

KINDER MORGAN, INC.  
Form 8-K  
October 19, 2011

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 8-K**

**CURRENT REPORT**

**Pursuant to Section 13 or 15(d) of**  
**the Securities Exchange Act of 1934**

Date of Report (Date of earliest event reported): **October 16, 2011**

**KINDER MORGAN, INC.**

(Exact name of registrant as specified in its charter)

**Delaware**  
(State or other jurisdiction  
of incorporation)

**001-35081**  
(Commission  
File Number)

**80-0682103**  
(I.R.S. Employer  
Identification No.)

**500 Dallas Street, Suite 1000**

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**Houston, Texas 77002**

(Address of principal executive offices, including zip code)

**713-369-9000**

(Registrant's telephone number, including area code)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
  
  - Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
  
  - Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
  
  - Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))
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**Item 1.01. Entry into a Material Definitive Agreement.**

*Merger Agreement*

On October 16, 2011, Kinder Morgan, Inc., a Delaware corporation (the Company), together with Sherpa Merger Sub, Inc., a Delaware corporation and a direct, wholly owned subsidiary of the Company ( Merger Sub Two ) and Sherpa Acquisition, LLC, a Delaware limited liability company and a direct, wholly owned subsidiary of the Company ( Merger Sub Three ), entered into an Agreement and Plan of Merger (the Merger Agreement ) with El Paso Corporation, a Delaware corporation ( El Paso ), Sirius Holdings Merger Corporation, a Delaware corporation and a direct, wholly owned subsidiary of El Paso ( New EP ) and Sirius Merger Corporation, a Delaware corporation and a direct, wholly owned subsidiary of New EP ( Merger Sub One ). Upon the terms and subject to the conditions set forth in the Merger Agreement, (i) Merger Sub One will merge with and into El Paso (the First Merger ), with El Paso as the surviving corporation (the EP Surviving Company ), (ii) immediately thereafter the EP Surviving Company will be converted into a Delaware limited liability company (the LLC Conversion ), (iii) at least twenty days thereafter, Merger Sub Two will merge with and into New EP (the Second Merger ), with New EP as the surviving corporation (the New EP Surviving Company ) and (iv) immediately thereafter, New EP Surviving Company will merge with and into Merger Sub Three (the Third Merger ), with Merger Sub Three as the surviving company (collectively, the Transactions ). Upon completion of the Transactions, El Paso will be a direct, wholly owned subsidiary of Merger Sub Three, and Merger Sub Three, in turn, will be a direct, wholly owned subsidiary of the Company. The First Merger and the LLC Conversion, taken together, are intended to qualify as a reorganization within the meaning of Section 368(a) of the Internal Revenue Code of 1986, as amended (the Code ). The Second Merger and the Third Merger, taken together, are intended to qualify as a reorganization within the meaning of Section 368(a) of the Code.

At the effective time of the Second Merger, each share of El Paso common stock, par value \$3.00 per share (excluding shares held by El Paso in treasury, any shares held by the Company, Merger Sub Two or Merger Sub Three and any shares held by any other subsidiary of the Company or El Paso and dissenting shares in accordance with Delaware law), will be converted into the right to receive, at the election of the holder but subject to pro-rata with respect to the stock and cash portion so that approximately 57% of the aggregate merger consideration (excluding the Warrants) is paid in cash and at least 43% (excluding the Warrants) is paid in Class P common stock of the Company: (i) 0.9635 of a share of Class P common stock of the Company, par value \$0.01 per share ( Company Common Stock ), and 0.640 of a common stock purchase warrant of the Company (the Warrants ), (ii) \$25.91 in cash without interest and 0.640 of a Warrant or (iii) 0.4187 of a share of Company Common Stock, \$14.65 in cash without interest and 0.640 of a Warrant (collectively, the Merger Consideration ). The Warrants will be issued pursuant to a warrant agreement in the form of and on the terms specified in the form of warrant agreement attached to the Merger Agreement as Exhibit A, which is incorporated by reference. Each Warrant will entitle its holder to purchase one share of Class P common stock of the Company at an exercise price of \$40.00 per share, subject to certain adjustments, at any time during the five-year period following the closing of the Transactions.

In connection with the Transactions, each outstanding stock option to purchase shares of El Paso common stock, restricted share of El Paso common stock, and performance based restricted stock unit of El Paso common stock will (i) at the effective time of the First Merger, be converted into an equivalent award of New EP, and (ii) at the effective time of the Second Merger, be converted into the right to receive, at the election of the holder (which election will apply to all, but not less than all, of such holder's outstanding equity awards), but subject to pro-ration (as described above) with respect to the cash portion, either cash or a mixture of cash and shares of Company Common Stock for all shares subject to such awards (in the case of stock options, less the aggregate exercise price). Such holders will in all cases also receive Warrants as part of the Merger Consideration. In the case of performance-based restricted stock units, performance will be deemed to be attained at target.

The respective boards of directors of El Paso and the Company have approved the Merger Agreement, and the board of directors of El Paso has agreed to recommend that El Paso's stockholders adopt the Merger Agreement. In addition, the Company has agreed to recommend that the Company's stockholders approve the issuance of the Class P common stock, including the Class P common stock issuable upon exercise of the Warrants, and the Warrants, as required pursuant to certain listing standards of the New York Stock Exchange.

El Paso has agreed, subject to certain exceptions with respect to unsolicited proposals, not to directly or indirectly solicit competing acquisition proposals or to enter into discussions concerning, or provide confidential information in connection with, any unsolicited alternative business combinations. However, the board of directors of El Paso may, subject to certain conditions, change its recommendation in favor of adoption of the Merger Agreement if, in connection with receipt of an alternative proposal, it determines in good faith that failure to effect such a change in recommendation would be inconsistent with its fiduciary duties or if, in connection with an event occurring after the date of the agreement that was not reasonably foreseeable at the time of the agreement, it determines in good faith that the exercise of its fiduciary duties would so require.

The completion of the Transactions is subject to satisfaction or waiver of customary closing conditions, including: (i) approval of the Merger Agreement by El Paso's stockholders, (ii) approval of the issuance of Class P common stock and the Warrants by the Company's stockholders, (iii) approval for listing of the shares of Class P common stock on the New York Stock Exchange and of the Warrants on the New York Stock Exchange or the NASDAQ (or on another exchange as reasonably agreed by El Paso and the Company) issuable as part of the Merger Consideration, (iv) there being no law or injunction prohibiting consummation of the Transactions, (v) expiration or termination of any waiting period under the Hart-Scott-Rodino Antitrust Improvements Act of 1976, as amended (the HSR Act), (vi) the effectiveness of a registration statement on Form S-4, (vii) subject to specified materiality standards, the accuracy of the representations and warranties of the other party, (viii) compliance by the other party in all material respects with its covenants, (ix) there not being a reduction in El Paso's good faith estimate of its net operating loss carryforwards for income tax purposes below \$2.6 billion and (x) El Paso's receipt from its outside legal counsel of (A) an opinion at the time of the First Merger, to the effect that the First Merger and the LLC Conversion, taken together, will qualify

for federal income tax purposes as a reorganization within the meaning of Section 368(a) of the Code and (B) an opinion dated as of the closing date of the Second Merger to the effect that the Second Merger and the Third Merger, taken together, will qualify for federal income tax purposes as a reorganization within the meaning of Section 368(a) of the Code. The completion of the Transactions is not conditioned on receipt of financing by the Company.

The Company and El Paso have made customary representations and warranties in the Merger Agreement. The Merger Agreement also contains customary covenants and agreements, including covenants and agreements relating to (i) the conduct of each of El Paso's and the Company's respective businesses between the date of the signing of the Merger Agreement and the closing of the Transactions and (ii) the efforts of the parties to cause the Transactions to be completed, including certain specified actions which may be necessary to obtain approval of the Transactions under the HSR Act. Pursuant to the terms of the Merger Agreement, the Company has agreed to take, or cause to be taken, any and all steps and to make, or cause to be made, any and all undertakings necessary to resolve any objections that a governmental authority may assert under antitrust laws with respect to the Transactions, and to avoid or eliminate each and every impediment under any antitrust law that may be asserted by any governmental authority with respect to the Transactions, in each case, so as to enable the closing of the Transactions to occur as promptly as practicable and in any event no later than December 31, 2012.

The Merger Agreement contains certain termination rights for both El Paso and the Company and further provides that, upon termination of the Merger Agreement, under certain circumstances, El Paso may be required to pay the Company a termination fee equal to \$650 million or, in certain other circumstances, El Paso may be required to reimburse the Company for its expenses up to \$20 million and certain financing related expenses.

The Merger Agreement is attached hereto as Exhibit 2.1 and is incorporated by reference. The foregoing summary has been included to provide investors and security holders with information regarding its terms and is qualified in its entirety by the terms and conditions of the Merger Agreement. It is not intended to provide any other factual information about the Company, El Paso or their respective subsidiaries and affiliates. The Merger Agreement contains representations and warranties by each of the parties to the Merger Agreement, which were made only for purposes of that agreement and as of specified dates. The representations, warranties and covenants in the Merger Agreement were made solely for the benefit of the parties to the Merger Agreement; may be subject to limitations agreed upon by the contracting parties, including being qualified by confidential disclosures made for the purposes of allocating contractual risk between the parties to the Merger Agreement instead of establishing these matters as facts; and may be subject to standards of materiality applicable to the contracting parties that differ from those applicable to investors. Investors should not rely on the representations, warranties and covenants or any descriptions thereof as characterizations of the actual state of facts or condition of the Company, El Paso or any of their respective subsidiaries or affiliates. Moreover, information concerning the subject matter of the representations, warranties and covenants may change after the date of the Merger Agreement, which subsequent information may or may not be fully reflected in the Company's public disclosures.

*Financing Commitment*

In connection with the Transactions, the Company entered into a commitment letter (the Commitment Letter ) pursuant to which Barclays Bank plc ( Barclays ) has committed to provide (i) up to \$6.8 billion under a senior 364-day term loan facility, (ii) \$5.0 billion under a senior three year term loan facility and (iii) \$1.5 billion under a senior revolving credit facility (collectively, the Facilities ). Under the Commitment Letter, Barclays is authorized to act as administrative agent and Barclays Capital, the investment banking division of Barclays, is authorized to act as lead arranger, bookrunner and syndication agent. The commitment to provide the Facilities is subject to certain conditions, including the negotiation of definitive documentation and other customary closing conditions consistent with the Merger Agreement. The Company will pay certain customary fees and expenses in connection with obtaining the Facilities.

**Item 9.01.**

**Financial Statements and Exhibits.**

**(d) Exhibits**

2.1

Agreement and Plan of Merger, dated as of October 16, 2011, by and among El Paso Corporation, Sirius Holdings Merger Corporation, Sirius Merger Corporation, Kinder Morgan, Inc., Sherpa Merger Sub, Inc. and Sherpa Acquisition, LLC

**IMPORTANT ADDITIONAL INFORMATION WILL BE FILED WITH THE SEC**

The Company plans to file with the SEC a Registration Statement on Form S-4 in connection with the proposed transaction and the Company and El Paso plan to file with the SEC and mail to their respective stockholders a Joint Proxy/Information Statement/Prospectus in connection with the proposed transaction. THE REGISTRATION STATEMENT AND THE JOINT PROXY/INFORMATION STATEMENT/PROSPECTUS WILL CONTAIN IMPORTANT INFORMATION ABOUT THE COMPANY, EL PASO, THE PROPOSED TRANSACTION AND RELATED MATTERS. INVESTORS AND SECURITY HOLDERS ARE URGED TO READ THE REGISTRATION STATEMENT AND THE JOINT PROXY/INFORMATION STATEMENT/PROSPECTUS CAREFULLY WHEN THEY BECOME AVAILABLE. Investors and security holders will be able to obtain free copies of the Registration Statement and the Joint Proxy/Information Statement/Prospectus and other documents filed with the SEC by the Company and El Paso through the web site maintained by the SEC at [www.sec.gov](http://www.sec.gov). In addition, investors and security holders will be able to obtain free copies of the Registration Statement and the Joint Proxy/Information Statement/Prospectus by phone, e-mail or written request by contacting the investor relations department of the Company or El Paso at the following:

Kinder Morgan, Inc.:  
500 Dallas Street, Suite 1000  
Houston, Texas 77002  
Attention: Investor Relations

El Paso, Inc.:  
1001 Louisiana Street  
Houston, Texas 77002  
Attention: Investor Relations

Phone: (713) 369-9490  
Email: kmp\_ir@kindermorgan.com

Phone: (713) 420-5855  
Email: investorrelations@elpaso.com

## **PARTICIPANTS IN THE SOLICITATION**

The Company and El Paso, and their respective directors and executive officers, may be deemed to be participants in the solicitation of proxies in respect of the proposed transactions contemplated by the merger agreement. Information regarding the Company's directors and executive officers is contained in the Company's Form 10-K for the year ended December 31, 2010, which has been filed with the SEC. Information regarding El Paso's directors and executive officers is contained in El Paso's Form 10-K for the year ended December 31, 2010 and its proxy statement dated March 29, 2011, which are filed with the SEC. A more complete description will be available in the Registration Statement and the Joint Proxy/Information Statement/Prospectus.

## **SAFE HARBOR FOR FORWARD-LOOKING STATEMENTS**

Statements in this document regarding the proposed transaction between the Company and El Paso, the expected timetable for completing the proposed transaction, future financial and operating results, benefits and synergies of the proposed transaction, future opportunities for the combined company, the sale of El Paso's exploration and production assets, the possible drop-down of assets and any other statements about the Company or El Paso's managements' future expectations, beliefs, goals, plans or prospects constitute forward looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Any statements that are not statements of historical fact (including statements containing the words believes, plans, anticipates, expects, estimates and similar expressions) should also be considered to be forward looking statements. There are a number of important factors that could cause actual results or events to differ materially from those indicated by such forward looking statements, including: the ability to consummate the proposed transaction; the ability to obtain the requisite regulatory approvals, shareholder approvals and the satisfaction of other conditions to consummation of the transaction; the possibility that financing might not be available on the terms committed; the ability to consummate contemplated asset sales; the ability of the Company to successfully integrate El Paso's operations and employees; the ability to realize anticipated synergies and cost savings; the potential impact of announcement of the transaction or consummation of the transaction on relationships, including with employees, suppliers, customers and competitors; the ability to achieve revenue growth; national, international, regional and local economic, competitive and regulatory conditions and developments; technological developments; capital and credit markets conditions; inflation rates; interest rates; the political and economic stability of oil producing nations; energy markets, including changes in the price of certain commodities; weather conditions; environmental conditions; business and regulatory or legal decisions; the pace of deregulation of retail natural gas and electricity and certain agricultural products; the timing and success of business development efforts; terrorism; and the other factors described in the Company's and El Paso's Annual Reports on Form 10-K for the year ended December 31, 2010 and their most recent quarterly reports filed with the SEC.

The Company and El Paso disclaim any intention or obligation to update any forward looking statements as a result of developments occurring after the date of this document.



**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

KINDER MORGAN, INC.

By: /s/ Joseph Listengart  
Name: Joseph Listengart  
Title: Vice President, General Counsel and Secretary

Date: October 19, 2011

**EXHIBIT INDEX**

<b>Exhibit No.</b>	<b>Description</b>
2.1	Agreement and Plan of Merger, dated as of October 16, 2011, by and among El Paso Corporation, Sirius Holdings Merger Corporation, Sirius Merger Corporation, Kinder Morgan, Inc., Sherpa Merger Sub, Inc. and Sherpa Acquisition, LLC