest two years, compared to $43 \%$ in 2008 and $46 \%$ in 2007.

Business loan net charge-offs increased in 2009, totaling $\$ 3.0$ million or $0.28 \%$ of average business loans outstanding versus $\$ 2.0$ million or $0.20 \%$ in 2008, reflective of the general deterioration in economic conditions. Consumer installment loan net charge-offs increased to $\$ 4.0$ million this year from $\$ 3.7$ million in 2008, with a net charge-off ratio of $0.40 \%$ in both years. Consumer mortgage net charge-offs increased $\$ 0.4$ million to $\$ 0.5$ million in 2009, and the net charge-off ratio increased four basis points to $0.05 \%$.

Management continually evaluates the credit quality of the Company's loan portfolio and conducts a formal review of the allowance for loan losses adequacy on a quarterly basis. The two primary components of the loan review process that are used to determine proper allowance levels are specific and general loan loss allocations. Measurement of specific loan loss allocations is typically based on expected future cash flows, collateral values and other factors that may impact the borrower's ability to pay. Impaired loans greater than $\$ 0.5$ million are evaluated for specific loan loss allocations. Consumer mortgages and consumer installment loans are considered smaller balance homogeneous loans and are evaluated collectively. The Company considers a loan to be impaired when, based on current information and events, it is probable that the Company will be unable to collect all amounts according to the contractual terms of the loan agreement or the loan is delinquent 90 days or more.

The second component of the allowance establishment process, general loan loss allocations, is composed of two calculations that are computed on the four main loan segments: business lending, consumer direct, consumer indirect and residential real estate. The first calculation determines an allowance level based on the latest eight years of historical net charge-off data for each loan category (commercial loans exclude balances with specific loan loss allocations). The second calculation is qualitative and takes into consideration eight qualitative environmental factors: levels and trends in delinquencies and impaired loans; levels of and trends in charge-offs and recoveries; trends in volume and terms of loans; effects of any changes in risk selection and underwriting standards, and other changes in lending policies, procedure, and practices; experience, ability, and depth of lending management and other relevant staff; national and local economic trends and conditions; industry condition; and effects of changes in credit concentrations. The allowance levels computed from the specific and general loan loss allocation methods are combined with unallocated allowances, if any, to derive the required allowance for loan losses to be reflected on the Consolidated Statement of Condition. As it has in prior periods, the Company strives to refine and enhance its loss evaluation and estimation processes continually. In 2009, the Company developed and utilized more granular historical loss factors on a portfolio specific basis, as well as enhanced its use of both Company specific and macro economic qualitative factors. These enhancements did not result in a significant change to the determined reserve levels.

The loan loss provision is calculated by subtracting the previous period allowance for loan losses, net of the interim period net charge-offs, from the current required allowance level. This provision is then recorded in the income statement for that period. Members of senior management and the Audit Committee of the Board of Directors review

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the adequacy of the allowance for loan losses quarterly. Management is committed to continually improving the credit assessment and risk management capabilities of the Company and has dedicated the resources necessary to ensure advancement in this critical area of operations.

The allowance for loan losses increased to $\$ 41.9$ million at year-end 2009 from $\$ 39.6$ million at the end of 2008. The $\$ 2.3$ million increase was primarily due to the higher levels of delinquent and nonperforming loans. The allowance level was also impacted by the decreased proportion of low-risk consumer mortgage and home equity loans in the overall loan portfolio, as a result of the sale of a majority of the consumer mortgages originated in 2009 , a decline in home equity balances and organic growth in business loans. The ratio of the allowance for loan losses to total loans increased nine basis points to $1.35 \%$ for year-end 2009 as compared to $1.26 \%$ for 2008 and $1.29 \%$ for 2007. Management believes the year-end 2009 allowance for loan losses to be adequate in light of the probable losses inherent in the Company's loan portfolio.

The loan loss provision of $\$ 9.8$ million in 2009 increased by $\$ 3.1$ million as a result of management's assessment of the probable losses in the loan portfolio, as discussed above. The loan loss provision as a percentage of average loans was $0.32 \%$ in 2009 as compared to $0.23 \%$ in 2008 and $0.07 \%$ in 2007 . The loan loss provision was $131 \%$ of net charge-offs this year versus $117 \%$ in 2008 and $76 \%$ in 2007 , reflective of assessed risk in the portfolio rising at a faster pace than realized losses.

The following table sets forth the allocation of the allowance for loan losses by loan category as of the dates indicated, as well as the percentage of loans in each category to total loans. This allocation is based on management's assessment, as of a given point in time, of the risk characteristics of each of the component parts of the total loan portfolio and is subject to changes when the risk factors of each component part change. The allocation is not indicative of either the specific amounts of the loan categories in which future charge-offs may be taken, nor should it be taken as an indicator of future loss trends. The allocation of the allowance to each category does not restrict the use of the allowance to absorb losses in any category.

Table 12: Allowance for Loan Losses by Loan Type


As demonstrated in Table 12 above and discussed previously, business lending by its nature carries higher credit risk than consumer mortgage or consumer installment loans, and as a result a disproportionate amount of the allowance for loan losses is deemed necessary for this portfolio. As in prior years, the unallocated allowance is maintained for inherent losses in the portfolio not reflected in the historical loss ratios, model imprecision, and for acquired loan portfolios in the process of being fully integrated at year-end. The unallocated allowance decreased from $\$ 7.0$ million in 2007 to $\$ 5.3$ million in 2008 to $\$ 3.2$ million in 2009. The declines in the unallocated portion of the allowance, as well as changes in year-over-year allowance allocations reflect management's continued refinement of its loss estimation techniques. However, given the inherent imprecision in the many estimates used in the determination of the allocated portion of the allowance, management deliberately remained cautious and conservative in establishing the overall allowance for loan losses. Management considers the allocated and unallocated portions of the allowance for loan losses to be prudent and reasonable. Furthermore, the Company's allowance is general in nature and is available to absorb losses from any loan category.

## Funding Sources

The Company utilizes a variety of funding sources to support the earning asset base as well as to achieve targeted growth objectives. Overall funding is comprised of three primary sources that possess a variety of maturity, stability, and price characteristics: deposits of individuals, partnerships and corporations (IPC deposits), collateralized municipal deposits (public funds), and external borrowings.

The average daily amount of deposits and the average rate paid on each of the following deposit categories are summarized below for the years indicated:

Table 13: Average Deposits

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| (000's omitted, except rates) | Average Balance | Average Rate Paid | Average Balance | Average <br> Rate <br> Paid | Average Balance | Average Rate Paid |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Noninterest checking deposits | \$686,692 | 0.00\% | \$581,271 | 0.00\% | \$566,981 | 0.00\% |
| Interest checking deposits | 642,572 | 0.28\% | 508,076 | 0.43\% | 440,855 | 0.58\% |
| Regular savings deposits | 481,655 | 0.26\% | 458,270 | 0.44\% | 457,681 | 0.83\% |
| Money market deposits | 710,911 | 1.18\% | 398,306 | 1.72\% | 329,911 | 2.20\% |
| Time deposits | 1,325,598 | 82.59\% | 1,360,2753 | 3.82\% | 1,457,7684 | 4.39\% |
| Total deposits | \$3,847,428 | 1.19\% | \$3,306,198 | 1.91\% | \$3,253,196 | 2.39\% |

As displayed in Table 13 above, total average deposits for 2009 equaled $\$ 3.85$ billion, up $\$ 541.2$ million or $16 \%$ from the prior year. Excluding the average deposits acquired from the Citizens branch acquisition, average deposits increased $\$ 67.0$ million or $2.1 \%$. Consistent with the Company's focus on expanding core account relationships and reducing higher cost time deposits, average core deposit balances, excluding the Citizens acquisition, grew $\$ 257.5$ million or $14 \%$ as compared to 2008 while time deposits were allowed to decline $\$ 190.5$ million or $14 \%$. Average deposits in 2008 were up $\$ 53.0$ million or $1.6 \%$ from 2007. Excluding the average deposits acquired from the Citizens branch and TLNB acquisitions, average deposits decreased $\$ 49.8$ million or $1.6 \%$.

The Company's funding composition continues to benefit from a high level of non-public deposits, which reached an all-time high in 2009 with an average balance of $\$ 3.53$ billion, an increase of $\$ 450.5$ million or $15 \%$ over the comparable 2008 period. The Citizens branch acquisition accounted for $\$ 421.9$ million of additional non-public deposits. Non-public, non-time deposits are frequently considered to be a bank's most attractive source of funding because they are generally stable, do not need to be collateralized, have a relatively low cost, and provide a strong customer base for which a variety of loan, deposit and other financial service-related products can be sold.

Full-year average deposits of local municipalities increased $\$ 90.8$ million or $40 \%$ during 2009, with the Citizens branch acquisition accounting for $\$ 52.4$ million of the growth in municipal deposits and the remaining increase derived from organic deposit growth. Municipal deposit balances tend to be more volatile than non-public deposits because they are heavily impacted by the seasonality of tax collection and fiscal spending patterns, as well as the longer-term financial position of the local government entities, which can change significantly from year to year. The Company is required to collateralize all local government deposits in excess of FDIC coverage with marketable securities from its investment portfolio. Because of this stipulation, as well as the competitive bidding nature of this product, management considers municipal time deposit funding to be similar to external borrowings and thus prices these products on a consistent basis.

The mix of average deposits in 2009 changed in comparison to 2008. The weighting of non-time (interest checking, noninterest checking, savings and money market accounts) increased from their 2008 levels, while time deposits' weighting decreased. This change in deposit mix reflects the Company's focus on expanding core account relationships and reducing higher cost time deposits. The average balance for time deposit accounts decreased from $38.8 \%$ of the total deposits in 2008 to $30.9 \%$ of total deposits this year. Average core deposit balances increased from $61.2 \%$ of the total deposits in 2008 to $69.1 \%$ of total deposits this year. This shift in mix, combined with lower average interest rates in all interest-bearing deposit product categories caused the cost of interest bearing deposits to decline to $1.45 \%$ in 2009, as compared to $2.31 \%$ in 2008 and $2.89 \%$ in 2007.

The remaining maturities of time deposits in amounts of $\$ 100,000$ or more outstanding as of December 31 are as follows:

Table 14: Time Deposit $>\$ 100,000$ Maturities

| (000's omitted) | 2009 | 2008 |
| :---: | :---: | :---: |
| Less than three months | \$65,788\$114,842 |  |
| Three months to six months | 62,629 | 82,037 |
| Six months to one year | 66,849 | 67,924 |
| Over one year | 55,162 | 64,516 |
| Total | \$250,428\$329,319 |  |

External borrowings are defined as funding sources available on a national market basis, generally requiring some form of collateralization. Borrowing sources for the Company include the Federal Home Loan Bank of New York and Federal Reserve Bank of New York, as well as access to the repurchase market through established relationships
with primary market security dealers. The Company also had approximately $\$ 102$ million in fixed and floating-rate subordinated debt outstanding at the end of 2009 that is held by unconsolidated subsidiary trusts. In the first quarter of 2008, the Company elected to redeem early $\$ 25$ million of variable-rate trust preferred securities. The Company also elected to redeem early $\$ 30$ million of fixed-rate trust preferred securities in January 2007. In December 2006, the Company completed a sale of $\$ 75$ million of trust preferred securities. The securities mature on December 15, 2036 and carry an annual rate equal to the three-month LIBOR rate plus $1.65 \%$. The Company used the net proceeds of the offering for general corporate purposes including the early call of the $\$ 30$ million of fixed-rate trust preferred securities. At the time of the offering, the Company also entered into an interest rate swap agreement to convert the variable rate trust preferred securities into a fixed rate obligation for a term of five years at a fixed rate of $6.43 \%$.

As shown in Table 15 at year-end 2009 external borrowings totaled $\$ 856.8$ million, a decrease of $\$ 5.8$ million from 2008. External borrowings averaged $\$ 859.2$ million or $18 \%$ of total funding sources for all of 2009 as compared to $\$ 901.9$ million or $21 \%$ of total funding sources for 2008 . The decrease in this ratio was primarily attributable to the net liquidity from the Citizen branch acquisition and strong organic deposit growth throughout the year was used to eliminate short-term borrowings.

As displayed in Table 3 on page 22, the overall mix of funding has shifted in 2009. The percentage of funding derived from deposits increased to $82 \%$ in 2009 from $79 \%$ in 2008 and $80 \%$ in 2007. Average FHLB borrowings decreased slightly during 2009, while average deposits increased from both the Citizen acquisition and organic growth. Average FHLB borrowings increased during 2008 in order to supplement the funding of strong organic loan growth and provide temporary financing for investment purchases made in advance of the significant amount of liquidity that was provided by the Citizens branch acquisition. In addition, drastically lower short-term external borrowing rates in the latter part of 2008 made this funding alternative more attractive in comparison to other sources such as time deposits, a very different environment than that experienced in 2006 and 2007. In 2007, the Company took advantage of improving spreads between short-term convertible advances and certain short-term investment opportunities. This strategy not only produced positive net interest income, but it also served to demonstrate the Company's ability to freely access liquidity sources despite tightened credit market conditions. At December 31, 2009 average external borrowings declined $\$ 42.8$ million from the end of the prior year, as a portion of the new liquidity from the branch acquisition was used to eliminate short-term obligations.

The following table summarizes the outstanding balance of borrowings of the Company as of December 31:
Table 15: Borrowings

| (000's omitted, except rates) | 2009 | 2008 | 2007 |
| :---: | :---: | :---: | :---: |
| Federal funds purchased | \$0 | \$0 | \$27,285 |
| Federal Home Loan Bank advances | 754,739 | 760,471 | 774,193 |
| Commercial loans sold with recourse | 10 | 36 | 52 |
| Capital lease obligation | 30 | 51 | 74 |
| Subordinated debt held by unconsolidated subsidiary trusts | 101,999 | 101,975 | 127,724 |
| Balance at end of period | \$856,778 | \$862,533 | \$929,328 |
| Daily average during the year | \$859,155 | \$901,909 | 820,546 |
| Maximum month-end balance | \$862,466\$1 | 1,080,663 | \$948,466 |
| Weighted-average rate during the year | 4.37\% | 4.35\% | 5.19\% |
| Weighted-average year-end rate | 3.88\% | 4.13\% | 4.58\% |

The following table shows the contractual maturities of various obligations as of December 31, 2009:
Table 16: Maturities of Contractual Obligations

|  |  | Maturing M | Maturing |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | After | After |  |  |
|  | Maturing | One | Three |  |  |
|  |  |  | Years |  |  |
|  | Within One | Year but | but | Maturing |  |
|  | Year | Within | Within | After |  |
|  |  | Three | Five | Five |  |
| (000's omitted) | Or Less | Years | Years | Years | Total |
| Federal Home Loan Bank advances | \$26,125 | \$0 | \$614 | \$ 728,000 | \$754,739 |
| Subordinated debt held by | 0 | 0 |  | 101,999 | 101,999 |

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| Commercial loans sold with recourse | 0 | 0 | 30 | 0 | 30 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Purchase obligations, primarily premises and equipment | 4,300 | 0 | 0 | 0 | 4,300 |
| Capital lease obligation | 0 | 10 | 0 | 0 | 10 |
| Operating leases | 4,039 | 6,571 | 3,748 | 4,886 | 19,244 |
| Unrecognized tax benefits | 552 | 0 | 156 | 0 | 708 |
| Total | \$35,016 | \$6,581 | \$4,548 | 4,885 | 881,030 |

## Financial Instruments with Off-Balance Sheet Risk

The Company is a party to financial instruments with off-balance-sheet risk in the normal course of business to meet the financing needs of its customers. These financial instruments consist primarily of commitments to extend credit and standby letters of credit. Commitments to extend credit are agreements to lend to customers, generally having fixed expiration dates or other termination clauses that may require payment of a fee. These commitments consist principally of unused commercial and consumer credit lines. Standby letters of credit generally are contingent upon the failure of the customer to perform according to the terms of an underlying contract with a third party. The credit risks associated with commitments to extend credit and standby letters of credit are essentially the same as that involved with extending loans to customers and are subject to normal credit policies. Collateral may be obtained based on management's assessment of the customer's creditworthiness. The fair value of these commitments is immaterial for disclosure.

The contract amount of these off-balance sheet financial instruments as of December 31 is as follows:

Table 17: Off-Balance Sheet Financial Instruments

| $(000 ' s$ |  |  |
| :--- | ---: | :--- |
| omitted) | 2009 | 2008 |
| Commitments <br> to extend |  |  |
| credit | $\$ 573,179$ | $\$ 523,017$ |
| Standby <br> letters of <br> credit |  |  |
| Total | $\$ 592,300 \$ 536,226$ |  |

## Investments

The objective of the Company's investment portfolio is to hold low-risk, high-quality earning assets that provide favorable returns and provide another effective tool to actively manage its asset/liability position in order to maximize future net interest income opportunities. This must be accomplished within the following constraints: (a) implementing certain interest rate risk management strategies which achieve a relatively stable level of net interest income; (b) providing both the regulatory and operational liquidity necessary to conduct day-to-day business activities; (c) considering investment risk-weights as determined by the regulatory risk-based capital guidelines; and (d) generating a favorable return without undue compromise of the other requirements.

The book value of the Company's investment portfolio increased $\$ 99.4$ million to $\$ 1.474$ billion at year-end 2009. Average investment balances including cash equivalents (book value basis) for 2009 increased $\$ 315.7$ million or $23 \%$ versus the prior year. Investment interest income in 2009 was $\$ 0.3$ million or $0.4 \%$ higher than the prior year as a result of the higher average balances in the portfolio, partially offset by a 108-basis point decrease in the average investment yield from $5.81 \%$ to $4.73 \%$. This was primarily due to increased holdings of lower yielding cash instruments as the Company maintains a liquid position in anticipation of improved investment opportunities in future periods.

In 2008 cash flows from maturing investments were used to fund loan growth rather than be reinvested at unfavorable market rates in the first half of the year. In the latter half of the year, the Company took advantage of favorable market conditions to purchase investments in advance of the liquidity provided by the Citizens branch acquisition in November 2008. Throughout 2009, cash equivalents remained above historical levels, as the Company maintained
the liquidity provided in the Citizens acquisition and organic deposit growth in anticipation of improved investment opportunities in future periods. A portion of the liquidity generated was deployed during 2009 through the purchase of $\$ 463.7$ million of securities, principally GNMA mortgage-backed, obligations of state and political subdivisions and U.S. Treasury Notes.

Other than the pooled trust preferred securities discussed below, the investment portfolio has limited credit risk due to the composition continuing to heavily favor U.S. Agency debentures, U.S. Agency mortgage-backed pass-throughs, U.S. Agency CMOs and municipal bonds. The U.S. Agency debentures, U.S. Agency mortgage-backed pass-throughs and U.S. Agency CMOs are all AAA-rated (highest possible rating). The majority of the municipal bonds are AA-rated. The portfolio does not include any private label mortgage backed securities (MBSs) or private label collateralized mortgage obligations (CMOs). The overall mix of securities within the portfolio over the last year has changed, with an increase in the proportion of mortgage-backed securities and a decrease in the proportion of U.S. Treasury and agency securities and small decreases in all other security categories.

Seventy-seven percent of the investment portfolio was classified as available-for-sale at year-end 2009 versus $94 \%$ at the end of 2008 due to the purchase of $\$ 369.4$ million of securities that were categorized as held to maturity. The net pre-tax market value gain over book value for the available-for-sale portfolio as of December 31, 2009 was $\$ 12.7$ million, down $\$ 7.3$ million from one year earlier. This decrease is indicative of the interest rate movements and changing spreads during the respective time periods and the changes in the size and composition of the portfolio.

The following table sets forth the amortized cost and market value for the Company's investment securities portfolio:
Table 18: Investment Securities

| (000's omitted) | 2009 |  | 2008 |  | 2007 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amortized Cost/Book Value | Fair <br> Value | Amortized Cost/Book Value | Fair <br> Value | Amortized Cost/Book Value | Fair <br> Value |
| U.S. Treasury and agency securities | \$153,761 | \$155,408 | \$61,910 | \$64,268 | \$127,055 | \$127,382 |
| Government agency mortgage-backed securities | 112,162 | 114,125 | 0 | 0 | 0 | 0 |
| Obligations of state and political subdivisions | 69,939 | 71,325 | 15,784 | 16,004 | 6,207 | 6,289 |
| Other securities | 74 | 74 | 101 | 101 | 76 | 76 |
| Total held-to-maturity portfolio | 335,936 | 340,932 | 77,795 | 80,373 | 133,338 | 133,747 |
| Available-for-Sale Portfolio: |  |  |  |  |  |  |
| U.S. Treasury and agency securities | 302,430 | 321,740 | 382,301 | 411,783 | 432,832 | 438,526 |
| Obligations of state and political subdivisions | 462,161 | 475,410 | 538,008 | 547,939 | 532,431 | 543,963 |
| Corporate debt securities | 35,561 | 37,117 | 35,596 | 35,152 | 40,457 | 40,270 |
| Government agency collateralized mortgage obligations | 10,917 | 11,484 | 25,464 | 25,700 | 34,451 | 34,512 |
| Pooled trust preferred securities | 71,002 | 44,014 | 72,535 | 49,865 | 73,089 | 72,300 |
| Government agency mortgage-backed securities | 201,361 | 206,407 | 188,560 | 192,054 | 72,655 | 73,525 |
| Marketable equity securities | 379 | 375 | 393 | 393 | 407 | 407 |
| Available-for-sale portfolio | 1,083,811 | 1,096,547 | 1,242,857 | 1,262,886 | 1,186,322 | 1,203,503 |
| Net unrealized gain on available-for-sale portfolio | 12,736 | 0 | 20,029 | 0 | 17,181 | 0 |
| Total available-for-sale portfolio | 1,096,547 | 1,096,547 | 1,262,886 | 1,262,886 | 1,203,503 | 1,203,503 |
| Other Securities: |  |  |  |  |  |  |
| Federal Home Loan Bank common stock | 38,410 | 38,410 | 38,056 | 38,056 | 39,770 | 39,770 |
| Federal Reserve Bank common stock | 12,378 | 12,378 | 12,383 | 12,383 | 10,582 | 10,582 |
| Other equity securities | 3,856 | 3,856 | 3,891 | 3,891 | 4,679 | 4,679 |
| Total other securities | 54,644 | 54,644 | 54,330 | 54,330 | 55,031 | 55,031 |

Included in the available-for-sale portfolio, as detailed in Table 18, are pooled trust preferred, class A-1 securities with a current par value of $\$ 72.7$ million and unrealized losses of $\$ 27.0$ million at December 31, 2009. The underlying collateral of these assets is principally trust-preferred securities of smaller regional banks and insurance companies. The Company's securities are in the super senior cash flow tranche of the investment pools. All other tranches in these pools will incur losses before this tranche is impacted. An additional $33 \%-41 \%$ of the underlying collateral would have to be in deferral or default concurrently to result in the non-receipt of contractual cash flows. The market for these securities at December 31, 2009 is not active and markets for similar securities are also not active. The inactivity was evidenced first by a significant widening of the bid-ask spread in the brokered markets in which these securities trade and then by a significant decrease in the volume of trades relative to historical levels.

The fair value of these securities was determined using a discounted cash flow model that incorporated market estimates of interest rates and volatility, as well as, observable quoted prices for similar assets in markets that have not been active. These assumptions may have a significant effect on the reported fair values. The use of different assumptions, as well as changes in market conditions, could result in materially different fair values.

The Company does not consider these investments to be other-than temporarily impaired as of December 31, 2009. In determining if unrealized losses are other-than-temporary, management considers the following factors: the length of time and extent that fair value has been less than cost, the financial condition and near term prospects of the issuers, any external credit ratings, the level of excess cash flows generated from the underlying collateral supporting the principal and interest payments of the debt securities, the level of credit enhancement provided by the structure, and the Company's ability and intent to hold the security for a period sufficient to allow for any anticipated recovery in fair value. A detailed review of the pooled trust preferred securities was completed. This review included an analysis of collateral reports, a cash flow analysis, including varying degrees of projected deferral/default scenarios, and a review of various financial ratios of the underlying issuers. Based on the analysis performed, significant further deferral/defaults and further erosion in other underlying performance conditions would have to exist before the Company would incur a loss. Therefore, the Company determined an other than temporary impairment did not exist at December 31, 2009. To date, the Company has received all scheduled principal and interest payments and expects to fully collect all future contractual principal and interest payments. The Company does not intend to sell the underlying securities. These securities represent less than $1 \%$ of the Company's average earning assets for the year ending December 31, 2009 and, thus, are not relied upon for meeting the daily liquidity needs of the Company. Subsequent changes in market or credit conditions could change those evaluations.

Table 19: Pooled Trust Preferred Securities as of December 31, 2009

| (000's omitted) | $\begin{gathered} \text { PreTSL } \\ \text { XXVI } \end{gathered}$ | PreTSL XXVII | PreTSL <br> XXVIII |
| :---: | :---: | :---: | :---: |
| Single issuer or pooled | Pooled | Pooled | Pooled |
| Class | A-1 | A-1 | A-1 |
| Book value at 12/31/09 | \$22,986 | \$23,606 | \$24,409 |
| Fair value at 12/31/09 | 14,102 | 14,514 | 15,398 |
| Unrealized loss at 12/31/09 | \$8,884 | \$9,092 | \$9,011 |
| Rating <br> (Moody's/Fitch/S\&P) | (Ba1/A/BB) | (A3/AA/BBB-) | (A3/A/BBB-) |
| Number of depository institutions/companies in issuance | 64/74 | 42/49 | 45/56 |
| Deferrals and defaults as a percentage of collateral | 25.0\% | 21.2\% | 16.1\% |
| Excess subordination | 30.2\% | 35.2\% | 38.6\% |

The following table sets forth as of December 31, 2009, the maturities of investment securities and the weighted-average yields of such securities, which have been calculated on the cost basis, weighted for scheduled maturity of each security:

Table 20: Maturities of Investment Securities

| Maturing Maturing |  |  |  |
| :---: | :---: | :---: | :---: |
| Maturing | After One | After |  |
| Five |  |  |  |$\quad$ Total


| (000's omitted, except rates) | One Year or Less | Within <br> Five Years | Within Ten Years | After <br> Ten Years | Cost/Book Value |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Held-to-Maturity Portfolio: |  |  |  |  |  |
| U.S. Treasury and agency securities | \$0 | \$47,399\$106,362 |  | \$0 | \$153,761 |
| Mortgage-backed securities(2) | 0 | 0 |  | 112,162 | 112,162 |
| Obligations of state and political subdivisions | 14,303 | 1,307 | 1,263 | 53,066 | 69,939 |
| Other securities | 0 | 44 | 30 | 0 | 74 |
| Held-to-maturity portfolio | \$14,303 | \$48,750\$ | \$107,655 | \$165,228 | \$335,936 |
| Weighted-average yield (1) | 3.37\% | 3.38\% | 3.46\% | 3.07\% | 3.25\% |
| Available-for-Sale Portfolio: |  |  |  |  |  |
| U.S. Treasury and agency securities | \$14,447 |  | \$80,687\$155,672 | \$51,624 | \$302,430 |
| Obligations of state and political subdivisions | 24,034 | 136,265 | 160,596 | 141,266 | 462,161 |
| Pooled trust preferred | 0 | 0 | 0 | 71,002 | 71,002 |
| Corporate debt securities | 9,998 | 15,581 | 9,982 | 0 | 35,561 |
| Collateralized mortgage obligations (2) | 2,004 | 0 | 8,003 | 910 | 10,917 |
| Mortgage-backed securities (2) | 20 | 156 | 5,140 | 196,045 | 201,361 |
| Available-for-sale portfolio | \$50,503 | \$232,689 \$ | \$339,393 | \$460,847 | \$1,083,432 |
| Weighted-average yield (1) | 4.07\% | 4.30\% | 4.80\% | 4.40\% | 4.49\% |

(1) Weighted-average yields are an arithmetic computation of income (not fully tax-equivalent adjusted) divided by average balance; they may differ from the yield to maturity, which considers the time value of money.
(2) Mortgage-backed securities and collateralized mortgage obligations are listed based on the contractual maturity. Actual maturities will differ from contractual maturities because borrowers may have the right to call or prepay certain obligations with or without penalties.

## Impact of Inflation and Changing Prices

The Company's financial statements have been prepared in terms of historical dollars, without considering changes in the relative purchasing power of money over time due to inflation. Unlike most industrial companies, virtually all of the assets and liabilities of a financial institution are monetary in nature. As a result, interest rates have a more significant impact on a financial institution's performance than the effect of general levels of inflation. Interest rates do not necessarily move in the same direction or in the same magnitude as the prices of goods and services. Notwithstanding this, inflation can directly affect the value of loan collateral, in particular real estate.

## New Accounting Pronouncements

See "New Accounting Pronouncements" Section of Note A of the notes to the consolidated financial statements on page 55 for additional accounting pronouncements.

## Forward-Looking Statements

This document contains comments or information that constitute forward-looking statements (within the meaning of the Private Securities Litigation Reform Act of 1995), which involve significant risks and uncertainties. Actual results may differ materially from the results discussed in the forward-looking statements. Moreover, the Company's plans, objectives and intentions are subject to change based on various factors (some of which are beyond the Company's control). Factors that could cause actual results to differ from those discussed in the forward-looking statements include: (1) risks related to credit quality, interest rate sensitivity and liquidity; (2) the strength of the U.S. economy in general and the strength of the local economies where the Company conducts its business; (3) the effect of, and changes in, monetary and fiscal policies and laws, including interest rate policies of the Board of Governors of the Federal Reserve System; (4) inflation, interest rate, market and monetary fluctuations; (5) the timely development of new products and services and customer perception of the overall value thereof (including features, pricing and quality) compared to competing products and services; (6) changes in consumer spending, borrowing and savings habits; (7) technological changes; (8) the implementation of the new core processing system; (9) any acquisitions or mergers that might be considered or consummated by the Company and the costs and factors associated therewith; (10) the ability to maintain and increase market share and control expenses; (11) the effect of changes in laws and regulations (including laws and regulations concerning taxes, banking, securities and insurance) and accounting principles generally accepted in the United States; (12) changes in the Company's organization, compensation and benefit plans and in the availability of, and compensation levels for, employees in its geographic markets; (13) the costs and effects of litigation and of any adverse outcome in such litigation; (14) other risk factors outlined in the Company's filings with the Securities and Exchange Commission from time to time; and (15) the success of the Company at managing the risks of the foregoing.

The foregoing list of important factors is not exclusive. Such forward-looking statements speak only as of the date on which they are made and the Company does not undertake any obligation to update any forward-looking statement, whether written or oral, to reflect events or circumstances after the date on which such statement is made. If the Company does update or correct one or more forward-looking statements, investors and others should not conclude that the Company will make additional updates or corrections with respect thereto or with respect to other forward-looking statements.

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Item 7A. Quantitative and Qualitative Disclosures about Market Risk

## Market Risk

Market risk is the risk of loss in a financial instrument arising from adverse changes in market rates, prices or credit risk. Credit risk associated with the Company's loan portfolio has been previously discussed in the asset quality section of Management's Discussion and Analysis of Financial Condition and Results of Operations starting on page 32. Management believes that the tax risk of the Company's municipal investments associated with potential future changes in statutory, judicial and regulatory actions is minimal. Other than the pooled trust preferred securities discussed beginning on page 39, the Company has a minimal amount of credit risk in the remainder of its investment portfolio because over three quarters of the remaining fixed-income securities in the portfolio are AA or higher rated. The Company does not have any material foreign currency exchange rate risk exposure. Therefore, almost all the market risk in the investment portfolio is related to interest rates.

The ongoing monitoring and management of both interest rate risk and liquidity, in the short and long term time horizons is an important component of the Company's asset/liability management process, which is governed by limits established in the policies reviewed and approved annually by the Board of Directors. The Board of Directors delegates responsibility for carrying out the policies to the Loan Asset/Liability Committee ("ALCO"), which meets each month. The committee is made up of the Company's senior management as well as regional and line-of-business managers who oversee specific earning asset classes and various funding sources.

## Asset/Liability Management

The primary objective of the Company's asset/liability management process is to maximize earnings and return on capital within acceptable levels of risk. As the Company does not believe it is possible to reliably predict future interest rate movements, it has maintained an appropriate process and set of measurement tools that enable it to identify and quantify sources of interest rate risk in varying rate environments. The primary tools used by the Company in managing interest rate risk are the income simulation model and economic value of equity modeling.

## Interest Rate Risk

Interest rate risk ("IRR") can result from: the timing differences in the maturity/repricing of an institution's assets, liabilities, and off-balance sheet contracts; the effect of embedded options, such as loan prepayments, interest rate caps/floors, and deposit withdrawals; and differences in the behavior of lending and funding rates, sometimes referred to as basis risk. An example of basis risk would occur if floating rate assets and liabilities, with otherwise identical repricing characteristics, were based on market indexes that were imperfectly correlated.

Given the potential types and differing related characteristics of IRR, it is important that the Company maintain an appropriate process and set of measurement tools that enable it to identify and quantify its primary sources of IRR. The Company also recognizes that effective management of IRR includes an understanding of when potential adverse changes in interest rates will flow through the income statement. Accordingly, the Company will manage its position so that it monitors its exposure to net interest income over both a one year planning horizon and a longer-term strategic horizon.

It is the Company's objective to manage its exposure to interest rate risk, bearing in mind that it will always be in the business of taking on rate risk and that rate risk immunization is not possible. Also, it is recognized that as exposure to interest rate risk is reduced, so too may net interest margin be reduced.

## Income Simulation

Income simulation is tested on a wide variety of balance sheet and treasury yield curve scenarios. The simulation projects changes in net interest income, which are caused by the effect of changes in interest rates. The model requires management to make assumptions about how the balance sheet is likely to evolve through time in different

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interest rate environments. Loan and deposit growth rate assumptions are derived from management's outlook, as are the assumptions used for new loan yields and deposit rates. Loan prepayment speeds are based on a combination of current industry averages and internal historical prepayments. Balance sheet and yield curve assumptions are analyzed and reviewed by the ALCO Committee regularly.

The following table reflects the Company's one-year net interest income sensitivity, using December 31, 2009 asset and liability levels as a starting point.

The prime rate and federal funds rates are assumed to move up 200 basis points over a 12 -month period while moving the long end of the treasury curve to spreads over federal funds that are more consistent with historical norms. Deposit rates are assumed to move in a manner that reflects the historical relationship between deposit rate movement and changes in the federal funds rate, generally reflecting $10 \%-65 \%$ of the movement of the federal funds rate.

Cash flows are based on contractual maturity, optionality and amortization schedules along with applicable prepayments derived from internal historical data and external sources.

| Net Interest Income Sensitivity Model |  |
| :--- | :---: |
|  | Calculated increase <br> (decrease) in Projected <br> Net Interest Income at <br> December 31 |
|  | 2009 |
| Changes in |  |
| Interest Rates <br> +200 basis <br> points <br> 0 basis points <br> (normalized <br> yield curve) | $\$ 5,757,000 \quad \$ 2,261,000$ |

In the 2009 and 2008 models, the rising rate environment reflects an increase in net interest income ("NII") from a flat rate environment while there is interest rate risk exposure if rates were to move to a historical normalized yield curve. The increase in a rising rate environment is largely due to slower investment cash flows, a higher reinvestment rate and the repricing of assets to higher rates offset by the increase of liability rates. Over a longer time period the growth in NII improves significantly in a rising rate environment as lower yielding assets mature and are replaced at higher rates.

For the 2009 and 2008 models, the Bank continues to show interest rate risk exposure if the yield curve shifts to a normalized level despite Fed Funds trading at a range of $0-25$ basis points. In the 0 basis point model (normalized yield curve), longer-term rates are lowered to levels more consistent with historical norms. In this model, net interest income declines during the first twelve months as investment cash flows increase, assets reprice to lower rates and corresponding liabilities are assumed to remain constant. Despite Federal Funds trading near 0\%, the Company believes long-term treasury rates could potentially fall further, and thus, the (normalized yield curve) model tests the impact of this lower treasury rate scenario.

The analysis does not represent a Company forecast and should not be relied upon as being indicative of expected operating results. These hypothetical estimates are based upon numerous assumptions including: the nature and timing of interest rate levels (including yield curve shape); prepayments on loans and securities; deposit decay rates; pricing decisions on loans and deposits; reinvestment/replacement of asset and liability cash flows; and other factors. While the assumptions are developed based upon current economic and local market conditions, the Company cannot make any assurances as to the predictive nature of these assumptions, including how customer preferences or competitor influences might change. Furthermore, the sensitivity analysis does not reflect actions that ALCO might take in responding to or anticipating changes in interest rates.

Management uses a "value of equity" model to supplement the modeling technique described above. Those supplemental analyses are based on discounted cash flows associated with on and off-balance sheet financial instruments. Such analyses are modeled to reflect changes in interest rates and shifts in the maturity curve of interest rates and provide management with a long-term interest rate risk metric.

Item 8. Financial Statements and Supplementary Data
The following consolidated financial statements and independent auditor's reports of Community Bank System, Inc. are contained on pages 45 through 82 of this item.

- Consolidated Statements of Condition,

December 31, 2009 and 2008

- Consolidated Statements of Income,

Years ended December 31, 2009, 2008, and 2007

- Consolidated Statements of Changes in Shareholders' Equity, Years ended December 31, 2009, 2008, and 2007
- Consolidated Statements of Comprehensive Income,

Years ended December 31, 2009, 2008, and 2007

- Consolidated Statements of Cash Flows,

Years ended December 31, 2009, 2008, and 2007

- Notes to Consolidated Financial Statements,

December 31, 2009

- Management's Report on Internal Control Over Financial Reporting
- Report of Independent Registered Public Accounting Firm

Quarterly Selected Data (Unaudited) for 2009 and 2008 are contained on page 83.

44

COMMUNITY BANK SYSTEM, INC.
CONSOLIDATED STATEMENTS OF CONDITION
(In Thousands, Except Share Data)

|  | December 31, |  |
| :---: | :---: | :---: |
|  | 2009 | 2008 |
| Assets: |  |  |
| Cash and cash equivalents | \$361,876 | \$213,753 |
| Available-for-sale investment securities (cost of \$1,083,811 and $\$ 1,242,857$ respectively) | 1,096,547 | 1,262,886 |
| Held-to-maturity investment securities (fair value of $\$ 340,932$ and $\$ 80,373$ ) | 335,936 | 77,795 |
| Other securities, at cost | 54,644 | 54,330 |
| Total investment securities | 1,487,127 | 1,395,011 |
| Loans held for sale | 1,779 |  |
| Loans | 3,099,485 | 3,136,140 |
| Allowance for loan losses | $(41,910)$ | $(39,575)$ |
| Net loans | 3,057,575 | 3,096,565 |
| Core deposit intangibles, net | 15,933 | 22,340 |
| Goodwill | 297,692 | 301,149 |
| Other intangibles, net | 4,046 | 5,135 |
| Intangible assets, net | 317,671 | 328,624 |
| Premises and equipment, net | 76,896 | 73,294 |
| Accrued interest receivable | 25,139 | 26,077 |
| Other assets | 74,750 | 41,228 |
| Total assets | \$5,402,813 \$ | \$5,174,552 |
| Liabilities: |  |  |
| Noninterest-bearing deposits | \$736,816 | \$638,558 |
| Interest-bearing deposits | 3,187,670 | 3,062,254 |
| Total deposits | 3,924,486 | 3,700,812 |
| Borrowings | 754,779 | 760,558 |
| Subordinated debt held by unconsolidated subsidiary trusts | 101,999 | 101,975 |
| Accrued interest and other liabilities | 55,852 | 66,556 |
| Total liabilities | 4,837,116 | 4,629,901 |

Commitments and contingencies (See Note N)
Shareholders' equity:
Preferred stock $\$ 1.00$ par value, 500,000 shares authorized, 0 shares issued

| Common stock, $\$ 1.00$ par value, $50,000,000$ shares authorized; $33,630,700$ and | 33,631 | 33,468 |
| :---: | :---: | :---: |
| 33,468,215 shares issued, respectively |  |  |
| Additional paid-in capital | 216,481 | 212,400 |
| Retained earnings | 342,539 | 329,914 |
| Accumulated other comprehensive loss | $(8,784)$ | $(12,864)$ |
| Treasury stock, at cost ( 830,392 and 834,811 shares, respectively) | $(18,170)$ | $(18,267)$ |
| Total shareholders' equity | 565,697 | 544,651 |
| Total liabilities and shareholders' equity | \$5,402,813 | ,174,552 |

The accompanying notes are an integral part of the consolidated financial statements.

45

COMMUNITY BANK SYSTEM, INC.
CONSOLIDATED STATEMENTS OF INCOME
(In Thousands, Except Per-Share Data)

|  | Years Ended December 31, |  |  |
| :---: | :---: | :---: | :---: |
|  | 2009 | 2008 | 2007 |
| Interest income: |  |  |  |
| Interest and fees on loans | \$185,119\$186,833\$186,784 |  |  |
| Interest and dividends on taxable investments | 40,030 | 41,022 | 48,032 |
| Interest and dividends on nontaxable investments | 23,633 | 23,004 | 21,421 |
| Total interest income | 248,782 | 250,859 | 256,237 |
| Interest expense: |  |  |  |
| Interest on deposits | 45,776 | 63,080 | 77,682 |
| Interest on borrowings | 31,353 | 32,368 | 32,645 |
| Interest on subordinated debt held by unconsolidated subsidiary trusts | 6,153 | 6,904 | 9,936 |
| Total interest expense | 83,282 | 102,352 | 120,263 |
| Net interest income | 165,500 | 148,507 | 135,974 |
| Less: provision for loan losses | 9,790 | 6,730 | 2,004 |
| Net interest income after provision for loan losses | 155,710 | 141,777 | 133,970 |
| Noninterest income: |  |  |  |
| Deposit service fees | 41,285 | 35,598 | 32,012 |
| Other banking services | 5,841 | 3,210 | 3,284 |
| Benefit trust, administration, consulting and actuarial fees | 27,771 | 25,788 | 19,700 |
| Trust, investment and asset management fees | 8,631 | 8,648 | 8,264 |
| Gain (loss) on investment securities and debt extinguishments | 7 | 230 | $(9,974)$ |
| Total noninterest income | 83,535 | 73,474 | 53,286 |
| Operating expenses: |  |  |  |
| Salaries and employee benefits | 92,690 | 82,962 | 75,714 |
| Occupancy and equipment | 23,185 | 21,256 | 18,961 |
| Data processing and communications | 20,684 | 16,831 | 15,691 |
| Amortization of intangible assets | 8,170 | 6,906 | 6,269 |
| Legal and professional fees | 5,240 | 4,565 | 4,987 |
| Office supplies and postage | 5,243 | 5,077 | 4,303 |
| Business development and marketing | 6,086 | 5,288 | 5,420 |
| FDIC insurance premiums | 8,610 | 1,678 | 435 |
| Goodwill impairment | 3,079 | 1,745 | 0 |
| Special charges/acquisition expenses | 1,716 | 1,399 | 382 |


| Other | 11,475 | 10,855 | 9,912 |
| :--- | ---: | ---: | ---: |
| Total operating expenses | 186,178 | 158,562 | 142,074 |
| Income before income taxes | 53,067 | 56,689 | 45,182 |
| Income taxes | 11,622 | 10,749 | 2,291 |
| Net income | $\$ 41,445$ | $\$ 45,940$ | $\$ 42,891$ |
|  | $\$ 1.26$ | $\$ 1.50$ | $\$ 1.43$ |
| Basic earnings per share | $\$ 1.26$ | $\$ 1.49$ | $\$ 1.42$ |
| Diluted earnings per share | $\$ 0.88$ | $\$ 0.86$ | $\$ 0.82$ |
| Cash dividends declared per share |  |  |  |

The accompanying notes are an integral part of the consolidated financial statements.

COMMUNITY BANK SYSTEM, INC.
CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY
Years ended December 31, 2007, 2008 and 2009
(In Thousands, Except Share Data)

Accumulated
Common Stock Additional Other
Shares Amount Paid-In Retained Comprehensive Treasury
Outstanding Issued Capital Earnings (Loss)/Income Stock Total

| Balance at December |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 31,2006 | 30,020,159\$32,773 | \$203,197\$291,871 | (\$4,697)(\$61,616) | \$461,528 |
| Net income |  | 42,891 |  | 42,891 |
| Other comprehensive income, net of tax |  |  | 5,399 | 5,399 |
| Dividends declared: |  |  |  |  |
| Common, \$0.82 per share |  | $(24,481)$ |  | $(24,481)$ |
| Common stock issued under employee stock plan, including tax benefits of \$409 | 226,224 227 | 3,055 |  | 3,282 |
| Stock-based compensation |  | 2,177 |  | 2,177 |
| Treasury stock purchased | $(611,650)$ |  | $(12,012)$ | $(12,012)$ |
| Balance at December 31,2007 | 29,634,733\$33,000 | \$208,429\$310,281 | \$702(\$73,628) | 478,784 |
| Net income |  | 45,940 |  | 45,940 |
| Other comprehensive income, net of tax |  |  | $(13,566)$ | $(13,566)$ |
| Dividends declared: |  |  |  |  |
| Common, $\$ 0.86$ per share |  | $(26,307)$ |  | $(26,307)$ |
| Common stock issued under employee stock plan, including tax benefits of $\$ 926$ | 468,671 468 | 7,846 |  | 8,314 |
| Stock-based compensation |  | 2,035 |  | 2,035 |
| Common stock issuance | 2,530,000 | $(5,910)$ | 55,361 | 49,451 |
| Balance at December $\text { 31, } 2008$ | 32,633,404\$33,468 | \$212,400\$329,914 | $(\$ 12,864)(\$ 18,267)$ | 544,651 |
| Net income |  | 41,445 |  | 41,445 |
| Other comprehensive income, net of tax |  |  | 4,080 | 4,080 |

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| Dividends declared: |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Common, \$0.88 per share |  | $(28,820)$ |  |  | $(28,820)$ |  |
| Common stock issued under employee stock plan, including tax benefits of \$213 | 166,904 | 163 | 1,819 |  | 97 | 2,079 |
| Stock-based compensation |  |  | 2,262 |  |  | 2,262 |
| Balance at December $\text { 31, } 2009$ | 32,800,308 | ,631 | \$216,481 \$ | ,539 | 70) | 65,697 |

The accompanying notes are an integral part of the consolidated financial statements.

COMMUNITY BANK SYSTEM, INC.
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (In Thousands)

|  | Years Ended December31, |  |  |
| :---: | :---: | :---: | :---: |
|  | 2009 | 2008 | 2007 |
| Change in accumulated unrealized gains (losses) for pension and other postretirement obligations | \$12,434(\$21,503) |  | \$2,005 |
| Change in unrealized gains and (losses) on derivative instruments used in cash flow hedging relationships | 1,628 | $(4,476)$ | $(2,994)$ |
| Unrealized (losses) gains on securities: |  |  |  |
| Unrealized holding (losses) gains arising during period | $(7,286)$ | 3,077 | 9,376 |
| Reclassification adjustment for (gains) losses included in net income | (7) | (230) | 22 |
| Other comprehensive gain (loss), before tax | 6,769 | $(23,132)$ | 8,409 |
| Income tax (expense) benefit related to other comprehensive |  |  |  |
| loss | $(2,689)$ | 9,566 | $(3,010)$ |
| Other comprehensive gain (loss) income, net of tax | 4,080 | $(13,566)$ | 5,399 |
| Net income | 41,445 | 45,940 | 42,891 |
| Comprehensive income | \$45,525 | \$32,374 | \$48,290 |

The accompanying notes are an integral part of the consolidated financial statements.

COMMUNITY BANK SYSTEM, INC.
CONSOLIDATED STATEMENTS OF CASH FLOWS
(In Thousands of Dollars)

|  | Years Ended December 31, |  |  |
| :---: | :---: | :---: | :---: |
|  | 2009 | 2008 | 2007 |
| Operating activities: |  |  |  |
| Net income | \$41,445 | \$45,940 | \$42,891 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |  |
| Depreciation | 10,299 | 9,463 | 9,323 |
| Amortization of intangible assets | 8,170 | 6,906 | 6,269 |
| Impairment of goodwill | 3,079 | 1,745 |  |
| Net amortization(accretion) of premiums \& discounts |  |  |  |
| on securities, loans and borrowings | 2,141 | (926) | $(6,938)$ |
| Stock-based compensation | 2,262 | 2,035 | 2,177 |
| Provision for loan losses | 9,790 | 6,730 | 2,004 |
| Provision for deferred income taxes | 3,434 | 3,999 | 742 |
| Amortization of mortgage servicing rights | 731 | 660 | 802 |
| Income on bank-owned life insurance policies | (476) | (637) | (451) |
| (Gain)/loss on investment securities and debt extinguishments | (7) | (230) | 9,955 |
| Net gain on sale of loans and other assets | $(1,098)$ | (75) | (118) |
| Net change in loans originated for sale | 1,092 | 51 | 120 |
| Change in other operating assets and liabilities | $(37,566)$ | $(19,158)$ | $(14,760)$ |
| Net cash provided by operating activities | 43,296 | 56,503 | 52,016 |
| Investing activities: |  |  |  |
| Proceeds from sales of available-for-sale investment securities | 27 | 21,613 | 1,219 |
| Proceeds from sales of other securities | 0 | 816 | 268 |
| Proceeds from maturities of held-to-maturity investment securities | 108,927 | 70,192 | 12,315 |
| Proceeds from maturities of available-for-sale investment securities | 253,629 | 324,888 | 564,351 |
| Purchases of held-to-maturity investment securities | $(369,374)$ | $(14,794)$ | $(4,780)$ |
| Purchases of available-for-sale investment securities | $(94,339)($ | $(401,727)($ | $(683,609)$ |
| Purchases of other securities | (390) | (102) | $(7,179)$ |
| Net decrease/(increase) in loans | 29,200 | $(210,031)$ | $(66,610)$ |
| Cash (paid)/received for acquisitions, net of cash acquired of $\$ 0, \$ 2,610$, and $\$ 21,873$ |  | 372,779 | $(12,499)$ |
| Capital expenditures | $(13,894)$ | $(10,997)$ | $(9,777)$ |
| Net cash provided by/(used in) by investing activities | $(86,572)$ | 152,637 | 206,301) |
| Financing activities: |  |  |  |
| Net change in noninterest checking, checking, and |  |  |  |
| savings accounts | 491,821 | 66,090 | 10,379 |
| Net change in time deposits | $(268,147)$ | $(158,790)$ | $(34,334)$ |
| Net change in borrowings (net of payments of \$298, $\$ 799$ and $\$ 150,845$ ) | $(5,779)$ | $(66,834)$ | 118,907 |
| Cash paid for extinguishment of debt | 0 |  | $(9,344)$ |
| Issuance of common stock | 2,079 | 57,765 | 3,282 |


| Purchase of treasury stock | 0 |  | $(12,012)$ |
| :---: | :---: | :---: | :---: |
| Cash dividends paid | $(28,788)$ | $(25,367)$ | $(24,231)$ |
| Tax benefits from share-based payment arrangements | 213 | 926 | 409 |
| Net cash provided by/(used in) financing activities | 191,399 ( | 126,210) | 53,076 |
| Change in cash and cash equivalents | 148,123 | 82,930 | $(101,209)$ |
| Cash and cash equivalents at beginning of year | 213,753 | 130,823 | 232,032 |
| Cash and cash equivalents at end of year | \$361,876 | \$213,753 | \$130,823 |
| Supplemental disclosures of cash flow information: |  |  |  |
| Cash paid for interest | \$85,011 | \$104,396 | \$122,071 |
| Cash paid for income taxes | 5,434 | 9,855 | 8,985 |
| Supplemental disclosures of noncash financing and investing activities: |  |  |  |
| Dividends declared and unpaid | 7,211 | 7,179 | 6,239 |
| Transfers from loans to other real estate | 2,373 | 1,284 | 1,608 |
| Acquisitions: |  |  |  |
| Fair value of assets acquired, excluding acquired cash and intangibles | 63 | 111,836 | 87,910 |
| Fair value of liabilities assumed | 0 | 565,674 | 91,665 |

The accompanying notes are an integral part of the consolidated financial statements.

## COMMUNITY BANK SYSTEM, INC.

## NOTE A: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

## Nature of Operations

Community Bank System, Inc. (the "Company") is a single bank holding company which wholly-owns five consolidated subsidiaries: Community Bank, N.A. (the "Bank"), Benefit Plans Administrative Services, Inc. ("BPAS"), CFSI Closeout Corp. ("CFSICC"), First of Jermyn Realty Co. ("FJRC"), and Town \& Country Agency LLC ("T\&C"). BPAS owns three subsidiaries, Benefit Plans Administrative Services LLC, Harbridge Consulting Group LLC, and Hand Benefits \& Trust, Inc. ("HB\&T"), which owns two subsidiaries Hand Securities Inc. ("HSI"), and Flex Corporation ("Flex"). BPAS provides administration, consulting and actuarial services to sponsors of employee benefit plans. CFSICC, FJRC and T\&C are inactive companies. The Company also wholly-owns two unconsolidated subsidiary business trusts formed for the purpose of issuing mandatorily redeemable preferred securities which are considered Tier I capital under regulatory capital adequacy guidelines (see Note P).

The Bank operates 147 customer facilities throughout 28 counties of Upstate New York, where it operates as Community Bank, N.A. and five counties of Northeastern Pennsylvania, where it is known as First Liberty Bank \& Trust, offering a range of commercial and retail banking services. The Bank owns the following subsidiaries: Community Investment Services, Inc. ("CISI"), CBNA Treasury Management Corporation ("TMC"), CBNA Preferred Funding Corporation ("PFC"), Nottingham Advisors, Inc. ("Nottingham"), First Liberty Service Corp. ("FLSC"), Brilie Corporation ("Brilie") and CBNA Insurance Agency ("CBNA Insurance"). CISI provides broker-dealer and investment advisory services. TMC provides cash management, investment, and treasury services to the Bank. PFC primarily is an investor in residential real estate loans. Nottingham provides asset management services to individuals, corporate pension and profit sharing plans, and foundations. FLSC provides banking-related services to the Pennsylvania branches of the Bank. CBNA Insurance is a full service insurance agency offering primarily property and casualty products.

## Principles of Consolidation

The consolidated financial statements include the accounts of the Company and its wholly-owned subsidiaries. All inter-company accounts and transactions have been eliminated in consolidation. Certain prior period amounts have been reclassified to conform to the current period presentation.

Variable Interest Entities ("VIE") are required to be consolidated by a company if that company is subject to a majority of the risk of loss or receives a majority of the entity's residual returns or both. The Company's wholly-owned subsidiaries, Community Capital Trusts III and IV, are VIEs for which the Company is not the primary beneficiary. Accordingly, the accounts of these entities are not included in the Company's consolidated financial statements.

Critical Accounting Estimates in the Preparation of Financial Statements
The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. Critical accounting estimates include the allowance for loan losses, actuarial assumptions associated with the pension, post-retirement and other employee benefit plans, the provision for income taxes, investment valuation and other-than-temporary impairment, and the carrying value of goodwill and other intangible assets.

Risk and Uncertainties

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In the normal course of its business, the Company encounters economic and regulatory risks. There are three main components of economic risk: interest rate risk, credit risk and market risk. The Company is subject to interest rate risk to the degree that its interest-bearing liabilities mature or reprice at different speeds, or on different basis, from its interest-earning assets. The Company's primary credit risk is the risk of default on the Company's loan portfolio that results from the borrowers' inability or unwillingness to make contractually required payments. Market risk reflects potential changes in the value of collateral underlying loans, the fair value of investment securities, and loans held for sale.

The Company is subject to regulations of various governmental agencies. These regulations can and do change significantly from period to period. The Company also undergoes periodic examinations by the regulatory agencies which may subject it to further changes with respect to asset valuations, amounts of required loan loss allowances, and operating restrictions resulting from the regulators' judgments based on information available to them at the time of their examinations.

## Revenue Recognition

The Company recognizes income on an accrual basis. CISI recognizes fee income when investment and insurance products are sold to customers. Nottingham provides asset management services to brokerage firms and clients and recognizes income ratably over the contract period during which service is performed. Revenue from BPA's administration and recordkeeping services is recognized ratably over the service contract period. Revenue from consulting and actuarial services is recognized when services are rendered. CBNA Insurance recognizes commission revenue at the later of the effective date of the insurance policy, or the date on which the policy premium is billed to the customer. At that date, the earnings process has been completed and the impact of refunds for policy cancellations can be reasonably estimated to establish reserves. The reserve for policy cancellations is based upon historical cancellation experience adjusted for known circumstances. All intercompany revenue and expense among related entities are eliminated in consolidation.

## Cash and Cash Equivalents

For purposes of reporting cash flows, cash and cash equivalents include cash on hand, amounts due from banks and highly liquid investments with original maturities of less than ninety days. The carrying amounts reported in the balance sheet for cash and cash equivalents approximate those assets' fair values.

## Investment Securities

The Company has classified its investments in debt and equity securities as held-to-maturity or available-for-sale. Held-to-maturity securities are those for which the Company has the positive intent and ability to hold to maturity, and are reported at cost, which is adjusted for amortization of premiums and accretion of discounts. Securities not classified as held-to-maturity are classified as available-for-sale and are reported at fair market value with net unrealized gains and losses reflected as a separate component of shareholders' equity, net of applicable income taxes. None of the Company's investment securities have been classified as trading securities at December 31, 2009. Certain equity securities are stated at cost and include restricted stock of the Federal Reserve Bank of New York and Federal Home Loan Bank of New York.

Fair values for investment securities are based upon quoted market prices, where available. If quoted market prices are not available, fair values are based upon quoted market prices of comparable instruments, or a discounted cash flow model using market estimates of interest rates and volatility.

Investment securities are reviewed regularly for other-than-temporary impairment. An unrealized loss is generally deemed to be other-than-temporary and a credit loss is deemed to exist if the present value of the expected future cash flows is less than the amortized cost basis of the debt security. The credit loss component of an other-than-temporary impairment write-down is recorded in earnings, while the remaining portion of the impairment loss is recognized in other comprehensive income (loss), provided the Company does not intend to sell the underlying debt security and it is more likely than not that the Company will not be required to sell the debt security prior to recovery. In determining whether a credit loss exists and the period over which the fair value of the debt security is expected to recover management considers the following factors: the length of time and extent that fair value has been less than cost, the financial condition and near term prospects of the issuer, any external credit ratings, the level of excess cash flows generated from the underlying collateral supporting the principal and interest payments of the debt securities, the level of credit enhancement provided by the structure and the Company's ability and intent to hold the security for a period sufficient to allow for any anticipated recovery in fair value. If an equity security is deemed other-than-temporarily impaired, the full impairment is considered credit related and a charge to earnings would be recorded.

The specific identification method is used in determining the realized gains and losses on sales of investment securities and other-than-temporary impairment charges. Premiums and discounts on securities are amortized and accreted, respectively, on a systematic basis over the period to maturity or estimated life of the related
security. Purchases and sales of securities are recognized on a trade date basis.
Derivative Financial Instruments
The Company utilizes interest rate swap agreements, considered to be cash flow hedges, as part of the management of interest rate risk to modify the repricing characteristics of certain portions of its portfolios of interest-bearing liabilities. These derivative instruments are required to be carried at fair value on the balance sheet.

Cash flow hedges are accounted for by recording the fair value of the derivative instrument on the balance sheet as either a freestanding asset or liability, with a corresponding offset recorded in other comprehensive income within shareholders' equity, net of income tax effect. Amounts are reclassified from other comprehensive income to the income statement in the period or periods the hedged transaction affects earnings. Derivative gains and losses not effective in hedging the expected cash flows of the hedged item are recognized immediately in the income statement. At the hedge's inception and at least quarterly thereafter, a formal assessment is performed to determine the effectiveness of the cash flow hedge. If it is determined that a derivative instrument has not been or will not continue to be highly effective as a hedge, hedge accounting is discontinued.

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## Loans

Loans are stated at unpaid principal balances, net of unearned income. Mortgage loans held for sale are carried at fair value and are included in loans held for sale. Fair values for variable rate loans that reprice frequently are based on carrying values. Fair values for fixed rate loans are estimated using discounted cash flows and interest rates currently being offered for loans with similar terms to borrowers of similar credit quality. The carrying amount of accrued interest approximates its fair value.

Interest on loans is accrued and credited to operations based upon the principal amount outstanding. Nonrefundable loan fees and related direct costs are included in the loan balances and are deferred and amortized over the life of the loan as an adjustment to loan yield using the effective yield method. Premiums and discounts on purchased loans are amortized using the effective yield method over the life of the loans.

## Impaired and Other Nonaccrual Loans

The Company places a loan on nonaccrual status when the loan becomes ninety days past due (or sooner, if management concludes collection is doubtful), except when, in the opinion of management, it is well-collateralized and in the process of collection. A loan may be placed on nonaccrual status earlier than ninety days past due if there is deterioration in the financial position of the borrower or if other conditions of the loan so warrant. When a loan is placed on nonaccrual status, uncollected accrued interest is reversed against interest income and the deferral and amortization of nonrefundable loan fees and related direct costs is discontinued. Interest income during the period the loan is on nonaccrual status is recorded on a cash basis after recovery of principal is reasonably assured. Nonaccrual loans are returned to accrual status when management determines that the borrower's performance has improved and that both principal and interest are collectible. This generally requires a sustained period of timely principal and interest payments.

Commercial loans greater than $\$ 0.5$ million are evaluated individually for impairment. A loan is considered impaired, based on current information and events, if it is probable that the Company will be unable to collect the scheduled payments of principal or interest when due according to the contractual terms of the loan agreement. The measurement of impaired loans is generally based upon the present value of expected future cash flows or the fair value of the collateral, if the loan is collateral-dependent.

The Company's charge-off policy by loan type is as follows:

- Commercial loans are generally charged-off to the extent outstanding principal exceeds the fair value of estimated proceeds from collection efforts, including liquidation of collateral. The charge-off is recognized when the loss becomes reasonably quantifiable.
- Consumer installment loans are generally charged-off to the extent outstanding principal balance exceeds the fair value of collateral, and are recognized by the end of the month in which the loan becomes 120 days past due.
- Loans secured by 1-4 family residential real estate are generally charged-off to the extent outstanding principal exceeds the fair value of the property, and are recognized when the loan becomes 180 days past due.

Allowance for Loan Losses
Management continually evaluates the credit quality of the Company's loan portfolio, and performs a formal review of the adequacy of the allowance for loan losses on a quarterly basis. The allowance reflects management's best estimate of probable losses incurred in the loan portfolio. Determination of the allowance is subjective in nature and requires significant estimates. The Company's allowance methodology consists of two broad components - general and specific loan loss allocations.

The general loan loss allocation is composed of two calculations that are computed on five main loan categories: commercial, consumer direct, consumer indirect, home equity and residential real estate. The first calculation

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determines an allowance level based on historical net charge-off data for each loan category (commercial loans exclude balances with specific loan loss allocations). The second calculation is qualitative and takes into consideration eight qualitative environmental factors: levels and trends in delinquencies and impaired loans; levels of and trends in charge-offs and recoveries; trends in volume and terms of loans; effects of any changes in risk selection and underwriting standards, and other changes in lending policies, procedure, and practices; experience, ability, and depth of lending management and other relevant staff; national and local economic trends and conditions; industry condition; and effects of changes in credit concentrations. These two calculations are added together to determine the general loan loss allocation. The specific loan loss allocation relates to individual commercial loans that are both greater than $\$ 0.5$ million and in a nonaccruing status with respect to interest. Specific losses are based on discounted estimated cash flows, including any cash flows resulting from the conversion of collateral or collateral shortfalls. The allowance levels computed from the specific and general loan loss allocation methods are combined with unallocated allowances, if any, to derive the required allowance for loan losses to be reflected on the Consolidated Statement of Condition. As it has in prior periods, the Company strives to refine and enhance its loss evaluation and estimation processes continually. In 2009, the Company developed and utilized more granular historical loss factors on a portfolio specific basis, as well as enhanced its use of both Company specific and macro economic qualitative factors. These enhancements did not result in a significant change to the determined reserve levels.

Loan losses are charged off against the allowance, while recoveries of amounts previously charged off are credited to the allowance. A provision for loan loss is charged to operations based on management's periodic evaluation of factors previously mentioned.

## Intangible Assets

Intangible assets include core deposit intangibles, customer relationship intangibles and goodwill arising from acquisitions. Core deposit intangibles and customer relationship intangibles are amortized on either an accelerated or straight-line basis over periods ranging from 8 to 20 years. The initial and ongoing carrying value of goodwill and other intangible assets is based upon discounted cash flow modeling techniques that require management to make estimates regarding the amount and timing of expected future cash flows. It also requires use of a discount rate that reflects the current return requirements of the market in relation to present risk-free interest rates, required equity market premiums, and company-specific risk indicators.

The Company evaluates goodwill for impairment on an annual basis, or more often if events or circumstances indicate there may be impairment. The fair value of each reporting unit is compared to the carrying amount of that reporting unit in order to determine if impairment is indicated. If so, the implied fair value of the reporting units' goodwill is compared to its carrying amount and the impairment loss is measured by the excess of the carrying value over fair value.

## Premises and Equipment

Premises and equipment are stated at cost less accumulated depreciation. Computer software costs that are capitalized only include external direct costs of obtaining and installing the software. The Company has not developed any internal use software. Depreciation is calculated using the straight-line method over the estimated useful lives of the assets. Useful lives range from five to ten years for equipment; three to five years for software and hardware; and 10 to 40 years for building and building improvements. Land improvements are depreciated over 15 years and leasehold improvements are amortized over the shorter of the term of the respective lease plus any optional renewal periods that are reasonably assured or life of the asset. Maintenance and repairs are charged to expense as incurred.

Other Real Estate
Other real estate owned is comprised of properties acquired through foreclosure, or by deed in lieu of foreclosure. These assets are carried at the lower of cost or fair value less estimated costs of disposal. At foreclosure, if the fair value, less estimated costs to sell, of the real estate acquired is less than the Company's recorded investment in the related loan, a write-down is recognized through a charge to the allowance for loan losses. Any subsequent reduction in value is recognized by a charge to income. Operating costs associated with the properties are charged to expense as incurred. At December 31, 2009 and 2008, other real estate, included in other assets, amounted to $\$ 1.4$ million and $\$ 1.1$ million, respectively.

## Mortgage Servicing Rights

Originated mortgage servicing rights are recorded at their fair value at the time of sale of the underlying loan, and are amortized in proportion to and over the period of estimated net servicing income or loss. The Company uses a valuation model that calculates the present value of future cash flows to determine the fair value of servicing rights. In using this valuation method, the Company incorporates assumptions that market participants would use in estimating future net servicing income, which includes estimates of the servicing cost per loan, the discount rate, and prepayment speeds. The carrying value of the originated mortgage servicing rights is evaluated quarterly for impairment using these same market assumptions.

## Treasury Stock

Repurchases of shares of the Company's common stock are recorded at cost as a reduction of shareholders' equity. Reissuance of shares of treasury stock is recorded at average cost.

On July 22, 2009, the Company announced an authorization to repurchase up to $1,000,000$ of its outstanding shares in open market transactions or privately negotiated transactions in accordance with securities laws and regulations through December 31, 2011. Any repurchased shares will be used for general corporate purposes, including those

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related to stock plan activities. The timing and extent of repurchases will depend on market conditions and other corporate considerations as determined at the Company's discretion.

Income Taxes
The Company and its subsidiaries file a consolidated federal income tax return. Provisions for income taxes are based on taxes currently payable or refundable as well as deferred taxes that are based on temporary differences between the tax basis of assets and liabilities and their reported amounts in the financial statements. Deferred tax assets and liabilities are reported in the financial statements at currently enacted income tax rates applicable to the period in which the deferred tax assets and liabilities are expected to be realized or settled.

Benefits from tax positions should be recognized in the financial statements only when it is more likely than not that the tax position will be sustained upon examination by the appropriate taxing authority having full knowledge of all relevant information. A tax position meeting the more-likely-than-not recognition threshold should be measured at the largest amount of benefit for which the likelihood of realization upon ultimate settlement exceeds 50 percent.

## Retirement Benefits

The Company provides defined benefit pension benefits and post-retirement health and life insurance benefits to eligible employees. The Company also provides deferred compensation and supplemental executive retirement plans for selected current and former employees and officers. Expense under these plans is charged to current operations and consists of several components of net periodic benefit cost based on various actuarial assumptions regarding future experience under the plans, including discount rate, rate of future compensation increases and expected return on plan assets.

## Assets Under Management or Administration

Assets held in fiduciary or agency capacities for customers are not included in the accompanying consolidated statements of condition as they are not assets of the Company. All fees associated with providing asset management services are recorded on an accrual basis of accounting and are included in noninterest income.

Advertising
Advertising costs amounting to approximately $\$ 2.7$ million, $\$ 2.2$ million and $\$ 2.4$ million for the years ending December 31, 2009, 2008 and 2007, respectively, are nondirect response in nature and expensed as incurred.

## Earnings Per Share

Effective January 1, 2009, the Company adopted new authoritative accounting guidance under ASC 260, Earnings Per Share, which provides that unvested share-based payment awards that contain nonforfeitable rights to dividends are participating securities and shall be included in the computation of earnings per share pursuant to the two-class method. The Company has determined that its unvested restricted stock awards are participating securities. Accordingly, effective January 1, 2009, earnings per common share is computed using the two-class method prescribed by ASC 260. All previously reported earnings per share data has been retroactively adjusted to conform to the new computation method, resulting in minimal changes.

Using the two-class method, basic earnings per common share is computed based upon net income available to common shareholders divided by the weighted average number of common shares outstanding during each period, which exclude the outstanding unvested restricted stock. Diluted earnings per share is computed using the weighted average number of common shares determined for the basic earnings per common share computation plus the dilutive effect of stock options using the treasury stock method. Stock options where the exercised price was greater than the average market price of common shares were not included in the computation of earnings per diluted share as they would have been antidilutive.

## Stock-based Compensation

Companies are required to measure and record compensation expense for stock options and other share-based payments on the instruments' fair value on the date of grant. The Company uses the modified prospective method. Under this method, expense is recognized for awards that are granted, modified, or settled after December 31,2005 , as well as for unvested awards that were granted prior to January 1, 2006. Stock-based compensation expense is recognized ratably over the requisite service period for all awards (see Note L).

## Fair Values of Financial Instruments

The Company determines fair values based on quoted market values where available or on estimates using present values or other valuation techniques. Those techniques are significantly affected by the assumptions used, including the discount rate and estimates of future cash flows. In that regard, the derived fair value estimates cannot be
substantiated by comparison to independent markets and, in many cases, could not be realized in immediate settlement of the instrument. Certain financial instruments and all nonfinancial instruments are excluded from this disclosure requirement. Accordingly, the aggregate fair value amounts presented do not represent the underlying value of the Company. The fair values of investment securities, loans, deposits, and borrowings have been disclosed in footnote R.

## Subsequent Events

Companies are required to evaluate events and transactions that occur after the balance sheet date but before the date the financial statements are issued, or available to be issued in the case of non-public entities. They must recognize in the financial statements the effect of all events or transactions that provide additional evidence of conditions that existed at the balance sheet date, including the estimates inherent in the financial preparation process. Entities shall not recognize the impact of events or transactions that provide evidence about conditions that did not exist at the balance sheet date but arose after that date. The Company has evaluated subsequent events through the time of filing these financial statements with the SEC and noted no subsequent events requiring financial statement recognition or disclosure.

## New Accounting Pronouncements

In January 2010, the FASB issued Accounting Standards Update ("ASU") No. 2010-06, Improving Disclosures About Fair Value Measurements, which adds disclosure requirements about transfers into and out of Levels 1, 2 and 3, clarifies existing fair value disclosure requirements about the appropriate level of disaggregation, and clarifies that a description of the valuation technique and inputs used to measure fair value is required for recurring, nonrecurring and Level 2 and 3 fair value measurements. These provisions are effective for reporting periods ending March 31, 2010 and will not impact the Company's consolidated financial statements.

In June 2009, the Financial Accounting Standards Board ("FASB") issued new guidance related to the accounting and disclosures for transfers of financial assets. It established a new "participating interest" definition that must be met for transfers of portions of financial assets to be eligible for sale accounting, clarifies and amends the derecognition criteria for a transfer to be accounted for as a sale, and changes the amount that can be recognized as a gain or loss on a transfer accounted for as a sale when beneficial interests are received by the transferor. Enhanced disclosures are also required to provide information about transfers of financial assets and a transferor's continuing involvement with transferred financial assets. The guidance must be applied as of the beginning of an entity's first annual reporting period that begins after November 15, 2009, for interim periods within that first annual reporting period, and for interim and annual reporting periods thereafter. Earlier application is prohibited. The adoption of this guidance will not impact the Company's consolidated financial statements.

In June 2009, the FASB issued guidance related to financial companies involved with variable interest entities. Companies are now required to qualitatively assess the determination of the primary beneficiary of a variable interest entity ("VIE") based on whether the entity (1) has the power to direct the activities of a VIE that most significantly impact the entity's economic performance and (2) has the obligation to absorb losses of the entity or the right to receive benefits from the entity that could potentially be significant to the VIE. Also required is an ongoing reconsideration of the primary beneficiary, as well as amendments regarding the events that trigger a reassessment of whether an entity is a VIE. Enhanced disclosures are also required to provide information about an enterprise's involvement in a VIE. The guidance shall be effective as of the beginning of each reporting entity's first annual reporting period that begins after November 15, 2009, for interim periods within that first annual reporting period, and for interim and annual reporting periods thereafter. Earlier application is prohibited. The adoption of this guidance will not impact the Company's consolidated financial statements.

In August 2009, the FASB issued new accounting guidance to provide clarification on measuring liabilities at fair value when a quoted price in an active market is not available. This guidance became effective as of October 1, 2009 and did not have a material impact on the Company's consolidated financial statements.

## NOTE B: ACQUISITIONS

## Citizens Branches Acquisition

On November 7, 2008, the Company acquired 18 branch-banking centers in northern New York from Citizens Financial Group, Inc. ("Citizens") in an all cash transaction. The Company acquired approximately $\$ 109$ million in loans and $\$ 565$ million in deposits at a blended deposit premium of $13 \%$. The results of operations for the 18 branches acquired from Citizens have been included in the consolidated financial statements since that date. In support of the transaction, the Company issued approximately $\$ 50$ million of equity capital in the form of common stock in October 2008.

## Alliance Benefit Group MidAtlantic

On July 7, 2008, BPAS acquired the Philadelphia division of Alliance Benefit Group MidAtlantic ("ABG") from BenefitStreet, Inc. in an all cash transaction. ABG provides retirement plan consulting, daily valuation administration,

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actuarial and ancillary support services. The results of ABG's operations have been included in the consolidated financial statements since that date.

Hand Benefits \& Trust, Inc.
On May 18, 2007, BPAS acquired HB\&T, a Houston, Texas based provider of employee benefit plan administration and trust services, in an all cash transaction. The results of HB\&T's operations have been included in the consolidated financial statements since that date.

TLNB Financial Corporation
On June 1, 2007, the Company acquired TLNB Financial Corporation, parent company of Tupper Lake National Bank ("TLNB"), in an all-cash transaction valued at approximately $\$ 17.6$ million. Based in Tupper Lake, NewYork, TLNB operated five branches in the northeastern New York State cities of Tupper Lake, Plattsburgh and Saranac Lake, as well as an insurance subsidiary, TLNB Insurance Agency, Inc. The results of TLNB's operations have been included in the consolidated financial statements since that date.

2008 Acquisition Summary
The purchase price allocation of the assets acquired and liabilities assumed, including capitalized acquisition costs, for the acquisitions of Citizens and ABG, and minor adjustments to the intangible assets from prior acquisitions is as follows:

| (000's omitted) |  |
| :--- | ---: |
| Cash and cash |  |
| equivalents | $\$ 2,610$ |
| Loans, net of allowance <br> for loan losses | 108,633 |
| Premises and |  |
| equipment, net | 2,717 |
| Other assets | 1,091 |
| Core deposit intangibles | 9,209 |
| Customer list intangible | 3,592 |
| Goodwill | 67,493 |
| $\quad$ Total assets acquired | 195,345 |
| Deposits | 565,045 |
| Borrowings | 14 |
| Other liabilities | 938 |
| $\quad$Total liabilities  <br> assumed 565,997 <br> $\quad$ Net liabilities $\$ 370,652$ <br> assumed  |  |

## NOTE C: INVESTMENT SECURITIES

The amortized cost and estimated fair value of investment securities as of December 31 are as follows:

| (000's omitted) | 2009 |  |  |  | 2008 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amortized UnrealizedUnrealized Cost Gains Losses |  |  | $\begin{aligned} & \text { Estimated } \\ & \text { Fair } \\ & \text { Value } \end{aligned}$ | Amortized Cost | Gross UnrealizedU Gains | Gross <br> Unrealized Losses | Estimated <br> Fair <br> Value |
| Held-to-Maturity Portfolio: |  |  |  |  |  |  |  |  |
| U.S. treasury and agency securities | \$153,761 | \$2,185 | \$538 | \$155,408 | \$61,910 | \$2,358 | \$0 | \$64,268 |
| Government agency mortgage-backed securities | 112,162 | 1,963 | 0 | 114,125 | 0 | 0 | 0 | 0 |
| Obligations of state and political subdivisions | 69,939 | 3,459 | 110 | 71,325 | 15,784 | 220 | 0 | 16,004 |
| Other securities | 74 | 0 | 0 | 74 | 101 | 0 | 0 | 101 |
| Total held-to-maturity portfolio | 335,936 | \$7,607 | \$648 | 340,932 | 77,795 | \$2,578 | \$0 | 80,373 |

Available-for-Sale
Portfolio:

| U.S. treasury and agency securities | 302,430 | \$19,339 | \$29 | 321,740 | 382,301 | \$29,482 | \$0 | 411,783 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Obligations of state and political subdivisions | 462,161 | 15,132 | 1,883 | 475,410 | 538,008 | 13,537 | 3,606 | 547,939 |
| Corporate debt securities | 35,561 | 1,556 | 0 | 37,117 | 35,596 | 333 | 777 | 35,152 |
| Government agency collateralized mortgage obligations | 10,917 | 567 | 0 | 11,484 | 25,464 | 236 | 0 | 25,700 |
| Pooled trust preferred securities | 71,002 | 0 | 26,987 | 44,014 | 72,535 | 0 | 22,670 | 49,865 |
| Government agency mortgage-backed securities | 201,361 | 6,088 | 1,041 | 206,407 | 188,560 | 4,234 | 740 | 192,054 |
| Marketable equity securities | 379 | 2 | 6 | 375 | 393 | 0 | 0 | 393 |
| Subtotal | 1,083,811 | 42,684 | 29,946 | 1,096,547 | 1,242,857 | 47,822 | 27,793 | 1,262,886 |
| Net unrealized gain on <br> available-for-sale portfolio | 12,736 |  |  | - | 20,029 |  |  | - |
| Total available-for-sale portfolio | 1,096,547 | \$42,684 | \$29,946 | 1,096,547 | 1,262,886 | \$47,822 | \$27,793 | 1,262,886 |
| Other Securities: |  |  |  |  |  |  |  |  |
| Federal Home Loan Bank | 38,410 |  |  | 38,410 | 38,056 |  |  | 38,056 |
| Federal Reserve Bank | 12,378 |  |  | 12,378 | 12,383 |  |  | 12,383 |
| Other equity securities | 3,856 |  |  | 3,856 | 3,891 |  |  | 3,891 |
| Total other securities | 54,644 |  |  | 54,644 | 54,330 |  |  | 54,330 |
| Total | \$1,487,127 |  |  | \$1,492,123 | \$1,395,011 |  |  | \$1,397,589 |

A summary of investment securities that have been in a continuous unrealized loss position for less than or greater than twelve months is as follows:

As of December 31, 2009

| (000's omitted) | Less <br> Fair <br> Value | than 12 <br> onths <br> Gross <br> Unrealized Losses | 12 M <br> Fair Value | Months or onger Gross Unrealized Losses | T <br> Fair <br> Value | otal <br> Gross <br> Unrealized Losses |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Held-to-Maturity Portfolio: |  |  |  |  |  |  |
| U.S. treasury and agency securities | \$67,435 | \$538 | \$0 | \$0 | \$67,435 | \$538 |
| Obligations of state and political subdivisions | 10,408 | 110 | 0 | 0 | 10,408 | 110 |
| Total available-for-sale portfolio | 77,843 | 648 | 0 | 0 | 77,843 | 648 |
| Available-for-Sale Portfolio: |  |  |  |  |  |  |
| Obligations of state and political subdivisions | 31,179 | 854 | 4,074 | 1,029 | 35,253 | 1,883 |
| U.S. treasury and agency securities | 973 | 29 | 0 | 0 | 973 | 29 |
| Pooled trust preferred securities | 0 | 0 | 44,014 | 26,987 | 44,014 | 26,987 |
| Government agency mortgage-backed securities | 32,636 | 522 | 6,403 | 519 | 39,039 | 1,041 |
| Marketable equity securities | 19 | 6 | 0 | 0 | 19 | - 6 |
| Total available-for-sale portfolio | 64,807 | 1,411 | 54,491 | 28,535 | 119,298 | 29,946 |
| Total investment portfolio | \$142,650 | \$2,059 | \$54,491 | \$28,535 | \$197,141 | \$30,594 |

As of December 31, 2008
Less than $12 \quad 12$ Months or

|  | Gross |  |  |  | Gross |  | Gross |
| :--- | ---: | ---: | ---: | :---: | ---: | ---: | ---: |
|  | Fair | Unrealized | Fair | Unrealized | Fair | Unrealized |  |
| Value Losses | Value | Losses | Value | Losses |  |  |  |


| portfolio | $\$ 97,673$ | $\$ 4,545$ | $\$ 59,525$ | $\$ 23,248$ | $\$ 157,198$ |
| :--- | :--- | :--- | :--- | :--- | :--- |$\$ 27,793$

Included in the available-for-sale portfolio are pooled trust preferred, class A-1 securities with a current par value of $\$ 72.7$ million and unrealized losses of $\$ 27.0$ million at December 31, 2009. The underlying collateral of these assets are principally trust-preferred securities of smaller regional banks and insurance companies. The Company's securities are in the super-senior cash flow tranche of the investment pools. All other tranches in these pools will incur losses before this tranche is impacted. An additional $33 \%-41 \%$ of the underlying collateral would have to be in deferral or default concurrently to result in thenon-receipt of contractual cash flows.

In determining if unrealized losses are other-than-temporary, management considers the following factors: the length of time and extent that fair value has been less than cost, the financial condition and near term prospects of the issuers, any external credit ratings, the level of excess cash flows generated from the underlying collateral supporting the principal and interest payments of the debt securities, the level of credit enhancement provided by the structure, and the Company's ability and intent to hold the security for a period sufficient to allow for any anticipated recovery in fair value. A detailed review of the pooled trust preferred securities was completed. This review included an analysis of collateral reports, a cash flow analysis, including varying degrees of projected deferral/default scenarios, and a review of various financial ratios of the underlying issuers. Based on the analysis performed, significant further deferral/defaults and further erosion in other underlying performance conditions would have to exist before the Company would incur a loss. Therefore, the Company determined an other than temporary impairment did not exist at December 31, 2009. To date, the Company has received all scheduled principal and interest payments and expects to fully collect all future contractual principal and interest payments. The Company does not intend to sell the underlying security. Subsequent changes in market or credit conditions could change those evaluations.

Management does not believe any individual unrealized loss as of December 31, 2009 represents an other-than-temporary impairment. The unrealized losses reported pertaining to government guaranteed mortgage-backed securities relate primarily to securities issued by GNMA, FNMA and FHLMC, who are currently rated AAA by Moody's Investor Services and Standard \& Poor's and are guaranteed by the U.S. government. The obligations of state and political subdivisions are general purpose debt obligations of various states and political subdivisions. The unrealized losses in the portfolios are primarily attributable to changes in interest rates. The Company does not intend to sell these securities, nor is it more likely than not that the Company will be required to sell these securities prior to recovery of the amortized cost.

The amortized cost and estimated fair value of debt securities at December 31, 2009, by contractual maturity, are shown below. Expected maturities will differ from contractual maturities because borrowers may have the right to call or prepay obligations with or without call or prepayment penalties.

| (000's omitted) | Held-to-Maturity |  | Available-for-Sale |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Carrying Value | Fair <br> Value | Carrying Value | Fair <br> Value |
| Due in one year or less | \$14,303 | \$14,513 | \$47,476 | \$48,037 |
| Due after one through five years | 48,750 | 49,815 | 232,533 | 245,007 |
| Due after five years through ten years | 107,655 | 108,360 | 327,253 | 343,830 |
| Due after ten years | 53,066 | 54,119 | 263,892 | 241,407 |
| Subtotal | 223,774 | 226,807 | 871,154 | 878,281 |
| Collateralized <br> mortgage <br> obligations | 0 | 0 | 10,917 | 11,484 |
| Mortgage-backed securities | 112,162 | 114,125 | 201,361 | 206,407 |
| Total | \$335,936 | \$340,932 | \$1,083,432 | 1,096,172 |

Cash flow information on investment securities for the years ended December 31 is as follows:

| (000's omitted) | 2009 | 2008 | 2007 |
| :---: | :---: | :---: | :---: |
| Proceeds from the sales of investment securities | \$297\$21,667 \$ 15,900 |  |  |
| Gross gains on sales of investment securities | 7 | 559 | 22 |
| Gross losses on sales of investment securities | 0 | 329 | 0 |
| Proceeds from the maturities of mortgage-backed securities and CMO's | 101,176 | 25,742 | 23,198 |
| Purchases of mortgage-backed securities and CMO's | 214,275 | 132,505 | 10,923 |

Investment securities with a carrying value of $\$ 810.8$ million and $\$ 719.8$ million at December 31, 2009 and 2008, respectively, were pledged to collateralize certain deposits and borrowings.

NOTE D: LOANS

Major classifications of loans at December 31 are summarized as follows:

| (000's omitted) | 2009 | 2008 |
| :--- | ---: | ---: |
| Consumer mortgage | $\$ 1,028,805 \$ 1,062,943$ |  |
| Business lending | $1,082,753$ | $1,058,846$ |
| Consumer installment | 987,927 | $1,014,351$ |
| Gross loans, net of <br> deferred origination <br> costs |  |  |
| Allowance for loan <br> losses | $3,099,485$ | $3,136,140$ |
| Loans, net of <br> allowance for loan <br> losses | $\mathbf{4 1 , 9 1 0}$ | 39,575 |

Nonaccrual loans of $\$ 17.2$ million and $\$ 12.1$ million and accruing loans ninety days past due of $\$ 1.8$ million and $\$ 0.6$ million at December 31, 2009 and 2008, respectively, are included in net loans. The Company had approximately $\$ 12.0$ million and $\$ 13.2$ million of net deferred loan origination costs as of December 31, 2009 and 2008, respectively.

Changes in loans to directors and officers and other related parties for the years ended December 31 are summarized as follows:

| (000's |  |  |
| :--- | ---: | :--- |
| omitted) | 2009 | 2008 |
| Balance at |  |  |
| beginning <br> of year | $\$ 23,169$ | $\$ 24,419$ |
| New loans | 9,216 | 42 |
| Payments | $(4,096)$ | $(1,292)$ |
| Balance at <br> end of |  |  |
| year | $\$ 28,289 \$ 23,169$ |  |

Under certain circumstances, the Company sells consumer mortgage loans in the secondary market and typically retains the right to service the loans sold. Upon sale, a mortgage servicing right ("MSR") is established, which represents the then current fair value of future net cash flows expected to be realized for performing the servicing activities. The Company stratifies these assets based on predominant risk characteristics, namely expected term of the underlying financial instruments, and uses a valuation model that calculates the present value of future cash flows to determine the fair value of servicing rights. MSRs are carried at the lower of the initial capitalized amount, net of accumulated amortization or fair value. Mortgage loans serviced for others are not included in the accompanying consolidated statements of condition.

The following table summarizes the changes in carrying value of MSRs and the associated valuation allowance:

| (000's omitted) | 2009 | 2008 |
| :---: | :---: | :---: |
| Balance at beginning of period | \$1,346 | \$2,045 |
| Additions | 1,936 | 2 |
| Sales | 0 | (42) |
| Amortization | (731) | (659) |
| Carrying value before valuation allowance at end of period | 2,551 | 1,346 |
| Valuation allowance balance at beginning of period | 0 | 0 |
| Impairment charges | (330) | 0 |
| Impairment recoveries | 250 | 0 |
| Valuation allowance balance at end of period | (80) | 0 |
| Net carrying value at end of period | \$2,471 | \$1,346 |
| Fair value of MSRs at end of period | \$2,835 | \$2,817 |
| Unpaid principal balance of loans serviced for others | \$452,211 | 54,016 |

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The following table summarizes the key economic assumptions used to estimate the value of the MSRs at December 31:

|  | 2009 | 2008 |
| :--- | :---: | :---: |
| Weighted-average 20.4 | 19.5 |  |
| contractual life (in years) |  |  |
| Weighted-average constant <br> prepayment rate (CPR) | $11.96 \%$ | $6.86 \%$ |
| Weighted-average discount <br> rate | $5.24 \%$ | $3.34 \%$ |

The following table summarizes the key economic assumptions used to estimate the fair value of MSRs capitalized during the year:

|  | 2009 | 2008 |
| :--- | ---: | ---: |
| Weighted-average <br> contractual life (in years) | 23.5 | 29.75 |
| Weighted-average constant <br> prepayment rate (CPR) | $6.43 \%$ | $10.60 \%$ |
| Weighted-average discount <br> rate | $4.51 \%$ | $5.12 \%$ |

Custodial escrow balances maintained in connection with the foregoing loans serviced for others, and included in noninterest deposits, were approximately $\$ 6.0$ million and $\$ 5.5$ million at December 31, 2009 and 2008, respectively.

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Changes in the allowance for loan losses for the years ended December 31 are summarized as follows:

| $\begin{aligned} & \text { (000's } \\ & \text { omitted) } \end{aligned}$ | 2009 | 2008 | 2007 |
| :---: | :---: | :---: | :---: |
| Balance at beginning of year | \$39,575 \$36,427\$36,313 |  |  |
| Provision for loan |  |  |  |
| losses | 9,790 | 6,730 | 2,004 |
| Allowance on acquired |  |  |  |
| loans | 0 | 2,157 | 747 |
| Charge-offs | $(11,160)$ | $(9,076)$ | $(6,440)$ |
| Recoveries | 3,705 | 3,337 | 3,803 |
| Balance at end of year | \$41,910 | \$39,575 | \$36,427 |

As of December 31, 2009 and 2008, the Company had impaired loans of $\$ 8,483,000$ and $\$ 3,608,000$, respectively. The specifically allocated allowance for loan losses recognized on these impaired loans was $\$ 1,389,000$ and $\$ 470,000$ at December 31, 2009 and 2008, respectively. For the years ended December 31, 2009 and 2008 the Company had average impaired loans of approximately $\$ 9,606,000$ and $\$ 2,701,000$. Interest income recognized on these loans in 2009 and 2008 was $\$ 247,000$ and $\$ 0$, respectively. Included in total impaired loans at December 31, 2009 and 2008 were $\$ 0.9$ million and $\$ 1.0$ million of troubled debt restructured loans.

## NOTE E: PREMISES AND EQUIPMENT

Premises and equipment consist of the following at December 31:

| (000's omitted) | 2009 2008 |  |
| :--- | :---: | :---: |
| Land and land <br> improvements | $\$ 13,631$ | $\$ 12,044$ |
| Bank premises <br> owned | 74,649 | 70,998 |
| Equipment and <br> construction in <br> progress <br> Premises and <br> equipment, gross | 69,160 | 63,080 |
| Less: Accumulated <br> depreciation <br> Premises and <br> equipment, net | $\$ 760,540$ | 146,122 |

## NOTE F: GOODWILL AND IDENTIFIABLE INTANGIBLE ASSETS

The gross carrying amount and accumulated amortization for each type of identifiable intangible asset are as follows:

As of December 31, 2009 As of December 31, 2008
Gross Net Gross Net
Carrying AccumulatedCarrying Carrying AccumulatedCarrying ( 000 's omitted) Amount Amortization Amount Amount Amortization Amount Amortizing intangible assets:

| Core deposit | $\$ 60,595$ | $(\$ 44,662)$ | $\$ 15,933$ | $\$ 59,933$ | $(\$ 37,593)$ | $\$ 22,340$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| intangibles | $\$ 7$ | $(3,848)$ | 4,046 | 7,882 | $(2,747)$ | 5,135 |
| Other <br> intangibles | 7,894 |  |  |  |  |  |
| Total amortizing <br> intangibles | 68,489 | $(48,510)$ | 19,979 | 67,815 | $(40,340)$ | 27,475 |

Shown below are the components of the Company's goodwill at December 31, 2009 and 2008:

|  | Year Ended <br> December 31, Activity <br> (000's omitted) | Year Ended <br> December <br> 31,2008 | Activity | Year Ended <br> December <br> 31,2009 |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Goodwill | $\$ 234,449$ | $\$ 68,445$ | $\$ 302,894$ | $\$(378)$ | $\$ 302,516$ |
| Accumulated | 0 | $(1,745)$ | $(1,745)$ | $(3,079)$ | $(4,824)$ |
| impairment |  |  |  |  |  |
| Goodwill, net | $\$ 234,449$ | $\$ 66,700$ | $\$ 301,149$ | $\$(3,457)$ | $\$ 297,692$ |

The performance of Nottingham (previously Elias Asset Management) weakened subsequent to its acquisition in 2000 as a result of adverse market conditions. Its operating performance stabilized in 2006 and improved in 2007 and early 2008, however, significant declines in the equity markets experienced in 2008 and 2009 as well as changes in its mix of assets under management resulted in meaningful revenue declines. In connection with its on-going forecasting and planning analyses, management determined that triggering events had occurred in both the fourth quarter of 2008 and again in the fourth quarter of 2009 and therefore the Nottingham goodwill was tested for impairment in both periods. Based on the goodwill valuations performed internally in the fourth quarter of 2008 and 2009, which were expected future cash flows based, the Company recognized an impairment charge and wrote down the carrying value of the goodwill by $\$ 1.7$ million in 2008 and $\$ 3.1$ million in 2009. Additional declines in Nottingham's projected operating results may cause future impairment to its remaining goodwill balance.

The changes in the gross carrying amount of intangible assets relate to the 2008 acquisitions of Citizens and ABG, as well as minor adjustments from prior acquisitions. The estimated aggregate amortization expense for each of the five succeeding fiscal years ended December 31 is as follows:

| 2010 | $\$ 5,958$ |
| ---: | ---: |
| 2011 | 3,487 |
| 2012 | 2,901 |
| 2013 | 2,260 |
| 2014 | 1,703 |
| Thereafter | 3,670 |
| Total $\$ 19,979$ |  |

## NOTE G: DEPOSITS

Deposits consist of the following at December 31:

| (000's <br> omitted) | 2009 | 2008 |
| :--- | ---: | :--- |
| Noninterest <br> checking | $\$ 736,816$ | $\$ 638,558$ |
| Interest <br> checking | 690,830 | 597,445 |
| Savings <br> Money <br> market | 496,907 | 464,626 |
| Time  <br> Total  <br> deposits $\$ 3,924,486 \$ 3,700,812$ |  |  |

At December 31, 2009 and 2008, time certificates of deposit in denominations of $\$ 100,000$ and greater totaled $\$ 250.4$ million and $\$ 329.3$ million respectively. The approximate maturities of time deposits at December 31, 2009 are as follows:
(000's
omitted) Amount

| 2010 | $\$ 904,488$ |
| ---: | ---: |
| 2011 | 95,572 |
| 2012 | 96,577 |


| 2013 | 37,303 |
| :---: | ---: |
| 2014 | 23,223 |
| Thereafter | 596 |
| Total $\$ 1,157,759$ |  |

## NOTE H: BORROWINGS

Outstanding borrowings at December 31 are as follows:

| (000's omitted) | 2009 | 2008 |
| :---: | :---: | :---: |
| Federal Home Loan |  |  |
| Bank advances | \$754,739\$760,471 |  |
| Commercial loans sold with recourse | 10 | 36 |
| Capital lease obligation | 30 | 51 |
| Subordinated debt held by unconsolidated subsidiary trusts, |  |  |
| net of discount of \$528 |  |  |
| and \$552 | 101,999 | 101,975 |
| Total borrowings | \$856,778 | \$862,533 |

The weighted-average interest rate on borrowings for the years ended December 31, 2009 and 2008 were $4.37 \%$ and $4.35 \%$, respectively. Federal Home Loan Bank advances are collateralized by a blanket lien on the Company's residential real estate loan portfolio and various investment securities.

Borrowings at December 31, 2009 have contractual maturity dates as follows:

| (000's omitted, except rate) | Carrying Value | Weighted -average Rate |
| :---: | :---: | :---: |
| January 17, 2013 | \$614 | 4.00\% |
| July 15, 2012 | 10 | 4.30\% |
| November 23, 2014 | 30 | 2.75\% |
| October 11, 2016 (Callable) | 25,000 | 4.62\% |
| January 25, 2018 (Callable) | 10,000 | 2.73\% |
| January 19, 2010 | 45 | 3.35\% |
| February 18, 2010 | 80 | 3.26\% |
| April 14, 2010 (Callable) | 25,000 | 6.35\% |
| November 18, 2010 | 1,000 | 5.09\% |
| June 22, 2015 (Callable) | 50,000 | 3.62\% |
| October 14, 2015 (Callable) | 15,000 | 3.95\% |
| November 10, 2015 (Callable) | 75,000 | 4.24\% |
| $\begin{aligned} & \text { January 27, } 2016 \\ & \text { (Callable) } \end{aligned}$ | 10,000 | 3.98\% |
| May 19, 2016 (Callable) | 100,000 | 4.72\% |
| August 8, 2016 (Callable) | 60,000 | 4.28\% |
| October 11, 2016 (Callable) | 25,000 | 4.35\% |
| July 31, 2017 (Callable) | 100,000 | 4.03\% |
| July 31, 2017 (Callable) | 50,000 | 4.05\% |
| July 31, 2017 (Callable) | 50,000 | 4.04\% |
| December 21, 2017 (Callable) | 31,600 | 3.16\% |
| December 21, 2017 (Callable) | 126,400 | 3.40\% |
| July 31, 2031 | 24,679 | 3.86\% |
| December 15, 2036 | 77,3201 | 1.90\% |
| Total | \$856,778 | 3.88\% |

Instruments noted above as callable are Federal Home Loan Bank advances. These advances have characteristics that include an initial lockout period, followed by a quarterly call option at the discretion of the Federal Home Loan Bank.

The Company sponsors two business trusts, Community Statutory Trust III and Community Capital Trust IV, of which $100 \%$ of the common stock is owned by the Company. The trusts were formed for the purpose of issuing company-obligated mandatorily redeemable preferred securities to third-party investors and investing the proceeds from the sale of such preferred securities solely in junior subordinated debt securities of the Company. The debentures held by each trust are the sole assets of that trust. Distributions on the preferred securities issued by each trust are

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payable semi-annually at a rate per annum equal to the interest rate being earned by the trust on the debentures held by that trust. The preferred securities are subject to mandatory redemption, in whole or in part, upon repayment of the debentures. The Company has entered into agreements which, taken collectively, fully and unconditionally guarantee the preferred securities subject to the terms of each of the guarantees. The terms of the preferred securities of each trust are as follows:

| Issuance |  | Interest | Maturity | Call | Call |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Date | Amount | Rate | Date | Provision | Price |
| III 7/31/2001 |  | L LIBOR plus |  | 5 year | 103.0\% declining |
|  | 24,4503 | (3.86\%) | 7/31/2031beginning 2006 par in 2011 |  |  |
|  |  | L LIBOR plus |  | 5 year |  |
| IV 12/8/2006 | 75,000 | (1.90\%) | 12/15/203 | beginning 20 | Par |

On December 8, 2006, the Company established Community Capital Trust IV, which completed the sale of $\$ 75$ million of trust preferred securities. At the time of the offering, the Company also entered into an interest rate swap agreement to convert the variable rate trust preferred securities into fixed rate securities for a term of five years at a fixed rate of $6.43 \%$. Additional interest expense of $\$ 2.9$ million and $\$ 1.2$ million was recognized due to the interest rate swap agreement as of December 31, 2009 and 2008, respectively.

## NOTE I: INCOME TAXES

The 2009 provision for income taxes includes $\$ .7$ million of non-recurring state tax expense for a NYS license fee. The provision for income taxes includes a $\$ 1.7$ million benefit in 2008 and a $\$ 6.9$ million benefit in 2007, related to the settlement and a related change in a position taken on certain previously unrecognized tax positions. The provision for income taxes for the years ended December 31 is as follows:

```
(000's
omitted) 2009 2008 2007
Current:
    Federal $6,400 $9,382 $9,257
    State
and other 1,788(2,632)(7,708)
Deferred:
    Federal 3,929 3,438 152
    State
and other (495) 561 590
Provision
for income
taxes $11,622$10,749 $2,291
```

Components of the net deferred tax asset (liability), included in other liabilities, as of December 31 are as follows:

| (000's omitted) | 2009 | 2008 |
| :---: | :---: | :---: |
| Allowance for |  |  |
| loan losses | \$16,183\$15,221 |  |
| Employee |  |  |
| benefits | 5,286 | 6,463 |
| Pension | 1,115 | 7,239 |
| Interest rate swap | 1,959 | 2,585 |
| Debt extinguishment | 2,408 | 2,709 |
| Other | 1,858 | 294 |
| Deferred tax asset | 28,809 | 34,511 |
| Investment securities | 7,810 | 10,119 |
| Intangible assets | 14,064 | 12,899 |
| Loan origination costs | 4,776 | 5,190 |
| Depreciation | 3,589 | 4,336 |
| Mortgage servicing rights | 951 | 518 |
| Prepaid FDIC insurance | 2,253 | 0 |
| Deferred tax |  |  |
| liability | 33,443 | 33,062 |
|  | $(\$ 4,634)$ | \$1,449 |

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Net deferred tax
(liability) asset
The Company has determined that no valuation allowance is necessary as it is more likely than not that the gross deferred tax assets will be realized through carryback of future deductions to taxable income in prior years, future reversals of existing temporary differences, and through future taxable income.

A reconciliation of the differences between the federal statutory income tax rate and the effective tax rate for the years ended December 31 is shown in the following table:

|  | 200920082007 |
| :---: | :---: |
| Federal statutory income tax rate | 35.0\% 35.0\% 35.0\% |
| Increase (reduction) in taxes resulting from: |  |
| Tax-exempt interest | (14.1) (12.7) (14.6) |
| State income taxes, net of federal benefit | 1.7 (2.3) (15.7) |
| Other | (0.7) (1.0) 0.4 |
| fective income tax rat | 1.9\% 19.0\% 5.1\% |

A reconciliation of the unrecognized tax benefits for the years ended December 31 is shown in the following table:


As of December 31, 2009, the total amount of unrecognized tax benefits that would impact the Company's effective tax rate if recognized is $\$ 0.7$ million. The Company's policy is to recognize interest and penalties related to unrecognized tax benefits in income taxes in the consolidated statement of income. The accrued interest related to tax positions was approximately $\$ 0.2$ million at December 31, 2009 and 2008.

The Company's federal and state income tax returns are routinely subject to examination from various governmental taxing authorities. Such examinations may result in challenges to the tax return treatment applied by the Company to specific transactions. Management believes that the assumptions and judgment used to record tax-related assets or liabilities have been appropriate. Future examinations by taxing authorities of the Company's federal or state tax returns could have a material impact on the Company's results of operations. The Company's federal income tax returns for years after 2005 may still be examined by the Internal Revenue Service. New York State income tax examinations are underway for years 2005 through 2007. It is not possible to estimate when those examinations may be completed.

It is reasonably possible that the amount of unrecognized tax benefits could change in the next twelve months as a result of the New York State examination and expiration of statutes of limitations on prior tax returns. The estimated range of change in unrecognized tax benefits is estimated to be between $\$ 0.2$ million and $\$ 0.5$ million.

## NOTE J: LIMITS ON DIVIDENDS AND OTHER REVENUE SOURCES

The Company's ability to pay dividends to its shareholders is largely dependent on the Bank's ability to pay dividends to the Company. In addition to state law requirements and the capital requirements discussed below, the circumstances under which the Bank may pay dividends are limited by federal statutes, regulations, and policies. For example, as a national bank, the Bank must obtain the approval of the Office of the Comptroller of the Currency (OCC) for payments of dividends if the total of all dividends declared in any calendar year would exceed the total of the Bank's net profits, as defined by applicable regulations, for that year, combined with its retained net profits for the preceding two years. Furthermore, the Bank may not pay a dividend in an amount greater than its undivided profits then on hand after deducting its losses and bad debts, as defined by applicable regulations. At December 31, 2009, the Bank had approximately $\$ 5,291,000$ in undivided profits legally available for the payments of dividends.

In addition, the Federal Reserve Board and the OCC are authorized to determine under certain circumstances that the payment of dividends would be an unsafe or unsound practice and to prohibit payment of such dividends. The Federal Reserve Board has indicated that banking organizations should generally pay dividends only out of current operating earnings.

There are also statutory limits on the transfer of funds to the Company by its banking subsidiary, whether in the form of loans or other extensions of credit, investments or assets purchases. Such transfer by the Bank to the Company generally is limited in amount to $10 \%$ of the Bank's capital and surplus, or $20 \%$ in the aggregate. Furthermore, such loans and extensions of credit are required to be collateralized in specific amounts.

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## NOTE K: BENEFIT PLANS

Pension and post-retirement plans
The Company provides a qualified defined benefit pension and other post-retirement health and life insurance benefits to qualified employees and retirees, an unfunded supplemental pension plan for certain key executives, and an unfunded stock balance plan for certain of its nonemployee directors. Using a measurement date of December 31, the following table shows the funded status of the Company's plans reconciled with amounts reported in the Company's consolidated statements of condition:

| (000's omitted) | Pension Benefits |  | Post-retirement Benefits |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2009 | 2008 | 2009 | 2008 |
| Change in benefit obligation: |  |  |  |  |
| Benefit obligation at the beginning of year | \$60,355 | \$56,528 | \$10,464 | \$9,827 |
| Service cost | 3,496 | 3,288 | 575 | 691 |
| Interest cost | 3,530 | 3,298 | 494 | 600 |
| Participant contributions | 0 | 0 | 442 | 572 |
| Plan amendment/merger | (596) | 25 | $(5,826)$ | (354) |
| Deferred actuarial loss (gain) | 6,808 | 1,737 | (818) | (6) |
| Benefits paid | $(3,771)$ | $(4,142)$ | (882) | (866) |
| Benefit obligation at end of year | 69,822 | 60,734 | 4,449 | 10,464 |
| Change in plan assets: |  |  |  |  |
| Fair value of plan assets at beginning of year | 49,205 | 59,000 | 0 | 0 |
| Actual return of plan assets | 13,676 | $(15,715)$ | 0 | 0 |
| Participant contributions | 0 | 0 | 442 | 572 |
| Employer contributions | 15,518 | 10,063 | 440 | 294 |
| Plan merger | 0 | 0 | 0 | 0 |
| Transfer of deferred compensation balances | 0 | 0 | 0 | 0 |
| Benefits paid | $(3,771)$ | $(4,142)$ | (882) | (866) |
| Fair value of plan assets at end of year | 74,628 | 49,206 | 0 | 0 |
| Funded status at year end | \$4,806( | \$11,528) | (\$4,449) | (10,464) |
| Amounts recognized in the consolidated balance sheet were: |  |  |  |  |
| Other assets | \$11,292 | \$0 | \$0 | \$0 |
| Other liabilities | $(\$ 6,486)($ | \$11,528) | $(\$ 4,449)$ | $(10,464)$ |

Amounts recognized in accumulated

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other comprehensive

| Net (gain) loss | \$28,651 | \$33,933 | \$1,056 | \$1,875 |
| :---: | :---: | :---: | :---: | :---: |
| Net prior service (credit) |  |  |  |  |
| cost | (980) | (567) | $(5,454)$ | 302 |
| Net transition obligation | 0 | 0 | 0 | 164 |
| Pre-tax adjustment to |  |  |  |  |
| AOCI | 27,671 | 33,366 | $(4,398)$ | 2,341 |
| Taxes | $(10,661)$ | $(12,851)$ | 1,686 | (906) |
| Net adjustment to AOCI | \$17,010 | \$20,515 | $(\$ 2,712)$ | \$1,435 |

The benefit obligation for the defined benefit pension plan was $\$ 63.3$ million and $\$ 55.2$ million as of December 31 , 2009 and 2008 respectively and the fair value of plan assets as of December 31, 2009 and 2008 was $\$ 74.6$ million and $\$ 49.2$ million respectively. The Company has unfunded supplemental pension plans for certain key active and retired executives. The projected benefit obligation for the unfunded supplemental pension plan for certain key executives was $\$ 5.7$ million for 2009 and $\$ 4.8$ million for 2008 , respectively. The Company also has an unfunded stock balance plan for certain of its nonemployee directors. The projected benefit obligation for the unfunded stock balance plan was $\$ 0.8$ million for 2009 and $\$ 0.8$ million for 2008 respectively. The plan was frozen effective December 31, 2009.

Effective December 31, 2009, the Company terminated its post-retirement medical program for current and future employees. Remaining plan participants will include only existing retirees, or those active and eligible employees who retire prior to December 31,2010 . This change was accounted for as a negative plan amendment and a $\$ 3.5$ million, net of income tax, benefit for prior service was recognized in AOCI in 2009. This negative plan amendment will be amortized over the expected benefit utilization period of remaining plan participants.

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Amounts recognized in accumulated other comprehensive income, net of tax, for the year ended December 31, are as follows:

|  | Post-retirement <br> Benefits |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
| (000's <br> omitted) | 2009 | 2008 | 2009 | 2008 |
| Prior service <br> cost | $(\$ 254)$ | $\$ 219$ | $(\$ 3,543)(\$ 283)$ |  |
| Transition <br> obligation | 0 | 0 | $(101)$ | $(25)$ |
| Net (gain) or <br> loss |  |  |  |  |
| Total | $(\$ 3,250)$ | 13,420 | $(504)$ | $(81)$ |

The estimated costs, net of tax, that will be amortized from accumulated other comprehensive (income) loss into net periodic (income) cost over the next fiscal year are as follows:

|  | Pension Post-retirement |  |
| :--- | ---: | ---: |
| (000's <br> omitted) | Benefits | Benefits |
| Prior <br> service <br> cost |  |  |
| Net (gain) | $(\$ 189)$ | $(\$ 1,058)$ |
| or loss | 2,306 | 36 |
| $\quad$Total | $\$ 2,117$ | $(\$ 1,022)$ |

The weighted-average assumptions used to determine the benefit obligations as of December 31 are as follows:

|  | Pension <br> Benefits <br> 2009 | Post-retirement <br> Benefits |  |
| :--- | :---: | :---: | :---: |
|  | 2008 | 2009 | 2008 |
|  |  |  |  |
| Discount rate | $5.60 \% 6.10 \%$ | $5.15 \%$ | $6.10 \%$ |
| Expected return <br> on plan assets | $7.50 \% 8.00 \%$ | N/A | N/A |
| Rate of <br> compensation <br> increase | $4.00 \% 4.00 \%$ | N/A | N/A |

The net periodic benefit cost as of December 31 is as follows:

|  | Post-retirement |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | ---: |
|  | Pension Benefits |  |  | Benefits |  |  |
| (000's omitted) | 2009 | 2008 | 2007 | 2009 | 2008 | 2007 |
| Service cost | $\$ 3,496$ | $\$ 3,133$ | $\$ 3,186$ | $\$ 575$ | $\$ 691$ | $\$ 593$ |
| Interest cost | 3,530 | 3,318 | 3,014 | 494 | 600 | 523 |
| Expected return on plan |  |  |  |  |  |  |
| assets | $(4,686)(4,817)(4,340)$ | 0 | 0 | 0 |  |  |

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| Amortization of <br> unrecognized net loss | 2,761 | 598 | 1,101 | 0 | 93 | 118 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Amortization of prior service <br> cost | $(123)$ | $(169)$ | $(69)$ | 54 | 105 | 110 |
| Amortization of transition <br> (asset) obligation | 0 | 0 | 0 | 41 | 41 | 41 |
| Net periodic benefit cost | $\$ 4,978$ | $\$ 2,063$ | $\$ 2,892$ | $\$ 1,164 \$ 1,530 \$ 1,385$ |  |  |

Prior service costs in which all or almost all of the plan's participants are fully eligible for benefits under the plan are amortized on a straight-line basis over the expected future working years of all active plan participants. Prior service costs associated with transferring individual nonqualified plans are amortized on a straight-line basis over a three-year period. Unrecognized gains or losses are amortized using the "corridor approach", which is the minimum amortization required. Under the corridor approach, the net gain or loss in excess of 10 percent of the greater of the projected benefit obligation or the market-related value of the assets is amortized on a straight-line basis over the expected future working years of all active plan participants.

The weighted-average assumptions used to determine the net periodic pension cost for the years ended December 31 are as follows:

|  | Pension Benefits |  |  | Post-retirement Benefits |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :---: |
|  | 2009 | 2008 | 2007 | 2009 | 2008 | 2007 |  |
|  | $6.10 \%$ | $6.10 \%$ | $5.60 \%$ | $6.10 \%$ | $6.10 \%$ | $5.60 \%$ |  |
| Discount rate |  |  |  |  |  |  |  |
| Expected return on <br> plan assets | $8.00 \%$ | $8.00 \%$ | $8.00 \%$ | N/A | N/A | N/A |  |
| Rate of compensation <br> increase | $4.00 \%$ | $4.00 \%$ | $4.00 \%$ | N/A | N/A | N/A |  |

The amount of benefit payments that are expected to be paid over the next ten years are as follows:

| Pension Post-retirement |  |  |
| :--- | ---: | ---: |
| (000's <br> omitted) | Benefits | Benefits |
| 2010 | $\$ 4,189$ | $\$ 599$ |
| 2011 | 4,666 | 643 |
| 2012 | 4,892 | 522 |
| 2013 | 5,394 | 447 |
| 2014 | 5,811 | 370 |
| $2015-2019$ | 29,524 | 1,293 |

The payments reflect future service and are based on various assumptions including retirement age and form of payment (lump-sum versus annuity). Actual results may differ from these estimates.

The assumed discount rate is used to reflect the time value of future benefit obligations. The discount rate was determined based upon the yield on high-quality fixed income investments expected to be available during the period to maturity of the pension benefits. This rate is sensitive to changes in interest rates. A decrease in the discount rate would increase the Company's obligation and future expense while an increase would have the opposite effect. The expected long-term rate of return was estimated by taking into consideration asset allocation, reviewing historical returns on the type of assets held and current economic factors. The appropriateness of the assumptions is reviewed annually.

## Plan Assets

The investment objective for the defined benefit pension plan is to achieve an average annual total return over a five-year period equal to the assumed rate of return used in the actuarial calculations. At a minimum performance level, the portfolio should earn the return obtainable on high quality intermediate-term bonds. The Company's perspective regarding portfolio assets combines both preservation of capital and moderate risk-taking. Asset allocation favors equities, with a target allocation of approximately $60 \%$ equity securities and $40 \%$ fixed income securities. In order to diversify the risk within the pension portfolio, the pension committee authorized the purchase of up to $15 \%$ of the assets may be in alternative investments, which are primarily hedge funds. No more than $10 \%$ of the portfolio can be in stock of the Company. Due to the volatility in the market, the target allocation is not always desirable and asset allocations will fluctuate between acceptable ranges. Prohibited transactions include purchase of securities on margin, uncovered call options, and short sale transactions.

The fair values of the Company's defined benefit pension plan assets at December 31, 2009 by asset category are as follows:

|  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Prices in Active |  |  |  |
|  | Marketsfor Significant Signific |  |  |  |
|  | Identical | Observable | Unobservable |  |
| Asset category (000's omitted) | Assets Level 1 | Inputs Level 2 | Inputs Level 3 | Total |
| Cash | \$1,460 | \$0 | \$0 | \$1,460 |
| Equity securities: |  |  |  |  |
| U.S. | 17,058 | 0 | 0 | 17,058 |
| large-cap |  |  |  |  |
| U.S | 6,296 | 0 | 0 | 6,296 |
| mid/small cap |  |  |  |  |
| CBSI stock | 5,610 | 0 | 0 | 5,610 |
| International | 15,628 | 0 | 0 | 15,628 |
| Global (a) | 4,314 | 0 | 0 | 4,314 |
| Commodities | 3,720 | 0 | 0 | 3,720 |
| (b) |  |  |  |  |
|  | 52,626 | 0 | 0 | 52,626 |
| Fixed income securities: |  |  |  |  |
| Government securities | 6,244 | 0 | 0 | 6,244 |
| Investment grade bonds | 0 | 9,235 | 0 | 9,235 |
| High yield(c) | 0 | 2,453 | 0 | 2,453 |
|  | 6,244 | 11,688 | 0 | 17,932 |
| Other types of investments: |  |  |  |  |
| Alternative investments (d) | 0 | 2,263 | 48 | 2,311 |
| Total (e) | \$60,330 | \$13,951 | \$48 | \$74,329 |

This category includes securities that invest approximately $50 \%$ in U.S. equity securities and $50 \%$ international
(a) equity securities.
(b) This category includes investments in exchange traded funds reflecting the performance of an underlying commodity index.
(c) This category is exchange traded funds representing a diversified index of high yield corporate bonds
(d)

This category is comprised of non-traditional investments classes including hedge funds, private equity funds, fund of funds, and structured notes.
(e) Excludes dividends and interest receivable totaling $\$ 299,000$

The Company makes contributions to its funded qualified pension plan as required by government regulation or as deemed appropriate by management after considering the fair value of plan assets, expected return on such assets, and the value of the accumulated benefit obligation. The Company made a contribution to its defined benefit pension plan of $\$ 15$ million during the first quarter of 2009 and also made a contribution of $\$ 15$ million during the first quarter of 2010. The Company funds the payment of benefit obligations for the supplemental pension and post-retirement plans because such plans do not hold assets for investment.

TLNB participated in a multi-employer tax qualified defined benefit pension plan. All employees of TLNB who met minimum service requirements participated in the plan. Contributions for 2009, 2008 and 2007 were $\$ 21,000$, $\$ 35,000$ and $\$ 57,000$, respectively.

The assumed health care cost trend rate used in the post-retirement health plan at December 31, 2009 was $9.00 \%$ for the pre-65 participants and $7.00 \%$ for the post-65 participants for medical costs and $10.00 \%$ for prescription drugs. The rate to which the cost trend rate is assumed to decline (the ultimate trend rate) and the year that the rate reaches the ultimate trend rate is $5.0 \%$ and 2017 , respectively.

Assumed health care cost trend rates have a significant effect on the amounts reported for the health care plan. A one-percentage-point increase in the trend rate would increase the service and interest cost components by $\$ 56,000$ and increase the benefit obligation by $\$ 234,000$. A one-percentage-point decrease in the trend rate would decrease the service and interest cost components by $\$ 51,000$ and decrease the benefit obligation by $\$ 221,000$.

401(k) Employee Stock Ownership Plan
The Company has a 401(k) Employee Stock Ownership Plan in which employees can contribute from $1 \%$ to $90 \%$ of eligible compensation, with the first $1 \%$ being eligible for a $100 \%$ matching contribution in the form of Company common stock and the next $5 \%$ being eligible for a $50 \%$ matching contributions in the form of Company common stock. The Plan also permits the Company to distribute a discretionary profit-sharing component in the form of Company common stock to all participants except certain executive employees. The expense recognized under this plan for the years ended December 31, 2009, 2008 and 2007 was $\$ 2,342,000, \$ 2,395,000$, and $\$ 1,821,000$, respectively.

## Deferred Compensation Plan for Certain Executive Employees

The Company has a Deferred Compensation Plan for Certain Executive Employees in which participants may contribute up to $15 \%$ of their eligible compensation less any amounts contributed to the 401 (k) Employee Stock Ownership Plan. Any discretionary profit-sharing amounts that the executive receives from the Company must be contributed to the Deferred Compensation Plan. The expense recognized under this plan for the years ended December 31, 2009, 2008 and 2007 was $\$ 67,000, \$ 59,000$, and $\$ 58,000$, respectively.

Other Deferred Compensation Arrangements
In addition to the supplemental pension plans for certain executives, the Company has nonqualified deferred compensation arrangements for several former directors, officers and key employees. All benefits provided under these plans are unfunded and payments to plan participants are made by the Company. At December 31, 2009 and 2008, the Company has recorded a liability of $\$ 6,258,000$ and $\$ 6,103,000$, respectively. The expense recognized under these plans for the years ended December 31, 2009, 2008, and 2007 was $\$ 616,000, \$ 6,000$, and $\$ 673,000$, respectively.

## Deferred Compensation Plan for Directors

Directors may defer all or a portion of their director fees under the Deferred Compensation Plan for Directors. Under this plan, there is a separate account for each participating director which is credited with the amount of shares which could have been purchased with the director's fees as well as any dividends on such shares. On the distribution date, the director will receive common stock equal to the accumulated share balance in his account. As of December 31, 2009 and 2008 there were 121,005 and 98,957 shares credited to the participants' accounts, for which a liability of $\$ 2,288,000$ and $\$ 1,914,000$ was accrued, respectively. The expense recognized under the plan for the years ended December 31, 2009, 2008 and 2007, was $\$ 497,000, \$ 404,000$, and $\$ 256,000$, respectively.

## NOTE L: STOCK-BASED COMPENSATION PLANS

The Company has a long-term incentive program for directors, officers and employees. Under this program, the Company authorized $4,000,000$ shares of Company common stock for the grant of incentive stock options, nonqualified stock options, restricted stock awards, retroactive stock appreciation rights. As of December 31, 2009, the Company has authorization to grant up to $1,588,609$ additional shares of Company common stock for these instruments. The nonqualified (offset) stock options in its Director's Stock Balance Plan vest and become exercisable immediately and expire one year after the date the director retires or two years in the event of death. The remaining options have a ten-year term, and vest and become exercisable on a grant-by-grant basis, ranging from immediate vesting to ratably over a five-year period.

Activity in this long-term incentive program is as follows:

Weighted-average
Exercise Price of

|  | Outstanding | Shares |
| :---: | :---: | :---: |
| Outstanding at |  |  |
| December |  |  |
| 31, 2007 | 2,721,279 | \$20.22 |
| Granted | 363,991 | 18.19 |
| Exercised | $(388,491)$ | 17.50 |
| Forfeited | $(30,526) 16.93$ |  |
| Outstanding at |  |  |
| December |  |  |
| 31, 2008 | 2,666,253 | 20.38 |
| Granted | 524,187 | 18.01 |
| Exercised | $(86,556)$ | 11.59 |
| Forfeited | $(21,069) 21.20$ |  |
| Outstanding at |  |  |
| December <br> 31, 2009 | 3,082,815 | \$20.22 |
| Exercisable |  |  |
| December |  |  |
| 31, 2009 | 1,984,089 | \$20.40 |

The following table summarizes the information about stock options outstanding under the Company's stock option plan at December 31, 2009:

| Range of | Options outstanding |  |  | Options exercisable |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | -average | Remaining Life |  | -average |
| Exercise |  | Exercise | (years) |  | Exercise |
| Price | Shares | Price |  | Shares | Price |
| \$0.00- |  |  |  |  |  |
| \$10.328 | 4,400 | \$9.37 | . 25 | 4,400 | \$9.37 |
| \$10.328 - |  |  |  |  |  |
| \$12.910 | 139,452 | 12.37 | 1.00 | 139,452 | 12.37 |
| \$12.910 - |  |  |  |  |  |
| \$15.492 | 152,868 | 13.13 | 2.03 | 152,868 | 13.13 |
| \$15.492 - |  |  |  |  |  |
| \$18.074 | 504,073 | 16.79 | 6.00 | 357,566 | 16.37 |
| \$18.074 - |  |  |  |  |  |
| \$20.656 | 755,108 | 18.13 | 8.43 | 178,396 | 18.22 |
| \$20.656 - |  |  |  |  |  |
| \$23.238 | 485,934 | 22.95 | 7.41 | 268,715 | 22.96 |
| \$23.238 - |  |  |  |  |  |
| \$25.820 1,0 | 1,040,980 | 24.24 | 5.04 | 882,692 | 24.27 |
| TOTAL 3,0 | 3,082,815 | 20.22 | 6.06 | 1,984,089 | \$20.40 |

The weighted-average remaining contractual term of outstanding and exercisable stock options at December 31, 2009 is 6.1 years and 5.0 years, respectively. The aggregate intrinsic value of outstanding and exercisable stock options at December 31, 2009 is $\$ 4.1$ million and $\$ 3.2$ million, respectively.

The Company accounts for stock-based compensation awards that are granted, modified, or settled after December 31, 2005 using the modified prospective method. Under this method, expense is recognized for unvested awards that were granted prior to January 1, 2006, based upon the fair value determined at the grant date. Stock-based compensation expense is recognized ratably over the requisite service period for all awards. Prior to January 1, 2006, the Company accounted for stock compensation under the intrinsic value. Accordingly, the Company previously recognized no compensation cost for employee stock options that were granted with an exercise price equal to the market value of the underlying common stock on the date of grant.

The Company recognized stock-based compensation expense related to incentive and non-qualified stock options of $\$ 2.3$ million, $\$ 2.0$ million and $\$ 2.2$ million for the years ended December 31, 2009, 2008 and 2007, respectively. A related income tax benefit was recognized of $\$ 809,000, \$ 525,000$ and $\$ 472,000$ for the 2009, 2008 and 2007 years, respectively. Compensation expense related to restricted stock vesting recognized in the income statement for 2009, 2008 and 2007 was $\$ 838,000, \$ 585,000$ and $\$ 300,000$, respectively.

Management estimated the fair value of options granted using the Black-Scholes option-pricing model. This model was originally developed to estimate the fair value of exchange-traded equity options, which (unlike employee stock options) have no vesting period or transferability restrictions. As a result, the Black-Scholes model is not necessarily a precise indicator of the value of an option, but it is commonly used for this purpose. The Black-Scholes model requires several assumptions, which management developed based on historical trends and current market observations.

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|  | 2009 | 2008 | 2007 |
| :--- | :---: | :---: | :---: |
|  | $\$ 5.56$ | $\$ 4.48$ | $\$ 6.14$ |
| Weighted-average |  |  |  |
| Fair Value of |  |  |  |
| Options Granted |  |  |  |
| Assumptions: |  |  |  |
| $\quad$ Weighted-average | 7.68 | 7.74 | 7.89 |
| expected life (in <br> years) |  |  |  |
| Future dividend <br> yield | $3.00 \%$ | $3.00 \%$ | $3.00 \%$ |
| Share price <br> volatility | $32.03 \%$ | $26.85 \%$ | $26.15 \%$ |
| Weighted-average <br> risk-free interest rate | $3.66 \%$ | $3.70 \%$ | $4.87 \%$ |

Unrecognized stock-based compensation expense related to non-vested stock options totaled $\$ 3.0$ million at December 31, 2009, which will be recognized as expense over the next five years. The weighted-average period over which this unrecognized expense would be recognized is 3.0 years. The total fair value of shares vested during 2009, 2008, and 2007 were $\$ 1.7$ million, $\$ 1.6$ million and $\$ 1.9$ million, respectively.

During the twelve months ended December 31, 2009 and 2008, proceeds from stock option exercises totaled $\$ 1.0$ million and $\$ 6.8$ million, respectively, and the related windfall tax benefits from exercise were approximately $\$ 213,000$ and $\$ 927,000$, respectively. During the twelve months ended December 31, 2009 and 2008, 81,330 and 388,491 shares, respectively, were issued in connection with stock option exercise. All shares issued were new shares issued from available authorized shares. The total intrinsic value of options exercised during 2009, 2008 and 2007 were $\$ 0.6$ million, $\$ 3.0$ million and $\$ 1.2$ million, respectively.

A summary of the status of the Company's unvested stock awards as of December 31, 2009, and changes during the twelve months ended December 31, 2009 and 2008, is presented below:

|  | Weighted-average |  |
| :---: | :---: | :---: |
|  | Restricted Shares | grant date fair value |
| Unvested at |  |  |
|  |  |  |
| 31, 2007 | 57,240 | \$22.73 |
| Awards | 83,914 | 18.31 |
| Cancellation | $(2,555)$ | 19.14 |
| Vestings | $(16,423)$ | 22.96 |
| Unvested at |  |  |
|  |  |  |
| 31, 2008 | 122,176 | \$19.74 |
| Awards | 84,262 | 18.08 |
| Cancellation | $(2,604)$ | 19.00 |
| Vestings | $(29,826)$ | 19.99 |
| Unvested at |  |  |
| December |  |  |
| 31, 2009 | 174,008 | \$18.90 |

## NOTE M: EARNINGS PER SHARE

Basic earnings per share are computed based on the weighted-average common shares outstanding for the period. Diluted earnings per share are based on the weighted-average shares outstanding adjusted for the dilutive effect of restricted stock and the assumed exercise of stock options during the year. The dilutive effect of options is calculated using the treasury stock method of accounting. The treasury stock method determines the number of common shares that would be outstanding if all the dilutive options (those where the average market price is greater than the exercise price) were exercised and the proceeds were used to repurchase common shares in the open market at the average market price for the applicable time period. There were approximately 2.4 million, 1.5 million and 1.7 million weighted-average anti-dilutive stock options outstanding at December 31, 2009, 2008 and 2007, respectively, that were not included in the computation below.

The following is a reconciliation of basic to diluted earnings per share for the years ended December 31, 2009, 2008 and 2007.
(000's omitted, except per
share data) $2009 \quad 2008 \quad 2007$
Net income $\quad \$ 41,445 \$ 45,940 \$ 42,891$
Income attributable to unvested stock-based
compensation awards (215) (179) (74)

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Income available to
common shareholders $\quad \$ 41,230 \$ 45,761 \$ 42,817$

Weighted-average common
shares outstanding - basic $\quad 32,673 \quad 30,496 \quad 29,918$
$\begin{array}{llll}\text { Basic earnings per share } & \$ 1.26 & \$ 1.50 & \$ 1.43\end{array}$

Net income \$41,445\$45,940\$42,891
Income attributable to unvested stock-based compensation awards (215) (179) (74)
Income available to
common shareholders $\quad \$ 41,230 \$ 45,761 \$ 42,817$

Weighted-average common
$\begin{array}{llll}\text { shares outstanding } & 32,673 & 30,496 & 29,918\end{array}$
Assumed exercise of stock
options $148 \quad 310 \quad 309$

Weighted-average shares -
diluted $32,821 \quad 30,806 \quad 30,227$
Diluted earnings per share $\quad \$ 1.26 \quad \$ 1.49 \quad \$ 1.42$

## NOTE N: COMMITMENTS, CONTINGENT LIABILITIES AND RESTRICTIONS

The Company is a party to financial instruments with off-balance-sheet risk in the normal course of business to meet the financing needs of its customers. These financial instruments consist primarily of commitments to extend credit and standby letters of credit. Commitments to extend credit are agreements to lend to customers, generally having fixed expiration dates or other termination clauses that may require payment of a fee. These commitments consist principally of unused commercial and consumer credit lines. Standby letters of credit generally are contingent upon the failure of the customer to perform according to the terms of an underlying contract with a third party. The credit risks associated with commitments to extend credit and standby letters of credit are essentially the same as that involved with extending loans to customers and are subject to normal credit policies. Collateral may be obtained based on management's assessment of the customer's creditworthiness. The fair value of the standby letters of credit is immaterial for disclosure. The contract amount of commitment and contingencies is as follows:

| $(000 ' s$   <br> omitted)   | 2009 | 2008 |
| :--- | ---: | ---: |
| Commitments <br> to extend |  |  |
| credit | $\$ 573,179 \$ 523,017$ |  |
| Standby <br> letters of <br> credit |  |  |
| Total | $\$ 592,300 \$ 536,226$ |  |

The Company has unused lines of credit of $\$ 100.0$ million at December 31, 2009. The Company has unused borrowing capacity of approximately $\$ 286.6$ million through collateralized transactions with the Federal Home Loan Bank and $\$ 15.6$ million through collateralized transactions with the Federal Reserve Bank.

The Company is required to maintain a reserve balance, as established by the Federal Reserve Bank of New York. The required average total reserve for the 14-day maintenance period of December 31, 2009 through January 13,2010 was $\$ 51.2$ million of which $\$ 2.0$ million was required to be on deposit with the Federal Reserve Bank of New York. The remaining $\$ 49.2$ million was represented by cash on hand.

## NOTE O: LEASES

The Company leases buildings and office space under agreements that expire in various years. Rental expense included in operating expenses amounted to $\$ 4.0$ million, $\$ 3.6$ million and $\$ 3.0$ million in 2009, 2008 and 2007, respectively. The future minimum rental commitments as of December 31, 2009 for all noncancelable operating leases are as follows:

| 2010 | $\$ 4,039$ |
| ---: | ---: |
| 2011 | 3,520 |
| 2012 | 3,051 |
| 2013 | 2,554 |
| 2014 | 1,194 |
| Thereafter | 4,886 |
| Total $\$ 19,244$ |  |

NOTE P: REGULATORY MATTERS

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The Company and the Bank are subject to various regulatory capital requirements administered by the federal banking agencies. Failure to meet minimum capital requirements can initiate certain mandatory and possibly additional discretionary actions by regulators that, if undertaken, could have a direct material effect on the Company's financial statements. Under capital adequacy guidelines and the regulatory framework for prompt corrective action, the Company and the Bank must meet specific capital guidelines that involve quantitative measures of the Company's and the Bank's assets, liabilities, and certain off-balance sheet items as calculated under regulatory accounting practices. The Company's and the Bank's capital amounts and classification are also subject to qualitative judgments by the regulators about components, risk weightings, and other factors.

Quantitative measures established by regulation to ensure capital adequacy require the Company and Bank to maintain minimum total core capital to risk-weighted assets of $8 \%$, and Tier I capital to risk-weighted assets and Tier I capital to average assets of $4 \%$. Management believes, as of December 31, 2009, that the Company and Bank meet all capital adequacy requirements to which they are subject.

As of December 31, 2009 and 2008, the most recent notification from the Office of the Comptroller of the Currency ("OCC") categorized the Company and Bank as "well capitalized" under the regulatory framework for prompt corrective action. To be categorized as "well capitalized," the Company and Bank must maintain minimum total core capital to risk-weighted assets of $10 \%$, Tier I capital to risk-weighted assets of $6 \%$ and Tier I capital to average assets of $5 \%$. There are no conditions or events since that notification that management believes have changed the institution's category. Except in connection with the regulatory approval of the Citizens branch acquisition in November 2008 by the OCC, there were no significant capital requirements imposed or agreed to during the regulatory approval process of any of our acquisitions. In connection with the Citizens acquisition, the Bank agreed to an approval condition to maintain capital at the "well-capitalized" level.

The capital ratios and amounts of the Company and the Bank as of December 31 are presented below:

| (000's omitted) | 2009 | 2008 |  |
| :---: | :---: | :---: | :---: |
|  | Company Bank | Company | Bank |
| Tier 1 capital to average assets |  |  |  |
| Amount | \$372,777 \$308,658 | \$342,071 | \$288,612 |
| Ratio | 7.39\% 6.13\% | 7.22\% | 6.11\% |
| Minimum required amount amount | \$201,856\$201,307 | \$189,452 | 188,917 |
| Tier 1 capital to risk-weighted assets |  |  |  |
| Amount | \$372,777 \$308,658 | \$342,071 \$ | 288,612 |
| Ratio | 12.21\% 10.07\% | 11.28\% | 9.55\% |
| Minimum required amount | \$122,127\$122,619 | \$121,304\$ | 120,830 |
| Total core capital to risk-weighted assets |  |  |  |
| Amount | \$410,992 \$347,025 | \$380,003\$ | 326,397 |
| Ratio | 13.46\% 11.32\% | 12.53\% | 10.81\% |
| Minimum required amount | \$244,254\$245,238 | \$242,609 \$ | 241,660 |

## NOTE Q: PARENT COMPANY STATEMENTS

The condensed balance sheets of the parent company at December 31 is as follows:

| (000's omitted) | 2009 | 2008 |
| :--- | ---: | ---: |
| Assets: |  |  |
| Cash and cash <br> equivalents | $\$ 57,097$ | $\$ 46,704$ |
| Investment <br> securities | 3,470 | 3,489 |
| Investment in <br> and advances to <br> subsidiaries | 614,646 | 603,751 |
| Other assets | 6,618 | 8,298 |


| Liabilities and <br> shareholders' <br> equity: |  |  |
| :--- | :--- | :--- |
| Accrued interest |  |  |
| and other |  |  |
| liabilities |  |  |$\quad \$ 14,135 \$ 15,616$

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The condensed statements of income of the parent company for the years ended December 31 is as follows:

| (000's omitted) <br> Revenues: | 2009 | 2008 | 2007 |
| :--- | ---: | ---: | ---: |
| Dividends from <br> subsidiaries | $\$ 36,000$ | $\$ 44,000$ | $\$ 43,000$ |
| Interest and dividends on <br> investments | 656 | 246 | 385 |
| Gain on sale of fixed <br> assets | 0 | 0 | 26 |
| $\quad$ Other income | 45 | 26 | 11 |
| $\quad$ Total revenues | 36,701 | 44,272 | 43,422 |


| Expenses: <br> Interest on long-term notes <br> and debentures | 6,153 | 6,904 | 9,973 |
| :--- | ---: | ---: | ---: |
| Loss on early debt <br> extinguishments | 0 | 0 | 2,128 |
| $\quad$ Other expenses | 101 | 106 | 100 |
| $\quad$ Total expenses | 6,254 | 7,010 | 12,201 |


| Income before tax benefit and equity in undistributed |  |  |  |
| :---: | :---: | :---: | :---: |
| net income of subsidiaries | 30,447 | 37,262 | 31,221 |
| Income tax benefit | 1,529 | 3,874 | 12,629 |
| Income before equity in undistributed net income (loss) |  |  |  |
| of subsidiaries | 31,976 | 41,136 | 43,850 |
| Equity in undistributed net income (loss) of subsidiaries | 9,469 | 4,804 |  |
| Net income | \$41,445 | \$45,940\$ | \$42,891 |

The statements of cash flows of the parent company for the years ended December 31 is as follows:

| (000's omitted) | 2009 | 2008 | 2007 |
| :---: | :---: | :---: | :---: |
| Operating activities: |  |  |  |
| Net income | \$41,445 | \$45,940 | \$42,891 |
| Gain on sale of fixed assets and investment securities | (7) | (558) | (24) |
| Adjustments to reconcile net income to net cash provided by operating activities |  |  |  |
| Equity in undistributed net (income) loss of subsidiaries | $(9,469)$ | $(4,804)$ | 959 |
| Net change in other assets and other |  |  |  |
| liabilities | 4,421 | 7,670 | $(10,483)$ |
| Net cash provided by operating activities | 36,390 | 48,248 | 33,343 |
| Investing activities: |  |  |  |


| Purchase of investment securities | 0 | 0 | 0 |
| :---: | :---: | :---: | :---: |
| Proceeds from sale of investment securities | 26 | 816 | 1,009 |
| Proceeds from sale of fixed assets | 0 | 0 | 180 |
| Repayments from/(advances to) subsidiaries | 1,656 | $(1,820)$ | $(1,600)$ |
| Capital contributions to subsidiaries |  | $(59,839)$ | 0 |
| Net cash provided by/(used in) investing activities | 1,682 | $(60,843)$ | (411) |
| Financing activities: |  |  |  |
| Net change in long-term borrowings |  | $(25,774)$ | 30,928) |
| Issuance of common stock | 1,110 | 59,212 | 4,713 |
| Purchase of treasury stock | 0 |  | $(12,012)$ |
| Cash dividends paid | $(28,789)$ | $(25,367)$ | $(24,231)$ |
| Net cash (used in)/ provided by financing activities | $(27,679)$ | 8,071 | $(62,458)$ |
| Change in cash and cash equivalents | 10,393 | $(4,524)$ | $(29,526)$ |
| Cash and cash equivalents at beginning of year | 46,704 | 51,228 | 80,754 |
| Cash and cash equivalents at end of year | \$57,097 | \$46,704 | \$51,228 |
| Supplemental disclosures of cash flow information: |  |  |  |
| Cash paid for interest | \$6,283 | \$8,019 | \$11,903 |
| Supplemental disclosures of noncash financing activities |  |  |  |
| Dividends declared and unpaid | \$7,211 | \$7,179 | \$6,239 |

## NOTE R: FAIR VALUE

Accounting literature allows entities an irrevocable option to measure certain financial assets and financial liabilities at fair value. Unrealized gains and losses on items for which the fair value option has been elected are reported in earnings. The Company has elected to value mortgage loans held for sale at fair value in order to more closely match the gains and losses associated with loans held for sale with the gains and losses on forward sales contracts. Accordingly the impact on the valuation will be recognized in the Company's consolidated statement of income. All mortgage loans held for sale are current and in performing status.

Fair value, establishes a framework for measuring fair value and expands disclosure about such fair value instruments. It defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date (exit price). Inputs used to measure fair value are classified into the following hierarchy:

Level 1 Quoted prices in active markets for identical assets or liabilities
Level 2 Quoted prices in active markets for similar assets or liabilities, or quoted prices for identical or similar assets or liabilities in markets that are not active, or inputs other than quoted prices that are observable for the assets or liability.
Level 3 Significant valuation assumptions not readily observable in a market.
A financial instrument's categorization within the valuation hierarchy is based upon the lowest level of input that is significant to the fair value measurement. The following tables set forth the Company's financial assets and liabilities that were accounted for at fair value on a recurring basis:

December 31, 2009

|  | Level |  | Total Fair |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| (000's omitted) | 1 | Level 2 Level 3 | Value |  |

December 31, 2008
Level Total Fair (000's omitted)

1 Level 2 Level 3 Value Available-for-sale investment securities:

| U.S. Treasury and agency <br> securities |
| :--- |
| $\$ 1,007$ |$\$ 410,776 \quad \$ 0 \quad \$ 411,783$

Obligations of state and political
subdivisions $\quad 0 \quad 547,939 \quad 0 \quad 547,939$

Government agency

| mortgage-backed securities | 0 | 192,054 | 0 | 192,054 |
| :--- | :--- | :--- | :--- | :--- |


| Corporate debt securities | 0 | 35,152 | 0 | 35,152 |
| :--- | :--- | :--- | :--- | :--- |

Government agency collateralized

| mortgage obligations | 0 | 25,700 | 0 | 25,700 |
| :--- | :--- | :--- | :--- | :--- |


| Pooled trust preferred securities | 0 | 0 | 49,865 | 49,865 |
| :--- | :--- | :--- | :--- | :--- |


| Marketable equity securities | 393 | 0 | 0 | 393 |
| :--- | :--- | :--- | :--- | :--- |

Total available-for-sale

| investment securities | 1,400 | $1,211,621$ | 49,865 | $1,262,886$ |
| :---: | ---: | ---: | ---: | ---: |
| Interest rate swap | 0 | $(6,721)$ | 0 | $(6,721)$ |
| $\quad$ Total | $\$ 1,400 \$ 1,204,900 \$ 49,865 \$ 1,256,165$ |  |  |  |

The valuation techniques used to measure fair value for the items in the table above are as follows:

- Available for sale investment securities - The fair value of available-for-sale investment securities is based upon quoted prices, if available. If quoted prices are not available, fair values are measured using quoted market prices for similar securities or model-based valuation techniques. Level 1 securities include U.S. Treasury securities that are traded by dealers or brokers in active over-the-counter markets. Level 2 securities include U.S. agency securities, mortgage-backed securities issued by government-sponsored entities, municipal securities and corporate debt securities that are valued by reference to prices for similar securities or through model-based techniques in which all significant inputs are observable. Securities classified as Level 3 include pooled trust preferred securities. The fair value of the pooled trust preferred securities was determined using valuations provided by two third parties based on discounted cash flow modeling techniques. These models incorporated market estimates of interest rates and volatility, as well as, observable quoted prices for similar assets in markets that have not been active. These assumptions have a significant effect on the reported fair values.
- Mortgage loans held for sale - Mortgage loans held for sale are carried at fair value, which is determined using quoted secondary-market prices of loans with similar characteristics and, as such, have been classified as a Level 2 valuation. The unpaid principal value of mortgage loans held for sale at December 31, 2009 is $\$ 1.8$ million. The unrealized gain on mortgage loans held for sale of $\$ 24,000$ was recognized in mortgage banking and other income in the consolidated statement of income for the year ended December 31, 2009.
- Forward sales contracts - The Company enters into forward sales contracts to sell certain residential real estate loans. Such commitments are considered to be derivative financial instruments and, therefore, are carried at estimated fair value in the other asset or other liability section of the consolidated balance sheet. The fair value of these forward sales contracts is primarily measured by obtaining pricing from certain government-sponsored entities. The pricing is derived from market observable inputs that can generally be verified and do not typically involve significant judgment by the Company and, therefore, are classified as Level 2 in the fair value hierarchy.
- Commitments to originate real estate loans for sale - The Company enters into various commitments to originate residential real estate loans for sale. Such commitments are considered to be derivative financial instruments and, therefore, are carried at estimated fair value in the other asset or other liability section of the consolidated balance sheet. The estimated fair value of these commitments is determined using quoted secondary market prices obtained from certain government-sponsored entities. Additionally, accounting guidance requires the expected net future cash flows related to the associated servicing of the loan to be included in the fair value measurement of the derivative. The expected net future cash flows are based on a valuation model that calculates the present value of estimated net servicing income. The valuation model incorporates assumptions that market participants would use in estimating future net servicing income. Such assumptions include estimates of the cost of servicing loans, appropriate discount rate and prepayment speeds. The determination of expected net cash flows is considered a significant unobservable input contributing to the Level 3 classification of commitments to originate real estate loans for sale.
- Interest rate swap - The Company utilizes interest rate swap agreements to modify the repricing characteristics of certain of its interest-bearing liabilities. The fair value of these interest rate swaps traded in over-the-counter markets where quoted market prices are not readily available, are measured using models for which the significant assumptions such as yield curves and option volatilities are market observable and, therefore, classified as Level 2 in the fair value hierarchy.

The changes in Level 3 assets measured at fair value on a recurring basis are summarized in the following tables:

> Year Ended December 31, 2009

2008
Commitments
to originate
Pooled trust real estate
(000's omitted) preferred securities loans for sale Total preferred securities
Beginning balance $\quad \$ 49,866 \quad \$ 0 \$ 49,866 \quad \$ 72,300$

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| Total income <br> included in <br> earnings | 107 | $(593)$ | $(486)$ | 82 |
| :--- | :---: | :---: | ---: | ---: |
| Total losses <br> included in other <br> comprehensive <br> income | $(4,317)$ | $0(4,317)$ | $(21,881)$ |  |
| Sales/calls/principal <br> reductions | $(1,642)$ | $0(1,642)$ | $(635)$ |  |
| Commitments to <br> originate real estate <br> loans held for sale, <br> net |  |  |  |  |
| Ending balance | $\$ 44,014$ | $\$ 31 \$ 44,045$ | $\$ 49,866$ |  |

Assets and liabilities measured on a non-recurring basis:
December 31, 2009 December 31, 2008
Total
Total

| (000's omitted) | Level <br> 1 | Level 2 | $\begin{gathered} \text { Level } \\ 2 \quad 3 \end{gathered}$ | Fair Value | Level <br> 1 | Level 2 | Level 3 | Fair <br> Value |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Impaired |  |  |  |  |  |  |  |  |
| loans | \$0 |  | 0\$5,771 | \$5,771 | \$0 | \$0 | \$850 | \$850 |
| Goodwill | 0 |  | 0 2,500 | 2,500 | 0 | 0 | 5,579 | 5,579 |
| Mortgage servicing |  |  |  |  |  |  |  |  |
| rights | 0 |  | 0 1,608 | 1,608 | n/a | n/a | n/a | n/a |
| Total | \$0 |  | 0\$9,879 | \$9,879 | \$0 |  | \$6,429 | \$6,429 |

Originated mortgage servicing rights are recorded at their fair value at the time of sale of the underlying loan, and are amortized in proportion to and over the period of estimated net servicing income. In accordance with GAAP, the Company must record impairment charges, on a nonrecurring basis, when the carrying value of certain strata exceed their estimated fair value. The fair value of mortgage servicing rights is based on a valuation model incorporating inputs that market participants would use in estimating future net servicing income. Such inputs include estimates of the cost of servicing loans, appropriate discount rate and prepayment speeds. These inputs are considered to be unobservable and contribute to the Level 3 classification of mortgage servicing rights. The amount of impairment recognized is the amount by which the carrying value of the capitalized servicing rights for a stratum exceed estimated fair value. Impairment is recognized through a valuation allowance.

Loans are generally not recorded at fair value on a recurring basis. Periodically, the Company records nonrecurring adjustments to the carrying value of loans based on fair value measurements for partial charge-offs of the uncollectible portions of those loans. Nonrecurring adjustments also include certain impairment amounts for collateral-dependent loans calculated when establishing the allowance for credit losses. Such amounts are generally based on the fair value of the underlying collateral supporting the loan and, as a result, the carrying value of the loan less the calculated valuation amount does not necessarily represent the fair value of the loan. Real estate collateral is typically valued using independent appraisals or other indications of value based on recent comparable sales of similar properties or assumptions generally observable in the marketplace, adjusted based on non-observable inputs and the related nonrecurring fair value measurement adjustments and have generally been classified as Level 3. Estimates of fair value used for other collateral supporting commercial loans generally are based on assumptions not observable in the marketplace and, therefore, such valuations have been classified as Level 3.

The Company evaluates goodwill for impairment on an annual basis, or more often if events or circumstances indicate there may be impairment. The fair value of each reporting unit is compared to the carrying amount of that reporting unit in order to determine if impairment is indicated. If so, the implied fair value of the reporting units' goodwill is compared to its carrying amount and the impairment loss is measured by the excess of the carrying value of the goodwill over fair value of the goodwill. In such situations, the Company performs a discounted cash flow modeling technique that requires management to make estimates regarding the amount and timing of expected future cash flows of the assets and liabilities of the reporting unit that enable the Company to calculate the implied fair value of the goodwill. It also requires use of a discount rate that reflects the current return requirement of the market in relation to present risk-free interest rates, required equity market premiums and company-specific risk indicators. As a result of the significant declines the equity markets experienced in 2008 and 2009, management determined triggering events had occurred and the goodwill associated with Nottingham Advisors, one of the Company's wealth management businesses, was tested for impairment during the fourth quarter of 2009 and 2008. Based on those goodwill valuation

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performed using Level 3 inputs, the Company recognized an impairment charge and wrote down the carrying value of the goodwill by $\$ 3.1$ and $\$ 1.7$ million, respectively, to $\$ 2.5$ million.

The Company determines fair values based on quoted market values where available or on estimates using present values or other valuation techniques. Those techniques are significantly affected by the assumptions used, including the discount rate and estimates of future cash flows. In that regard, the derived fair value estimates cannot be substantiated by comparison to independent markets and, in many cases, could not be realized in immediate settlement of the instrument. Certain financial instruments and all nonfinancial instruments are excluded from fair value disclosure requirements. Accordingly, the aggregate fair value amounts presented do not represent the underlying value of the Company. The fair value of investment securities has been disclosed in Note C.

The carrying amounts and estimated fair values of the Company's other financial instruments at December 31, 2009 and 2008 are as follows:

| (000's omitted) | December 31, 2009 |  | December 31, 2008 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Carrying Value | Fair <br> Value | Carrying Value | Fair <br> Value |
| Financial assets: |  |  |  |  |
| Net loans | \$3,099,485 | 3,089,287 | \$3,096,565 | 3,135,832 |
| Financial liabilities: |  |  |  |  |
| Deposits | 3,924,486 | 3,939,951 | 3,700,812 | 3,719,557 |
| Borrowings | 754,779 | 821,987 | 760,558 | 869,162 |
| Subordinated debt held by unconsolidated subsidiary trusts | 101,999 | 84,431 | 101,975 | 61,409 |

The following is a further description of the principal valuation methods used by the Company to estimate the fair values of its financial instruments.

Loans - Fair values for variable rate loans that reprice frequently are based on carrying values. Fair values for fixed rate loans are estimated using discounted cash flows and interest rates currently being offered for loans with similar terms to borrowers of similar credit quality. The allowance for loan losses is considered a reasonable discount for credit risk.

Deposits - The fair value of demand deposits, interest-bearing checking deposits, savings accounts and money market deposits is the amount payable on demand at the reporting date. The fair value of time deposit obligations are based on current market rates for similar products.

Borrowings - Fair values for long-term borrowings are estimated using discounted cash flows and interest rates currently being offered on similar borrowings.

Subordinated debt held by unconsolidated subsidiary trusts - The fair value of subordinated debt held by unconsolidated subsidiary trusts are estimated using discounted cash flows and interest rates currently being offered on similar securities.

Other financial assets and liabilities - Cash and cash equivalents, accrued interest receivable and accrued interest payable have fair values which approximate the respective carrying values because the instruments are payable on demand or have short-term maturities and present relatively low credit risk and interest rate risk.

## NOTE S: DERIVATIVE INSTRUMENTS

The Company is party to derivative financial instruments in the normal course of its business to meet the financing needs of its customers and to manage its own exposure to fluctuations in interest rates. These financial instruments have been limited to interest rate swap agreements, commitments to originate real estate loans held for sale and forward sales commitments. The Company does not hold or issue derivative financial instruments for trading or other speculative purposes.

The Company enters into forward sales commitments for the future delivery of residential mortgage loans, and interest rate lock commitments to fund loans at a specified interest rate. The forward sales commitments are utilized to reduce interest rate risk associated with interest rate lock commitments and loans held for sale. Changes in the estimated fair

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value of the forward sales commitments and interest rate lock commitments subsequent to inception are based on changes in the fair value of the underlying loan resulting from the fulfillment of the commitment and changes in the probability that the loan will fund within the terms of the commitment, which is affected primarily by changes in interest rates and the passage of time. At inception and during the life of the interest rate lock commitment, the Company includes the expected net future cash flows related to the associated servicing of the loan as part of the fair value measurement of the interest rate lock commitments. These derivatives are recorded at fair value.

The Company utilizes interest rate swap agreements as part of the management of interest rate risk to modify the repricing characteristics of certain of its borrowings. The interest rate swap has been designated as a qualifying cash flow hedge. See further details of interest rate swap agreements in Note H.

The following table presents the Company's derivative financial instruments, their estimated fair values, and balance sheet location as of December 31, 2009:

\left.|  | Asset Derivatives |  | Liability Derivatives |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Fair |  |  |  |  |$\right)$

The following table presents the Company's derivative financial instruments and the location of the net gain or loss recognized in the statement of income for the year ended December 31, 2009:
$\left.\begin{array}{llc} & \begin{array}{c}\text { Gain/(loss) } \\ \text { recognized in } \\ \text { the Statement of } \\ \text { Income for the } \\ \text { Year Ending }\end{array} \\ \text { December 31, } \\ 2009\end{array}\right](\$ 2,895)$

The amount of gain (loss) recognized during the year ended December 31, 2009 in other comprehensive income related to the interest rate swap accounted for as a hedging instrument was approximately $\$ 1,002,000$. The amount of loss reclassified from accumulated other comprehensive income into income (effective portion) amounted to approximately $\$ 2,895,000$ for the year ended December 31, 2009 and is located in interest expense on subordinated debt held by unconsolidated trusts.

## NOTE T: SEGMENT INFORMATION

Operating segments are components of an enterprise, which are evaluated regularly by the chief operating decision maker in deciding how to allocate resources and assess performance. The Company's chief operating decision maker is the President and Chief Executive Officer of the Company. The Company has identified Banking as its reportable operating business segment. The banking segment provides full-service banking to consumers, businesses and governmental units in northern, central and western New York as well as Northern Pennsylvania.

Immaterial operating segments of the Company's operations, which do not have similar characteristics to the banking segment and do not meet the quantitative thresholds requiring disclosure, are included in the Other category. Revenues derived from these segments includes administration, consulting and actuarial services to sponsors of employee benefit plans, broker-dealer and investment advisory services, asset management services to individuals, corporate pension and profit sharing plans, trust services and insurance commissions from various insurance related products and services. The accounting policies used in the disclosure of business segments are the same as those described in the summary of significant accounting policies (See Note A).

Information about reportable segments and reconciliation of the information to the consolidated financial statements follows:

|  |  | $\begin{array}{rl}\text { Consolidated } \\ \text { (000's omitted) } & \text { Banking }\end{array}$ |  | Other |
| :--- | ---: | ---: | ---: | ---: |
| Total |  |  |  |  |$)$

## Report on Internal Control Over Financial Reporting

Our management is responsible for establishing and maintaining adequate internal control over financial reporting, as such term is defined in Exchange Act Rule 13a - 15(f). Under the supervision and with the participation of our management, including our principal executive officer and principal financial officer, we conducted an evaluation of the effectiveness of our internal control over financial reporting based on the framework in Internal Control Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission. Based on our evaluation management concluded that our internal control over financial reporting was effective as of December 31, 2009.

The consolidated financial statements of the Company have been audited by PricewaterhouseCoopers LLP, an independent registered public accounting firm that was engaged to express an opinion as to the fairness of presentation of such financial statements. PricewaterhouseCoopers LLP was also engaged to assess the effectiveness of the Company's internal control over financial reporting. The report of PricewaterhouseCoopers LLP follows this report.

Community Bank System, Inc.

By:/s/ Mark E. Tryniski
Mark E. Tryniski,
President, Chief Executive Officer and Director
By: /s/ Scott Kingsley
Scott Kingsley,
Treasurer and Chief Financial Officer

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## Report of Independent Registered Public Accounting Firm

## To the Board of Directors of Community Bank System, Inc.

In our opinion, the consolidated statements of condition and the related consolidated statements of income, changes in shareholders' equity, comprehensive income, and cash flows present fairly, in all material respects, the financial position of Community Bank System, Inc. and its subsidiaries (the "Company") at December 31, 2009 and 2008, and the results of its operations and its cash flows for each of the three years in the period ended December 31, 2009 in conformity with accounting principles generally accepted in the United States of America. Also in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2009, based on criteria established in Internal Control - Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). The Company's management is responsible for these financial statements, for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Report on Internal Control Over Financial Reporting. Our responsibility is to express opinions on these financial statements and on the Company's internal control over financial reporting based on our integrated audits. We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement and whether effective internal control over financial reporting was maintained in all material respects. Our audits of the financial statements included examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audits also included performing such other procedures as we considered necessary in the circumstances. We believe that our audits provide a reasonable basis for our opinions.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Buffalo, New York
March 11, 2010

## TWO YEAR SELECTED QUARTERLY DATA (Unaudited)

| 2009 Results <br> (000's omitted, except per share | 4th | 3 rd | 2nd 1st |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
| data) | Quarter | Quarter | Quarter | Quarter |  |
| Net interest income | \$42,948 \$ | \$41,852 | \$40,514 \$ | 40,186\$ | \$165,500 |
| Provision for loan losses | 2,590 | 2,375 | 2,015 | 2,810 | 9,790 |
| Net interest income after provision |  |  |  |  |  |
| for loan losses | 40,358 | 39,477 | 38,499 | 37,376 | 155,710 |
| Noninterest income | 21,717 | 20,813 | 20,649 | 20,356 | 83,535 |
| Operating expenses | 50,183 | 44,111 | 47,483 | 44,401 | 186,178 |
| Income before income taxes | 11,892 | 16,179 | 11,665 | 13,331 | 53,067 |
| Income taxes | 2,522 | 3,724 | 2,510 | 2,866 | 11,622 |
| Net income | \$9,370 \$12,455 |  | \$9,155 \$10,465 |  | \$41,445 |
|  |  |  |  |  |  |
| Basic earnings per share | \$0.29 | \$0.38 | \$0.28 | \$0.32 | \$1.26 |
| Diluted earnings per share | \$0.28 | \$0.38 | \$0.28 | \$0.32 | \$1.26 |
| 2008 Results | 4th | 3rd | 2nd | 1st |  |
| ( 000 's omitted, except per share data) | Quarter Quarter Quarter Quarter |  |  |  | Total |
| Net interest income | \$40,396 \$ | \$37,073 | \$35,440 \$ | \$35,598\$ | \$148,507 |
| Provision for loan losses | 2,395 | 1,985 | 1,570 | 780 | 6,730 |
| Net interest income after provision |  |  |  |  |  |
| for loan losses | 38,001 | 35,088 | 33,870 | 34,818 | 141,777 |
| Noninterest income | 18,824 | 19,383 | 17,649 | 17,618 | 73,474 |
| Operating expenses | 43,977 | 39,256 | 36,955 | 38,374 | 158,562 |
| Income before income taxes | 12,848 | 15,215 | 14,564 | 14,062 | 56,689 |
| Income taxes | 879 | 3,429 | 3,277 | 3,164 | 10,749 |
| Net income | \$11,969 \$ | \$11,786 | \$11,287 \$ | \$10,898 | \$45,940 |
|  |  |  |  |  |  |
| Basic earnings per share | \$0.37 | \$0.39 | \$0.38 | \$0.37 | \$1.50 |
| Diluted earnings per share | \$0.37 | \$0.39 | \$0.37 | \$0.36 | \$1.49 |

Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure None

Item 9A. Controls and Procedures
Evaluation of Disclosure Controls and Procedures
Under the supervision and with the participation of our management, including our chief executive officer and chief financial officer, we conducted an evaluation of our disclosure controls and procedures, as such term is defined under Rule 13a-15(e) under the Securities Exchange Act of 1934. as amended. Based upon this evaluation, our chief executive officer and our chief financial officer concluded that our disclosure controls and procedures were effective as of the end of the period covered by this annual report.

Management's Annual Report on Internal Control over Financial Reporting

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Management's annual report on internal control over financial reporting is included under the heading "Report on Internal Control Over Financial Reporting" at Item 8 of this Annual Report on Form 10-K.

Attestation Report of the Registered Public Accounting Firm
The attestation report of the Company's registered public accounting firm is included under the heading "Report of the Independent Registered Public Accounting Firm" at Item 8 of this Annual Report on Form 10-K.

Changes in Internal Control over Financial Reporting
The Company continually assesses the adequacy of its internal control over financial reporting and enhances its controls in response to internal control assessments, and internal and external audit and regulatory recommendations. No change in internal control over financial reporting during the quarter ended December 31, 2009 or through the date of this Annual Report on Form 10-K have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate due to changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Item 9B. Other Information
None

## Part III

Item 10. Directors, Executive Officers and Corporate Governance
The information concerning the Directors of the Company required by this Item 10 is incorporated herein by reference to the sections entitled "Nominees for Director and Directors Continuing in Office" in the Company's Definitive Proxy Statement for its 2010 Annual Meeting of Stockholders, which will be filed with the Securities and Exchange Commission on or about March 26, 2010 (the "Proxy Statement"). The information concerning executive officers of the Company required by this Item 10 is presented in Item 4A of this Annual Report on Form 10-K. Disclosure of compliance with Section 16(a) of the Securities Exchange Act of 1934, as amended, by the Company's directors and executive officers is incorporated by reference to the section entitled "Section 16(a) Beneficial Ownership Reporting Compliance" in the Proxy Statement. In addition, information concerning Audit Committee and Audit Committee Financial Expert is included in the Proxy Statement under the caption "Audit Committee Report" and is incorporated herein by reference.

The Company has adopted a code of ethics that applies to its principal executive officer, principal financial officer, principal accounting officer or controller, or persons performing similar functions. The text of the code of ethics is posted on the Company's website at www.communitybankna.com, and is available free of charge in print to any person who requests it. The Company intends to satisfy the requirements under Item 5.05 of Form 8 -K regarding an amendment to, or a waiver from, the code of ethics that relates to certain elements thereof, by posting such information on its website referenced above.

Item 11. Executive Compensation
The information required by this Item 11 is incorporated herein by reference to the section entitled "Compensation of Executive Officers" in the Company's Proxy Statement.

Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters
The information required by this Item 12 is incorporated herein by reference to the section entitled "Nominees for Director and Directors Continuing in Office" in the Company's Proxy Statement.

Item 13. Certain Relationships and Related Transactions and Director Independence
The information required by this Item 13 is incorporated herein by reference to the sections entitled "Corporate Governance" and "Transactions with Related Parties" in the Company's Proxy Statement.

Item 14. Principal Accounting Fees and Services
The information required by this Item 14 is incorporated herein by reference to the section entitled "Audit Fees" in the Company's Proxy Statement.

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## Part IV

Item 15. Exhibits, Financial Statement Schedules
(a) Documents filed as part of this report
(1) All financial statements. The following consolidated financial statements of Community Bank System, Inc. and subsidiaries are included in Item 8:

- Consolidated Statements of Condition,

December 31, 2009 and 2008

- Consolidated Statements of Income, Years ended December 31, 2009, 2008, and 2007
- Consolidated Statements of Changes in Shareholders' Equity, Years ended December 31, 2009, 2008, and 2007
- Consolidated Statements of Comprehensive Income,

Years ended December 31, 2009, 2008, and 2007

- Consolidated Statement of Cash Flows,

Years ended December 31, 2009, 2008, and 2007

- Notes to Consolidated Financial Statements,

December 31, 2009

- Report of Independent Registered Public Accounting Firm
- Quarterly selected data,

Years ended December 31, 2009 and 2008 (unaudited)
(2) Financial statement schedules. Schedules are omitted since the required information is either not applicable or shown elsewhere in the financial statements.
(3) Exhibits. The exhibits filed as part of this report and exhibits incorporated herein by reference to other documents are listed below:
2.1 Agreement and Plan of Merger, dated August 2, 2006, by and among Community Bank System, Inc., Seneca Acquisition Corp. and ONB Corporation. Incorporated by reference to Exhibit 2.2 to the Quarterly Report on Form 10-Q filed on November 8, 2006 (Registration No. 001-13695).
2.2 Agreement and Plan of Merger dated April 20, 2006, by and among Community Bank System, Inc., ESL Acquisition Corp., and ES\&L Bancorp, Inc. Incorporated by reference to Exhibit 2.1 to the Form 8-K filed on April 25, 2006 (Registration No. 001-13695).
2.3 Purchase and Assumption Agreement, dated June 24, 2008, by and among RBS Citizens, NA., Community Bank System, Inc., and Community Bank, N.A. Incorporated by reference to Exhibit 2.1 to the Form 8-K filed on June 26, 2008 (Registration No. 001-13695).
3.1 Certificate of Incorporation of Community Bank System, Inc., as amended. Incorporated by reference to Exhibit No. 3.1 to the Registration Statement on Form S-4 filed on October 20, 2000 (Registration No. 333-48374).
3.2 Certificate of Amendment of Certificate of Incorporation of Community Bank System, Inc. Incorporated by reference to Exhibit No. 3.1 to the Quarterly Report on Form 10-Q filed on May 5, 2004 (Registration No. 001-13695).
3.3 Bylaws of Community Bank System, Inc., amended July 18, 2007. Incorporated by reference to Exhibit 3.2 to the Form 8-K filed on July 24, 2007. (Registration No. 001-13695).
4.1 Form of Common Stock Certificate. Incorporated by reference to Exhibit No. 4.1 to the Amendment No. 1 to the Registration Statement on Form S-3 filed on September 29, 2008 (Registration No. 333-153403).
10.1 Supplemental Retirement Plan Agreement, effective as of December 31, 2008, by and among Community Bank, N.A., Community Bank System, Inc. and Mark E. Tryniski. Incorporated by reference to Exhibit No. 10.2 to the Current Report on Form 8-K filed on March 19, 2009 (Registration No. 001-13695).**
10.2 Indenture dated as of December 8, 2006, between Community Bank System, Inc. and Wilmington Trust Company, as trustee. Incorporated by reference to Exhibit No. 4.1 to the Form 8-K filed on December 12, 2006 (Registration No. 001-13695).
10.3 Amended and Restated Declaration of Trust dated as of December 8, 2006, among Community Bank System, Inc., as sponsor, Wilmington Trust Company, as Delaware trustee, Wilmington Trust Company, as institutional trustee, and Mark E. Tryniski, Scott A. Kingsley, and Joseph J. Lemchak as administrators. Incorporated by reference to Exhibit 10.1 to the Form 8-K filed on December 12, 2006 (Registration No. 001-13695).
10.4 Guarantee Agreement dated as of December 8, 2006, between Community Bank System, Inc., as guarantor, and Wilmington Trust Company, as guarantee trustee. Incorporated by reference to Exhibit 10.1 to the Form 8-K filed on December 12, 2006 (Registration No. 001-13695).
10.5 Employment Agreement, March 18, 2009, by and between Community Bank System, Inc., Community Bank, N.A. and Mark E. Tryniski. Incorporated by reference to Exhibit No. 10.1 to the Current Report on Form 8-K filed on March 19, 2009 (Registration No. 001-13695). **
10.6 Post-2004 Supplemental Retirement Agreement, effective January 1, 2005, by and between Community Bank System, Inc., Community Bank, N.A. and Sanford Belden. Incorporated by reference to Exhibit No. 10.2 to the Annual Report on Form 10-K filed on March 15, 2005 (Registration No. 001-13695). **
10.7 Pre-2005 Supplemental Retirement Agreement, effective December 31, 2004, by and between Community Bank System, Inc., Community Bank, N.A. and Sanford Belden. Incorporated by reference to Exhibit No. 10.3 to the Annual Report on Form 10-K filed on March 15, 2005 (Registration No. 001-13695).**
10.8 Supplemental Retirement Plan Agreement, effective September 29, 2009, by and between Community Bank System Inc., Community Bank, N.A., and Scott A. Kingsley. Incorporated by reference to Exhibit No. 10.1 to the Current Report on Form 8-K filed on October 1, 2009 (Registration No. 001-13695). **
10.9 Employment Agreement, effective January 29, 2010, by and between Community Bank System, Inc., Community Bank N.A. and Brian D. Donahue. Incorporated by reference to Exhibit No. 10.1 to the Current Report on Form 8-K filed on February 3, 2010 (Registration No. 001-13695). **
10.10 Supplemental Retirement Plan Agreement, effective March 26, 2003, by and between Community Bank System Inc. and Thomas McCullough. Incorporated by reference to Exhibit No. 10.11 to the Annual Report on Form 10-K filed on March 12, 2004 (Registration No. 001-13695). **
10.112004 Long-Term Incentive Compensation Program. Incorporated by reference to Appendix A to the Definitive Proxy Statement on Schedule 14A filed on April 15, 2004 (Registration No. 001-13695). **

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10.12 Stock Balance Plan for Directors, as amended. Incorporated by reference to Annex I to the Definitive Proxy Statement on Schedule 14A filed on March 31, 1998 (Registration No. 001-13695). **
10.13 Deferred Compensation Plan for Directors, as amended. Incorporated by reference to Annex I to the Definitive Proxy Statement on Schedule 14A filed on March 31, 1998 (Registration No. 001-13695). **
10.14 Community Bank System, Inc. Pension Plan Amended and Restated as of January 1, 2004. Incorporated by reference to Exhibit No. 10.27 to the Annual Report on Form 10-K filed on March 15, 2005 (Registration No. 001-13695). **
10.15 Amendment \#1 to the Community Bank System, Inc. Pension Plan, as amended and restated as of January 1, 2004 ("Plan"). Incorporated by reference to Exhibit No. 10.27 to the Annual Report on Form 10-K filed on March 15, 2005 (Registration No. 001-13695). **
10.16 Amendment \#1 to the Deferred Compensation Plan For Certain Executive Employees of Community Bank System, Inc., as amended and restated as of January 1, 2002. Incorporated by reference to Exhibit No. 10.33 to the Annual Report on Form 10-K filed on March 15, 2005 (Registration No. 001-13695). **
10.17 Employment Agreement, dated January 1, 2008, by and among Community Bank System, Inc., Community Bank N.A. and George J. Getman. Incorporated by reference to Exhibit No. 10.1 to the Quarterly Report on Form 10-Q filed on May 8, 2008 (Registration No. 001-13695). **
10.18 Employment Agreement, dated April 4, 2008, by and among Community Bank System, Inc., Community Bank N.A. and Scott Kingsley. Incorporated by reference to Exhibit No. 10.1 to the Form 8-K filed on April 9, 2008 (Registration No. 001-13695). **
10.19 Supplemental Retirement Plan Agreement, effective April 9, 2009, by and among Community Bank System, Inc., Community Bank, N.A. and George J. Getman. Incorporated by reference to Exhibit 10.1 to the Form 8-K filed on April 14, 2009 (Registration No. 001-13695). **
14.1 Community Bank System, Inc., Code of Ethics. Incorporated by reference to Exhibit No. 1 to the Annual Report on Form 10-K filed on March 15, 2005 (Registration No. 001-13695).
21.1 Subsidiaries of Registrant. *
23.1 Consent of PricewaterhouseCoopers LLP. *
31.1 Certification of Mark E. Tryniski, President and Chief Executive Officer of the Registrant, pursuant to Rule 13a-15(e) or Rule 15d-15(e) under the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. *
31.2 Certification of Scott Kingsley, Treasurer and Chief Financial Officer of the Registrant, pursuant to Rule 13a-15(e) or Rule 15d-15(e) under the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. *
32.1 Certification of Mark E. Tryniski, President and Chief Executive Officer of the Registrant, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. ***
32.2 Certification of Scott Kingsley, Treasurer and Chief Financial Officer of the Registrant, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. ***

[^0]B. Not applicable

## SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

COMMUNITY BANK SYSTEM, INC.
By:/s/ Mark E. Tryniski
Mark E. Tryniski
President and Chief Executive Officer
March 11, 2010
Pursuant to the requirements of the Securities and Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities indicated on the 11th day of March 2010.
/s/ Mark E. Tryniski
Mark E. Tryniski
President, Chief Executive Officer and Director
(Principal Executive Officer)
/s/ Scott Kingsley
Scott Kingsley
Treasurer and Chief Financial Officer
(Principal Financial Officer and
Principal Accounting Officer)
Directors:
/s/ Brian R. Ace
Brian R. Ace, Director
/s/ Paul M. Cantwell, Jr.
Paul M. Cantwell, Jr., Director and
Chairman of the Board of Directors
/s/ Nicholas A. DiCerbo
Nicholas A. DiCerbo, Director
/s/ James A. Gabriel
James A. Gabriel, Director
/s/ James W. Gibson, Jr.
James W. Gibson, Jr., Director
/s/ Charles E. Parente
Charles E. Parente, Director
/s/ David C. Patterson
David C. Patterson, Director
/s/ Sally A. Steele
Sally A. Steele, Director
/s/ James A. Wilson
James A. Wilson, Director

88


[^0]:    * Filed herewith
    ** Denotes management contract or compensatory plan or arrangement
    *** Furnished herewith.

