

CSG SYSTEMS INTERNATIONAL INC

Form 10-Q

May 09, 2011

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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 10-Q**

(Mark One)

☒ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended March 31, 2011

OR

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from            to

Commission file number 0-27512

**CSG SYSTEMS INTERNATIONAL, INC.**

(Exact name of registrant as specified in its charter)

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**Delaware**  
(State or other jurisdiction of  
incorporation or organization)

**47-0783182**  
(I.R.S. Employer  
Identification No.)

**9555 Maroon Circle**

**Englewood, Colorado 80112**

(Address of principal executive offices, including zip code)

**(303) 200-2000**

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. YES ☒ NO ☐

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). YES ☐ NO ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer", "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer ☐ Accelerated filer ☒

Non-accelerated filer ☐ (Do not check if a smaller reporting company) Smaller reporting company ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). YES ☐ NO ☒

Shares of common stock outstanding at May 5, 2011: 34,607,522

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**FORM 10-Q for the Quarter Ended March 31, 2011**

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**Table of Contents****CSG SYSTEMS INTERNATIONAL, INC.****CONDENSED CONSOLIDATED BALANCE SHEETS - UNAUDITED****(in thousands, except share and per share amounts)**

	<b>March 31, 2011</b>	<b>December 31, 2010</b>
<b><u>ASSETS</u></b>		
Current assets:		
Cash and cash equivalents	\$ 151,985	\$ 197,858
Short-term investments	15,385	17,692
Total cash, cash equivalents and short-term investments	167,370	215,550
Trade accounts receivable-		
Billed, net of allowance of \$1,958 and \$1,837	148,634	155,005
Unbilled and other	33,518	30,803
Deferred income taxes	10,500	13,852
Income taxes receivable	13,242	9,043
Other current assets	21,228	17,241
Total current assets	394,492	441,494
Property and equipment, net of depreciation of \$98,988 and \$94,236	49,428	52,257
Software, net of amortization of \$48,272 and \$45,579	30,430	31,118
Goodwill	199,253	209,164
Client contracts, net of amortization of \$140,084 and \$133,218	113,706	116,328
Deferred income taxes	9,813	9,677
Other assets	18,416	19,660
Total assets	\$ 815,538	\$ 879,698
<b><u>LIABILITIES AND STOCKHOLDERS' EQUITY</u></b>		
Current liabilities:		
Current maturities of long-term debt, net of unamortized original issue discount of \$285 and \$621	\$ 37,364	\$ 69,528
Client deposits	31,200	31,897
Trade accounts payable	26,608	25,381
Accrued employee compensation	37,559	53,372
Income taxes payable	2,227	2,028
Deferred revenue	52,671	56,184
Other current liabilities	21,838	32,019
Total current liabilities	209,467	270,409
Non-current liabilities:		
Long-term debt, net of unamortized original issue discount of \$33,728 and \$34,841	301,272	305,159
Deferred revenue	7,447	16,103
Income taxes payable	865	954
Deferred income taxes	24,371	33,247
Other non-current liabilities	17,446	16,748
Total non-current liabilities	351,401	372,211
Total liabilities	560,868	642,620

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## Stockholders' equity:

Preferred stock, par value \$.01 per share; 10,000,000 shares authorized; zero shares issued and outstanding		
Common stock, par value \$.01 per share; 100,000,000 shares authorized; 34,593,385 and 34,120,789 shares outstanding	645	641
Additional paid-in capital	439,894	439,712
Treasury stock, at cost, 29,956,808 shares	(704,963)	(704,963)
Accumulated other comprehensive income (loss):		
Unrealized gain on short-term investments, net of tax	4	4
Unrecognized pension plan losses and prior service costs, net of tax	(893)	(897)
Cumulative translation adjustments	6,776	868
Accumulated earnings	513,207	501,713
 Total stockholders' equity	 254,670	 237,078
 Total liabilities and stockholders' equity	 \$ 815,538	 \$ 879,698

The accompanying notes are an integral part of these condensed consolidated financial statements.

**Table of Contents****CSG SYSTEMS INTERNATIONAL, INC.****CONDENSED CONSOLIDATED STATEMENTS OF INCOME - UNAUDITED****(in thousands, except share and per share amounts)**

	<b>Quarter Ended</b>	
	<b>March 31, 2011</b>	<b>March 31, 2010</b>
Revenues:		
Processing and related services	\$ 131,378	\$ 122,046
Software, maintenance and services	51,714	8,217
Total revenues	183,092	130,263
Cost of revenues (exclusive of depreciation, shown separately below):		
Processing and related services	61,259	67,004
Software, maintenance and services	29,505	5,968
Total cost of revenues	90,764	72,972
Other operating expenses:		
Research and development	28,638	18,512
Selling, general and administrative	33,339	16,534
Depreciation	6,247	5,622
Restructuring charges		221
Total operating expenses	158,988	113,861
Operating income	24,104	16,402
Other income (expense):		
Interest expense	(4,341)	(1,548)
Amortization of original issue discount	(1,449)	(2,300)
Interest and investment income, net	234	116
Loss on repurchase of convertible debt securities		(10,952)
Other, net	(303)	(2)
Total other	(5,859)	(14,686)
Income before income taxes	18,245	1,716
Income tax provision	(6,751)	(652)
Net income	\$ 11,494	\$ 1,064
Weighted-average shares outstanding - Basic:		
Common stock	32,610	33,051
Participating restricted stock	327	743
Total	32,937	33,794

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Weighted-average shares outstanding - Diluted:

Common stock	32,852	33,313
Participating restricted stock	327	743
<b>Total</b>	<b>33,179</b>	<b>34,056</b>

Earnings per common share:

Basic	\$ 0.35	\$ 0.03
Diluted	\$ 0.35	\$ 0.03

The accompanying notes are an integral part of these condensed consolidated financial statements.

**Table of Contents****CSG SYSTEMS INTERNATIONAL, INC.****CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS - UNAUDITED****(in thousands)**

	<b>Quarter Ended</b>	
	<b>March 31,</b>	<b>March 31,</b>
	<b>2011</b>	<b>2010</b>
Cash flows from operating activities:		
Net income	\$ 11,494	\$ 1,064
Adjustments to reconcile net income to net cash provided by (used in) operating activities-		
Depreciation	6,247	5,622
Amortization	10,146	4,111
Amortization of original issue discount	1,449	2,300
Gain on short-term investments and other	(13)	(38)
Loss on repurchase of convertible debt securities		10,952
Deferred income taxes	7,904	1,433
Excess tax benefit of stock-based compensation awards	(814)	(1,077)
Stock-based employee compensation	3,274	3,009
Changes in operating assets and liabilities:		
Trade accounts and other receivables, net	4,085	(116)
Other current and non-current assets	(3,229)	(3,110)
Income taxes payable/receivable	(3,443)	(1,246)
Trade accounts payable and accrued liabilities	(24,301)	3,174
Deferred revenue	(14,688)	5,246
Net cash provided by (used in) operating activities	(1,889)	31,324
Cash flows from investing activities:		
Purchases of property and equipment	(4,250)	(4,048)
Purchases of short-term investments	(12,680)	(41,932)
Proceeds from sale/maturity of short-term investments	15,000	31,400
Acquisition of businesses, net of cash acquired		(2,264)
Acquisition of and investments in client contracts	(2,383)	(1,280)
Net cash used in investing activities	(4,313)	(18,124)
Cash flows from financing activities:		
Proceeds from issuance of common stock	335	451
Repurchase of common stock	(4,027)	(33,504)
Payments on acquired equipment financing	(427)	(285)
Proceeds from long-term debt		150,000
Payments of deferred financing costs	(205)	(4,146)
Payments on long-term debt	(37,500)	
Repurchase of convertible debt securities		(124,992)
Excess tax benefit of stock-based compensation awards	814	1,077
Net cash used in financing activities	(41,010)	(11,399)
Effect of exchange rate fluctuations on cash	1,339	
Net increase (decrease) in cash and cash equivalents	(45,873)	1,801



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Cash and cash equivalents, beginning of period	197,858	163,489
Cash and cash equivalents, end of period	\$ 151,985	\$ 165,290

## Supplemental disclosures of cash flow information:

### Net cash paid during the period for-

Interest	\$ 4,581	\$ 852
Income taxes	2,453	466

The accompanying notes are an integral part of these condensed consolidated financial statements.

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**CSG SYSTEMS INTERNATIONAL, INC.**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**(UNAUDITED)**

**1. GENERAL**

We have prepared the accompanying unaudited condensed consolidated financial statements as of March 31, 2011 and December 31, 2010, and for the first quarter ended March 31, 2011 and 2010, in accordance with accounting principles generally accepted in the United States of America ( GAAP ) for interim financial information, and pursuant to the instructions to Form 10-Q and the rules and regulations of the Securities and Exchange Commission (the SEC ). Accordingly, they do not include all of the information and footnotes required by GAAP for complete financial statements. In the opinion of our management, all adjustments (consisting only of normal recurring adjustments) considered necessary for a fair presentation of our financial position and operating results have been included. The unaudited Condensed Consolidated Financial Statements should be read in conjunction with the Consolidated Financial Statements and notes thereto, together with Management's Discussion and Analysis of Financial Condition and Results of Operations, contained in our Annual Report on Form 10-K for the year ended December 31, 2010, filed with the SEC. The results of operations for the first quarter ended March 31, 2011 are not necessarily indicative of the expected results for the entire year ending December 31, 2011.

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

*Use of Estimates in Preparation of Condensed Consolidated Financial Statements.* The preparation of the accompanying Condensed Consolidated Financial Statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting periods. Actual results could differ from those estimates.

*Postage.* We pass through to our clients the cost of postage that is incurred on behalf of those clients, and typically require an advance payment on expected postage costs. These advance payments are included in client deposits in the accompanying Condensed Consolidated Balance Sheets and are classified as current liabilities regardless of the contract period. We net the cost of postage against the postage reimbursements, and include the net amount in processing and related services revenues. The cost of postage that has been shown net of the postage reimbursements from our clients for the first quarter of 2011 and 2010 was \$67.8 million and \$69.0 million, respectively.

*Cash and Cash Equivalents.* We consider all highly liquid investments with original maturities of three months or less at the date of the purchase to be cash equivalents. As of March 31, 2011, our cash equivalents consist primarily of institutional money market funds, commercial paper and time deposits held at major banks.

As of March 31, 2011, we had \$4.7 million of restricted cash that serves to collateralize outstanding letters of credit. This restricted cash is included in Cash and cash equivalents in the accompanying Condensed Consolidated Balance Sheet.

*Short-term Investments and Other Financial Instruments.* Our financial instruments as of March 31, 2011 include cash and cash equivalents, short-term investments, accounts receivable, accounts payable, and debt. Because of their short maturities, the carrying amounts of cash equivalents, accounts receivable, and accounts payable approximate their fair value.

Certain of our short-term investments and cash equivalents are considered available-for-sale and are reported at fair value in our accompanying Condensed Consolidated Balance Sheets, with unrealized gains and losses, net of the related income tax effect, excluded from earnings and reported in a separate component of stockholders' equity. Realized and unrealized gains and losses were not material in any period presented.

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Our short-term investments at March 31, 2011, and December 31, 2010, consisted of the following (in thousands):

	March 31, 2011	December 31, 2010
Commercial paper	\$ 12,885	\$ 17,692
Certificates of deposit	2,500	
<b>Total</b>	<b>\$ 15,385</b>	<b>\$ 17,692</b>

All short-term investments held by us as of March 31, 2011, have contractual maturities of less than one year from the time of acquisition. Proceeds from the sale/maturity of short-term investments for the first quarter of 2011 and 2010 were \$15.0 million and \$31.4 million, respectively.

The following table represents the fair value hierarchy based upon three levels of inputs, of which Levels 1 and 2 are considered observable and Level 3 is unobservable, for our investments measured at fair value (in thousands):

	March 31, 2011			December 31, 2010		
	Level 1	Level 2	Total	Level 1	Level 2	Total
Money market funds	\$ 51,856	\$	\$ 51,856	\$ 91,002	\$	\$ 91,002
Commercial paper		30,282	30,282		26,590	26,590
<b>Total</b>	<b>\$ 51,856</b>	<b>\$ 30,282</b>	<b>\$ 82,138</b>	<b>\$ 91,002</b>	<b>\$ 26,590</b>	<b>\$ 117,592</b>

Balance sheet classification:

Cash equivalents	\$ 51,856	\$ 17,397	\$ 69,253	\$ 91,002	\$ 8,898	\$ 99,900
Short term investments		12,885	12,885		17,692	17,692
<b>Total</b>	<b>\$ 51,856</b>	<b>\$ 30,282</b>	<b>\$ 82,138</b>	<b>\$ 91,002</b>	<b>\$ 26,590</b>	<b>\$ 117,592</b>

Valuation inputs used to measure the fair values of our money market funds were derived from quoted market prices. The fair values of all other instruments are based upon pricing provided by third-party pricing services. These prices were derived from observable market inputs.

The carrying amount of our long-term debt related to our Credit Agreement approximates fair value. We have chosen not to measure our Convertible Debt Securities at fair value, with changes recognized in earnings each reporting period. As of March 31, 2011, the estimated fair value of our \$175.1 million (par value) convertible debt, based upon quoted market prices or recent sales activity, was approximately \$183.6 million.

*Adoption of New Guidance on Revenue Recognition Related to Multiple-Deliverable Revenue Arrangements.* On January 1, 2011, we adopted new guidance on revenue recognition related to multiple-deliverable revenue arrangements. The new guidance changed the criteria for separating deliverables in multiple element revenue arrangements that do not fall within the scope of specific authoritative accounting literature, such as our processing and related services agreements.

Historically, for our processing and related services, we have generally concluded that the multiple deliverables present in a client's master processing agreement do not qualify as separate units of accounting, and thus we have treated the deliverables as a single unit of accounting, with the revenue recognized somewhat ratably over the term of the processing agreement as we perform the processing and related services.

In adopting the new revenue recognition guidance, we have concluded that the majority of the deliverables related to our processing and related services continue not to qualify as separate units of accounting, as the deliverables are part of a broad integrated solution, and thus do not have value to the client on a standalone basis. As a result, since we do not expect our pattern of revenue recognition to change on the majority of the deliverables related to our processing and related services arrangements, the adoption of the new revenue recognition guidance is not expected to

have a material effect.

The revenue recognition for our software licenses, software maintenance services (also known as post-contract customer support), and the majority of our professional services fall within the scope of specific authoritative accounting literature and are not impacted by the new guidance on revenue recognition related to multiple-deliverable revenue arrangements.

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On November 30, 2010, we acquired U.K.-based Intec Telecom Systems PLC ( Intec ) for \$364.1 million, or \$255.2 million net of \$108.9 million of cash and cash equivalents Intec had on hand at the close of the transaction.

The application of the acquisition method of accounting for business combinations requires the use of significant estimates and assumptions in the determination of the fair value of assets acquired and liabilities assumed. The following table summarizes the estimated fair values of the assets acquired and liabilities assumed at the date of acquisition for Intec (in thousands):

Trade accounts receivable	\$ 63,732
Other current assets	6,179
Property and equipment	9,968
Acquired software	19,184
Acquired client contracts	77,979
Acquired other intangible assets	6,395
Goodwill	89,747
Net deferred income tax assets	44,975
Other non-current assets	2,552
 Total assets acquired	 320,711
 Trade accounts payable	 3,611
Accrued employee compensation	17,517
Deferred revenue	25,600
Other current liabilities	9,336
Non-current liabilities	9,409
 Total liabilities assumed	 65,473
 Net assets acquired (excluding acquired cash)	 \$ 255,238

The \$255.2 million of net assets acquired reflected above has not changed since December 31, 2010. However, we have made certain adjustments to our estimates of the fair value of various assets acquired and liabilities assumed, none of which required the revision of comparative information for periods presented in the accompanying Condensed Consolidated Financial Statements since the effects are not material. In addition, we have made certain adjustments to our estimates of deferred income taxes. As a result of these changes, during the first quarter of 2011, the amount allocated to goodwill decreased by \$11.3 million.

The above estimated fair values of assets acquired and liabilities assumed are still considered provisional, as we are waiting for additional information, primarily related to certain items within trade accounts receivable and deferred revenue, necessary to finalize those fair values, and to estimate the valuation allowances necessary for certain deferred income tax assets. Thus the provisional measurements of fair value set forth above are subject to change. Such changes could be significant. We expect to finalize the fair values and valuation allowances and complete the purchase price allocation as soon as practicable, but not later than one-year from the acquisition date.

**4. STOCKHOLDERS EQUITY AND EQUITY COMPENSATION PLANS**

*Stock Repurchase Program.* We currently have a stock repurchase program, approved by our Board of Directors, authorizing us to repurchase our common stock from time-to-time as market and business conditions warrant (the Stock Repurchase Program ). We did not repurchase any shares under our Stock Repurchase Program during the first quarter of 2011. During the first quarter of 2010, we repurchased 1.5 million shares of our common stock under the Stock Repurchase Program for \$29.3 million (\$19.56 per share). As of March 31, 2011, the total remaining number of shares available for repurchase under the Stock Repurchase Program totaled 4.2 million shares.



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*Stock Repurchases for Tax Withholdings.* In addition to the above mentioned stock repurchases, a summary of shares repurchased from our employees and then cancelled during the first quarter of 2011 and 2010, in connection with minimum tax withholding requirements resulting from the vesting of restricted common stock under our stock incentive plans, is as follows (in thousands):

	<b>Quarter Ended March 31,</b>	
	<b>2011</b>	<b>2010</b>
Shares repurchased	203	204
Total amount paid	\$ 4,027	\$ 4,165

*Stock-Based Awards.* A summary of our unvested restricted common stock activity during the first quarter of 2011 is as follows:

	<b>Quarter Ended March 31, 2011</b>	
	<b>Shares</b>	<b>Weighted-Average Grant Date Fair Value</b>
Unvested awards, beginning	1,803,971	\$ 17.19
Awards granted	671,250	19.23
Awards forfeited/cancelled	(26,000)	17.57
Awards vested	(590,254)	16.88
Unvested awards, ending	1,858,967	\$ 18.02

Included in the awards granted during the first quarter of 2011, are performance-based awards for 120,000 restricted common stock shares issued to members of executive management, which vest in equal installments over three years upon meeting either pre-established financial performance objectives or pre-established stock price objectives. The performance-based awards become fully vested upon a change in control, as defined, and the subsequent involuntary termination of employment.

All other restricted common stock shares granted during the first quarter of 2011 are time-based awards, which vest annually over four years with no restrictions other than the passage of time. Certain shares of the restricted common stock become fully vested upon a change in control, as defined, and the subsequent involuntary termination of employment.

We recorded stock-based compensation expense for the first quarter of 2011 and 2010 of \$3.3 million and \$3.0 million, respectively.

**5. EARNINGS PER COMMON SHARE**

Basic and diluted earnings per common share ( EPS ) amounts are presented on the face of the accompanying Condensed Consolidated Statements of Income. The amounts attributed to both common stock and participating restricted common stock used as the numerators in both the basic and diluted EPS calculations are as follows (in thousands):

	<b>Quarter Ended March 31,</b>	
	<b>2011</b>	<b>2010</b>
Net Income attributed to:		
Common stock	\$ 11,380	\$ 1,041
Participating restricted common stock	114	23
Total	\$ 11,494	\$ 1,064





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The weighted-average shares outstanding used in the basic and diluted EPS denominators related to common stock and participating restricted common stock are as follows (in thousands):

	Quarter Ended March 31,	
	2011	2010
Weighted-average shares outstanding Basic:		
Common stock	32,610	33,051
Participating restricted common stock	327	743
Total	32,937	33,794
Weighted-average shares outstanding Diluted:		
Common stock	32,852	33,313
Participating restricted common stock	327	743
Total	33,179	34,056

The reconciliation of the basic and diluted EPS denominators related to the common shares is included in the following table (in thousands):

	Quarter Ended March 31,	
	2011	2010
Basic weighted-average common shares	32,610	33,051
Dilutive effect of common stock options	21	29
Dilutive effect of non-participating restricted common stock	221	233
Dilutive effect of 2010 Convertible Notes		
Dilutive effect of 2004 Convertible Debt Securities		
Diluted weighted-average common shares	32,852	33,313

Potentially dilutive common shares related to stock options and non-participating unvested shares of restricted common stock of zero and 0.2 million, respectively, for the first quarter of 2011 and 2010, were excluded from the computation of diluted EPS related to common shares as their effect was antidilutive.

The 2010 Convertible Notes have a dilutive effect only in those quarterly periods in which our average stock price exceeds the current effective conversion price of \$24.45 per share. The 2004 Convertible Debt Securities have a dilutive effect only in those quarterly periods in which our average stock price exceeds the current effective conversion price of \$26.77 per share. See Note 7 for additional discussion of our convertible debt.

## 6. COMPREHENSIVE INCOME

The components of our comprehensive income were as follows (in thousands):

	Quarter Ended March 31,	
	2011	2010
Net income	\$ 11,494	\$ 1,064

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Other comprehensive income (loss), net of tax, if any:

Change in unrecognized pension plan gains and prior service costs, net of tax	4	22
Unrealized loss on short-term investments		(2)
Foreign currency translation adjustments	5,908	

Comprehensive income	\$ 17,406	\$ 1,084
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Our long-term debt, as of March 31, 2011 and December 31, 2010, was as follows (in thousands):

	March 31, 2011	December 31, 2010
<i>Credit Agreement:</i>		
Term loan, due December 2015, interest at adjusted LIBOR plus 3.75% (rate of 4.06% at March 31, 2011 and December 31, 2010)	\$ 197,500	\$ 200,000
\$100 million revolving loan facility, due December 2015, interest at adjusted LIBOR plus applicable margin (rate of 4.06% at December 31, 2010)		35,000
<i>Convertible Debt Securities:</i>		
2010 Convertible Notes senior subordinated convertible notes; due March 1, 2017; cash interest at 3.0%; net of unamortized OID of \$33,728 and \$34,841, respectively	116,272	115,159
2004 Convertible Debt Securities senior subordinated convertible contingent debt securities; due June 15, 2024; cash interest at 2.5%; net of unamortized OID of \$285 and \$621, respectively	24,864	24,528
	338,636	374,687
Current portion of long-term debt, net	(37,364)	(69,528)
Total long-term debt, net	\$ 301,272	\$ 305,159

*Credit Agreement.* In January 2011, we repaid the \$35 million outstanding balance of our revolving loan facility ( Revolver ). In March 2011, we made a \$2.5 million mandatory repayment on the Term Loan.

As of March 31, 2011, we were in compliance with the financial ratios and other covenants related to the Credit Agreement. As of March 31, 2011, we had no borrowings outstanding on our Revolver and had the entire \$100 million available to us.

*Convertible Debt Securities.* As of March 31, 2011, and as it relates to our Convertible Debt Securities, none of the contingent conversion features have been achieved, and thus, the Convertible Debt Securities are not convertible by the holders.

Upon conversion of the Convertible Debt Securities, we will settle our conversion obligation as follows: (i) we will pay cash for 100% of the par value of the Convertible Debt Securities that are converted; and (ii) to the extent the value of our conversion obligation exceeds the par value, we will satisfy the remaining conversion obligation in our common stock, cash or any combination of our common stock and cash. As of March 31, 2011, the value of our conversion obligation did not exceed the par value of the Convertible Debt Securities.

**8. LONG-LIVED ASSETS**

*Goodwill.* The changes in the carrying amount of goodwill for the quarter ended March 31, 2011 were as follows (in thousands):

January 1, 2011, balance	\$ 209,164
Adjustments related to prior acquisitions	(11,362)
Effects of changes in foreign currency exchange rates	1,451
March 31, 2011, balance	\$ 199,253



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The adjustments related to prior acquisitions are almost entirely due to the Intec Acquisition discussed in Note 3.

*Other Intangible Assets.* Our intangible assets subject to ongoing amortization consist primarily of client contracts and software. As of March 31, 2011 and December 31, 2010, the carrying values of these assets were as follows (in thousands):

	March 31, 2011			December 31, 2010		
	Gross Carrying Amount	Accumulated Amortization	Net Amount	Gross Carrying Amount	Accumulated Amortization	Net Amount
Client contracts	\$ 253,790	\$ (140,084)	\$ 113,706	\$ 249,546	\$ (133,218)	\$ 116,328
Software	78,702	(48,272)	30,430	76,697	(45,579)	31,118
Total	\$ 332,492	\$ (188,356)	\$ 144,136	\$ 326,243	\$ (178,797)	\$ 147,446

The total amortization expense related to intangible assets for the first quarter of 2011 and 2010 was \$9.4 million and \$3.9 million, respectively. Based on the March 31, 2011 net carrying value of our intangible assets, the estimated total amortization expense for each of the five succeeding fiscal years ending December 31 are: 2011 \$36.3 million; 2012 \$33.6 million; 2013 \$23.7 million; 2014 \$16.9 million; and 2015 \$11.3 million.

## 9. COMMITMENTS, GUARANTEES AND CONTINGENCIES

*Warranties.* We generally warrant that our solutions and related offerings will conform to published specifications, or to specifications provided in an individual client arrangement, as applicable. The typical warranty period is 90 days from delivery of the solution or offering. For certain service offerings we provide a limited warranty for the duration of the services provided. We generally warrant that services will be performed in a professional and workmanlike manner. The typical remedy for breach of warranty is to correct or replace any defective deliverable, and if not possible or practical, we will accept the return of the defective deliverable and refund the amount paid under the client arrangement that is allocable to the defective deliverable. Our contracts also generally contain limitation of damages provisions in an effort to reduce our exposure to monetary damages arising from breach of warranty claims. Historically, we have incurred minimal warranty costs, and as a result, do not maintain a warranty reserve.

*Product and Services Indemnifications.* Our arrangements with our clients generally include an indemnification provision that will indemnify and defend a client in actions brought against the client that claim our products and/or services infringe upon a copyright, trade secret, or valid patent. Historically, we have not incurred any significant costs related to such indemnification claims, and as a result, do not maintain a reserve for such exposure.

*Claims for Company Non-performance.* Our arrangements with our clients typically cap our liability for breach to a specified amount of the direct damages incurred by the client resulting from the breach. From time-to-time, these arrangements may also include provisions for possible liquidated damages or other financial remedies for our non-performance, or in the case of certain of our outsourced customer care and billing solutions, provisions for damages related to service level performance requirements. The service level performance requirements typically relate to system availability and timeliness of service delivery. As of March 31, 2011, we believe we have adequate reserves, based on our historical experience, to cover any reasonably anticipated exposure as a result of our nonperformance for any past or current arrangements with our clients.

*Indemnifications Related to Officers and the Board of Directors.* We have agreed to indemnify certain of our officers and members of our Board of Directors if they are named or threatened to be named as a party to any proceeding by reason of the fact that they acted in such capacity. We maintain directors' and officers' (D&O) insurance coverage to protect against such losses. We have not historically incurred any losses related to these types of indemnifications, and are not aware of any pending or threatened actions or claims against any officer or member of our Board of Directors. As a result, we have not recorded any liabilities related to such indemnifications as of March 31, 2011. In addition, as a result of the insurance policy coverage, we believe these indemnification agreements are not significant to our results of operations.

*Legal Proceedings.* From time-to-time, we are involved in litigation relating to claims arising out of our operations in the normal course of business. We are not presently a party to any material pending or threatened legal proceedings.



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### **Item 2. *Management's Discussion and Analysis of Financial Condition and Results of Operations***

The information contained in this Management's Discussion and Analysis of Financial Condition and Results of Operations ( *MD&A* ) should be read in conjunction with the unaudited Condensed Consolidated Financial Statements and Notes thereto (our *Financial Statements* ) included in this Form 10-Q and the audited consolidated financial statements and notes thereto in our Annual Report on Form 10-K for the year ended December 31, 2010 (our *2010 10-K* ).

### **Forward-Looking Statements**

This report contains a number of forward-looking statements relative to our future plans and our expectations concerning our business and the industries we serve. These forward-looking statements are based on assumptions about a number of important factors, and involve risks and uncertainties that could cause actual results to differ materially from estimates contained in the forward-looking statements. Some of the risks that are foreseen by management are outlined within Part II Item 1A., *Risk Factors* . Item 1A. constitutes an integral part of this report, and readers are strongly encouraged to review this section closely in conjunction with MD&A.

### **Company Overview**

*Our Company.* We are a leading provider of Business Support Systems ( *BSS* ) solutions to clients in several complex and highly competitive industries. Our solutions coordinate and manage many aspects of a service provider's customer interactions, from the initial activation of customer accounts, to the support of various service activities, and through the presentment, collection, and accounts receivables management of monthly customer statements. While our heritage is in serving the North American communications markets, through acquisition and organic growth, we have broadened and enhanced our solutions to extend our business both globally and to a growing number of other industries including communications, financial services, healthcare, utilities, entertainment, and content distribution.

Our solutions help service providers manage the customer experience from acquisition through the billing of their customers. Our broad suite of solutions help our clients improve their business operations by creating more compelling product offerings and an enhanced customer experience through more relevant and targeted interactions, while at the same time, managing the service provider's cost structure.

Most recently, our business was focused on the North American market, with approximately 85% of our revenues coming from the cable and direct broadcast satellite ( *DBS* ) markets and the remaining 15% from a variety of other verticals. However, on November 30, 2010, we completed our acquisition of U.K.-based Intec Telecom Systems PLC ( *Intec* ) (the *Intec Acquisition* ). Intec is a recognized global BSS leader for retail billing, mediation, and wholesale business management, serving the majority of the world's top 100 communications service providers.

With the Intec Acquisition, we believe we are well-positioned to: (i) evolve our offerings; (ii) expand the markets we serve; and (iii) reach greater economic scale.

We are a S&P SmallCap 600 company.

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### Management Overview of Quarterly Results

*First Quarter Highlights.* A summary of our results of operations for the first quarter of 2011, when compared to the first quarter of 2010, is as follows (in thousands, except per share amounts and percentages):

	Quarter Ended March 31,	
	2011	2010
Revenues	\$ 183,092	\$ 130,263
Operating Results:		
Operating income	\$ 24,104	\$ 16,402
Operating income margin	13.2%	12.6%
Diluted EPS	\$ 0.35	\$ 0.03
Supplemental Data:		
Data center transition expenses	\$	\$ 7,717
Stock-based compensation	3,274	3,009
Amortization of acquired intangible assets	5,640	1,164
Amortization of OID	1,449	2,300
Loss on repurchase of convertible debt securities		10,952
Cable and DBS customer accounts (end of period)	49,081	48,975

*Revenues.* Our revenues for the first quarter of 2011 were \$183.1 million, which reflects the first full quarter of financial results from the Intec Acquisition. This represents a 40.6% increase from revenues of \$130.3 million for the same period in 2010.

*Operating Results.* Operating income for the first quarter of 2011 was \$24.1 million, or a 13.2% operating income margin percentage, compared to \$16.4 million, or a 12.6% operating income margin percentage, for the first quarter of 2010. The data center transition expenses reduced operating income by \$7.7 million for the first quarter of 2010, with no such expenses in 2011.

*Diluted EPS.* Diluted EPS for the first quarter of 2011 was \$0.35 per diluted share, which compares to \$0.03 per diluted share for the first quarter of 2010. Diluted EPS for the first quarter of 2010, when compared to diluted EPS for the first quarter of 2011, was negatively impacted by the following items:

the data center transition expenses of \$7.7 million, which negatively impacted diluted EPS by \$0.14 per diluted share; and

the loss on the repurchase of convertible debt securities of \$11.0 million, which negatively impacted diluted EPS by \$0.20 per diluted share.

*Cash and Cash Flows.* As of March 31, 2011, we had cash, cash equivalents and short-term investments of \$167.4 million, as compared to \$215.6 million as of December 31, 2010. The sequential quarterly decrease is primary the result of the following: (i) repayment of \$37.5 million of outstanding debt during the quarter, consisting principally of \$35 million on our Revolver in January 2011, which had been drawn down in December 2010 as part of the acquisition funding for Intec, and (ii) cash flows from operating activities for the first quarter of 2011 were negative (\$1.9) million, driven in large part by an anticipated negative impact of \$20 million as a result of a change in the monthly invoice timing for DISH, included in the terms of their contract renewal executed in January 2011, and other planned payments for the first quarter, which are discussed in greater detail in the Liquidity section.

### Significant Client Relationships

*Client Concentration.* A large percentage of our historical revenues have been generated from our four largest clients, which are Comcast Corporation ( Comcast ), DISH Network Corporation ( DISH ), Time Warner, Inc. ( Time Warner ), and Charter Communications, Inc. ( Charter ). Revenues from these clients represented the following percentages of our total revenues for the indicated periods:



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	Quarter Ended		
	March 31, 2011	December 31, 2010	March 31, 2010
Comcast	19%	22%	24%
DISH	13%	16%	18%
Time Warner	<10%	11%	12%
Charter	<10%	<10%	10%

The decrease in revenues generated from these four clients in the first quarter of 2011 is due to the larger global revenue base that we now have as a result of the Intec Acquisition.

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The percentages of net billed accounts receivable balances attributable to our largest clients as of the indicated dates were as follows:

	March 31, 2011	As of December 31, 2010	March 31, 2010
Comcast	13%	20%	24%
DISH	13%	15%	17%
Time Warner	<10%	<10%	11%
Charter	<10%	<10%	12%

See our 2010 10-K for additional discussion of our business relationships with the above mentioned significant clients.

*DISH.* On January 15, 2011, we entered into a contract extension with DISH to extend our relationship for processing and related services, and for print and mail services, through December 31, 2017. As a result of this new agreement, in February 2011 we began invoicing DISH for processing and related services on a per-customer-account basis, to include volume-based tiered pricing, rather than a monthly fixed fee. The expected annual fees that we will generate under the new agreement will decrease in exchange for the extended term of the contract and DISH's migration to the ACP platform. During the initial years under the new agreement, annual revenues generated could be approximately 10% to 15% less than those generated in 2010, depending on the level of products and services that DISH decides to purchase from us. For the first quarter of 2011, there are two months of the new pricing impacts included in our operating results.

Additionally, the terms of the previous DISH agreement required certain advance deposits and allowed for invoicing of monthly fees in advance of such services. Upon execution of the new agreement, DISH was allowed to apply certain of those advance payments to its first quarter 2011 invoices and the invoicing of monthly services reverted back to our normal practice of invoicing one month in arrears. As a result, our first quarter 2011 cash flows from operating activities was negatively impacted by approximately \$20 million as the advance payments and invoicing terms were brought in-line with the new agreement.

See our 2010 10-K for additional details of the key terms of the new DISH agreement. A copy of the new DISH agreement, with confidential information redacted, is filed as Exhibit 10.23C to this Form 10-Q.

*Risk of Client Concentration.* Although the Intec Acquisition has reduced the percentage of our total revenues generated from these clients, we expect to continue to generate a significant percentage of our future revenues from our four largest clients mentioned above. There are inherent risks whenever a large percentage of total revenues are concentrated with a limited number of clients. Should a significant client: (i) terminate or fail to renew their contracts with us, in whole or in part, for any reason; (ii) significantly reduce the number of customer accounts processed on our solutions, the price paid for our services, or the scope of services that we provide; or (iii) experience significant financial or operating difficulties, it could have a material adverse effect on our financial condition and results of operations.

## Stock-Based Compensation Expense

Stock-based compensation expense is included in the following captions in the accompanying Condensed Consolidated Statements of Income (in thousands):

	Quarter Ended	
	March 31, 2011	March 31, 2010
Cost of processing and related services	\$ 676	\$ 762
Cost of software, maintenance and services	198	192
Research and development	422	410
Selling, general and administrative	1,978	1,645
Total stock-based compensation expense	\$ 3,274	\$ 3,009

## Critical Accounting Policies

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The preparation of our Financial Statements in conformity with accounting principles generally accepted in the U.S. requires us to select appropriate accounting policies, and to make judgments and estimates affecting the application

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of those accounting policies. In applying our accounting policies, different business conditions or the use of different assumptions may result in materially different amounts reported in our Financial Statements.

We have identified the most critical accounting policies that affect our financial position and the results of our operations. Those critical accounting policies were determined by considering the accounting policies that involve the most complex or subjective decisions or assessments. The most critical accounting policies identified relate to: (i) revenue recognition; (ii) allowance for doubtful accounts receivable; (iii) impairment assessments of goodwill and other long-lived assets; (iv) income taxes; and (v) business combinations and asset purchases. These critical accounting policies, as well as our other significant accounting policies, are discussed in our 2010 10-K.

## Results of Operations

**Total Revenues.** Total revenues for the first quarter of 2011 increased 40.6% to \$183.1 million, from \$130.3 million for the first quarter of 2010. This increase can almost entirely be attributed to the additional revenues generated as a result of the Intec Acquisition.

We use the location of the contracting entity as the basis of attributing revenues to individual countries. Revenues by geographic regions for the first quarter of 2011 and 2010 were as follows (in thousands):

	Quarter Ended March 31,	
	2011	2010
Americas (principally the U.S.)	\$ 156,843	\$ 130,263
Europe, Middle East and Africa (principally Europe)	22,393	
Asia Pacific	3,856	
Total revenues	\$ 183,092	\$ 130,263

The components of total revenues are discussed in more detail below.

**Processing and related services revenues.** Processing and related services revenues for the first quarter of 2011 increased 7.6% to \$131.4 million, from \$122.0 million for the first quarter of 2010. This increase in processing and related services revenues can be attributed almost equally to: (i) the inclusion of Intec's managed services revenues; and (ii) organic growth resulting from continued adoption and use of our advanced customer interaction management solutions.

Additional information related to processing and related services revenues is as follows:

Processing and related services revenues for the first quarter of 2011 includes a two-month impact of the DISH contract extension, discussed in further detail in the Significant Client Relationships section of this 10-Q and our 2010 10-K.

Amortization of our client contracts intangible assets (reflected as a reduction of processing and related services revenues) for the first quarter of 2011 and 2010 was \$1.9 million and \$1.6 million, respectively.

Total customer accounts processed on our ACP solution as of March 31, 2011, were 49.1 million, compared to 49.0 million as of March 31, 2010, and 48.9 million as of December 31, 2010.

**Software, Maintenance and Services Revenues.** Software, maintenance and services revenues for the first quarter of 2011 were \$51.7 million compared to \$8.2 million for the first quarter of 2010, with the increase almost entirely attributed to the revenues from the Intec Acquisition.

**Total Expenses.** Our operating expenses for the first quarter of 2011 were \$159.0 million, up 39.6% when compared to \$113.9 million for the same period in 2010. The increase in total expenses between the first quarter of 2011 and 2010 can be attributed to the Intec Acquisition. This was partially offset by a \$7.7 million decrease in our data center transition expenses, due to completion of our data center migration in the third

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quarter of 2010. See the Data Center Transition section in our 2010 10-K for a discussion of this project.

The components of total expenses are discussed in more detail below.

*Cost of Revenues.* See our 2010 10-K for a description of the types of costs that are included in the individual line items for cost of revenues.

*Cost of Processing and Related Services.* The cost of processing and related services for the first quarter of 2011 decreased 8.6% to \$61.3 million, from \$67.0 million for the first quarter of 2010. Total processing and related services cost as a percentage of our processing and related services revenues for the first quarter of 2011 and 2010 was 46.6% and 54.9%, respectively.

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Processing and related services cost and processing and related services cost as a percentage of our processing and related services revenues were impacted in the first quarter of 2010 by our data center transition expenses, which had the following effect (in thousands, except percentages):

	Quarter Ended March 31, 2011		2010	
	Amount	% of Revenues	Amount	% of Revenues
Cost of processing and related services revenues, all other	\$ 61,259	46.6%	\$ 60,609	49.7%
Data center transition expenses (exclusive of depreciation)			6,395	5.2%
Cost of processing and related services revenues	\$ 61,259	46.6%	\$ 67,004	54.9%

Absent the impact of the data center transition expenses, processing and related services cost of revenues as a percentage of our processing and managed services revenues would have decreased 3.1 percentage points between periods. This decrease is due to the operational and financial benefits that we began to experience during the second quarter of 2010, following the substantial completion of our migration efforts to our new data center location.

*Cost of Software, Maintenance and Services.* The cost of software, maintenance and services for the first quarter of 2011 increased to \$29.5 million, from \$6.0 million for the first quarter of 2010. This increase can be entirely attributed to the Intec Acquisition, and includes the amortization expense related to the acquired Intec intangible assets, which had the following impact on the cost of software, maintenance and services (in thousands, except percentages):

	Quarter Ended March 31, 2011		2010	
	Amount	% of Revenues	Amount	% of Revenues
Cost of software, maintenance and services, all other	\$ 25,048	48.5%	\$ 5,968	72.6%
Amortization expense related to acquired Intec intangible assets	4,457	8.6%		
Cost of software, maintenance and services revenues	\$ 29,505	57.1%	\$ 5,968	72.6%

Total cost of software, maintenance and services as a percentage of our software, maintenance and services revenues for the first quarter of 2011 and 2010 was 57.1% and 72.6%, respectively. Consistent with the results for the first quarter of 2011, we expect revenues from software, maintenance and services to be a larger percentage of our total revenues in 2011 than we have historically experienced, as a result of the Intec Acquisition. Variability in quarterly revenues and operating results are inherent characteristics of companies that sell software licenses, and perform professional services. Our quarterly revenues for software licenses and professional services may fluctuate, depending on various factors, including the timing of executed contracts and revenue recognition, and the delivery of solutions. However, the costs associated with software and professional services revenues are not subject to the same degree of variability (e.g., these costs are generally fixed in nature within a relatively short period of time), and thus, fluctuations in our cost of software and maintenance, professional services as a percentage of our software, maintenance and services revenues will likely occur between periods.

*R&D Expense.* R&D expense for the first quarter of 2011 increased 54.7% to \$28.6 million, from \$18.5 million for the first quarter of 2010, with the increase mainly attributed to the addition of Intec R&D activities. As a percentage of total revenues, R&D expense increased to 15.6% for the first quarter of 2011 compared to 14.2% for the first quarter of 2010. We did not capitalize any internal software development costs during the first quarter ended March 31, 2011 and 2010.

Our R&D efforts are focused on the continued evolution of our solutions that enable service providers worldwide to provide a more personalized customer experience while turning transactions into revenues. This includes the continued investment in our BSS solutions aimed at increasing a providers time-to-market, flexibility, scalability, and total cost of ownership. These efforts include the integration of the recently acquired Intec products into the CSG solution suite. We expect that our R&D investment activities in the near-term will be relatively consistent with this past quarter, with the level of R&D spend highly dependent upon the opportunities that we see in our markets.

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*Selling, General and Administrative ( SG&A ) Expense.* SG&A expense for the first quarter of 2011 increased to \$33.3 million, from \$16.5 million for the first quarter of 2010, primarily as a result of the impact of the Intec SG&A functions. As anticipated, our SG&A costs as a percentage of total revenues increased over our historical levels to 18.2% for the first quarter of 2011, compared to 12.7% for the first quarter of 2010. As is typical with many global software companies, Intec's SG&A expenses as a percentage of total revenues are greater than CSG's historical levels as a domestic outsourced processing company.

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**Depreciation Expense.** Depreciation expense for the first quarter of 2011 increased 11.1% to \$6.2 million, from \$5.6 million for the first quarter of 2010. The increase in depreciation expense can be entirely attributed to the additional depreciation expense as a result of the Intec Acquisition. Depreciation expense for the quarter ended March 31, 2010 includes \$1.3 million of depreciation expense related to our data center transition efforts.

**Operating Income.** Operating income and operating income margin for the first quarter of 2011 was \$24.1 million, or 13.2% of total revenues, compared to \$16.4 million, or 12.6% of total revenues for the first quarter of 2010. Operating income and operating income margin for the first quarter of 2010 were significantly impacted by the data center transition expenses, which had the following effect on our operating income and operating income margins (in thousands, except percentages):

	Quarter Ended March 31,		2010	
	2011	% of Revenues	2010	% of Revenues
Operating income, all other	\$ 24,104	13.2%	\$ 24,119	18.5%
Data center transition expenses			7,717	5.9%
Operating income	\$ 24,104	13.2%	\$ 16,402	12.6%

Absent the impact of the data center transition expenses, operating income margin decreased by 5.3 percentage points between periods as it reflects: (i) the full quarterly impact of the lower margin profile of our expanded software and services business from the Intec Acquisition (to include approximately \$5 million of acquired Intec intangible asset amortization); and (ii) the impact of several long-term investments we are making in our business to include the seven-year contract extension with DISH, the additional investments we are making in our R&D efforts, and the expansion of our go-to-market strategies.

**Interest Expense.** Interest expense for the first quarter of 2011 increased \$2.8 million, to \$4.3 million, compared to \$1.5 million for the first quarter of 2010. This increase is due to the interest expense related to the Credit Agreement, which was entered into during the fourth quarter of 2010 in conjunction with the Intec Acquisition.

**Loss on Repurchase of Convertible Debt Securities.** During the first quarter of 2010, in conjunction with the issuance of our 2010 Convertible Debt Securities, we repurchased \$119.9 million (par value) of our 2004 Convertible Debt Securities for a total purchase price of \$125.8 million. As a result of this transaction, we recognized a non-cash loss on the repurchase of \$11.0 million (pretax impact), or \$0.20 per diluted share.

**Income Tax Provision.** The effective income tax rates for the quarter ended March 31, 2011 and 2010 were as follows:

Quarter Ended	
March 31,	
2011	2010
37%	38%

For the full-year 2011, we are currently estimating an effective income tax rate of 37%, which is higher than our historical levels of at or below the statutory Federal income tax rate as a result of the complexities associated with our expanded international operations due to the Intec Acquisition. Additionally, as we work to implement our longer-term global tax planning strategy during the year, we may see some volatility in our quarterly effective income tax rate. For the first quarter of 2010, our effective income tax rate was negatively impact by a delay in the recognition of certain domestic tax credits.

**Liquidity****Cash and Liquidity**

As of March 31, 2011, our principal sources of liquidity for operating purposes included cash, cash equivalents and short-term investments of \$167.4 million, compared to \$215.6 million as of December 31, 2010. The sequential decrease from December 31, 2010 to March 31, 2011 reflects our repayment of \$37.5 million of borrowings under our Credit Agreement in the first quarter of 2011, and the negative cash flow from



operations for the quarter, driven

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in large part from the negative \$20 million impact related to the change in the monthly invoice timing for DISH, which was included as part of the terms of their contract renewal, executed in January 2011. We generally invest our excess cash balances in low-risk, short-term investments to limit our exposure to market and credit risks.

As part of our Credit Agreement, we have a five-year, \$100 million senior secured revolving loan facility ( Revolver ) with a syndicate of financial institutions that expires in December 2015 (See Note 7 to the Financial Statements). As of March 31, 2011, and the date of this filing, there were no borrowings outstanding on the Revolver. The Credit Agreement contains customary affirmative covenants and financial covenants. As of March 31, 2011, and the date of this filing, we believe that we are in compliance with the provisions of the Credit Agreement.

Our cash, cash equivalents, and short-term investment balances as of the end of the indicated periods were located in the following geographical regions (in thousands):

	March 31, 2011	December 31, 2010
Americas (principally the U.S.)	\$ 129,284	\$ 153,674
Europe, Middle East and Africa (principally Europe )	33,853	58,595
Asia Pacific	4,233	3,281
Total cash, equivalents and short-term investments	\$ 167,370	\$ 215,550

We generally have ready access to substantially all of our cash, cash equivalents, and short-term investment balances, but may face limitations on moving cash out of certain foreign jurisdictions due to currency controls. As of March 31, 2011, the cash and short-term investments subject to such limitations were not significant.

**Cash Flows From Operating Activities**

We calculate our cash flows from operating activities in accordance with GAAP, beginning with net income, adding back the impact of non-cash items (e.g., depreciation, amortization, amortization of OID, deferred income taxes, stock-based compensation, etc.), and then factoring in the impact of changes in operating assets and liabilities. See our 2010 10-K for a description of the primary uses and sources of our cash flows from operating activities.

Our net cash flows from operating activities, broken out between operations and changes in operating assets and liabilities, for the indicated periods are as follows (in thousands):

	Operations	Changes in Operating Assets and Liabilities	Net Cash Provided by (Used in) Operating Activities Quarter Totals
Cash Flows from Operating Activities:			
2010:			
March 31	\$ 27,376	\$ 3,948	\$ 31,324
June 30	25,052	(641)	24,411
September 30	27,305	(8,805)	18,500
December 31	32,529	14,545	47,074
2011:			
March 31	39,687	(41,576)	(1,889)

We believe the above table illustrates our ability to consistently generate strong quarterly and annual cash flows, and the importance of managing our working capital items. As the table above illustrates, the operations portion of our cash flows from operating activities remains a very strong measure for us, and is relatively consistent between periods. The variations in our net cash provided by operating activities are related mostly to the changes in our operating assets and liabilities (related mostly to normal fluctuations in timing at quarter-end for such things

as client payments and changes in accrued expenses), and generally over longer periods of time, do not significantly impact our cash flows from operations.

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The large decrease in operating assets and liabilities for the first quarter of 2011 relates primarily to the change of the monthly invoice timing for DISH and the timing of payments for several items specific to the first quarter, including Intec acquisition-related expenses and 2010 employee incentive performance bonuses, both of which were accrued expenses as of December 31, 2010. These items are discussed in the greater detail directly below.

Significant fluctuations in the balances of key operating assets and liabilities between March 31, 2011, and December 31, 2010, that impacted our cash flows from operating activities, are as follows:

**Billed Trade Accounts Receivable**

Management of our billed accounts receivable is one of the primary factors in maintaining strong quarterly cash flows from operating activities. Our billed trade accounts receivable balance includes billings for several non-revenue items (primarily postage, sales tax, and deferred revenue items). As a result, we evaluate our performance in collecting our accounts receivable through our calculation of days billings outstanding ( DBO ) rather than a typical days sales outstanding ( DSO ) calculation. DBO is calculated based on the billings for the period (including non-revenue items) divided by the average monthly net trade accounts receivable balance for the period.

Our gross and net billed trade accounts receivable and related allowance for doubtful accounts receivable ( Allowance ) as of the end of the indicated quarterly periods, and the related DBOs for the quarters then ended, are as follows (in thousands, except DBOs):

<b>Quarter Ended</b>	<b>Gross</b>	<b>Allowance</b>	<b>Net Billed</b>	<b>DBOs</b>
<b>2010:</b>				
March 31	\$ 109,456	\$ (2,289)	\$ 107,167	51
June 30	102,523	(2,130)	100,393	51
September 30	115,674	(2,355)	113,319	50
December 31	156,842	(1,837)	155,005	48
<b>2011:</b>				
March 31	150,592	(1,958)	148,634	53

The increase in gross and net accounts receivable in the fourth quarter of 2010 over historical levels is due to the Intec Acquisition. The other changes in our gross and net billed trade accounts receivable shown in the table above reflect the normal fluctuations in the timing of client payments made at quarter-end, evidenced by our consistent DBO metric over the past several quarters.

As a result of the Intec Acquisition, a greater percentage of our accounts receivable balance as of March 31, 2011 and December 31, 2010, relates to clients outside the U.S. This greater diversity in the geographic composition of our client base is expected to impact our DBO (when compared to our historical experience prior to the Intec Acquisition) as longer billing cycles (i.e., billing terms and cash collection cycles) are an inherent characteristic of international software and professional services transactions. For example, our ability to bill (i.e., send an invoice) and collect arrangement fees may be dependent upon, among other things: (i) the completion of various client administrative matters, local country billing protocols and processes (including local cultural differences), and/or non-client administrative matters; (ii) us meeting certain contractual invoicing milestones; or (iii) the overall project status in certain situations in which we act as a subcontractor to another vendor on a project.

**Accrued Employee Compensation**

Accrued employee compensation decreased \$15.8 million, from \$53.4 million as of December 31, 2010, to \$37.6 million as of March 31, 2011. This decrease is primarily due to the payment of the 2010 employee incentive performance bonuses in March 2011 that were accrued as of December 31, 2010.

**Other Current Liabilities**

Other current liabilities decreased \$10.2 million, from \$32.0 million as of December 31, 2010, to \$21.8 million as of March 31, 2011. This decrease can be mainly attributed to the payment of approximately \$8 million of various Intec acquisition-related expenses that were accrued as of December 31, 2010.

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### Deferred Revenue

Total deferred revenue decreased \$12.2 million, from \$72.3 million as of December 31, 2010, to \$60.1 million as of March 31, 2011. This decrease can be attributed to the change in monthly invoice timing for DISH, to bring the advance payments and invoicing terms in-line with the terms of their contract renewal, which was executed in January 2011, offset to a certain degree by annual maintenance billings. This change in the DISH invoice timing had a negative (\$20) million impact to our cash flows from operating activities for the first quarter of 2011.

### Cash Flows From Investing Activities

Our typical investing activities consist of purchases/sales of short-term investments, purchases of property and equipment, and investments in client contracts, which are discussed below.

*Purchases/Sales of Short-term Investments.* During the first quarter of 2011 and 2010, we purchased \$12.7 million and \$41.9 million, respectively, and sold (or had mature) \$15.0 million and \$31.4 million, respectively, of short-term investments. We continually evaluate the appropriate mix of our investment of excess cash balances between cash equivalents and short-term investments in order to maximize our investment returns and will likely purchase and sell additional short-term investments in the future.

*Property and Equipment/Client Contracts.* Our capital expenditures for the first quarter of 2011 and 2010, for property and equipment, and investments in client contracts were as follows (in thousands):

	Quarters Ended	
	March 31, 2011	March 31, 2010
Property and equipment	\$ 4,250	\$ 4,048
Client contracts	2,383	1,280

The property and equipment expenditures during the first quarter of 2011 consisted principally of investments in: (i) computer hardware, software, and related equipment; (ii) statement production equipment; and (iii) facilities and internal infrastructure items.

The investments in client contracts for the first quarter of 2011 and 2010 relate to client incentive payments (\$0.5 million and \$0.6 million, respectively) and the deferral of costs related to conversion/set-up services provided under long-term processing contracts (\$1.9 million and \$0.7 million, respectively).

### Cash Flows From Financing Activities

Our financing activities typically consist of activities with our common stock and our long-term debt.

*Repurchase of Common Stock.* During the first quarter of 2010, in conjunction with the issuance of our 2010 Convertible Notes, we repurchased 1.5 million shares of our common stock under the guidelines of our Stock Repurchase Program for \$29.3 million. In addition, outside of our Stock Repurchase Program, during the first quarter of 2011 and 2010, we repurchased from our employees and then cancelled approximately 203,000 shares and 204,000 shares of our common stock for \$4.0 million and \$4.2 million, respectively, in connection with minimum tax withholding requirements resulting from the vesting of restricted common stock under our stock incentive plans.

*Long-term debt.* During the first quarter of 2011, we repaid the \$35 million outstanding balance of the Revolver and made a \$2.5 million mandatory repayment on the Term Loan.

In the first quarter of 2010, we completed an offering of our 2010 Convertible Notes. We used a portion of the \$145 million net proceeds from the offering to repurchase \$119.9 million (par value) of our 2004 Convertible Debt Securities for \$125.0 million. In connection with the issuance of the convertible notes, we paid deferred financing costs of \$4.1 million.

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### **Capital Resources**

The following are the key items to consider in assessing our sources and uses of capital resources:

#### *Current Sources of Capital Resources.*

Cash, Cash Equivalents and Short-term Investments. As of March 31, 2011, we had cash, cash equivalents, and short-term investments of \$167.4 million. Of the approximately \$152 million of cash and cash equivalents as of March 31, 2011, 79%, 9%, and 5%, respectively, were denominated in U.S. Dollars, Pounds Sterling, and Euros, and approximately \$5 million was restricted as to use to collateralize outstanding letters of credit.

Operating Cash Flows. As described in the Liquidity section above, we believe we have the ability to consistently generate strong cash flows to fund our operating activities.

Revolving Loan Facility. We have a five-year, \$100 million senior secured revolving loan facility with a syndicate of financial institutions that expires in December 2015. As of the date of this filing, we have \$100 million of the revolving loan facility available to us.

*Uses of Capital Resources.* Below are the key items to consider in assessing our uses of capital resources:

Common Stock Repurchases. We have made significant repurchases of our common stock in the past under our Stock Repurchase Program. During 2010, we repurchased 1.5 million shares of our common stock for \$29.3 million (\$19.56 per share) in conjunction with the issuance of our 2010 Convertible Notes. As of March 31, 2011, we have 4.2 million shares authorized for repurchase remaining under our Stock Repurchase Program. Our Credit Agreement places certain limitations on our ability to repurchase our common stock. We continue to evaluate the best use of our capital going forward, which from time-to-time, may include additional share repurchases as market and business conditions warrant.

Acquisitions. We have made six acquisitions in the last six years. The most recent acquisition, and the only acquisition in 2010, was the Intec Acquisition on November 30, 2010 where we paid cash related to the transaction of approximately \$378 million (or \$269 million, net of cash acquired).

Capital Expenditures. In the first quarter of 2011, we spent \$4.3 million on capital expenditures. At this time, we expect our 2011 capital expenditures to be approximately \$25 million, which will consist principally of: (i) hardware and software infrastructure to support our clients' expanding business needs around the world; (ii) statement production equipment to continue to offer enhanced functionalities to our U.S. clients; and (iii) internal use systems to support the integration of Intec.

Investments in Client Contracts. In the past, we have provided incentives to new or existing U.S. processing clients to convert their customer accounts to, or retain their customer's accounts on, our customer care and billing solutions. During the first quarter of 2011, we made client incentive payments of \$0.5 million. In addition, during the first quarter of 2011, we capitalized costs related to the deferral of conversion/set-up services revenue of \$1.9 million. As of March 31, 2011, we did not have any material commitments for investments in client contracts which are payable by us only upon the successful conversion of certain additional customer accounts to our processing solutions.

Long-Term Debt. As of March 31, 2011, our long-term debt consisted of: (i) convertible debt, which is made up of our 2004 Convertible Debt Securities with a par value of \$25.1 million, and our 2010 Convertible Notes with a par value of \$150.0 million;

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and (ii) Credit Agreement term loan borrowings of \$197.5 million. In the first quarter of 2011, we made a mandatory annual amortization payment of \$2.5 million on the Credit Agreement term loan and paid off the \$35.0 million December 31, 2010 balance on the Credit Agreement revolving loan facility.

During 2010 and 2009, we voluntarily repurchased a total of \$175.2 million (par value) of our 2004 Convertible Debt Securities for \$177.7 million. As a result of these repurchases, beginning in 2014, we will have to pay cash of approximately \$30 million ratably over five years related to the deferred income tax liabilities associated with the repurchased securities.

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Our 2004 Convertible Debt Securities are callable by us for cash on or after June 20, 2011, at a redemption price equal to 100% of par value, plus accrued interest. Our 2004 Convertible Debt Securities can be put back to us by the holders for cash at June 15, 2011, at a redemption price equal to 100% of par value, plus accrued interest. Our debt service cash outlay related to the 2004 Convertible Debt Securities during the next twelve months could equal the remaining par value of \$25.1 million, plus interest payments of \$0.3 million. In addition, if the remaining 2004 Convertible Debt Securities are put back to us on June 15, 2011, we will have to pay in cash during 2011 approximately \$6 million of deferred tax liabilities associated with the outstanding securities.

During the next twelve months, there are no scheduled conversion triggers on our 2010 Convertible Notes. As a result, at this time, we expect our required debt service cash outlay during the next twelve months related to the 2010 Convertible Notes to be limited to interest payments of \$4.5 million.

Under the Credit Agreement term loan, we will make mandatory annual amortization payments (payable quarterly) equal to \$10 million, \$20 million, \$30 million, \$40 million, and \$50 million, respectively, in 2011, 2012, 2013, 2014, and 2015, with the remaining principal balance due at the maturity date. Under certain circumstances, mandatory prepayments are required (e.g., as a result of defined excess cash flow, asset sale or casualty proceeds, or proceeds of debt issuances). We have the right to voluntarily prepay any of the borrowings under the Credit Agreement without significant penalty.

Refer to Note 6 to our 2010 Form 10-K Financial Statements for further details of our long-term debt.

In summary, we expect to continue to make material investments in client contracts, capital equipment, and R&D, and we expect to continue to evaluate the possibility of early debt repayments and equity repurchases in the future. In addition, as part of our growth strategy, we are continually evaluating potential business and/or asset acquisitions and investments in market share expansion with our existing and potential new clients. We believe that our current cash, cash equivalents and short-term investments balances and our revolving loan facility, together with cash expected to be generated in the future from our current operating activities, will be sufficient to meet our anticipated cash requirements for at least the next 12 months. We also believe we could obtain additional capital through other debt sources which may be available to us if deemed appropriate.

### **Item 3. *Quantitative and Qualitative Disclosures About Market Risk***

Market risk is the potential loss arising from adverse changes in market rates and prices. As of March 31, 2011, we are exposed to various market risks, including changes in interest rates, foreign currency exchange rates, and fluctuations and changes in the market value of our cash equivalents and short-term investments. We have not historically entered into derivatives or other financial instruments for trading or speculative purposes.

#### *Interest Rate Risk.*

*Market Risk Related to Long-Term Debt.* The interest rates on our convertible debt are fixed, and thus, as it relates to our convertible debt borrowings, we are not exposed to changes in interest rates.

The interest rates under the Credit Agreement are based upon an adjusted LIBOR rate plus an applicable margin, or an alternate base rate plus an applicable margin. The Eurocurrency applicable margin for the Term Loan is 3.75% throughout the term of the Credit Agreement, and the applicable margin for the Revolver is based on our then-current leverage ratio, which at March 31, 2011 was 3.75%.

We have the option of selecting the length of time (ranging from one to six months) that we lock in the adjusted LIBOR rate. At March 31, 2011, we have entered into a 3-month LIBOR contract rate of 0.31% per annum (for a combined rate for the Term Loan of 4.06%) that is effective through June 14, 2011. We expect to enter into similar length LIBOR contracts during 2011 as a means to manage our interest rate risk on long-term debt. Refer to Note 6 to our 2010 Form 10-K Financial Statements for further details of our long-term debt.



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We are currently evaluating whether we should enter into derivative financial instruments for the purposes of managing our interest rate risk related to our Credit Agreement, but as of the date of this filing, we have not entered into such instruments.

*Market Risk Related to Cash Equivalents and Short-term Investments.* Our cash and cash equivalents as of March 31, 2011 and December 31, 2010 were \$152.0 million and \$197.9 million, respectively. Certain of our cash balances are swept into overnight money market accounts on a daily basis, and at times, any excess funds are invested in low-risk, somewhat longer term, cash equivalent instruments and short-term investments. Our cash equivalents are invested primarily in institutional money market funds, commercial paper, and time deposits held at major banks. We have minimal market risk for our cash and cash equivalents due to the relatively short maturities of the instruments.

Our short-term investments as of March 31, 2011 and December 31, 2010 were \$15.4 million and \$17.7 million, respectively. Currently, we utilize short-term investments as a means to invest our excess cash only in the U.S. The day-to-day management of our short-term investments is performed by a large financial institution in the U.S., using strict and formal investment guidelines approved by our Board of Directors. Under these guidelines, short-term investments are limited to certain acceptable investments with: (i) a maximum maturity, (ii) a maximum concentration and diversification; and (iii) a minimum acceptable credit quality. At this time, we believe we have minimal liquidity risk associated with the short-term investments included in our portfolio.

*Foreign Currency Exchange Rate Risk.*

As the result of the Intec Acquisition, we are exposed to the impact of the changes in foreign currency exchange rates.

Due to foreign operations around the world, our balance sheet and income statement are exposed to foreign currency exchange risk due to the fluctuations in the value of currencies in which we conduct business. While we attempt to maximize natural hedges by incurring expenses in the same currency in which we contract revenue, the related expenses for that revenue could be in one or more differing currencies than the revenue stream.

Our percentage of total revenues generated outside the U.S. for the first quarter of 2011 and the fourth quarter of 2010, as determined by contracting legal entity, was approximately 15% and 2%, respectively. We expect that, in the foreseeable future, the percentage of our total revenues to be generated outside the U.S. may continue to grow.

As of March 31, 2011 and December 31, 2010, the carrying amounts of our monetary assets and monetary liabilities on the books of our non-U.S. subsidiaries in currencies denominated in a currency other than the functional currency of those non-U.S. subsidiaries are as follows (in thousands, in U.S. dollar equivalents):

	March 31, 2011		December 31, 2010	
	Monetary Liabilities	Monetary Assets	Monetary Liabilities	Monetary Assets
Pounds sterling	\$	\$ 1,191	\$	\$ 481
Euro	(71)	4,556	(41)	5,607
U.S. Dollar	(143)	15,114	(472)	19,061
New Zealand Dollar		550		488
Other	(28)	395	(13)	345
Totals	\$ (242)	\$ 21,806	\$ (526)	\$ 25,982

A hypothetical adverse change of 10% in the March 31, 2011 exchange rates would not have had a material impact upon our results of operations.

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**Item 4.      *Controls and Procedures***

***(a) Disclosure Controls and Procedures***

As required by Rule 13a-15(b), our management, including the Chief Executive Officer ( CEO ) and Chief Financial Officer ( CFO ), conducted an evaluation as of the end of the period covered by this report of the effectiveness of our disclosure controls and procedures as defined in Rule 13a-15(e). Based on that evaluation, the CEO and CFO concluded that our disclosure controls and procedures were effective as of the end of the period covered by this report.

***(b) Internal Control Over Financial Reporting***

As required by Rule 13a-15(d), our management, including the CEO and CFO, also conducted an evaluation of our internal control over financial reporting, as defined by Rule 13a-15(f), to determine whether any changes occurred during the quarter covered by this report that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting. Based on that evaluation, the CEO and CFO concluded that there has been no such change during the quarter covered by this report. As we continue to integrate the Intec business, we may make changes that could materially affect our internal control over financial reporting.

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**CSG SYSTEMS INTERNATIONAL, INC.**

**PART II. OTHER INFORMATION**

**Item 1. Legal Proceedings**

From time-to-time, we are involved in litigation relating to claims arising out of our operations in the normal course of business. We are not presently a party to any material pending or threatened legal proceedings.

**Item 1A. Risk Factors**

We or our representatives from time-to-time may make or may have made certain forward-looking statements, whether orally or in writing, including without limitation, any such statements made or to be made in MD&A contained in our various SEC filings or orally in conferences or teleconferences. We wish to ensure that such statements are accompanied by meaningful cautionary statements, so as to ensure, to the fullest extent possible, the protections of the safe harbor established in the Private Securities Litigation Reform Act of 1995.

Accordingly, the forward-looking statements are qualified in their entirety by reference to and are accompanied by the following meaningful cautionary statements identifying certain important risk factors that could cause actual results to differ materially from those in such forward-looking statements. This list of risk factors is likely not exhaustive. We operate in rapidly changing and evolving markets throughout the world addressing the complex needs of communication service providers, financial institutions, healthcare providers and many others, and new risk factors will likely emerge. Further, as we enter new market sectors such as healthcare and financial services, as well as new geographic markets, we are subject to new regulatory requirements that increase the risk of non-compliance and the potential for economic harm to us and our clients. Management cannot predict all of the important risk factors, nor can it assess the impact, if any, of such risk factors on our business or the extent to which any risk factor, or combination of risk factors, may cause actual results to differ materially from those in any forward-looking statements. Accordingly, there can be no assurance that forward-looking statements will be accurate indicators of future actual results, and it is likely that actual results will differ from results projected in forward-looking statements and that such differences may be material.

***We Derive a Significant Portion of Our Revenues From a Limited Number of Clients, and the Loss of the Business of a Significant Client Could Have a Material Adverse Effect on Our Financial Position and Results of Operations.***

Over the past decade, the worldwide communications industry has experienced significant consolidation, resulting in a large percentage of the market being served by a limited number of service providers with greater size and scale. Consistent with this market concentration, we historically have had approximately two-thirds of our revenues generated from four clients that each individually accounted for approximately 10% or more of our total revenues. As a result of the additional revenues from the Intec Acquisition, for the current quarter, we had two clients, Comcast and DISH, that individually generated over 10% of our total revenues. This resulted in approximately one-third of our total revenues coming from these two clients. See the Significant Client Relationships section of MD&A in our 2010 10-K for key renewal dates and a brief summary of our business relationship with these clients.

There are inherent risks whenever a large percentage of total revenues are concentrated with a limited number of clients. One such risk is that a significant client could: (i) undergo a formalized process to evaluate alternative providers for services we provide; (ii) terminate or fail to renew their contracts with us, in whole or in part for any reason; (iii) significantly reduce the number of customer accounts processed on our solutions, the price paid for our services, or the scope of services that we provide; or (iv) experience significant financial or operating difficulties. Any such development could have a material adverse effect on our financial position and results of operations and/or trading price of our common stock.

Our industry is highly competitive, and while we recently have succeeded in gaining customers at the expense of competitors and entered into a long term renewal with our second largest customer, there is no guarantee that this

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success will continue. It is possible that a competitor could increase its footprint and share of customers processed at our expense or a provider could develop their own internal solutions. While our clients may incur some costs in switching to our competitors or their own internally-developed solutions, they may do so for a variety of reasons, including: (i) price; (ii) if we do not provide satisfactory solutions; or (iii) if we do not maintain favorable relationships.

### ***We May Not Be Successful in the Integration of Our Acquisitions.***

As part of our growth strategy, we seek to acquire assets, technology, and businesses which will provide the technology and technical personnel to expedite our product development efforts, provide complementary solutions, or provide access to new markets and clients.

Our recent acquisition of Intec provides us with many opportunities and challenges. Intec represents an approximate 40% increase in revenue, adds approximately 1,500 employees, and gives us operations in 24 countries where we did not previously have operations. Integrating this many people, processes, and operations presents new risks to the business that must be managed carefully. If not, it could have a material impact on operations and cause results to differ significantly from expectations.

Acquisitions involve a number of risks and difficulties, including: (i) expansion into new markets and business ventures; (ii) the requirement to understand local business practices; (iii) the diversion of management's attention to the assimilation of acquired operations and personnel; (iv) being bound by client or vendor contracts with unfavorable terms; and (v) potential adverse effects on a company's operating results for various reasons, including, but not limited to, the following items: (a) the inability to achieve financial targets; (b) the inability to achieve certain operating goals and synergies; (c) costs incurred to exit current or acquired contracts or activities; (d) costs incurred to service any acquisition debt; and (e) the amortization or impairment of intangible assets.

Due to the multiple risks and difficulties associated with any acquisition, there can be no assurance that we will be successful in achieving our expected strategic, operating, and financial goals for any such acquisition.

### ***Variability of Our Quarterly Revenues and Our Failure to Meet Revenue and Earnings Expectations Would Negatively Affect the Market Price for Our Common Stock.***

Variability in quarterly revenues and operating results are inherent characteristics of the software and professional services industries. Common causes of a failure to meet revenue and operating expectations in these industries include, among others:

The inability to close and/or recognize revenue on one or more material transactions that may have been anticipated by management in any particular period;

The inability to renew timely one or more material software maintenance agreements, or renewing such agreements at lower rates than anticipated; and

The inability to complete timely and successfully an implementation project and meet client expectations, due to factors discussed in greater detail below.

We expect software license, software maintenance services, and professional services revenues to become an increasingly larger percentage of our total revenues in the future. As our total revenues grow, so too does the risk associated with meeting financial expectations for revenues derived from our software licenses, software maintenance services, and professional services offerings. As a result, there is a proportionately increased likelihood that we may fail to meet revenue and earnings expectations of the investment community. Should we fail to meet analyst expectations, by even a relatively small amount, it would most likely have a disproportionately negative impact upon the market price of our common stock.

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### ***The Delivery of Our Solutions is Dependent on a Variety of Computing Environments and Communications Networks Which May Not Be Available or May Be Subject to Security Attacks.***

Our processing services are generally delivered through a variety of computing environments operated by us, which we will collectively refer to herein as Systems. We provide such computing environments through both outsourced arrangements, such as our current data processing arrangement with Infocrossing, as well as internally operating numerous distributed servers in geographically dispersed environments. The end users are connected to our Systems through a variety of public and private communications networks, which we will collectively refer to herein as Networks. Our solutions are generally considered to be mission critical customer management systems by our clients. As a result, our clients are highly dependent upon the high availability and uncompromised security of our Networks and Systems to conduct their business operations.

Our Networks and Systems are subject to the risk of an extended interruption or outage due to many factors such as: (i) planned changes to our Systems and Networks for such things as scheduled maintenance and technology upgrades, or migrations to other technologies, service providers, or physical location of hardware; (ii) human and machine error; (iii) acts of nature; and (iv) intentional, unauthorized attacks from computer hackers.

In addition, we continue to expand our use of the Internet with our product offerings thereby permitting, for example, our clients customers to use the Internet to review account balances, order services or execute similar account management functions. Allowing access to our Networks and Systems via the Internet has the potential to increase their vulnerability to unauthorized access and corruption, as well as increasing the dependency of our Systems reliability on the availability and performance of the Internet and end users infrastructure they obtain through other third party providers.

The method, manner, cause and timing of an extended interruption or outage in our Networks or Systems are impossible to predict. As a result, there can be no assurances that our Networks and Systems will not fail, or that our business continuity plans will adequately mitigate the negative effects of a disruption to our Networks or Systems. Further, our property and business interruption insurance may not adequately compensate us for losses that we incur as a result of such interruptions. Should our Networks or Systems: (i) experience an extended interruption or outage, (ii) have their security breached, or (iii) have their data lost, corrupted or otherwise compromised, it would impede our ability to meet product and service delivery obligations, and likely have an immediate impact to the business operations of our clients. This would most likely result in an immediate loss to us of revenue or increase in expense, as well as damaging our reputation. An information breach in our Systems or Networks and loss of confidential information such as credit card numbers and related information could have a longer and more significant impact on our business operations than a hardware-related failure. The loss of confidential information could result in losing the customers confidence, as well as imposition of fines and damages. Any of these events could have both an immediate, negative impact upon our financial position and our short-term revenue and profit expectations, as well as our long-term ability to attract and retain new clients.

### ***The Occurrence or Perception of a Security Breach or Disclosure of Confidential Personally Identifiable Information Could Harm Our Business.***

In providing processing services to our customers, we process, transmit, and store confidential and personally identifiable information, including social security numbers and financial and health information. Our treatment of such information is subject to contractual restrictions and federal, state, and foreign data privacy laws and regulations. While we take measures to protect against unauthorized access to such information and comply with these laws and regulations, these measures may be inadequate, and any failure on our part to protect the privacy of personally identifiable information or comply with data privacy laws and regulations may subject us to contractual liability and damages, loss of business, damages from individual claimants, fines, penalties, criminal prosecution, and unfavorable publicity. Even the mere perception of a security breach or inadvertent disclosure of personally identifiable information could inhibit market acceptance of our solutions. In addition, third party vendors that we engage to perform services for us may unintentionally release personally identifiable information or otherwise fail to comply with applicable laws and regulations. The occurrence of any of these events could have an adverse effect on our business, financial position, and results of operations.

### ***We May Not Be Able to Respond to Rapid Technological Changes.***

The market for customer interaction management solutions, such as customer care and billing solutions, is characterized by rapid changes in technology and is highly competitive with respect to the need for timely product

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innovations and new product introductions. As a result, we believe that our future success in sustaining and growing our revenues depends upon: (i) our ability to continuously adapt, modify, maintain, and operate our solutions to address the increasingly complex and evolving needs of our clients, without sacrificing the reliability or quality of the solutions; (ii) the integration of the Intec assets and its widely distributed, complex worldwide operations; and (iii) the integration of other acquired technologies such as rating, wholesale billing, customer intelligence with ACP, as well as creating an integrated suite of customer care and billing solutions, which are portable to new verticals such as utilities, healthcare, home security, financial services, and content distribution. In addition, the market is demanding that our solutions have greater architectural flexibility and interoperability, and that we are able to meet the demands for technological advancements to our solutions at a greater pace. Attempts to meet these demands subjects our R&D efforts to greater risks.

As a result, substantial R&D will be required to maintain the competitiveness of our solutions in the market. Technical problems may arise in developing, maintaining and operating our solutions as the complexities are increased. Development projects can be lengthy and costly, and may be subject to changing requirements, programming difficulties, a shortage of qualified personnel, and/or unforeseen factors which can result in delays. In addition, we may be responsible for the implementation of new solutions and/or the migration of clients to new solutions, and depending upon the specific solution, we may also be responsible for operations of the solution.

There is an inherent risk in the successful development, implementation, migration, and operations of our solutions as the technological complexities, and the pace at which we must deliver these solutions to market, continue to increase. The risk of making an error that causes significant operational disruption to a client, or results in incorrect customer or vendor billing calculations we perform on behalf of our clients, increases proportionately with the frequency and complexity of changes to our solutions and new delivery models. There can be no assurance: (i) of continued market acceptance of our solutions; (ii) that we will be successful in the development of enhancements or new solutions that respond to technological advances or changing client needs at the pace the market demands; or (iii) that we will be successful in supporting the implementation, migration and/or operations of enhancements or new solutions.

### ***Our International Operations Subject Us to Additional Risks.***

We currently conduct a portion of our business outside the United States. We are subject to certain risks associated with operating internationally including the following items:

Difficulties with product development meeting local requirements;

Fluctuations in foreign currency exchange rates for which a natural or purchased hedge does not exist or is ineffective;

Difficulties in staffing and managing foreign operations;

Longer sales cycles for new contracts;

Longer collection cycles for client billings or accounts receivable, as well as heightened client collection risks, especially in countries with highly inflationary economies and/or with restrictions on the movement of cash out of the country;

Trade barriers;

Difficulties in complying with varied legal and regulatory requirements across jurisdictions;

Reduced protection for intellectual property rights in some countries;

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Inability to recover value added taxes and/or goods and services taxes in foreign jurisdictions;

Political instability and threats of terrorism; and

A potential adverse impact to our overall effective income tax rate resulting from, among other things:

Operations in foreign countries with higher tax rates than the United States;

The inability to utilize certain foreign tax credits; and

The inability to utilize some or all of losses generated in one or more foreign countries.

One or more of these factors could have a material adverse effect on our international operations, which could adversely impact our results of operations and financial position.

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### ***Our Use of Open Source Software May Subject Us to Certain Intellectual Property-Related Claims or Require Us to Re-Engineer Our Software, Which Could Harm Our Business.***

We use open source software in connection with our solutions, processes, and technology. Companies that use or incorporate open source software into their products have, from time to time, faced claims challenging their use, ownership and/or licensing rights associated with that open source software. As a result, we could be subject to suits by parties claiming certain rights to what we believe to be open source software. Some open source software licenses require users who distribute open source software as part of their software to publicly disclose all or part of the source code in their software and make any derivative works of the open source code available on unfavorable terms or at no cost. In addition to risks related to license requirements, use of open source software can lead to greater risks than use of third party commercial software, as open source licensors generally do not provide warranties, support, or controls with respect to origin of the software. While we take measures to protect our use of open source software in our solutions, open source license terms may be ambiguous, and many of the risks associated with usage of open source software cannot be eliminated. If we were found to have inappropriately used open source software, we may be required to release our proprietary source code, re-engineer our software, discontinue the sale of certain solutions in the event re-engineering cannot be accomplished on a timely basis, or take other remedial action that may divert resources away from our development efforts, any of which could adversely affect our business, financial position, and results of operations.

### ***The Current Macroeconomic Environment Could Adversely Impact Our Business.***

Over the past few years, major economies where we operate have experienced significant economic stress and difficulties within the financial and credit markets. The timing, duration, and degree of an economic turnaround are uncertain and thus, these adverse economic conditions may continue into the foreseeable future. The possible adverse impacts to companies during these times include a reduction in revenues, decreasing profits and cash flows, distressed or default debt conditions, and/or difficulties in obtaining necessary operating capital. All companies are likely to be impacted by the current economic downturn to a certain degree, including CSG, our clients, and/or key vendors in our supply chain. There can be no assurances regarding the performance of our business, and the potential impact to our clients and key vendors, resulting from the current economic conditions.

### ***A Reduction in Demand for Our Key Customer Care and Billing Solutions Could Have a Material Adverse Effect on Our Financial Position and Results of Operations.***

Historically, a substantial percentage of our total revenues have been generated from our core outsourced processing product, ACP, and related solutions. These solutions are expected to continue to provide a large percentage of our total revenues in the foreseeable future. Any significant reduction in demand for ACP and related solutions could have a material adverse effect on our financial position and results of operations. Likewise, a large percentage of revenues derived from the Intec business have been derived from wholesale billing, retail billing and mediation products which are typically associated with large implementation projects. A sudden downward shift in demand for these products or for our professional services engagements for these products could have a material adverse effect on our financial position and results of operations.

### ***We May Not Be Able to Efficiently and Effectively Implement New Solutions or Convert Clients onto Our Solutions.***

Our continued growth plans include the implementation of new solutions, as well as converting both new and existing clients to our solutions. Such implementations or conversions, whether they involve new solutions or new customers, have become increasingly more difficult because of the sophistication, complexity, and interdependencies of the various computing and network environments impacted, combined with the increasing complexity of the underlying business processes. In addition, the complexity of the implementation work increases when the arrangement includes additional vendors participating in the overall project, including, but not limited to, prime and subcontractor relationships with our company. For these reasons, there is a risk that we may experience delays or unexpected costs associated with a particular implementation or conversion, and our inability to complete implementation or conversion projects in an efficient and effective manner could have a material adverse effect on our results of operations.



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### ***Our Business is Dependent Upon the Economic and Market Condition of the Global Communications Industry.***

Since the majority of our clients operate within this industry sector, the economic state of this industry directly impacts our business. The global communications industry has undergone significant fluctuations in growth rates and capital investment cycles in the past decade. Current economic indices suggest a slow stabilization of the industry, but it is impossible to predict whether this stabilization will persist or be subject to future instability. In addition, consolidation amongst providers continues as service providers look for ways to expand their markets and increase their revenues.

Continued consolidation, a significant retrenchment in investment by communications providers, or even a material slowing in growth (whether caused by economic, competitive or consolidation factors) could cause delays or cancellations of sales and services currently included in our forecasts. This could cause us to either fall short of revenue expectations or have a cost model that is misaligned with revenues, either or both of which could have a material adverse effect on operations and financial results.

More specific, approximately 60% of our future revenues are expected to be generated from our North American cable and DBS operations. These clients operate in a highly competitive environment. Competitors range from traditional wireline and wireless providers to new entrants like new content aggregators such as Hulu, YouTube, and Netflix. Should these competitors be successful in their video strategies, it could threaten our clients' market share, and thus our source of revenues, as generally speaking these companies do not use our core solutions and there can be no assurance that new entrants will become our clients. In addition, demand for spectrum, network bandwidth and content continues to increase and any changes in the regulatory environment could have a significant impact to not only our clients' businesses, but in our ability to help our clients be successful.

### ***We Face Significant Competition in Our Industry.***

The market for our solutions is highly competitive. We directly compete with both independent providers and in-house solutions developed by existing and potential clients. In addition, some independent providers are entering into strategic alliances with other independent providers, resulting in either new competitors, or competitors with greater resources. Many of our current and potential competitors have significantly greater financial, marketing, technical, and other competitive resources than our company, many with significant and well-established domestic and international operations. There can be no assurance that we will be able to compete successfully with our existing competitors or with new competitors.

### ***Failure to Protect Our Intellectual Property Rights or Claims by Others That We Infringe Their Intellectual Property Rights Could Substantially Harm Our Business, Financial Position and Results of Operations.***

We rely on a combination of trade secret, copyright, trademark, and patent laws in the United States and similar laws in other countries, and non-disclosure, confidentiality, and other types of contractual arrangements to establish, maintain, and enforce our intellectual property rights in our solutions. Despite these measures, any of our intellectual property rights could be challenged, invalidated, circumvented, or misappropriated. Further, our contractual arrangements may not effectively prevent disclosure of our confidential information or provide an adequate remedy in the event of unauthorized disclosure of our confidential information. Others may independently discover trade secrets and proprietary information, and in such cases we could not assert any trade secret rights against such parties. Costly and time consuming litigation could be necessary to enforce and determine the scope of our proprietary rights, and failure to obtain or maintain trade secret protection could adversely affect our competitive business position. In addition, the laws of certain countries do not protect proprietary rights to the same extent as the laws of the United States. Therefore, in certain jurisdictions, we may be unable to protect our proprietary technology adequately against unauthorized third party copying or use, which could adversely affect our competitive position.

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Although we hold a limited number of patents and patent applications on some of our newer solutions, we do not rely upon patents as a primary means of protecting our rights in our intellectual property. In any event, there can be no assurance that our patent applications will be approved, that any issued patents will adequately protect our intellectual property, or that such patents will not be challenged by third parties. Also, much of our business and many of our solutions rely on key technologies developed or licensed by third parties, and we may not be able to obtain or continue to obtain licenses and technologies from these third parties at all or on reasonable terms.

Finally, third parties may claim that we, our customers, licensees or other parties indemnified by us are infringing upon their intellectual property rights. Even if we believe that such claims are without merit, they can be time consuming and costly to defend and distract management's and technical staff's attention and resources. Claims of intellectual property infringement also might require us to redesign affected solutions, enter into costly settlement or license agreements or pay costly damage awards, or face a temporary or permanent injunction prohibiting us from marketing or selling certain of our solutions. Even if we have an agreement to indemnify us against such costs, the indemnifying party may be unable to uphold its contractual obligations. If we cannot or do not license the infringed technology on reasonable pricing terms or at all, or substitute similar technology from another source, our business, financial position, and results of operations could be adversely impacted. Our failure to adequately establish, maintain, and protect our intellectual property rights could have a material adverse impact on our business, financial position, and results of operations.

### ***Client Bankruptcies Could Adversely Affect Our Business.***

In the past, certain of our clients have filed for bankruptcy protection. As a result of the current economic conditions and the additional financial stress this may place on companies, the risk of client bankruptcies is significantly heightened. Companies involved in bankruptcy proceedings pose greater financial risks to us, consisting principally of the following: (i) a financial loss related to possible claims of preferential payments for certain amounts paid to us prior to the bankruptcy filing date, as well as increased risk of collection for accounts receivable, particularly those accounts receivable that relate to periods prior to the bankruptcy filing date; and/or (ii) the possibility of a contract being unilaterally rejected as part of the bankruptcy proceedings, or a client in bankruptcy may attempt to renegotiate more favorable terms as a result of their deteriorated financial condition, thus, negatively impacting our rights to future revenues subsequent to the bankruptcy filing. We consider these risks in assessing our revenue recognition and our ability to collect accounts receivable related to our clients that have filed for bankruptcy protection, and for those clients that are seriously threatened with a possible bankruptcy filing. We establish accounting reserves for our estimated exposure on these items which can materially impact the results of our operations in the period such reserves are established. There can be no assurance that our accounting reserves related to this exposure will be adequate. Should any of the factors considered in determining the adequacy of the overall reserves change adversely, an adjustment to the accounting reserves may be necessary. Because of the potential significance of this exposure, such an adjustment could be material.

### ***We May Incur Material Restructuring Charges in the Future.***

In the past, we have recorded restructuring charges related to involuntary employee terminations, various facility abandonments, and various other restructuring activities. We continually evaluate ways to reduce our operating expenses through new restructuring opportunities, including more effective utilization of our assets, workforce, and operating facilities. As a result, there is a risk, which is increased during economic downturns and with expanded global operations, that we may incur material restructuring charges in the future.

### ***Substantial Impairment of Goodwill and Other Long-lived Assets in the Future May Be Possible.***

As a result of various acquisitions and the growth of our company over the last several years, we have approximately \$199 million of goodwill, and \$194 million of long-lived assets other than goodwill (principally, property and equipment, software, and client contracts). These long-lived assets are subject to ongoing assessment of possible impairment summarized as follows:

Goodwill is required to be tested for impairment on an annual basis. We have elected to do our annual test for possible impairment as of July 31 of each year. In addition to this annual requirement, goodwill is required to be evaluated for possible impairment on a periodic basis (e.g., quarterly) if events occur or circumstances change that could indicate a possible impairment may have occurred.

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Long-lived assets other than goodwill are required to be evaluated for possible impairment whenever events or changes in circumstances indicate that the carrying amount of these assets may not be recoverable.

We utilize cash flow models as the primary basis to estimate the fair value amounts used in our goodwill and other long-lived asset impairment valuations. Our estimates of fair value are based upon various key modeling assumptions such as: (i) projected future sales, which include assumptions around market penetration and growth, and the success of any new product and service offerings; (ii) the profitability of future operations; and (iii) the appropriate discount rate. If we do not achieve our near-term or long-term financial or operating goals for a variety of reasons (e.g., a significant adverse change in the legal environment or in the business climate, unanticipated or increased competition, an unexpected change in strategic direction towards product solutions, or target markets, and/or loss of key personnel), it may require us to modify our assumptions in future periods such that the estimated fair value of one or more of our long-lived assets is materially changed, which may result in an impairment loss. If an impairment was to be recorded in the future, it would likely materially impact our results of operations in the period such impairment is recognized, but such an impairment charge would be a non-cash expense, and therefore would have no impact on our cash flows, or on the financial position of our company.

***Failure to Attract and Retain Our Key Management and Other Highly Skilled Personnel Could Have a Material Adverse Effect on Our Business.***

Our future success depends in large part on the continued service of our key management, sales, product development, professional services, and operational personnel. We believe that our future success also depends on our ability to attract and retain highly skilled technical, managerial, operational, and marketing personnel, including, in particular, personnel in the areas of R&D, professional services, and technical support. Competition for qualified personnel at times can be intense, particularly in the areas of R&D, conversions, software implementations, and technical support. This risk is heightened with a widely dispersed customer base and employee populations. For these reasons, we may not be successful in attracting and retaining the personnel we require, which could have a material adverse effect on our ability to meet our commitments and new product delivery objectives.

**Item 2. *Unregistered Sales of Equity Securities and Use of Proceeds***

The following table presents information with respect to purchases of company common stock made during the first quarter of 2011 by CSG Systems International, Inc. or any affiliated purchaser of CSG Systems International, Inc., as defined in Rule 10b-18(a)(3) under the Exchange Act.

Period		Total Number of Shares Purchased <sup>1</sup>	Average Price Paid Per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	Maximum Number (or Approximate Dollar Value) of Shares that May Yet Be Purchased Under the Plan or Programs
January 1	January 31	1,017	\$ 18.99		4,204,096
February 1	February 28	159,608	19.86		4,204,096
March 1	March 31	42,756	19.60		4,204,096
Total		203,381	\$ 19.80		

<sup>1</sup> The total number of shares purchased that are not part of the Stock Repurchase Program represents shares purchased and cancelled in connection with stock incentive plans.

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**Item 3.**     *Defaults Upon Senior Securities*  
None

**Item 4.**     *(Removed and Reserved)*  
None

**Item 5.**     *Other Information*  
None

**Item 6.**     *Exhibits*  
The Exhibits filed or incorporated by reference herewith are as specified in the Exhibit Index.

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Dated: May 9, 2011

CSG SYSTEMS INTERNATIONAL, INC.

/s/ Peter E. Kalan  
Peter E. Kalan  
Chief Executive Officer and President

(Principal Executive Officer)

/s/ Randy R. Wiese  
Randy R. Wiese  
Executive Vice President, Chief Financial Officer, and  
Chief Accounting Officer  
(Principal Financial Officer and Principal Accounting  
Officer)

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**CSG SYSTEMS INTERNATIONAL, INC.**

**INDEX TO EXHIBITS**

<b>Exhibit Number</b>	<b>Description</b>
10.21B*	Sixth Amendment to the Restated and Amended CSG Master Subscriber Management System Agreement Between CSG Systems, Inc. and Comcast Cable Communications Management, LLC
10.23C*	Tenth Amendment to the CSG Master Subscriber Management System Agreement Between CSG Systems, Inc. and DISH Network, L.L.C.
10.52	Restated Employment Agreement with Michael J. Henderson, dated March 16, 2011
10.82	Forms of Agreement for Equity Compensation
31.01	Certification Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
31.02	Certification Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
32.01	Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

\* Portions of the exhibit have been omitted pursuant to an application for confidential treatment, and the omitted portions have been filed separately with the Commission.