

FARMERS & MERCHANTS BANCORP  
Form 10-Q  
April 25, 2008

---

---

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF  
THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2008

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF  
1934.

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number: 000-26099

FARMERS & MERCHANTS BANCORP  
(Exact name of registrant as specified in its charter)

Delaware  
(State or other jurisdiction of incorporation or  
organization)

94-3327828  
(I.R.S. Employer Identification No.)

111 W. Pine Street, Lodi, California  
(Address of principal Executive offices)

95240  
(Zip Code)

Registrant's telephone number, including area code (209) 367-2300

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See definition of "large accelerated filer", "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act (Check one):

Large accelerated filer

Accelerated filer

Non-accelerated filer

Smaller Reporting  
Company

(Do not check if a smaller reporting company)

Edgar Filing: FARMERS & MERCHANTS BANCORP - Form 10-Q

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

Number of shares of common stock of the registrant: Par value \$0.01, authorized 2,000,000 shares; issued and outstanding 796,690 as of April 18, 2008.

---

---

---

## FARMERS &amp; MERCHANTS BANCORP

FORM 10-Q  
TABLE OF CONTENTS

<u>PART I. - FINANCIAL INFORMATION</u>	Page
Item 1 - <u>Financial Statements</u>	
<u>Consolidated Balance Sheet as of March 31, 2008 (Unaudited), December 31, 2007 and March 31, 2007 (Unaudited).</u>	3
<u>Consolidated Statement of Income (Unaudited) for the Three Months Ended March 31, 2008 and 2007.</u>	4
<u>Consolidated Statement of Comprehensive Income (Unaudited) for the Three Months Ended March 31, 2008 and 2007.</u>	5
<u>Consolidated Statement of Changes in Shareholders' Equity (Unaudited) for the Three Months Ended March 31, 2008 and 2007.</u>	6
<u>Consolidated Statement of Cash Flows (Unaudited) for the Three Months Ended March 31, 2008 and 2007.</u>	7
<u>Notes to the Consolidated Financial Statements (Unaudited)</u>	8
Item 2 - <u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	10
Item 3 - <u>Quantitative and Qualitative Disclosures About Market Risk</u>	22
Item 4 - <u>Controls and Procedures</u>	25
<u>PART II. - OTHER INFORMATION</u>	
Item 1 - <u>Legal Proceedings</u>	25
Item 1A - <u>Risk Factors</u>	25
Item 2 - <u>Unregistered Sales of Equity Securities and Use of Proceeds</u>	26
Item 3 - <u>Defaults Upon Senior Securities</u>	26
Item 4 - <u>Submission of Matters to a Vote of Security Holders</u>	26

Item 5 - <u>Other Information</u>	26
Item 6 - <u>Exhibits</u>	26
<u>Signatures</u>	27
<u>Index to Exhibits</u>	27

Table of Contents

## PART I. FINANCIAL INFORMATION

## Item 1. Financial Statements

FARMERS & MERCHANTS BANCORP  
Consolidated Balance Sheet (Unaudited)

(in thousands)	March 31, 2008	December 31, 2007	March 31, 2007
<b>Assets</b>			
Cash and Cash Equivalents:			
Cash and Due From Banks	\$ 48,160	\$ 50,240	\$ 41,736
Federal Funds Sold and Securities Purchased Under Agreements to Resell	-	1,150	49,900
<b>Total Cash and Cash Equivalents</b>	<b>48,160</b>	<b>51,390</b>	<b>91,636</b>
Investment Securities:			
Available-for-Sale	226,646	142,043	126,703
Held-to-Maturity	104,418	105,594	110,720
<b>Total Investment Securities</b>	<b>331,064</b>	<b>247,637</b>	<b>237,423</b>
Loans			
Loans	1,111,285	1,140,969	1,058,476
Less: Allowance for Loan Losses	19,032	18,483	18,060
<b>Loans, Net</b>	<b>1,092,253</b>	<b>1,122,486</b>	<b>1,040,416</b>
Premises and Equipment, Net	20,353	20,188	20,223
Bank Owned Life Insurance	40,619	40,180	38,857
Interest Receivable and Other Assets	35,911	37,291	28,556
<b>Total Assets</b>	<b>\$ 1,568,360</b>	<b>\$ 1,519,172</b>	<b>\$ 1,457,111</b>
<b>Liabilities</b>			
Deposits:			
Demand	\$ 273,190	\$ 307,299	\$ 274,846
Interest Bearing Transaction	131,180	138,665	133,314
Savings	319,007	301,678	302,661
Time	570,681	563,148	551,870
<b>Total Deposits</b>	<b>1,294,058</b>	<b>1,310,790</b>	<b>1,262,691</b>
Securities Sold Under Agreement to Repurchase	40,000	-	-
Federal Home Loan Bank Advances	49,441	28,954	25,790
Subordinated Debentures	10,310	10,310	10,310
Interest Payable and Other Liabilities	25,306	25,700	20,151
<b>Total Liabilities</b>	<b>1,419,115</b>	<b>1,375,754</b>	<b>1,318,942</b>
Shareholders' Equity			
Common Stock	8	8	8
Additional Paid-In Capital	82,863	84,437	89,827
Retained Earnings	63,754	57,990	48,595
Accumulated Other Comprehensive Income (Loss)	2,620	983	(261)
<b>Total Shareholders' Equity</b>	<b>149,245</b>	<b>143,418</b>	<b>138,169</b>
<b>Total Liabilities and Shareholders' Equity</b>	<b>\$ 1,568,360</b>	<b>\$ 1,519,172</b>	<b>\$ 1,457,111</b>

The accompanying notes are an integral part of these unaudited consolidated financial statements

3

---

Table of Contents

## FARMERS &amp; MERCHANTS BANCORP

## Consolidated Statement of Income (Unaudited)

(in thousands except per share data)

	Three Months Ended March 31,	
	2008	2007
Interest Income		
Interest and Fees on Loans	\$ 20,557	\$ 20,143
Interest on Federal Funds Sold and Securities Purchased Under Agreements to Resell	6	275
Interest on Investment Securities:		
Taxable	2,420	1,908
Exempt from Federal Tax	774	813
Total Interest Income	23,757	23,139
Interest Expense		
Deposits	6,742	6,981
Borrowed Funds	231	399
Subordinated Debentures	195	214
Total Interest Expense	7,168	7,594
Net Interest Income	16,589	15,545
Provision for Loan Losses	570	-
Net Interest Income After Provision for Loan Losses	16,019	15,545
Non-Interest Income		
Service Charges on Deposit Accounts	1,718	1,641
Net Loss on Investment Securities	(139)	(768)
Credit Card Merchant Fees	534	510
Increase in Cash Surrender Value of Life Insurance	439	413
ATM Fees	361	315
Other	64	1,641
Total Non-Interest Income	2,977	3,752
Non-Interest Expense		
Salaries and Employee Benefits	6,486	7,390
Occupancy	658	650
Equipment	496	663
Credit Card Merchant Expense	407	379
Marketing	90	109
Other	1,629	1,830
Total Non-Interest Expense	9,766	11,021
Income Before Income Taxes	9,230	8,276
Provision for Income Taxes	3,466	2,807
Net Income	\$ 5,764	\$ 5,469
Earnings Per Share	\$ 7.21	\$ 6.74

The accompanying notes are an integral part of these unaudited consolidated financial statements

Table of Contents

## FARMERS &amp; MERCHANTS BANCORP

## Consolidated Statement of Comprehensive Income (Unaudited)

(in thousands)

	Three Months Ended March 31,	
	2008	2007
Net Income	\$ 5,764	\$ 5,469
Other Comprehensive Income -		
Reclassification adjustment for realized losses included in net income, net of related income tax effects of \$0 and \$0 for the quarters ended March 31, 2008 and 2007, respectively.	-	1
Unrealized Gains on Securities:		
Unrealized holding gains arising during the period, net of income tax benefits of \$1,130 and \$10 for the quarters ended March 31, 2008 and 2007, respectively.	1,556	13
Less: Reclassification adjustment for realized losses included in net income, net of related income tax effects of \$58 and \$323 for the quarters ended March 31, 2008 and 2007, respectively.	81	445
Total Other Comprehensive Income	1,637	459
Comprehensive Income	\$ 7,401	\$ 5,928

The accompanying notes are an integral part of these unaudited consolidated financial statements



Table of Contents

FARMERS & MERCHANTS BANCORP  
 Consolidated Statement of Changes in Shareholders'  
 Equity (Unaudited)  
 (in thousands except share data)

	Common Shares Outstanding	Common Stock	Additional Paid-In Capital	Retained Earnings	Accumulated Other Comprehensive Income/(Loss)	Total Shareholders' Equity
Balance, December 31, 2006	811,933	\$ 8	\$ 89,926	\$ 43,126	\$ (720)	\$ 132,340
Net Income		-	-	5,469	-	5,469
Repurchase of Stock	(194)	-	(99)	-	-	(99)
Change in Net Unrealized Gains on Derivative Instruments					1	1
Change in Net Unrealized Loss on Securities Available-for-Sale		-	-	-	458	458
Balance, March 31, 2007	811,739	\$ 8	\$ 89,827	\$ 48,595	\$ (261)	\$ 138,169
Balance, December 31, 2007	800,112	\$ 8	\$ 84,437	\$ 57,990	\$ 983	\$ 143,418
Net Income		-	-	5,764	-	5,764
Repurchase of Stock	(3,422)	-	(1,574)	-	-	(1,574)
Change in Net Unrealized Gains on Securities Available-for-Sale		-	-	-	1,637	1,637
Balance, March 31, 2008	796,690	\$ 8	\$ 82,863	\$ 63,754	\$ 2,620	\$ 149,245

The accompanying notes are an integral part of these unaudited consolidated financial statements

Table of Contents

## FARMERS &amp; MERCHANTS BANCORP

## Consolidated Statement of Cash Flows (Unaudited)

(in thousands)	Three Months Ended	
	March 31, 2008	March 31, 2007
<b>Operating Activities:</b>		
Net Income	\$ 5,764	\$ 5,469
Adjustments to Reconcile Net Income to Net Cash Provided by Operating Activities:		
Provision for Loan Losses	570	-
Depreciation and Amortization	417	517
Net Amortization (Accretion) of Investment Security Premiums & Discounts	470	(86)
Net Loss on Investment Securities	139	768
Net Change in Operating Assets & Liabilities:		
Net (Increase) Decrease in Interest Receivable and Other Assets	(248)	3,550
Net Decrease in Interest Payable and Other Liabilities	(394)	(2,617)
Net Cash Provided by Operating Activities	6,718	7,601
<b>Investing Activities:</b>		
Securities Available-for-Sale:		
Purchased	(89,664)	(11,105)
Sold, Matured or Called	7,306	17,160
Securities Held-to-Maturity:		
Purchased	-	(2,165)
Matured or Called	1,148	2,664
Net Loans Originated or Acquired	29,571	(11,697)
Principal Collected on Loans Previously Charged Off	92	94
Net Additions to Premises and Equipment	(582)	(244)
Net Cash Used by Investing Activities	(52,129)	(5,293)
<b>Financing Activities:</b>		
Net (Decrease) Increase in Demand, Interest-Bearing Transaction, and Savings Accounts	(24,265)	11,785
Net Increase in Time Deposits	7,533	52,378
Net Increase in Securities Sold Under Agreement to Repurchase	40,000	-
Net Increase (Decrease) in Federal Home Loan Bank Advances	20,487	(21,742)
Stock Repurchases	(1,574)	(99)
Net Cash Provided by Financing Activities	42,181	42,322
(Decrease) Increase in Cash and Cash Equivalents	(3,230)	44,630
Cash and Cash Equivalents at Beginning of Year	51,390	47,006
Cash and Cash Equivalents as of March 31, 2008 and March 31, 2007	\$ 48,160	\$ 91,636

The accompanying notes are an integral part of these unaudited consolidated financial statements

Table of Contents

FARMERS & MERCHANTS BANCORP

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

1. Significant Accounting Policies

Farmers & Merchants Bancorp (the Company) was organized March 10, 1999. Primary operations are related to traditional banking activities through its subsidiary Farmers & Merchants Bank of Central California (the Bank) which was established in 1916. The Bank's wholly owned subsidiaries include Farmers & Merchants Investment Corporation and Farmers/Merchants Corp. Farmers & Merchants Investment Corporation has been dormant since 1991. Farmers/Merchants Corp. acts as trustee on deeds of trust originated by the Bank.

The Company's other subsidiaries include F & M Bancorp, Inc. and FMCB Statutory Trust I. F & M Bancorp, Inc. was created in March 2002 to protect the name F & M Bank. During 2002, the Company completed a fictitious name filing in California to begin using the streamlined name, "F & M Bank" as part of a larger effort to enhance the Company's image and build brand name recognition. In December 2003, the Company formed a wholly owned subsidiary, FMCB Statutory Trust I. FMCB Statutory Trust I is a non-consolidated subsidiary per generally accepted accounting principles (GAAP), and was formed for the sole purpose of issuing Trust Preferred Securities. The accounting and reporting policies of the Company conform to accounting principles generally accepted in the United States of America and prevailing practice within the banking industry.

Basis of Presentation

The accompanying unaudited consolidated financial statements and notes thereto have been prepared in accordance with accounting principles generally accepted in the United States of America for financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. In the opinion of management, all adjustments (which consist solely of normal recurring accruals) considered necessary for a fair presentation of the results for the interim periods presented have been included. The Company's interim consolidated financial statements and related notes, including our significant accounting policies, should be read in conjunction with the audited financial statements and related notes contained in the Company's 2007 Annual Report to Shareholders on Form 10-K. There have been no significant changes to our accounting policies since the 2007 10-K except due to adoption of FASB Statement No. 157 (SFAS 157), "Fair Value Measurements" as more fully described in Note 2.

The accompanying consolidated financial statements include the accounts of the Company and the Company's wholly owned subsidiaries, F & M Bancorp, Inc. and the Bank, along with the Bank's wholly owned subsidiaries, Farmers & Merchants Investment Corporation and Farmers/Merchants Corp. Significant inter-company transactions have been eliminated in consolidation. The results of operations for the three-month period ended March 31, 2008 may not necessarily be indicative of the operating results for the full year 2008.

The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions. These estimates and assumptions affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from these estimates.

2. Fair Value Measurements

Effective January 1, 2008, the Company adopted SFAS No. 157 (SFAS 157), "Fair Value Measurements." SFAS 157 defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles and expands disclosures about fair value measurements. SFAS 157 applies whenever other standards require (or permit) assets or liabilities to be measured at fair value but does not expand the use of fair value in any new circumstances. In

this standard, the FASB clarifies the principle that fair value should be based on the assumptions market participants would use when pricing the asset or liability. In support of this principle, SFAS 157 establishes a fair value hierarchy that prioritizes the information used to develop those assumptions. The fair value hierarchy is as follows:

8

---

Table of Contents

Level 1 inputs – Unadjusted quoted process in active markets for identical assets or liabilities that the entity has the ability to access at the measurement date.

Level 2 inputs - Inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly. These might include quoted prices for similar assets and liabilities in active markets, and inputs other than quoted prices that are observable for the asset or liability, such as interest rates and yield curves that are observable at commonly quoted intervals.

Level 3 inputs - Unobservable inputs for determining the fair values of assets or liabilities that reflect an entity's own assumptions about the assumptions that market participants would use in pricing the assets or liabilities.

Available-for-sale securities is the only balance sheet category the Company is required by generally accepted accounting principles to account for at fair value. The following table presents information about the Company's assets measured at fair value on a recurring basis as of March 31, 2008, and indicates the fair value hierarchy of the valuation techniques utilized by the Company to determine such fair value.

Description	Fair Value Measurements At March 31, 2008, Using			
	Fair Value Mar. 31, 2008	Quoted Prices in Active Markets for Identical Assets (Level 1)	Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Available-for-Sale Securities	\$ 226,646	\$ -	\$ 226,646	\$ -
Total Assets Measured at Fair Value	\$ 226,646	\$ -	\$ 226,646	\$ -

Securities Available for Sale. Securities classified as available for sale are reported at fair value utilizing Level 2 inputs. For these securities, the Company obtains fair value measurements from an independent pricing service. The fair value measurements consider observable data that may include dealer quotes, market spreads, cash flows, the U.S. Treasury yield curve, live trading levels, trade execution data, market consensus prepayment speeds, credit information and the bond's terms and conditions, among other things.

In February 2007, the FASB issued SFAS No. 159, "The Fair Value Option for Financial Assets and Financial Liabilities – Including an Amendment of FASB Statement No. 115." This Statement permits entities to choose to measure many financial instruments and certain other items at fair value. Unrealized gains and losses on items for which the fair value option has been elected will be reported in earnings. The objective is to improve financial reporting by providing entities with the opportunity to mitigate volatility in reported earnings caused by measuring related assets and liabilities differently without having to apply complex hedge accounting provisions. This Statement is expected to expand the use of fair value measurement, which is consistent with the FASB's long-term measurement objectives for accounting for financial instruments. SFAS No. 159 is effective for fiscal years beginning after November 15, 2007. The Company has not elected the fair value option for any financial assets or liabilities at March 31, 2008.

### 3. Accounting for Split-Dollar Life Insurance Arrangements

In September 2006, the FASB ratified the consensuses reached by the Task Force on Issue No. 06-4 (EITF 06-4) "Accounting for Deferred Compensation and Postretirement Benefit Aspects of Endorsement Split-Dollar Life

Insurance Arrangements.” A question arose when an employer enters into an endorsement split-dollar life insurance arrangement related to whether the employer should recognize a liability for the future benefits or premiums to be provided to the employee. EITF 06-4 indicates that an employer should recognize a liability for future benefits and that a liability for the benefit obligation has not been settled through the purchase of an endorsement type policy. An entity should apply the provisions of EITF 06-4 either through a change in accounting principle through a cumulative-effect adjustment to retained earnings as of the beginning of the year of adoption or a change in accounting principle through retrospective application to all prior periods. The provisions of EITF 06-4 were adopted by the Company on January 1, 2008. The adoption of EITF 06-4 did not have a material impact on the Company’s financial position or results of operations.

Table of Contents

## 4. Dividends and Earnings Per Share

Farmers & Merchants Bancorp common stock is not traded on any exchange. The shares are primarily held by local residents and are not actively traded. No cash dividends were declared during the first quarter of 2008 or 2007.

Earnings per share amounts are computed by dividing net income by the weighted average number of common shares outstanding for the period. The table below calculates the earnings per share for the three months ended March 31, 2008 and 2007.

(net income in thousands)	2008	2007
Net Income	\$ 5,764	\$ 5,469
Average Number of Common Shares Outstanding	798,982	811,866
Per Share Amount	\$ 7.21	\$ 6.74

## Item 2. Management's Discussion And Analysis Of Financial Condition And Results Of Operations

The following is management's discussion and analysis of the major factors that influenced our financial performance for the three months ended March 31, 2008. This analysis should be read in conjunction with our 2007 Annual Report to Shareholders on Form 10-K, and with the unaudited financial statements and notes as set forth in this report.

## Forward-Looking Statements

This Form 10-Q contains various forward-looking statements, usually containing the words "estimate," "project," "expect," "objective," "goal," or similar expressions and includes assumptions concerning the Company's operations, future results, and prospects. These forward-looking statements are based upon current expectations and are subject to risk and uncertainties. In connection with the "safe-harbor" provisions of the Private Securities Litigation Reform Act of 1995, the Company provides the following cautionary statement identifying important factors which could cause the actual results of events to differ materially from those set forth in or implied by the forward-looking statements and related assumptions.

Such factors include the following: (i) the effect of changing regional and national economic conditions; (ii) significant changes in interest rates and prepayment speeds; (iii) credit risks of lending and investment activities; (iv) changes in federal and state banking laws or regulations; (v) competitive pressure in the banking industry; (vi) changes in governmental fiscal or monetary policies; (vii) uncertainty regarding the economic outlook resulting from the continuing war on terrorism, as well as actions taken or to be taken by the U.S. or other governments as a result of further acts or threats of terrorism; and (viii) other factors discussed in Item 1A. Risk Factors of the Company's 2007 Annual Report on form 10-K.

Readers are cautioned not to place undue reliance on these forward-looking statements which speak only as of the date hereof. The Company undertakes no obligation to update any forward-looking statements to reflect events or circumstances arising after the date on which they are made.

## Introduction

Farmers & Merchants Bancorp, or the Company, is a bank holding company formed March 10, 1999. Its subsidiary, Farmers & Merchants Bank of Central California, or the Bank, is a California state-chartered bank formed in 1916. The Bank serves the northern Central Valley of California through twenty-one banking offices and two stand-alone ATM's. The service area includes Sacramento, San Joaquin, Stanislaus and Merced Counties with branches in Sacramento, Elk Grove, Galt, Lodi, Stockton, Linden, Modesto, Turlock and Hilmar.

Substantially all of the Company's business activities are conducted within its market area.

10

---



## Table of Contents

As a bank holding company, the Company is subject to regulation and examination by the Board of Governors of the Federal Reserve System (“FRB”). As a California, state-chartered, non-fed member bank, the Bank is subject to regulation and examination by the California Department of Financial Institutions (“DFI”) and the Federal Deposit Insurance Corporation (“FDIC”).

### Overview

The Company’s primary service area encompasses the northern Central Valley of California, a region that is impacted by the seasonal needs of the agricultural industry. Accordingly, discussion of the Company’s Financial Condition and Results of Operations is influenced by the seasonal banking needs of its agricultural customers (e.g., during the spring and summer customers draw down their deposit balances and increase loan borrowing to fund the purchase of equipment and planting of crops. Correspondingly, deposit balances are replenished and loans repaid in fall and winter as crops are harvested and sold).

For the three months ended March 31, 2008, Farmers & Merchants Bancorp reported net income of \$5,764,000, earnings per share of \$7.21 and return on average assets of 1.54%. Return on average shareholders’ equity was 15.88% for the three months ended March 31, 2008.

For the three months ended March 31, 2007, Farmers & Merchants Bancorp reported net income of \$5,469,000, earnings per share of \$6.74 and return on average assets of 1.54%. Return on average shareholders’ equity was 16.30% for the three months ended March 31, 2007.

Factors resulting in the Company’s improved earnings performance in the first quarter of 2008 as compared to the same period last year were: (1) a \$71.5 million or 5.5% increase in average earning assets; and (2) a decrease of \$426,000 in total interest expense.

The following is a summary of the financial results for the three-month period ended March 31, 2008 compared to March 31, 2007.

- Net income increased 5.4% to \$5.7 million from \$5.5 million.
- Earnings per share increased 7.0% to \$7.21 from \$6.74.
- Total assets increased 7.6% to \$1.6 billion.
- Total loans increased 5.0% to \$1.1 billion.
- Net interest income increased 6.7% to \$16.6 million from \$15.5 million.
- Net interest margin on a tax-equivalent basis decreased 2 basis points to 4.93% from 4.95%.

### Results of Operations

#### Net Interest Income / Net Interest Margin

The tables on the following pages reflect the Company's average balance sheets and volume and rate analysis for the three month periods ended March 31, 2008 and 2007.

The average yields on earning assets and average rates paid on interest-bearing liabilities have been computed on an annualized basis for purposes of comparability with full year data. Average balance amounts for assets and liabilities

are the computed average of daily balances.

Net interest income is the amount by which the interest and fees on loans and other interest earning assets exceed the interest paid on interest bearing sources of funds. For the purpose of analysis, the interest earned on tax-exempt investments and municipal loans is adjusted to an amount comparable to interest subject to normal income taxes. This adjustment is referred to as “taxable equivalent” and is noted wherever applicable.

11

---

Table of Contents

The Volume and Rate Analysis of Net Interest Income summarizes the changes in interest income and interest expense based on changes in average asset and liability balances (volume) and changes in average rates (rate). For each category of interest-earning assets and interest-bearing liabilities, information is provided with respect to changes attributable to (1) changes in volume (change in volume multiplied by initial rate), (2) changes in rate (change in rate multiplied by initial volume) and (3) changes in rate/volume (allocated in proportion to the respective volume and rate components).

The Company's earning assets and rate sensitive liabilities are subject to repricing at different times, which exposes the Company to income fluctuations when interest rates change. In order to minimize income fluctuations, the Company attempts to match asset and liability maturities. However, some maturity mismatch is inherent in the asset and liability mix. (See Item 3. "Quantitative and Qualitative Disclosures about Market Risk – Interest Rate Risk")

Net interest income increased 6.7% to \$16.6 million during the first quarter of 2008 compared to \$15.5 million for the first quarter of 2007. On a fully taxable equivalent basis, net interest income increased 6.4% and totaled \$16.9 million at March 31, 2008, compared to \$15.9 million at March 31, 2007. The increase in net interest income was primarily due to a 5.5% increase in average earning assets as compared to the first quarter of 2007.

Net interest income on a taxable equivalent basis, expressed as a percentage of average total earning assets, is referred to as the net interest margin. At March 31, 2008, the Company's net interest margin was 4.93% compared to 4.95% at March 31, 2007. The Company's net interest margin remained relatively stable over this period as the impact of declines in market rates on earning assets was substantially offset by decreases in the cost of interest bearing liabilities.

Loans, generally the Company's highest earning assets, increased \$52.8 million as of March 31, 2008 compared to March 31, 2007. See "Financial Condition – Loans" for further discussion on this increase. On an average balance basis, loans increased by \$66.3 million for the quarter ended March 31, 2008. Despite a 300 basis point decrease in the prime rate occurring between September 19, 2007 and March 19, 2008, the yield on the loan portfolio only decreased 40 basis points to 7.41% for the quarter ended March 31, 2008 compared to 7.81% for the quarter ended March 31, 2007. Some of this resilience in loan yields is due to pricing floors that the Bank has placed in some of its customer loan agreements. However, these floors typically expire annually and are renegotiated based upon current market conditions. Even with this decrease in yield the growth in loan balances resulted in interest revenue from loans increasing 2.1% to \$20.5 million for the quarter ended March 31, 2008. The Company has been experiencing aggressive competitor pricing for loans that it may need to continue to respond to in order to retain key customers. This, in conjunction with recent and possible future decreases in market interest rates by the FRB, could place even greater negative pressure on future loan yields and net interest margin.

The investment portfolio is the other main component of the Company's earning assets. The debt securities in the Company's investment portfolio are comprised primarily of Mortgage-backed securities, U.S. Government Agencies and high grade Municipals. All of the Mortgage-backed securities are issued by government-sponsored entities. Since the risk factor for these types of investments is significantly lower than that of loans, the yield earned on investments is generally less than that of loans.

Table of Contents

Farmers & Merchants Bancorp  
Year-to-Date Average Balances and Interest Rates  
(Interest and Rates on a Taxable Equivalent Basis)  
(in thousands)

Assets	Three Months Ended March 31, 2008			Three Months Ended March 31, 2007		
	Balance	Interest	Rate	Balance	Interest	Rate
Federal Funds Sold and Securities Purchased Under Agreements to Resell	\$ 822	\$ 6	2.96%	\$ 20,978	\$ 276	5.34%
Investment Securities Available-for-Sale						
Municipals - Non-Taxable	9,458	176	7.55%	11,190	198	7.18%
Mortgage Backed Securities	146,766	1,952	5.39%	108,955	1,392	5.18%
Other	3,756	73	7.88%	8,511	101	4.81%
Total Investment Securities Available-for-Sale	159,980	2,201	5.58%	128,656	1,691	5.33%
Investment Securities Held-to-Maturity						
U.S. Agencies	30,425	318	4.24%	30,529	317	4.21%
Municipals - Non-Taxable	66,101	969	5.95%	69,936	1,014	5.88%
Mortgage Backed Securities	6,545	63	3.90%	8,463	81	3.88%
Other	2,012	13	2.62%	2,113	16	3.07%
Total Investment Securities Held-to-Maturity	105,083	1,363	5.26%	111,041	1,428	5.21%
Loans						
Real Estate	649,343	11,855	7.32%	616,516	11,172	7.35%
Home Equity	65,070	1,153	7.11%	66,148	1,305	8.00%
Agricultural	184,112	3,578	7.79%	181,751	3,817	8.52%
Commercial	194,950	3,569	7.34%	161,600	3,412	8.56%
Consumer	12,646	261	8.28%	13,806	294	8.64%
Credit Card	5,353	137	10.27%	5,485	139	10.28%
Municipal	1,037	4	1.55%	915	4	1.77%
Total Loans	1,112,511	20,557	7.41%	1,046,221	20,143	7.81%
Total Earning Assets	1,378,396	\$ 24,128	7.02%	1,306,896	\$ 23,538	7.30%
Unrealized Gain (Loss) on Securities Available-for-Sale	2,281			(1,245)		
Allowance for Loan Losses	(18,639)			(18,075)		
Cash and Due From Banks	37,543			39,646		
All Other Assets	94,858			89,162		
Total Assets	\$ 1,494,439			\$ 1,416,384		
Liabilities & Shareholders' Equity						

Edgar Filing: FARMERS & MERCHANTS BANCORP - Form 10-Q

<b>Interest Bearing Deposits</b>						
Interest Bearing DDA	\$ 130,230	\$ 26	0.08%	\$ 130,713	\$ 22	0.07%
Savings	313,601	1,076	1.38%	288,497	935	1.31%
Time Deposits	569,719	5,640	3.97%	531,098	6,024	4.60%
<b>Total Interest Bearing Deposits</b>	<b>1,013,550</b>	<b>6,742</b>	<b>2.67%</b>	<b>950,308</b>	<b>6,981</b>	<b>2.98%</b>
<b>Securities Sold Under</b>						
Agreement to Repurchase	8,352	68	3.27%	-	-	0.00%
Other Borrowed Funds	21,534	163	3.04%	31,013	399	5.22%
Subordinated Debentures	10,310	195	7.59%	10,310	214	8.42%
<b>Total Interest Bearing Liabilities</b>	<b>1,053,746</b>	<b>\$ 7,168</b>	<b>2.73%</b>	<b>991,631</b>	<b>\$ 7,594</b>	<b>3.11%</b>
Interest Rate Spread			4.29%			4.20%
<b>Demand Deposits</b>						
(Non-Interest Bearing)	273,095			270,296		
All Other Liabilities	22,413			20,253		
<b>Total Liabilities</b>	<b>1,349,254</b>			<b>1,282,180</b>		
<b>Shareholders' Equity</b>	<b>145,185</b>			<b>134,204</b>		
<b>Total Liabilities &amp; Shareholders' Equity</b>	<b>\$ 1,494,439</b>			<b>\$ 1,416,384</b>		
<b>Impact of Non-Interest Bearing Deposits and Other Liabilities</b>						
			0.64%			0.75%
<b>Net Interest Income and Margin on Total Earning Assets</b>						
		16,960	4.94%		15,944	4.95%
Tax Equivalent Adjustment		(371)			(399)	
<b>Net Interest Income</b>	<b>\$ 16,589</b>		<b>4.83%</b>	<b>\$ 15,545</b>		<b>4.82%</b>

Notes: Yields on municipal securities have been calculated on a fully taxable equivalent basis. Loan interest income includes fee income and unearned discount in the amount of \$825,000 and \$532,000 for the quarters ended March 31, 2008 and 2007, respectively. Yields on securities available-for-sale are based on historical cost.

Table of Contents

Farmers & Merchants Bancorp  
Volume and Rate Analysis of Net Interest Revenue  
(Rates on a Taxable Equivalent Basis)  
(in thousands)

	Three Months Ended Mar. 31, 2008 compared to Mar. 31, 2007		
	Volume	Rate	Net Chg.
Interest Earning Assets			
Federal Funds Sold	\$ (184)	\$ (86)	\$ (270)
Investment Securities Available-for-Sale			
Municipals - Non-Taxable	(32)	10	(22)
Mortgage Backed Securities	501	59	560
Other	(74)	46	(28)
Total Investment Securities Available-for-Sale	395	115	510
Investment Securities Held-to-Maturity			
U.S. Agencies	(1)	2	1
Municipals - Non-Taxable	(56)	12	(44)
Mortgage Backed Securities	(18)	-	(18)
Other	(1)	(2)	(3)
Total Investment Securities Held-to-Maturity	(76)	12	(64)
Loans			
Real Estate	716	(33)	683
Home Equity	(20)	(132)	(152)
Agricultural	55	(294)	(239)
Commercial	676	(519)	157
Consumer	(22)	(11)	(33)
Credit Card	(2)	-	(2)
Other	1	(1)	-
Total Loans	1,404	(990)	414
Total Earning Assets	1,539	(949)	590
Interest Bearing Liabilities			
Interest Bearing Deposits			
Transaction	-	4	4
Savings	91	50	141
Time Deposits	447	(831)	(384)
Total Interest Bearing Deposits	538	(777)	(239)
Securities Sold Under Agreement to Repurchase	68	-	68
Other Borrowed Funds	(100)	(136)	(236)
Subordinated Debentures	-	(19)	(19)
Total Interest Bearing Liabilities	506	(932)	(426)
Total Change	\$ 1,033	\$ (17)	\$ 1,016

Notes: Rate/volume variance is allocated based on the percentage relationship of changes in volume and changes in rate to the total "net change." The above figures have been rounded to the nearest whole number.

## Table of Contents

Average investment securities totaled \$265.1 million at March 31, 2008, an increase of \$25.4 million compared to the average balance at March 31, 2007. See “Financial Condition – Investment Securities” for further discussion on this increase. Interest income on securities increased \$445,000 to \$3.6 million for the quarter ended March 31, 2008 compared to \$3.1 million for the quarter ended March 31, 2007. The average yield, on a taxable equivalent basis, in the investment portfolio was 5.45% at March 31, 2008 compared to 5.28% at March 31, 2007. Net interest income on the Schedule of Year-to-Date Average Balances and Interest Rates shown on a taxable equivalent basis, which is higher than net interest income as reflected on the Consolidated Statement of Income because of adjustments that relate to income on securities that are exempt from federal income taxes.

Average interest-bearing sources of funds increased \$62.1 million or 6.3% during the first quarter of 2008. Of that increase, average borrowed funds (primarily FHLB Advances) decreased \$9.5 million (see previous discussion regarding investment securities); interest-bearing deposits increased \$63.2 million, subordinated debt remained unchanged and securities sold under agreement to repurchase, a new borrowing added during the first quarter of 2008 to manage the Company’s interest rate risk, increased \$8.3 million.

The increase in interest-bearing deposits was primarily in time deposits, which grew \$38.6 million, as lower cost savings and interest bearing DDA increased by \$24.6 million. Total interest expense on deposit accounts for the first quarter of 2008 was \$6.7 million as compared to \$6.9 million at March 31, 2007. The average rate paid on interest-bearing deposits was 2.67% in the first quarter of 2008 and 2.98% in the first quarter of 2007.

### Provision and Allowance for Loan Losses

As a financial institution that assumes lending and credit risks as a principal element of its business, credit losses will be experienced in the normal course of business. The allowance for loan losses is established to absorb losses inherent in the loan portfolio. The allowance for loan losses is maintained at a level considered by management to be adequate to provide for risks inherent in the loan portfolio. The allowance is increased by provisions charged to operating expense and reduced by net charge-offs. In determining the adequacy of the allowance for loan losses, management takes into consideration examinations by the Company’s supervisory authorities, results of internal credit reviews, financial condition of borrowers, loan concentrations, prior loan loss experience, and general economic conditions. The allowance is based on estimates and ultimate losses may vary from the current estimates. Management reviews these estimates periodically and, when adjustments are necessary, they are reported in the period in which they become known.

The Company has established credit management policies and procedures that govern both the approval of new loans and the monitoring of the existing portfolio. The Company manages and controls credit risk through comprehensive underwriting and approval standards, dollar limits on loans to one borrower and by restricting loans made primarily to its principal market area where management believes it is better able to assess the applicable risk. Additionally, management has established guidelines to ensure the diversification of the Company’s credit portfolio such that even within key portfolio sectors such as real estate or agriculture, the portfolio is diversified across factors such as location, building type, crop type, etc. Management reports regularly to the Board of Directors regarding trends and conditions in the loan portfolio and regularly conducts credit reviews of individual loans. Loans that are performing but have shown some signs of weakness are subjected to more stringent reporting and oversight.

The provision for loan losses during the first quarter of 2008 was \$570,000, and none for the first quarter of 2007. Changes in the provision between the first quarter of 2008 and 2007 were the result of management’s evaluation of the adequacy of the allowance for loan losses relative to factors such as the credit quality of the loan portfolio, loan growth, current loan losses and the prevailing economic climate and its effect on borrowers’ ability to repay loans in accordance with the terms of the notes (see “Note 1. Significant Accounting Policies – Allowance for Loan Losses” in the Company’s 2007 Annual Report on Form 10-K and “Item 3. Quantitative and Qualitative Disclosures About Market Risk-Credit Risk” and “Part II Item 1a. Risk Factors” of this report).

The allowance for loan losses was \$19.0 million or 1.71% of total loan balances at March 31, 2008 and \$18.1 million or 1.71% of total loan balances at March 31, 2007. As of December 31, 2007, the allowance for loan losses was \$18.5 million, which represented 1.62% of the total loan balance. After reviewing all factors above, management concluded that the allowance for loan losses as of March 31, 2008 was adequate. See the table below for allowance for loan loss activity for the periods indicated.



Table of Contents

	Three Months Ended	
	March 31,	
Allowance for Loan Losses (in thousands)	2008	2007
Balance at Beginning of Period	\$ 18,483	\$ 18,099
Provision Charged to Expense	570	-
Recoveries of Loans Previously Charged Off	92	94
Loans Charged Off	(113)	(133)
Balance at End of Period	\$ 19,032	\$ 18,060

**Non-Interest Income**

Non-interest income includes: (1) service charges and fees from deposit accounts; (2) net gains and losses from investment securities; (3) credit card merchant fees; (4) ATM fees; (5) investment gains and losses on non-qualified deferred compensation plans; (6) increases in the cash surrender value of bank owned life insurance; and (7) fees from other miscellaneous business services.

Overall, non-interest income decreased \$775,000 or 20.7% for the three months ended March 31, 2008 compared to the same period of 2007.

Other non-interest income declined \$1.6 million or 96.1% primarily due to: (1) the receipt of a one-time \$811,000 liquidating dividend in the first quarter of 2007 from the Company's partial ownership in WSBA, a credit card processing company.; and (2) investment losses of \$631,000 on non-qualified deferred compensation plan balances during the first quarter of 2008 as compared to investment gains of \$153,000 during the first quarter of 2007. The Company allows executives who participate in non-qualified deferred compensation plans to self direct the investment of their vested balances. See the Company's "Definitive Proxy Statement for the 2008 Annual Meeting of Shareholders and Note 11 of the Notes to Consolidated Financial Statements in the Company's 2007 Annual Report on Form 10-K." Although Generally Accepted Accounting Principles require these investment gains/losses be recorded in Non-Interest Income, with an offsetting entry to Salary Expense (see "Non-Interest Expense"), the net result of these accounting entries is no bottom line impact to the Company.

Offsetting the above mentioned decline in other non-interest income was a reduction in the loss on investment securities, which was a loss of \$139,000 for the first quarter of 2008 compared to a loss of \$768,000 for the first quarter of 2007. During the first quarter of 2007 the Company took a \$768,000 impairment loss on one of its investment securities whose drop in market value was determined to be "other than temporary". During the first quarter of 2008 the Company disposed of its remaining interest in this investment (see "Investment Securities") recording a loss of \$215,000. This loss was partially offset by a \$76,000 gain recorded on the Company's ownership interest in VISA, which went public during the first quarter of 2008.

**Non-Interest Expense**

Non-interest expense for the Company includes expenses for salaries and employee benefits, occupancy, equipment, supplies, legal fees, professional services, data processing, marketing, deposit insurance, merchant bankcard operations, and other miscellaneous expenses.

Non-interest expense decreased \$1.3 million or 11.4% over the first quarter of 2007 primarily as a result of: (1) reduced contributions to bonus and retirement plans primarily as a result of a reduction in the number of certain key individuals eligible to participate in the plans; (2) investment losses on non-qualified deferred compensation plan balances (see "Non-Interest Income"); (3) decreased equipment expenses; and (4) decreased legal and consulting fees.

**Income Taxes**

The provision for income taxes increased 23.5% to \$3.5 million for the first quarter of 2008 compared to the first quarter of 2007. The effective tax rate for the first quarter of 2008 was 37.6% compared to 33.9% for the first quarter of 2007.

## Table of Contents

The Company's effective tax rate can change somewhat from quarter to quarter due primarily to changes in the mix of taxable and tax-exempt earning sources. The effective rates were lower than the statutory rate of 42% due primarily to benefits regarding the cash surrender value of life insurance; California enterprise zone interest income exclusion; and tax-exempt interest income on municipal securities and loans.

### Financial Condition

This section discusses material changes in the Company's balance sheet for the three-month period ending March 31, 2008 as compared to the year ended December 31, 2007 and to the three-month period ending March 31, 2007. As previously discussed (see "Overview") the Company's financial condition is influenced by the seasonal banking needs of its agricultural customers.

### Investment Securities

The investment portfolio provides the Company with an income alternative to loans. The Company's investment portfolio at March 31, 2008 was \$331.1 million compared to \$247.6 million at the end of 2007, an increase of \$83.4 million or 33.7%. At March 31, 2007, the investment portfolio totaled \$237.4 million. The Company grew the available-for-sale portion of its investment portfolio during the first quarter of 2008 as part of a leveraging strategy in response to the FRB's continued interest rate cuts. This increase in the investment portfolio was funded through a combination of Federal Home Loan Bank Advances and Repurchase Agreements.

The Company's total investment portfolio currently represents 21.1% of the Company's total assets as compared to 16.3% at December 31, 2007 and 16.3% at March 31, 2007. Not included in the investment portfolio are overnight investments in Federal Funds Sold. Average Federal Funds Sold for the quarter ended March 31, 2008 was \$822,000 compared to \$20.9 million for the quarter ended March 31, 2007.

The Company classifies its investments as held-to-maturity, trading or available-for-sale. Securities are classified as held-to-maturity and are carried at amortized cost when the Company has the intent and ability to hold the securities to maturity. Trading securities are securities acquired for short-term appreciation and are carried at fair value, with unrealized gains and losses recorded in non-interest income. As of March 31, 2008, December 31, 2007 and March 31, 2007 there were no securities in the trading portfolio. Securities classified as available-for-sale include securities which may be sold to effectively manage interest rate risk exposure, prepayment risk, satisfy liquidity demands and other factors. These securities are reported at fair value with aggregate, unrealized gains or losses excluded from income and included as a separate component of shareholders' equity, net of related income taxes. See "Note 2. Fair Value Measurements" for further discussion.

The debt securities in the Company's investment portfolio are comprised primarily of Mortgage-backed securities, U.S. Government Agencies and high grade municipals. All of the Mortgage-backed securities are issued by federal government-sponsored entities.

During the first quarter of 2007, impairment losses of \$768,000 were recorded on a strategic investment made over time in the equity securities of another bank holding company. Throughout the remainder of 2007 another \$939,000 in losses (either impairment losses or actual losses on sale) were taken (see the Company's 2007 Annual Report on Form 10-K). By the end of the first quarter of 2008 the Company had sold all of this equity investment, recording an additional loss of \$215,000 in the first quarter of 2008 (see "Non-Interest Income").

### Loans

The Company's loan portfolio at March 31, 2008 decreased \$29.7 million or 2.6% from December 31, 2007, primarily as a result of the typical seasonal paydowns of loans made to the Company's dairy customers in the fourth quarter of 2007. Compared to March 31, 2007, loans have increased \$52.8 million or 5.0%. Most of the current year's growth

occurred in Commercial and Commercial Real Estate Loans (primarily those secured by production agricultural properties), market segments where the Company believes that current market rates and/or credit risks are more reasonable than in the areas of Consumer, Home Equity and Real Estate Construction loans.

Beginning in late 2006 and continuing into 2007 the Company purposely reduced its exposure to Residential Real Estate Construction Loans as the residential housing market softened. The \$4.1 million increase in Real Estate Construction loans since December 31, 2007 relates to commercial projects. Additionally, the Company's Residential 1st Mortgage portfolio is comprised primarily of 15 and 20 year mortgages to local customers. The Company does not originate sub-prime residential mortgage loans, nor does it hold any in its loan portfolio.

Table of Contents

On an average balance basis, loans have increased \$66.3 million or 6.3%. The table following sets forth the distribution of the loan portfolio by type and percent as of the periods indicated.

## Loan Portfolio As Of:

(in thousands)	March 31, 2008	Dec. 31, 2007	March 31, 2007
Commercial Real Estate	\$ 469,018	\$ 453,815	\$ 427,986
Real Estate Construction	84,779	80,651	95,637
Residential 1st Mortgages	108,635	109,764	107,002
Home Equity Lines and Loans	63,957	65,953	64,999
Agricultural	177,066	215,798	186,873
Commercial	191,841	197,108	158,410
Consumer	18,191	20,061	20,065
Gross Loans	1,113,487	1,143,150	1,060,972
Less:			
Unearned Income	2,202	2,181	2,496
Allowance for Loan Losses	19,032	18,483	18,060
Net Loans	\$ 1,092,253	\$ 1,122,486	\$ 1,040,416

## Non-Performing Assets

Loans on which the accrual of interest has been discontinued are designated as non-accrual loans. Accrual of interest on loans is generally discontinued either when: (1) a loan becomes contractually past due by 90 days or more with respect to interest or principal; or (2) the loan is considered by management to be impaired because it is probable that the Company will be unable to collect all amounts due according to the contractual terms of the loan agreement. When loans are 90 days past due, but in Management's judgment are well secured and in the process of collection, they may not be classified as non-accrual. When a loan is placed on non-accrual status, all interest previously accrued but not collected is reversed. Income on such loans is then recognized only to the extent that cash is received and where the future collection of principal is probable.

Interest income on non-accrual loans which would have been recognized during the period, if all such loans had been current in accordance with their original terms, totaled \$61,000 at March 31, 2008, \$31,000 at December 31, 2007, and \$31,000 at March 31, 2007

Loans where the collateral has been repossessed are classified as other real estate owned ("OREO") or, if the collateral is personal property, the loan is classified as other assets on the Company's financial statements. The Company reported \$251,000 of other real estate owned at March 31, 2008, \$251,000 at December 31, 2007, and none at March 31, 2007.

Table of Contents

The following table sets forth the amount of the Company's non-performing assets as of the dates indicated:

## Non-Performing Assets

(in thousands)	March 31, 2008	Dec. 31, 2007	March 31, 2007
Non-Performing Loans	\$ 1,127	\$ 203	\$ 224
Other Real Estate Owned	251	251	-
Total	\$ 1,378	\$ 454	\$ 224
Non-Performing Assets as a % of Total Loans	0.12%	0.04%	0.02%
Allowance for Loan Losses as a % of Non-Performing Assets	1,381.1%	4,071.1%	8,062.5%

While non-performing loans increased \$924,000 since December 31, 2007, \$177,000 of those loans paid off early in the second quarter of 2008 with no resulting principal loss to the Company.

Except for non-performing loans shown in the table above, the Company's management is not aware of any loans as of March 31, 2008 for which known credit problems of the borrower would cause serious doubts as to the ability of these borrowers to comply with their present loan repayment terms, or any known events that would result in the loan being designated as non-performing at some future date. The Company's management cannot, however, predict the extent to which the following or other factors may affect a borrower's ability to pay: 1) deterioration in general economic conditions, real estate values or agricultural commodity prices; 2) changes in market interest rates; or 3) changes in the overall financial condition or business of a borrower. Residential real estate values in the Company's markets have been declining significantly and this situation remains volatile. Although the Company had no delinquencies in its residential construction portfolio at March 31, 2008, this situation could change if residential real estate values continue to decline. See "Part II, Item 1a. Risk Factors".

## Deposits

One of the key sources of funds to support earning assets (loans and investments) is the generation of deposits from the Company's customer base. The ability to grow the customer base and subsequently deposits is a significant element in the performance of the Company.

While the Company's deposit balances at March 31, 2008 decreased \$16.7 million or 1.3% from December 31, 2007, (due, in part, to typical seasonal trends for the Company's agricultural customers) they have increased \$31.4 million or 2.5% compared to March 31, 2007. Core deposits (exclusive of Public Time Deposits) decreased 2.2% from December 31, 2007 but have increased \$11.3 million or 1.0% since March 31, 2007. Public Time Deposits have increased \$20.1 million since March 31, 2007 primarily because of the Company's decision to increase its use of State of California time deposits for short-term funding needs instead of using FHLB Advances (see "Federal Home Loan Bank Advances").

Demand and Interest-Bearing transaction accounts decreased \$41.6 million or 9.3% since December 31, 2007 but decreased less than 1.0% since March 31, 2007 while savings and time deposit accounts have increased \$24.9 million or 2.9% since December 31, 2007 and \$35.2 million or 4.1% since March 31, 2007. Demand and Interest bearing transaction accounts have declined as customers have transferred their funds to higher yielding savings and time deposit accounts with the Bank. In addition, the impact of a slowing economy is being felt across the Company's deposit base.

## Securities Sold Under Agreement to Repurchase

On March 13, 2008, the Bank entered into a \$40 million medium term repurchase agreement with Citigroup as part of a leveraging strategy (see "Investment Securities") in response to the FRB's continued interest rate cuts. The repurchase

agreement pricing rate is 3.20% with an embedded 3 year cap tied to 3 month Libor with a strike price of 3.3675%. The repurchase agreement matures March 13, 2013, putable only on March 13, 2011, and is secured by investments in Agency pass through securities.

Table of Contents

## Federal Home Loan Bank Advances

Advances from the Federal Home Loan Bank are another key source of funds to support earning assets (see “Item 3. Quantitative and Qualitative Disclosures about Market Risk and Liquidity Risk”). These advances are also used to manage the Company’s interest rate risk exposure, and as opportunities exist, to borrow and invest the proceeds at a positive spread through the investment portfolio. FHLB Advances as of March 31, 2008 were \$49.4 million compared to \$28.9 million at December 31, 2007 and \$25.8 million at March 31, 2007. The increase of \$20.5 million since December 31, 2007 is a result of the Company’s leveraging strategy in the investment portfolio (see “Investment Securities”).

## Long-term Subordinated Debentures

On December 17, 2003, the Company raised \$10 million through an offering of trust-preferred securities. Although this amount is reflected as subordinated debt on the Company’s balance sheet, under applicable regulatory guidelines, trust preferred securities qualify as regulatory capital (see “Capital”). These securities accrue interest at a variable rate based upon 3-month Libor plus 2.85%. Interest rates reset quarterly and were 5.65% as of March 31, 2008, 7.84% at December 31, 2007 and 8.20% at March 31, 2007.

## Capital

The Company relies primarily on capital generated through the retention of earnings to satisfy its capital requirements. The Company engages in an ongoing assessment of its capital needs in order to support business growth and to insure depositor protection. Shareholders’ Equity totaled \$149.2 million at March 31, 2008, \$143.4 million at December 31, 2007, and \$138.2 million at March 31, 2007.

The Company and the Bank are subject to various regulatory capital requirements administered by the federal banking agencies. Failure to meet minimum capital requirements can initiate certain mandatory, and possibly discretionary, actions by regulators that, if undertaken, could have a direct material effect on the Company’s and the Bank’s financial statements. Under capital adequacy guidelines and the regulatory framework for prompt corrective action, the Company and the Bank must meet specific capital guidelines that involve quantitative measures of the Company’s and the Bank’s assets, liabilities, and certain off-balance-sheet items as calculated under regulatory accounting practices. The Company’s and the Bank’s capital amounts and classification are also subject to qualitative judgments by the regulators about components, risk weightings, and other factors.

Quantitative measures established by regulation to ensure capital adequacy require the Company and the Bank to maintain minimum amounts and ratios set forth in the table below of Total and Tier 1 capital to risk-weighted assets and of Tier 1 capital to average assets (all terms as defined in the regulations). Management believes, as of March 31, 2008, that the Company and the Bank meet all capital adequacy requirements to which they are subject.

In its most recent notification from the FDIC the Bank was categorized as “well capitalized” under the regulatory framework for prompt corrective action. To be categorized as “well capitalized”, the Bank must maintain minimum Total risk-based, Tier 1 risk-based and Tier 1 leverage ratios as set forth in the table below. There are no conditions or events since that notification that management believes have changed the institution’s categories.

(in thousands)	Actual		Regulatory Capital Requirements		To Be Well Capitalized Under Prompt Corrective Action Provisions	
	Amount	Ratio	Amount	Ratio	Amount	Ratio
The Company:						
As of March 31, 2008						
Total Capital to Risk Weighted Assets	\$ 174,017,894	12.55%	\$ 110,915,161	8.0%	N/A	N/A



Edgar Filing: FARMERS & MERCHANTS BANCORP - Form 10-Q

Tier 1 Capital to Risk						
Weighted Assets	\$ 156,665,507	11.30%	\$ 55,457,580	4.0%	N/A	N/A
Tier 1 Capital to Average						
Assets	\$ 156,665,507	10.55%	\$ 59,381,821	4.0%	N/A	N/A

20

---

Table of Contents

(in thousands) The Bank: As of March 31, 2008	Actual		Regulatory Capital Requirements		To Be Well Capitalized Under Prompt Corrective Action Provisions	
	Amount	Ratio	Amount	Ratio	Amount	Ratio
Total Capital to Risk						
Weighted Assets	\$ 168,545,504	12.20%	\$ 110,535,618	8.0%	\$ 138,169,523	10.0%
Tier 1 Capital to Risk						
Weighted Assets	\$ 151,250,824	10.95%	\$ 55,267,809	4.0%	\$ 82,901,714	6.0%
Tier 1 Capital to Average Assets	\$ 151,250,824	10.20%	\$ 59,315,322	4.0%	\$ 74,144,153	5.0%

As previously discussed (see Long-term Subordinated Debentures), in order to supplement its regulatory capital base, during December 2003 the Company issued \$10 million of trust preferred securities. On March 1, 2005, the Federal Reserve Board issued its final rule effective April 11, 2005, concerning the regulatory capital treatment of trust preferred securities (“TPS”) by bank holding companies (“BHCs”). Under the final rule BHCs may include TPS in Tier 1 capital in an amount equal to 25% of the sum of core capital net of goodwill. The quantitative limitation concerning goodwill will not be effective until March 31, 2009. Any portion of trust-preferred securities not qualifying as Tier 1 capital would qualify as Tier 2 capital subject to certain limitations. The Company has received notification from the Federal Reserve Bank of San Francisco that all of the Company’s trust preferred securities currently qualify as Tier 1 capital.

In accordance with the provisions of Financial Accounting Standard Board Interpretation No. 46, “Consolidation of Variable Interest Entities” (“FIN 46”), the Company does not consolidate the subsidiary trust which has issued the trust-preferred securities.

In 1998, the Board approved the Company’s first stock repurchase program which expired on May 1, 2001. During the second quarter of 2004, the Board approved a second stock repurchase program because it concluded that the Company continued to have more capital than it needed to meet present and anticipated regulatory guidelines for the Bank to be classified as “well capitalized.” On April 4, 2006, the Board unanimously approved expanding the Repurchase Program to allow the repurchase of up to \$15 million of stock between May 1, 2006 and April 30, 2009.

Repurchases under the program will continue to be made on the open market or through private transactions. The repurchase program also requires that no purchases may be made if the Bank would not remain “well-capitalized” after the repurchase. All shares repurchased under the repurchase program will be retired. See the Company’s 2007 Form 10-K, Part II, “Item 5. Market for Registrant’s Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities.”

During the first quarter of 2008, the Company repurchased 3,422 shares at an average share price of \$460 per share. During the first quarter of 2007, the Company repurchased 194 shares at an average share price of \$510. Since the second share repurchase program was expanded in 2006, the Company has repurchased over 23,000 shares for total consideration of \$11.2 million.

#### Critical Accounting Policies and Estimates

This “Management’s Discussion and Analysis of Financial Condition and Results of Operations,” is based upon the Company’s consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States. In preparing the Company’s financial statements management makes estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses. These

judgments govern areas such as the allowance for loan losses, the fair value of financial instruments and accounting for income taxes.

For a full discussion of the Company's critical accounting policies and estimates see "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations" in the Company's Annual Report to Shareholders on Form 10-K for the year ended December 31, 2007.

## Table of Contents

### Off Balance Sheet Arrangements and Aggregate Contractual Obligations and Commitments

Off-balance sheet arrangements are any contractual arrangement to which an unconsolidated entity is a party, under which the Company has: (1) any obligation under a guarantee contract; (2) a retained or contingent interest in assets transferred to an unconsolidated entity or similar arrangement that serves as credit, liquidity or market risk support to that entity for such assets; (3) any obligation under certain derivative instruments; or (4) any obligation under a material variable interest held by the Company in an unconsolidated entity that provides financing, liquidity, market risk or credit risk support to the Company, or engages in leasing, hedging or research and development services with the Company.

In the ordinary course of business, the Company enters into commitments to extend credit to its customers. As of March 31, 2008, the Company had entered into commitments with certain customers amounting to \$453 million compared to \$440.3 million at December 31, 2007 and \$396.9 million at March 31, 2007. Letters of credit at March 31, 2008, December 31, 2007 and March 31, 2007, were \$8.6 million, \$8.4 million and \$10.9 million, respectively. These commitments are not reflected in the accompanying consolidated financial statements and do not significantly impact operating results.

### Item 3. Quantitative And Qualitative Disclosures About Market Risk

#### Risk Management

The Company has adopted a Risk Management Plan which aims to ensure the proper control and management of all risk factors inherent in the operation of the Company. Specifically, credit risk, interest rate risk, liquidity risk, compliance risk, strategic risk, reputation risk and price risk can all affect the market risk of the Company. These specific risk factors are not mutually exclusive. It is recognized that any product or service offered by the Company may expose the Company to one or more of these risk factors.

#### Credit Risk

Credit risk is the risk to earnings or capital arising from an obligor's failure to meet the terms of any contract or otherwise fail to perform as agreed. Credit risk is found in all activities where success depends on counterparty, issuer or borrower performance.

Credit risk in the investment portfolio and correspondent bank accounts is addressed through defined limits in the Company's policy statements. In addition, certain securities carry insurance to enhance credit quality of the bond. Credit risk in the loan portfolio is controlled by limits on industry concentration, aggregate customer borrowings and geographic boundaries. Standards on loan quality also are designed to reduce loan credit risk. Senior Management, Directors' Committees, and the Board of Directors are regularly provided with information intended to identify, measure, control and monitor the credit risk of the Company.

The Company's methodology for assessing the appropriateness of the allowance is applied on a regular basis and considers all loans. The systematic methodology consists of two major elements. The first major element includes a detailed analysis of the loan portfolio in two phases. The first phase is conducted in accordance with SFAS No. 114, "Accounting by Creditors for the Impairment of a Loan" as amended by SFAS No. 118, "Accounting by Creditors for Impairment of a Loan — Income Recognition and Disclosures." Individual loans are reviewed to identify loans for impairment. A loan is impaired when principal and interest are deemed uncollectible in accordance with the original contractual terms of the loan. Impairment is measured as either the expected future cash flows discounted at each loan's effective interest rate, the fair value of the loan's collateral if the loan is collateral dependent, or an observable market price of the loan (if one exists). Upon measuring the impairment, the Company will ensure an appropriate level of allowance is present or established.

Central to the first phase and the Company's credit risk management is its loan risk rating system. The originating credit officer assigns borrowers an initial risk rating, which is based primarily on a thorough analysis of each borrower's financial position in conjunction with industry and economic trends. Approvals are made based upon the amount of inherent credit risk specific to the transaction and are reviewed for appropriateness by senior credit administration personnel. Credits are monitored by credit administration personnel for deterioration in a borrower's financial condition, which would impact the ability of the borrower to perform under the contract. Risk ratings are adjusted as necessary.

## Table of Contents

Based on the risk rating system, specific allowances are established in cases where management has identified significant conditions or circumstances related to a credit that management believes indicates the possibility of loss. Management performs a detailed analysis of these loans, including, but not limited to, cash flows, appraisals of the collateral, conditions of the marketplace for liquidating the collateral and assessment of the guarantors. Management then determines the inherent loss potential and allocates a portion of the allowance for losses as a specific allowance for each of these credits.

The second phase is conducted by segmenting the loan portfolio by risk rating and into groups of loans with similar characteristics in accordance with SFAS No. 5, "Accounting for Contingencies". In this second phase, groups of loans are reviewed and applied the appropriate allowance percentage to determine a portfolio formula allowance.

The second major element of the analysis, which considers all known relevant internal and external factors that may affect a loan's collectibility, is based upon management's evaluation of various conditions, the effects of which are not directly measured in the determination of the formula and specific allowances. The evaluation of the inherent loss with respect to these conditions is subject to a higher degree of uncertainty because they are not identified with specific problem credits or portfolio segments. The conditions evaluated in connection with the second element of the analysis of the allowance include, but are not limited to the following conditions that existed as of the balance sheet date:

- then-existing general economic and business conditions affecting the key lending areas of the Company;
- credit quality trends (including trends in non-performing loans expected to result from existing conditions);
- collateral values in relation to loans outstanding;
- loan volumes and concentrations;
- seasoning of the loan portfolio;
- specific industry conditions within portfolio segments;
- recent loss experience within portfolio segments;
- duration of the current business cycle;
- bank regulatory examination results; and
- findings of the Company's internal credit examiners.

Management reviews these conditions in discussion with the Company's senior credit officers. To the extent that any of these conditions are evidenced by a specifically identifiable problem credit or portfolio segment as of the evaluation date, management's estimate of the effect of such condition may be reflected as a specific allowance applicable to such credit or portfolio segment. Where any of these conditions is not evidenced by a specifically identifiable problem credit or portfolio segment as of the evaluation date, management's evaluation of the inherent loss related to such condition is reflected in the second major element allowance.

Implicit in lending activities is the risk that losses will and do occur and that the amount of such losses will vary over time. Consequently, the Company maintains an allowance for loan losses by charging a provision for loan losses to earnings. Loans determined to be losses are charged against the allowance for loan losses. The Company's allowance for loan losses is maintained at a level considered by management to be adequate to provide for estimated losses inherent in the existing portfolio.

Management believes that the allowance for loan losses at March 31, 2008 was adequate to provide for both recognized losses and estimated inherent losses in the portfolio. No assurances can be given that future events may not result in increases in delinquencies, non-performing loans or net loan charge-offs that would increase the provision for loan losses and thereby adversely affect the results of operations.



## Table of Contents

### Interest Rate Risk

The mismatch between maturities of interest sensitive assets and liabilities results in uncertainty in the Company's earnings and economic value and is referred to as interest rate risk. The Company does not attempt to predict interest rates and positions the balance sheet in a manner which seeks to minimize, to the extent possible, the effects of changing interest rates.

The Company measures interest rate risk in terms of potential impact on both its economic value and earnings. The methods for governing the amount of interest rate risk include: (1) analysis of asset and liability mismatches (GAP analysis); (2) the utilization of a simulation model; and (3) limits on maturities of investment, loan and deposit products which reduces the market volatility of those instruments.

The Gap analysis measures, at specific time intervals, the divergence between earning assets and interest bearing liabilities for which repricing opportunities will occur. A positive difference, or Gap, indicates that earning assets will reprice faster than interest-bearing liabilities. This will generally produce a greater net interest margin during periods of rising interest rates and a lower net interest margin during periods of declining interest rates. Conversely, a negative Gap will generally produce a lower net interest margin during periods of rising interest rates and a greater net interest margin during periods of decreasing interest rates.

The interest rates paid on deposit accounts do not always move in unison with the rates charged on loans. In addition, the magnitude of changes in the rates charged on loans is not always proportionate to the magnitude of changes in the rate paid for deposits. Consequently, changes in interest rates do not necessarily result in an increase or decrease in the net interest margin solely as a result of the differences between repricing opportunities of earning assets or interest bearing liabilities.

The Company also utilizes the results of a dynamic simulation model to quantify the estimated exposure of net interest income to sustained interest rate changes. The sensitivity of the Company's net interest income is measured over a rolling one-year horizon.

The simulation model estimates the impact of changing interest rates on interest income from all interest earning assets and the interest expense paid on all interest bearing liabilities reflected on the Company's balance sheet. This sensitivity analysis is compared to policy limits, which specify a maximum tolerance level for net interest income exposure over a one-year horizon assuming no balance sheet growth, given a 200 basis point upward and a 200 basis point downward shift in interest rates. A shift in rates over a 12-month period is assumed. Results that exceed policy limits, if any, are analyzed for risk tolerance and reported to the Board with appropriate recommendations. At March 31, 2008, the Company's estimated net interest income sensitivity to changes in interest rates, as a percent of net interest income was a decrease in net interest income of 2.07% if rates increase by 200 basis points and an increase in net interest income of 1.72% if rates decline 200 basis points. Comparatively, at December 31, 2007, the Company's estimated net interest income sensitivity to changes in interest rates, as a percent of net interest income was a decrease in net interest income of 0.40% if rates increase by 200 basis points and an increase in net interest income of 0.90% if rates decline 200 basis points. All results are within the Company's policy limits.

The estimated sensitivity does not necessarily represent a Company forecast and the results may not be indicative of actual changes to the Company's net interest income. These estimates are based upon a number of assumptions including: the nature and timing of interest rate levels including yield curve shape; prepayments on loans and securities; pricing strategies on loans and deposits; replacement of asset and liability cash flows; and other assumptions. While the assumptions used are based on current economic and local market conditions, there is no assurance as to the predictive nature of these conditions including how customer preferences or competitor influences might change.



### Liquidity Risk

Liquidity risk is the risk to earnings or capital resulting from the Company's inability to meet its obligations when they come due without incurring unacceptable losses. It includes the ability to manage unplanned decreases or changes in funding sources and to recognize or address changes in market conditions that affect the Company's ability to liquidate assets or acquire funds quickly and with minimum loss of value. The Company endeavors to maintain a cash flow adequate to fund operations, handle fluctuations in deposit levels, respond to the credit needs of borrowers and to take advantage of investment opportunities as they arise. The principal sources of liquidity include credit facilities from correspondent banks, brokerage firms and the Federal Home Loan Bank, as well as interest and principal payments on loans and investments, proceeds from the maturity or sale of investments, and growth in deposits.

## Table of Contents

In general, liquidity risk is managed daily by controlling the level of Federal Funds and the use of funds provided by the cash flow from the investment portfolio. The Company maintains overnight investments in Federal Funds as a cushion for temporary liquidity needs. During the first quarter of 2008, Federal Funds Sold averaged \$822,000. The Company maintains Federal Funds credit lines of \$99 million with major banks subject to the customary terms and conditions for such arrangements and \$150 million in repurchase lines with major brokers. In addition, the Company has additional borrowing capacity of \$154.7 million from the Federal Home Loan Bank.

At March 31, 2008, the Company had available sources of liquidity, which included cash and cash equivalents and unpledged investment securities of approximately \$94.4 million, which represents 6.0% of total assets.

### Item 4. Controls And Procedures

The Company maintains disclosure controls and procedures designed to ensure that information is recorded and reported in all filings of financial reports. Such information is reported to the Company's management, including its Chief Executive Officer and its Chief Financial Officer to allow timely and accurate disclosure based on the definition of "disclosure controls and procedures" in Rule 13a-15(e). In designing these controls and procedures, management recognizes that they can only provide reasonable assurance of achieving the desired control objectives. Management also evaluated the cost-benefit relationship of possible controls and procedures.

As of the end of the period covered by this report, the Company carried out an evaluation of the effectiveness of Company's disclosure controls and procedures under the supervision and with the participation of the Chief Executive Officer, the Chief Financial Officer and other senior management of the Company. The evaluation was based, in part, upon reports and affidavits provided by a number of executives. Based on the foregoing, the Company's Chief Executive Officer and the Chief Financial Officer concluded that the Company's disclosure controls and procedures were effective.

There have been no significant changes in the Company's internal controls or in other factors that could significantly affect the internal controls over financial reporting subsequent to the date the Company completed its evaluation.

## PART II. OTHER INFORMATION

### Item 1. Legal Proceedings

Certain lawsuits and claims arising in the ordinary course of business have been filed or are pending against the Company or its subsidiaries. Based upon information available to the Company, its review of such lawsuits and claims and consultation with its counsel, the Company believes the liability relating to these actions, if any, would not have a material adverse effect on its consolidated financial statements.

There are no material proceedings adverse to the Company to which any director, officer or affiliate of the Company is a party.

### Item 1a. Risk Factors

See "Item 1A. Risk Factors" in the Company's 2007 Annual Report to Shareholders on Form 10-K. In management's opinion, although there have been no material changes in risk factors since the filing of the 2007 Form 10-K, the overall decline in residential real estate values in California, and more specifically the Central Valley, has continued during the first quarter of 2008, and shows no signs of abating in the near future. While the Company has not been materially impacted by this trend to the extent of some other banks, continuing residential real estate price declines will have a negative impact on overall economic conditions in the Company's markets and may result in: (1) increased

credit losses (see “Financial Condition – Non-Performing Assets”); and/or (2) reduced opportunities for profitable growth.

25

---

Table of Contents

## ITEM 2. Unregistered Sales of Equity Securities and Use of Proceeds

The following table indicates the number of shares repurchased by Farmers & Merchants Bancorp during the first quarter of 2008.

First Quarter 2007	Number of Shares	Average Price per Share	Number of Shares Purchased as Part of a Publicly Announced Plan or Program	Approximate Dollar Value of Shares that May Yet Be Purchased Under the Plan or Program
01/01/2008 - 01/31/2008	-	\$ -	-	\$ 5,328,414
02/01/2008 - 02/29/2008	2,229	460.00	2,229	4,303,074
03/01/2008 - 03/31/2008	1,193	460.00	1,193	3,754,294
Total	3,422	\$ 460.00	3,422	\$ 3,754,294

All of the above shares were repurchased in private transactions.

The common stock of Farmers & Merchants Bancorp is not widely held nor listed on any exchange. However, trades may be reported on the OTC Bulletin Board under the symbol "FMCB.OB". Additionally, management is aware that there are private transactions in the Company's common stock.

## ITEM 3. Defaults Upon Senior Securities

Not applicable

## ITEM 4. Submission of Matters to a Vote of Security Holders

None

## ITEM 5. Other Information

None

## ITEM 6. Exhibits

See Exhibit Index shown on page 27.

Table of Contents

SIGNATURES

Pursuant to the requirement of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

FARMERS & MERCHANTS BANCORP

Date: April 23, 2008

/s/ Kent A. Steinwert  
Kent A. Steinwert  
President and  
Chief Executive Officer  
(Principal Executive Officer)

Date: April 23, 2008

/s/ Stephen W. Haley  
Stephen W. Haley  
Executive Vice President and  
Chief Financial Officer  
(Principal Financial & Accounting Officer)

Index to Exhibits

Exhibit No.	Description
<u>31(a)</u>	Certification of the Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
<u>31(b)</u>	Certification of the Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
<u>32</u>	Certifications of the Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.