

BlueLinx Holdings Inc.  
Form 10-K  
March 28, 2016

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

Form 10-K

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended January 2, 2016

OR  
 TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Commission file number: 1-32383

BlueLinx Holdings Inc.  
(Exact name of registrant as specified in its charter)  
Delaware  
(State or other jurisdiction of incorporation or organization)

77-0627356  
(I.R.S. Employer Identification No.)

4300 Wildwood Parkway, Atlanta, Georgia  
(Address of principal executive offices)

30339  
(Zip Code)

Registrant's telephone number, including area code: 770-953-7000

Securities registered pursuant to Section 12(b) of the Act

| Title of Each Class                      | Name of Each Exchange on Which Registered |
|--|---|
| Common stock, par value \$0.01 per share | New York Stock Exchange                   |

Securities registered pursuant to Section 12(g) of the Act: None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes  No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes  No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

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Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes  No   
The aggregate market value of the registrant's common stock held by non-affiliates of the registrant as of July 4, 2015 was \$23,042,559, based on the closing price on the New York Stock Exchange of \$1.00 per share on July 2, 2015. As of March 28, 2016, the registrant had 90,054,008 shares of common stock outstanding.

**DOCUMENTS INCORPORATED BY REFERENCE**

Part III of this Annual Report on Form 10-K incorporates by reference to the registrant's definitive Proxy Statement, to be filed with the Securities and Exchange Commission within 120 days of the close of the fiscal year ended January 2, 2016.

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BLUELINX HOLDINGS INC.  
 ANNUAL REPORT ON FORM 10-K  
 For the fiscal year ended January 2, 2016

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As used herein, unless the context otherwise requires, “BlueLinx,” the “Company,” “we,” “us,” and “our” refer to BlueLinx Holdings Inc. and its subsidiaries. BlueLinx Corporation is the wholly-owned operating subsidiary of BlueLinx Holdings Inc. and is referred to herein as the “operating company” when necessary. Reference to “fiscal 2015” refers to the 52-week period ended January 2, 2016. Reference to “fiscal 2014” refers to the 52-week period ended January 3, 2015. Reference to “fiscal 2013” refers to the 53-week period ended January 4, 2014.

#### CAUTIONARY STATEMENT CONCERNING FORWARD-LOOKING STATEMENTS

This Annual Report on Form 10-K contains information that may constitute “forward-looking statements.” Generally, the words “believe,” “expect,” “intend,” “estimate,” “anticipate,” “project,” “will” and similar expressions identify forward-looking statements, which generally are not historical in nature. However, the absence of these words or similar expressions does not mean that a statement is not forward-looking. All statements that address operating performance, events or developments that we expect or anticipate will occur in the future — including statements relating to volume growth, share of sales and earnings per share growth, and statements expressing general views about future operating results — are forward-looking statements. Management believes that these forward-looking statements are reasonable as and when made. However, caution should be taken not to place undue reliance on any such forward-looking statements because such statements speak only as of the date when made. Our Company undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by law. In addition, forward-looking statements are subject to certain risks and uncertainties that could cause actual results to differ materially from our Company’s historical experience and our present expectations or projections. These risks and uncertainties include, but are not limited to, those described in Item 1A Risk Factors and elsewhere in this report and those described from time to time in our future reports filed with the Securities and Exchange Commission.

## PART I

### ITEM 1. BUSINESS

#### Company Overview

We are a leading distributor of building products in North America. The Company is headquartered in Atlanta, Georgia, with executive offices located at 4300 Wildwood Parkway, Atlanta, Georgia, and we operate our distribution business through a network of 44 distribution centers located throughout the United States (“U.S.”). We serve most major metropolitan areas in the U.S, and deliver building products to a variety of wholesale and retail customers.

#### Fiscal Year

Fiscal 2015 comprised 52 weeks, fiscal 2014 comprised 52 weeks, and fiscal 2013 comprised 53 weeks.

#### Products and Services

We distribute products in two principal categories: structural products and specialty products. Structural products, which represented approximately 40%, 41%, and 44% of our fiscal 2015, fiscal 2014, and fiscal 2013 gross sales, respectively, include plywood, oriented strand board (“OSB”), rebar and remesh, lumber and other wood products primarily used for structural support, walls, and flooring in construction projects. Specialty products, which represented approximately 60%, 59%, and 56% of our fiscal 2015, fiscal 2014, and fiscal 2013 gross sales, respectively, include roofing, insulation, specialty panels, moulding, engineered wood products, vinyl products (used primarily in siding), outdoor living, particle board, and metal products (excluding rebar and remesh). In some cases, these products are branded by us.

We also provide a wide range of value-added services and solutions to our customers and suppliers including:

- providing “less-than-truckload” delivery services;
- pre-negotiated program pricing plans;
- inventory stocking;
- automated order processing through an electronic data interchange, or “EDI”, that provides a direct link between us and our customers;
- intermodal distribution services, including railcar unloading and cargo reloading onto customers’ trucks; and
- backhaul services, when otherwise empty trucks are returning from customer deliveries.

#### Distribution Channels

We sell products through three main distribution channels: warehouse sales, reload sales, and direct sales.

Warehouse sales are delivered from our warehouses to dealers, home improvement centers, and industrial users.

Warehouse sales accounted for approximately 73% of our fiscal 2015 gross sales, and 71% of both our fiscal 2014 and fiscal 2013 gross sales.

Reload sales are similar to warehouse sales but are shipped from third-party warehouses where we store owned product to enhance operating efficiencies. This channel is employed primarily to service strategic customers that would be less economical to service from our warehouses, and to distribute large volumes of imported products from port facilities. Reload sales accounted for approximately 8% of our fiscal 2015 gross sales, and 10% of both our fiscal 2014 and fiscal 2013 gross sales.

Direct sales are shipped from the manufacturer to the customer without our taking physical inventory possession. This channel requires the lowest amount of committed capital and fixed costs. Direct sales accounted for approximately 19% of our gross sales for fiscal years 2015, 2014, and 2013.

### Competition

The U.S. building products distribution market is a highly fragmented market, served by a small number of multi-regional distributors, several regionally focused distributors, and a large number of independent local distributors. Local and regional distributors tend to be closely held and often specialize in a limited number of segments, in which they offer a broader selection of products. Some of our multi-regional competitors are part of larger companies and therefore have access to greater financial and other resources than those to which we have access. We compete on the basis of breadth of product offering, consistent availability of product, product price and quality, reputation, service, and distribution facility location.

Two of our largest competitors are Boise Cascade Company and Weyerhaeuser Company. Most major markets in which we operate are served by the distribution arm of at least one of these companies.

### Seasonality

We are exposed to fluctuations in quarterly sales volumes and expenses due to seasonal factors common in the building products distribution industry. The first and fourth quarters are typically our slowest quarters due to the impact of poor weather on the construction market. Our second and third quarters are typically our strongest quarters, reflecting a substantial increase in construction due to more favorable weather conditions. Our working capital, accounts receivable, and accounts payable generally peak in the third quarter, while inventory generally peaks in the second quarter in anticipation of the summer building season.

### Employees

As of January 2, 2016, we employed approximately 1,600 employees. We consider our relationship with our employees generally to be good.

### Executive Officers

The following are the current executive officers of our Company as of March 28, 2016:

Mitchell B. Lewis, age 53, has served as our President and Chief Executive Officer, and as a Director of BlueLinx Holdings Inc. since January 2014. Mr. Lewis has held numerous leadership positions in the building products industry since 1992, including President and Chief Executive Officer of Euramax Holdings, Inc. from February 2008, through November 2013. Mr. Lewis also served as Chief Operating Officer in 2005, Executive Vice President in 2002, and group Vice President in 1997, of Euramax Holdings, Inc. and its predecessor companies. Prior to being appointed group Vice President, Mr. Lewis served as President of Amerimax Building Products, Inc. Prior to 1992, Mr. Lewis served as Corporate Counsel with Alumax Inc. and practiced law with Alston & Bird LLP, specializing in mergers and acquisitions.

Susan C. O'Farrell, age 52, has served as our Senior Vice President, Chief Financial Officer, Treasurer, and Principal Accounting Officer since May 2014. Prior to joining us, Ms. O'Farrell was a senior financial executive holding several roles with The Home Depot since 1999. As the Vice President of Finance, she led teams supporting the retail organization. Ms. O'Farrell was also responsible for the finance function for The Home Depot's At Home Services Group. Ms. O'Farrell led the financial operations of The Home Depot, as well as served as the VP Finance for the Northern Division of the company. Ms. O'Farrell began her career with Andersen Consulting, LLP, leaving as an Associate Partner in 1996 for a strategic information systems role with AGL Resources. Ms. O'Farrell earned a Bachelor of Science degree in Business Administration from Auburn University and attended Emory University's Executive Leadership program.

Shyam K. Reddy, age 41, has served as our Senior Vice President, General Counsel, and Corporate Secretary since June 1, 2015. Prior to joining us, Mr. Reddy served in roles as Senior Vice President, Chief Administrative Officer, General Counsel, and Corporate Secretary of Euramax Holdings, Inc., from March 2013 to March 2015. Prior to joining Euramax, Mr. Reddy was the Regional Administrator of the Southeast Sunbelt Region of the U.S. General Services Administration from March 2010 to March 2013. Prior to accepting the Presidential Appointment at the U.S. General Services Administration, Mr. Reddy practiced corporate law as a partner in the Atlanta office of Kilpatrick Townsend & Stockton. Mr. Reddy received a Juris Doctorate from the University of Georgia.

### Environmental and Other Governmental Regulations

The Company is subject to various federal, state, provincial and local laws, rules, and regulations. We are subject to environmental laws, rules, and regulations that limit discharges into the environment, establish standards for the

handling, generation, emission, release, discharge, treatment, storage and disposal of hazardous materials, substances and wastes, and require cleanup of contaminated soil and groundwater. These laws, ordinances, and regulations are complex, change frequently and have tended to become more stringent over time. Many of them provide for substantial fines and penalties, orders

(including orders to cease operations), and criminal sanctions for violations. They may also impose liability for property damage and personal injury stemming from the presence of, or exposure to, hazardous substances. In addition, certain of our operations require us to obtain, maintain compliance with, and periodically renew permits. Certain of these laws, including the Comprehensive Environmental Response, Compensation, and Liability Act, may require the investigation and cleanup of an entity's or its predecessor's current or former properties, even if the associated contamination was caused by the operations of a third party. These laws also may require the investigation and cleanup of third-party sites at which an entity or its predecessor sent hazardous wastes for disposal, notwithstanding that the original disposal activity accorded with all applicable requirements. Liability under such laws may be imposed jointly and severally, and regardless of fault.

We are also subject to the requirements of the U.S. Department of Labor Occupational Safety and Health Administration ("OSHA"). In order to maintain compliance with applicable OSHA requirements, we have established uniform safety and compliance procedures for our operations, and implemented measures to prevent workplace injuries.

The U.S. Department of Transportation ("DOT") regulates our operations in domestic interstate commerce. We are subject to safety requirements governing interstate operations prescribed by the DOT. Vehicle dimensions and driver hours of service also remain subject to both federal and state regulation.

We incur and will continue to incur costs to comply with the requirements of environmental, health and safety, and transportation laws, ordinances, and regulations. We anticipate that these requirements could become more stringent in the future, and we cannot assure you that compliance costs will not be material.

#### Securities Exchange Act Reports

The Company maintains a website at [www.BlueLinxCo.com](http://www.BlueLinxCo.com). The information on the Company's website is not incorporated by reference in this Annual Report on Form 10-K. We make available on or through our website certain reports, and amendments to those reports, that we file with or furnish to the U.S. Securities and Exchange Commission (the "SEC") in accordance with the Securities Exchange Act of 1934. These include our Annual Reports on Form 10-K, Quarterly Reports on Form 10-Q, Current Reports on Form 8-K, and proxy statements. Additionally, our code of ethical conduct, the board committee charter for each of our audit committee, compensation committee, and nominating and governance committee, and our corporate governance guidelines are available on our website. If we make any amendment to our code of ethical conduct, or grant any waiver, including any implicit waiver, for any board member, our chief executive officer, our chief financial officer, or any other executive officer, we will disclose such amendment or waiver on our website.

We make information available on our website free of charge as soon as reasonably practicable after we electronically file the information with, or furnish it to, the SEC. In addition, copies of this information will be made available, free of charge, on written request, by writing to BlueLinx Holdings Inc., Attn: Corporate Secretary, 4300 Wildwood Parkway, Atlanta, Georgia, 30339.

#### ITEM 1A. RISK FACTORS

In addition to the other information contained in this Form 10-K, the following risk factors should be considered carefully in evaluating our business. Our business, financial condition, or results of operations could be materially adversely affected by any of these risks. Additional risks not presently known to us or that we currently deem immaterial may also impair our business and operations.

Our industry is highly cyclical, and prolonged periods of weak demand or excess supply may reduce our net sales and/or margins, which may cause us to incur losses or reduce our net income.

The building products distribution industry is subject to cyclical market pressures. Prices of building products are determined by overall supply and demand in the market. Market prices of building products historically have been volatile and cyclical, and we have limited ability to control the timing and amount of pricing changes. Demand for building products is driven mainly by factors outside of our control, such as general economic and political conditions, interest rates, availability of mortgage financing, the construction, repair and remodeling markets, industrial markets, weather, and population growth. The supply of building products fluctuates based on available manufacturing capacity, and excess capacity in the industry can result in significant declines in market prices for those products. To the extent that prices and volumes experience a sustained or sharp decline, our net sales and margins likely would

decline as well. Because we have substantial fixed costs, a decrease in sales and margin generally may have a significant adverse impact on our financial condition, operating results, and cash flows.

Additionally, many of the building products which we distribute, including OSB, plywood, lumber, and particleboard, are commodities that are widely available from other distributors or manufacturers, with prices and volumes determined frequently

in an auction market based on participants' perceptions of short-term supply and demand factors. At times, the purchase price for any one or more of the products we produce or distribute may fall below our purchase costs, requiring us to incur short-term losses on product sales.

All of these factors make it difficult to forecast our operating results.

Our cash flows and capital resources may be insufficient to make required payments on our substantial indebtedness, future indebtedness, or to maintain our required level of excess liquidity.

We have a substantial amount of debt which could have important consequences to you. For example, it could:

- make it difficult for us to satisfy our debt obligations;
- make us more vulnerable to general adverse economic and industry conditions;
- limit our ability to obtain additional financing for working capital, capital expenditures, acquisitions, and other general corporate requirements;
- expose us to interest rate fluctuations because the interest rate on the debt under our U.S. revolving credit facility is variable;
- require us to dedicate a substantial portion of our cash flows to payments on our debt, thereby reducing the availability of our cash flows for operations and other purposes;
- limit our flexibility in planning for, or reacting to, changes in our business, and the industry in which we operate; and
- place us at a competitive disadvantage compared to competitors that may have proportionately less debt, and therefore may be in a better position to obtain favorable credit terms.

In addition, our ability to make scheduled payments or refinance our obligations depends on our successful financial and operating performance, cash flows, and capital resources, which in turn depend upon prevailing economic conditions and certain financial, business, and other factors, many of which are beyond our control. These factors include, among others:

- economic and demand factors affecting the building products distribution industry;
- external factors affecting availability of credit;
- pricing pressures;
- increased operating costs;
- competitive conditions; and
- other operating difficulties.

If our cash flows and capital resources are insufficient to fund our debt service obligations, we may be forced to reduce or delay capital expenditures, sell material assets or operations, obtain additional capital, or restructure our debt. Obtaining additional capital or restructuring our debt could be accomplished in part through new or additional borrowings or placements of debt or securities. There is no assurance that we could obtain additional capital or refinance our debt on terms acceptable to us, or at all. In the event that we are required to dispose of material assets or operations to meet our debt service and other obligations, the value realized on the disposition of such assets or operations will depend on market conditions and the availability of buyers. Accordingly, any such sale may not, among other things, be for a sufficient dollar amount. We may incur substantial additional indebtedness in the future. Our incurring additional indebtedness would intensify the risks described above.

The instruments governing our indebtedness restrict our ability to dispose of assets and the use of proceeds from any such disposition.

Our obligations under the revolving credit facilities are secured by a first priority security interest in all of our operating subsidiaries, including BlueLinx Building Products Canada Ltd.'s (BlueLinx Canada) (for the Canadian revolving credit facility) inventories, accounts receivable, and proceeds from those items. Furthermore, the equity interest in all of our real estate subsidiaries which hold the real estate secured by our mortgage are subject to first and second priority interests in favor of our lenders, as applicable. The foregoing encumbrances may limit our ability to dispose of material assets or operations.

As of January 2, 2016, we had outstanding borrowings of \$215.9 million and excess availability of \$51.2 million under the terms of the U.S. revolving credit facility. As of January 2, 2016, we had outstanding borrowings of \$2.9 million and excess availability of \$1.4 million under the terms of our Canadian revolving credit facility. In addition, our mortgage loan is secured by the majority of our real property. As amended on March 24, 2016, our mortgage loan

requires us to make a \$60.0 million principal payment due no later than July 1, 2017, and a \$55.0 million principal payment due no later than July 1, 2018. Pursuant to the mortgage loan, and except as expressly permitted thereunder, the net proceeds from any owned properties sold by us must be used to pay down mortgage principal, and these proceeds will be included in the aforementioned principal

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payments. We may incur substantial additional indebtedness in the future, and our incurring additional indebtedness would intensify the risks described above.

Accordingly, we may not be able to consummate any disposition of assets or obtain the net proceeds which we could realize from such disposition, and these proceeds may not be adequate to meet the debt service obligations then due. In the event of our breach of the revolving credit facilities or our mortgage loan, we may be required to repay any outstanding amounts earlier than anticipated, and the lenders may foreclose on their security interest in our assets or otherwise exercise their remedies with respect to such interests.

The instruments governing our indebtedness contain various covenants limiting the discretion of our management in operating our business, including requiring us to maintain a minimum level of excess liquidity.

Our revolving credit facilities and mortgage loan contain various restrictive covenants and restrictions, including financial covenants customary for asset-based loans that limit management's discretion in operating our business. In particular, these instruments limit our ability to, among other things:

- incur additional debt;
- grant liens on assets;
- make investments, including capital expenditures;
- sell or acquire assets outside the ordinary course of business;
- engage in transactions with affiliates; and
- make fundamental business changes.

As amended by the Eleventh and Twelfth Amendments (the "Amendments") to the U.S. revolving credit facility, the U.S. revolving credit facility requires us to maintain a fixed charge coverage ratio of 1.2 to 1.0 in the event our excess availability under the U.S. revolving credit facility falls below a defined range, adjusted on a seasonal basis, of \$35.0 million to \$39.0 million; and the amount equal to 12.5% of the lesser of (a) the sum of the borrowing base and the Tranche A borrowing base or (b) the Maximum Credit as defined in the U.S. revolving credit facility. If we fail to maintain this minimum excess availability, the U.S. revolving credit facility requires us to (i) maintain certain financial ratios, which we would not meet with current operating results, and (ii) limit our capital expenditures, which would have a negative impact on our ability to finance working capital needs and capital expenditures.

If we fail to comply with the restrictions in the U.S. revolving credit facility, the Canadian revolving credit facility, the mortgage loan documents, or any other current or future financing agreements, a default may allow the creditors under the relevant instruments to accelerate the related debts and to exercise their remedies under these agreements, which typically will include the right to declare the principal amount of that debt, together with accrued and unpaid interest, and other related amounts, immediately due and payable, to exercise any remedies the creditors may have to foreclose on assets that are subject to liens securing that debt, and to terminate any commitments they had made to supply further funds.

Product shortages, loss of key suppliers, and our dependence on third-party suppliers and manufacturers could affect our financial health.

Our ability to offer a wide variety of products to our customers is dependent upon our ability to obtain adequate product supply from manufacturers and other suppliers. Generally, our products are obtainable from various sources and in sufficient quantities. However, the loss of, or a substantial decrease in the availability of, products from our suppliers or the loss of key supplier arrangements could adversely impact our financial condition, operating results, and cash flows.

Although in many instances we have agreements with our suppliers, these agreements are generally terminable by either party on limited notice. Failure by our suppliers to continue to supply us with products on commercially reasonable terms, or at all, could have a material adverse effect on our financial condition, operating results, and cash flows.

Our business operations could suffer significant losses from natural disasters, catastrophes, fire or other unexpected events.

While we operate our business out of 44 warehouse facilities and maintain insurance covering our facilities, including business interruption insurance, our warehouse facilities could be materially damaged by natural disasters, such as floods, tornadoes, hurricanes, and earthquakes, or by fire, adverse weather conditions, or other unexpected events or

disruptions to our facilities. We could incur uninsured losses and liabilities arising from such events, including damage to our reputation, and/or suffer material losses in operational capacity, which could have a material adverse impact on our business, financial condition, and results of operations.

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Our industry is highly fragmented and competitive. If we are unable to compete effectively, our net sales and operating results will be reduced.

The building products distribution industry is highly fragmented and competitive, and the barriers to entry for local competitors are relatively low. Competitive factors in our industry include pricing and availability of product, service, and delivery capabilities; customer relationships, geographic coverage, and breadth of product offerings. Also, financial stability is important to suppliers and customers in choosing distributors for their products, and affects the favorability of the terms on which we are able to obtain our products from our suppliers and sell our products to our customers.

Some of our competitors are part of larger companies, and therefore have access to greater financial and other resources than those to which we have access. In addition, certain product manufacturers sell and distribute their products directly to customers. Additional manufacturers of products distributed by us may elect to sell and distribute directly to end-users in the future or enter into exclusive supply arrangements with other distributors. Finally, we may not be able to maintain our costs at a level sufficiently low for us to compete effectively. If we are unable to compete effectively, our net sales and net income will be reduced.

A significant percentage of our employees are unionized. Wage increases or work stoppages by our unionized employees may reduce our results of operations.

As of January 2, 2016, we employed approximately 1,600 persons. Approximately 36% of our employees were represented by various labor union collective bargaining agreements, of which approximately 16% are up for renewal in fiscal 2016. Although we have generally had good relations with our unionized employees, and expect to renew collective bargaining agreements as they expire, no assurances can be provided that we will be able to reach a timely agreement as to the renewal of the agreements, and their expiration or continued work under an expired agreement, as applicable, could result in a work stoppage. In addition, we may become subject to material cost increases, or additional work rules imposed by agreements with labor unions. The foregoing could increase our selling, general, and administrative expenses in absolute terms and/or as a percentage of net sales. In addition, work stoppages or other labor disturbances may occur in the future, which could adversely impact our net sales and/or selling, general, and administrative expenses. All of these factors could negatively impact our operating results and cash flows.

Increases in the cost of employee benefits, such as pension benefits, could impact our financial results and cash flow. Unfavorable changes in the cost of our pension retirement benefits could materially adversely impact our financial results and cash flow. We sponsor a defined benefit pension plan covering many of our hourly unionized employees. Our estimates of the amount and timing of our future funding obligations for our defined benefit pension plans are based upon various assumptions. These assumptions include, but are not limited to, the discount rate, projected return on plan assets, compensation increase rates, mortality rates, retirement patterns, and turnover rates. In addition, the amount and timing of our pension funding obligations are influenced by funding requirements that are established by the Employee Retirement Income and Security Act of 1974 (“ERISA”), the Pension Protection Act, Congressional Acts, or other governing bodies.

We also participate in various multi-employer pension plans in the U.S. Some of these plans are underfunded. If, in the future, we choose to withdraw from these plans, we likely would need to record a withdrawal liability, which may be material to our financial results.

Affiliates of Cerberus control us and may have conflicts of interest with other stockholders.

Cerberus Capital Management, L.P. (“Cerberus”), a private investment firm, beneficially owned approximately 52.7% of our common stock as of January 2, 2016. As a result, Cerberus is able to control the election of our directors, determine our corporate and management policies and determine, without the consent of our other stockholders, the outcome of most corporate transactions or other matters submitted to our stockholders for approval, including potential mergers or acquisitions, asset sales, and other significant corporate transactions. This concentrated ownership position limits other stockholders’ ability to influence corporate matters and, as a result, we may take actions that some of our stockholders may not view as beneficial.

Two of our eight directors are employees of or current advisors to Cerberus. Cerberus also has sufficient voting power to amend our organizational documents. The interests of Cerberus may not coincide with the interests of other holders of our common stock. Additionally, Cerberus is in the business of making investments in companies, and may, from

time to time, acquire and hold interests in businesses that compete directly or indirectly with us. Cerberus may also pursue, for its own account, acquisition opportunities that may be complementary to our business, and as a result, those acquisition opportunities may not be available to us. So long as Cerberus continues to own a significant amount of the outstanding shares of our common stock, it will continue to be able to strongly influence or effectively control our decisions, including potential mergers or acquisitions, asset sales, and other significant corporate transactions. In addition, because we are a controlled company within

the meaning of the New York Stock Exchange (“NYSE”) rules, we are exempt from the NYSE requirements that our board be composed of a majority of independent directors, that our compensation committee be composed entirely of independent directors, and that we maintain a nominating/corporate governance committee composed entirely of independent directors.

Even if Cerberus no longer controls us in the future, certain provisions of our charter documents and agreements and Delaware law could discourage, delay, or prevent a merger or acquisition at a premium price.

Our Second Amended and Restated Certificate of Incorporation and Amended and Restated Bylaws contain provisions that:

• permit us to issue, without any further vote or action by the stockholders, up to 30 million shares of preferred stock in one or more series and, with respect to each series, to fix the number of shares constituting the series and the designation of the series, the voting powers (if any) of the shares of such series, and the preferences and other special rights, if any, and any qualifications, limitations or restrictions, of the shares of the series; and

• limit the stockholders’ ability to call special meetings.

These provisions may discourage, delay, or prevent a merger or acquisition at a premium price.

In addition, we are subject to Section 203 of the General Corporation Law of the State of Delaware, which also imposes certain restrictions on mergers and other business combinations between us and any holder of 15% or more of our common stock. Further, certain of our incentive plans provide for vesting of stock options and/or payments to be made to our employees in connection with a change of control, which could discourage, delay, or prevent a merger or acquisition at a premium price.

We are subject to information technology security risks and business interruption risks, and may incur increasing costs in an effort to minimize those risks.

Our business employs information technology systems and a website that allow for the secure storage and transmission of customers’ proprietary information. We also employ information technology systems to secure other confidential information, such as employee data. Security breaches could expose us to a risk of loss or misuse of this information, litigation, and potential liability. We may not have the resources or technical sophistication to anticipate or prevent rapidly evolving types of cyber attacks. Any compromise of our security could result in a violation of applicable privacy and other laws, significant legal and financial exposure, damage to our reputation, and a loss of confidence in our security measures, which could harm our business. As cyber attacks become more sophisticated generally, we may be required to incur significant costs to strengthen our systems from outside intrusions, and/or obtain insurance coverage related to the threat of such attacks.

Additionally, our business is reliant upon information technology systems to place orders with our vendors and process orders from our customers. Disruption in these systems could materially impact our ability to buy and sell our products.

Our common stock may be delisted from the New York Stock Exchange.

On July 29, 2015, we were notified by the NYSE that the average closing price of our common stock had fallen below \$1.00 per share over a period of 30 consecutive trading days, which is the minimum average share price for continued listing on the NYSE. Delisting would have an adverse effect on the liquidity of our common stock and, as a result, the market price for our common stock might decline. Delisting could also make it more difficult for us to raise additional capital. We intend to take actions designed to bring our stock price within the required compliance levels within the NYSE’s specified time frame, as the Board of Directors has approved a reverse stock split, subject to shareholder approval at our 2016 Annual Meeting, to seek to resolve the deficiency and regain compliance with the NYSE continued listing requirement.

Additionally, on January 26, 2016, we received notice from the NYSE that we were not in compliance with NYSE listing standards because our average global market capitalization over a consecutive 30 trading-day period was less than \$50 million, and, at the same time, our stockholders’ equity was less than \$50 million. We timely notified the NYSE of our plan, and subsequently timely submitted a plan advising the NYSE of the definitive actions that we intend to take to regain conformity with this NYSE listing standard within an 18 month cure period. Within 45 days of the submission of this plan, the NYSE will determine whether we have made a reasonable demonstration of an ability to conform to the relevant standards within the cure period. If the NYSE accepts our plan, our common stock will

continue to be listed and traded on the NYSE during the cure period, subject to our compliance with other continued listing standards, and we will be subject to quarterly monitoring by the NYSE for compliance with the plan. There can be no assurance that the NYSE will accept our plan, or that our plans to regain compliance will be successful.

**ITEM 1B. UNRESOLVED STAFF COMMENTS**

None.

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**ITEM 2. PROPERTIES**

We operate our business out of 44 warehouse facilities. Owned land in Newtown, Connecticut, is held for sale, as are five warehouses, located in Lubbock, Texas; Little Rock, Arkansas; Norfolk, Virginia; Harlingen, Texas; and Pearl, Mississippi. The total square footage of our owned real property is approximately 10.2 million square feet.

Certain of our owned warehouse facilities secure our mortgage loan; and the parcel of land referred to above located in Newtown, Connecticut, secures a lien related to our 2012 pension funding waiver from the Pension Benefit Guaranty Corporation, which expires in funding year 2017. Additionally, we lease two warehouse facilities owned by our pension plan. The following table summarizes our real estate facilities including their inside square footage:

| Property Type                      | Number    | Owned<br>Facilities<br>(sq. ft.) | Leased<br>Facilities<br>(sq. ft.) |
|------------------------------------|-----------|----------------------------------|-----------------------------------|
| Office Space <sup>(1)</sup>        | 3         | —                                | 167,308                           |
| Warehouses and other real property | 51        | 10,215,686                       | 220,600                           |
| <b>TOTAL</b>                       | <b>54</b> | <b>10,215,686</b>                | <b>387,908</b>                    |

<sup>(1)</sup> Consists of our corporate headquarters, including a sales center, in Atlanta; and sales centers in Denver and Vancouver.

We also store materials, such as lumber and rebar, outdoors at all of our warehouse locations, which increases warehouse distribution and storage capacity. We believe that substantially all of our property and equipment is in good condition, subject to normal wear and tear. We believe that our facilities have sufficient capacity to meet current and projected distribution needs.

**ITEM 3. LEGAL PROCEEDINGS**

We are, and from time to time may be, a party to routine legal proceedings incidental to the operation of our business. The outcome of any pending or threatened proceedings is not expected to have a material adverse effect on our financial condition, operating results, or cash flows, based on our current understanding of the relevant facts. Legal expenses incurred related to these contingencies generally are expensed as incurred. We establish reserves for pending or threatened proceedings when the costs associated with such proceedings become probable and reasonably can be estimated.

**ITEM 4. MINE SAFETY DISCLOSURES**

Not applicable.

## PART II

## ITEM 5. MARKET FOR REGISTRANT'S COMMON EQUITY, RELATED STOCKHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES

Our equity securities consist of one class of common stock, which is traded on the New York Stock Exchange under the symbol "BXC". The following table sets forth, for the periods indicated, the range of the high and low sales prices for the common stock as quoted on the New York Stock Exchange:

|                                   | High   | Low    |
|-----------------------------------|--------|--------|
| Fiscal Year Ended January 2, 2016 |        |        |
| First Quarter                     | \$1.17 | \$0.91 |
| Second Quarter                    | \$1.28 | \$0.95 |
| Third Quarter                     | \$1.02 | \$0.54 |
| Fourth Quarter                    | \$0.80 | \$0.40 |
| Fiscal Year Ended January 3, 2015 |        |        |
| First Quarter                     | \$1.96 | \$1.25 |
| Second Quarter                    | \$1.47 | \$1.07 |
| Third Quarter                     | \$1.39 | \$1.11 |
| Fourth Quarter                    | \$1.35 | \$1.11 |

As of January 2, 2016, there were 38 shareowner accounts of record, and, as of that date we estimate there were approximately 1,400 beneficial owners holding our common stock in nominee or "street" name.

We do not pay dividends on our common stock. Future dividend payments, if dividends are declared at a future date, are subject to contractual restrictions under our U.S. revolving credit facility.

## Performance Graph

This section is not required, as we are a Smaller Reporting Company.

## ITEM 6. SELECTED FINANCIAL DATA

The following tables set forth certain historical financial data of our Company. The selected financial data for the fiscal years ended January 2, 2016, January 3, 2015, January 4, 2014, December 29, 2012, and December 31, 2011, have been derived from our audited financial statements included elsewhere in this Annual Report on Form 10-K, or from financial statements in prior Annual Reports. The following information should be read in conjunction with our financial statements and “Management’s Discussion and Analysis of Financial Condition and Results of Operations.”

|   | Year Ended<br>January 2,<br>2016 | Year Ended<br>January 3,<br>2015 | Year Ended<br>January 4,<br>2014 | Year Ended<br>December<br>29,<br>2012 | Year Ended<br>December 31,<br>2011 |
|---|----------------------------------|----------------------------------|----------------------------------|---------------------------------------|------------------------------------|
| (In thousands, except per share data)                           |                                  |                                  |                                  |                                       |                                    |
| Statements of Operations Data:                                  |                                  |                                  |                                  |                                       |                                    |
| Net sales   | \$ 1,916,585                     | \$ 1,979,393                     | \$ 2,151,972                     | \$ 1,907,842                          | \$ 1,755,431                       |
| Net loss  | \$(11,576 )                      | \$(13,872 )                      | \$(40,618 )                      | \$(23,027 )                           | \$(38,567 )                        |
| Per Share Data:   |                                  |                                  |                                  |                                       |                                    |
| Basic and diluted net loss per share applicable to common stock | \$(0.13 )                        | \$(0.16 )                        | \$(0.51 )                        | \$(0.35 )                             | \$(0.82 )                          |
| Other Financial Data:   |                                  |                                  |                                  |                                       |                                    |
| EBITDA <sup>(1)</sup>   | 25,660                           | 22,684                           | (12,490 )                        | 14,081                                | 1,791                              |
| Adjusted EBITDA <sup>(1)</sup>                                  | 24,808                           | 24,583                           | 1,324                            | 6,028                                 | (8,181 )                           |
| Balance Sheet Data (at end of period):                          |                                  |                                  |                                  |                                       |                                    |
| Operating working capital <sup>(3)</sup>                        | 278,462                          | 300,331                          | 304,040                          | 281,349                               | 242,460                            |
| Total assets  | 513,142                          | 538,982                          | 528,489                          | 542,451                               | 501,282                            |
| Total debt <sup>(2)</sup>                                       | 397,616                          | 413,976                          | 405,077                          | 381,498                               | 338,384                            |

EBITDA is an amount equal to net income (loss) plus interest expense and all interest expense related items (e.g. write-off of debt issuance costs, charges associated with mortgage refinancing), income taxes, and depreciation and amortization. Adjusted EBITDA is an amount equal to net income (loss) plus interest expense and all interest expense related items (e.g. write-off of debt issuance costs, charges associated with mortgage refinancing), income taxes, depreciation and amortization, and further adjusted to exclude non-cash items and certain other adjustments to Consolidated Net Income (Loss). We present EBITDA and Adjusted EBITDA because they are important measures used by management to evaluate operating performance and helps to enhance investors’ overall understanding of the financial performance of our business. However, EBITDA and Adjusted EBITDA are not presentations made in accordance with accounting principles generally accepted in the United States (“GAAP”), and are not intended to present a superior measure of the financial condition from those determined under GAAP. EBITDA and Adjusted EBITDA, as used herein, are not necessarily comparable to other similarly titled captions of other companies due to differences in methods of calculation.

We believe EBITDA and Adjusted EBITDA are helpful in highlighting operating trends. We further believe that EBITDA and Adjusted EBITDA are frequently used by securities analysts, investors, and other interested parties in their evaluation of companies, many of which present an EBITDA or Adjusted EBITDA measure when reporting their results. We compensate for the limitations of using non-GAAP financial measures by using them to supplement GAAP results to provide a more complete understanding of the factors and trends affecting the business than using GAAP results alone.

<sup>(2)</sup> Total debt represents long-term debt related to our mortgage and revolving credit facilities, including current maturities and capital lease obligations.

Operating working capital is defined as current assets less current liabilities plus the current portion of long-term debt; and prior year presentation has been conformed to this definition. We believe that excluding the current portion of long-term debt more accurately reflects the nature of our operating working capital components.



A reconciliation of net loss to EBITDA and Adjusted EBITDA for each of the respective periods indicated is as follows:

|   | Year Ended<br>January 2,<br>2016 | Year Ended<br>January 3,<br>2015 | Year Ended<br>January 4,<br>2014 | Year Ended<br>December<br>29,<br>2012 | Year Ended<br>December 31,<br>2011 |
|---|----------------------------------|----------------------------------|----------------------------------|---------------------------------------|------------------------------------|
|   | (In thousands)                   |                                  |                                  |                                       |                                    |
| Net loss  | \$(11,576 )                      | \$(13,872 )                      | \$(40,618 )                      | \$(23,027 )                           | \$(38,567 )                        |
| Interest expense  | 27,342                           | 26,771                           | 28,024                           | 28,157                                | 28,834                             |
| Provision for (benefit from) income taxes                 | 153                              | 312                              | (9,013 )                         | 386                                   | 962                                |
| Depreciation and amortization                             | 9,741                            | 9,473                            | 9,117                            | 8,565                                 | 10,562                             |
| EBITDA <sup>(1)</sup>                                     | 25,660                           | 22,684                           | (12,490 )                        | 14,081                                | 1,791                              |
| Gain on sale of properties                                | —                                | (5,251 )                         | (5,220 )                         | (9,885 )                              | (10,604 )                          |
| Share-based compensation expense, excluding restructuring | 2,051                            | 2,351                            | 3,222                            | 2,797                                 | 1,974                              |
| Restructuring, severance, debt fees, and other            | (2,903 )                         | 4,799                            | 12,123                           | —                                     | 1,382                              |
| Loss (gain) from closed distribution centers              | —                                | —                                | 3,689                            | (489 )                                | 477                                |
| Gain from insurance settlement                            | —                                | —                                | —                                | (476 )                                | (1,230 )                           |
| Gain from modification of lease agreement                 | —                                | —                                | —                                | —                                     | (1,971 )                           |
| Adjusted EBITDA <sup>(1)</sup>                            | \$24,808                         | \$24,583                         | \$1,324                          | \$6,028                               | \$ (8,181 )                        |

<sup>(1)</sup> See above regarding calculation and presentation of EBITDA and Adjusted EBITDA.

#### ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion should be read in conjunction with our consolidated financial statements and related notes and other financial information appearing elsewhere in this Form 10-K. In addition to historical information, the following discussion and other parts of this Form 10-K contain forward-looking information that involves risks and uncertainties. Our actual results could differ materially from those anticipated by this forward-looking information due to the factors discussed under "Risk Factors," "Cautionary Statement Concerning Forward-Looking Statements", and elsewhere in this Form 10-K.

##### Executive Level Overview

##### Company Background

BlueLinx is a leading distributor of building products in North America. With a combination of market position and geographic coverage, the strength of a local and national sales force, the buying power of centralized procurement, and the efficiencies of centralized accounting and systems technologies, BlueLinx is able to provide a wide range of value-added services and solutions to our customers and suppliers.

##### Industry Conditions

Many of the factors that cause our operations to fluctuate are seasonal or cyclical in nature. Over the past five years, conditions in the U.S. housing market have continued to remain at historically low levels, as suggested by annual data on housing starts since the 1960s. Nevertheless, we believe that U.S. housing demand will improve in the long term.

### Factors That Affect Our Operating Results

Our results of operations and financial performance are influenced by a variety of factors, including the following:

- changes in the prices, supply and/or demand for products which we distribute;
- inventory management and commodities pricing;
- new housing starts and inventory levels of existing homes for sale;
- general economic and business conditions in the U.S.;
- acceptance by our customers of our privately branded products;
- financial condition and credit worthiness of our customers;
- continuation of supply from our key vendors;
- reliability of the technologies we utilize;
- activities of competitors;
- changes in significant operating expenses;
- fuel costs;
- risk of losses associated with accidents;
- exposure to product liability claims;
- changes in the availability of capital and interest rates;
- adverse weather patterns or conditions;
- acts of cyber intrusion;
- variations in the performance of the financial markets, including the credit markets; and
- risk factors discussed under Item 1A Risk Factors and elsewhere in this Annual Report on Form 10-K.

### Key Business Metrics

#### Net Sales

Net sales result primarily from the distribution of products to dealers, industrial manufacturers, manufactured housing producers, and home improvement retailers. All revenues recognized are net of trade allowances, cash discounts, and sales returns. In addition, we provide inventory to certain customers through pre-arranged agreements on a consignment basis. When the consigned inventory is sold by the customer, we recognize revenue on a gross basis. Net sales may not be comparable year-over-year due to closed facilities, fiscal calendar weeks in the year, and market-driven fluctuations in the prices of the inventories we sell.

#### Gross Profit

Gross profit primarily represents revenues less the product cost from our suppliers (net of earned rebates and discounts), including the cost of inbound freight. The cost of outbound freight, purchasing, receiving, and warehousing are included in selling, general, and administrative expenses within operating expenses. Our gross profit may not be comparable to that of other companies, as other companies may include all or some of the costs related to their distribution network in cost of sales. Market price fluctuations, particularly on structural products vulnerable to commodity price variability, may impact our gross profit.

#### Adjusted EBITDA

Adjusted EBITDA is an amount equal to net income (loss) plus interest expense and all interest expense related items (e.g., write-off of debt issuance costs, charges associated with mortgage refinancing), income taxes, depreciation and amortization, and further adjusted to exclude non-cash items and certain other adjustments to Consolidated Net Income (Loss). We present Adjusted EBITDA because it is a primary measure used by management to evaluate operating performance and helps to enhance investors' overall understanding of the financial performance of our business. However, Adjusted EBITDA is not a presentation made in accordance with GAAP, and is not intended to present a superior measure of the financial condition from those determined under GAAP. Adjusted EBITDA, as used herein, is not necessarily comparable to other similarly titled captions of other companies due to differences in methods of calculation.

We believe Adjusted EBITDA is helpful in highlighting operating trends. We further believe that Adjusted EBITDA is frequently used by securities analysts, investors and other interested parties in their evaluation of companies, many of which present an Adjusted EBITDA measure when reporting their results. We compensate for the limitations of using non-GAAP financial measures by using them to supplement GAAP results to provide a more complete

understanding of the factors and trends affecting the business than using GAAP results alone.

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Results of Operations  
Fiscal 2015 Compared to Fiscal 2014

The following table sets forth our results of operations for fiscal 2015 and fiscal 2014. Fiscal 2015 and 2014 both comprised 52 weeks.

|  | Fiscal 2015            | % of<br>Net<br>Sales |    | Fiscal 2014 | % of<br>Net<br>Sales |    |
|--|------------------------|----------------------|----|-------------|----------------------|----|
|  | (Dollars in thousands) |                      |    |             |                      |    |
| Net sales                              | \$1,916,585            | 100.0                | %  | \$1,979,393 | 100.0                | %  |
| Gross profit                           | 222,472                | 11.6                 | %  | 229,104     | 11.6                 | %  |
| Selling, general, and administrative   | 195,941                | 10.2                 | %  | 211,346     | 10.7                 | %  |
| Gains from sales of property           | —                      | —                    | %  | (5,251)     | (0.3)                | )% |
| Depreciation and amortization          | 9,741                  | 0.5                  | %  | 9,473       | 0.5                  | %  |
| Operating income                       | 16,790                 | 0.9                  | %  | 13,536      | 0.7                  | %  |
| Interest expense, net                  | 27,342                 | 1.4                  | %  | 26,771      | 1.4                  | %  |
| Other expense, net                     | 871                    | —                    | %  | 325         | —                    | %  |
| Loss before provision for income taxes | (11,423)               | (0.6)                | )% | (13,560)    | (0.7)                | )% |
| Provision for income taxes             | 153                    | —                    | %  | 312         | —                    | %  |
| Net loss                               | \$(11,576)             | (0.6)                | )% | \$(13,872)  | (0.7)                | )% |

The following table sets forth changes in net sales by product category, sales variances due to changes in unit volume, and dollar and percentage changes in unit volume and price versus comparable prior periods. Certain prior year amounts have been reclassified to conform to the current year product mix of structural and specialty products.

|                                     | Fiscal 2015           | Fiscal 2014 |    |
|-------------------------------------|-----------------------|-------------|----|
|                                     | (Dollars in millions) |             |    |
| Sales by category                   |                       |             |    |
| Structural products                 | \$773                 | \$831       |    |
| Specialty products                  | 1,167                 | 1,169       |    |
| Other <sup>(1)</sup>                | (23)                  | (21)        | )  |
| Total sales                         | \$1,917               | \$1,979     |    |
| Sales variances \$                  |                       |             |    |
| Unit volume \$ change               | \$9                   | \$(90)      | )  |
| Price/other <sup>(1)</sup>          | (71)                  | (83)        | )  |
| Total \$ change                     | \$(62)                | \$(173)     | )  |
| Sales variances %                   |                       |             |    |
| Unit volume % change                | 0.4                   | %(4.3)      | )% |
| Price/other % change <sup>(1)</sup> | (3.6)                 | %(3.7)      | )% |
| Total % change                      | (3.2)                 | %(8.0)      | )% |

(1)“Other” includes service revenue, unallocated allowances, and/or discounts.

The following table sets forth changes in gross margin dollars and percentages by product category, and percentage changes in unit volume growth by product, versus comparable prior periods. Certain prior year amounts have been reclassified to conform to the current year product mix of structural and specialty products.

|                                 | Fiscal 2015           | Fiscal 2014 |  |    |
|---------------------------------|-----------------------|-------------|--|----|
|                                 | (Dollars in millions) |             |  |    |
| Gross Profit \$ by category     |                       |             |  |    |
| Structural products             | \$63                  | \$69        |  |    |
| Specialty products              | 156                   | 156         |  |    |
| Other <sup>(1)</sup>            | 3                     | 4           |  |    |
| Total gross profit              | \$222                 | \$229       |  |    |
| Gross margin % by category      |                       |             |  |    |
| Structural products             | 8.2                   | % 8.3       |  | %  |
| Specialty products              | 13.4                  | % 13.4      |  | %  |
| Total gross margin %            | 11.6                  | % 11.6      |  | %  |
| Unit volume % change by product |                       |             |  |    |
| Structural products             | 0.9                   | % (9.9      |  | )% |
| Specialty products              | 0.1                   | % 0.1       |  | %  |
| Total unit volume % change      | 0.4                   | % (4.3      |  | )% |

(1)“Other” includes service revenue, unallocated allowances, and discounts.

Net sales. Net sales decreased by 3.2%, or \$62.8 million, from \$2.0 billion in fiscal 2014 to \$1.9 billion in fiscal 2015. This decrease was largely driven by a decline in commodity prices of structural products, the impact of which was approximately \$66.6 million in fiscal 2015, offset by a unit volume increase of 0.9%. Specialty sales declined slightly, with a \$2.0 million decline on flat unit volumes.

Gross profit. Total gross profit for fiscal 2015 was \$222.5 million, compared to \$229.1 million in fiscal 2014. Gross margin overall was flat from fiscal 2014 to 2015, at 11.6%. Though structural unit volume increased 0.9%, the \$6.6 million decrease in gross profit can be largely attributed to steadily declining commodity prices in 2015. Both structural and specialty gross margin percentages remained essentially flat from fiscal year 2014 to fiscal year 2015. Selling, general, and administrative. Selling, general, and administrative expenses for fiscal 2015 were \$195.9 million, or 10.2% of net sales, compared to \$211.3 million, or 10.7% of net sales, during fiscal 2014. The decrease in selling, general, and administrative expenses included cost savings realized from a \$7.6 million decrease in costs related to restructuring and litigation; a savings of \$4.1 million in fuel, due to a fuel purchase commitment and lower market fuel prices; and a decrease in management consulting and other professional fees of \$1.8 million.

Interest expense, net. Interest expense for fiscal 2015 was \$27.3 million compared to \$26.8 million for fiscal 2014. The increase of \$0.5 million relates largely to an increase in interest expense on our U.S. revolving credit facility.

Provision for (benefit from) income taxes. Our effective tax rate was (1.3)% and (2.3)% for fiscal 2015 and fiscal 2014, respectively. The effective tax rate for both fiscal 2015 and 2014 largely is due to a full valuation allowance recorded against our tax benefit related to our losses incurred during those years. The effect of the valuation allowance for fiscal 2015 and fiscal 2014 was offset by state income taxes, gross receipts taxes, and foreign income taxes recorded on a separate company basis partially offset by various refundable tax credits.

## Fiscal 2014 Compared to Fiscal 2013

The following table sets forth our results of operations for fiscal 2014 and fiscal 2013. Fiscal 2014 comprised 52 weeks, and fiscal 2013 comprised 53 weeks.

|   | Fiscal 2014            | % of<br>Net<br>Sales |    | Fiscal 2013 | % of<br>Net<br>Sales |    |
|---|------------------------|----------------------|----|-------------|----------------------|----|
|   | (Dollars in thousands) |                      |    |             |                      |    |
| Net sales   | \$1,979,393            | 100.0                | %  | \$2,151,972 | 100.0                | %  |
| Gross profit  | 229,104                | 11.6                 | %  | 228,483     | 10.6                 | %  |
| Selling, general, and administrative                  | 211,346                | 10.7                 | %  | 245,887     | 11.4                 | %  |
| Gains from sales of property                          | (5,251 )               | (0.3 )               | )% | (5,220 )    | (0.2 )               | )% |
| Depreciation and amortization                         | 9,473                  | 0.5                  | %  | 9,117       | 0.4                  | %  |
| Operating income (loss)                               | 13,536                 | 0.7                  | %  | (21,301 )   | (1.0 )               | )% |
| Interest expense, net                                 | 26,771                 | 1.4                  | %  | 28,024      | 1.3                  | %  |
| Other expense, net                                    | 325                    | —                    | %  | 306         | —                    | %  |
| Loss before (benefit from) provision for income taxes | (13,560 )              | (0.7 )               | )% | (49,631 )   | (2.3 )               | )% |
| Provision for (benefit from) income taxes             | 312                    | —                    | %  | (9,013 )    | (0.4 )               | )% |
| Net loss  | \$(13,872 )            | (0.7 )               | )% | \$(40,618 ) | (1.9 )               | )% |

The following table sets forth changes in net sales by product category, sales variances due to changes in unit volume, and dollar and percentage changes in unit volume and price versus comparable prior periods. Certain prior year amounts have been reclassified to conform to the current year product mix of structural and specialty products.

|                                     | Fiscal 2014           |    | Fiscal 2013 |   |
|-------------------------------------|-----------------------|----|-------------|---|
|                                     | (Dollars in millions) |    |             |   |
| Sales by category                   |                       |    |             |   |
| Structural products                 | \$831                 |    | \$966       |   |
| Specialty products                  | 1,169                 |    | 1,202       |   |
| Other <sup>(1)</sup>                | (21 )                 | )  | (16 )       | ) |
| Total sales                         | \$1,979               |    | \$2,152     |   |
| Sales variances \$                  |                       |    |             |   |
| Unit volume \$ change               | \$(90 )               | )  | \$182       |   |
| Price/other <sup>(2)</sup>          | (83 )                 | )  | 62          |   |
| Total \$ change                     | \$(173 )              | )  | \$244       |   |
| Sales variances %                   |                       |    |             |   |
| Unit volume % change                | (4.3 )                | )% | 10.0        | % |
| Price/other % change <sup>(1)</sup> | (3.7 )                | )% | 2.8         | % |
| Total % change                      | (8.0 )                | )% | 12.8        | % |

(1)“Other” includes service revenue, unallocated allowances, and discounts.

(2)“Other” includes unallocated allowances, discounts, and the impact of unit volume changes related to the five distribution centers closed as part of the restructuring activities in fiscal 2013 (the “2013 restructuring”).

The following table sets forth changes in gross margin dollars and percentages by product category, and percentage changes in unit volume growth by product, versus comparable prior periods. Certain prior year amounts have been reclassified to conform to the current year product mix of structural and specialty products.

|  | Fiscal 2014           | Fiscal 2013 |  |   |
|--|-----------------------|-------------|--|---|
|  | (Dollars in millions) |             |  |   |
| Gross Profit \$ by category                    |                       |             |  |   |
| Structural products                            | \$69                  | \$69        |  |   |
| Specialty products                             | 156                   | 155         |  |   |
| Other <sup>(1)</sup>                           | 4                     | 4           |  |   |
| Total gross profit                             | \$229                 | \$228       |  |   |
| Gross margin % by category                     |                       |             |  |   |
| Structural products                            | 8.3                   | % 7.2       |  | % |
| Specialty products                             | 13.4                  | % 12.9      |  | % |
| Total gross margin %                           | 11.6                  | % 10.6      |  | % |
| Unit volume % change by product <sup>(2)</sup> |                       |             |  |   |
| Structural products                            | (9.9                  | )% 12.2     |  | % |
| Specialty products                             | 0.1                   | % 8.4       |  | % |
| Total unit volume % change                     | (4.3                  | )% 10.0     |  | % |

(1)“Other” includes service revenue, unallocated allowances, and discounts.

(2)Excludes the impact of unit volume changes related to the five distribution centers closed as part of the 2013 restructuring.

Net sales. Net sales decreased by 8.0%, or \$172.6 million, from \$2.2 billion in fiscal 2013 to \$2.0 billion in fiscal 2014. This decrease was primarily related to the \$85.6 million impact of the five distribution centers closed as part of the 2013 restructuring and the \$19.2 million impact from fiscal 2013 comprising 53 weeks versus 52 weeks in fiscal 2014. In addition, the Company focused on the profitability of every sale, and pursued low margin structural business less aggressively. As a result, structural unit volumes were down approximately \$83.0 million for the year, partially offset by unit volume increases in specialty products.

Gross profit. Total gross profit for fiscal 2014 was \$229.1 million, or 11.6% of sales, compared to \$228.5 million and 10.6% in fiscal 2013. The increase in gross profit primarily was due to an improvement in the gross margin of structural products. Structural products were 42.0% of sales in fiscal 2014, and 45.0% of sales in fiscal 2013. Structural gross margin percentage increased 110 basis points year over year to 8.3% in fiscal 2014 from 7.2% in fiscal 2013. Specialty gross margin percentage improved 50 basis points year over year to 13.4% in fiscal 2014 from 12.9% in fiscal 2013.

Selling, general, and administrative. Selling, general, and administrative expenses for fiscal 2014 were \$211.3 million, or 10.7% of net sales, compared to \$245.9 million, or 11.4% of net sales, during fiscal 2013. The decrease in selling, general, and administrative expenses primarily was due to cost control measures implemented in fiscal 2014, including cost savings realized from fiscal 2013 restructuring efforts of \$3.3 million in fiscal 2014. Payroll, commissions, and incentives decreased year over year by \$16.3 million. Third party freight improved by \$3.4 million, of which \$2.3 million was specifically related to closed distribution centers, and the remaining \$1.1 million improvement is driven by lower sales volume and cost control efforts. Additionally, bad debt expense improved by \$1.6 million due to continued favorable accounts receivable performance.

Interest expense, net. Interest expense for fiscal 2014 was \$26.8 million compared to \$28.0 million for fiscal 2013. The decrease of \$1.2 million relates to a decrease in interest expense related to our mortgage, due to principal payments on the mortgage. Although borrowings on the U.S. revolving credit facility increased by a net \$18.4 million during fiscal 2014, a decline in interest rates resulted in interest expense on the U.S. revolving credit facility remaining flat from fiscal 2013 to fiscal 2014, at approximately \$11.4 million for both years.

Provision for (benefit from) income taxes. Our effective tax rate was (2.3)% and 18.2% for fiscal 2014 and fiscal 2013, respectively. The effective tax rate for fiscal 2014 largely is due to a full valuation allowance recorded against our tax benefit related to our fiscal 2014 loss. The effective tax rate for fiscal 2013 largely is due to a full valuation

allowance recorded against our tax benefit and an allocation of income tax expense to other comprehensive loss for an actuarial gain associated with our pension plan which resulted in a benefit to continuing operations. The effect of the valuation allowance for fiscal 2014 and fiscal 2013 was offset by state income taxes, gross receipts taxes, and foreign income taxes recorded on a separate company basis partially offset by various refundable tax credits.

### Liquidity and Capital Resources

We expect our primary sources of liquidity to be cash flows from sales in the normal course of our operations and borrowings under our revolving credit facilities. We expect that these sources will fund our ongoing cash requirements for the foreseeable future. We believe that sales in the normal course of our operations and amounts currently available from our revolving credit facilities and other sources will be sufficient to fund our routine operations and working capital requirements for at least the next 12 months.

#### Sources and Uses of Cash

##### Operating Activities

During fiscal 2015, cash flows provided by operating activities totaled \$39.9 million. The primary driver of cash flows provided by operations were improvements in working capital components, including a decrease in inventory of \$15.9 million, a decrease in receivables of \$6.0 million, and an increase in accounts payable of \$20.8 million. Our operating cash flow continues to improve substantially, as operating cash flows improved over fiscal 2014 by \$52.2 million, from a net cash usage of \$12.3 million in fiscal 2014. In the prior year, 2014 cash flows from operating activities improved by \$27.6 million compared to the fiscal 2013 cash used in operations of \$39.9 million, which largely were driven by a net loss of \$40.6 million.

##### Investing Activities

During fiscal 2015, our net cash used in investing activities was \$0.8 million, which included expenditures for property and equipment of approximately \$1.6 million, partially offset by proceeds from the disposition of property and equipment of \$0.8 million, which were primarily related to the sale of fully depreciated equipment. Gains on these sales are immaterial, and are included in "Other" adjustments to reconcile net loss to net cash provided by (used in) operating activities on the Statements of Cash Flows. The fiscal 2015 expenditures were primarily to purchase machinery and equipment. The majority of our capital expenditures for fiscal 2015 and 2014 were financed by our use of the U.S. revolving credit facility. During fiscal 2014 and fiscal 2013, net cash provided by investment activities of \$4.4 million and \$5.5 million, respectively, substantially was driven by the sale of real properties.

In fiscal 2016, we may sell certain owned properties, and/or perform sale and lease back transactions of certain of our owned properties.

##### Financing Activities

Net cash used in financing activities was \$38.8 million during fiscal 2015, which primarily reflected net repayments on our revolving credit facilities of \$12.0 million; payments of principal on our mortgage of \$9.5 million; and a \$10.0 million decrease in bank overdrafts.

##### Working Capital

Working capital is an important measurement used in determining the efficiencies of our operations and our ability to readily convert assets into cash. The material components of working capital for us include current assets, less current liabilities, excluding the current portion of our long-term debt. Working capital management helps to ensure the organization can maximize our return and continue to invest in the operations for future growth.

Our working capital requirements reflect the seasonal nature of our business. Working capital decreased by \$21.9 million to \$278.5 million as of January 2, 2016, from \$300.3 million as of January 3, 2015. The decrease in working capital primarily reflected a decrease in inventories of \$15.9 million, a decrease of \$6.0 million in accounts receivable, and an increase in accounts payable of \$20.8 million, partially offset by a decrease in bank overdrafts of \$10.0 million and an increase in other current assets of \$8.7 million. We anticipate the current portion of long-term debt component of the working capital calculation to experience significant changes only upon current maturity events in the new mortgage structure.

##### Debt and Credit Sources

On August 4, 2006, we entered into our U.S. revolving credit facility, as later amended, with several lenders including Wells Fargo Bank, National Association. The U.S. revolving credit facility has a final maturity of July 15, 2017, with a maximum available revolving credit of \$370.0 million, which includes the \$20.0 million Tranche A Loan, the maturity date of which coincides with the U.S. revolving credit facility. Amounts outstanding under the U.S. revolving credit facility are secured on a first priority basis by substantially all of our personal property and trade fixtures, including all accounts receivable, general intangibles, inventory, and equipment. Our obligations under the U.S.

revolving credit facility are also secured by a second

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priority interest in the equity of our real estate subsidiaries which hold the real estate that secures our mortgage loan described below.

Subsequent to January 2, 2016, we amended the U.S. revolving credit facility with the Amendments. The Eleventh Amendment, executed on March 10, 2016, allowed the Company to access the high selling season advance rates beginning on March 10, 2016, rather than April 1, 2016, through the high selling season as contemplated therein. The Eleventh Amendment also required the Company to maintain Excess Availability of not less than \$35.0 million at all times.

On March 24, 2016, we extended and amended our U.S. revolving credit facility, including the Tranche A Loan, with the Twelfth Amendment to the U.S. revolving credit facility. The Twelfth Amendment extended the maturity date of the U.S. revolving credit facility to July 15, 2017, reduced the maximum borrowing capacity from \$467.5 million to \$370.0 million, inclusive of the Tranche A loan; and removed the \$75.0 million uncommitted accordion credit facility. Additionally, the previous requirement of a \$35.0 million payment by May 1, 2016, has been waived. The Tranche A Loan shall be subject to certain credit line reductions, with \$6.0 million in commitment reductions by December 1, 2016. Full repayment of the Tranche A Loan shall be achieved by July 15, 2017.

As of January 2, 2016, we had outstanding borrowings of \$215.9 million and excess availability of \$51.2 million under the terms of the U.S. revolving credit facility. The interest rate on the U.S. revolving credit facility was 4.2% at January 2, 2016.

Our subsidiary, BlueLinx Canada, has the Canadian revolving credit facility with Canadian Imperial Bank of Commerce due upon the the earlier of August 12, 2018, or the maturity date of the U.S. revolving credit facility. The Canadian revolving credit facility has a maximum available credit of \$10.0 million. The Canadian revolving credit facility also provides for an additional \$5.0 million uncommitted accordion credit facility, which permits us to increase the maximum available credit up to \$15.0 million.

As of January 2, 2016, we had outstanding borrowings of \$2.9 million and excess availability of \$1.4 million under the terms of our Canadian revolving credit facility. The interest rate on the Canadian revolving credit facility was 3.7% at January 2, 2016.

Our U.S. and Canadian revolving credit facilities contain customary covenants and restrictions for asset based loans. As provided for in the Amendments, the only covenant we deem material is a requirement that we maintain a fixed charge coverage ratio of 1.2 to 1.0 in the event our excess availability under the U.S. revolving credit facility falls below the greater of a defined range, adjusted on a seasonal basis, of \$35.0 million to \$39.0 million; or the amount equal to 12.5% of the lesser of (a) the sum of the borrowing base and the Tranche A borrowing base or (b) the Maximum Credit as defined in the U.S. revolving credit facility. We do not anticipate that our excess availability will drop below the Excess Availability Threshold as defined in the U.S. revolving credit facility in the foreseeable future; however, if we did fall below this threshold, we currently would not meet the required fixed charge coverage ratio. We are in compliance with all covenants under these revolving credit facilities.

We also have a mortgage loan, secured by our owned distribution facilities, with German American Capital Corporation and Wells Fargo Bank, which had a ten year initial term. On March 24, 2016, we extended and amended our mortgage loan, with the Seventeenth Amendment to the Mortgage Loan (“Seventeenth Amendment”). Our mortgage is now due on July 1, 2019, subject to a \$60.0 million principal payment due no later than July 1, 2017, and a \$55.0 million principal payment due no later than July 1, 2018, except as otherwise permitted in the Seventeenth Amendment. The proceeds from any owned properties sold by us must be used to pay mortgage principal, and these proceeds will be included in the aforementioned principal payments. The mortgage requires monthly interest-only payments, at an interest rate of 6.35%. Subject to certain exceptions, as defined in the Seventeenth Amendment, the net proceeds from any owned properties sold by us must exceed certain minimum release prices (unless otherwise agreed to by the lender) and be used to pay mortgage principal. As a condition to the amendment to the mortgage agreement, the lender under the mortgage loan received a first priority pledge of the equity in the Company’s subsidiaries which hold the real property that secures the mortgage loan.

Under our previous mortgage terms, we were required to transfer certain funds to be held as collateral, and all funds released pursuant to those provisions could only be used by us to pay for specified expenditures or to pre-pay the mortgage. The previously required cash collateral account is no longer required by the amended mortgage terms, and

the lender committed to return the \$3.1 million account balance to us promptly after March 24, 2016.

Pension Funding Obligations

We currently are required to make four quarterly cash contributions during fiscal 2016 and 2017 of approximately \$1.0 million related to our 2016 minimum required contribution, which totals approximately \$4.2 million. In 2012, we obtained a funding waiver for that plan year, which continues to be repaid over the successive five-year period, through the 2017 funding

year, with principal and interest payments totaling \$0.7 million each year. In 2013, we contributed real property to the pension plan to satisfy minimum contribution requirements; which, though recognized for funding purposes, was not recognized under generally accepted accounting principles (“GAAP”), as although the pension plan has legal title to the assets, we maintain a right of first refusal, which is a form of continuing involvement, thereby prohibiting sale recognition under GAAP. We continue to evaluate pension funding obligations and requirements in order to meet our obligations while maintaining flexibility for working capital requirements. See Item 8, Note 9, which is incorporated herein by reference.

#### Contractual Commitments

This section is not required, as we are a Smaller Reporting Company.

#### Off-Balance Sheet Arrangements

As of January 2, 2016, we did not have any material off-balance sheet arrangements.

#### Critical Accounting Policies

Our consolidated financial statements are prepared in accordance with accounting principles generally accepted in the U.S, which require management to make estimates, judgments, and assumptions that affect the amounts reported in the consolidated financial statements and accompanying notes. We believe that our most critical accounting policies and estimates relate to (1) revenue recognition; (2) our defined benefit pension plan; and (3) income taxes.

Management has discussed the development, selection, and disclosure of critical accounting policies and estimates with the Audit Committee of the Company’s Board of Directors. While our estimates and assumptions are based on our knowledge of current events and actions we may undertake in the future, actual results ultimately may differ from these estimates and assumptions. For a discussion of the Company’s significant accounting policies, refer to the Notes to the Consolidated Financial Statements in Item 8, which is incorporated herein by reference.

### Revenue Recognition

We recognize revenue when persuasive evidence of an arrangement exists, delivery of products has occurred, the sales price is fixed or determinable and collectability is reasonably assured. For us, this generally means that we recognize revenue when title to our products is transferred to our customers. Title usually transfers upon shipment to or receipt at our customers' locations, as determined by the specific sales terms of each transaction. Our customers can earn certain incentives including, but not limited to, cash and functional discounts. In preparing the financial statements, management must make estimates related to the contractual terms, customer performance, and sales volume to determine the total amounts recorded as deductions from revenue. Management also considers past results in making such estimates. The actual amounts ultimately paid may be different from our estimates, and recorded once they have been determined.

### Defined Benefit Pension Plan

We sponsor and contribute to a defined benefit pension plan covering some of our unionized employees. Management is required to make certain critical estimates related to actuarial assumptions used to determine our pension expense and related obligation. We believe the most critical assumptions are related to (1) the discount rate used to determine the present value of the liabilities and (2) the expected long-term rate of return on plan assets. All of our actuarial assumptions are reviewed annually, or upon any mid-year curtailment or settlement, should any such event occur. Changes in these assumptions could have a material impact on the measurement of our pension expense and related obligation. At each measurement date, we determine the discount rate by reference to rates of high-quality, long-term corporate bonds that mature in a pattern similar to the future payments we anticipate making under the plan. As of January 2, 2016, and January 3, 2015, the weighted-average discount rate used to compute our benefit obligation was 4.52% and 4.19%, respectively. The expected long-term rate of return on plan assets is based upon the long-term outlook of our investment strategy as well as our historical returns and volatilities for each asset class. We also review current levels of interest rates and inflation to assess the reasonableness of our long-term rates. Our pension plan investment objective is to ensure our plan has sufficient funds to meet its benefit obligations when they become due. As a result, we periodically revises asset allocations, where appropriate, to improve returns and manage risk. The weighted-average expected long-term rate of return used to calculate our pension expense was 7.54% and 7.85% for fiscal years 2015 and 2014, respectively.

The impact of a 0.25% change in these critical assumptions is as follows:

| Change in Assumption  | Effect on 2016 Pension Expense<br>(In thousands) | Effect on Accrued Pension Liability at January 2, 2016 |
|---|--|--|
| 0.25% decrease in discount rate                               | \$53   | \$3,584  |
| 0.25% increase in discount rate                               | \$(52)   | \$(3,410)  |
| 0.25% decrease in expected long-term rate of return on assets | \$198  | \$—  |
| 0.25% increase in expected long-term rate of return on assets | \$(198)  | \$—  |

In fiscal 2015, we determined that almost all of the participants in the pension plan were inactive. Accordingly, beginning in fiscal 2015, we began amortizing actuarial gains and losses over the estimated average remaining life expectancy of the inactive participants, rather than the estimated average remaining service period of the active participants.

Additionally, for fiscal 2016 and subsequent years, we adopted the most recent mortality tables issued by the Society of Actuaries, the RP-2015 mortality tables with blue-collar adjustment.

The sensitivity analysis presented, above, reflects these assumptions.

### Income Taxes

Our annual tax rate is based on our income, statutory tax rates and tax planning opportunities available to us in the various jurisdictions in which we operate. Significant judgment is required in determining our annual tax expense and in evaluating our tax positions. We establish reserves to remove some or all of the tax benefit of any of our tax positions at the time we determine that the positions become uncertain based upon one of the following: (1) the tax position is not "more likely than not" to be sustained, (2) the tax position is "more likely than not" to be sustained, but for a lesser amount, or (3) the tax position is "more likely than not" to be sustained, but not in the financial period in which

the tax position was originally taken. For purposes of evaluating whether or not a tax position is uncertain, (1) we presume the tax position will be examined by the relevant taxing

authority that has full knowledge of all relevant information, (2) the technical merits of a tax position are derived from authorities such as legislation and statutes, legislative intent, regulations, rulings and case law and their applicability to the facts and circumstances of the tax position, and (3) each tax position is evaluated without considerations of the possibility of offset or aggregation with other tax positions taken. We adjust these reserves, including any impact on the related interest and penalties, in light of changing facts and circumstances, such as the progress of a tax audit. Refer to Note 5 of Notes to Consolidated Financial Statements.

A number of years may elapse before a particular matter for which we have established a reserve is audited and finally resolved. The number of years with open tax audits varies depending on the tax jurisdiction. The tax benefit that has been previously reserved because of a failure to meet the “more likely than not” recognition threshold would be recognized in our income tax expense in the first interim period when the uncertainty disappears under any one of the following conditions: (1) the tax position is “more likely than not” to be sustained, (2) the tax position, amount, and/or timing is ultimately settled through negotiation or litigation, or (3) the statute of limitations for the tax position has expired. Settlement of any particular issue would usually require the use of cash.

Tax law requires items to be included in the tax return at different times than when these items are reflected in the consolidated financial statements. As a result, the annual tax rate reflected in our consolidated financial statements is different from that reported in our tax return (our cash tax rate). Some of these differences are permanent, such as expenses that are not deductible in our tax return, and some differences reverse over time, such as depreciation expense. These timing differences create deferred tax assets and liabilities. Deferred tax assets and liabilities are determined based on temporary differences between the financial reporting and tax bases of assets and liabilities. The tax rates used to determine deferred tax assets or liabilities are the enacted tax rates in effect for the year and manner in which the differences are expected to reverse. Based on the evaluation of all available information, we recognize future tax benefits, such as net operating loss carryforwards, to the extent that realizing these benefits is considered more likely than not.

We evaluate our ability to realize the tax benefits associated with deferred tax assets by analyzing our forecast taxable income using both historical and projected future operating results; the reversal of existing taxable temporary differences; taxable income in prior carryback years (if permitted); and the availability of tax planning strategies. A valuation allowance is required to be established unless management determines that it is more likely than not that we will ultimately realize the tax benefit associated with a deferred tax asset. As of January 2, 2016, we had fully reserved our deferred tax assets. We may not generate sufficient future taxable income to realize the tax benefits related to the remaining net deferred tax assets in our consolidated balance sheets.

#### Recently Issued Accounting Pronouncements

For a summary of recent accounting pronouncements applicable to our consolidated financial statements, see Note 1 to the Consolidated Financial Statements in Item 8, which is incorporated herein by reference.

#### ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

This section is not required, as we are a Smaller Reporting Company.

ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

Index to Financial Statements and Supplemental Data

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REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM ON THE  
CONSOLIDATED FINANCIAL STATEMENTS

The Board of Directors and Stockholders of BlueLinx Holdings Inc.

We have audited the accompanying consolidated balance sheet of BlueLinx Holdings Inc. and subsidiaries (the “Company”) as of January 2, 2016, and the related consolidated statements of operations and comprehensive loss, stockholders’ deficit, and cash flows for the fiscal year ended January 2, 2016. These financial statements are the responsibility of the Company’s management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of BlueLinx Holdings Inc. and subsidiaries at January 2, 2016, and the results of their operations and their cash flows for the fiscal year ended January 2, 2016, in conformity with accounting principles generally accepted in the United States of America.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the Company’s internal control over financial reporting as of January 2, 2016, based on criteria established in Internal Control-Integrated Framework (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission (“COSO”), and our report dated March 28, 2016, expressed an unqualified opinion thereon.

/s/ BDO USA, LLP

Atlanta, Georgia  
March 28, 2016

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM ON THE  
CONSOLIDATED FINANCIAL STATEMENTS

The Board of Directors and Stockholders of BlueLinx Holdings Inc. and subsidiaries

We have audited the accompanying consolidated balance sheet of BlueLinx Holdings Inc. and subsidiaries as of January 3, 2015, and the related consolidated statements of operations and comprehensive loss, stockholders' deficit, and cash flows for the fiscal years ended January 3, 2015 and January 4, 2014. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of BlueLinx Holdings Inc. and subsidiaries at January 3, 2015, and the consolidated results of their operations and their cash flows for the fiscal years ended January 3, 2015 and January 4, 2014, in conformity with U.S. generally accepted accounting principles.

/s/ Ernst & Young LLP

Atlanta, Georgia

February 19, 2015 except for Note 16, as to which the date is March 28, 2016

BLUELINX HOLDINGS INC.  
CONSOLIDATED BALANCE SHEETS

|  | January 2,<br>2016                | January 3,<br>2015 |
|--|-----------------------------------|--------------------|
|  | (In thousands, except share data) |                    |
| <b>ASSETS</b>  |                                   |                    |
| Current assets:  |                                   |                    |
| Cash   | \$4,808                           | \$4,522            |
| Receivables, less allowances of \$3,167 in fiscal 2015 and \$3,112 in fiscal 2014                                | 138,545                           | 144,537            |
| Inventories, net   | 226,660                           | 242,546            |
| Other current assets   | 32,011                            | 23,289             |
| Total current assets   | 402,024                           | 414,894            |
| Property and equipment:  |                                   |                    |
| Land and improvements  | 40,108                            | 41,095             |
| Buildings  | 89,006                            | 90,161             |
| Machinery and equipment  | 79,173                            | 77,279             |
| Construction in progress   | 255                               | 1,188              |
| Property and equipment, at cost  | 208,542                           | 209,723            |
| Accumulated depreciation   | (106,966 )                        | (104,456 )         |
| Property and equipment, net  | 101,576                           | 105,267            |
| Other non-current assets   | 9,542                             | 15,804             |
| Total assets   | \$513,142                         | \$535,965          |
| <b>LIABILITIES AND STOCKHOLDERS' DEFICIT</b>   |                                   |                    |
| Current liabilities:   |                                   |                    |
| Accounts payable   | \$88,087                          | \$67,291           |
| Bank overdrafts  | 17,287                            | 27,280             |
| Accrued compensation   | 4,165                             | 5,643              |
| Current maturities of long-term debt   | 6,611                             | 2,679              |
| Other current liabilities  | 14,023                            | 14,349             |
| Total current liabilities  | 130,173                           | 117,242            |
| Non-current liabilities:   |                                   |                    |
| Long-term debt   | 377,773                           | 400,257            |
| Pension benefit obligation   | 36,791                            | 41,763             |
| Other non-current liabilities  | 14,301                            | 12,729             |
| Total liabilities  | 559,038                           | 571,991            |
| <b>STOCKHOLDERS' DEFICIT</b>   |                                   |                    |
| Common Stock, \$0.01 par value, Authorized - 200,000,000 shares, Issued - 89,438,466 and 88,748,638 respectively | 894                               | 888                |
| Additional paid-in capital   | 255,100                           | 253,051            |
| Accumulated other comprehensive loss   | (34,774 )                         | (34,425 )          |
| Accumulated deficit  | (267,116 )                        | (255,540 )         |
| Total stockholders' deficit  | (45,896 )                         | (36,026 )          |
| Total liabilities and stockholders' deficit  | \$513,142                         | \$535,965          |

BLUELINX HOLDINGS INC.  
CONSOLIDATED STATEMENTS OF OPERATIONS AND  
COMPREHENSIVE LOSS

|  | Fiscal Year<br>Ended<br>January 2,<br>2016 | Fiscal Year<br>Ended<br>January 3,<br>2015 | Fiscal Year<br>Ended<br>January 4,<br>2014 |
|--|--|--|--|
|  | (In thousands, except per share data)      |  |  |
| Net sales  | \$ 1,916,585                               | \$ 1,979,393                               | \$ 2,151,972                               |
| Cost of sales  | 1,694,113                                  | 1,750,289                                  | 1,923,489                                  |
| Gross profit   | 222,472                                    | 229,104                                    | 228,483                                    |
| Operating expenses:  |  |  |  |
| Selling, general, and administrative   | 195,941                                    | 211,346                                    | 245,887                                    |
| Gains from sales of property   | —  | (5,251 )                                   | (5,220 )                                   |
| Depreciation and amortization  | 9,741                                      | 9,473                                      | 9,117                                      |
| Total operating expenses   | 205,682                                    | 215,568                                    | 249,784                                    |
| Operating income (loss)  | 16,790                                     | 13,536                                     | (21,301 )                                  |
| Non-operating expenses:  |  |  |  |
| Interest expense   | 27,342                                     | 26,771                                     | 28,024                                     |
| Other expense, net   | 871  | 325  | 306  |
| Loss before provision for (benefit from) income taxes                        | (11,423 )                                  | (13,560 )                                  | (49,631 )                                  |
| Provision for (benefit from) income taxes                                    | 153  | 312  | (9,013 )                                   |
| Net loss   | \$(11,576 )                                | \$(13,872 )                                | \$(40,618 )                                |
| Basic and diluted weighted average number of common shares outstanding       | 87,500                                     | 86,001                                     | 80,163                                     |
| Basic and diluted net loss per share applicable to common shares outstanding | \$(0.13 )                                  | \$(0.16 )                                  | \$(0.51 )                                  |
| Comprehensive loss:  |  |  |  |
| Net loss   | \$(11,576 )                                | \$(13,872 )                                | \$(40,618 )                                |
| Other comprehensive loss:  |  |  |  |
| Foreign currency translation, net of tax                                     | (759 )                                     | (481 )                                     | (161 )                                     |
| Amortization of unrecognized pension gain (loss), net of tax                 | 410  | (17,651 )                                  | 13,910                                     |
| Total other comprehensive (loss) income                                      | (349 )                                     | (18,132 )                                  | 13,749                                     |
| Comprehensive loss   | \$(11,925 )                                | \$(32,004 )                                | \$(26,869 )                                |

BLUELINX HOLDINGS INC.  
CONSOLIDATED STATEMENTS OF CASH FLOWS

|   | Fiscal Year<br>Ended<br>January 2,<br>2016 | Fiscal Year<br>Ended<br>January 3,<br>2015 | Fiscal Year<br>Ended<br>January 4,<br>2014 |
|---|--|--|--|
|   | (In thousands)                             |  |  |
| Cash flows from operating activities:                                       |  |  |  |
| Net loss  | \$(11,576 )                                | \$(13,872 )                                | \$(40,618 )                                |
| Adjustments to reconcile net loss to cash provided by (used in) operations: |  |  |  |
| Depreciation and amortization   | 9,741                                      | 9,473                                      | 9,117                                      |
| Amortization of debt issuance costs   | 2,990                                      | 3,156                                      | 3,184                                      |
| Gain from sale of assets  | —  | (5,251 )                                   | (5,220 )                                   |
| Severance charges   | 1,432                                      | 2,067                                      | 5,607                                      |
| Intraperiod income tax allocation related to pension plan                   | —  | —  | (8,894 )                                   |
| Pension expense   | 730  | 901  | 4,591                                      |
| Share-based compensation  | 1,827                                      | 3,840                                      | 6,117                                      |
| Other   | (1,968 )                                   | (148 )                                     | 748  |
| Changes in operating assets and liabilities:                                |  |  |  |
| Accounts receivable   | 5,992                                      | 5,760                                      | 7,168                                      |
| Inventories   | 15,886                                     | (18,966 )                                  | 6,479                                      |
| Accounts payable  | 20,796                                     | 7,026                                      | (17,585 )                                  |
| Prepaid assets  | 2,919                                      | (942 )                                     | (3,062 )                                   |
| Quarterly pension contributions   | (4,634 )                                   | (4,676 )                                   | (472 )                                     |
| Payments on restructuring liability   | (726 )                                     | (2,805 )                                   | (3,057 )                                   |
| Other assets and liabilities  | (3,482 )                                   | 2,136                                      | (3,984 )                                   |
| Net cash provided by (used in) operating activities                         | 39,927                                     | (12,301 )                                  | (39,881 )                                  |
| Cash flows from investing activities:                                       |  |  |  |
| Property and equipment investments  | (1,561 )                                   | (3,016 )                                   | (4,912 )                                   |
| Proceeds from disposition of assets   | 760  | 7,368                                      | 10,365                                     |
| Net cash (used in) provided by investing activities                         | (801 )                                     | 4,352                                      | 5,453                                      |
| Cash flows from financing activities:                                       |  |  |  |
| Repurchase of shares to satisfy employee tax withholdings                   | (459 )                                     | (957 )                                     | (3,192 )                                   |
| Repayments on revolving credit facilities                                   | (421,045 )                                 | (476,473 )                                 | (560,186 )                                 |
| Borrowings from revolving credit facilities                                 | 409,009                                    | 494,794                                    | 599,968                                    |
| Principal payments on mortgage  | (9,523 )                                   | (9,220 )                                   | (19,038 )                                  |
| Payments on capital lease obligations                                       | (3,743 )                                   | (2,228 )                                   | (3,142 )                                   |
| (Decrease) increase in bank overdrafts                                      | (9,993 )                                   | 7,902                                      | (16,007 )                                  |
| Decrease in restricted cash related to the mortgage                         | (3,052 )                                   | (6,066 )                                   | —  |
| Debt financing costs  | —  | —  | (2,900 )                                   |
| Proceeds from stock offering less expenses paid                             | —  | —  | 38,715                                     |
| Other   | (34 )                                      | (315 )                                     | 56   |
| Net cash (used in) provided by financing activities                         | (38,840 )                                  | 7,437                                      | 34,274                                     |
| Increase (decrease) in cash   | 286  | (512 )                                     | (154 )                                     |
| Cash, beginning of period   | 4,522                                      | 5,034                                      | 5,188                                      |
| Cash, end of period   | \$4,808                                    | \$4,522                                    | \$5,034                                    |
| Supplemental Cash Flow Information  |  |  |  |
| Net income tax payments during the period                                   | \$693                                      | \$210                                      | \$332                                      |

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|                                 |          |          |          |
|---------------------------------|----------|----------|----------|
| Interest paid during the period | \$23,775 | \$23,147 | \$24,706 |
| Noncash transactions:           |          |          |          |
| Equipment under capital leases  | \$5,075  | \$1,108  | \$5,069  |

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## BLUELINX HOLDINGS INC.

## CONSOLIDATED STATEMENTS OF STOCKHOLDERS' DEFICIT

|  | Common Stock   |        | Additional<br>Paid-In<br>Capital | Accumulated<br>Other<br>Comprehensive<br>Loss | Accumulated<br>Deficit | Stockholders'<br>Deficit Total |
|--|----------------|--------|----------------------------------|---|------------------------|--------------------------------|
|  | Shares         | Amount |                                  |   |                        |                                |
|  | (In thousands) |        |                                  |   |                        |                                |
| Balance, December 29, 2012   | 63,664         | \$637  | \$209,815                        | \$ (30,042 )                                  | \$ (201,002 )          | \$ (20,592 )                   |
| Net loss   | —              | —      | —                                | —   | (40,618 )              | (40,618 )                      |
| Foreign currency translation<br>adjustment, net of tax               | —              | —      | —                                | (161 )  | —                      | (161 )                         |
| Unrealized gain from pension plan,<br>net of tax                     | —              | —      | —                                | 13,910  | —                      | 13,910                         |
| Issuance of restricted stock, net of<br>forfeitures                  | 651            | 6      | —                                | —   | —                      | 6                              |
| Vesting of performance shares  | 628            | 6      | —                                | —   | —                      | 6                              |
| Issuance of stock related to rights<br>offerings, net of expenses    | 22,857         | 229    | 38,384                           | —   | —                      | 38,613                         |
| Compensation related to<br>share-based grants                        | —              | —      | 6,117                            | —   | —                      | 6,117                          |
| Repurchase of shares to satisfy<br>employee tax withholdings         | (1,255 )       | (12 )  | (3,181 )                         | —   | —                      | (3,193 )                       |
| Excess tax benefits from<br>share-based compensation<br>arrangements | —              | —      | 16                               | —   | —                      | 16                             |
| Other  | —              | —      | (1 )                             | —   | (1 )                   | (2 )                           |
| Balance, January 4, 2014   | 86,545         | 866    | 251,150                          | (16,293 )                                     | (241,621 )             | (5,898 )                       |
| Net loss   | —              | —      | —                                | —   | (13,872 )              | (13,872 )                      |
| Foreign currency translation<br>adjustment, net of tax               | —              | —      | —                                | (481 )  | —                      | (481 )                         |
| Unrealized gain from pension plan,<br>net of tax                     | —              | —      | —                                | (17,651 )                                     | —                      | (17,651 )                      |
| Issuance of restricted stock, net of<br>forfeitures                  | 1,827          | 18     | —                                | —   | —                      | 18                             |
| Vesting of performance shares  | 1,039          | 10     | —                                | —   | —                      | 10                             |
| Compensation related to<br>share-based grants                        | —              | —      | 2,896                            | —   | —                      | 2,896                          |
| Repurchase of shares to satisfy<br>employee tax withholdings         | (662 )         | (6 )   | (957 )                           | —   | —                      | (963 )                         |
| Excess tax benefits from<br>share-based compensation<br>arrangements | —              | —      | (16 )                            | —   | —                      | (16 )                          |
| Other  | —              | —      | (22 )                            | —   | (47 )                  | (69 )                          |
| Balance, January 3, 2015   | 88,749         | 888    | 253,051                          | (34,425 )                                     | (255,540 )             | (36,026 )                      |
| Net loss   | —              | —      | —                                | —   | (11,576 )              | (11,576 )                      |
| Foreign currency translation<br>adjustment, net of tax               | —              | —      | —                                | (759 )  | —                      | (759 )                         |
| Unrealized gain from pension plan,<br>net of tax                     | —              | —      | —                                | 410   | —                      | 410                            |

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|   |        |       |           |            |               |              |   |
|---|--------|-------|-----------|------------|---------------|--------------|---|
| Issuance of restricted stock, net of forfeitures          | 575    | 5     | —         | —          | —             | 5            |   |
| Vesting of performance shares                             | 551    | 5     | —         | —          | —             | 5            |   |
| Compensation related to share-based grants                | —      | —     | 2,051     | —          | —             | 2,051        |   |
| Repurchase of shares to satisfy employee tax withholdings | (437   | ) (4  | ) (455    | ) —        | —             | (459         | ) |
| Other   | —      | —     | 453       | —          | —             | 453          |   |
| Balance, January 2, 2016                                  | 89,438 | \$894 | \$255,100 | \$ (34,774 | ) \$ (267,116 | ) \$ (45,896 | ) |

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BLUELINX HOLDINGS INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

1. Summary of Significant Accounting Policies

Basis of Presentation

BlueLinx is a wholesale supplier of building products in North America. Our Consolidated Financial Statements include the accounts of BlueLinx Holdings Inc. and its wholly owned subsidiaries. These financial statements have been prepared in accordance with U.S. GAAP. All significant intercompany accounts and transactions have been eliminated.

Fiscal 2015 and fiscal 2014 both comprised 52 weeks, and fiscal 2013 comprised 53 weeks.

Use of Estimates

We are required to make estimates and assumptions when preparing our Consolidated Financial Statements in accordance with U.S. GAAP. These estimates and assumptions affect the amounts reported in our Consolidated Financial Statements and the accompanying notes. Actual results could differ materially from those estimates.

Recent Accounting Standards

Revenue from Contracts with Customers. In May 2014, the Financial Accounting Standards Board (“FASB”) issued Accounting Standards Update (“ASU”) No. 2014-09, “Revenue from Contracts with Customers.” Under the new standard, revenue is recognized at the time a good or service is transferred to a customer for the amount of consideration received for that specific good or service. Entities may use a full retrospective approach or report the cumulative effect as of the date of adoption. In August 2015, the FASB issued ASU No. 2015-14, “Revenue from Contracts with Customers (Topic 606): Deferral of the Effective Date,” which deferred the effective date by one year to December 15, 2017, for interim and annual reporting periods beginning after that date. The FASB permitted early adoption of the standard, but not before the original effective date of December 15, 2016. We are currently evaluating how the adoption of this standard will impact our consolidated financial statements.

Going Concern. In September 2014, the FASB issued ASU 2014-15, “Presentation of Financial Statements - Going Concern.” The ASU requires management to evaluate relevant conditions, events, and certain management plans that are known or reasonably knowable as of the evaluation date when determining whether substantial doubt about an entity’s ability to continue as a going concern exists within one year from the date that the financial statements are issued. ASU 2014-15 is effective for annual periods ending after December 15, 2016, and for annual and interim periods thereafter. Early adoption is permitted. We are currently evaluating the impact the adoption of this ASU will have on our consolidated financial statements.

Leases. In February 2016, the FASB issued ASU 2016-02, “Leases.” The new standard establishes a right-of-use model that requires a lessee to record a right-of-use asset and a lease liability on the balance sheet for all leases with terms longer than twelve months. Leases will be classified as either “finance” or “operating,” with classification affecting the pattern of expense recognition in the income statement. The new standard is effective for fiscal years beginning after December 15, 2018, including interim periods within those fiscal years. A modified retrospective transition approach is required for lessees for capital and operating leases existing at, or entered into after, the beginning of the earliest comparative period presented in the financial statements, with certain practical expedients available. Early adoption is permitted. We are currently evaluating the impact the adoption of this ASU will have on our consolidated financial statements.

Inventories. In July 2015, the FASB issued ASU 2015-11, “Inventory.” The ASU requires entities that measure inventory using methods including the average cost method to measure inventory at the lower of cost and net realizable value. ASU 2015-11 is effective for fiscal years beginning after December 15, 2016, and for interim periods within those fiscal years. Early adoption is permitted. We do not expect that the adoption of these provisions will have a material effect on our consolidated financial statements.

Presentation of Debt Issuance Costs. We have adopted ASU 2015-03, “Interest - Imputation of Interest.” See Note 16.

Balance Sheet Classification of Deferred Taxes. In November 2015, the FASB issued ASU No. 2015-17, “Balance Sheet Classification of Deferred Taxes.” This standard requires that deferred tax liabilities and assets be classified as noncurrent on the balance sheet. It is effective for interim and annual periods beginning after December 15, 2016, but

early adoption is permitted. We adopted ASU 2015-17 effective January 2, 2016, on a prospective basis. Adoption of this ASU resulted in a reclassification of our net current deferred tax liability to the net non-current deferred tax liability in our Consolidated Balance Sheet as of January 2, 2016. No prior periods were retrospectively adjusted. The adoption of this guidance had no impact on our consolidated results of operations.

#### Reclassifications

Certain other amounts in the prior years' consolidated financial statements and notes have been revised to conform to the current year presentation. During fiscal 2015, we separately stated quarterly pension contributions, which historically had been presented as "Other" changes in the "Cash flows from operating activities." To conform the historical presentation to the current and future presentation, we separately have detailed quarterly pension contributions in prior periods from "Other" changes in the "Cash flows from operating activities." Additionally, some prior year items that were immaterial have been reclassified to "Other" changes in both "Cash flows from operating activities" and "Cash flows from financing activities."

#### Revenue Recognition

We recognize revenue when the following criteria are met: persuasive evidence of an agreement exists, delivery has occurred or services have been rendered, our price to the buyer is fixed and determinable, and collectability is reasonably assured. Delivery is not considered to have occurred until the customer takes title and assumes the risks and rewards of ownership. The timing of revenue recognition largely is dependent on shipping terms. Revenue is recorded at the time of shipment for terms designated free on board ("FOB") shipping point. For sales transactions designated FOB destination, revenue is recorded when the product is delivered to the customer's delivery site. In addition, we provide inventory to certain customers through pre-arranged agreements on a consignment basis. Customer consigned inventory is maintained and stored by certain customers; however, ownership and risk of loss remains with us. When the consigned inventory is sold by the customer, we recognize revenue on a gross basis. Customer consigned inventory was approximately \$4.9 million and \$6.3 million as of January 2, 2016, and January 3, 2015, respectively.

All revenues recognized are net of trade allowances, cash discounts, and sales returns. Cash discounts and sales returns are estimated using historical experience. Trade allowances are based on the estimated obligations and historical experience. Adjustments to earnings resulting from revisions to estimates on discounts and returns have been insignificant for each of the reported periods.

#### Accounts Receivable

Accounts receivable are stated at net realizable value, do not bear interest, and consist of amounts owed for orders shipped to customers. Management establishes an overall credit policy for sales to customers. The allowance for doubtful accounts is determined based on a number of factors including specific customer account reviews, historical loss experience, current economic trends, and the creditworthiness of significant customers based on ongoing credit evaluations.

#### Inventory Valuation

The cost of all inventories is determined by the moving average cost method. We have included all material charges directly or indirectly incurred in bringing inventory to its existing condition and location. We evaluate our inventory value at the end of each quarter to ensure that inventory, when viewed by category, is carried at the lower of cost or market. Additionally, we estimate and maintain a reserve for damaged, excess and obsolete inventory.

#### Consideration Received from Vendors and Paid to Customers

Each year, we enter into agreements with many of our vendors providing for inventory purchase rebates, generally based on achievement of specified volume purchasing levels. We also receive rebates related to price protection and various marketing allowances that are common industry practice. We accrue for the receipt of vendor rebates based on purchases, and also reduce inventory to reflect the net acquisition cost (purchase price less expected purchase rebates). As of January 2, 2016, and January 3, 2015, the vendor rebate receivable totaled \$8.0 million and \$7.1 million, respectively. Adjustments to earnings resulting from revisions to rebate estimates have been immaterial.

In addition, we enter into agreements with many of our customers to offer customer rebates, generally based on achievement of specified sales levels and various marketing allowances that are common industry practice. We accrue for the payment of customer rebates based on sales to the customer, and also reduce sales to reflect the net sales (sales price less expected customer rebates). As of January 2, 2016, and January 3, 2015, the customer rebate payable totaled \$6.6 million and \$6.4 million, respectively. Adjustments to earnings resulting from revisions to rebate estimates have been immaterial.

**Shipping and Handling**

Amounts billed to customers in sales transactions related to shipping and handling are classified as revenue. Shipping and handling costs included in “Selling, general, and administrative” expenses were \$88.4 million, \$91.8 million, and \$99.7 million for fiscal 2015, fiscal 2014, and fiscal 2013, respectively.

**Advertising Costs**

Advertising costs are expensed as incurred. Advertising expenses of \$0.5 million, \$0.6 million, and \$1.2 million were included in “Selling, general and administrative” expenses for fiscal 2015, fiscal 2014, and fiscal 2013, respectively.

### Property and Equipment

Property and equipment are recorded at cost. Lease obligations for which we assume or retain substantially all the property rights and risks of ownership are capitalized. Amortization of assets recorded under capital leases is included in “Depreciation and amortization” expense. Replacements of major units of property are capitalized and the replaced properties are retired. Replacements of minor components of property and repair and maintenance costs are charged to expense as incurred.

Depreciation is computed using the straight-line method over the estimated useful lives of the related assets. Upon retirement or disposition of assets, cost and accumulated depreciation are removed from the related accounts and any gain or loss is included in income.

### Share-Based Compensation

We recognize compensation expense equal to the grant-date fair value for all share-based payment awards that are expected to vest. This expense is recorded on a straight-line basis over the requisite service period of the entire award, unless the awards are subject to market or performance conditions, in which case we recognize compensation expense over the requisite service period of each separate vesting tranche to the extent market and performance conditions are considered probable. The calculation of fair value related to share-based compensation is subject to certain assumptions discussed in more detail in Note 10. Management updates such estimates when circumstances warrant.

All compensation expense related to our share-based payment awards is recorded in “Selling, general and administrative” expense in the Consolidated Statements of Operations and Comprehensive Loss.

### Income Taxes

We account for deferred income taxes using the liability method. Accordingly, we recognize deferred tax assets and liabilities based on the tax effects of temporary differences between the financial statement and tax bases of assets and liabilities, as measured by current enacted tax rates. Deferred tax assets and liabilities are recorded net, as current and noncurrent, when applicable. A valuation allowance is recorded to reduce deferred tax assets when necessary. For additional information about our income taxes, see Note 5.

### Self-Insurance

For all fiscal years presented, the Company was self-insured, up to certain limits, for most workers’ compensation losses, employee health benefits, general liability, and automotive liability losses, all subject to varying “per occurrence” retentions or deductible limits. The Company provides for estimated costs to settle both known claims and claims incurred but not yet reported. Liabilities associated with these claims are estimated, in part, by considering the frequency and severity of historical claims, both specific to us, as well as industry-wide loss experience and other actuarial assumptions. We determine our insurance obligations with the assistance of actuarial firms. Since there are many estimates and assumptions involved in recording insurance liabilities and in the case of workers’ compensation a significant period of time elapses before the ultimate resolution of claims, differences between actual future events and prior estimates and assumptions could result in adjustments to these liabilities.

### 2. Assets Held for Sale

In fiscal 2015, we designated certain properties as held for sale, due to strategic realignments of our business. At the time of designation, we ceased recognizing depreciation expense on these assets. As of January 2, 2016, and January 3, 2015, the net book value of total assets held for sale were \$2.3 million and \$0.9 million, respectively, and were included in “Other current assets” in our Consolidated Balance Sheets. Properties held for sale consist of: land in Newtown, Connecticut; and five warehouses, located in Lubbock, Texas; Little Rock, Arkansas; Norfolk, Virginia; Harlingen, Texas; and Pearl, Mississippi. We plan to sell these properties within the next twelve months. We continue to actively market all properties that are designated as held for sale.

### 3. Restricted Cash

Restricted cash primarily includes amounts held in escrow related to our mortgage and insurance for workers' compensation, auto liability, and general liability. Restricted cash is included in "Other current assets" and "Other non-current assets" on the accompanying Consolidated Balance Sheets.

The table below provides the balances of each individual component in restricted cash:

|                | January 2,<br>2016 | January 3,<br>2015 |
|----------------|--------------------|--------------------|
|                | (In thousands)     |                    |
| Cash in escrow |                    |                    |
| Mortgage       | \$9,118            | \$6,067            |
| Insurance      | 7,437              | 7,430              |
| Other          | 4,633              | 4,513              |
| Total          | \$21,188           | \$18,010           |

### 4. Restructuring Charges

We account for exit and disposal costs by recognizing a liability for costs associated with an exit or disposal activity at fair value in the period in which it is incurred, or when we cease using the right conveyed by a contract (i.e., the right to use a leased property). We account for severance and outplacement costs by recognizing a liability for employees' rights to post-employment benefits when management has committed to a plan, due to the existence of a post-employment benefit agreement. These costs are included in "Selling, general, and administrative" expenses in the Consolidated Statements of Operations and Comprehensive Loss, and in "Accrued compensation" or "Other liabilities" on the Consolidated Balance Sheets.

During fiscal 2013, we announced a headcount reduction and closed certain facilities. Final severance payments were completed in the second quarter of fiscal 2015. The lease expired on the remaining facility in the fourth quarter of fiscal 2015, and final payment of the remaining amount, below, was paid immediately subsequent to January 2, 2016, thereby completing the restructuring event.

The table below summarizes our restructuring activity:

|                               | Reduction in<br>Force<br>Activities<br>(In thousands) | Facility<br>Lease<br>Obligation | Total      |
|-------------------------------|---|---------------------------------|------------|
| Balance as of January 4, 2014 | \$2,550   | \$928                           | \$3,478    |
| Charges                       | —   | —                               | —          |
| Adjustments to reserves       | (168  | ) 32                            | (136 )     |
| Payments                      | (2,069  | ) (413                          | ) (2,482 ) |
| Balance as of January 3, 2015 | 313   | 547                             | 860        |
| Charges                       | —   | —                               | —          |
| Adjustments to reserves       | (8  | ) (49                           | ) (57 )    |
| Payments                      | (305  | ) (421                          | ) (726 )   |
| Balance as of January 2, 2016 | \$—   | \$77                            | \$77       |

## 5. Income Taxes

Our provision for (benefit from) income taxes consisted of the following:

|   | Fiscal Year<br>Ended<br>January 2,<br>2016 | Fiscal Year<br>Ended<br>January 3,<br>2015 | Fiscal Year<br>Ended<br>January 4,<br>2014 |
|---|--|--|--|
|   | (In thousands)                             |  |  |
| Federal income taxes:                     |  |  |  |
| Current                                   | \$—  | \$—  | \$(492 )                                   |
| Deferred                                  | —  | —  | (7,385 )                                   |
| State income taxes:                       |  |  |  |
| Current                                   | 235  | 160  | 192  |
| Deferred                                  | —  | —  | (1,343 )                                   |
| Foreign income taxes:                     |  |  |  |
| Current                                   | (68 )                                      | 134  | 19   |
| Deferred                                  | (14 )                                      | 18   | (4 )                                       |
| Provision for (benefit from) income taxes | \$ 153                                     | \$ 312                                     | \$(9,013 )                                 |

The federal statutory income tax rate was 35%. Our provision for (benefit from) income taxes is reconciled to the federal statutory amount as follows:

|  | Fiscal Year<br>Ended<br>January 2,<br>2016 | Fiscal Year<br>Ended<br>January 3,<br>2015 | Fiscal Year<br>Ended<br>January 4,<br>2014 |
|--|--|--|--|
|  | (In thousands)                             |  |  |
| Benefit from income taxes computed at the federal statutory tax rate         | \$(3,998 )                                 | \$(4,746 )                                 | \$(17,371 )                                |
| Benefit from state income taxes, net of federal benefit                      | (474 )                                     | (623 )                                     | (1,991 )                                   |
| Valuation allowance change   | 4,318                                      | 5,656                                      | 19,445                                     |
| Nondeductible items  | 288  | 232  | 270  |
| Benefit from allocation of income taxes to other comprehensive income (loss) | —  | —  | (8,726 )                                   |
| Other  | 19   | (207 )                                     | (640 )                                     |
| Provision for (benefit from) income taxes                                    | \$ 153                                     | \$ 312                                     | \$(9,013 )                                 |

The change in valuation allowance is exclusive of items that do not impact income from continuing operations, but are reflected in the balance sheet change in deferred income tax assets and liabilities as disclosed in the component of net deferred income tax assets (liabilities) table below.

In accordance with the intraperiod tax allocation provisions of GAAP, we are required to consider all items (including items recorded in other comprehensive income) in determining the amount of tax benefit resulting from a loss from continuing operations that should be allocated to continuing operations. In fiscal 2015 and 2014, there were no intraperiod tax allocations, since there was a loss in other comprehensive income for these periods. In fiscal 2013, a non-cash tax benefit was recorded on the loss from continuing operations in the amount of \$8.7 million, which was offset in full by income tax expense recorded in other comprehensive income. While the income tax benefit from continuing operations is reported in our Consolidated Statements of Operations and Comprehensive Loss, the income tax expense on other comprehensive income is recorded directly to accumulated other comprehensive loss, which is a component of stockholders' deficit.

Our financial statements contain certain deferred tax assets which primarily resulted from tax benefits associated with the loss before income taxes, as well as net deferred income tax assets resulting from other temporary differences related to certain reserves, pension obligations, and differences between book and tax depreciation and amortization. We record a valuation allowance against our net deferred tax assets when we determine that, based on the weight of

available evidence, it is more likely than not that our net deferred tax assets will not be realized.

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In our evaluation of the weight of available evidence, we considered recent reported losses as negative evidence which carried substantial weight. Therefore, we considered evidence related to the four sources of taxable income, to determine whether such positive evidence outweighed the negative evidence associated with the losses incurred. The positive evidence considered included:

- taxable income in prior carryback years, if carryback is permitted under the tax law;
- future reversals of existing taxable temporary differences;
- tax planning strategies; and
- future taxable income exclusive of reversing temporary differences and carryforwards.

During fiscal years 2015 and 2014, we weighed all available positive and negative evidence, and concluded that the weight of the negative evidence of cumulative losses over several years continued to outweigh the positive evidence. Based on the conclusions reached, we maintained a full valuation allowance during fiscal years 2015 and 2014.

The components of our net deferred income tax liabilities are as follows:

|   | January 2,<br>2016 | January 3,<br>2015 |
|---|--------------------|--------------------|
|   | (In thousands)     |                    |
| Deferred income tax assets:                                       |                    |                    |
| Inventory reserves  | \$3,007            | \$3,333            |
| Compensation-related accruals                                     | 4,819              | 5,434              |
| Accruals and reserves   | 508                | 787                |
| Accounts receivable   | 744                | 728                |
| Restructuring costs   | 32                 | 212                |
| Property and equipment  | 778                | 16                 |
| Pension   | 11,628             | 13,214             |
| Benefit from net operating loss (“NOL”) carryovers <sup>(1)</sup> | 82,055             | 76,264             |
| Other   | 371                | 685                |
| Total gross deferred income tax assets                            | 103,942            | 100,673            |
| Less: Valuation allowances  | (103,311 )         | (99,979 )          |
| Total net deferred income tax assets                              | 631                | 694                |
| Deferred income tax liabilities:                                  |                    |                    |
| Other   | (634 )             | (711 )             |
| Total deferred income tax liabilities                             | (634 )             | (711 )             |
| Deferred income tax liabilities, net                              | \$(3 )             | \$(17 )            |

(1) Our federal NOL carryovers are \$199.5 million and will expire in 13 to 20 years. Our state NOL carryovers are \$253.1 million and will expire in 1 to 20 years.

Activity in our deferred tax asset valuation allowance for fiscal years 2015 and 2014 was as follows:

|  | Fiscal Year<br>Ended<br>January 2,<br>2016 | Fiscal Year<br>Ended<br>January 3,<br>2015 |
|--|--|--|
|  | (In thousands)                             |  |
| Balance as of beginning of the year                | \$99,979                                   | \$88,279                                   |
| Valuation allowance provided for taxes related to: |  |  |
| Loss before income taxes                           | 3,332                                      | 11,700                                     |
| Balance as of end of the year                      | \$103,311                                  | \$99,979                                   |

We have recorded income tax and related interest liabilities where we believe certain of our tax positions are not more likely than not to be sustained if challenged. The following table summarizes the activity related to our unrecognized tax benefits:

|  | (In<br>thousands) |
|--|-------------------|
| Balance as of December 29, 2012                              | \$826             |
| Increases related to current year tax positions              | —                 |
| Additions for tax positions in prior years                   | —                 |
| Reductions for tax positions in prior years                  | —                 |
| Reductions due to lapse of applicable statute of limitations | (567 )            |
| Settlements  | —                 |
| Balance as of January 4, 2014                                | 259               |
| Increases related to current year tax positions              | —                 |
| Additions for tax positions in prior years                   | —                 |
| Reductions for tax positions in prior years                  | —                 |
| Reductions due to lapse of applicable statute of limitations | (75 )             |
| Settlements  | —                 |
| Balance as of January 3, 2015                                | 184               |
| Increases related to current year tax positions              | —                 |
| Additions for tax positions in prior years                   | —                 |
| Reductions for tax positions in prior years                  | —                 |
| Reductions due to lapse of applicable statute of limitations | —                 |
| Settlements  | —                 |
| Balance as of January 2, 2016                                | \$184             |

Included in the unrecognized tax benefits as of January 2, 2016, and January 3, 2015, were \$0.2 million and \$0.2 million, respectively, of tax benefits that, if recognized, would reduce our annual effective tax rate. We also accrued an immaterial amount of interest related to these unrecognized tax benefits during fiscal 2015 and 2014, and this amount is reported in "Interest expense" in our Consolidated Statements of Operations and Comprehensive Loss. We do not expect our unrecognized tax benefits to change materially over the next twelve months.

We file U.S., state, and foreign income tax returns in jurisdictions with varying statutes of limitations. The 2012 through 2015 tax years generally remain subject to examination by federal and most state and foreign tax authorities.

#### 6. Revolving Credit Facilities

On August 4, 2006, we entered into our U.S. revolving credit facility, as later amended, with several lenders including Wells Fargo Bank, National Association. The U.S. revolving credit facility has a final maturity of July 15, 2017, and maximum available credit of \$370.0 million, which includes the \$20.0 million Tranche A Loan, the maturity date of which coincides with the U.S. revolving credit facility. Amounts outstanding under the U.S. revolving credit facility are secured on a first priority basis, by substantially all of our personal property and trade fixtures, including all accounts receivable, general intangibles, inventory, and equipment. Our obligations under the U.S. revolving credit facility are also secured by a second priority interest in the equity of our real estate subsidiaries which hold the real estate that secures our mortgage loan described below.

On March 10, 2016, we executed the Eleventh Amendment, which allowed the Company to access the high selling season advance rates beginning on March 10, 2016, rather than April 1, 2016, through the high selling season as contemplated therein. The Eleventh Amendment also required the Company to maintain Excess Availability of not less than \$35.0 million at all times.

On March 24, 2016, we further amended and extended our U.S. revolving credit facility, including the Tranche A Loan, with the Twelfth Amendment. The Twelfth Amendment extended the final maturity of the U.S. revolving credit facility to July 15, 2017, reduced the maximum borrowing capacity from \$467.5 million to \$370.0 million, inclusive of the Tranche A loan; and removed the \$75.0 million uncommitted accordion credit facility. Additionally, the previous requirement of a \$35.0 million payment by May 1, 2016, has been waived. The Tranche A Loan shall be

subject to certain credit line reductions, with \$6.0 million in commitment reductions by December 1, 2016. Full repayment of the Tranche A Loan shall be achieved by July 15, 2017.

As of January 2, 2016, we had outstanding borrowings of \$215.9 million and excess availability of \$51.2 million under the terms of the U.S. revolving credit facility. The interest rate on the U.S. revolving credit facility was 4.2% at January 2, 2016.

Our subsidiary, BlueLinx Canada, has the Canadian revolving credit facility with Canadian Imperial Bank of Commerce due upon the earlier of August 12, 2018, or the maturity date of the U.S. revolving credit facility. The Canadian revolving credit facility has a maximum available credit of \$10.0 million. The Canadian revolving credit facility also provides for an additional \$5.0 million uncommitted accordion credit facility, which permits us to increase the maximum available credit up to \$15.0 million.

As of January 2, 2016, we had outstanding borrowings of \$2.9 million and excess availability of \$1.4 million under the terms of our Canadian revolving credit facility. The interest rate on the Canadian revolving credit facility was 3.7% at January 2, 2016.

Our U.S. and Canadian revolving credit facilities contain customary covenants and restrictions for asset based loans. The only covenant we deem material is a requirement that we maintain a fixed charge coverage ratio of 1.2 to 1.0 in the event our excess availability under the U.S. revolving credit facility falls below the greater of a defined range, adjusted on a seasonal basis, of \$35.0 million to \$39.0 million; or the amount equal to 12.5% of the lesser of (a) the sum of the borrowing base and the Tranche A borrowing base or (b) the Maximum Credit as defined in the U.S. revolving credit facility. We do not anticipate that our excess availability will drop below the Excess Availability Threshold as defined in the U.S. revolving credit facility in the foreseeable future; however, if we did fall below this threshold, we currently would not meet the required fixed charge coverage ratio. We were in compliance with all covenants under these revolving credit facilities as of January 2, 2016.

#### 7. Mortgage

We have a mortgage loan with German American Capital Corporation and Wells Fargo Bank, which had a ten year initial term. On March 24, 2016, we extended and amended our mortgage loan, with the Seventeenth Amendment. The mortgage is secured by substantially all of the Company's owned distribution facilities.

The Seventeenth Amendment extended the maturity of the mortgage to July 1, 2019, subject to a \$60.0 million principal payment due no later than July 1, 2017, and a \$55.0 million principal payment due no later than July 1, 2018. Except as otherwise permitted in the Seventeenth Amendment, the proceeds from any owned properties sold by us must be used to pay mortgage principal, and these proceeds will be included in the aforementioned principal payments. The mortgage requires monthly interest-only payments at an interest rate of 6.35%. Subject to certain exceptions, as defined in the Seventeenth Amendment, the net proceeds from any owned properties sold by us must exceed certain minimum release prices (unless otherwise agreed to by the lender) and be used to pay mortgage principal. As a condition to the amendment to the mortgage agreement, the lender under the mortgage loan received a first priority pledge of the equity in the Company's subsidiaries which hold the real property that secures the mortgage loan.

The previously required cash collateral account is no longer required by the amended mortgage terms, and the lender committed to return the \$3.1 million remaining account balance to us promptly after March 24, 2016.

|       | Principal Payments<br>(In thousands) |
|-------|--------------------------------------|
| 2016  | \$637                                |
| 2017  | 60,000                               |
| 2018  | 55,000                               |
| 2019  | 52,563                               |
| Total | \$168,200                            |

#### 8. Fair Value Measurements

We determine a fair value measurement based on the assumptions a market participant would use in pricing an asset or liability. The fair value measurement guidance established a three level hierarchy making a distinction between market participant assumptions based on (i) unadjusted quoted prices for identical assets or liabilities in an active market (Level 1), (ii) quoted prices in markets that are not active or inputs that are observable either directly or indirectly for substantially the full term of the asset or liability (Level 2), and (iii) prices or valuation techniques that

require inputs that are both unobservable and significant to the overall fair value measurement (Level 3).

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## Fair value measurements for defined benefit pension plan

The fair value hierarchy discussed above not only is applicable to assets and liabilities that are included in our consolidated balance sheets, but also is applied to certain other assets that indirectly impact our consolidated financial statements. For example, we sponsor and contribute to a single-employer defined benefit pension plan (see Note 9). Assets contributed by us become the property of the pension plan. Even though the Company no longer has control over these assets, we are indirectly impacted by subsequent fair value adjustments to these assets. The actual return on these assets impacts our future net periodic benefit cost, as well as amounts recognized in our consolidated balance sheets. The Company uses the fair value hierarchy to measure the fair value of assets held by our pension plan. We believe the pension plan asset fair value valuation to be Level 1 in the fair value hierarchy, as the assets held in the pension plan under GAAP consist of publicly traded securities.

## Fair value measurements for financial instruments

Carrying amounts for our financial instruments are not significantly different from their fair value, with the exception of our mortgage. To determine the fair value of our mortgage, we used a discounted cash flow model. We believe the mortgage fair value valuation to be Level 2 in the fair value hierarchy, as the valuation model has inputs that are observable for substantially the full term of the liability. Assumptions critical to our fair value measurements in the period are present value factors used in determining fair value and an interest rate. At January 2, 2016, the discounted carrying amount and fair value of our mortgage was \$168.2 million and \$169.1 million, respectively. The fair value of our debt is not indicative of the amounts at which we could settle our debt.

## 9. Employee Benefits

## Single-Employer Defined Benefit Pension Plan

Some of our hourly employees participate in a noncontributory defined benefit pension plan administered solely by us (the “pension plan”). Our funding policy for the pension plan is based on actuarial calculations and the applicable requirements of federal law. Benefits under the pension plan primarily are related to years of service.

The following tables set forth the change in projected benefit obligation and the change in plan assets for the pension plan:

|   | January 2,<br>2016 | January 3,<br>2015 |
|---|--------------------|--------------------|
|   | (In thousands)     |                    |
| Change in projected benefit obligation:             |                    |                    |
| Projected benefit obligation at beginning of period | \$ 121,955         | \$ 104,924         |
| Service cost  | 1,104              | 1,056              |
| Interest cost                                       | 5,099              | 5,123              |
| Actuarial (gain) loss                               | (8,460)            | ) 15,797           |
| Curtailement gain                                   | (272)              | ) —                |
| Benefits paid                                       | (4,371)            | ) (4,945)          |
| Projected benefit obligation at end of period       | 115,055            | 121,955            |
| Change in plan assets:                              |                    |                    |
| Fair value of assets at beginning of period         | 80,192             | 77,039             |
| Actual return on plan assets                        | (2,820)            | ) 3,422            |
| Employer contributions                              | 5,263              | 4,676              |
| Benefits paid                                       | (4,371)            | ) (4,945)          |
| Fair value of assets at end of period               | 78,264             | 80,192             |
| Net (unfunded) status of plan                       | \$(36,791)         | ) \$(41,763)       |

We recognize the unfunded status (i.e., the difference between the fair value of plan assets and the projected benefit obligations) of our pension plan in our Consolidated Balance Sheets, with a corresponding adjustment to accumulated other comprehensive loss, net of tax. On January 2, 2016, we measured the fair value of our plan assets and benefit obligations. As of January 2, 2016, and January 3, 2015, the net unfunded status of our benefit plan was \$36.8 million and \$41.8 million, respectively.

Actuarial gains and losses occur when actual experience differs from the estimates used to determine the components of net periodic pension cost, and when certain assumptions used to determine the fair value of the plan assets or projected benefit

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obligation are updated; including but not limited to, changes in the discount rate, plan amendments, differences between actual and expected returns on plan assets, mortality assumptions, and plan remeasurement.

We amortize a portion of unrecognized actuarial gains and losses for the pension plan into our Consolidated Statements of Operations and Comprehensive Loss. The amount recognized in the current year's operations is based on amortizing the unrecognized gains or losses for the pension plan that exceed the larger of 10% of the projected benefit obligation or the fair value of plan assets, also known as the corridor. In the current fiscal year, the amount representing the unrecognized gain or loss that exceeds the corridor is amortized over the estimated average remaining life expectancy of participants, as almost all the participants in the plan are inactive.

The net adjustment to other comprehensive loss for fiscal 2015, fiscal 2014, and fiscal 2013 was a \$0.4 million gain, \$17.7 million loss; and a \$13.9 million gain (\$22.8 million gain, net of tax of \$8.9 million), primarily from the net recognized and unrecognized actuarial gain (loss) for those fiscal periods.

The decrease in the unfunded obligation for the period was approximately \$5.0 million and was comprised of \$8.5 million of actuarial gains, \$2.8 million of asset losses, \$5.3 million of pension contributions, and a charge of \$6.1 million due to current year service and interest cost. The main driver of the decrease in the liability related to the actuarial gain was the change in the underlying discount rate assumption which increased to 4.52% in fiscal 2015 from 4.19% in fiscal 2014. The net periodic pension cost decreased to \$0.7 million in fiscal 2015 from \$0.9 million in fiscal 2014, driven primarily by higher asset values and higher discount rate at the mid-year fiscal 2015 curtailment.

In fiscal 2015, a freeze of certain unionized participants in the pension plan, due to renegotiation of union contracts, resulted in a reduction in future years of service for the remaining active participants in the plan, which triggered a curtailment. As a result, there was a curtailment gain from the event which resulted in a decrease to the projected benefit obligation of \$0.3 million in fiscal 2015.

The unfunded status and the amounts recognized on our Consolidated Balance Sheets for the pension plan are set forth in the following table:

|   | January 2,<br>2016 | January 3,<br>2015 |
|---|--------------------|--------------------|
|   | (In thousands)     |                    |
| Unfunded status                                     | \$(36,791 )        | \$(41,763 )        |
| Unrecognized prior service cost                     | 1                  | 1                  |
| Unrecognized actuarial loss                         | 31,871             | 32,309             |
| Net amount recognized                               | \$(4,919 )         | \$(9,453 )         |
| Amounts recognized on the balance sheet consist of: |                    |                    |
| Accrued pension liability                           | \$(36,791 )        | \$(41,763 )        |
| Accumulated other comprehensive loss (pre-tax)      | 31,872             | 32,310             |
| Net amount recognized                               | \$(4,919 )         | \$(9,453 )         |

The portion of estimated net loss for the pension plan that is expected to be amortized from accumulated other comprehensive loss into net periodic cost over the next fiscal year is approximately \$0.9 million.

The accumulated benefit obligation for the pension plan was \$114.0 million and \$120.5 million at January 2, 2016, and January 3, 2015, respectively.

Net periodic pension cost for the pension plan included the following:

|   | Fiscal Year<br>Ended<br>January 2,<br>2016 | Fiscal Year<br>Ended<br>January 3,<br>2015 | Fiscal Year<br>Ended<br>January 4,<br>2014 |
|---|--|--|--|
|   | (In thousands)                             |  |  |
| Service cost                                  | \$1,104                                    | \$1,056                                    | \$2,193                                    |
| Interest cost on projected benefit obligation | 5,099                                      | 5,123                                      | 4,750                                      |
| Expected return on plan assets                | (6,172 )                                   | (6,041 )                                   | (5,225 )                                   |
| Amortization of unrecognized loss             | 699  | 763  | 2,873                                      |

|                           |       |       |         |
|---------------------------|-------|-------|---------|
| Net periodic pension cost | \$730 | \$901 | \$4,591 |
|---------------------------|-------|-------|---------|

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The following assumptions were used to determine the projected benefit obligation at the measurement date and the net periodic pension cost:

|  | January 2, 2016 |   | January 3, 2015 |   |
|--|-----------------|---|-----------------|---|
| Projected benefit obligation:                          |                 |   |                 |   |
| Discount rate  | 4.52            | % | 4.19            | % |
| Average rate of increase in future compensation levels | Graded 5.5-2.5% |   | Graded 5.5-2.5% |   |
| Net periodic pension cost:                             |                 |   |                 |   |
| Discount rate  | 4.19            | % | 5.00            | % |
| Average rate of increase in future compensation levels | Graded 5.5-2.5% |   | Graded 5.5-2.5% |   |
| Expected long-term rate of return on plan assets       | 7.54            | % | 7.85            | % |

Our estimates of the amount and timing of our future funding obligations for our defined benefit pension plan are based upon various assumptions specified above. These assumptions include, but are not limited to, the discount rate, projected return on plan assets, compensation increase rates, mortality rates, retirement patterns, and turnover rates. Determination of expected long-term rate of return

In developing expected return assumptions for our pension plan, the most influential decision affecting long-term portfolio performance is the determination of overall asset allocation. An asset class is a group of securities that exhibit similar characteristics and behave similarly in the marketplace. The three main asset classes are equities, fixed income, and cash equivalents.

Upon calculation of the historical risk premium for each asset class, an expected rate of return can be established based on assumed 90-day Treasury bill rates. Based on the normal asset allocation structure of the portfolio (60% equities, 25% fixed income, and 15% other) with an assumed compound annualized risk free rate of 3.50%, the expected overall portfolio return is 8.57% offset by 0.75% expense estimate, resulting in a 7.82% net long term rate of return as of January 2, 2016, which is used to calculate 2016 pension expense.

Our percentage of fair value of total assets by asset category as of the applicable measurement dates are as follows:

| Asset Category                    | January 2,<br>2016 |   | January 3,<br>2015 |   |
|-----------------------------------|--------------------|---|--------------------|---|
| Equity securities — domestic      | 59                 | % | 57                 | % |
| Equity securities — international | 14                 | % | 15                 | % |
| Fixed income                      | 24                 | % | 24                 | % |
| Other                             | 3                  | % | 4                  | % |
| Total                             | 100                | % | 100                | % |

The fair value of our plan assets by asset category as of the applicable measurement dates are as follows:

| Asset Category                    | January 2,<br>2016 | January 3,<br>2015 |
|-----------------------------------|--------------------|--------------------|
|                                   | (In thousands)     |                    |
| Equity securities — domestic      | \$46,087           | \$45,950           |
| Equity securities — international | 10,912             | 11,924             |
| Fixed income                      | 18,792             | 19,161             |
| Other                             | 2,473              | 3,157              |
| Total                             | \$78,264           | \$80,192           |

Plan assets are valued using quoted market prices in active markets, and we consider the investments to be Level 1 in the fair value hierarchy. See Note 8 for a discussion of the levels of inputs to determine fair value.

## Investment policy and strategy

Plan assets are managed as a balanced portfolio comprised of two major components: an equity portion and a fixed income portion. The expected role of plan equity investments is to maximize the long-term real growth of fund assets, while the role of fixed income investments is to generate current income, provide for more stable periodic returns, and provide some downside protection against the possibility of a prolonged decline in the market value of equity investments. We review this investment policy statement at least once per year. In addition, the portfolio is reviewed quarterly to determine the deviation from target weightings and is rebalanced as necessary. Target allocations for fiscal 2016 are 55% domestic and 10% international equity investments, 30% fixed income investments, and 5% cash. The expected long-term rate of return for the plan's total assets is based on the expected return of each of the above categories, weighted based on the target allocation for each class.

Our estimated future benefit payments reflecting expected future service are as follows (in thousands):

| Fiscal Year Ending | (In thousands) |
|--------------------|----------------|
| January 2, 2016    | \$5,612        |
| December 31, 2016  | 5,922          |
| December 30, 2017  | 6,188          |
| December 29, 2018  | 6,430          |
| December 28, 2019  | 6,673          |
| Thereafter         | \$36,100       |

We currently are required to make four quarterly cash contributions during fiscal 2016 and 2017 of approximately \$1.0 million related to our 2016 minimum required contribution, which totals approximately \$4.2 million.

## Multiemployer Pension Plans

We participate in several multiemployer pension plans ("MEPPs") administered by labor unions that provide retirement benefits to certain union employees in accordance with various collective bargaining agreements ("CBAs").

Approximately 36% of our employees are covered by CBAs, of which approximately 16% are covered by CBAs that expire within one year. As one of many participating employers in these MEPPs, we are generally responsible with the other participating employers for any plan underfunding. Our contributions to a particular MEPP are established by the applicable CBAs; however, our required contributions may increase based on the funded status of an MEPP and legal requirements such as those of the Pension Protection Act of 2006 ("Pension Act"), which requires substantially underfunded MEPPs to implement a funding improvement plan ("FIP") or a rehabilitation plan ("RP") to improve their funded status. Factors that could impact funded status of an MEPP include, without limitation, investment performance, changes in the participant demographics, decline in the number of contributing employers, changes in actuarial assumptions and the utilization of extended amortization provisions. A FIP or RP requires a particular MEPP to adopt measures to correct its underfunded status. These measures may include, but are not limited to: an increase in our contribution rate to the applicable CBA, a reallocation of the contributions already being made by participating employers for various benefits to individuals participating in the MEPP, and/or a reduction in the benefits to be paid to future and/or current retirees. In addition, the Pension Act requires that a 5% surcharge be levied on employer contributions for the first year commencing shortly after the date the employer receives notice that the MEPP is in critical status (also referred to as red status) and a 10% surcharge on each succeeding year until a CBA is in place with terms and conditions consistent with the RP. We have not been subject to any such surcharges, as the MEPP to which we are individually significant has not been considered in "critical" status.

We could also be obligated to make future payments to MEPPs if we either cease to have an obligation to contribute to the MEPP or significantly reduce our contributions to the MEPP because we reduce our number of employees who are covered by the relevant MEPP for various reasons, including, but not limited to, layoffs or closures, assuming the MEPP has unfunded vested benefits. The amount of such payments (known as a complete or partial withdrawal liability) generally would equal our proportionate share of the MEPPs' unfunded vested benefits. We believe that one of the MEPP's in which we participate has material unfunded vested benefits. Our share of the contributions in this

plan exceeded 5% of total plan contributions for certain plan years. Due to uncertainty regarding future factors that could trigger a withdrawal liability, as well as the absence of specific information regarding matters such as the MEPP's current financial situation due in part to delays in reporting, the potential withdrawal or bankruptcy of other contributing employers, the impact of future plan performance or the success of current and future funding improvement or rehabilitation plans to restore solvency to the plan, we are unable to determine with certainty the amount and timing of any future withdrawal liability, changes in future funding obligations, or the impact of increased contributions, including those that could be triggered by a mass withdrawal of other employers from a MEPP. There can be no assurance that the impact of increased contributions, future funding obligations or future withdrawal liabilities will

not be material to our results of operations, financial condition or cash flows. We believe that the probability of a withdrawal is remote, and therefore, we have not recorded a liability for the material MEPP on our Consolidated Balance Sheets. The following table lists our participation in our multiemployer plan that is individually significant, and other MEPP plans for the years ended, as follows:

| Pension Fund:                              | EIN/Pension Plan Number | Pension Act Zone Status | FIP Status | Contributions (in thousands) |       |       |
|--|-------------------------|-------------------------|------------|------------------------------|-------|-------|
|  |                         |                         |            | 2015                         | 2014  | 2013  |
| Lumber Employees Local 786 Retirement Fund | 516067407               | Green (2014 - 2015)     | N/A        | \$0.4                        | \$0.4 | \$0.4 |
| Other                                      |                         |                         |            | 1.9                          | 0.6   | 0.9   |
| Total                                      |                         |                         |            | \$2.3                        | \$1.0 | \$1.3 |

Contributions represent the amounts contributed to the plan during the fiscal years presented. Our contributions for fiscal year 2015 exceeded 5% of total plan contributions. Although the plan data for fiscal 2016 is not yet available, we expect to continue to exceed 5% of total plan contributions.

#### Defined Contribution Plans

Our employees also participate in two defined contribution plans: the “hourly savings plan” covering hourly employees, and the “salaried savings plan” covering salaried employees. Discretionary contributions to the plans are based on employee contributions and compensation; and, in certain cases, participants in the hourly savings plan also receive employer contributions based on union negotiated match amounts. Employer contributions to the hourly savings plan for fiscal years 2015, 2014, and 2013 totaled \$0.1 million during each fiscal year. Employer contributions for the salaried savings plan for fiscal year 2015 have been deferred until the first quarter of 2016, and employer contributions to the salaried savings plan for fiscal 2014 and fiscal 2013 totaled \$0.9 million and \$1.1 million, respectively.

#### 10. Share-Based Compensation

We have two stock-based compensation plans covering officers, directors, certain employees, and consultants: the 2004 Equity Incentive Plan (the “2004 Plan”) and the 2006 Long-Term Equity Incentive Plan (the “2006 Plan”). The plans are designed to motivate and retain individuals who are responsible for the attainment of our primary long-term performance goals. The plans provide a means whereby the participants develop a further sense of proprietorship and personal involvement in our development and financial success, thereby advancing the interests of the Company and its stockholders. Although we do not have a formal policy on the matter, we issue new shares of our common stock to participants upon the exercise of options or upon the vesting of restricted stock, restricted stock units, or performance shares, out of the total amount of common shares applicable for issuance or vesting under either the 2006 Plan or the 2004 Plan. Shares are available for new issuance only under the 2006 Plan. The 2004 Plan has no shares remaining for issuance, and remaining 2004 Plan shares are outstanding only for the exercise of currently outstanding options. The 2006 Plan permits the grant of nonqualified stock options, incentive stock options, stock appreciation rights, restricted stock, restricted stock units, performance shares, performance units, cash-based awards, and other share-based awards to participants of the 2006 Plan selected by our Board of Directors or a committee of the Board that administers the 2006 Plan. We reserved 12,200,000 shares of our common stock for issuance under the 2006 Plan. The terms and conditions of awards under the 2006 Plan are determined by the Compensation Committee. Some of the awards issued under the 2006 Plan are subject to accelerated vesting in the event of a change in control as such an event is defined in the 2006 Plan.

We recognize compensation expense equal to the grant-date fair value for all share-based payment awards that are expected to vest. This expense is recorded on a straight-line basis over the requisite service period of the entire award, unless the awards are subject to market or performance conditions, in which case we recognize compensation expense over the requisite service period of each separate vesting tranche, to the extent the occurrence of such conditions are probable. All compensation expense related to our share-based payment awards is recorded in “Selling, general, and administrative” expense in the Consolidated Statements of Operations and Comprehensive Loss.



### Restricted Stock

During fiscal 2015, the Board of Directors granted certain of our employees and executive officers restricted stock awards. The restricted stock awards vest either in equal annual increments over three years or three years after the date of grant. These awards are time-based and are not based upon attainment of performance goals.

As of January 2, 2016, there was \$1.2 million of total unrecognized compensation expense related to restricted stock. The unrecognized compensation expense is expected to be recognized over a weighted average term of 1.4 years. As of January 2, 2016, the weighted average remaining contractual term for our restricted stock was 1.4 years and the maximum contractual term is 3.0 years.

The following table summarizes activity for our restricted stock awards during fiscal 2015:

|                                   | Restricted Stock Awards |                             |
|-----------------------------------|-------------------------|-----------------------------|
|                                   | Number of Awards        | Weighted Average Fair Value |
| Outstanding as of January 3, 2015 | 2,189,178               | \$1.68                      |
| Granted                           | 600,000                 | 0.99                        |
| Vested <sup>(1)</sup>             | (1,062,782 )            | 1.39                        |
| Forfeited                         | (23,000 )               | 1.70                        |
| Outstanding as of January 2, 2016 | 1,703,396               | \$1.46                      |

<sup>(1)</sup> The total fair value vested in fiscal 2015, fiscal 2014, and fiscal 2013 was \$1.5 million, \$2.4 million, and \$6.4 million, respectively.

### Restricted Stock Units

During fiscal 2015, the Board of Directors granted certain of our employees, executive officers, and directors restricted stock units. The restricted stock units vest either in equal annual increments over three years or three years after the date of grant. These awards are time-based and are not based upon attainment of performance goals.

As of January 2, 2016, there was \$0.7 million of total unrecognized compensation expense related to restricted stock units. The unrecognized compensation expense is expected to be recognized over a weighted average term of 2.3 years. As of January 2, 2016, the weighted average remaining contractual term for our restricted stock units was 2.3 years, and the maximum contractual term is 3.0 years.

The following table summarizes activity for our restricted stock units during fiscal 2015:

|                                   | Restricted Stock Units |                             |
|-----------------------------------|------------------------|-----------------------------|
|                                   | Number of Awards       | Weighted Average Fair Value |
| Outstanding as of January 3, 2015 | 54,054                 | \$1.13                      |
| Granted                           | 1,448,661              | 1.00                        |
| Vested <sup>(1)</sup>             | —                      | —                           |
| Forfeited                         | (100,909 )             | 0.99                        |
| Outstanding as of January 2, 2016 | 1,401,806              | \$1.00                      |

<sup>(1)</sup> No restricted stock units vested in fiscal 2015, fiscal 2014, or fiscal 2013.

### Performance shares

During fiscal years 2015 and 2013, the Board of Directors granted certain of our directors, executive officers, and employees awards of performance shares of our common stock. The performance shares are released only upon the successful achievement of specific, measurable performance criteria approved by the Compensation Committee. The performance shares, when earned, vest in three equal tranches. If the performance targets are not met, the awards will be canceled, although performance criteria for the first tranche of the performance shares granted in fiscal 2013 was waived, and performance criteria have been met for all other tranches of performance share vestings.

As of January 2, 2016, there was \$0.6 million of total unrecognized compensation expense related to performance shares. The unrecognized compensation expense is expected to be recognized over weighted average term of 2.3 years. As of January 2, 2016, the weighted average remaining contractual term for our performance shares was 1.5 years and the maximum contractual term is 3.0 years.

The following table summarizes activity for our performance share awards during fiscal 2015:

|  | Performance Shares |                             |
|--|--------------------|-----------------------------|
|  | Number of Awards   | Weighted Average Fair Value |
| Outstanding as of January 3, 2015                | 1,102,089          | \$1.56                      |
| Granted  | 727,500            | 0.94                        |
| Vested <sup>(1)</sup> <sup>(2)</sup>             | (551,041 )         | 2.90                        |
| Forfeited  | (15,481 )          | 1.59                        |
| Outstanding as of January 2, 2016 <sup>(2)</sup> | 1,263,067          | \$0.90                      |

<sup>(1)</sup> The total fair value vested in fiscal 2015, fiscal 2014, and fiscal 2013 was \$1.6 million, \$1.7 million and \$1.5 million, respectively.

During fiscal 2015, a total of six individuals participating in the plan were no longer employed by the Company or otherwise eligible to meet the service condition of these awards. The Compensation Committee approved an amendment to the applicable Performance Share Award Agreements to allow these shares to vest, if and when they vest for individuals employed by the Company. These amendments were determined to be modifications of the

<sup>(2)</sup> awards, from equity-based awards to liability awards, and adjustments related to the difference in fair value were recorded in fiscal 2015. Liability awards are subsequently marked to market on a quarterly basis. As of January 2, 2016, the fair value of the performance shares was based on the closing price of our common stock on January 2, 2016, of \$0.53. Of these shares, 414,284 shares vested in fiscal 2015, and 469,418 of these shares were remaining as of January 2, 2016. The remaining performance shares are expected to vest during fiscal 2016.

#### Options

The tables below summarize activity and include certain additional information related to our outstanding stock options granted under the 2004 Plan and 2006 Plan for the year ended January 2, 2016. The maximum contractual term for stock options is ten years. There have been no new employee stock option grants and no stock option exercises during fiscal years 2015, 2014, and 2013.

|   | Options   |                                 |
|---|-----------|---------------------------------|
|   | Shares    | Weighted Average Exercise Price |
| Outstanding as of January 3, 2015                 | 784,500   | \$5.05                          |
| Granted   | —         | —                               |
| Exercised   | —         | —                               |
| Forfeited   | —         | —                               |
| Expired   | (25,500 ) | 12.99                           |
| Outstanding and exercisable as of January 2, 2016 | 759,000   | \$4.77                          |

| Price   | Outstanding and Exercisable |                                 | Weighted Average Remaining Contractual Life (in Years) |
|---------|-----------------------------|---------------------------------|--|
|         | Number of Options           | Weighted Average Exercise Price |  |
| \$4.66  | 750,000                     | \$4.66                          | 2.2  |
| \$14.01 | 9,000                       | \$14.01                         | 0.4  |
|         | 759,000                     |                                 | 2.2  |

### Compensation Expense

Share-based compensation expense is recognized only for those awards that are expected to vest, with forfeitures estimated at the date of grant based on our historical experience and future expectations. We recognize the effect of adjusting the estimated forfeiture rates in the period in which we change such estimated rates. Total share-based compensation expense from restricted stock, performance shares, and stock options, net of estimated forfeitures, was as follows:

|   | Fiscal Year Ended January 2, 2016 <sup>(1)</sup> | Fiscal Year Ended January 3, 2015 <sup>(2)</sup> | Fiscal Year Ended January 4, 2014 <sup>(3)</sup> |
|---|--|--|--|
|   | (In thousands)                                   |  |  |
| Restricted Stock                                  | \$1,606  | \$1,941  | \$3,521  |
| Performance Shares                                | 127  | 1,725  | 2,596  |
| Restricted Stock Units and Options <sup>(4)</sup> | 94   | 174  | —  |
| Total   | \$1,827  | \$3,840  | \$6,117  |

See “Performance shares”, above, for a discussion of the modifications to certain performance share awards, now recorded as liability awards. This amendment resulted in an adjustment to fully expense the awards reclassified as

<sup>(1)</sup> liability awards during 2015, and to mark to market all outstanding liability awards on a quarterly basis. A credit to share-based compensation expense of \$0.2 million was accordingly recorded during fiscal 2015 on these outstanding performance shares.

See “Performance shares”, above, for a discussion of the 2014 modification to certain performance share awards, now recorded as liability awards. These amendments resulted in an adjustment to fully expense the awards

<sup>(2)</sup> reclassified as liability awards during 2014, and to mark to market the outstanding liability awards on a quarterly basis. Share-based compensation expense of \$1.2 million was accordingly recorded during fiscal 2014 on these performance shares.

<sup>(3)</sup> Approximately \$2.9 million of total share-based compensation during fiscal 2013 was related to the restructuring event discussed in Footnote 4.

<sup>(4)</sup> For all fiscal years presented, there was no compensation expense for options. All compensation expense presented pertains to Restricted Stock Units.

We recognized related income tax benefits in fiscal years 2015, 2014, and 2013 of \$0.7 million, \$1.5 million, and \$2.4 million, respectively, which have been offset by a valuation allowance. We present the benefits of tax deductions in excess of recognized compensation expense as both a financing cash inflow and an operating cash outflow in our Consolidated Statements of Cash Flows when present. There were no material excess tax benefits in fiscal years 2015, 2014, and 2013.

### 11. Loss per Common Share

We calculate basic earnings per share by dividing net income by the weighted average number of common shares outstanding, excluding unvested restricted shares. We calculate diluted earnings per share using the treasury stock method, by dividing net income by the weighted average number of common shares outstanding plus the dilutive effect of outstanding share-based awards, including restricted stock awards, performance shares, and stock options. Basic and diluted earnings per share are equivalent for fiscal years ended 2015, 2014, and 2013, because all periods

reflected net losses, and all outstanding share-based awards would be antidilutive.

For fiscal years 2015, 2014, and 2013, we excluded 5,127,269, 4,129,822, and 4,595,650 unvested share-based awards, respectively, from the diluted earnings per share calculation because they were anti-dilutive. Outstanding, antidilutive share based awards not included in diluted earnings per share consist of the following securities:

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- Unvested restricted stock awards of 1,703,396, 2,189,177, and 1,618,283 for fiscal years 2015, 2014, and 2013, respectively.
- Performance shares, granted under our 2006 Plan in 2015 and 2013, which are issuable upon satisfaction of certain performance criteria. Unvested performance shares outstanding were 1,263,067 and 1,102,091, and 2,192,868 for fiscal years 2015, 2014, and 2013, respectively, based on our assumption that meeting the performance criteria is probable.
- Unvested restricted stock units of 1,401,806 and 54,054 were outstanding for 2015 and 2014, respectively. There were no unvested restricted stock units outstanding for fiscal 2013.
- Unexercised stock options outstanding were 759,000 for 2015, and 784,500 for both fiscal years 2014 and 2013.

## 12. Related Party Transactions

Cerberus Capital Management, L.P., our majority shareholder, retains consultants who specialize in operations management and support, and who provide Cerberus with consulting advice concerning portfolio companies in which funds and accounts managed by Cerberus or its affiliates have invested. From time to time, Cerberus makes the services of these consultants available to Cerberus portfolio companies. We believe that any transactions that occurred in fiscal years 2015, 2014, and 2013 were not material to our results of operations or financial position.

## 13. Lease Commitments

### Operating Leases

The Company leases real property, logistics equipment, and office equipment under long-term, non-cancelable operating leases. Certain of our operating leases have extension options and escalation clauses. Our real estate leases also provide for payments of other costs such as real estate taxes, insurance, and common area maintenance, which are not included in rental expense, sublease income, or the future minimum rental payments as set forth below. Total rental expense was approximately \$4.8 million, \$4.5 million, and \$4.8 million for fiscal years 2015, 2014, and 2013, respectively.

At January 2, 2016, our total operating lease commitments were as follows:

|            | (In thousands) |
|------------|----------------|
| 2016       | \$5,695        |
| 2017       | 5,714          |
| 2018       | 5,370          |
| 2019       | 2,218          |
| 2020       | 1,601          |
| Thereafter | 8,689          |
| Total      | \$29,287       |

### Capital Leases

We have entered into certain long-term, non-cancelable capital leases for certain logistics equipment and vehicles. These capital leases have maturities of 3 to 7 years and interest rates ranging from 4.0% to 9.1%. As of January 2, 2016, the acquisition value and net book value of assets under capital leases was \$22.1 million and \$11.5 million, respectively. As of January 3, 2015, the basis and net book value of assets under capital leases was \$16.4 million and \$9.0 million, respectively.

At January 2, 2016, our total commitments under capital leases were as follows:

|            | Principal<br>(In thousands) | Interest |
|------------|-----------------------------|----------|
| 2016       | \$2,619                     | \$598    |
| 2017       | 2,290                       | 440      |
| 2018       | 2,401                       | 289      |
| 2019       | 1,598                       | 152      |
| 2020       | 1,149                       | 60       |
| Thereafter | 559                         | 16       |
| Total      | \$10,616                    | \$1,555  |

#### 14. Commitments and Contingencies

##### Environmental and Legal Matters

From time to time, we are involved in various proceedings incidental to our businesses, and we are subject to a variety of environmental and pollution control laws and regulations in all jurisdictions in which we operate. Although the ultimate outcome of these proceedings cannot be determined with certainty, based on presently available information management believes that adequate reserves have been established for probable losses with respect thereto.

Management further believes that the ultimate outcome of these matters could be material to operating results in any given quarter but will not have a materially adverse effect on our long-term financial condition, our results of operations, or our cash flows.

##### Collective Bargaining Agreements

As of January 2, 2016, we employed approximately 1,600 persons on a full-time basis. Approximately 36% of our employees were represented by various labor unions, of which approximately 16% of the union contracts are up for renewal in fiscal 2016. We consider our relationship with our employees generally to be good.

#### 15. Subsequent Events

On March 10, 2016, we amended our U.S. revolving credit facility, with the Eleventh Amendment, which allowed the Company to access the high selling season advance rates beginning on March 10, 2016, rather than April 1, 2016, through the high selling season as contemplated therein. The Eleventh Amendment also required the Company to maintain Excess Availability of not less than \$35.0 million at all times.

On March 24, 2016, we extended and amended both our U.S. revolving credit facility and our mortgage, with the Twelfth Amendment to the U.S revolving credit facility and the Seventeenth Amendment to the mortgage, as described in Notes 6 and 7 to the financial statements.

#### 16. Retrospective Application - Presentation of Debt Issuance Costs

As stated in Note 1, during 2015, the FASB issued ASU 2015-03, "Interest - Imputation of Interest," related to simplifying the presentation of debt issuance costs. This standard amends existing guidance to require the presentation of debt issuance costs in the balance sheet as a deduction from the carrying amount of the related debt liability instead of as a deferred charge. It is effective for annual reporting periods beginning after December 15, 2015, but early adoption is permitted. We early adopted this standard during the fourth quarter of fiscal 2015, which we accounted for as a change in accounting principle and applied the guidance retrospectively. This change resulted in a total reclassification of \$3.0 million, from "Other non-current assets" to "Long-term debt," as of January 3, 2015.

#### 17. Accumulated Other Comprehensive Loss

Comprehensive income (loss) is a measure of income which includes both net income (loss) and other comprehensive income (loss). Our other comprehensive loss results from items deferred from recognition into our Consolidated Statements of Operations and Comprehensive Loss. Accumulated other comprehensive loss is separately presented on our Consolidated Balance Sheets as part of common stockholders' deficit. Other comprehensive income (loss) was \$(0.3) million, \$(18.1) million, and \$13.7 million for fiscal 2015, fiscal 2014, and fiscal 2013, respectively.

The changes in accumulated balances for each component of other comprehensive loss for fiscal years 2013, 2014, and 2015 were as follows:



|  | Foreign<br>currency<br>translation,<br>net of tax | Amortization<br>of<br>unrecognized<br>pension gain<br>(loss), net of<br>tax | Other,<br>net of tax | Total      |
|--|---|---|----------------------|------------|
| (In thousands)   |   |   |                      |            |
| December 29, 2012, beginning balance   | \$ 1,797  | \$ (32,051 )  | \$ 212               | \$(30,042) |
| Other comprehensive income (loss), net of tax <sup>(1)</sup>                                       | (161 )  | 12,158  | —                    | 11,997     |
| Amounts reclassified from accumulated other comprehensive income (loss), net of tax <sup>(1)</sup> | —   | 1,752   | —                    | 1,752      |
| January 4, 2014, ending balance, net of tax  | \$ 1,636  | \$ (18,141 )  | \$ 212               | \$(16,293) |
| Other comprehensive income (loss), net of tax <sup>(2)</sup>                                       | (481 )  | (18,416 )   | —                    | (18,897 )  |
| Amounts reclassified from accumulated other comprehensive income (loss), net of tax <sup>(2)</sup> | —   | 765   | —                    | 765        |
| January 3, 2015, ending balance, net of tax  | \$ 1,155  | \$ (35,792 )  | \$ 212               | \$(34,425) |
| Other comprehensive income (loss), net of tax <sup>(3)</sup>                                       | (759 )  | 699   | —                    | (60 )      |
| Amounts reclassified from accumulated other comprehensive income (loss), net of tax <sup>(3)</sup> | —   | (289 )  | —                    | (289 )     |
| January 2, 2016, ending balance, net of tax  | \$ 396  | \$ (35,382 )  | \$ 212               | \$(34,774) |

<sup>(1)</sup> For the fiscal year ended 2013, there was \$1.8 million (net of tax of \$1.1 million) of actuarial loss recognized in the statements of operations as a component of net periodic pension cost. There was \$12.2 million (net of tax of \$7.8 million) of unrecognized actuarial gains included in other comprehensive income, based on updated actuarial assumptions. We allocated income tax expense to accumulated other comprehensive loss to the extent income was recorded in accumulated other comprehensive loss and we have a loss in continuing operations (see Note 5).

<sup>(2)</sup> For the fiscal year ended 2014, there was \$0.8 million of actuarial loss recognized in the statements of operations as a component of net periodic pension cost. There was \$18.4 million of unrecognized actuarial loss based on updated actuarial assumptions. There was no intraperiod income tax allocation and the deferred tax benefit was fully offset by a valuation allowance.

<sup>(3)</sup> For the fiscal year ended 2015, there was \$0.3 million of actuarial loss recognized in the statements of operations as a component of net periodic pension cost. There was \$0.7 million of unrecognized actuarial gain based on updated actuarial assumptions (see Note 9). There was no intraperiod income tax allocation and the deferred tax benefit was fully offset by a valuation allowance.

## 18. Unaudited Selected Quarterly Financial Data

Fiscal 2015 and fiscal 2014 both comprised 52 weeks. Our fiscal quarters are based on a 5-4-4 week period, with the exception of the fourth fiscal quarter in fiscal years comprising 53 weeks, which are based on a 5-4-5 week period.

|   | First Quarter                    |                                  | Second Quarter                  |                                 | Third Quarter                      |                                    | Fourth Quarter                     |                                    |
|---|----------------------------------|----------------------------------|---------------------------------|---------------------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|
|   | Three Months Ended April 4, 2015 | Three Months Ended April 5, 2014 | Three Months Ended July 4, 2015 | Three Months Ended July 5, 2014 | Three Months Ended October 3, 2015 | Three Months Ended October 4, 2014 | Three Months Ended January 2, 2016 | Three Months Ended January 3, 2015 |
| (In thousands, except per share amounts)                                  |                                  |                                  |                                 |                                 |                                    |                                    |                                    |                                    |
| Net sales   | \$454,949                        | \$443,944                        | \$515,656                       | \$531,494                       | \$517,831                          | \$549,845                          | \$428,150                          | \$454,110                          |
| Gross profit  | \$50,196                         | \$52,676                         | \$59,983                        | \$62,033                        | \$60,824                           | \$64,580                           | \$51,469                           | \$49,815                           |
| Net income (loss)   | \$(8,945 )                       | \$(8,608 )                       | \$2,870                         | \$3,236                         | \$561                              | \$(860 )                           | \$(6,063 )                         | \$(7,640 )                         |
| Basic weighted average number of common shares outstanding                | 87,165                           | 85,187                           | 87,399                          | 85,874                          | 87,960                             | 86,399                             | 87,745                             | 86,545                             |
| Diluted weighted average number of common shares outstanding              | 87,165                           | 85,187                           | 87,862                          | 86,472                          | 88,073                             | 86,399                             | 87,745                             | 86,545                             |
| Basic and diluted net income (loss) per share applicable to common shares | \$(0.10 )                        | \$(0.10 )                        | \$0.03                          | \$0.04                          | \$0.01                             | \$(0.01 )                          | \$(0.07 )                          | \$(0.09 )                          |

## 19. Supplemental Condensed Consolidating Financial Statements

The condensed consolidating financial information as of January 2, 2016, and January 3, 2015, and for fiscal 2015, fiscal 2014, and fiscal 2013 is provided due to requirements in our U.S. revolving credit facility that limit distributions by BlueLinx Corporation, our operating company and our wholly-owned subsidiary, to us; which, in turn, may limit our ability to pay dividends to holders of our common stock. Also included in the supplemental condensed consolidated/combining financial statements are fifty-one single member limited liability companies, which are wholly owned by us (the "LLC subsidiaries"). The LLC subsidiaries own certain warehouse properties that are occupied by BlueLinx Corporation, each under the terms of a master lease agreement. The warehouse properties collateralize a mortgage loan. In addition, the Company's equity interests in the real estate subsidiaries which hold the real estate secured by the mortgage loan are subject to a first priority interest and second priority interest in favor of the mortgage lender and U.S. revolving credit facility lender, respectively. Certain changes have been made to the prior year presentation to conform to the current year presentation.



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The condensed consolidating statement of operations for BlueLinx Holdings Inc. for the fiscal year ended January 2, 2016, follows:

|  | BlueLinx<br>Holdings | BlueLinx<br>Corporation<br>and<br>Subsidiaries | LLC<br>Subsidiaries | Eliminations | Consolidated |
|--|----------------------|--|---------------------|--------------|--------------|
|  | (In thousands)       |  |                     |              |              |
| Net sales  | \$—                  | \$1,916,585                                    | \$26,084            | \$(26,084 )  | \$1,916,585  |
| Cost of sales  | —                    | 1,694,113                                      | —                   | —            | 1,694,113    |
| Gross profit   | —                    | 222,472  | 26,084              | (26,084 )    | 222,472      |
| Operating expenses:  |                      |  |                     |              |              |
| Selling, general, and administrative                           | 3,483                | 219,389  | 211                 | (27,142 )    | 195,941      |
| Depreciation and amortization                                  | —                    | 6,713  | 3,028               | —            | 9,741        |
| Total operating expenses                                       | 3,483                | 226,102  | 3,239               | (27,142 )    | 205,682      |
| Operating income (loss)  | (3,483 )             | (3,630 )                                       | 22,845              | 1,058        | 16,790       |
| Non-operating expenses:  |                      |  |                     |              |              |
| Interest expense   | —                    | 14,944   | 12,398              | —            | 27,342       |
| Other expense (income), net                                    | —                    | 878  | (7 )                | —            | 871          |
| Income (loss) before provision for (benefit from) income taxes | (3,483 )             | (19,452 )                                      | 10,454              | 1,058        | (11,423 )    |
| Provision for (benefit from) income taxes                      | (91 )                | (29 )  | 273                 | —            | 153          |
| Equity income (loss) of subsidiaries                           | (9,242 )             | —  | —                   | 9,242        | —            |
| Net income (loss)  | \$(12,634 )          | \$(19,423 )                                    | \$10,181            | \$10,300     | \$(11,576 )  |

The condensed consolidating statement of operations for BlueLinx Holdings Inc. for the fiscal year ended January 3, 2015, follows:

|  | BlueLinx<br>Holdings | BlueLinx<br>Corporation<br>and<br>Subsidiaries | LLC<br>Subsidiaries | Eliminations | Consolidated |
|--|----------------------|--|---------------------|--------------|--------------|
|  | (In thousands)       |  |                     |              |              |
| Net sales  | \$—                  | \$1,979,393                                    | \$26,329            | \$(26,329 )  | \$1,979,393  |
| Cost of sales  | —                    | 1,750,289                                      | —                   | —            | 1,750,289    |
| Gross profit   | —                    | 229,104  | 26,329              | (26,329 )    | 229,104      |
| Operating expenses:  |                      |  |                     |              |              |
| Selling, general, and administrative                           | 5,498                | 237,437  | (5,260 )            | (26,329 )    | 211,346      |
| Gains from sales of property                                   | —                    | (5,251 )                                       | —                   | —            | (5,251 )     |
| Depreciation and amortization                                  | —                    | 6,405  | 3,068               | —            | 9,473        |
| Total operating expenses                                       | 5,498                | 238,591  | (2,192 )            | (26,329 )    | 215,568      |
| Operating income (loss)  | (5,498 )             | (9,487 )                                       | 28,521              | —            | 13,536       |
| Non-operating expenses:  |                      |  |                     |              |              |
| Interest expense   | —                    | 13,688   | 13,083              | —            | 26,771       |
| Other expense (income), net                                    | —                    | 337  | (12 )               | —            | 325          |
| Income (loss) before provision for (benefit from) income taxes | (5,498 )             | (23,512 )                                      | 15,450              | —            | (13,560 )    |
| Provision for (benefit from) income taxes                      | (160 )               | 22   | 450                 | —            | 312          |
| Equity income (loss) of subsidiaries                           | (8,534 )             | —  | —                   | 8,534        | —            |
| Net income (loss)  | \$(13,872 )          | \$(23,534 )                                    | \$15,000            | \$8,534      | \$(13,872 )  |



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The condensed consolidating statement of operations for BlueLinx Holdings Inc. for the fiscal year ended January 4, 2014, follows:

|  | BlueLinx<br>Holdings | BlueLinx<br>Corporation<br>and<br>Subsidiaries | LLC<br>Subsidiaries | Eliminations | Consolidated |
|--|----------------------|--|---------------------|--------------|--------------|
|  | (In thousands)       |  |                     |              |              |
| Net sales  | \$—                  | \$2,151,972                                    | \$27,363            | \$(27,363 )  | \$2,151,972  |
| Cost of sales  | —                    | 1,923,489                                      | —                   | —            | 1,923,489    |
| Gross profit   | —                    | 228,483  | 27,363              | (27,363 )    | 228,483      |
| Operating expenses:  |                      |  |                     |              |              |
| Selling, general, and administrative                           | 5,913                | 272,452  | (5,115 )            | (27,363 )    | 245,887      |
| Gains from sales of property                                   | —                    | (5,220 )                                       | —                   | —            | (5,220 )     |
| Depreciation and amortization                                  | —                    | 5,700  | 3,417               | —            | 9,117        |
| Total operating expenses                                       | 5,913                | 272,932  | (1,698 )            | (27,363 )    | 249,784      |
| Operating income (loss)  | (5,913 )             | (44,449 )                                      | 29,061              | —            | (21,301 )    |
| Non-operating expenses:  |                      |  |                     |              |              |
| Interest expense   | —                    | 13,686   | 14,338              | —            | 28,024       |
| Other expense (income), net                                    | —                    | 318  | (12 )               | —            | 306          |
| Income (loss) before provision for (benefit from) income taxes | (5,913 )             | (58,453 )                                      | 14,735              | —            | (49,631 )    |
| Provision for (benefit from) income taxes                      | (157 )               | (9,248 )                                       | 392                 | —            | (9,013 )     |
| Equity income (loss) of subsidiaries                           | (34,862 )            | —  | —                   | 34,862       | —            |
| Net income (loss)  | \$(40,618 )          | \$(49,205 )                                    | \$14,343            | \$34,862     | \$(40,618 )  |

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The condensed consolidating balance sheet for BlueLinX Holdings Inc. as of January 2, 2016, follows:

|  | BlueLinX<br>Holdings<br>Inc.<br>(In thousands) | BlueLinX<br>Corporation<br>and<br>Subsidiaries | LLC<br>Subsidiaries | Eliminations | Consolidated |
|--|--|--|---------------------|--------------|--------------|
| <b>Assets:</b>                                       |  |  |                     |              |              |
| <b>Current assets:</b>                               |  |  |                     |              |              |
| Cash   | \$27   | \$4,781  | \$—                 | \$—          | \$4,808      |
| Receivables  | —  | 138,545  | —                   | —            | 138,545      |
| Inventories  | —  | 226,660  | —                   | —            | 226,660      |
| Other current assets                                 | 235  | 20,691   | 11,085              | —            | 32,011       |
| Intercompany receivable                              | 76,307   | 33,908   | —                   | (110,215 )   | —            |
| Total current assets                                 | 76,569   | 424,585  | 11,085              | (110,215 )   | 402,024      |
| <b>Property and equipment:</b>                       |  |  |                     |              |              |
| Land and improvements                                | —  | 4,085  | 36,023              | —            | 40,108       |
| Buildings  | —  | 11,351   | 77,655              | —            | 89,006       |
| Machinery and equipment                              | —  | 79,173   | —                   | —            | 79,173       |
| Construction in progress                             | —  | 255  | —                   | —            | 255          |
| Property and equipment, at cost                      | —  | 94,864   | 113,678             | —            | 208,542      |
| Accumulated depreciation                             | —  | (70,384 )                                      | (36,582 )           | —            | (106,966 )   |
| Property and equipment, net                          | —  | 24,480   | 77,096              | —            | 101,576      |
| Investment in subsidiaries                           | (87,787 )                                      | —  | —                   | 87,787       | —            |
| Other non-current assets                             | —  | 8,034  | 1,508               | —            | 9,542        |
| Total assets   | \$(11,218 )                                    | \$457,099                                      | \$89,689            | \$(22,428 )  | \$513,142    |
| <b>Liabilities:</b>                                  |  |  |                     |              |              |
| <b>Current liabilities:</b>                          |  |  |                     |              |              |
| Accounts payable                                     | \$577  | \$87,510                                       | \$—                 | \$—          | \$88,087     |
| Bank overdrafts                                      | —  | 17,287   | —                   | —            | 17,287       |
| Accrued compensation                                 | —  | 4,165  | —                   | —            | 4,165        |
| Current maturities of long-term debt                 | —  | 5,974  | 637                 | —            | 6,611        |
| Other current liabilities                            | 192  | 13,672   | 159                 | —            | 14,023       |
| Intercompany payable                                 | 33,909   | 76,306   | —                   | (110,215 )   | —            |
| Total current liabilities                            | 34,678   | 204,914  | 796                 | (110,215 )   | 130,173      |
| <b>Non-current liabilities:</b>                      |  |  |                     |              |              |
| Long-term debt                                       | —  | 210,920  | 166,853             | —            | 377,773      |
| Pension benefit obligation                           | —  | 36,791   | —                   | —            | 36,791       |
| Other non-current liabilities                        | —  | 14,480   | (179 )              | —            | 14,301       |
| Total liabilities                                    | 34,678   | 467,105  | 167,470             | (110,215 )   | 559,038      |
| Stockholders' equity (deficit)/Parent's investment   | (45,896 )                                      | (10,006 )                                      | (77,781 )           | 87,787       | (45,896 )    |
| Total liabilities and stockholders' equity (deficit) | \$(11,218 )                                    | \$457,099                                      | \$89,689            | \$(22,428 )  | \$513,142    |

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The condensed consolidating balance sheet for BlueLinx Holdings Inc. as of January 3, 2015, follows:

|   | BlueLinx<br>Holdings<br>Inc.<br>(In thousands) | BlueLinx<br>Corporation<br>and<br>Subsidiaries | LLC<br>Subsidiaries | Eliminations       | Consolidated     |
|---|--|--|---------------------|--------------------|------------------|
| <b>Assets:</b>  |  |  |                     |                    |                  |
| <b>Current assets:</b>                                      |  |  |                     |                    |                  |
| Cash  | \$27   | \$4,495  | \$—                 | \$—                | \$4,522          |
| Receivables   | —  | 144,537  | —                   | —                  | 144,537          |
| Inventories   | —  | 242,546  | —                   | —                  | 242,546          |
| Deferred income tax asset, net                              | —  | —  | 50                  | (50 )              | —                |
| Other current assets  | 228  | 22,353   | 708                 | —                  | 23,289           |
| Intercompany receivable                                     | 74,071   | 30,634   | —                   | (104,705 )         | —                |
| <b>Total current assets</b>                                 | <b>74,326</b>                                  | <b>444,565</b>                                 | <b>758</b>          | <b>(104,755 )</b>  | <b>414,894</b>   |
| <b>Property and equipment:</b>                              |  |  |                     |                    |                  |
| Land and improvements                                       | —  | 4,061  | 37,034              | —                  | 41,095           |
| Buildings   | —  | 11,367   | 78,794              | —                  | 90,161           |
| Machinery and equipment                                     | —  | 77,279   | —                   | —                  | 77,279           |
| Construction in progress                                    | —  | 1,188  | —                   | —                  | 1,188            |
| Property and equipment, at cost                             | —  | 93,895   | 115,828             | —                  | 209,723          |
| Accumulated depreciation                                    | —  | (70,077 )                                      | (34,379 )           | —                  | (104,456 )       |
| Property and equipment, net                                 | —  | 23,818   | 81,449              | —                  | 105,267          |
| Investment in subsidiaries                                  | (78,264 )                                      | —  | —                   | 78,264             | —                |
| Other non-current assets                                    | —  | 8,280  | 7,574               | (50 )              | 15,804           |
| <b>Total assets</b>   | <b>\$(3,938 )</b>                              | <b>\$476,663</b>                               | <b>\$89,781</b>     | <b>\$(26,541 )</b> | <b>\$535,965</b> |
| <b>Liabilities:</b>   |  |  |                     |                    |                  |
| <b>Current liabilities:</b>                                 |  |  |                     |                    |                  |
| Accounts payable  | \$606  | \$66,685                                       | \$—                 | \$—                | \$67,291         |
| Bank overdrafts   | —  | 27,280   | —                   | —                  | 27,280           |
| Accrued compensation  | 23   | 5,620  | —                   | —                  | 5,643            |
| Current maturities of long-term debt                        | —  | —  | 2,679               | —                  | 2,679            |
| Other current liabilities                                   | 413  | 12,910   | 1,076               | (50 )              | 14,349           |
| Intercompany payable  | 30,633   | 74,072   | —                   | (104,705 )         | —                |
| <b>Total current liabilities</b>                            | <b>31,675</b>                                  | <b>186,567</b>                                 | <b>3,755</b>        | <b>(104,755 )</b>  | <b>117,242</b>   |
| <b>Non-current liabilities:</b>                             |  |  |                     |                    |                  |
| Long-term debt  | —  | 227,343  | 172,914             | —                  | 400,257          |
| Pension benefit obligation                                  | —  | 41,763   | —                   | —                  | 41,763           |
| Non-current deferred income taxes                           | —  | —  | 50                  | (50 )              | —                |
| Other non-current liabilities                               | 413  | 12,316   | —                   | —                  | 12,729           |
| <b>Total liabilities</b>                                    | <b>32,088</b>                                  | <b>467,989</b>                                 | <b>176,719</b>      | <b>(104,805 )</b>  | <b>571,991</b>   |
| Stockholders' equity (deficit)/Parent's investment          | (36,026 )                                      | 8,674  | (86,938 )           | 78,264             | (36,026 )        |
| <b>Total liabilities and stockholders' equity (deficit)</b> | <b>\$(3,938 )</b>                              | <b>\$476,663</b>                               | <b>\$89,781</b>     | <b>\$(26,541 )</b> | <b>\$535,965</b> |

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The condensed consolidating statement of cash flows for BlueLinx Holdings Inc. for the fiscal year ended January 2, 2016, follows (in thousands):

|  | BlueLinx<br>Holdings Inc. | BlueLinx<br>Corporation | LLC<br>Subsidiaries | Eliminations | Consolidated |
|--|---------------------------|-------------------------|---------------------|--------------|--------------|
| Cash flows from operating activities:  |                           |                         |                     |              |              |
| Net (loss) income  | \$(12,634 )               | \$(19,423 )             | \$10,181            | \$10,300     | \$(11,576 )  |
| Adjustments to reconcile net (loss) income to cash (used in) provided by operating activities: |                           |                         |                     |              |              |
| Depreciation and amortization  | —                         | 6,713                   | 3,028               | —            | 9,741        |
| Amortization of debt issue costs   | —                         | 1,570                   | 1,420               | —            | 2,990        |
| Severance charges  | —                         | 1,432                   | —                   | —            | 1,432        |
| Pension expense  | —                         | 730                     | —                   | —            | 730          |
| Share-based compensation   | 335                       | 1,492                   | —                   | —            | 1,827        |
| Other  | —                         | (1,968 )                | —                   | —            | (1,968 )     |
| Equity in earnings of subsidiaries   | 9,242                     | —                       | —                   | (9,242 )     | —            |
| Intercompany receivable  | (2,236 )                  | (3,274 )                | —                   | 5,510        | —            |
| Intercompany payable   | 3,276                     | 2,234                   | —                   | (5,510 )     | —            |
| Changes in primary working capital components:   |                           |                         |                     |              |              |
| Receivables  | —                         | 5,992                   | —                   | —            | 5,992        |
| Inventories  | —                         | 15,886                  | —                   | —            | 15,886       |
| Accounts payable   | (29 )                     | 20,825                  | —                   | —            | 20,796       |
| Prepaid assets   | (7 )                      | 2,926                   | —                   | —            | 2,919        |
| Quarterly pension contributions  | —                         | (4,634 )                | —                   | —            | (4,634 )     |
| Payments on restructuring liability  | —                         | (726 )                  | —                   | —            | (726 )       |
| Other assets and liabilities   | (29 )                     | (2,423 )                | (1,030 )            | —            | (3,482 )     |
| Net cash (used in) provided by operating activities  | (2,082 )                  | 27,352                  | 13,599              | 1,058        | 39,927       |
| Cash flows from investing activities:  |                           |                         |                     |              |              |
| Investment in subsidiaries   | 2,082                     | —                       | (1,024 )            | (1,058 )     | —            |
| Property, plant and equipment investments  | —                         | (1,561 )                | —                   | —            | (1,561 )     |
| Proceeds from disposition of assets  | —                         | 760                     | —                   | —            | 760          |
| Net cash provided by (used in) investing activities  | 2,082                     | (801 )                  | (1,024 )            | (1,058 )     | (801 )       |
| Cash flows from financing activities:  |                           |                         |                     |              |              |
| Repurchase of shares to satisfy employee tax withholdings                                      | —                         | (459 )                  | —                   | —            | (459 )       |
| Repayments on revolving credit facilities  | —                         | (421,045 )              | —                   | —            | (421,045 )   |
| Borrowings from revolving credit facilities  | —                         | 409,009                 | —                   | —            | 409,009      |
| Payments of principal on mortgage  | —                         | —                       | (9,523 )            | —            | (9,523 )     |
| Payments on capital lease obligations  | —                         | (3,743 )                | —                   | —            | (3,743 )     |
| (Decrease) increase in bank overdrafts   | —                         | (9,993 )                | —                   | —            | (9,993 )     |
| Increase in restricted cash related to the mortgage  | —                         | —                       | (3,052 )            | —            | (3,052 )     |
| Other  | —                         | (34 )                   | —                   | —            | (34 )        |
|  | —                         | (26,265 )               | (12,575 )           | —            | (38,840 )    |

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Net cash provided by (used in) financing activities

|   |      |          |          |     |          |
|---|------|----------|----------|-----|----------|
| Increase (decrease) in cash             | —    | 286      | —        | —   | 286      |
| Balance, beginning of period            | 27   | 4,495    | —        | —   | 4,522    |
| Balance, end of period                  | \$27 | \$4,781  | \$—      | \$— | \$4,808  |
| Supplemental cash flow information:     |      |          |          |     |          |
| Net income taxes paid during the period | \$—  | \$445    | \$248    | \$— | \$693    |
| Interest paid during the period         | \$—  | \$12,795 | \$10,980 | \$— | \$23,775 |
| Noncash transactions:                   |      |          |          |     |          |
| Capital leases                          | \$—  | \$5,075  | \$—      | \$— | \$5,075  |

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The condensed consolidating statement of cash flows for BlueLinx Holdings Inc. for the fiscal year ended January 3, 2015, follows (in thousands):

|  | BlueLinx<br>Holdings Inc. | BlueLinx<br>Corporation | LLC<br>Subsidiaries | Eliminations | Consolidated |
|--|---------------------------|-------------------------|---------------------|--------------|--------------|
| Cash flows from operating activities:  |                           |                         |                     |              |              |
| Net (loss) income  | \$(13,872 )               | \$(23,534 )             | \$15,000            | \$8,534      | \$(13,872 )  |
| Adjustments to reconcile net (loss) income to cash (used in) provided by operating activities: |                           |                         |                     |              |              |
| Depreciation and amortization  | —                         | 6,405                   | 3,068               | —            | 9,473        |
| Amortization of debt issue costs   | —                         | 1,735                   | 1,421               | —            | 3,156        |
| Gain from sale of assets   | —                         | —                       | (5,251 )            | —            | (5,251 )     |
| Severance charges  | —                         | 2,067                   | —                   | —            | 2,067        |
| Pension expense  | —                         | 901                     | —                   | —            | 901          |
| Share-based compensation   | 1,590                     | 2,250                   | —                   | —            | 3,840        |
| Other  | —                         | (148 )                  | —                   | —            | (148 )       |
| Equity in earnings of subsidiaries   | 8,534                     | —                       | —                   | (8,534 )     | —            |
| Intercompany receivable  | (5,617 )                  | (4,262 )                | —                   | 9,879        | —            |
| Intercompany payable   | 4,259                     | 5,620                   | —                   | (9,879 )     | —            |
| Changes in primary working capital components:   |                           |                         |                     |              |              |
| Accounts receivable  | —                         | 5,760                   | —                   | —            | 5,760        |
| Inventories  | —                         | (18,966 )               | —                   | —            | (18,966 )    |
| Accounts payable   | (376 )                    | 7,402                   | —                   | —            | 7,026        |
| Prepaid assets   | 89                        | (1,031 )                | —                   | —            | (942 )       |
| Quarterly pension contributions  | —                         | (4,676 )                | —                   | —            | (4,676 )     |
| Payments on restructuring liability  | —                         | (2,805 )                | —                   | —            | (2,805 )     |
| Other assets and liabilities   | 1,322                     | 1,721                   | (907 )              | —            | 2,136        |
| Net cash (used in) provided by operating activities  | (4,071 )                  | (21,561 )               | 13,331              | —            | (12,301 )    |
| Cash flows from investing activities:  |                           |                         |                     |              |              |
| Investment in subsidiaries   | 4,359                     | 806                     | (5,165 )            | —            | —            |
| Property, plant and equipment investments  | —                         | (3,016 )                | —                   | —            | (3,016 )     |
| Proceeds from disposition of assets  | —                         | 248                     | 7,120               | —            | 7,368        |
| Net cash provided by (used in) investing activities  | 4,359                     | (1,962 )                | 1,955               | —            | 4,352        |
| Cash flows from financing activities:  |                           |                         |                     |              |              |
| Repurchase of shares to satisfy employee tax withholdings                                      | (210 )                    | (747 )                  | —                   | —            | (957 )       |
| Repayments on revolving credit facilities  | —                         | (476,473 )              | —                   | —            | (476,473 )   |
| Borrowings on revolving credit facilities  | —                         | 494,794                 | —                   | —            | 494,794      |
| Payments of principal on mortgage  | —                         | —                       | (9,220 )            | —            | (9,220 )     |
| Payments on capital lease obligations  | —                         | (2,228 )                | —                   | —            | (2,228 )     |
| (Decrease) increase in bank overdrafts   | —                         | 7,902                   | —                   | —            | 7,902        |
| Increase in restricted cash related to the mortgage  | —                         | —                       | (6,066 )            | —            | (6,066 )     |
| Other  | (98 )                     | (217 )                  | —                   | —            | (315 )       |

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|   |      |          |          |     |          |
|---|------|----------|----------|-----|----------|
| Net cash provided by (used in) financing activities | (308 | ) 23,031 | (15,286  | ) — | 7,437    |
| Increase (decrease) in cash                         | (20  | ) (492   | ) —      | —   | (512     |
| Balance, beginning of period                        | 47   | 4,987    | —        | —   | 5,034    |
| Balance, end of period                              | \$27 | \$4,495  | \$—      | \$— | \$4,522  |
| Supplemental cash flow information:                 |      |          |          |     |          |
| Net income taxes paid (refunds) during the period   | \$—  | \$(40    | ) \$250  | \$— | \$210    |
| Interest paid during the period                     | \$—  | \$11,490 | \$11,657 | \$— | \$23,147 |
| Noncash transactions:                               |      |          |          |     |          |
| Capital leases                                      | \$—  | \$1,108  | \$—      | \$— | \$1,108  |

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The condensed consolidating statement of cash flows for BlueLinx Holdings Inc. for the fiscal year ended January 4, 2014, follows (in thousands):

|  | BlueLinx<br>Holdings Inc. | BlueLinx<br>Corporation | LLC<br>Subsidiaries | Eliminations | Consolidated |
|--|---------------------------|-------------------------|---------------------|--------------|--------------|
| Cash flows from operating activities:  |                           |                         |                     |              |              |
| Net (loss) income  | \$(40,618 )               | \$(49,205 )             | \$14,343            | \$34,862     | \$(40,618 )  |
| Adjustments to reconcile net (loss) income to cash (used in) provided by operating activities: |                           |                         |                     |              |              |
| Depreciation and amortization  | —                         | 5,700                   | 3,417               | —            | 9,117        |
| Amortization of debt issue costs   | —                         | 1,841                   | 1,343               | —            | 3,184        |
| Gain (loss) from sale of properties  | —                         | 554                     | (5,774 )            | —            | (5,220 )     |
| Severance charges  | —                         | 5,607                   | —                   | —            | 5,607        |
| Intraperiod income tax allocation related to pension plan                                      | —                         | (8,894 )                | —                   | —            | (8,894 )     |
| Pension expense  | —                         | 4,591                   | —                   | —            | 4,591        |
| Share-based compensation   | 904                       | 5,213                   | —                   | —            | 6,117        |
| Other  | —                         | 1,145                   | (397 )              | —            | 748          |
| Equity (deficit) in earnings of subsidiaries   | 34,862                    | —                       | —                   | (34,862 )    | —            |
| Intercompany receivable  | 5,527                     | 2,440                   | —                   | (7,967 )     | —            |
| Intercompany payable   | (2,440 )                  | (5,527 )                | —                   | 7,967        | —            |
| Changes in primary working capital components:   |                           |                         |                     |              |              |
| Accounts receivable  | —                         | 7,168                   | —                   | —            | 7,168        |
| Inventories  | —                         | 6,479                   | —                   | —            | 6,479        |
| Accounts payable   | 779                       | (17,973 )               | (391 )              | —            | (17,585 )    |
| Prepaid assets   | (14 )                     | (3,048 )                | —                   | —            | (3,062 )     |
| Quarterly pension contributions  | —                         | (472 )                  | —                   | —            | (472 )       |
| Payments on restructuring liability  | —                         | (3,057 )                | —                   | —            | (3,057 )     |
| Other assets and liabilities   | 698                       | (5,307 )                | 625                 | —            | (3,984 )     |
| Net cash (used in) provided by operating activities  | (302 )                    | (52,745 )               | 13,166              | —            | (39,881 )    |
| Cash flows from investing activities:  |                           |                         |                     |              |              |
| Investment in subsidiaries   | (35,202 )                 | 38,663                  | (3,461 )            | —            | —            |
| Property, plant and equipment investments  | —                         | (4,912 )                | —                   | —            | (4,912 )     |
| Proceeds from disposition of assets  | —                         | 1,072                   | 9,293               | —            | 10,365       |
| Net cash provided by (used in) investing activities  | (35,202 )                 | 34,823                  | 5,832               | —            | 5,453        |
| Cash flows from financing activities:  |                           |                         |                     |              |              |
| Repurchase of shares to satisfy employee tax withholdings                                      | (3,192 )                  | —                       | —                   | —            | (3,192 )     |
| Repayments on revolving credit facilities  | —                         | (560,186 )              | —                   | —            | (560,186 )   |
| Borrowings on revolving credit facilities  | —                         | 599,968                 | —                   | —            | 599,968      |
| Payments of principal on mortgage  | —                         | —                       | (19,038 )           | —            | (19,038 )    |
| Payments on capital lease obligations  | —                         | (3,142 )                | —                   | —            | (3,142 )     |
| (Decrease) increase in bank overdrafts   | —                         | (16,007 )               | —                   | —            | (16,007 )    |
|  | 38,715                    | —                       | —                   | —            | 38,715       |

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|   |        |          |          |     |          |
|---|--------|----------|----------|-----|----------|
| Proceeds from rights offering, less expenses paid   |        |          |          |     |          |
| Debt issuance costs                                 | —      | (2,900   | ) —      | —   | (2,900 ) |
| Other   | —      | 16       | 40       | —   | 56       |
| Net cash provided by (used in) financing activities | 35,523 | 17,749   | (18,998  | ) — | 34,274   |
| Increase (decrease) in cash                         | 19     | (173     | ) —      | —   | (154 )   |
| Balance, beginning of period                        | 28     | 5,160    | —        | —   | 5,188    |
| Balance, end of period                              | \$47   | \$4,987  | \$—      | \$— | \$5,034  |
| Supplemental cash flow information:                 |        |          |          |     |          |
| Net income taxes paid during the period             | \$—    | \$61     | \$271    | \$— | \$332    |
| Interest paid during the period                     | \$—    | \$11,226 | \$13,480 | \$— | \$24,706 |
| Noncash transactions:                               |        |          |          |     |          |
| Capital leases                                      | \$—    | \$5,069  | \$—      | \$— | \$5,069  |

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The condensed consolidating statement of stockholders' equity (deficit) for BlueLinx Holdings Inc. for fiscal 2013, fiscal 2014, and fiscal 2015 follows:

|   | BlueLinx<br>Holdings<br>Inc. | BlueLinx<br>Corporation<br>and<br>Subsidiaries | LLC<br>Subsidiaries | Eliminations | Consolidated |
|---|------------------------------|--|---------------------|--------------|--------------|
|   | (In thousands)               |  |                     |              |              |
| Balance, December 29, 2012  | \$ (20,592 )                 | \$ 40,603                                      | \$ (107,656 )       | \$ 67,053    | \$ (20,592 ) |
| Net (loss) income   | (40,618 )                    | (49,205 )                                      | 14,343              | 34,862       | (40,618 )    |
| Foreign currency translation adjustment, net of tax               | (161 )                       | (161 )   | —                   | 161          | (161 )       |
| Unrealized income (loss) from pension plan, net of tax            | 13,910                       | 13,910   | —                   | (13,910 )    | 13,910       |
| Issuance of restricted stock, net of forfeitures                  | 6                            | 6  | —                   | (6 )         | 6            |
| Issuance of performance shares                                    | 6                            | 6  | —                   | (6 )         | 6            |
| Issuance of stock related to the rights offering, net of expenses | 38,613                       | —  | —                   | —            | 38,613       |
| Compensation related to share-based grants                        | 6,117                        | —  | —                   | —            | 6,117        |
| Impact of net settled shares for vested grants                    | (3,193 )                     | —  | —                   | —            | (3,193 )     |
| Excess tax benefits from share-based compensation arrangements    | 16                           | —  | —                   | —            | 16           |
| Other   | (2 )                         | —  | —                   | —            | (2 )         |
| Net transactions with the Parent                                  | —                            | 43,880   | (3,461 )            | (40,419 )    | —            |
| Balance, January 4, 2014  | (5,898 )                     | 49,039   | (96,774 )           | 47,735       | (5,898 )     |
| Net (loss) income   | (13,872 )                    | (23,534 )                                      | 15,000              | 8,534        | (13,872 )    |
| Foreign currency translation adjustment, net of tax               | (481 )                       | (481 )   | —                   | 481          | (481 )       |
| Unrealized income (loss) from pension plan, net of tax            | (17,651 )                    | (17,651 )                                      | —                   | 17,651       | (17,651 )    |
| Issuance of restricted stock, net of forfeitures                  | 18                           | —  | —                   | —            | 18           |
| Issuance of performance shares                                    | 10                           | —  | —                   | —            | 10           |
| Compensation related to share-based grants                        | 2,896                        | —  | —                   | —            | 2,896        |
| Impact of net settled shares for vested grants                    | (963 )                       | —  | —                   | —            | (963 )       |
| Excess tax benefits from share-based compensation arrangements    | (16 )                        | —  | —                   | —            | (16 )        |
| Other   | (69 )                        | —  | —                   | —            | (69 )        |
| Net transactions with the Parent                                  | —                            | 1,301  | (5,164 )            | 3,863        | —            |
| Balance, January 3, 2015  | (36,026 )                    | 8,674  | (86,938 )           | 78,264       | (36,026 )    |
| Net (loss) income   | (12,634 )                    | (19,423 )                                      | 10,181              | 10,300       | (11,576 )    |
| Foreign currency translation adjustment, net of tax               | (759 )                       | (759 )   | —                   | 759          | (759 )       |
| Unrealized income (loss) from pension plan, net of tax            | 410                          | 410  | —                   | (410 )       | 410          |
| Issuance of restricted stock, net of forfeitures                  | 5                            | —  | —                   | —            | 5            |
| Issuance of performance shares                                    | 5                            | —  | —                   | —            | 5            |
| Compensation related to share-based grants                        | 2,051                        | —  | —                   | —            | 2,051        |
| Impact of net settled shares for vested grants                    | (459 )                       | —  | —                   | —            | (459 )       |
| Other   | 1,511                        | —  | —                   | (1,058 )     | 453          |
| Net transactions with the Parent                                  | —                            | 1,092  | (1,024 )            | (68 )        | —            |



## ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

None.

### ITEM 9A. CONTROLS AND PROCEDURES

#### Disclosure Controls and Procedures

Our management, including our Chief Executive Officer and Chief Financial Officer, performed an evaluation of our disclosure controls and procedures, which have been designed to permit us to record, process, summarize and report, within time periods specified by the SEC's rules and forms, information required to be disclosed. Our management, including our Chief Executive Officer and Chief Financial Officer, concluded that the controls and procedures were effective as of January 2, 2016, to ensure that material information was accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure.

#### Changes in Internal Control

During the three months ended January 2, 2016, we did not make any changes in our internal control over financial reporting that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

#### Management's Annual Report on Internal Control Over Financial Reporting

Management is responsible for establishing and maintaining adequate internal control over financial reporting, as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Securities Exchange Act of 1934. Our internal control over financial reporting is designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with accounting principles generally accepted in the United States of America.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies may deteriorate. Management conducted an evaluation of the effectiveness of our internal control over financial reporting as of January 2, 2016 using the criteria issued by the Committee of Sponsoring Organizations of the Treadway Commission ("COSO") in the 2013 Internal Control-Integrated Framework. Based on that evaluation, management believes that our internal control over financial reporting was effective as of January 2, 2016.

The effectiveness of our internal control over financial reporting as of January 2, 2016 has been audited by BDO USA, LLP, an independent registered public accounting firm, which also audited our Consolidated Financial Statements for the year ended January 2, 2016. BDO, USA, LLP's report on our internal control over financial reporting is set forth below.

#### REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM ON INTERNAL CONTROL OVER FINANCIAL REPORTING

The Board of Directors and Stockholders of BlueLinx Holdings Inc.

We have audited BlueLinx Holdings Inc. and subsidiaries' (the "Company") internal control over financial reporting of as of January 2, 2016, based on criteria established in Internal Control - Integrated Framework (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission (the COSO criteria). The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Item 9A, "Management's Report on Internal Control over Financial Reporting". Our responsibility is to express an opinion on the company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audit

also included performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

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A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, BlueLinx Holdings Inc. and subsidiaries maintained, in all material respects, effective internal control over financial reporting as of January 2, 2016, based on the COSO criteria.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheet of the Company as of January 2, 2016, and the related consolidated statements of operations and comprehensive loss, stockholders' deficit, and cash flows for the fiscal year ended January 2, 2016, and our report dated March 28, 2016 expressed an unqualified opinion thereon.

/s/ BDO USA, LLP

Atlanta, Georgia

March 28, 2016

#### ITEM 9B. OTHER INFORMATION

On March 22, 2016, the Compensation Committee of the Board of Directors of the Company approved discretionary cash bonuses for Mitchell B. Lewis, our President, Chief Executive Officer, and Director; Susan O'Farrell, our Senior Vice President, Chief Financial Officer, and Treasurer; and Shyam K. Reddy, our Senior Vice President, General Counsel, and Corporate Secretary; of \$500,000, \$100,000, and \$87,500, respectively. The Compensation Committee determined to pay these bonuses in recognition of their contributions to the Company's performance, strategic initiatives, and transactions to amend and extend the Company's revolving credit facilities and mortgage loan.

## PART III

## ITEM 10. DIRECTORS, EXECUTIVE OFFICERS, AND CORPORATE GOVERNANCE

Certain information required by this Item will be set forth in our definitive proxy statement for the 2016 Annual Meeting of Stockholders of BlueLinx Holdings Inc. to be held on May 19, 2016, and is incorporated herein by reference. Information regarding executive officers is included under Item 1 of this report and is incorporated herein by reference.

## ITEM 11. EXECUTIVE COMPENSATION

Information regarding compensation of officers and directors of BlueLinx Holdings Inc. is set forth under the captions entitled “Compensation Discussion and Analysis,” “Compensation Committee Report,” and “Compensation of Executive Officers” in the Proxy Statement, and is incorporated herein by reference.

## ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS

Security Ownership of Certain Beneficial Owners, Management, and Related Stockholders Matters Information regarding ownership of BlueLinx Holdings Inc. common stock is set forth under the captions entitled “Security Ownership of Management and Certain Beneficial Owners” and “Section 16(a) Beneficial Ownership Reporting Compliance” in the Proxy Statement, and is incorporated herein by reference.

## Equity Compensation Plan Information

The following table provides information about the shares of our common stock that may be issued upon the exercise of options and other awards under our existing equity compensation plans as of January 2, 2016. Our stockholder-approved equity compensation plans are the 2004 Plan and the 2006 Plan. We do not have any non-stockholder approved equity compensation plans.

| Plan Category  | (a)<br>Number of Securities to be Issued Upon Exercise of Outstanding Options, Warrants and Rights (1) | (b)<br>Weighted-Average Exercise Price of Outstanding Options, Warrants and Rights | (c)<br>Number of Securities Remaining Available for Future Issuance Under Equity Compensation Plans (Excluding Securities Reflected in Column (a)) (2) |
|--|--|--|--|
| Equity compensation plans approved by security holders     | 3,423,873  | \$ 4.77  | 1,981,677  |
| Equity compensation plans not approved by security holders | —  | n/a  | —  |
| Total  | 3,423,873  | \$ 5.05  | 1,981,677  |

Includes a maximum of 1,263,067 shares of common stock that may be issued upon the achievement of certain performance conditions under outstanding performance share awards and 1,401,806 of time-based restricted stock units that may be issued upon meeting the contractual term as of January 2, 2016.

Reflects shares remaining available for issuance under the 2006 Plan, as no shares remain available for issuance under the 2004 Plan. If any shares of our common stock are covered by an award under our plans that is canceled, forfeited, or otherwise terminates without delivery of shares (including shares surrendered or withheld for payment of the exercise price of an award or taxes related to an award), then such shares will again be available for issuance under the 2006 Plan. Because 1,703,396 shares of restricted stock remain unvested and subject to forfeiture, these shares could again be available for issuance.

Other information required by this item is set forth under the heading “Security Ownership of Management and Certain Beneficial Owners” in the Proxy Statement, and is incorporated herein by reference.

**ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS, AND DIRECTOR INDEPENDENCE**

Certain Relationships, Related Transactions, and Director Independence Information regarding certain relationships, related transactions with BlueLinx Holdings Inc., and director independence is set forth under the captions entitled “Certain Relationships and Related Transactions,” in the Proxy Statement, and is incorporated herein by reference.

ITEM 14. PRINCIPAL ACCOUNTANT FEES AND SERVICES

Information regarding principal accountant fees and services is set forth under the caption “Certain Relationships and Related Transactions” in the Proxy Statement, and is incorporated herein by reference.

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PART IV

ITEM 15. EXHIBITS AND FINANCIAL STATEMENT SCHEDULES

(a) Financial Statements, Schedules, and Exhibits

1. Financial Statements. The Financial Statements of BlueLinx Holdings Inc. and the Reports of Independent Registered Public Accounting Firm are presented under Item 8 of this Form 10-K.

2. Financial Statement Schedules. Not applicable.

3. Exhibits.

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| Exhibit Number | Item  |
|----------------|---|
| 3.1            | Second Amended and Restated Certificate of Incorporation of BlueLinx (A)  |
| 3.2            | Amended and Restated By-Laws of BlueLinx (B)  |
| 4.1            | Registration Rights Agreement, dated as of May 7, 2004, by and among BlueLinx and the initial holders specified on the signature pages thereto (C)  |
| 10.1           | Asset Purchase Agreement, dated as of March 12, 2004, by and among Georgia-Pacific Corporation, Georgia-Pacific Building Materials Sales, Ltd. and BlueLinx Corporation (C)   |
| 10.2           | First Amendment to Asset Purchase Agreement, dated as of May 6, 2004, by and among Georgia-Pacific Corporation, Georgia-Pacific Building Materials Sales, Ltd. and BlueLinx Corporation (C)   |
| 10.3           | Form of Director and Officer Indemnification Agreement (incorporated by reference to Form 8-K filed with the Securities and Exchange Commission on January 13, 2011) ±  |
| 10.4           | BlueLinx Holdings Inc. Amended and Restated Short-Term Incentive Plan (incorporated by reference to Attachment B to the Definitive Proxy Statement for the 2011 Annual Meeting of Stockholders, filed with the Securities and Exchange Commission on April 18, 2011) ±  |
| 10.5           | BlueLinx Holdings Inc. 2004 Long Term Equity Incentive Plan (C) ±   |
| 10.6           | BlueLinx Holdings Inc. 2004 Long-Term Equity Incentive Plan Form of Restricted Stock Award Agreement (incorporated by reference to Form 8-K filed with the Securities and Exchange Commission on January 11, 2008) ±  |
| 10.7           | Amended and Restated BlueLinx Holdings Inc. 2006 Long-Term Equity Incentive Plan (as amended through May 17, 2012 and restated solely for purposes of filing pursuant to Item 601 of Regulation S-K) (incorporated by reference to Appendix A to the Definitive Proxy Statement for the 2012 Annual Meeting of Stockholders, filed with the Securities and Exchange Commission on April 16, 2012) ± |
| 10.8           | BlueLinx Holdings Inc. 2006 Long-Term Equity Incentive Plan Nonqualified Stock Option Award Agreement (incorporated by reference to Form 8-K filed with the Securities and Exchange Commission on June 9, 2006) ±   |
| 10.9           | BlueLinx Holdings Inc. 2006 Long-Term Equity Incentive Plan Form of Performance Share Award Agreement (incorporated by reference to Form 8-K filed with the Securities and Exchange Commission on January 4, 2013) ±  |



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| Exhibit Number | Item   |
|----------------|--|
| 10.10          | Amendment No. 1 to BlueLinx Holdings Inc. Amended and Restated 2006 Long-Term Equity Incentive Plan Performance Share Award Agreement (incorporated by reference to Form 8-K filed with the Securities and Exchange Commission on January 3, 2014) ±                             |
| 10.11          | BlueLinx Holdings Inc. Amended and Restated 2006 Long-Term Equity Incentive Plan Restricted Stock Award Agreement (incorporated by reference to Form 8-K filed with the Securities and Exchange Commission on January 17, 2014) ±  |
| 10.12          | BlueLinx Holdings Inc. 2006 Long-Term Equity Incentive Plan Restricted Stock Unit Award Agreement for Executives and Employees (incorporated by reference to Form 8-K filed with the Securities and Exchange Commission on December 17, 2014) ±                                  |
| 10.13          | BlueLinx Holdings Inc. 2006 Long-Term Equity Incentive Plan Restricted Stock Unit Award Agreement for Non-Employee Directors (incorporated by reference to Form 8-K filed with the Securities and Exchange Commission on December 17, 2014) ±                                    |
| 10.14          | BlueLinx Holdings Inc Executive Severance Plan (incorporated by reference to Form 8-K filed with the Securities and Exchange Commission on May 27, 2015) ±   |
| 10.15          | Form of Executive Restrictive Covenant Agreement (incorporated by reference to Form 8-K filed with the Securities and Exchange Commission on May 27, 2015) ±   |
| 10.16          | BlueLinx Holdings, Inc. 2006 Long-Term Equity Incentive Plan Restricted Stock Unit Award Agreement for Executives and Employees (incorporated by reference to Form 8-K filed with the Securities and Exchange Commission on May 27, 2015) ±                                      |
| 10.17          | Canadian Credit Agreement, dated August 12, 2011, by and among BlueLinx Canada, CIBC Asset-Based Lending Inc. and the lenders from time to time parties thereto (incorporated by reference to Form 8-K filed with the Securities and Exchange Commission on August 16, 2011)     |
| 10.18          | First Amending Agreement among BlueLinx Corporation and Canadian Imperial Bank of Commerce as successor to CIBC Asset-Based Lending Inc., dated August 16, 2013 (incorporated by reference to Form 8-K filed with the Securities and Exchange Commission on August 19, 2013)     |
| 10.19          | Second Amending Agreement among BlueLinx Corporation and Canadian Imperial Bank of Commerce as successor to CIBC Asset-Based Lending Inc., dated November 24, 2015 (incorporated by reference to Form 8-K filed with the Securities and Exchange Commission on December 1, 2015) |
| 10.20†         | Loan and Security Agreement, dated as of June 9, 2006, between the entities set forth therein collectively as borrower and German American Capital Corporation as Lender (incorporated by  |

reference to Form 10-Q filed with the Securities and Exchange Commission on November 6, 2009)

10.21

Twelfth Amendment to Loan and Security Agreement, dated as of June 9, 2006, between the entities set forth therein collectively as borrower and German American Capital Corporation as Lender (incorporated by reference to Form 8-K filed with the Securities and Exchange Commission on September 20, 2012)

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| Exhibit Number | Item   |
|----------------|--|
| 10.22          | Guaranty of Recourse Obligations, dated as of June 9, 2006, by BlueLinx Holdings Inc. for the benefit of German American Capital Corporation (incorporated by reference to Form 8-K filed with the Securities and Exchange Commission on June 15, 2006)  |
| 10.23          | Environmental Indemnity Agreement, dated as of June 9, 2006, by BlueLinx Holdings Inc. in favor of German American Capital Corporation (incorporated by reference to Form 8-K filed with the Securities and Exchange Commission on June 15, 2006)  |
| 10.24          | Seventeenth Amendment to Loan and Security Agreement, dated as of June 9, 2006, between the entities set forth therein collectively as borrower and German American Capital Corporation as Lender*   |
| 10.25          | Lender Joinder Agreement in favor of U.S. Bank, N.A., as Trustee, and Wells Fargo Bank, as Trustee; by BlueLinx Holdings Inc, dated March 24, 2016*  |
| 10.26          | Pledge Agreement in favor of U.S. Bank, N.A., as Trustee, and Wells Fargo Bank, N.A., as Trustee; by BlueLinx Holdings Inc, dated March 24, 2016*  |
| 10.27†         | Amended and Restated Loan and Security Agreement, dated August 4, 2006, by and between BlueLinx Corporation, Wachovia and the other signatories listed therein (incorporated by reference to Form 10-Q filed with the Securities and Exchange Commission on November 6, 2009)  |
| 10.28          | Second Amendment to Amended and Restated Loan and Security Agreement, dated August 4, 2006, by and between BlueLinx Corporation, Wells Fargo, as successor in interest to Wachovia, and the other signatories listed therein, dated July 7, 2010 (incorporated by reference to Form 8-K filed with the Securities and Exchange Commission on July 7, 2010)                                 |
| 10.29          | Third Amendment to Amended and Restated Loan and Security Agreement, dated August 4, 2006, by and between BlueLinx Corporation, Wells Fargo, as successor in interest to Wachovia, and the other signatories listed therein, dated May 10, 2011(incorporated by reference to Form 8-K filed with the Securities and Exchange Commission on May 12, 2011)                                   |
| 10.30          | Fourth Amendment to Amended and Restated Loan and Security Agreement, dated August 4, 2006, by and between BlueLinx Corporation, Wells Fargo, as successor in interest to Wachovia, and the other signatories listed therein, dated August 11, 2011 (incorporated by reference to Form 8-K filed with the Securities and Exchange Commission on August 16, 2011)                           |
| 10.31          | Fifth Amendment to Loan and Security Agreement, dated July 14, 2011, by and between BlueLinx Corporation and certain of its subsidiaries and U.S. Bank National Association in its capacity as trustee for the registered holders of Wachovia Bank Commercial Mortgage Trust, Commercial Mortgage Pass Through Certificates, Series 2006-C 27, as successor in interest to German American |

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Capital Corporation (incorporated by reference to Form 8-K filed with the Securities and Exchange Commission on July 14, 2011)

10.32

Sixth Amendment to Amended and Restated Loan and Security Agreement by and among Wells Fargo Bank, National Association, a national banking association, in its capacity as administrative and collateral agent for the Lenders (incorporated by reference to Form 8-K filed with the Securities and Exchange Commission on June 28, 2013)

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| Exhibit Number | Item  |
|----------------|---|
| 10.33          | Seventh Amendment to Amended and Restated Loan and Security Agreement, dated March 14, 2014, by and among Wells Fargo Bank, National Associations, the Lenders named therein, BlueLinx Corporation, BlueLinx Florida LP, BlueLinx Florida Holding No. 1 Inc. and BlueLinx Florida Holding No. 2 Inc. (incorporated by reference to Exhibit 10.1 to the Company's Form 8-K filed March 17, 2014) |
| 10.34          | The Ninth Amendment, dated August 14, 2014, to the Amended Loan and Security Agreement, dated August 4, 2006, as amended by and between BlueLinx Corporation, Wells Fargo, and the other signatories listed therein (incorporated by reference to Exhibit 10.1 to the Company's Form 8-K filed on August 14, 2014)  |
| 10.35          | The Tenth Amendment, dated February 18, 2015, to the Amended Loan and Security Agreement, dated August 4, 2006, as amended by and between BlueLinx Corporation, Wells Fargo, and the other signatories listed therein (incorporated by reference to Exhibit 10.1 to the Company's Form 8-K filed on February 19, 2015)  |
| 10.36          | The Eleventh Amendment, dated March 10, 2016, to the Amended Loan and Security Agreement, dated August 4, 2006, as amended by and between BlueLinx Corporation, Wells Fargo, and the other signatories listed therein*  |
| 10.37          | The Twelfth Amendment, dated March 17, 2016, to the Amended Loan and Security Agreement, dated August 4, 2006, as amended by and between BlueLinx Corporation, Wells Fargo, and the other signatories listed therein*   |
| 10.38          | Pledge Agreement made by BlueLinx Holdings Inc. in favor of Wells Fargo Bank, N.A, in its capacity as Agent, dated March 24, 2016*  |
| 10.39          | Limited Recourse Guarantee made by BlueLinx Holdings Inc. in favor of Wells Fargo Bank, N.A., in its capacity as Agent, dated March 24, 2016*   |
| 10.40          | Fifth Amendment to Restated Loan and Security Agreement and Lender Joinder, dated March 29, 2013 (incorporated by reference to Form 8-K filed with the Securities and Exchange Commission on March 29, 2013)  |
| 10.41          | Lender Joinder Agreement by and between PNC Bank, National Association and BlueLinx Corporation, dated June 28, 2013 (incorporated by reference to Form 8-K filed with the Securities and Exchange Commission on June 28, 2013)   |
| 10.42          | Employment Agreement between BlueLinx Corporation and Mitchell Lewis, dated January 15, 2014 (incorporated by reference to Form 8-K filed with the Securities and Exchange Commission on January 17, 2014) ±  |
| 10.43          | Employment Agreement between BlueLinx Corporation and Susan C. O'Farrell, dated May 5, 2014 (incorporated by reference to Form 10-Q filed with the Securities and Exchange Commission on May  |

8, 2014) ±

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| Exhibit Number | Item  |
|----------------|---|
| 10.44          | Separation Agreement between Sara E. Epstein and BlueLinx Corporation, dated May 21, 2015 (incorporated by reference to Form 8-K filed with the Securities and Exchange Commission on May 27, 2015) ±   |
| 10.45          | Separation Agreement between Robert P. McKagen and BlueLinx Corporation, dated June 16, 2015 (incorporated by reference to Form 8-K filed with the Securities and Exchange Commission on June 18, 2015) ±   |
| 16.1           | Appointment of BDO USA, LLP as independent auditors, dated March 30, 2015 (incorporated by reference to Exhibit 16.1 to the Company's Form 8-K filed on April 3, 2015)  |
| 21.1           | List of subsidiaries of the Company *   |
| 23.1           | Consent of BDO USA, LLP*  |
| 23.2           | Consent of Ernst & Young LLP*   |
| 31.1           | Certification of Mitchell B. Lewis, Chief Executive Officer, pursuant to Section 302 of the Sarbanes-Oxley Act of 2002*   |
| 31.2           | Certification of Susan C. O'Farrell, Chief Financial Officer and Treasurer, pursuant to Section 302 of the Sarbanes-Oxley Act of 2002*  |
| 32.1           | Certification of Mitchell B. Lewis, Chief Executive Officer, pursuant to Section 906 of the Sarbanes-Oxley Act of 2002**  |
| 32.2           | Certification of Susan C. O'Farrell, Chief Financial Officer and Treasurer, pursuant to Section 906 of the Sarbanes-Oxley Act of 2002**   |
| 99.1           | Press release, dated March 28, 2016, reporting financial results for the fiscal fourth quarter and fiscal year ended January 2, 2016**  |
| 101            | The following financial information from the Registrant's Annual Report on Form 10-K for the fiscal year ended January 2, 2016, formatted in Extensible Business Reporting Language ("XBRL"): (i) Consolidated Statements of Operations and Comprehensive Loss, (ii) Consolidated Balance Sheets, (iii) Consolidated Statements of Stockholders' Deficit, (iv) Consolidated Statements of Cash Flows and (v) Notes to Consolidated Financial Statements.* |



† Portions of this document were omitted and filed separately with the SEC pursuant to a request for confidential treatment in accordance with Rule 24b-2 of the Exchange Act.

\* Filed herewith.

\*\* Exhibit is being furnished and shall not be deemed to be “filed” for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subjected to liability under that Section. This exhibit shall not be incorporated by reference into any registration statement or other document pursuant to the Securities Act of 1933, as amended, except as shall be expressly set forth by specific reference.

± Management contract or compensatory plan or arrangement.

(A) Previously filed as Appendix B to the proxy statement for the 2012 Annual Meeting of Stockholders filed on Schedule 14A with the Securities and Exchange Commission on April 16, 2012.

(B) Previously filed as an exhibit to Amendment No. 3 to the Company’s Registration Statement on Form S-1 (Reg. No. 333-118750) filed with the Securities and Exchange Commission on November 26, 2004.

(C) Previously filed as an exhibit to Amendment No. 1 to the Company’s Registration Statement on Form S-1 (Reg. No. 333-118750) filed with the Securities and Exchange Commission on October 1, 2004.

Signatures

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

BlueLinx Holdings Inc.  
(Registrant)

By: /s/ Mitchell B. Lewis  
Mitchell B. Lewis  
President and Chief Executive Officer

Date: March 28, 2016

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

| Signature<br>Name                              | Capacity   | Date           |
|--|--|----------------|
| /s/ Mitchell B. Lewis<br>Mitchell B. Lewis     | President, Chief Executive Officer, and<br>Director  | March 28, 2016 |
| /s/ Susan C. O'Farrell<br>Susan C. O'Farrell   | Senior Vice President, Chief Financial<br>Officer, Treasurer (Principal Accounting<br>Officer) | March 28, 2016 |
| /s/ Roy W. Haley<br>Roy W. Haley               | Chairman   | March 28, 2016 |
| /s/ Kim S. Fennebresque<br>Kim S. Fennebresque | Director   | March 28, 2016 |
| /s/ Richard S. Grant<br>Richard S. Grant       | Director   | March 28, 2016 |
| /s/ Steven F. Mayer<br>Steven F. Mayer         | Director   | March 28, 2016 |
| /s/ Gregory S. Nixon<br>Gregory S. Nixon       | Director   | March 28, 2016 |
| /s/ Alan H. Schumacher<br>Alan H. Schumacher   | Director   | March 28, 2016 |
| /s/ M. Richard Warner<br>M. Richard Warner     | Director   | March 28, 2016 |

