

MESA LABORATORIES INC /CO  
Form 10-Q  
August 01, 2017

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**United States**

**Securities and Exchange Commission**

**Washington, D.C. 20549**

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**FORM 10-Q**

(Mark one)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the quarterly period ended June 30, 2017**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the transition period from \_\_\_ to \_\_\_**

**Commission File No: 0-11740**

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**MESA LABORATORIES, INC.**

(Exact name of registrant as specified in its charter)

**Colorado**  
(State or other jurisdiction of  
incorporation or organization)

**84-0872291**  
(I.R.S. Employer  
Identification number)

**12100 West Sixth Avenue**  
**Lakewood, Colorado 80228**  
(Address of principal executive offices) (Zip Code)

Registrant's telephone number, including area code: **(303) 987-8000**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934, during the preceding 12 months (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days.

Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (Section 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company or an emerging growth company. See definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act. (Check one):

|                            |                   |  |                              |                            |
|----------------------------|-------------------|--|------------------------------|----------------------------|
| Large accelerated<br>filer | Accelerated filer | Non-accelerated filer<br>(Do not check if a<br>smaller reporting<br>company) | Smaller reporting<br>company | Emerging growth<br>company |
|----------------------------|-------------------|--|------------------------------|----------------------------|

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes No

Indicate the number of shares outstanding of each of the Issuer's classes of common stock, as of the latest practicable date:

There were 3,758,914 shares of the Issuer's common stock, no par value, outstanding as of July 25, 2017.

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|  | Certification of Chief Financial Officer Pursuant to Rule 13a-14(b) and 18 U.S.C. Section 1350 |  |

**Part I. Financial Information****Item 1. Financial Statements****Mesa Laboratories, Inc.****Condensed Consolidated Balance Sheets**

(In thousands, except share amounts)

|   | <b>June 30,<br/>2017</b> | <b>March<br/>31, 2017</b> |
|---|--------------------------|---------------------------|
|   | <b>(Unaudited)</b>       |                           |
| <b>ASSETS</b>   |                          |                           |
| Current assets:   |                          |                           |
| Cash and cash equivalents   | \$ 2,976                 | \$5,820                   |
| Accounts receivable, less allowances of \$267 and \$252, respectively | 12,903                   | 14,319                    |
| Inventories, net  | 13,376                   | 13,873                    |
| Prepaid income taxes  | 1,676                    | 587                       |
| Prepaid expenses and other  | 1,808                    | 1,186                     |
| Assets held for sale  | 1,012                    | --                        |
| Total current assets  | 33,751                   | 35,785                    |
| Property, plant and equipment, net                                    | 25,821                   | 26,002                    |
| Intangibles, net  | 36,681                   | 37,790                    |
| Goodwill  | 72,730                   | 72,156                    |
| Total assets  | \$ 168,983               | \$171,733                 |
| <b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>                           |                          |                           |
| Current liabilities:  |                          |                           |
| Accounts payable  | \$ 2,338                 | \$2,168                   |
| Accrued salaries and payroll taxes                                    | 2,934                    | 4,350                     |
| Unearned revenues   | 4,033                    | 4,117                     |
| Current portion of contingent consideration                           | 1,165                    | 1,294                     |
| Other accrued expenses  | 2,503                    | 2,999                     |
| Income taxes payable  | 704                      | 514                       |
| Current portion of long-term debt                                     | 1,250                    | 1,125                     |
| Total current liabilities   | 14,927                   | 16,567                    |
| Deferred income taxes   | 3,644                    | 3,554                     |

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|  |            |            |
|--|------------|------------|
| Long-term debt, net of debt issuance costs and current portion   | 49,303     | 53,675     |
| Contingent consideration   | 118        | 116        |
| Total liabilities  | 67,992     | 73,912     |
| Commitments and Contingencies (Note 8)   |            |            |
| Stockholders' equity:  |            |            |
| Common stock, no par value; authorized 25,000,000 shares; issued and outstanding, 3,758,175 and 3,727,704 shares, respectively | 27,428     | 25,925     |
| Retained earnings  | 74,572     | 73,656     |
| Accumulated other comprehensive loss   | (1,009 )   | (1,760 )   |
| Total stockholders' equity   | 100,991    | 97,821     |
| Total liabilities and stockholders' equity   | \$ 168,983 | \$ 171,733 |

See accompanying notes to condensed consolidated financial statements.

**Mesa Laboratories, Inc.****Condensed Consolidated Statements of Income**

(Unaudited)

(In thousands except per share data)

|  | <b>Three Months<br/>Ended June 30,</b> |             |
|--|--|-------------|
|  | <b>2017</b>                            | <b>2016</b> |
| Revenues                                       | \$22,673                               | \$21,114    |
| Cost of revenues                               | 10,002                                 | 9,100       |
| Gross profit                                   | 12,671                                 | 12,014      |
| Operating expenses                             |  |             |
| Selling  | 2,679                                  | 2,424       |
| General and administrative                     | 6,857                                  | 5,980       |
| Research and development                       | 1,153                                  | 1,035       |
| Total operating expenses                       | 10,689                                 | 9,439       |
| Operating income                               | 1,982                                  | 2,575       |
| Other expense, net                             | 679                                    | 406         |
| Earnings before income taxes                   | 1,303                                  | 2,169       |
| Income tax benefit (expense)                   | 214                                    | (239 )      |
| Net income                                     | \$1,517                                | \$1,930     |
| Net income per share:                          |  |             |
| Basic  | \$0.41                                 | \$0.53      |
| Diluted  | 0.39                                   | 0.51        |
| Weighted average common shares<br>outstanding: |  |             |
| Basic  | 3,736                                  | 3,646       |
| Diluted  | 3,923                                  | 3,802       |

See accompanying notes to condensed consolidated financial statements.





**Mesa Laboratories, Inc.**

**Condensed Consolidated Statements of Comprehensive Income**

(Unaudited)

(In thousands except per share data)

|   | <b>Three Months<br/>Ended June<br/>30,<br/>2017    2016</b> |         |
|---|---|---------|
| Net Income                              | \$1,517   | \$1,930 |
| Other comprehensive income, net of tax: |   |         |
| Foreign currency translation            | 751   | 50      |
| Total comprehensive income              | \$2,268   | \$1,980 |

See accompanying notes to condensed consolidated financial statements.

**Mesa Laboratories, Inc.****Condensed Consolidated Statements of Cash Flows**

(Unaudited)

(In thousands)

|  | <b>Three Months<br/>Ended June 30,</b> |             |
|--|--|-------------|
|  | <b>2017</b>                            | <b>2016</b> |
| Cash flows from operating activities:                            |  |             |
| Net income   | \$1,517                                | \$1,930     |
| Depreciation and amortization                                    | 2,278                                  | 2,170       |
| Stock-based compensation   | 540                                    | 429         |
| Amortization of debt issuance costs                              | 28                                     | --          |
| Deferred income taxes  | 90                                     | 138         |
| Foreign currency adjustments                                     | (176 )                                 | 67          |
| Adjustment to contingent consideration                           | 300                                    | --          |
| Change in assets and liabilities, net of effects of acquisitions |  |             |
| Accounts receivable, net   | 1,416                                  | 2,890       |
| Inventories, net   | 497                                    | (67 )       |
| Prepaid expenses and other                                       | (1,711)                                | (426 )      |
| Accounts payable   | 170                                    | (66 )       |
| Accrued liabilities and taxes payable                            | (1,747)                                | (3,584)     |
| Unearned revenues  | (84 )                                  | 40          |
| Contingent consideration   | (437 )                                 | 111         |
| Net cash provided by operating activities                        | 2,681                                  | 3,632       |
| Cash flows from investing activities:                            |  |             |
| Acquisitions   | (62 )                                  | (2,565)     |
| Purchases of property, plant and equipment                       | (1,505)                                | (3,456)     |
| Net cash used in investing activities                            | (1,567)                                | (6,021)     |
| Cash flows from financing activities:                            |  |             |
| Proceeds from the issuance of debt                               | --                                     | 1,500       |
| Payments on debt   | (4,250)                                | (750 )      |
| Dividends  | (601 )                                 | (583 )      |
| Proceeds from the exercise of stock options                      | 963                                    | 1,160       |
| Net cash (used in) provided by financing activities              | (3,888)                                | 1,327       |
| Effect of exchange rate changes on cash and cash equivalents     | (70 )                                  | 4           |
| Net decrease in cash and cash equivalents                        | (2,844)                                | (1,058)     |
| Cash and cash equivalents at beginning of period                 | 5,820                                  | 5,695       |

|  |         |         |
|--|---------|---------|
| Cash and cash equivalents at end of period         | \$2,976 | \$4,637 |
| Cash paid for:                                     |         |         |
| Income taxes                                       | \$658   | \$1,207 |
| Interest   | 561     | 292     |
| Supplemental non-cash activity:                    |         |         |
| Contingent consideration as part of an acquisition | \$--    | \$1,168 |

See accompanying notes to condensed consolidated financial statements.

**Mesa Laboratories, Inc.**

**Notes to Condensed Consolidated Financial Statements**

**Note 1 -Description of Business and Summary of Significant Accounting Policies**

*Description of Business*

Mesa Laboratories, Inc. was incorporated under the laws of the State of Colorado on March 26, 1982. The terms “we,” “us,” “our,” the “Company” or “Mesa” are used in this report to refer collectively to the parent company and the subsidiaries through which our various businesses are conducted. We pursue a strategy of focusing primarily on quality control products and services, which are sold into niche markets that are driven by regulatory requirements. We prefer markets that have limited competition where we can establish a strong presence and achieve high gross margins. We are organized into four divisions across eight physical locations. Our Instruments Division designs, manufactures and markets quality control instruments and disposable products utilized in the healthcare, pharmaceutical, food and beverage, medical device, industrial hygiene, environmental air sampling and semiconductor industries. Our Biological Indicators Division provides testing services, along with the manufacturing and marketing of biological indicators and distribution of chemical indicators used to assess the effectiveness of sterilization processes, including steam, hydrogen peroxide, ethylene oxide and radiation, in the hospital, dental, medical device and pharmaceutical industries. Our Cold Chain Monitoring Division designs, develops and markets systems which are used to monitor various environmental parameters such as temperature, humidity and differential pressure to ensure that critical storage and processing conditions are maintained in hospitals, pharmaceutical and medical device manufacturers, blood banks, pharmacies and other laboratory and industrial environments. Our Cold Chain Monitoring Division also provides parameter (primarily temperature) monitoring of products during transport in a cold chain and consulting services such as compliance monitoring and validation or mapping of transport and storage containers. Our Cold Chain Packaging Division provides packaging development consulting services and thermal packaging products such as coolers, boxes, insulation materials and phase-change products to control temperature during transport.

*Basis of Presentation*

The accompanying condensed consolidated balance sheet as of March 31, 2017, has been derived from audited consolidated financial statements. The accompanying unaudited interim condensed consolidated financial statements have been prepared on the same basis as our annual audited consolidated financial statements and in accordance with accounting principles generally accepted in the United States (“GAAP”) for interim financial information and the rules and regulations of the Securities and Exchange Commission (“SEC”) for interim financial statements. In the opinion of management, such unaudited information includes all adjustments (consisting only of normal recurring accruals) necessary for a fair presentation of this interim information. Operating results and cash flows for interim periods are not necessarily indicative of results that can be expected for the entire year. The information included in this report

should be read in conjunction with our audited consolidated financial statements and notes thereto included in our Annual Report on Form 10-K for the year ended March 31, 2017.

The summary of our significant accounting policies is incorporated by reference to our Annual Report on Form 10-K for the year ended March 31, 2017.

### ***Recently Issued Accounting Pronouncements***

In May 2014, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2014-09, *Revenue from Contracts with Customers (Topic 606)*, which will replace most existing revenue recognition guidance in U.S. GAAP and is intended to improve and converge with international standards the financial reporting requirements for revenue from contracts with customers. The core principle of ASU 2014-09 is that an entity should recognize revenue for the transfer of goods or services equal to the amount that it expects to be entitled to receive for those goods or services. ASU 2014-09 also requires additional disclosures about the nature, timing and uncertainty of revenue and cash flows arising from customer contracts, including significant judgments and changes in judgments. ASU 2014-09 allows for adoption either on a full retrospective basis to each prior reporting period presented or on a modified retrospective basis with the cumulative effect of initially applying the new guidance recognized at the date of initial application, which will be effective for the Company beginning April 1, 2018.

We plan to adopt ASU 2014-09 and its amendments on a modified retrospective basis and are continuing to assess all future impacts of the guidance by reviewing our current contracts with customers to identify potential differences that could result from applying the new guidance. Based on our preliminary review, we expect that the adoption of ASU 2014-09 will not have a material impact on our consolidated financial statements. As we complete our overall assessment, we are evaluating our accounting policies and practices, business processes, systems and controls to determine if changes are necessary to support the new revenue recognition and disclosure requirements. Our assessment will be completed during the year ending March 31, 2018.

In January 2017, the FASB issued ASU 2017-04, *Intangibles – Goodwill and Other*, which eliminates the requirement to calculate the implied fair value of goodwill to measure a goodwill impairment charge. ASU 2017-04 is required to be applied prospectively and we elected to early adopt ASU 2017-04 effective April 1, 2017. We do not anticipate that the adoption will have a significant impact on our consolidated financial statements.

## Note 2 – Acquisitions

For the three months ended June 30, 2017, our acquisitions of businesses totaled \$362,000, of which none were material in nature (see Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations).

## Note 3 – Inventories

Inventories consist of the following (in thousands):

|                 | <b>June<br/>30,<br/>2017</b> | <b>March<br/>31,<br/>2017</b> |
|-----------------|------------------------------|-------------------------------|
| Raw materials   | \$10,770                     | \$10,815                      |
| Work-in-process | 365                          | 342                           |
| Finished goods  | 3,801                        | 3,604                         |
| Less: reserve   | (1,560 )                     | (888 )                        |
|                 | <b>\$13,376</b>              | <b>\$13,873</b>               |

## Note 4 – Facility Relocation

In August 2016, we announced that we planned to shut down both our Omaha and Traverse City Biological Indicator manufacturing facilities and relocate those operations to the new Bozeman building. The move of those two facilities, along with the current Bozeman operations, began in March 2017 and is estimated to be completed by the end of our year ending March 31, 2018. We estimate that the total costs of the relocation will be \$2,100,000 (which is comprised primarily of facility moving expenses, retention bonuses for existing personnel and payroll costs for duplicative personnel during the transition period) of which \$725,000 was incurred during the year ended March 31, 2017. We incurred \$522,000 in relocation costs for the three months ended June 30, 2017, of which \$291,000 and \$231,000 are reflected in cost of revenues and general and administrative expense, respectively in the accompanying condensed consolidated statements of income. Facility relocation costs, which are associated with our Biological Indicators

segment, are as follows for the three months ended June 30, 2017:

Retention bonuses for existing personnel of \$207,000

Duplicative employment costs of \$84,000

Moving costs of \$231,000

Facility relocation amounts accrued and paid for the three months ended June 30, 2017 are as follows (in thousands):

|                             |       |
|-----------------------------|-------|
| Balance at March 31, 2017   | \$673 |
| Facility relocation expense | 522   |
| Cash payments               | (594) |
| Balance at June 30, 2017    | \$601 |

Subsequent to June 30, 2017, we completed the move from the Omaha facility and subsequently sold that building for \$1,116,000 (net of commission costs) which resulted in a gain of \$116,000. The Omaha facility is presented on the accompanying condensed consolidated balance sheets as assets held for sale.

**Note 5 – Long-Term Debt**

Long-term debt consists of the following (in thousands):

|   | <b>June<br/>30,<br/>2017</b> | <b>March<br/>31,<br/>2017</b> |
|---|------------------------------|-------------------------------|
| Line of credit (3.25% at June 30, 2017) | \$31,500                     | \$35,500                      |
| Term loan (3.25% at June 30, 2017)      | 19,500                       | 19,750                        |
| Less: discount                          | (447 )                       | (450 )                        |
| Less: current portion                   | (1,250 )                     | (1,125 )                      |
| Long-term portion                       | \$49,303                     | \$53,675                      |

On March 1, 2017, we entered into a five-year agreement (the “Credit Facility”) for an \$80,000,000 revolving line of credit (“Line of Credit”), a \$20,000,000 term loan (“Term Loan”) and up to \$2,500,000 of letters of credit with a banking syndicate of four banks. In addition, the Credit Facility provides a post-closing accordion feature which allows for the Company to request to increase the Line of Credit or Term Loan up to an additional \$100,000,000. Funds from the Credit Facility may be used to pay down the previous credit facility, finance working capital needs and for general corporate purposes in the ordinary course of business (including, without limitation, permitted acquisitions).

Line of Credit and Term Loan indebtedness bears interest at either: (1) LIBOR, as defined, plus an applicable margin ranging from 1.5% to 2.50%; or (2) the alternate base rate (“ABR”), which is the greater of JPMorgan’s prime rate or the federal funds effective rate or the overnight bank funding rate plus 0.5%. We elect the interest rate with each borrowing under the line of credit. In addition, there is an unused line fee of 0.15% to 0.35%. Letter of credit fees are based on the applicable LIBOR rate.

The Term Loan requires 20 quarterly principal payments (the first due date was March 31, 2017) in the amount of \$250,000 (increasing by \$125,000 each year up to \$750,000 in the fifth year). The remaining balance of principal and accrued interest are due on March 1, 2022.

The Credit Facility is secured by all of our assets and requires us to maintain a ratio of funded debt to our trailing four quarters of EBIDTA (the “Leverage Ratio”), as defined, of less than 3.0 to 1.0, provided that, we may once during the term of the Credit Facility, in connection with a Permitted Acquisition for which the aggregate consideration paid or to be paid in respect thereof equals or exceeds \$20,000,000, elect to increase the maximum Leverage Ratio permitted hereunder to (i) 3.50 to 1.00 for a period of four consecutive fiscal quarters commencing with the fiscal quarter in which such Permitted Acquisition occurs (the “Initial Holiday Period”) and (ii) 3.25 to 1.00 for the period of four



consecutive fiscal quarters immediately following the Initial Holiday Period. The Credit Facility also requires us to maintain a minimum fixed charge coverage ratio of less than 1.25 to 1.0. We were compliant with the required covenants at June 30, 2017.

We incurred origination and debt issuance costs of \$460,000 which are treated as a debt discount and are netted against amounts outstanding on the condensed consolidated balance sheets.

As of June 30, 2017, future contractual maturities of debt as are as follows (in thousands):

| <b>Year ending March 31,</b> |          |
|------------------------------|----------|
| 2018                         | \$875    |
| 2019                         | 1,625    |
| 2020                         | 2,125    |
| 2021                         | 2,625    |
| 2022                         | 43,750   |
|                              | \$51,000 |

**Note 6 – Stock-Based Compensation**

Amounts recognized in the condensed consolidated financial statements related to stock-based compensation are as follows (in thousands, except per share data):

|   | <b>Three<br/>Months<br/>Ended</b> |             |
|---|-----------------------------------|-------------|
|   | <b>June 30,</b>                   |             |
|   | <b>2017</b>                       | <b>2016</b> |
| Total cost of stock-based compensation charged against income before income taxes | \$540                             | \$429       |
| Amount of income tax benefit (expense) recognized in earnings                     | 89                                | (47 )       |
| Amount charged against net income   | \$629                             | \$382       |
| Impact on net income per common share:  |                                   |             |
| Basic   | \$0.17                            | \$0.10      |
| Diluted   | 0.16                              | 0.10        |

Stock-based compensation expense is included in cost of revenues, selling, and general and administrative expense in the accompanying condensed consolidated statements of income.

The fair value of each stock option grant is estimated on the date of grant using the Black-Scholes option-pricing model (“Black-Scholes”). We use historical data to estimate the expected price volatility, the expected stock option life and expected forfeiture rate. The risk-free interest rate is based on the United States Treasury yield curve in effect at the time of grant for the estimated life of the stock option. The dividend yield is calculated based upon the dividend payments made during the prior four quarters as a percent of the average stock price for that period.

The following is a summary of stock option activity for the three months ended June 30, 2017:

| <b>Number<br/>of<br/>Shares</b> | <b>Weighted-<br/>Average<br/>Exercise<br/>Price per<br/>Share</b> | <b>Weighted-<br/>Average<br/>Remaining<br/>Contractual<br/>Term</b> | <b>Aggregate<br/>Intrinsic<br/>Value<br/>(000s)</b> |
|---------------------------------|---|---|---|
|                                 |   |   |   |

|                               |           |          |     |           |
|-------------------------------|-----------|----------|-----|-----------|
| Outstanding at March 31, 2017 | 510,361   | \$ 75.78 | 5.0 | \$ 23,956 |
| Stock options granted         | 93,435    | 122.77   | 5.8 |           |
| Stock options forfeited       | (5,866 )  | 96.96    | 5.4 |           |
| Stock options expired         | --        | --       | --  |           |
| Stock options exercised       | (27,135 ) | 54.41    | --  |           |
| Outstanding at June 30, 2017  | 570,795   | 84.27    | 5.0 | \$ 33,701 |
| Exercisable at June 30, 2017  | 185,614   | 61.10    | 4.2 | \$ 15,260 |

The total intrinsic value of stock options exercised was \$2,422,642 and \$2,242,938 for the three months ended June 30, 2017 and 2016, respectively.

A summary of the status of our unvested stock option shares as of June 30, 2017 is as follows:

|                            | <b>Number<br/>of<br/>Shares</b> | <b>Weighted-<br/>Average<br/>Grant-Date<br/>Fair Value</b> |
|----------------------------|---------------------------------|--|
| Unvested at March 31, 2017 | 373,766                         | \$ 22.49   |
| Stock options granted      | 93,435                          | 38.83  |
| Stock options forfeited    | (5,866 )                        | 27.95  |
| Stock options vested       | (76,154 )                       | 20.92  |
| Unvested at June 30, 2017  | 385,181                         | 28.14  |

As of June 30, 2017, there was \$9,120,867 of total unrecognized compensation expense related to unvested stock options. As of June 30, 2017, we have 715,803 shares available for future stock option grants.

**Note 7 - Net Income Per Share**

Basic net income per share is computed by dividing net income by the weighted-average number of common shares outstanding during the reporting period. Diluted net income per share is computed similarly to basic net income per share, except that it includes the potential dilution that could occur if dilutive securities were exercised.

The following table presents a reconciliation of the denominators used in the computation of net income per share - basic and diluted (in thousands, except per share data):

|   | <b>Three Months<br/>Ended<br/>June 30,<br/>2017    2016</b> |         |
|---|---|---------|
| Net income available for stockholders               | \$1,517   | \$1,930 |
| Weighted average outstanding shares of common stock | 3,736   | 3,646   |
| Dilutive effect of stock options                    | 187   | 156     |
| Common stock and equivalents                        | 3,923   | 3,802   |
|   |   |         |
| Net income per share:                               |   |         |
| Basic   | \$0.41  | \$0.53  |
| Diluted   | 0.39  | 0.51    |

For the three months ended June 30, 2017 and 2016, 117,000 and 184,000 outstanding stock options, respectively, were excluded from the calculation of diluted net income per share as their inclusion would have been anti-dilutive.

**Note 8- Commitments and Contingencies**

Under the terms of the PCD Agreement, we are required to pay contingent consideration if the cumulative revenues for our process challenge device business for the three years subsequent to the acquisition meet certain levels. The potential consideration payable ranges from \$0 to \$1,500,000 and is based upon a sliding scale of three-year cumulative revenues between \$9,900,000 and \$12,600,000, with payments made annually. Based upon both historical and projected growth rates, we initially recorded \$300,000 of contingent consideration payable which represented our best estimate of the amount that would ultimately be paid. We paid \$150,000 of the contingent consideration during the year ended March 31, 2016 (based upon the then current run rate projected over the entire three-year contingent consideration period).

Since the initial payment, the revenues for these products have significantly increased and as a result, during the year ended March 31, 2017 we recorded an additional \$450,000 accrual (which was paid in our third quarter ending December 31, 2016.). During the three months ended June 30, 2017 revenues continued to increase and after revising our forecast for the PCD product revenues through the end of the earn-out period, we recorded an additional \$300,000 accrual, which is included in other income, net in the accompanying condensed statement of operations for the three months ended June 30, 2017. The remaining contingent consideration amount is also subject to additional modification at the end of the third year of the earn-out period (October 2017) based upon the actual revenues earned over the contingent consideration period. Any changes to the contingent consideration ultimately paid will result in additional income or expense in our condensed consolidated statements of income. We will continue to monitor the results of our process challenge device business and we will adjust the contingent liability on a go forward basis, based on then current information.

**Note 9 – Comprehensive Income**

The following table summarizes the changes in each component of accumulated other comprehensive income (“AOCI”), net of tax (in thousands):

|  | <b>Foreign<br/>Currency<br/>Translation</b> | <b>AOCI</b> |
|--|---|-------------|
| Balance at March 31, 2017                  | \$ (1,760 )                                 | \$(1,760)   |
| Unrealized gains arising during the period | 751   | 751         |
| Balance at June 30, 2017                   | \$ (1,009 )                                 | \$(1,009)   |

|  | <b>Foreign Currency<br/>Translation</b> | <b>AOCI</b> |
|--|---|-------------|
| Balance at March 31, 2016                  | \$ (1,151 )                             | \$ (1,151 ) |
| Unrealized gains arising during the period | 50                                      | 50          |
| Balance at June 30, 2016                   | \$ (1,101 )                             | \$ (1,101 ) |

**Note 10 - Segment Information**

We have four reporting segments: Biological Indicators, Instruments, Cold Chain Monitoring and Cold Chain Packaging. The following tables set forth our segment information (in thousands):

|                                  | <b>Three Months Ended June 30, 2017</b> |                    |                                  |                                     |              |
|----------------------------------|---|--------------------|----------------------------------|-------------------------------------|--------------|
|                                  | <b>Biological<br/>Indicators</b>        | <b>Instruments</b> | <b>Cold Chain<br/>Monitoring</b> | <b>Cold<br/>Chain<br/>Packaging</b> | <b>Total</b> |
| Revenues                         | \$10,183                                | \$ 8,603           | \$ 2,917                         | \$ 970                              | \$22,673     |
| Gross profit                     | \$6,720                                 | \$ 4,908           | \$ 894                           | \$ 149                              | 12,671       |
| Reconciling items <sup>(1)</sup> |   |                    |                                  |                                     | (11,368)     |
| Earnings before income taxes     |   |                    |                                  |                                     | \$1,303      |

**Three Months Ended June 30, 2016****Total**

|                                  | <b>Biological<br/>Indicators</b> | <b>Instruments</b> | <b>Cold Chain<br/>Monitoring</b> | <b>Cold<br/>Chain<br/>Packaging</b> |          |
|----------------------------------|----------------------------------|--------------------|----------------------------------|-------------------------------------|----------|
| Revenues                         | \$9,467                          | \$ 8,222           | \$ 2,317                         | \$ 1,108                            | \$21,114 |
| Gross profit                     | \$6,087                          | \$ 4,849           | \$ 667                           | \$ 411                              | 12,014   |
| Reconciling items <sup>(1)</sup> |                                  |                    |                                  |                                     | (9,845 ) |
| Earnings before income taxes     |                                  |                    |                                  |                                     | \$2,169  |

(1) Reconciling items include selling, general and administrative, research and development, and other expenses

|                              | <b>June 30,<br/>2017</b> | <b>March<br/>31, 2017</b> |
|------------------------------|--------------------------|---------------------------|
| Total assets                 |                          |                           |
| Biological Indicators        | \$69,430                 | \$67,233                  |
| Instruments                  | 36,449                   | 40,805                    |
| Cold Chain Monitoring        | 33,961                   | 35,789                    |
| Cold Chain Packaging         | 21,088                   | 20,313                    |
| Corporate and administrative | 8,055                    | 7,593                     |
|                              | \$168,983                | \$171,733                 |

All long-lived assets are located in the United States except for \$6,712,000 and \$21,214,000 which are associated with our French and Canadian subsidiaries, respectively.

Revenues from external customers are attributed to individual countries based upon locations to which the product is shipped or exported, as follows (in thousands):

|   | <b>Three Months<br/>Ended<br/>June 30,<br/>2017      2016</b> |                 |
|---|---|-----------------|
| Net revenues from unaffiliated customers: |   |                 |
| United States                             | \$13,011  | \$15,511        |
| Foreign                                   | 9,662   | 5,603           |
|   | <b>\$22,673</b>   | <b>\$21,114</b> |

No foreign country exceeds ten percent of total revenues.

#### **Note 11 – Income Taxes**

For interim income tax reporting, we estimate our annual effective tax rate and apply this effective tax rate to our year to date pre-tax income. Each quarter, the estimate of the annual effective tax rate is updated, and if the estimated effective tax rate changes, a cumulative adjustment is made. There is a potential for volatility of the effective tax rate due to several factors, including changes in the mix of the pre-tax income and the jurisdictions to which it relates, changes in tax laws and foreign tax holidays, settlement with taxing authorities and foreign currency fluctuations.

Our effective income tax rate was (16.4) percent and 11.0 percent for the three months ended June 30, 2017 and 2016, respectively. The effective tax rate for the three months ended June 30, 2017 differed from the statutory federal rate of 34 percent primarily due to the impact of share-based payment awards for employees (which was significant for the three months ended June 30, 2017), state income taxes, domestic manufacturing deductions and foreign rate differential. We anticipate that our effective tax rate for the year ending March 31, 2018 will approximate 35 to 38 percent, plus or minus the impact of excess tax benefits and deficiencies associated with share-based payment awards to employees (which may vary significantly from year to year).

Since we are subject to audit by various taxing authorities, it is reasonably possible that the amount of unrecognized tax benefits will change during the next 12 months. However, we do not expect the change, if any, to have a material effect on our financial condition or results of operations within the next 12 months.

#### **Note 12 - Subsequent Event**



In July 2017, our Board of Directors declared a quarterly cash dividend of \$0.16 per share of common stock, payable on September 15, 2017, to shareholders of record at the close of business on August 31, 2017.

## **Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

### **Forward Looking Statements**

*This report contains information that may constitute "forward-looking statements." Generally, the words "believe," "estimate," "expect," "project," "anticipate," "intend," "will" and similar expressions identify forward-looking statements, which generally are not historical in nature. However, the absence of these words or similar expressions does not mean that a statement is not forward-looking. All statements that address operating performance, events or developments that we expect or anticipate will occur in the future — including statements relating to revenues growth and statements expressing general views about future operating results — are forward-looking statements. Management believes that these forward-looking statements are reasonable as and when made. However, caution should be taken not to place undue reliance on any such forward-looking statements because such statements speak only as of the date when made. We undertake no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by law. In addition, forward-looking statements are subject to certain risks and uncertainties that could cause actual results to differ materially from our historical experience and our present expectations or projections. These risks and uncertainties include, but are not limited to those described in Part II, "Item 1A. Risk Factors" and elsewhere in this report and in our Annual Report on Form 10-K for the year ended March 31, 2017, and those described from time to time in our subsequent reports filed with the Securities and Exchange Commission.*

### **General Discussion**

We pursue a strategy of focusing primarily on quality control products and services, which are sold into niche markets that are driven by regulatory requirements. We prefer markets that have limited competition where we can establish a strong presence and achieve high gross margins. We are organized into four divisions across eight physical locations. Our Instruments Division designs, manufactures and markets quality control instruments and disposable products utilized in the healthcare, pharmaceutical, food and beverage, medical device, industrial hygiene, environmental air sampling and semiconductor industries. Our Biological Indicators Division provides testing services, along with the manufacturing and marketing of biological indicators and distribution of chemical indicators used to assess the effectiveness of sterilization processes, including steam, hydrogen peroxide, ethylene oxide and radiation, in the hospital, dental, medical device and pharmaceutical industries. Our Cold Chain Monitoring Division designs, develops and markets systems which are used to monitor various environmental parameters such as temperature, humidity and differential pressure to ensure that critical storage and processing conditions are maintained in hospitals, pharmaceutical and medical device manufacturers, blood banks, pharmacies and other laboratory and industrial environments. Our Cold Chain Monitoring Division also provides parameter (primarily temperature) monitoring of products during transport in a cold chain and consulting services such as compliance monitoring and validation or mapping of transport and storage containers. Our Cold Chain Packaging Division provides packaging development consulting services and thermal packaging products such as coolers, boxes, insulation materials and phase-change products to control temperature during transport.

Our revenues come from two main sources – product sales and services. Product sales are dependent on several factors, including general economic conditions, both domestic and international, customer capital spending trends, competition, introduction of new products and acquisitions. Biological indicators and many of the packaging products of our Cold Chain Packaging Division are disposable and are used on a routine basis, thus product sales are less sensitive to general economic conditions. Instrument products and cold chain monitoring systems and products have a longer life, and their purchase by our customers is somewhat discretionary, so sales are more sensitive to general economic conditions. Service demand is driven by our customers' quality control and regulatory environments, which require periodic repair and recalibration or certification of our instrument products and cold chain monitoring systems. We typically evaluate costs and pricing annually. Our policy is to price our products competitively and, where possible, we pass along cost increases in order to maintain our margins.

Gross profit is affected by our product mix, manufacturing efficiencies and price competition. Historically, as we have integrated our acquisitions and taken advantage of manufacturing efficiencies, our gross margins for some products have improved. There are, however, differences in gross margin percentages between product lines, and ultimately the mix of sales will continue to impact our overall gross margin.

Selling expense is driven primarily by labor costs, including salaries and commissions. Accordingly, it may vary with sales levels. Labor costs and amortization of intangible assets drive the substantial majority of general and administrative expense. Research and development expense is predominantly comprised of labor costs and third party consultants.

Year Ending March 31, 2018 Acquisitions

During the year ending March 31, 2018, we completed the following acquisition:

In May 2017, we completed a business combination (the “Hucker Acquisition”) whereby we acquired substantially all of the assets (other than cash and accounts receivable) and certain liabilities of Hucker & Hucker GmbH’s (“Hucker”) business segment associated with the distribution of our biological indicator products.

Year Ended March 31, 2017 Acquisitions

During the year ended March 31, 2017, we completed the following six acquisitions (the “2017 Acquisitions”):

In November 2016, we completed a business combination (the “Mydent Acquisition”) whereby we acquired substantially all of the assets (other than cash and accounts receivable) and certain liabilities of Mydent International Corp’s business segment associated with biological indicator mail-in testing services to the dental market in the United States;

In November 2016, we completed a business combination (the “FreshLoc Acquisition”) whereby we acquired substantially all of the assets (other than cash and accounts receivable) and certain liabilities of the cold chain monitoring business of FreshLoc Technologies, Inc.;

In August 2016, we completed a business combination (the “Rapid Aid Acquisition”) whereby we acquired certain assets (consisting primarily of fixed assets) and certain liabilities of Rapid Aid Corp’s (“Rapid Aid”) business segment associated with the manufacture and sale of cold chain packaging gel products;

In July 2016, we completed a business combination (the “HANSAméd Acquisition”) whereby we acquired substantially all of the assets (other than cash and accounts receivable) and certain liabilities of HANSAméd Limited’s (“HANSAméd”) business segment associated with the distribution of our biological indicator products and mail-in testing services to the dental market in Canada;

In April 2016, we completed a business combination (the “ATS Acquisition”) whereby we acquired substantially all the assets (other than cash and certain inventories and fixed assets) and certain liabilities of Autoclave Testing Services, Inc. and Autoclave Testing Supplies, Inc., (collectively, “ATS”). ATS was in the business of supplying products and services for dental sterilizer testing in both the U.S. and Canada; and

In April 2016, we completed a business combination (the “Pulse Acquisition”) whereby we acquired substantially all of the assets (other than cash and accounts receivable) and certain liabilities of Pulse Scientific, Inc.’s (“Pulse”) business segment associated with the distribution of our biological indicator products.

## **General Trends and Outlook**

Our strategic objectives include growth both organically and through further acquisitions. During the year ended March 31, 2017, we continued to build our infrastructure to prepare for future growth, including the addition of key personnel to our operations, sales and marketing, research and development, and finance teams and the successful rollout of phase two of our ERP implementation project.

The markets for biological indicators and cold chain packaging products remain strong, as the disposable nature of these products makes them less sensitive to general economic conditions. The worldwide market for biological indicators is growing as more countries focus on verifying the effectiveness of sterilization processes.

In general, our instruments products and cold chain services and monitoring systems are impacted more by general economic conditions than our biological indicator and cold chain packaging products. As a result, uncertainty about global economic conditions may cause businesses to postpone spending in response to tighter credit, unemployment, negative financial news and/or declines in income or asset values. Worldwide and regional economic conditions could also reduce the demand for our products and services, as our customers reduce or delay capital equipment and other types of purchases. However demand for our instruments products, and cold chain services and monitoring systems remains strong and we strive to continue to grow revenues going forward.

We are working on several research and development projects that, if completed, may result in new products for both existing customers and new markets. We are hopeful that all of our divisions will have new products available for sale in the coming year.

Overall organic revenues growth for the three months ended June 30, 2017 was six percent resulting from organic increases of eight percent, five percent and 13 percent from the Biological Indicators, Instruments and Cold Chain Monitoring Divisions, respectively, partially offset by a decrease of 12 percent for the Cold Chain Packaging Division. We believe that the relocation of our Omaha facility to our new Bozeman facility (see Liquidity and Capital Resources for additional discussion) resulted in accelerated order rates by certain customers to ensure that they had adequate product to cover them through the move. We estimate that approximately \$500,000 of Biological Indicator revenues were recognized during the three months ended June 30, 2017 that historically most likely would have been recognized in either our second or third quarter of this fiscal year. Absent this acceleration of BI revenues, organic growth would have been four percent and two percent for the overall company and the Biological Indicators Division, respectively.

Due to the recent introduction of new or modified products and the consolidation of other product sets, we elected to discontinue for sale certain products in our Instruments, Cold Chain Monitoring and Biological Indicator Divisions. As part of this process, we analyzed the remaining inventories associated with these products to determine future usability, which resulted in an increase in our inventory reserve for these products of \$406,000. Overall gross margin percentage for the three months ended June 30, 2017 was 56 percent but would have been 58 percent without the impact of this additional inventory reserve.

## Results of Operations

The following table sets forth, for the periods indicated, condensed consolidated statements of income data. The table and the discussion below should be read in conjunction with the accompanying condensed consolidated financial statements and the notes thereto appearing elsewhere in this report (in thousands, except percent data):

|                            | Three Months<br>Ended June 30, |          |           | Percent |   |
|----------------------------|--------------------------------|----------|-----------|---------|---|
|                            | 2017                           | 2016     | Change    | Change  |   |
| Revenues                   | \$22,673                       | \$21,114 | \$ 1,559  | 7       | % |
| Cost of revenues           | 10,002                         | 9,100    | 902       | 10      | % |
| Gross profit               | \$12,671                       | \$12,014 | \$ 657    | 5       | % |
| Gross profit margin        | 56 %                           | 57 %     | (1 )%     |         |   |
| Operating expenses         |                                |          |           |         |   |
| Selling                    | \$2,679                        | \$2,424  | \$ 255    | 11      | % |
| General and administrative | 6,857                          | 5,980    | 877       | 15      | % |
| Research and development   | 1,153                          | 1,035    | 118       | 11      | % |
|                            | \$10,689                       | \$9,439  | \$ 1,250  | 13      | % |
| Operating income           | \$1,982                        | \$2,575  | \$ (593 ) | (23 )%  |   |
| Net income                 | \$1,517                        | \$1,930  | (413 )    | (21 )%  |   |

Net profit margin 7 % 9 % (2 )%

### **Revenues**

The following table summarizes our revenues by source (in thousands, except percent data):

|                       | <b>Three Months<br/>Ended June 30,</b> |             |               | <b>Percent</b> |   |
|-----------------------|--|-------------|---------------|----------------|---|
|                       | <b>2017</b>                            | <b>2016</b> | <b>Change</b> | <b>Change</b>  |   |
| Biological Indicators | \$10,183                               | \$9,467     | \$716         | 8              | % |
| Instruments           | 8,603                                  | 8,222       | 381           | 5              | % |
| Cold Chain Monitoring | 2,917                                  | 2,317       | 600           | 26             | % |
| Cold Chain Packaging  | 970                                    | 1,108       | (138 )        | (12 )          | % |
| Total                 | \$22,673                               | \$21,114    | \$1,559       | 7              | % |

### *Three months ended June 30, 2017 versus June 30, 2016*

Biological Indicators revenues increased primarily due to organic growth of eight percent which was achieved through existing customers, expansion into new markets and price increases. We believe that the relocation of our Omaha facility to our new Bozeman facility yielded an accelerated order rate by certain customers to ensure that they had adequate product to cover them through the move. We estimate that approximately \$500,000 of Biological Indicator revenues were recognized during the three months ended June 30, 2017 that historically most likely would have been recognized in either our second or third quarter of this fiscal year. Absent this acceleration of BI revenues, organic growth would have been two percent for the Biological Indicators Division.

Instruments revenues increased by five percent primarily due to timing of orders in the prior year and modest price increases in the current year.

Cold Chain Monitoring revenues increased by 26 percent primarily due to the FreshLoc Acquisition and organic growth of 13 percent. Organic growth in this division fluctuates quarter over quarter due to the timing of customer acceptance of certain installations and the nature and timing of orders within any given quarter.

Cold Chain Packaging revenues decreased 12 percent. We anticipate that revenues will increase for the remaining quarters this year (as compared to the results for the three months ended June 30, 2017) primarily due to the seasonality of the product line.

### ***Gross Profit***

The following summarizes our gross profit by operating segment (in thousands, except percent data):

|                       | <b>Three Months<br/>Ended June 30,</b> |             |               | <b>Percent</b> |   |
|-----------------------|--|-------------|---------------|----------------|---|
|                       | <b>2017</b>                            | <b>2016</b> | <b>Change</b> | <b>Change</b>  |   |
| Biological Indicators | \$6,720                                | \$6,087     | \$ 633        | 10             | % |
| Gross profit margin   | 66 %                                   | 64 %        | 2 %           |                |   |
| Instruments           | 4,908                                  | 4,849       | 59            | 1              | % |
| Gross profit margin   | 57 %                                   | 59 %        | (2) %         |                |   |
| Cold Chain Monitoring | 894                                    | 667         | 227           | 34             | % |
| Gross profit margin   | 31 %                                   | 29 %        | 2 %           |                |   |
| Cold Chain Packaging  | 149                                    | 411         | (262)         | (64)           | % |
| Gross profit margin   | 15 %                                   | 37 %        | (22) %        |                |   |
| Total gross profit    | \$12,671                               | \$12,014    | \$ 657        | 5              | % |
| Gross profit margin   | 56 %                                   | 57 %        | (1) %         |                |   |

### *Three months ended June 30, 2017 versus June 30, 2016*

Biological Indicators gross profit margin percentage increased primarily due to volume based efficiencies associated with increased revenues and the impact of using internally manufactured biological indicators for our dental sterilizer testing business as opposed to the prior year where we were contractually committed to purchase a significant portion of those biological indicators from an outside supplier at a significantly higher price, partially offset by \$291,000 of facility relocation costs (see Note 4 in Item 1. Financial Statements).



Instruments gross profit margin percentage decreased primarily due to product and services mix and a \$163,000 increase in the related inventory reserve due to the decision to discontinue for sale certain instruments products, partially offset by certain volume based efficiencies associated with the increase in revenues in certain product lines. The gross margin percentage for Instruments would have been 59 percent without the additional inventory reserve.

Cold Chain Monitoring gross profit margin percentage increased primarily due to volume based efficiencies associated with increased revenues and the impact of the FreshLoc Acquisition, partially offset by a \$216,000 increase in the related inventory reserve due to the decision to discontinue for sale certain Cold Chain Monitoring products. The gross margin percentage for Cold Chain Monitoring would have been 38 percent without the additional inventory reserve.

Cold Chain Packaging gross profit margin percentage decreased primarily due to lower revenues. Revenues for this division are seasonal in nature while a certain portion of the cost of revenues are warehousing costs which are primarily fixed and as a result, fluctuations in revenues significantly impact the gross profit margin percentage for this division. We expect revenues (and corresponding gross profit margin percentages) to increase over the remaining quarters this year (as compared to the three months ended June 30, 2017) primarily due to the seasonality of the product line.

**Operating Expenses**

Operating expenses for the three months ended June 30, 2017 increased as compared to the prior year as follows (in thousands):

|                                   | Increase<br>(Decrease)<br><b>Three<br/>Months<br/>Ended</b> |
|-----------------------------------|---|
|                                   | <b>June 30,<br/>2017</b>                                    |
| <b>Selling</b>                    | \$ 255  |
| <b>General and administrative</b> |   |
| Personnel                         | 388   |
| Facility relocation               | 231   |
| Employee moving costs             | 307   |
| Depreciation                      | 158   |
| Property taxes                    | 69  |
| Professional services             | (170 )  |
| Other, net                        | (106 )  |
|                                   | 877   |
| <b>Research and development</b>   | 118   |
| <b>Operating expenses</b>         | <b>\$ 1,250</b>   |

**Selling**

*Three months ended June 30, 2017 versus June 30, 2016*

Selling expense increased primarily due to additional personnel related to the 2017 acquisitions. As a percentage of revenues, selling expense increased to 12 percent as compared to 11 percent in the prior period.

**General and administrative**

*Three months ended June 30, 2017 versus June 30, 2016*

General and administrative expenses increased primarily due to increased personnel, facility relocation and employee moving costs, and depreciation, partially offset by a decrease in professional services.

## **Research and Development**

*Three months ended June 30, 2017 versus June 30, 2016*

Research and development expenses increased as a result of the addition of new engineers to support existing and acquired businesses.

## ***Other Expense***

Other expense for the three months ended June 30, 2017 is comprised primarily of interest expense associated with our Credit Facility and \$300,000 related to an additional accrual for the PCD earn-out (see Liquidity and Capital Resources for additional discussion).

## ***Net Income***

Our income tax rate varies based upon many factors but in general, we anticipate that on a go forward basis, our effective tax rate will approximate 35 to 38 percent, plus or minus the impact of excess tax benefits and deficiencies associated with share-based payment awards to employees. The excess tax benefits and deficiencies associated with share-based payment awards to our employees have caused and, in the future, may cause large fluctuations in our realized effective tax rate based on the timing, volume, and nature of stock options exercised under our share-based incentive program. Net income for the three months ended June 30, 2017 was significantly impacted by \$522,000 of facility relocation costs (see Liquidity and Capital Resources), \$300,000 in PCD earn-out accruals, a \$406,000 expense related to a reserve for inventory due to operational decisions to end of life certain products and a lower effective tax rate due to the volume and nature of stock option exercises that generated a significant excess tax benefit. Otherwise, net income for the three months ended June 30, 2017 varied with the changes in revenues, gross profit and operating expenses (which includes \$1,604,000 of non-cash amortization of intangible assets).



## Liquidity and Capital Resources

Our sources of liquidity include cash generated from operations, working capital, capacity under our Credit Facility and potential equity and debt offerings. We believe that cash generated from these sources will be sufficient to meet our short-term and long-term needs. Our more significant uses of resources include quarterly dividends to shareholders, payment of debt obligations, long-term capital equipment expenditures and potential acquisitions.

Due to continued organic and acquisition related growth, we outgrew the capacity of our current building in Bozeman, Montana and as a result, we built a new facility in the same general area. Construction began in July 2015 and we began to move employees into the facility beginning April 2017. We have spent \$17,510,000 on the development of the building and the related land, which is included in property, plant and equipment, net on the accompanying consolidated balance sheets. While the building is now functional and in use, there are a few items that still need to be completed. We estimate that this work (approximately \$200,000) will be completed during the second quarter of our year ending March 31, 2018.

In August 2016, we announced that we plan to shut down both our Omaha and Traverse City Biological Indicator manufacturing facilities and relocate those operations to the new Bozeman building. The move of these two facilities, along with the current Bozeman operations, began in March 2017 and is estimated to be completed by the end of our year ending March 31, 2018. We estimate that the total costs of the relocation will be \$2,100,000 (which is comprised primarily of facility moving expenses, retention bonuses for existing personnel and payroll costs for duplicative personnel during the transition period) of which \$725,000 was incurred during the year ended March 31, 2017 and \$522,000 was incurred during the three months ended June 30, 2017, which is reflected in cost of revenues in the accompanying consolidated statements of income (other than \$231,000 which is included in general and administrative).

In July 2017, we completed the move from the Omaha facility and subsequently sold that building for \$1,200,000. After completing the move of the old Bozeman facility, we expect to be able to sell that building for approximately \$2,500,000.

Working capital is the amount by which current assets exceed current liabilities. We had working capital of \$18,824,000 and \$19,218,000 respectively, at June 30, 2017 and March 31, 2017.

On March 1, 2017, we entered into a five-year agreement (the "Credit Facility") for a \$80,000,000 revolving line of credit ("Line of Credit"), a \$20,000,000 term loan ("Term Loan") and up to \$2,500,000 of letters of credit with a banking syndicate comprised of four banks. In addition, the Credit Facility provides a post-closing accordion feature which allows the Company to request to increase the Line of Credit or Term Loan up to an additional \$100,000,000.

Line of Credit and Term Loan indebtedness bears interest at either: (1) LIBOR, as defined, plus an applicable margin ranging from 1.5% to 2.50%; or (2) the alternate base rate (“ABR”), which is the greater of JPMorgan’s prime rate or the federal funds effective rate or the overnight bank funding rate plus 0.5%. We elect the interest rate with each borrowing under the line of credit. In addition, there is an unused line fee of 0.15% to 0.35%. Letter of credit fees are based on the applicable LIBOR rate.

The Term Loan requires 20 quarterly principal payments (the first due date was March 31, 2017) in the amount of \$250,000 (increasing by \$125,000 each year up to \$750,000 in the fifth year). The remaining balance of principal and accrued interest are due on March 1, 2022.

The Credit Facility is secured by all of our assets and requires us to maintain a ratio of funded debt to our trailing four quarters of EBITDA (the “Leverage Ratio”), as defined, of less than 3.0 to 1.0, provided that, we may once during the term of the Credit Facility, in connection with a Permitted Acquisition for which the aggregate consideration paid or to be paid in respect thereof equals or exceeds \$20,000,000, elect to increase the maximum Leverage Ratio permitted hereunder to (i) 3.50 to 1.00 for a period of four consecutive fiscal quarters commencing with the fiscal quarter in which such Permitted Acquisition occurs (the “Initial Holiday Period”) and (ii) 3.25 to 1.00 for the period of four consecutive fiscal quarters immediately following the Initial Holiday Period. The Credit Facility also requires us to maintain a minimum fixed charge coverage ratio of less than 1.25 to 1.0.

As of July 31, 2017, we had \$51,000,000 in outstanding indebtedness and unused capacity under our Credit Facility of \$48,500,000.

In April 2015, the SEC declared effective our Universal Shelf Registration Statement which allows us to sell, in one or more public offerings, common stock or warrants, or any combination of such securities for proceeds in an aggregate amount of up to \$130,000,000. The terms of any offering, including the type of securities involved, would be established at the time of sale.

We routinely evaluate opportunities for strategic acquisitions. Future material acquisitions may require that we obtain additional capital, assume third party debt or incur other long-term obligations. We believe that we have the option to utilize both equity and debt instruments as vehicles for the long-term financing of our investment activities and acquisitions.

On November 7, 2005, our Board of Directors authorized a program to repurchase up to 300,000 shares of our outstanding common stock. Under the plan, the shares may be purchased from time to time in the open market at prevailing prices or in negotiated transactions off the market. Shares purchased will be canceled and repurchases will be made with existing cash reserves. We do not maintain a set policy or schedule for our buyback program. We have purchased 162,486 shares of common stock under this program from inception through June 30, 2017.

We have been paying regular quarterly dividends since 2003. Dividends per share paid by quarter were as follows:

|                | <b>Year Ending<br/>March 31,</b> |             |
|----------------|----------------------------------|-------------|
|                | <b>2018</b>                      | <b>2017</b> |
| First quarter  | \$0.16                           | \$0.16      |
| Second quarter | -                                | 0.16        |
| Third quarter  | -                                | 0.16        |
| Fourth quarter | -                                | 0.16        |

In July 2017, our Board of Directors declared a quarterly cash dividend of \$0.16 per share of common stock, payable on September 15, 2017, to shareholders of record at the close of business on August 31, 2017.

### ***Cash Flows***

Our cash flows from operating, investing and financing activities were as follows (in thousands):

|   | <b>Three Months<br/>Ended June 30,</b> |             |
|---|--|-------------|
|   | <b>2017</b>                            | <b>2016</b> |
| Net cash provided by operating activities           | \$2,681                                | \$3,632     |
| Net cash used in investing activities               | (1,567)                                | (6,021)     |
| Net cash (used in) provided by financing activities | (3,888)                                | 1,327       |

Net cash provided by operating activities decreased primarily due to lower decreases in accounts receivable and a \$1,676,000 increase in prepaid income taxes, partially offset by increases in accrued liabilities and taxes payable.

Net cash used in investing activities for the three months ended June 30, 2017 resulted primarily from the purchase of \$1,505,000 of property, plant and equipment. Net cash used in investing activities for the three months ended June 30, 2016 resulted from \$2,565,000 associated with the 2017 Acquisitions and the purchase of \$3,456,000 of property, plant and equipment.

Net cash used in financing activities for the three months ended June 30, 2017 resulted from the repayment of debt of \$4,250,000 and the payment of dividends of \$601,000, partially offset by proceeds from the exercise of stock options of \$963,000. Net cash provided by financing activities for the three months ended June 30, 2016 resulted from borrowings under our Credit Facility of \$1,500,000 and proceeds from the exercise of stock options of \$1,160,000, partially offset by the repayment of debt of \$750,000 and the payment of dividends of \$583,000.

At June 30, 2017, we had contractual obligations for open purchase orders of approximately \$5,500,000 for routine purchases of supplies and inventory, which are payable in less than one year.

Under the terms of the PCD Agreement, we are required to pay contingent consideration if the cumulative revenues for our process challenge device business for the three years subsequent to the acquisition meet certain levels. The potential consideration payable ranges from \$0 to \$1,500,000 and is based upon a sliding scale of three-year cumulative revenues between \$9,900,000 and \$12,600,000, with payments made annually. Based upon both historical and projected growth rates, we initially recorded \$300,000 of contingent consideration payable which represented our best estimate of the amount that would ultimately be paid. We paid \$150,000 of the contingent consideration during the year ended March 31, 2016 (based upon the then current run rate projected over the entire three-year contingent consideration period).



Since the initial payment, the revenues for these products have significantly increased and as a result, during the year ended March 31, 2017 we recorded an additional \$450,000 accrual (which was paid in our third quarter ending December 31, 2016.). During the three months ended June 30, 2017 revenues continued to increase and after revising our forecast for the PCD product revenues through the end of the earn-out period, we recorded an additional \$300,000 accrual, which is included in other income, net in the accompanying condensed statement of operations for the three months ended June 30, 2017. The remaining contingent consideration amount is also subject to additional modification at the end of the third year of the earn-out period (October 2017) based upon the actual revenues earned over the contingent consideration period. Any changes to the contingent consideration ultimately paid will result in additional income or expense in our condensed consolidated statements of income. We will continue to monitor the results of our process challenge device business and we will adjust the contingent liability on a go forward basis, based on then current information.

### ***Critical Accounting Estimates***

Our condensed consolidated financial statements and accompanying notes have been prepared in accordance with U.S. GAAP. The preparation of these financial statements requires management to make estimates, judgments and assumptions that affect reported amounts of assets, liabilities, revenues and expenses. We continually evaluate the accounting policies and estimates used to prepare the condensed consolidated financial statements. The estimates are based on historical experience and assumptions believed to be reasonable under current facts and circumstances. Actual amounts and results could differ from these estimates made by management. Certain accounting policies that require significant management estimates and are deemed critical to our results of operations or financial position are discussed in our Annual Report on Form 10-K for the year ended March 31, 2017 in the Critical Accounting Policies and Estimates section of “Item 7. Management’s Discussion and Analysis of Financial Condition and Results of Operations.”

### ***Item 3. Quantitative and Qualitative Disclosures about Market Risk***

We have no derivative instruments and minimal exposure to foreign currency and commodity market risks.

### ***Item 4. Controls and Procedures***

#### **Evaluation of Disclosure Controls and Procedures**

We maintain disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended) that are designed to reasonably ensure that information required to be disclosed by us in the reports we file or submit under the Securities Exchange Act of 1934, as amended, is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms and that such information is accumulated and communicated to our management, including our principal executive and principal financial officers, or persons performing similar functions, as appropriate to allow timely decisions regarding required disclosure. Our management evaluated, with the participation of our Chief Executive Officer and Chief Financial Officer, the effectiveness of our disclosure controls and procedures as of June 30, 2017. Based on that evaluation, our management concluded that our disclosure controls and procedures were effective at June 30, 2017.

Our management, including our Chief Executive Officer and Chief Financial Officer, is responsible for establishing and maintaining adequate internal control over financial reporting. Our internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements in accordance with generally accepted accounting principles in the United States. Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Therefore, even those systems determined to be effective can provide only reasonable assurance of achieving their control objectives. Management evaluated the effectiveness of our internal control over financial reporting based on the framework in "Internal Control – Integrated Framework" issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) in 2013.

Our management evaluated, with the participation of our Chief Executive Officer and Chief Financial Officer, the effectiveness of our internal control over financial reporting as of June 30, 2017. Based on that evaluation, our management concluded that our internal control over financial reporting was effective at June 30, 2017.

### **Changes in Internal Control Over Financial Reporting**

There were no significant changes in our internal control over financial reporting that occurred during the three months ended June 30, 2017, that have materially affected, or are reasonably likely to materially affect our internal control over financial reporting.

**Part II. Other Information****Item 1. Legal Proceedings**

See Note 8 – Commitments and Contingencies of the Notes to Condensed Consolidated Financial Statements (Part I, Item 1 of this Form 10-Q) for information regarding any legal proceedings in which we may be involved.

**Item 1A. Risk factors**

We are affected by risks specific to us as well as factors that affect all businesses operating in a global market. The significant factors known to us that could materially adversely affect our business, financial condition or operating results are described in our Annual Report on Form 10-K for the year ended March 31, 2017, under the heading “Part I – Item 1A. Risk Factors.” There have been no material changes to those risk factors.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

On November 7, 2005, our Board of Directors adopted a share repurchase plan which allows for the repurchase of up to 300,000 of our common shares. This plan will continue until the maximum is reached or the plan is terminated by further action of the Board of Directors. We made the following repurchases of our common stock, including settlement of loans to employees for the exercise of stock options:

|            |                             |                                   | <b>Total<br/>Shares</b>   |  |
|------------|-----------------------------|-----------------------------------|---|--|
|            | <b>Shares<br/>Purchased</b> | <b>Average<br/>Price<br/>Paid</b> | <b>Purchased<br/>as Part<br/>of Publicly<br/>Announced<br/>Plan</b> | <b>Remaining<br/>Shares to<br/>Purchase<br/>Under<br/>Plan</b> |
| April 2017 | --                          | \$ --                             | 162,486   | 137,514  |
| May 2017   | --                          | --                                | 162,486   | 137,514  |
| June 2017  | --                          | --                                | 162,486   | 137,514  |

Total -- --

**Item 6. Exhibits**

- 31.1 Certification of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
  - 31.2 Certification of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
  - 32.1 Certification of Chief Executive Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
  - 32.2 Certification of Chief Financial Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
- The following financial information from the quarterly report on Form 10-Q of Mesa Laboratories, Inc. for the quarter ended June 30, 2017, formatted in XBRL (eXtensible Business Reporting Language):
- 101 (i) Condensed Consolidated Statements of Income, (ii) Condensed Consolidated Balance Sheets, (iii) Condensed Consolidated Statements of Comprehensive Income, (iv) Condensed Consolidated Statements of Cash Flows, and (v) Notes to the Condensed Consolidated Financial Statements.

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

MESA LABORATORIES, INC.

(Registrant)

DATED: August 1, 2017

BY: /s/ John J. Sullivan, Ph.D.  
John J. Sullivan, Ph.D.  
Chief Executive Officer

DATED: August 1, 2017

BY: /s/ John V. Sakys  
John V. Sakys  
Chief Financial Officer