

EDIETS COM INC  
Form 10-Q  
May 16, 2011  
Table of Contents

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 10-Q**

x **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended March 31, 2011.

or

.. **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from            to

Commission File Number: 000-30559

**eDiets.com, Inc.**

(Exact name of registrant as specified in its charter)

Edgar Filing: EDIETS COM INC - Form 10-Q

**Delaware**  
(State or other jurisdiction of  
incorporation or organization)  
**1000 Corporate Drive, Suite 600**  
**Fort Lauderdale, Florida**  
(Address of principal executive offices)

**56-0952883**  
(I.R.S. Employer  
Identification No.)  
**33334**  
(Zip Code)  
**(954) 360-9022**  
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Exchange Act of 1934 during the past 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller-reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer   
Non-accelerated filer  (do not check if a smaller reporting company) Smaller reporting company   
Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

APPLICABLE ONLY TO CORPORATE ISSUERS

Indicate the number of shares outstanding of each of the registrant's classes of common stock, as of May 6, 2011:

Common Stock, \$.001 par value per share 61,310,542 shares

**Table of Contents**

**eDiets.com, Inc,**

**Index to Form 10-Q**

	PAGE
<b><u>PART I FINANCIAL INFORMATION</u></b>	
Item 1. <b><u>Financial Statements (Unaudited)</u></b>	
<u>Condensed Consolidated Balance Sheets as of March 31, 2011 and December 31, 2010</u>	3
<u>Condensed Consolidated Statements of Operations Three months ended March 31, 2011 and 2010</u>	4
<u>Condensed Consolidated Statements of Cash Flows Three months ended March 31, 2011 and 2010</u>	5
<u>Notes to Condensed Consolidated Financial Statements</u>	6
Item 2. <b><u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u></b>	16
Item 3. <b><u>Quantitative and Qualitative Disclosures About Market Risk</u></b>	25
Item 4. <b><u>Controls and Procedures</u></b>	25
<b><u>PART II OTHER INFORMATION</u></b>	
Item 1. <b><u>Legal Proceedings</u></b>	25
Item 6. <b><u>Exhibits</u></b>	25
<b><u>SIGNATURE</u></b>	26

**Table of Contents****PART I. FINANCIAL INFORMATION****ITEM 1. FINANCIAL STATEMENTS****EDIETS.COM, INC.****CONDENSED CONSOLIDATED BALANCE SHEETS**

(In thousands)

(unaudited)

	March 31, 2011	December 31, 2010
<b>ASSETS</b>		
<b>CURRENT ASSETS:</b>		
Cash and cash equivalents	\$ 1,850	\$ 468
Accounts receivable, net	338	490
Prepaid meal delivery and inventory	28	35
Prepaid expenses and other current assets	483	604
<b>Total current assets</b>	<b>2,699</b>	<b>1,597</b>
Restricted cash	884	804
Property and office equipment, net	890	1,151
Intangible assets, net	6	6
Other assets	35	38
<b>Total assets</b>	<b>\$ 4,514</b>	<b>\$ 3,596</b>
<b>LIABILITIES AND STOCKHOLDERS DEFICIT</b>		
<b>CURRENT LIABILITIES:</b>		
Accounts payable	\$ 1,724	\$ 2,043
Accrued liabilities	1,206	1,051
Current portion of capital lease obligations	21	21
Deferred revenue	1,072	1,144
Related party debt - current	1,000	1,000
<b>Total current liabilities</b>	<b>5,023</b>	<b>5,259</b>
Capital lease obligations, net of current portion	17	23
Deferred revenue	151	284
<b>Commitments and contingencies</b>		
<b>STOCKHOLDERS DEFICIT:</b>		
Common stock	61	57
Additional paid-in capital	103,047	101,325
Accumulated deficit	(103,769)	(103,386)
Accumulated other comprehensive income (loss)	(16)	34
<b>Total stockholders deficit</b>	<b>(677)</b>	<b>(1,970)</b>

Edgar Filing: EDIETS COM INC - Form 10-Q

Total liabilities and stockholders' deficit	\$ 4,514	\$ 3,596
---------------------------------------------	----------	----------

*The accompanying notes are an integral part of these condensed consolidated financial statements.*

**Table of Contents****EDIETS.COM, INC.****CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**

(In thousands, except per share data)

(Unaudited)

	<b>Three months ended March 31,</b>	
	<b>2011</b>	<b>2010</b>
<b>REVENUE</b>		
Digital plans	\$ 771	\$ 1,040
Meal delivery	5,546	2,997
Business-to-business	394	716
Other	219	265
<b>TOTAL REVENUE</b>	<b>6,930</b>	<b>5,018</b>
<b>COSTS AND EXPENSES:</b>		
Cost of revenue		
Digital plans	87	165
Meal delivery	3,151	2,012
Business-to-business	33	32
Other	50	43
Total cost of revenue	3,321	2,252
Technology and development	317	852
Sales, marketing and support	2,760	2,977
General and administrative	898	1,142
Amortization of intangible assets	4	12
<b>Total costs and expenses</b>	<b>7,300</b>	<b>7,235</b>
Loss from operations	(370)	(2,217)
Interest income		1
Interest expense	(13)	(1,543)
Loss before income tax benefit (provision)	(383)	(3,759)
Income tax benefit (provision)		
<b>Net loss</b>	<b>\$ (383)</b>	<b>\$ (3,759)</b>
<b>Loss per common share:</b>		
Basic and diluted	\$ (0.01)	\$ (0.13)
<b>Weighted average common and common equivalent shares outstanding:</b>		
Basic and diluted	59,625	29,049

*The accompanying notes are an integral part of these condensed consolidated financial statements.*



**Table of Contents****EDIETS.COM, INC.****CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**

(In thousands)

(Unaudited)

	<b>Three Months Ended March 31,</b>	
	<b>2011</b>	<b>2010</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>		
Net loss	\$ (383)	\$ (3,759)
Adjustments to reconcile net loss to net cash used in operating activities:		
Depreciation	265	361
Amortization of intangibles	4	12
Amortization of discount and expenses, senior secured notes related party		724
Accrued interest and paid-in-kind interest, senior secured notes related party		1,306
Provision for bad debt	(1)	10
Stock-based compensation	282	178
Non-cash severance charges	55	
Changes in operating assets and liabilities:		
Accounts receivable	152	(144)
Inventory, prepaid expenses and other assets	129	175
Accounts payable and accrued liabilities	(163)	(80)
Deferred revenue	(206)	39
Net cash provided by (used in) operating activities	134	(1,178)
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>		
Increase in restricted cash	(80)	
Purchases of property and office equipment	(5)	(20)
Net cash used in investing activities	(85)	(20)
<b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>		
Proceeds from issuance of common stock under private placement	1,572	
Common stock issuance costs	(184)	
Proceeds from notes payable related party		500
Repayment of capital lease obligations	(5)	(7)
Net cash provided by financing activities	1,383	493
Effect of exchange rate changes on cash and cash equivalents	(50)	91
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	1,382	(614)
Cash and cash equivalents, beginning of period	468	1,475
Cash and cash equivalents, end of period	\$ 1,850	\$ 861
<b>SUPPLEMENTAL CASH FLOW INFORMATION</b>		
Cash paid for interest	\$	\$ 2

*The accompanying notes are an integral part of these condensed consolidated financial statements.*





**Table of Contents**

**EDIETS.COM, INC**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**March 31, 2011**

(Unaudited)

**1. ORGANIZATION**

eDiets.com, Inc. (the Company) was incorporated in the State of Delaware on March 18, 1996 for the purpose of developing and marketing Internet-based diet and fitness programs. The Company markets its products both to consumers and to businesses primarily in North America.

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**Basis of Presentation**

The accompanying unaudited condensed consolidated financial statements included herein have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission. Certain information and note disclosures normally included in annual financial statements prepared in accordance with accounting principles generally accepted in the United States have been condensed or omitted pursuant to those rules and regulations. The Company believes that the disclosures made are adequate to make the information presented not misleading. All the adjustments which, in the opinion of management, are considered necessary for a fair presentation of the results of operations for the periods shown are of a normal recurring nature and have been reflected in the unaudited condensed consolidated financial statements. Results of operations for the three months ended March 31, 2011 are not necessarily indicative of the results that may be expected for the year ending December 31, 2011. The information included in these unaudited condensed consolidated financial statements should be read in conjunction with Management's Discussion and Analysis of Financial Condition and Results of Operations contained in this report and the consolidated financial statements and accompanying notes included in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2010.

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the amounts reported in the condensed consolidated financial statements and accompanying notes. While the Company believes that such estimates are fair when considered in conjunction with the condensed consolidated financial position and results of operations taken as a whole, the actual amount of such estimates, when known, may vary from these estimates.

**Going Concern**

The Company's condensed consolidated financial statements have been prepared assuming the Company will continue as a going concern. For the three months ended March 31, 2011, the Company had a net loss of approximately \$0.4 million, and for the three months ended March 31, 2011, the Company generated approximately \$0.1 million of cash from its operating activities. As of March 31, 2011, the Company has an accumulated deficit of approximately \$103.8 million and total stockholders' deficit of approximately \$0.7 million. As of March 31, 2011, the Company's unrestricted cash balance was approximately \$1.9 million.

In light of the Company's results of operations, management has and intends to continue to evaluate various possibilities, including raising additional capital through the issuance of common or preferred stock, securities convertible into common stock, or secured or unsecured debt, selling one or more lines of business, or all or a portion of the Company's assets, entering into a business combination, reducing or eliminating operations, liquidating assets, or seeking relief through a filing under the U.S. Bankruptcy Code. These possibilities, to the extent available, may be on terms that result in significant dilution to the Company's existing stockholders.

The Company's condensed consolidated financial statements do not include any adjustments relating to the recoverability of assets and classification of assets and liabilities that might be necessary should the Company be unable to continue as a going concern.

**Table of Contents**

**EDIETS.COM, INC**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)**

**Significant Accounting Policies**

Digital plan revenue is generated by the Company offering membership subscriptions to the proprietary content contained in its Websites. Subscriptions to the Company's digital plans are paid in advance, mainly via credit/debit cards and cash receipts are deferred and recognized as revenue on a straight-line basis over the period of the digital plan subscription. Beginning in January 2008, the Company began to offer a guarantee to all customers, under which if a customer did not meet their weight loss goal upon completion of six consecutive months of digital subscription and met the guarantee requirements they would receive the next six months of digital subscription for free. Consequently, the Company recognizes digital subscription revenue over the potential term of twelve months of digital subscription or until the subscriber no longer meets the guarantee requirements, whichever comes first.

In accordance with Accounting Standards Codification (ASC) 605-45 (formerly Emerging Issues Task Force (EITF) 99-19), *Revenue Recognition - Principal Agent Considerations*, the Company recognizes gross digital subscription revenues associated with licensed diet and fitness plans based on the relevant facts of the related license agreements, while the license fee incurred to the licensor is included in cost of revenues.

Meal delivery revenue is recognized when the earnings process is complete, which is upon transfer of title of the product. This transfer occurs upon shipment from the Company's fulfillment center to the end-customer. Meal delivery revenue includes amounts billed for shipping. In accordance with ASC 605-45, the Company recognizes gross meal delivery revenues based on the relevant fact that the Company is the primary obligor and has assumed asset risk when the customers place orders. Beginning in January 2008, the Company began offering two promotions: a) buy seven weeks of meal delivery and get the 8<sup>th</sup> week for free and b) buy a meal delivery program and get a free non-cash gift. For the first promotion and in accordance with ASC 605-50 (formerly EITF 01-09), *Revenue Recognition - Customer Payments and Incentives*, the Company recognizes the cost of the free offer as cost of revenue proportionally over the term of the meal delivery subscription or until the customer cancels and no longer is entitled to the free offer. For the second promotion and in accordance with ASC 605-50 the Company recognizes meal delivery revenue when the meals are shipped and the cost of the free non-cash gift as cost of sales when the non-cash gift is shipped.

Business-to-business revenue relates to the Company's Nutrio subsidiary, also known as eDiets Corporate Services. eDiets Corporate Services generates three types of business-to-business revenue. Licensing and development revenues are accounted for in accordance with (ASU) 2009-13, *Multiple-Deliverable Revenue Arrangements*, (amendments to FASB ASC 605, *Revenue Recognition*) Development revenue relates to the planning, design and development of websites for customers. Both licensing and development revenues are recognized on a straight line basis over the license period once the website is launched. Consulting revenue relates to consulting services provided to customers and revenue is recognized when services and/or deliverables are completed and collection is probable.

Advertising revenue is recognized in the period the advertisement is displayed, provided that no significant Company obligation remains and collection is probable. Company obligations typically include guarantees of a minimum number of impressions or times that visitors to the Company's website view an advertisement. Amounts received or billed for which impressions have not yet been delivered are reflected as deferred revenue. Opt-in email revenue is derived from the sale of email addresses of visitors to the Company's websites who have authorized the Company to allow third party solicitations. Revenues from the sale of email addresses are recognized when no significant Company obligation remains and collection is probable.

Ecommerce revenue is currently derived from the sale of the Company's various health and fitness store products, including vitamin supplements, to consumers. The Company offers an unconditional 30-day guarantee on all of its products. In accordance with ASC 605-15-25-1 (formerly Statement of Financial Accounting Standards (SFAS) 48), *Revenue Recognition - Products*, the Company recognizes revenue on those products only when the guarantee period lapses.

**Table of Contents**

**EDIETS.COM, INC**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)**

Royalty revenue is derived from the exclusive technology licensing agreement related to the Company's operations in the United Kingdom and Ireland and is being recognized on a straight-line basis. On July 31, 2009 the Company terminated the 15-year exclusive licensing agreement with Tesco Ireland Limited ( Tesco ) which provided Tesco with exclusive rights to use the Company's personalized diet technology in the United Kingdom and Ireland, with an effective date of July 1, 2009. The termination agreement provides Tesco with certain continuing rights in the Company technology used by or incorporated into Tesco's diet website prior to termination, including a three-year non-exclusive right to use such technology and, thereafter, an assignment of certain intellectual property rights relating to such technology.

The Company adopted ASC 820 (formerly SFAS 157), *Fair Value Measurements and Disclosures*, as of January 1, 2008. ASC 820 defines fair value as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. ASC 820 also establishes a fair value hierarchy which requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. The standard describes three levels of inputs that may be used to measure fair value:

*Level 1* Quoted prices in active markets for identical assets or liabilities.

*Level 2* Observable inputs other than Level 1 prices such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.

*Level 3* Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities.

The Company's debt consists of \$1.0 million in related party notes. During November 2010, the Company issued the Director Notes, consisting of (i) a promissory note to Kevin A. Richardson II, one of the Company's directors and an officer of Prides, (ii) a promissory note to Lee S. Isgur, one of the Company's directors and (iii) a promissory note to Kevin N. McGrath, one of the Company's directors and the Company's President and Chief Executive Officer. Interest accrues on the Director Notes at a rate of five percent (5%) per annum. These Director Notes are not traded in an active market. As a result of the volatility of substantially all domestic credit markets that currently exist and the difficulty of the Company obtaining similar financing from an unrelated party, the Company is unable, as of March 31, 2011, to determine the fair value of such debt.

The Company establishes a reserve for refunds for digital plan and meal delivery sales. Since all digital plan subscriber payments are deferred upon receipt, at the end of each month a portion of the deferred revenue is reclassified as a reserve for refunds. Based on historical experience, a range of between approximately 1%-3% of digital plan subscriber sales will result in a refund issued in the subsequent month after sale. All other refunds issued relate to current month digital plan subscriber sales. Because the revenue has not been recognized, refunds do not result in a reversal of digital plan subscription revenue. Instead, refunds result in a decrease to the amounts maintained in deferred revenue. Meal delivery refunds mainly result from late shipments or packaging issues. Based on historical experience, a range of between approximately 1%-3% of prior month's meal delivery sales will result in a refund, accordingly the Company estimates a reserve based on that assumption for future refunds. The Company does not believe there is a reasonable likelihood that there will be a material change in the future estimates or assumptions used to calculate the reserve for refunds. However, if actual results are not consistent with the estimates or assumptions stated above, the Company may be exposed to income or losses that could be material to the condensed consolidated financial statements.

**Recent Accounting Pronouncements**

In October 2009, the Financial Accounting Standards Board ( FASB ) issued Accounting Standards Update ( ASU ) 2009-13, *Multiple-Deliverable Revenue Arrangements*, (amendments to FASB ASC 605, *Revenue Recognition*). ASU 2009-13 requires entities to allocate revenue in an arrangement using estimated selling prices of the delivered goods and services based on a selling price hierarchy. The amendments eliminate the residual method of revenue allocation and require revenue to be allocated using the relative selling price method. ASU 2009-13 is

**Table of Contents****EDIETS.COM, INC****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)**

required to be applied on a prospective basis for revenue arrangements entered into or materially modified in fiscal years beginning on or after June 15, 2010, with early adoption permitted. The adoption of ASU 2009-13 did not have a material impact on the Company's consolidated financial position or results of operations.

**3. REVENUE RECOGNITION**

Revenue by type is as follows (in thousands):

	<b>Three Months Ended</b>	
	<b>March 31,</b>	
	<b>2011</b>	<b>2010</b>
Digital plans	\$ 771	\$ 1,040
Meal delivery	5,546	2,997
Business-to-business	394	716
Advertising and Ecommerce	72	85
Royalties	147	180
	<b>\$ 6,930</b>	<b>\$ 5,018</b>

**4. DEFERRED REVENUE**

Deferred revenue consists of the following at March 31, 2011 and December 31, 2010 (in thousands):

	<b>March 31,</b>	<b>December 31,</b>
	<b>2011</b>	<b>2010</b>
Deferred revenue		
Unearned digital plans revenue	\$ 377	\$ 425
Unearned development revenue	82	120
Unearned licensing and maintenance fee revenue	8	31
Deferred royalty	756	852
Total deferred revenue	1,223	1,428
Less: current portion of deferred revenue	(1,072)	(1,144)
Non-current portion of deferred revenue	\$ 151	\$ 284

**5. EQUITY TRANSACTIONS**

During February 2011, the Company executed Subscription Agreements with investors pursuant to which 3,811,818 shares of our common stock were issued under a private placement at a price of \$0.4125 per share, which provided approximately \$1.6 million of capital. The investors included Kevin A. Richardson, II and Lee S. Isgur, two of the Company's directors, who entered into Subscription Agreements for approximately \$0.8 million and \$0.1 million, respectively, of the total \$1.6 million of proceeds received. The Subscription Agreements require the Company to obtain the investors' prior consent, which is not to be unreasonably withheld, in order to offer, issue or sell any Company common stock or securities convertible into common stock in a private placement prior to February 7, 2012 for a price or exercise price that is less than \$0.4125

## Edgar Filing: EDIETS COM INC - Form 10-Q

per share. In addition, if the Company proposes to offer, issue or sell any Company common stock or securities convertible into common stock in a private placement prior to August 7, 2012, the Subscription Agreements require the Company to provide the investors with the opportunity to purchase an equal number of Company common stock or securities convertible into common stock on the same terms and conditions.

**Table of Contents****EDIETS.COM, INC****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)**

In addition, the Company also issued warrants entitling the investors in the private placement to acquire a total of 1,905,909 shares of common stock at an exercise price of \$0.3535 per share. Each warrant has a three-year expiration date and is exercisable beginning immediately. The exercise price of each warrant is subject to adjustment under certain circumstances; however, no adjustment to the exercise price will operate to reduce the exercise price to a price less than \$0.34 per share.

The shares of common stock sold in the private placement have not been registered under the Securities Act of 1933, as amended, or any state securities laws and may not be offered or sold in the United States absent registration or applicable exemption from the registration requirements of such Act and applicable state securities laws. On April 5, 2011, the Company filed a registration statement to register for resale the shares of common stock issued in the private placement, together with the shares underlying the warrants issued in the private placement, pursuant to a registration rights agreement with the investors. This registration statement has not yet been declared effective by the Securities and Exchange Commission.

Warrants outstanding as of March 31, 2011 are as follows:

	<b>Warrants to Purchase Shares of Common Stock</b>	<b>Exercise Price</b>
2009 private placement warrants	1,689,370	\$ 1.20
2011 private placement warrants	1,905,909	\$ 0.3535
<b>Total warrants outstanding</b>	<b>3,595,279</b>	

**6. STOCK-BASED COMPENSATION**

The Company grants stock options, restricted stock units and restricted stock awards to its employees, officers, directors and consultants. In November 2004, the Company adopted the eDiets.com, Inc. 2004 Equity Incentive Plan (the "Incentive Plan") (as amended effective May 6, 2008 and as amended and restated effective May 4, 2010). The Incentive Plan provides for the grant of incentive stock options or "ISOs", non-qualified stock options or "NSOs", stock appreciation rights or "SARs", restricted stock, restricted stock units ("RSUs"), performance awards, deferred stock and unrestricted stock. The Incentive Plan is administered by the Compensation Committee of the Board of Directors (the "Committee"). A maximum of 6,000,000 shares of common stock may be delivered in satisfaction of awards made under the Incentive Plan. The maximum number of shares of common stock that may be delivered in satisfaction of awards made under the Incentive Plan was increased to 10,000,000 shares on May 3, 2011. The maximum number of shares of common stock that may be issued in any calendar year pursuant to the exercise of ISOs and NSOs is 3,000,000 each. The maximum number of shares as to which options may be granted under the Incentive Plan in any calendar year is 2,000,000 shares. The maximum number of shares subject to SARs under the Incentive Plan in any calendar year is 2,000,000 shares. The maximum number of shares subject to performance awards granted under the Incentive Plan in any calendar year is 800,000 shares. The term of any ISO granted under the Incentive Plan may not exceed ten years, or five years if granted to a person that owns common stock representing more than 10% of the voting power of all class of stock of the Company. Options granted under the Incentive Plan generally vest ratably over a three-year period. SARs may be granted either in tandem with or independent of stock options. The Incentive Plan also provides for awards of fully vested unrestricted stock, but no more than 360,000 shares in the aggregate may be granted at less than fair market value unless granted in lieu of cash compensation equal to such fair market value. The Incentive Plan also provides for deferred grants entitling the recipient to receive common stock upon satisfaction of conditions determined by the Committee in its discretion. The Incentive Plan provides for performance award grants which may be linked to the market value, book value, net profits or other measure of the value of common stock or other specific performance criteria determined appropriate by the Committee, or may be based upon the appreciation in the market value, book value, net profits or other measure of the value of a specified number of shares of common stock over a fixed period or periods determined by the Committee.





**Table of Contents****EDIETS.COM, INC****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)**

As of March 31, 2011 and December 31, 2010, there were 23,000 RSUs outstanding, respectively, which excludes certain RSUs subject to performance-based vesting conditions as disclosed below, and 5,875,115 and 4,292,415 options outstanding, respectively, under the Incentive Plan.

In November 1999, the Company adopted the eDiets.com, Inc. Stock Option Plan (the Plan) (as amended and restated effective April 1, 2002 and as amended effective September 30, 2009). The Plan terminated in November 2009 pursuant to the Plan provisions and therefore, the Company will not grant any additional shares or options under the Plan. The Plan, as amended, provides for the grant of ISOs and NSOs to purchase up to 5,000,000 shares of the Company's common stock to employees, directors and consultants to the Company. Options granted to employees under the Plan generally vest ratably over a two- or three-year period and expire five or ten years from the date of grant. Such options generally have an exercise price equal to the fair market value of the underlying common stock at the grant date and are fully exercisable on the date of grant for a period of up to five to ten years. In October 2009, the Company's Board of Directors approved an amendment (effective September 30, 2009) allowing for the transferability of stock options under limited circumstances. As of March 31, 2011 and December 31, 2010, 574,593 and 687,344 options, respectively, were outstanding under the Plan.

The Company accounts for its stock-based compensation plans in accordance with ASC 718-10 (formerly SFAS 123R), *Compensation - Stock Compensation*. Under the provisions of ASC 718-10, the Company estimates the fair value of each stock option on the date of grant using a Black-Scholes-Merton (BSM) option-pricing formula, applying the following assumptions, and amortizes that value to expense over the option's vesting period using the straight-line attribution method.

	Three Months Ended	
	March 31,	
	2011	2010
Expected term (in years)	3.8	3.7
Risk-free interest rate	1.4%	1.9 %
Expected volatility	.723	.703
Expected dividend yield	%	%

*Expected Term:* The expected term represents the period over which the share-based awards are expected to be outstanding for employees, officers and directors. The Company uses the historical exercise experience in determining the expected term. For consultants, the expected term is equal to the remaining contractual term of the share-based awards.

*Risk-Free Interest Rate:* The Company bases the risk-free interest rate used in its assumptions on the implied yield currently available on U.S. Treasury zero-coupon issues with a remaining term equivalent to the stock option award's expected term.

*Expected Volatility:* The volatility factor used in the Company's assumptions is based on the historical price of its stock from 2001 to the current period because the Company believes that this extended period reflects the true Company history.

*Expected Dividend Yield:* The Company does not intend to pay dividends on its common stock for the foreseeable future. Accordingly, the Company uses a dividend yield of zero in its assumptions.

As required by ASC 718-10, the Company estimates forfeitures of employee stock options, RSUs and restricted stock awards and recognizes compensation cost only for those awards expected to vest. Forfeiture rates are determined for three groups (employees, officers and directors) based on historical experience. Estimated forfeitures are adjusted to the actual forfeiture experience as needed.

During the quarters ended March 31, 2011 and 2010, the Company recognized stock-based compensation expense under ASC 718-10 (related to stock options, RSUs and restricted stock awards) of \$0.3 million and \$0.2 million, respectively.



**Table of Contents****EDIETS.COM, INC****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)**

The breakdown of stock-based compensation expense per line item on the accompanying condensed consolidated statements of operations for the three months ended March 31, 2011 and 2010 is as follows (in thousands):

	<b>Three Months Ended</b>	
	<b>March 31,</b>	
	<b>2011</b>	<b>2010</b>
Cost of revenue	\$ 7	\$ 1
Technology and development	46	9
Sales, marketing and support	94	10
General and administrative	135	158
	<b>\$ 282</b>	<b>\$ 178</b>

A summary of option activity under the Company's stock plans for the three months ended March 31, 2011 is as follows (shares in thousands):

	<b>Number of</b>	<b>Weighted</b>	<b>Weighted</b>	<b>Aggregate</b>
	<b>Options</b>	<b>Average</b>	<b>Average</b>	<b>Intrinsic</b>
		<b>Exercise</b>	<b>Remaining</b>	<b>Value</b>
		<b>Price</b>	<b>Contractual</b>	<b>(\$000)</b>
			<b>Term</b>	
			<b>(yrs)</b>	
Outstanding at December 31, 2010	4,980	\$ 2.34	6.29	\$
Granted	1,950	0.56		
Exercised				
Forfeited	(426)	1.19		
Expired	(54)	5.95		
Outstanding at March 31, 2011	6,450	\$ 1.84	6.97	\$ 0.2
Vested or expected to vest at March 31, 2011	5,968	\$ 1.91	6.81	\$ 0.2
Exercisable at March 31, 2011	2,803	\$ 2.99	4.11	\$

The weighted-average fair value of stock options granted during the quarters ended March 31, 2011 and 2010 was \$0.26 and \$0.70, respectively.

There were no stock option exercises during 2011 and 2010. As of March 31, 2011, there was \$1.1 million of total unrecognized compensation cost related to the stock options granted under the Company's stock plans. That cost is expected to be recognized over a weighted-average period of 1.7 years.

A summary of the RSUs outstanding under the Company's Incentive Plan for the three months ended March 31, 2011 is presented below (shares in thousands):

Edgar Filing: EDIETS COM INC - Form 10-Q

	<b>Number of Shares</b>	<b>Weighted Average Fair Value at Grant Date</b>
Non-vested at December 31, 2010	23	\$ 4.52
Granted		
Vested		
Forfeited		
Non-vested at March 31, 2011	23	\$ 4.52

**Table of Contents**

**EDIETS.COM, INC**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)**

No RSUs vested during 2011. The non-vested RSUs listed above are expected to vest upon achievement of performance goals that are not currently deemed probable by management as of March 31, 2011.

As restricted stock and RSUs are subject to graded vesting, the cost is generally recognized on an accelerated basis. As of March 31, 2011, there was no unrecognized compensation cost related to restricted stock awards granted under the Company's stock plans.

In March 2008, 69,000 RSUs were awarded to an officer, subject to performance-based vesting conditions. Performance conditions were established for one third, or 23,000 RSUs, which were not achieved, and the previously recognized compensation cost was reversed during 2009. As of March 31, 2011, performance conditions have not been established by the Board for the remaining 46,000 RSUs, and thus no compensation expense has been recorded to date related to these 46,000 RSUs. At the time that the performance conditions are established, the value of these RSUs will be determined and the resulting compensation cost recorded. All 69,000 RSUs are not vested as of March 31, 2011. The 46,000 RSUs have been excluded from the summary of RSU activity above.

In December 2008, 425,000 RSUs were awarded to an officer, subject to performance-based vesting conditions, which have not yet been established by the Board, and thus no compensation expense has been recorded to date related to these RSUs. At the time that the performance conditions are established, the value of these RSUs will be determined and the resulting compensation cost recorded. These 425,000 RSUs have been excluded from the summary of RSU activity above.

In January 2009, 5,000 RSUs were awarded to an officer, subject to performance-based vesting conditions, which have not yet been established by the Board, and thus no compensation expense has been recorded to date related to these RSUs. At the time that the performance conditions are established, the value of these RSUs will be determined and the resulting compensation cost recorded. These 5,000 RSUs have been excluded from the summary of RSU activity above.

**7. DEBT TRANSACTIONS**

On November 12, 2010, the Company issued the following promissory notes (the "Director Notes"): (i) a promissory note to Kevin A. Richardson II, one of the Company's directors and an officer of Prides, pursuant to which the Company borrowed \$600,000, (ii) a promissory note to Lee S. Isgur, one of the Company's directors, pursuant to which the Company borrowed \$200,000 and (iii) a promissory note to Kevin N. McGrath, one of the Company's directors and the Company's President and Chief Executive Officer pursuant to which the Company borrowed \$200,000. The entire outstanding principal balance of the Director Notes, together with all accrued and unpaid interest, is due and payable on December 31, 2011. Interest accrues on the Director Notes at a rate of five percent (5%) per annum. In the event the principal is not paid in full within three business days of the due date, or any other default occurs thereunder, then interest shall accrue on the outstanding principal balance of the Director Notes at a rate of ten percent (10%) per annum.

On August 31, 2007 the Company borrowed \$10.0 million from Prides Capital Partners, LLC ("Prides"), in the form of a Senior Secured Note and accompanying agreements ("First Note"). The First Note, along with accrued and paid-in-kind interest, was converted into 15,000,643 shares of the Company's common stock on June 4, 2010 ("First Note Debt Conversion"). During the year ended December 31, 2010, the Company recorded approximately \$14.8 million of additional interest expense due to the reduction in conversion price associated with the First Note Debt Conversion.

During the three months ended March 31, 2010, the Company recorded approximately \$1.0 million of interest expense prior to the First Note Debt Conversion, including amortization of the note discounts of approximately \$0.5 million, related to the First Note. These amounts are included in the Consolidated Statements of Operations under "Interest expense".

**Table of Contents****EDIETS.COM, INC****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)**

On May 30, 2008, the Company borrowed an additional \$2.6 million from Prides in the form of a Senior Secured Note and accompanying agreements ( Second Note ). The Second Note, along with accrued and paid-in-kind interest, was converted into 3,718,176 shares of the Company s common stock on June 4, 2010 ( Second Note Debt Conversion ). During the year ended December 31, 2010, the Company recorded approximately \$4.1 million of additional interest expense due to the reduction in conversion price associated with the Second Note Debt Conversion.

During the three months ended March 31, 2010, the Company recorded approximately \$0.3 million of interest expense prior to the Second Note Debt Conversion, including amortization of the note discounts and expenses of approximately \$0.2 million, related to the Second Note. These amounts are included in the Consolidated Statements of Operations under Interest expense .

In the Note and Warrant Purchase Agreement for the Second Note, Prides committed to provide the Company with an additional \$2.55 million in Senior Secured Notes ( Third Note ), with terms similar to the Second Note and as set forth in the Note and Warrant Purchase Agreement. On November 13, 2008 the Company executed the Third Note and the issuance of this Third Note does not impact the accounting or the valuation of the warrants that were issued in connection with the Second Note. The Third Note, along with accrued and paid-in-kind interest, was converted into 3,370,162 shares of the Company s common stock on June 4, 2010 ( Third Note Debt Conversion ). During the year ended December 31, 2010, the Company recorded approximately \$3.1 million of additional interest expense due to the reduction in conversion price associated with the Third Note Debt Conversion.

During the three months ended March 31, 2010, the Company recorded approximately \$0.2 million of interest expense prior to the Third Note Debt Conversion, including amortization of the note discounts and expenses of approximately \$17,000, related to the Third Note. These amounts are included in the Consolidated Statements of Operations under Interest expense .

**8. LOSS PER COMMON SHARE**

Basic loss per common share is computed using the weighted average number of common shares outstanding during the period. Diluted loss per share is computed using the weighted average number of common and dilutive potential common shares outstanding during the period. Dilutive potential common shares consist of the incremental common shares issuable upon exercise of stock options and warrants (using the treasury stock method), which were not included in diluted loss per share as they would have been anti-dilutive and were approximately 796,000 and 818,000, respectively, for the three months ended March 31, 2011 and 2010. The Company had zero dilutive potential common shares related to convertible debt, which was converted into 22,088,981 shares of the Company s common stock during June of 2010.

**9. COMPREHENSIVE LOSS**

The components of comprehensive loss are as follows (in thousands):

	<b>Three Months Ended</b>	
	<b>March 31,</b>	
	<b>2011</b>	<b>2010</b>
Net loss	\$ (383)	\$ (3,759)
Other comprehensive (loss) income:		
Foreign currency translation	(50)	91
Comprehensive loss	\$ (433)	\$ (3,668)

Accumulated other comprehensive loss as of March 31, 2011 and 2010 consists of foreign currency translation.

**10. SEGMENT INFORMATION**

## Edgar Filing: EDIETS COM INC - Form 10-Q

ASC 280 (formerly SFAS 131), *Segment Reporting*, designates the internal reporting that is used by management for making operating decisions and assessing performance as the source of the Company's reportable segments.

**Table of Contents****EDIETS.COM, INC****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)**

The Company operates in a single market consisting of the sale of services, information and products (ecommerce and meal delivery) related to nutrition, fitness and motivation. The Company has three reportable segments: the U.S. business-to-consumer segment, the U.S. business-to-business segment and the European business segment. Meal delivery and Digital plans operations are included in the U.S. business-to-consumer segment.

The Company does not engage in inter-company revenue transfers between segments. The Company's management evaluates performance based primarily on business segment. Accounting policies of the reportable segments are the same as the Company's consolidated accounting policies.

Net revenues and segment loss of the Company's three reportable segments are as follows (in thousands):

	<b>Three Months Ended March 31,</b>	
	<b>2011</b>	<b>2010</b>
<b>Net revenues:</b>		
U.S. business-to-consumer	\$ 6,389	\$ 4,122
U.S. business-to-business	394	716
<b>Total U.S.</b>	<b>6,783</b>	<b>4,838</b>
Europe	147	180
<b>Consolidated net revenues</b>	<b>\$ 6,930</b>	<b>\$ 5,018</b>
<b>Segment (loss) income:</b>		
U.S. business-to-consumer	\$ (788)	\$ (2,556)
U.S. business-to-business	250	193
<b>Total U.S.</b>	<b>(538)</b>	<b>(2,363)</b>
Europe	168	146
<b>Consolidated loss from operations</b>	<b>\$ (370)</b>	<b>\$ (2,217)</b>

**11. LEGAL PROCEEDINGS**

In the ordinary course of business, the Company and/or its subsidiaries may be parties to legal proceedings and regulatory inquiries, the outcome of which, either singly or in the aggregate, is not expected to have a material adverse effect on the Company's financial condition or results of operations.

**12. SUBSEQUENT EVENTS**

On April 15, 2011, the Company increased the size of the Board of Directors (the Board) from seven to eight members and appointed a new non-executive Board member. In connection with this appointment, the Compensation Committee of the Board approved the grant of stock options to this new Board member to purchase 400,000 shares of Company common stock at a per share exercise price of \$0.44.

Also during April 2011, the Company announced a rights offering (the Rights Offering) under which stockholders received one subscription right for each share of the Company's common stock owned on April 18, 2011, the record date for the Rights Offering. Each subscription right entitles the rights holder to purchase 0.15 newly issued shares of the Company's common stock at a subscription price of \$0.4125 per share. The



## Edgar Filing: EDIETS COM INC - Form 10-Q

Rights Offering also includes an over-subscription privilege. Subscription rights under the Rights Offering were exercisable until May 13, 2011.

---

**Table of Contents**

**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

**OUR BUSINESS**

*Products and Services*

eDiets.com, Inc. ( "eDiets", the Company or we ) leverages the power of technology to bring weight loss solutions to both consumers and businesses. We generate revenue in four ways.

We offer a nationwide weight-loss oriented meal delivery service.

We sell digital weight-loss programs.

We derive licensing revenues for the use of our intellectual property and development revenues related to the planning, design and development of private-label nutrition Websites.

We sell advertising throughout our content assets, which are our diet, fitness and healthy lifestyle-oriented Websites.

*Subscription Business (includes our digital subscription-based plans and our meal delivery plans)*

We have been offering digital subscription-based plans in the United States since 1998, when we launched our first diet plan. Our digital diet plans are personalized according to an individual's weight goals, food and cooking preferences and include the related shopping lists and recipes. eDiets offers a variety of approximately twenty different digital diet plans, some of which we have developed and some of which we have licensed from third parties under exclusive arrangements. We also offer a subscription-based nationwide weight loss oriented meal delivery service.

Subscribers to our digital diet and meal delivery plans are acquired through our own advertising or through co-marketing arrangements with third parties. In addition to a digital diet or meal delivery product, they receive access to support offerings including interactive online information, communities and education as well as telephone and online support. eDiets offers message boards on various topics of interest to our subscribers, online meetings presented by registered dietitians and the resources of approximately 30 customer service representatives and nutritionists.

Digital subscription programs ranging from four weeks to 52 weeks are billed in advance in varying increments of time. Substantially all of our digital subscribers purchase programs via credit/debit cards, with renewals billed automatically, until cancellation.

Meal delivery subscribers purchase a full week or five days of prepared breakfasts, lunches, and dinners, supplemented by snacks that are generally shipped to arrive within two or three days.

*License Business (includes business-to-business and royalty revenue)*

Our eDiets Corporate Services subsidiary is engaged in providing private label online nutrition, fitness and wellness programs to companies mainly in the health insurance, pharmaceutical and food industries.

---

## **Table of Contents**

We also recognize royalty revenue as a result of having licensed to Tesco plc ( Tesco ) the exclusive rights to use eDiets brand and diet plan technology in the UK and Ireland. Effective July 31, 2009, we terminated this exclusive licensing agreement with Tesco. The termination agreement provides Tesco with certain continuing rights in the Company technology used by or incorporated into Tesco s diet website prior to termination, including a three-year non-exclusive right to use such technology and, thereafter, an assignment of certain intellectual property rights relating to such technology.

### **Content Business (includes advertising and ecommerce revenue)**

Our advertising sales revenues are derived from our flagship Web site, www.eDiets.com. The site includes free, regularly updated content developed primarily by our in-house editorial staff. Content is grouped into channels including Diet & Nutrition, Fitness, Mind & Body, Health, Food & Recipes and Success Stories.

Additional advertising revenues are generated through placements in our free opt-in email newsletters and through placements within the subscription sales process.

## **CRITICAL ACCOUNTING POLICIES**

We have identified the policies outlined below as critical to our business operations and an understanding of our results of operations. The listing is not intended to be a comprehensive list of all of our accounting policies. In many cases, the accounting treatment of a particular transaction is specifically dictated by accounting principles generally accepted in the United States, with no need for management s judgment in their application. The impact and any associated risks related to these policies on our business operations is discussed throughout Management s Discussion and Analysis of Financial Condition and Results of Operations where such policies affect our reported and expected financial results. For a detailed discussion on the application of these and other accounting policies, see the Notes to the Consolidated Financial Statements in our 2010 Form 10-K. Note that our preparation of the financial statements requires us to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of our financial statements, and the reported amounts of revenue and expenses during the reporting period. There can be no assurance that actual results will not differ from those estimates.

### **REVENUE RECOGNITION:**

We offer memberships to the proprietary content contained in our Websites. Revenues from customer subscriptions are paid in advance mainly via credit/debit cards. Subscriptions to the digital plans are paid in advance and cash receipts are deferred and recognized as revenue on a straight-line basis over the period of the digital plan subscription. Beginning in January 2008, we began to offer a guarantee to all customers, under which if a customer did not meet their weight loss goal upon completion of consecutive six months of digital subscription and met the guarantee requirements they would receive the next six months of digital subscription for free. We recognize digital subscription revenue over the potential term of twelve months of digital subscription or until the subscriber no longer meets the guarantee requirements, whichever comes first.

In accordance with Accounting Standards Codification (ASC) 605-45 (formerly Emerging Issues Task Force (EITF) 99-19), *Revenue Recognition - Principal Agent Considerations*, we recognize gross digital subscription revenues associated with licensed diet and fitness plans based on the relevant facts of the related license agreements, while the license fee incurred to the licensor is included in cost of revenues.

Meal delivery revenue is recognized when the earnings process is complete, which is upon transfer of title of the product. This transfer occurs upon shipment from our fulfillment center to the end-customer. Meal delivery revenue includes amounts billed for shipping. In accordance with ASC 605-45, we recognize gross meal delivery revenues based on the relevant fact that we are the primary obligor and have assumed asset risk when the orders are shipped to our customers. Beginning in January 2008 we began offering two promotions: a) buy seven weeks of meal delivery and get the 8<sup>th</sup> week for free and b) buy a meal delivery program and get a free non-cash gift. For the first promotion and in accordance with ASC 605-50 (formerly EITF 01-09), *Revenue Recognition - Customer Payments and Incentives*, we recognize the cost of the free offer as cost of revenue proportionally over the term of the meal delivery subscription or until the customer cancels and no longer is entitled to the free offer. For the second promotion and in accordance with ASC 605-45, we recognize meal delivery revenue when the meals are shipped and the cost of the free non-cash gift as cost of sales when the non-cash gift is shipped.

---

**Table of Contents**

Business-to-business revenue relates to our eDiets Corporate Services subsidiary. eDiets Corporate Services generates three primary types of business-to-business revenue. Licensing and development revenues are accounted for in accordance with ( ASU ) 2009-13, *Multiple-Deliverable Revenue Arrangements*, (amendments to FASB ASC 605, *Revenue Recognition*). Development revenue relates to the planning, design and development of websites for customers. Both licensing and development revenues are recognized on a straight line basis over the license period once the website is launched. Consulting revenue relates to consulting services provided to customers and revenue is recognized when services and/or deliverables are completed and collection is probable.

Advertising revenue is recognized in the period the advertisement is displayed, provided that no significant Company obligation remains and collection is probable. Our obligations typically include guarantees of a minimum number of impressions or times that visitors to our Web site view an advertisement. Amounts received or billed for which impressions have not yet been delivered are reflected as deferred revenue. Opt-in email revenue is derived from the sale of email addresses of visitors to our Websites who have authorized us to allow third party solicitations. Revenues from the sale of email addresses are recognized when no significant Company obligation remains and collection is probable.

Ecommerce revenue is currently derived from the sale of our various health and fitness store products, including vitamin supplements, to consumers. We offer an unconditional 30-day guarantee on all of our products. In accordance with ASC 605-15-25-1 (formerly Statement of Financial Accounting Standards (SFAS) 48), *Revenue Recognition Products*, we recognize revenue on those products only when the guarantee period lapses.

Royalty revenue is derived from the exclusive technology licensing agreement related to our previous operations in the United Kingdom and Ireland and is being recognized on a straight-line basis.

Our most significant accounting estimate is our reserve for refunds for digital plan and meal delivery. Since digital plan subscriber payments are deferred upon receipt, at the end of each month we reclassify a portion of our deferred revenue to reserve for refunds. Based on historical experience, a range of between approximately 1%-3% of digital plan subscriber sales will result in a refund issued in the subsequent month after sale. All other refunds issued relate to current month digital plan subscriber sales. Because the revenue has not been recognized, refunds do not result in a reversal of digital plan subscription revenue. Instead, refunds result in a decrease to the amounts maintained in deferred revenue. Meal delivery refunds mainly result from late shipments or packaging issues. Based on historical experience, a range of between approximately 1%-3% of prior month's meal delivery sales will result in a refund, accordingly we estimate a reserve based on that assumption for future refunds. We do not believe there is a reasonable likelihood that there will be a material change in the future estimates or assumptions we use to calculate the reserve for refunds. However, if actual results are not consistent with our estimates or assumptions stated above, we may be exposed to income or losses that could be material to our consolidated financial statements.

**RESULTS OF OPERATIONS**

Our condensed consolidated financial statements have been prepared assuming we will continue as a going concern. For the three months ended March 31, 2011, we had a net loss of approximately \$0.4 million. We generated approximately \$0.1 million of cash from our operating activities during the three months ended March 31, 2011. As of March 31, 2011, we had an accumulated deficit of \$103.8 million, total stockholders deficit of \$0.7 million and our unrestricted cash balance was approximately \$1.9 million.

In light of our results of operations, we have and intend to continue to evaluate various possibilities, including raising additional capital through the issuance of common or preferred stock, securities convertible into common stock, or secured or unsecured debt, selling one or more of our lines of business or all or a portion of our assets, entering into a business combination, reducing or eliminating operations, liquidating assets, or seeking relief through a filing under the U.S. Bankruptcy Code. These possibilities, to the extent available, may be on terms that result in significant dilution to our existing stockholders. Our condensed consolidated financial statements do not include any adjustments relating to the recoverability of assets and classification of assets and liabilities that might be necessary should we be unable to continue as a going concern.

**Table of Contents**

The following table sets forth our results of operations expressed as a percentage of total revenue:

	Three Months Ended March 31,	
	2011	2010
Revenue	100%	100%
Cost of revenue	48	45
Technology and development	5	17
Sales, marketing and support	40	59
General and administrative	13	23
Amortization of intangible assets	*	*
Interest income	*	*
Interest expense	*	31
Income tax provision	*	*
Net loss	(6)%	(75)%

\* Less than 1%

**COMPARISON OF THE THREE MONTHS ENDED MARCH 31, 2011 TO THE THREE MONTHS ENDED MARCH 31, 2010**

**Revenue:** Total revenue for the three months ended March 31, 2011 was \$6.9 million, an increase of 38.1% versus the \$5.0 million recorded in the corresponding prior year period.

Revenue by type is as follows (in thousands):

	Three Months Ended March 31,	
	2011	2010
Digital plans	\$ 771	\$ 1,040
Meal delivery	5,546	2,997
Business-to-business	394	716
Advertising and Ecommerce	72	85
Royalties	147	180
Total revenue	\$ 6,930	\$ 5,018

Digital plans revenue was approximately \$0.8 million for the three months ended March 31, 2011 compared to approximately \$1.0 million in the corresponding prior year period. Digital plans revenue is driven by the following two factors: the average number of digital plans subscribers and the average weekly fee paid by digital plan subscribers. For the three months ended March 31, 2011, the average paying subscribers was approximately 32% lower than the corresponding prior year period, and the average weekly fees were approximately 3% lower than the corresponding prior year period. The number of overall active subscribers continues to decline. Due to cash constraints and uncertain returns from online advertising, we target more of our advertising investments in general to meal delivery. Increased competition, the growth of similar services that are offered for free, economic conditions, and our reduction in online advertising expenditures have all contributed to the decline in digital subscribers during the last several reporting periods and our current number of subscribers is insufficient to sustain our liquidity. Our advertising is now driving potential customers to our call center rather than visit our website. As a result of these factors and to prevent further decreases in liquidity, we have diversified from a digital subscription-only model to a more integrated business model that includes the sale of food and other weight-loss products to better capture cross-selling opportunities and leverage our existing customer relationships.

Meal delivery had revenues of approximately \$5.5 million, including shipping revenue, for the three months ended March 31, 2011 compared to \$3.0 million for the corresponding prior year period. The 85% increase in meal delivery revenue for the first three months of 2011 as compared to the first three months of 2010 is directly related to an approximately 83% increase in meals shipped during the three months ended March 31, 2010 as compared to



**Table of Contents**

the same period of the prior year. We have expanded our Meal delivery promotional offerings in order to achieve a higher volume of shipments but we also decreased our offline advertising expense by approximately 16% compared to the three months ended March 31, 2010 because we were managing our customer acquisition cost to achieve a profitable quarter.

Business-to-business revenues, which are primarily application development and license related revenues, were approximately \$0.4 million for the three months ended March 31, 2011 compared to \$0.7 million in the corresponding prior year period. Licensing revenue decreased during the three months ended March 31, 2011 as a result of previous contracts not being renewed upon expiration, and a lack of new contract awards over the last several months. Our current customers are also using less of our consulting and support services compared to the prior year, contributing to the business-to-business revenue decline.

Advertising revenue from our website and our newsletter and Ecommerce revenue was approximately \$72,000 for the three months ended March 31, 2011 compared to approximately \$85,000 during the three months ended March 31 2010. The decrease was due to fewer site visitors who observe third-party banner impressions and lower ad rates during 2011 as compared to the corresponding prior year period. The number of visitors to our websites has declined over the last few reporting periods because our advertising is increasingly driving potential customers to our call center rather than our website. We are also allocating a greater share of the website to our own products rather than other companies products.

Royalty revenues related to our licensing agreement with Tesco were \$0.1 million for the three months ended March 31, 2011 compared to \$0.2 million in the corresponding prior year period.

In the future we expect that revenue streams from meal delivery will continue to be a larger share of total revenue as we diversify from a digital subscription-based and licensing-based model to a more integrated business model that better captures cross-selling opportunities and leverages our existing customer relationships.

***Cost of Revenue:*** Total cost of revenue for the three months ended March 31, 2011 was \$3.3 million, as compared to \$2.3 million for the corresponding prior year period.

Cost of revenue by type is as follows (in thousands):

	<b>Three Months Ended</b>	
	<b>March 31,</b>	
	<b>2011</b>	<b>2010</b>
Digital plans	\$ 87	\$ 165
Meal delivery	3,151	2,012
Business-to-business	33	32
Other	50	43
<b>Total cost of revenue</b>	<b>\$ 3,321</b>	<b>\$ 2,252</b>

Gross margin decreased to approximately 52% for the three months ended March 31, 2011 compared to approximately 55% for the corresponding prior year period. Gross margin for digital plans increased to approximately 89% for the three months ended March 31, 2011 compared to approximately 84% for the corresponding prior year period. This increase is primarily the result of a decrease in the amount included within digital plans cost of sales relating to our call center and depreciation. Meal delivery gross margin increased to approximately 43% for the three months ended March 31, 2011 compared to approximately 33% for the corresponding prior year period. This is the result of continued cost reductions from stabilizing our technology platform, a reduction in product costs and food production efficiencies realized with our primary food vendor, and a reduction in our shipping costs. We anticipate our total gross margin will continue to improve in the future as our efforts to improve the meal delivery margin through reduced food costs and increased shipping efficiencies continue to be realized. Business-to-business gross margin decreased to 92% during the three months ended March 31, 2011 from 96% during the corresponding prior year period. The decrease in the blended margin overall for the three months ended March 31, 2011 as compared to the same period of the prior year is the result of the increase in lower-margin meal delivery revenue combined with the decrease in high-margin digital plans revenue and the decrease in high-margin business-to-business revenue during 2011 compared to 2010.

Cost of digital plans revenue consists primarily of variable costs such as credit card fees and revenue sharing or royalty costs related to the exclusive license agreements with third party nutrition and fitness companies. Other





**Table of Contents**

costs include Internet access fees, compensation for nutritional and consulting professionals and depreciation. Cost of digital plans revenue decreased to \$0.1 million for the three months ended March 31, 2011 compared to \$0.2 million in the corresponding prior year period primarily because variable costs declined in conjunction with the decline in digital plan subscribers mentioned above.

Cost of meal delivery revenue consists primarily of variable costs such as credit card fees, product costs, fulfillment and shipping costs, as well as costs associated with revenue share arrangements, depreciation and promotional costs. Cost of meal delivery revenue increased to \$3.2 million for the three months ended March 31, 2011 compared to \$2.0 million in the corresponding prior year period. Cost of meal delivery revenue increased because the variable costs increased as a result of the increased revenue levels mentioned above.

Cost of business-to-business revenue consists primarily of Internet access fees to support the various Corporate Services customers. Cost of business-to-business revenue was less than \$0.1 million for the three months ended March 31, 2011 and 2010.

Cost of other revenue consists primarily of Internet serving fees, product and fulfillment cost for ecommerce sales and credit card fees. Cost of other revenue was less than \$0.1 million for the three months ended March 31, 2011 and 2010.

*Technology and Development:* Technology and development expenses consist of payroll and related expenses we incur related to testing, maintaining and modifying our Websites, telecommunication systems and infrastructure and other internal-use software systems. Technology and development expenses also include depreciation of the computer hardware and capitalized software we use to run our Web site and store our data. These expenses were approximately \$0.3 million for the three months ended March 31, 2011 and approximately \$0.9 million for the three months ended March 31, 2010. Technology and development compensation expenses were lower during 2011 due to a reduction in headcount.

*Sales, Marketing and Support Expense:* Sales, marketing and support expenses consist primarily of Internet advertising expenses and compensation for employees in those departments related to promoting our digital and meal delivery subscription plans. Sales, marketing and support expenses were \$2.8 million for the three months ended March 31, 2011 compared to \$3.0 million for the corresponding prior year period and represent mainly advertising media expense and compensation expense. The decrease is primarily the result of a decrease in offline advertising expense. In total, advertising media expense (offline and online advertising) was \$1.7 million for the three months ended March 31, 2011 and \$1.9 million for the three months ended March 31, 2010. Last year, we implemented a new offline advertising campaign during the first quarter of 2010. The expenses associated with another component of our sales process, our call center, fluctuates as we add or reduce staff and adjust incentives that are used to drive higher sales.

*General and Administrative Expenses:* General and administrative expenses consist primarily of salaries, overhead and related costs for general corporate functions, including professional fees. General and administrative expenses were \$0.9 million for the three months ended March 31, 2011 compared to \$1.1 million in the corresponding prior year period. General and administrative expenses were lower during 2011 due to a reduction in headcount.

*Amortization of Intangible Assets:* Amortization expense was less than \$0.1 million for the three months ended March 31, 2011 and 2010.

*Interest Income:* Interest income was less than \$0.1 million for the three months ended March 31, 2011 and 2010.

*Interest Expense:* Interest expense was approximately \$13,000 for the three months ended March 31, 2011 compared to \$1.5 million for the corresponding prior year period. During the first quarter of 2011, interest expense relates to the interest costs in connection with \$1.0 million of related party notes. During 2010, the Company issued the Director Notes, consisting of (i) a promissory note to Kevin A. Richardson II, one of the Company's directors and an officer of Prides, (ii) a promissory note to Lee S. Isgur, one of the Company's directors and (iii) a promissory note to Kevin N. McGrath, one of the Company's directors and the Company's President and Chief Executive Officer. During the three months ended March 30, 2010, interest expense relates primarily to interest costs and the amortization of discounts and issuance costs recorded in connection with the senior secured notes issued in August 2007, May 2008 and November 2008, which were converted into 22,088,981 shares of our common stock on June 4, 2010.

---

**Table of Contents**

Income Tax Benefit (Provision): Income tax benefit (provision) was zero for the three months ended March 31, 2011 and 2010.

Net Loss: As a result of the factors discussed above, we recorded a net loss of approximately \$0.4 million for the three months ended March 31, 2011 and a net loss of \$3.8 million for the corresponding prior year period.

**LIQUIDITY AND CAPITAL RESOURCES**

The Company's principal use of cash in its operating activities for the three months ended March 31, 2011 was for online and offline advertising promoting meal delivery and digital diet programs to potential subscribers and to support our business infrastructure as we diversify from digital subscription-based to a more integrated model that better captures cross-selling opportunities and leverages our existing customer relationships. Advertising expense in the first half of the year usually exceeds advertising in the second half of the year due to seasonality in the weight loss business. As a result, we have historically experienced proportionally lower or negative cash flows from operating activities in the first six months of each year. However, in the first quarter of this year, we reduced advertising spend in an effort to manage our customer acquisition cost and achieve positive cash flow, which we were able to accomplish. The amount of advertising and its effectiveness is a significant driver of our operations. Our advertising commitments are typically short term in nature with most of it purchased on the spot market.

During November 2010, the Company issued the Director Notes, consisting of (i) a promissory note to Kevin A. Richardson II, one of the Company's directors and an officer of Prides, pursuant to which the Company borrowed \$600,000, (ii) a promissory note to Lee S. Isgur, one of the Company's directors, pursuant to which the Company borrowed \$200,000 and (iii) a promissory note to Kevin N. McGrath, one of the Company's directors and the Company's President and Chief Executive Officer pursuant to which the Company borrowed \$200,000. The entire outstanding principal balance of the Director Notes, together with all accrued and unpaid interest, is due and payable on December 31, 2011. Interest accrues on the Director Notes at a rate of five percent (5%) per annum. In the event the principal is not paid in full within three business days of the due date, or any other default occurs thereunder, then interest shall accrue on the outstanding principal balance of the Director Notes at a rate of ten percent (10%) per annum.

During February 2011, the Company executed Subscription Agreements with investors pursuant to which 3,811,818 shares of the Company's common stock were issued under a private placement at a price of \$0.4125 per share, which provided approximately \$1.6 million of capital. The investors included Kevin A. Richardson, II and Lee S. Isgur, two of the Company's directors, who entered into Subscription Agreements for approximately \$0.8 million and \$0.1 million, respectively. The Subscription Agreements require the Company to obtain the investors' prior consent, which is not to be unreasonably withheld, in order to offer, issue or sell any Company common stock or securities convertible into common stock in a private placement prior to February 7, 2012 for a price or exercise price that is less than \$0.4125 per share. In addition, if the Company proposes to offer, issue or sell any Company common stock or securities convertible into common stock in a private placement prior to August 7, 2012, the Subscription Agreements require the Company to provide the investors with the opportunity to purchase an equal number of Company common stock or securities convertible into common stock on the same terms and conditions.

In addition, the Company issued warrants entitling the investors in the private placement to acquire a total of 1,905,909 shares of common stock at an exercise price of \$0.3535 per share. Each warrant has a three-year expiration date and is exercisable beginning immediately. The exercise price of each warrant is subject to adjustment under certain circumstances; however, no adjustment to the exercise price will operate to reduce the exercise price to a price less than \$0.34 per share.

During May 2011, the Company completed a rights offering under which stockholders received one subscription right for each share of the Company's common stock owned on April 18, 2011. Each subscription right entitled the rights holders to purchase 0.15 newly issued shares of the Company's common stock at a subscription price of \$0.4125 per share. The Company received gross proceeds of approximately \$1.6 million in the rights offering, in addition to approximately \$0.4 million in purchases by a standby purchaser.

At March 31, 2011, we had a net working capital deficit of approximately \$2.3 million, compared to a net working capital deficit of approximately \$3.7 million at December 31, 2010. Cash and cash equivalents at March 31, 2011 were approximately \$1.9 million, an increase of approximately \$1.4 million from the balance of \$0.5 million at December 31, 2010.

In light of our results of operations, we have and intend to continue to evaluate various possibilities, including raising additional capital through the issuance of common or preferred stock, securities convertible into common stock, or secured or unsecured debt, selling one or more of our lines of business or all or a portion of our assets, entering into a business combination, reducing or eliminating operations, liquidating assets, or seeking relief through a filing under the U.S. Bankruptcy Code. These possibilities, to the extent available, may be on terms that result in significant dilution to our existing stockholders.



---

## Table of Contents

Our condensed consolidated financial statements do not include any adjustments relating to the recoverability of assets and classification of assets and liabilities that might be necessary should we be unable to continue as a going concern.

Our condensed consolidated financial statements have been prepared assuming we will continue as a going concern. Our accumulated deficit amounts to approximately \$103.8 million as of March 31, 2011.

We have never declared a dividend or paid a cash dividend. We currently intend to retain any earnings for use in the business and do not anticipate paying any cash dividends on our common stock in the foreseeable future.

In order to maintain listing on The Nasdaq Capital Market, the closing bid price of our listed common stock must be at least \$1.00 per share. On June 28, 2010, we received a notice of non-compliance with Nasdaq's continued listing standard relating to the \$1.00 minimum closing bid price requirement. When we were unable to regain compliance during an initial period of 180 calendar days, a Nasdaq hearing panel provided us with an additional period of time, until June 28, 2011, to regain compliance. If the bid price of our common stock does not close at \$1.00 per share for at least ten consecutive days prior to June 28, 2011, our common stock will be subject to immediate de-listing from The Nasdaq Capital Market. In order to provide the Company with an opportunity to regain compliance, on May 3, 2011, our stockholders authorized our Board of Directors to effect, in its discretion prior to June 30, 2012, a reverse stock split in a ratio between 1-for-2 and 1-for-10 to be determined by the Board of Directors and to approve a corresponding amendment to the Company's Certificate of Incorporation to effect the reverse stock split and to reduce the number of shares of common stock that the Company is authorized to issue from 100,000,000 to 50,000,000.

In addition, we received a second notice of non-compliance with Nasdaq's continued listing standard relating to the requirement that we maintain a market capitalization of at least \$35.0 million. We have a period of 180 calendar days, until August 1, 2011, to regain compliance with the Nasdaq market capitalization rule.

If our common stock is delisted, we cannot provide any assurance that our securities will be quoted on any other quotation service, such as the over the counter bulletin board or the pink sheets quotation services. The delisting of our securities may adversely affect the liquidity and market price of our common stock and adversely impact our future access to the capital markets.

Cash Flows from Operating Activities: For the three months ended March 31, 2011, we generated approximately \$0.1 million of cash from operating activities. Our cash flow related to our net loss of approximately \$0.4 million, adjusted for, among other things, certain non-cash items including approximately \$0.3 million of depreciation, \$0.3 million of stock-based compensation, as well as an aggregate decrease in cash flows from our operating assets and liabilities of \$0.1 million.

For the three months ended March 31, 2010, we used approximately \$1.2 million of cash in operating activities. The negative cash flow related to our net loss of approximately \$3.8 million, adjusted for, among other things, certain non-cash items including approximately \$0.4 million of depreciation, \$0.7 million of amortization of the senior secured related party notes discounts and expenses, \$1.3 million of paid-in-kind interest of the senior secured related party notes, \$0.2 million of stock-based compensation, and an aggregate increase in cash flows from our operating assets and liabilities of less than \$0.1 million.

Cash Flows from Investing Activities: For the three months ended March 31, 2011, we used approximately \$0.1 million of cash in investing activities. The cash usage was due to an increase of approximately \$0.1 million of restricted cash held by our credit card processor, as well as a small amount of capital expenditures during the three months ended March 31, 2011.

For the three months ended March 31, 2010, we used less than \$0.1 million of cash in investing activities. The cash usage was due to capital expenditures, primarily software development.

Cash Flows from Financing Activities: For the three months ended March 31, 2011, our financing activities provided for approximately \$1.4 million of cash. We received approximately \$1.6 million in total proceeds from issuance of common stock under a private placement, offset by stock issuance costs of approximately \$0.2 million for shares awarded during the three months ended March 31, 2011.

## **Table of Contents**

For the three months ended March 31, 2010, our financing activities provided for approximately \$0.5 million of cash. This was primarily attributable to \$0.5 million in net proceeds from a related party note payable, offset by less than \$0.1 million of repayment of capital lease obligations.

### **CAUTIONARY NOTE REGARDING FORWARD-LOOKING STATEMENTS**

This quarterly report contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. Words such as may, will, expect, intend, anticipate, believe, estimate, continue, plan and similar expressions in this report identify forward-looking statements. The forward-looking statements are based on current views with respect to future events and financial performance. Actual results may differ materially from those projected in the forward-looking statements. The forward-looking statements are subject to risks, uncertainties and assumptions, including, among other things those associated with:

our expectation that we will seek additional financial support, including through a private placement or public offering of our common stock or securities convertible into our common stock, selling one or more lines of business and reducing or eliminating operations;

our belief regarding market demand for our products and our competitive position in our industry;

our expectation that our total gross margins will improve in the future as our efforts to improve meal delivery margin are realized;

our expectation that revenue streams from meal delivery will continue to become a larger share of total revenues;

our belief that we can rapidly secure alternate technology infrastructure vendors if we experience an interruption in Website service;

our expectations regarding implementing programs designed to enhance the privacy protection of our visitors to our Website;

our expectation that we will conduct our operations in compliance with applicable regulatory requirements;

our expectation regarding our advertising commitments;

our expectation regarding the effect of any legal proceedings or legal inquiries on our financial condition or results of operations; and

our estimates regarding certain accounting and tax matters, including the adoption of certain accounting pronouncements.

These forward-looking statements reflect our current views about future events and are subject to risks, uncertainties and assumptions. We wish to caution readers that certain important factors may have affected and could in the future affect our actual results and could cause actual results to differ significantly from those expressed in any forward-looking statement. The most important factors that could prevent us from achieving our goals, and cause the assumptions underlying forward-looking statements and the actual results to differ materially from those expressed in or implied by those forward-looking statements include, but are not limited to, the following:

our ability to raise additional capital;

our ability to maintain compliance with applicable regulatory requirements;

our ability to maintain our listing on The Nasdaq Capital Market;

our ability to attract and retain customers through advertising, and our ability to secure advertising commitments;

our ability to accurately assess market demand for our products;

our ability to improve our meal delivery margin and its effect on total gross margins;

## **Table of Contents**

our ability to rapidly secure alternate technology infrastructure vendors if we experience Web site service interruption;

our ability to successfully implement programs designed to enhance the privacy protection of our visitors to our Website;

our ability to sufficiently increase our revenues and maintain expenses and cash capital expenditures at appropriate levels;

the state of the credit markets and capital markets, including the level of volatility, illiquidity and interest rates; and

our ability to successfully estimate certain accounting and tax matters, including the effect on our Company of adopting certain accounting pronouncements.

All forward-looking statements are current only as of the date on which such statements are made. We do not undertake any obligation to release publicly the result of any revisions to these forward-looking statements, which may be made to reflect events or circumstances after the date hereof or to reflect the occurrence of unanticipated events.

### **ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

Not applicable.

### **ITEM 4. CONTROLS AND PROCEDURES**

#### *Evaluation of Disclosure Controls and Procedures*

In order to ensure that the information we must disclose in our filings with the SEC is recorded, processed, summarized and reported on a timely basis, we have formalized our disclosure controls and procedures. Our principal executive officer and principal financial officer have reviewed and evaluated the effectiveness of our disclosure controls and procedures, as defined in Securities and Exchange Act Rules 13a-15(e) and 15d-15(e), as of March 31, 2011. Based on such evaluation, such officers have concluded that, as of March 31, 2011, our disclosure controls and procedures were effective.

#### *Changes in Internal Controls over Financial Reporting*

There have been no changes in our internal control over financial reporting during the quarter ended March 31, 2011 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## **PART II. OTHER INFORMATION**

### **Item 1. Legal Proceedings**

We are involved in various claims and legal actions arising in the ordinary course of business. In the opinion of management, the ultimate disposition of these matters will not have a material adverse effect on our consolidated financial position, results of operations, or liquidity.

### **Item 6. Exhibits**

The following exhibits are included herein:

- 31.1 Certification of Chief Executive Officer Pursuant to Rule 13a-14(a) (17 CFR 240.13a-14(a)).
- 31.2 Certification of Chief Financial Officer Pursuant to Rule 13a-14(a) (17 CFR 240.13a-14(a)).

Edgar Filing: EDIETS COM INC - Form 10-Q

- 32.1 Section 1350 Certification of Chief Executive Officer of the Company.
- 32.2 Section 1350 Certification of Chief Financial Officer of the Company.



**Table of Contents**

**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

eDiets.com, Inc.

/s/ THOMAS HOYER  
**Thomas Hoyer**  
**Chief Financial Officer**  
**(Duly Authorized Officer)**

DATE: May 16, 2011

**Table of Contents**

**Exhibit Index**

<b>Exhibit No.</b>	<b>Description</b>
31.1	Certification of Chief Executive Officer Pursuant to Rule 13a-14(a) (17 CFR 240.13a-14(a)).
31.2	Certification of Chief Financial Officer Pursuant to Rule 13a-14(a) (17 CFR 240.13a-14(a)).
32.1	Section 1350 Certification of Chief Executive Officer of the Company.
32.2	Section 1350 Certification of Chief Financial Officer of the Company.