

WILLIS LEASE FINANCE CORP
Form 10-Q
August 12, 2009
[Table of Contents](#)

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

(Mark One)

- QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the Quarterly Period Ended June 30, 2009

OR

- TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

Commission File Number: 001-15369

WILLIS LEASE FINANCE CORPORATION

Edgar Filing: WILLIS LEASE FINANCE CORP - Form 10-Q

(Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction of incorporation or organization)

68-0070656
(IRS Employer Identification No.)

773 San Marin Drive, Suite 2215, Novato, CA
(Address of principal executive offices)

94998
(Zip Code)

Registrant's telephone number, including area code **(415) 408-4700**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 229.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of large accelerated filer, accelerated filer, and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer

Accelerated filer

Non-accelerated filer
(Do not check if a smaller reporting company)

Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act.) Yes No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date:

Title of Each Class
Common Stock, \$0.01 Par Value

Outstanding at August 10, 2009
9,173,866

Table of Contents

**WILLIS LEASE FINANCE CORPORATION
AND SUBSIDIARIES**

INDEX

| | |
|---|-----------|
| <u>PART I. FINANCIAL INFORMATION</u> | |
| <u>Item 1. Consolidated Financial Statements (Unaudited)</u> | 3 |
| <u>Consolidated Balance Sheets as of June 30, 2009 and December 31, 2008</u> | 3 |
| <u>Consolidated Statements of Income for the three and six months ended June 30, 2009 and 2008</u> | 4 |
| <u>Consolidated Statements of Shareholders' Equity and Comprehensive Income for the six months ended June 30, 2009 and 2008</u> | 5 |
| <u>Consolidated Statements of Cash Flows for the six months ended June 30, 2009 and 2008</u> | 6 |
| <u>Notes to Consolidated Financial Statements</u> | 7 |
| <u>Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations</u> | 14 |
| <u>Item 3. Quantitative and Qualitative Disclosures About Market Risk</u> | 20 |
| <u>Item 4. Controls and Procedures</u> | 20 |
| <u>PART II. OTHER INFORMATION</u> | 21 |
| <u>Item 5. Exhibits</u> | 21 |

Table of Contents**PART I FINANCIAL INFORMATION****Item 1. Consolidated Financial Statements (Unaudited)****WILLIS LEASE FINANCE CORPORATION
AND SUBSIDIARIES****Consolidated Balance Sheets****(In thousands, except share data, unaudited)**

| | June 30, 2009 | December 31, 2008 |
|---|--------------------------|------------------------------|
| ASSETS | | |
| Cash and cash equivalents | \$ 39,067 | \$ 8,618 |
| Restricted cash | 81,482 | 69,194 |
| Equipment held for operating lease, less accumulated depreciation of \$147,529 and \$138,607 at June 30, 2009 and December 31, 2008, respectively | 894,992 | 829,739 |
| Equipment held for sale | 11,238 | 21,191 |
| Operating lease related receivable, net of allowances of \$374 and \$339 at June 30, 2009 and December 31, 2008, respectively | 9,535 | 8,010 |
| Investments | 10,474 | 10,434 |
| Assets under derivative instruments | 7,480 | 276 |
| Property, equipment & furnishings, less accumulated depreciation of \$2,976 and \$2,651 at June 30, 2009 and December 31, 2008, respectively | 7,471 | 7,751 |
| Equipment purchase deposits | 5,625 | 13,474 |
| Other assets | 17,370 | 14,025 |
| Total assets | \$ 1,084,734 | \$ 982,712 |
| LIABILITIES AND SHAREHOLDERS EQUITY | | |
| Liabilities: | | |
| Accounts payable and accrued expenses | \$ 14,002 | \$ 12,732 |
| Liabilities under derivative instruments | 16,023 | 20,810 |
| Deferred income taxes | 63,672 | 56,118 |
| Notes payable, net of discount of \$3,531 and \$3,887 at June 30, 2009 and December 31, 2008, respectively | 711,445 | 641,125 |
| Maintenance reserves | 58,316 | 49,158 |
| Security deposits | 5,992 | 5,179 |
| Unearned lease revenue | 3,400 | 5,383 |
| Total liabilities | 872,850 | 790,505 |
| Shareholders equity: | | |
| Preferred stock (\$0.01 par value, 5,000,000 shares authorized; 3,475,000 shares issued and outstanding at June 30, 2009 and December 31, 2008, respectively) | 31,915 | 31,915 |
| Common stock (\$0.01 par value, 20,000,000 shares authorized; 9,159,386 and 9,077,905 shares issued and outstanding at June 30, 2009 and December 31, 2008, respectively) | 92 | 91 |
| Paid-in capital in excess of par | 59,535 | 57,939 |
| Retained earnings | 127,640 | 117,163 |

Edgar Filing: WILLIS LEASE FINANCE CORP - Form 10-Q

| | | | | |
|---|----|-----------|----|----------|
| Accumulated other comprehensive loss, net of income tax benefit of \$4,182 and \$8,569 at June 30, 2009 and December 31, 2008, respectively | | (7,298) | | (14,901) |
| Total shareholders' equity | | 211,884 | | 192,207 |
| Total liabilities and shareholders' equity | \$ | 1,084,734 | \$ | 982,712 |

See accompanying notes to the unaudited consolidated financial statements.

Table of Contents**WILLIS LEASE FINANCE CORPORATION****AND SUBSIDIARIES****Consolidated Statements of Income****(In thousands, except share data, unaudited)**

| | Three Months Ended June 30, | | Six Months Ended June 30, | |
|---|--------------------------------|-----------|------------------------------|-----------|
| | 2009 | 2008 | 2009 | 2008 |
| REVENUE | | | | |
| Lease rent revenue | \$ 25,283 | \$ 26,216 | \$ 51,178 | \$ 51,038 |
| Maintenance reserve revenue | 7,558 | 9,515 | 15,334 | 15,802 |
| Gain on sale of leased equipment | 395 | 1,261 | 758 | 1,261 |
| Other income | 154 | 248 | 699 | 1,382 |
| Total revenue | 33,390 | 37,240 | 67,969 | 69,483 |
| EXPENSES | | | | |
| Depreciation expense | 9,997 | 9,085 | 20,349 | 17,725 |
| Write-down of equipment | 175 | 1,811 | 928 | 1,811 |
| General and administrative | 7,708 | 7,275 | 14,959 | 13,553 |
| Net finance costs: | | | | |
| Interest expense | 8,807 | 9,584 | 17,117 | 19,361 |
| Interest income | (54) | (439) | (204) | (1,063) |
| Gain upon extinguishment of debt | (895) | | (895) | |
| Total net finance costs | 7,858 | 9,145 | 16,018 | 18,298 |
| Total expenses | 25,738 | 27,316 | 52,254 | 51,387 |
| Earnings from operations | 7,652 | 9,924 | 15,715 | 18,096 |
| Earnings from joint venture | 240 | 200 | 455 | 382 |
| Income before income taxes | 7,892 | 10,124 | 16,170 | 18,478 |
| Income tax expense | (2,873) | (3,702) | (4,129) | (6,951) |
| Net income | \$ 5,019 | \$ 6,422 | \$ 12,041 | \$ 11,527 |
| Preferred stock dividends paid and declared-Series A | 782 | 782 | 1,564 | 1,564 |
| Net income attributable to common shareholders | \$ 4,237 | \$ 5,640 | \$ 10,477 | \$ 9,963 |
| Basic earnings per common share: | \$ 0.51 | \$ 0.69 | \$ 1.26 | \$ 1.21 |
| Diluted earnings per common share: | \$ 0.47 | \$ 0.65 | \$ 1.18 | \$ 1.14 |
| Average common shares outstanding | 8,342 | 8,225 | 8,324 | 8,208 |
| Diluted average common shares outstanding | 8,926 | 8,735 | 8,852 | 8,745 |

See accompanying notes to the unaudited consolidated financial statements.

Table of Contents

**WILLIS LEASE FINANCE CORPORATION
AND SUBSIDIARIES**

Consolidated Statements of Shareholders' Equity and Comprehensive Income

Six months Ended June 30, 2009 and 2008

(In thousands, unaudited)

| | Preferred Stock | Issued and Outstanding Shares of Common Stock | Common Stock | Paid-in Capital in Excess of par | Accumulated Other Comprehensive Income/(Loss) | Retained Earnings | Total Shareholders Equity |
|--|--------------------|---|-----------------|--|---|----------------------|---------------------------------|
| Balances at December 31, 2007 | \$ 31,915 | 8,433 | \$ 84 | \$ 55,712 | \$ (6,749) | \$ 93,690 | \$ 174,652 |
| Net income | | | | | | 11,527 | 11,527 |
| Unrealized gain from derivative instruments, net of tax expense of \$416 | | | | | 719 | | 719 |
| Total comprehensive income | | | | | | | 12,246 |
| Preferred stock dividends paid | | | | | | (1,564) | (1,564) |
| Shares issued under stock compensation plans | | 249 | 3 | 278 | | | 281 |
| Stock-based compensation expenses | | | | 714 | | | 714 |
| Tax benefit on disqualified dispositions of shares | | | | 41 | | | 41 |
| Balances at June 30, 2008 | \$ 31,915 | 8,682 | \$ 87 | \$ 56,745 | \$ (6,030) | \$ 103,653 | \$ 186,370 |
| Balances at December 31, 2008 | \$ 31,915 | 9,078 | \$ 91 | \$ 57,939 | \$ (14,901) | \$ 117,163 | \$ 192,207 |
| Net income | | | | | | 12,041 | 12,041 |
| Unrealized gain from derivative instruments, net of tax expense of \$4,388 | | | | | 7,603 | | 7,603 |
| Total comprehensive income | | | | | | | 19,644 |
| | | | | | | (1,564) | (1,564) |

Edgar Filing: WILLIS LEASE FINANCE CORP - Form 10-Q

| | | | | | | | | |
|--|-----------|-------|-------|-----------|-------|---------|------------|------------|
| Preferred stock dividends paid | | | | | | | | |
| Shares issued under stock compensation plans | 81 | | 1 | | 486 | | | 487 |
| Stock-based compensation expenses | | | | | 1,164 | | | 1,164 |
| Tax on disqualified dispositions of shares | | | | | (54) | | | (54) |
| Balances at June 30, 2009 | \$ 31,915 | 9,159 | \$ 92 | \$ 59,535 | | (7,298) | \$ 127,640 | \$ 211,884 |

See accompanying notes to the unaudited consolidated financial statements.

Table of Contents

**WILLIS LEASE FINANCE CORPORATION
AND SUBSIDIARIES**

Consolidated Statements of Cash Flows

(In thousands, unaudited)

| | Six months ended June 30, | |
|--|---------------------------|-----------|
| | 2009 | 2008 |
| Cash flows from operating activities: | | |
| Net income | \$ 12,041 | \$ 11,527 |
| Adjustments to reconcile net income to net cash provided by operating activities: | | |
| Depreciation expense | 20,349 | 17,725 |
| Write-down of equipment | 928 | 1,811 |
| Amortization of deferred costs | 2,247 | 2,211 |
| Amortization of loan discount | 355 | 242 |
| Allowances and provisions | 35 | 15 |
| Stock-based compensation expenses | 1,164 | 714 |
| Gain on sale of leased equipment | (758) | (1,261) |
| Gain on sale of equipment deposits | (400) | |
| Gain upon extinguishment of debt | (895) | |
| Earnings from joint venture | (455) | (382) |
| Changes in assets and liabilities: | | |
| Receivables | (1,560) | (1,087) |
| Other assets | (5,291) | (2,828) |
| Accounts payable and accrued expenses | (1,089) | (4,173) |
| Deferred income taxes | 3,165 | 6,537 |
| Restricted cash | 6,993 | (9,778) |
| Maintenance reserves | 9,158 | 3,331 |
| Security deposits | 812 | 517 |
| Unearned lease revenue | (1,982) | (1,435) |
| Net cash provided by operating activities | 44,817 | 23,686 |
| Cash flows from investing activities: | | |
| Proceeds from sale of equipment held for operating lease (net of selling expenses) | 22,692 | 19,990 |
| Proceeds from sale of equipment deposits (net of selling expenses) | 6,580 | |
| Restricted cash for investing activities | (19,281) | 10,539 |
| Distributions from joint venture | 415 | 250 |
| Purchase of equipment held for operating lease | (94,458) | (86,473) |
| Purchase of property, equipment and furnishings | (44) | (936) |
| Net cash used in investing activities | (84,096) | (56,630) |
| Cash flows from financing activities: | | |
| Proceeds from issuance of notes payable | 103,560 | 322,852 |
| Debt issuance cost | | (3,090) |
| Distributions to preferred stockholders | (1,564) | (1,564) |
| Proceeds from shares issued under stock compensation plans | 487 | 281 |
| Excess tax cost from stock-based compensation | (54) | 41 |
| Principal payments on notes payable | (32,701) | (291,234) |
| Net cash provided by financing activities | 69,728 | 27,286 |
| Increase/(decrease) in cash and cash equivalents | 30,449 | (5,658) |
| Cash and cash equivalents at beginning of period | 8,618 | 7,234 |
| Cash and cash equivalents at end of period | \$ 39,067 | \$ 1,576 |

Edgar Filing: WILLIS LEASE FINANCE CORP - Form 10-Q

Supplemental disclosures of cash flow information:

Net cash paid for:

| | | | | |
|--------------|----|-------|----|--------|
| Interest | \$ | 8,318 | \$ | 17,763 |
| Income Taxes | \$ | 178 | \$ | 722 |

See accompanying notes to the unaudited consolidated financial statements.

Table of Contents

Notes to Consolidated Financial Statements

1. Summary of Significant Accounting Policies

(a) Basis of Presentation: Our unaudited consolidated financial statements include the accounts of Willis Lease Finance Corporation and its subsidiaries (we or the Company) and have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission for reporting on Form 10-Q. Pursuant to such rules and regulations, certain information and note disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America have been condensed or omitted. The accompanying unaudited interim consolidated financial statements should be read in conjunction with the audited consolidated financial statements and notes thereto, together with Management's Discussion and Analysis of Financial Condition and Results of Operations, contained in our Annual Report on Form 10-K for the fiscal year ended December 31, 2008.

In the opinion of management, the accompanying unaudited consolidated financial statements contain all adjustments (consisting of only normal and recurring adjustments) necessary to present fairly our financial position as of June 30, 2009, and December 31, 2008, and the results of our operations for the three and six month periods ended June 30, 2009 and 2008, and our cash flows for the six months ended June 30, 2009 and 2008. The results of operations and cash flows for the period ended June 30, 2009 are not necessarily indicative of the results of operations or cash flows which may be reported for the remainder of 2009.

In the prior year's comparative balance sheet, Operating lease related receivable and Unearned lease revenue were changed to reflect current year presentation.

Management considers the operations of our company to operate in one reportable segment.

(b) Fair Value Measurements: In September 2006, the Financial Accounting Standards Board (FASB) issued Financial Accounting Standards Statement No. 157, Fair Value Measurements (SFAS 157). SFAS 157 establishes a framework for measuring fair value under GAAP and expands disclosures about fair value measurements. Effective January 1, 2008, we adopted the provisions of SFAS 157 with respect to our financial assets and liabilities and have applied SFAS 157 to our recording of derivative instruments at fair value as either an asset or liability. Effective January 1, 2009, we adopted SFAS 157 for non-recurring fair value measurements, principally impairment of equipment.

Fair value is defined under SFAS 157 as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. Valuation techniques used to measure fair value under SFAS 157 must maximize the use of observable inputs and minimize the use of unobservable inputs, to the extent possible. The standard describes a fair value hierarchy based on three levels of inputs, of which the first two are considered observable and the last unobservable, that may be used to measure fair value which are the following:

Level 1 - Quoted prices in active markets for identical assets or liabilities.

Level 2 - Inputs other than Level 1 that are observable, either directly or indirectly, such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.

Level 3 - Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities.

We measure the fair value of our notional interest rate swaps of \$533.0 million based on Level 3 inputs as defined by SFAS 157. The company estimates the fair value of derivative instruments using a discounted cash flow technique. Fair value may depend on the credit rating and risk of the counterparties of the derivative contracts. We have interest rate swap agreements which have a cumulative liability net fair value of \$8.5 million and \$20.5 million as of June 30, 2009 and December 31, 2008, respectively. For the six months ended June 30, 2009 and June 30, 2008, \$7.1 million and \$2.1 million, respectively, were realized through the income statement as an increase in interest expense.

Table of Contents

The following table shows the fair value activity for the six months ended June 30, 2009 and 2008.

| Fair Value Measurements Using Significant Unobservable Inputs (Level 3) | Derivatives (in thousands) | |
|---|----------------------------|------------|
| | 2009 | 2008 |
| Beginning balance, January 1 | \$ (20,534) | \$ (7,697) |
| Total gains or losses (realized/unrealized) | | |
| Included in earnings | (7,088) | (2,074) |
| Included in other comprehensive income | 11,991 | 1,135 |
| Purchases, issuances and settlements | 7,088 | 2,074 |
| Ending balance, June 30 | \$ (8,543) | \$ (6,562) |

In accordance with the provisions of Statement of Financial Accounting Standards (SFAS) No. 144, Accounting for the Impairment or Disposal of Long-Lived Assets, long-lived assets held and used with a carrying amount of \$11.7 million were written down to their fair value of \$10.8 million, resulting in an impairment charge of \$0.9 million, which was included in earnings for the six months ended June 30, 2009. At June 30, 2009, the company used Level 2 inputs to measure the fair value of two engines that were involved in a consignment transaction with third parties. The asset write-down was calculated based upon a comparison of the asset net book values with the net proceeds expected from part sales arising from consignment of the engines.

(c) *Subsequent Events*: In May 2009, the FASB issued Statement of Financial Accounting Standards No. 165, Subsequent Events (SFAS 165). The statement provides guidance to establish general standards of accounting for and disclosures of events that occur after the balance sheet date but before financial statements are issued or are available to be issued. SFAS 165 is effective for interim and annual periods ending after June 15, 2009 and will be applied prospectively.

We have reviewed and evaluated material subsequent events from the balance sheet date of June 30, 2009 through the financial statements issue date of August 12, 2009. All appropriate subsequent event disclosures, if any, have been made in the notes to our unaudited Consolidated Financial Statements.

2. Management Estimates

These financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States.

The preparation of consolidated financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses, and related disclosure of contingent assets and liabilities. On an ongoing basis, we evaluate estimates, including those related to residual values, estimated asset lives, bad debts, income taxes, contingencies and litigation. In 2008, we adjusted the depreciation for certain older engine types within the portfolio on April 1 and on July 1, with the result being an increase in depreciation expense of \$1.7 million for the quarter ended June 30, 2009. The net effect of this change in depreciation estimate is a reduction in net income of \$1.1 million or \$0.12 in diluted earnings per share for the quarter ended June 30, 2009. We base our estimate on historical experience and on various other assumptions that are believed to be reasonable under the circumstances for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions.

SFAS No. 144, requires that long-lived assets and certain identifiable intangibles to be held and used by an entity be reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable, and long-lived assets and certain identifiable intangibles to be disposed of generally be reported at the lower of carrying amount or fair value less cost to sell. For the quarter ending June 30, 2009, we recorded a write-down of \$0.2 million related to two engines in which the net book value exceeded the expected net proceeds to be received through part sales arising from consignment. For the quarter ending June 30, 2008, we recorded a write-down of \$1.0 million related to two engines in which the net book value exceeded the expected net proceeds to be received through part sales arising from consignment and recorded a further \$0.8 million related to four aircraft and two engines due to the maintenance status and condition of the leased assets. For the six months ending June 30, 2009, we recorded a write-down of \$0.2 million related to two engines in which the net book value exceeded the expected net proceeds to be received through part sales arising from consignment and a further \$0.7 million related to two engines in which the net book value exceeded the net proceeds from sale. For the six months ending June 30, 2008, we recorded a write-down of \$1.0 million related to two engines in which the net book value exceeded the expected net proceeds to be received through part sales arising from consignment and recorded a further \$0.8 million related to four aircraft and two engines due to the maintenance status and condition of the leased assets.

Management believes that the accounting policies on revenue recognition, maintenance reserves and expenditures, useful life of equipment, asset residual values, asset impairment and allowance for doubtful accounts are critical to the results of operations. If the useful lives or residual values are lower than those estimated by us, upon sale of the asset a loss may be realized. Significant management judgment is required in the forecasting of future operating results, which are used in the preparation of projected undiscounted cash-flows and should different conditions prevail, material impairment write-downs may occur.

3. Commitments, Contingencies, Guarantees and Indemnities

Our principal offices are located in Novato, California. We occupy space in Novato under a lease that expires February 28, 2015. The remaining lease rental commitment is approximately \$2.9 million. Equipment leasing, financing, sales and general administrative activities are conducted from the Novato location. We also sub-lease office and warehouse space for our operations in San Diego, California. This lease expires October 31, 2010 and the remaining lease commitment is approximately \$226,000. We also lease office space in Shanghai, China. The lease expires December 31, 2009 and the remaining lease commitment is approximately \$32,400.

Table of Contents

We have paid deposits to secure the purchase, during the remainder of 2009, of 8 engines for a gross purchase price of \$80.1 million, for delivery from August to December 2009. As of June 30, 2009, non-refundable deposits paid related to this purchase commitment were \$5.6 million. In October 2006, we entered into an agreement with CFM International (CFM) to purchase up to \$540.0 million of new spare aircraft engines. The agreement specifies that, subject to availability, we may purchase up to a total of 45 CFM56-7B and CFM56-5B spare engines over the next five years, with options to acquire up to an additional 30 engines. Our 2009 purchase orders have been accepted by CFM and are included in our commitments to purchase. No purchase commitments have been made for 2010 at this time.

4. Investments

In July 1999, we entered into an agreement to participate in a joint venture formed as a limited company Sichuan Snecma Aero-engine Maintenance Co. Ltd. (Sichuan Snecma) for the purpose of providing airlines in the Asia Pacific area with modern maintenance, leased engines and spare parts. Sichuan Snecma focuses on providing maintenance services for CFM56 series engines and is located in Chengdu, China. Our investment of \$1.48 million represents a 4.6% interest in the joint venture.

We hold a fifty percent membership interest in a joint venture, WOLF A340, LLC, a Delaware limited liability company, (WOLF). On December 30, 2005, WOLF completed the purchase of two Airbus A340-313 aircraft from Boeing Aircraft Holding Company for a purchase price of \$96.0 million. The purchase was funded by four term notes with one financial institution totaling \$76.8 million, with interest payable at LIBOR plus 1.0% to 2.5% and maturing in 2013. These aircraft are currently on lease to Emirates until 2013. Our investment in the joint venture is \$9.0 million as of June 30, 2009.

Six months Ending June 30, 2009 (in thousands)

| | | |
|--|----|-------|
| Investment in WOLF A340, LLC as of December 31, 2008 | \$ | 8,954 |
| Earnings from joint venture | | 455 |
| Distribution | | (415) |
| Investment in WOLF A340, LLC as of June 30, 2009 | \$ | 8,994 |

5. Long Term Debt

At June 30, 2009, notes payable consists of loans totaling \$711.4 million (net of discount of \$3.5 million), payable over periods of 12 months to 14 years with interest rates varying between approximately 1.5% and 8.0% (excluding the effect of our interest rate derivative instruments). At June 30, 2009, we had warehouse credit facilities totaling approximately \$200.0 million with \$118.0 million in funds available to us. Our significant debt instruments are discussed below.

At June 30, 2009, we had a \$254.5 million revolving credit facility to finance the acquisition of aircraft engines for lease as well as for general working capital purposes. As of June 30, 2009, no funds were available under this facility. The revolving facility period ended on June 30, 2009 with a final maturity on June 30, 2010. The \$254.5 million outstanding amount at June 30, 2009 will be repaid in monthly installments from July 2009 through June 2010, totaling in aggregate approximately 5% of the outstanding amount at June 30, 2009, with the remaining balance due at June 30, 2010. We have entered into discussions with our commercial banks and have begun the process of renewing our revolving credit facility. Our intent is to work with our banks to renew this facility in 2009. The interest rate on this facility at June 30, 2009 was one-month LIBOR plus 1.75%. Under the revolving credit facility, all subsidiaries except WEST Engine Funding LLC jointly and severally guarantee

Edgar Filing: WILLIS LEASE FINANCE CORP - Form 10-Q

payment and performance of the terms of the loan agreement. The maximum guarantee is \$254.5 million plus any accrued and unpaid interest, fees or reimbursements but is limited at any given time to the sum of the principal outstanding plus accrued interest and fees. The guarantee would be triggered by a default under the agreement.

At June 30, 2009, we had \$350.5 million of WEST term notes and \$82.0 million of WEST warehouse notes outstanding. The term notes are divided into \$137.6 million Series 2005-A1 notes, \$20.9 million Series 2005-B1 notes and \$192.0 million Series 2008-A1 notes. At June 30, 2009, interest on the Series 2005-A1 notes is one-month LIBOR plus a margin of 1.25%. At June 30, 2009, interest on the Series 2005-B1 notes is one-month LIBOR plus a margin of 3.00% and a supplemental margin of 3.00%, for a total margin of 6.00%. At June 30, 2009, interest on the Series 2008-A1 notes is one-month LIBOR plus a margin of 1.50%. The Series 2005-A1 and B1 term notes expected maturity is July 2018 and July 2020, respectively, and the Series 2008-A1 term notes expected maturity is March 2021.

We recorded \$0.9 million as a gain upon extinguishment of debt in the six months ended June 30, 2009 when we purchased \$3.0 million original principal amount, representing \$2.1 million principal outstanding as of May 15, 2009, of WEST's Series 2005-A1 notes for a purchase price of \$1.2 million. The gain on extinguishment of debt included the write-off of unamortized debt issuance costs and purchase discount of \$0.06 million related to the notes.

Table of Contents

From March 28, 2008 to June 30, 2008, our investment banker, acting as our agent to sell the notes, was the holder of \$20.3 million of the Series 2008-B1 notes. On June 30, 2008, we secured a \$20.0 million senior term loan and used the loan proceeds to re-purchase the Series 2008-B1 from our investment banker. The Series 2008-B1 notes were pledged as collateral for the \$20.0 million senior term loan. The loan is for a term of two years with maturity on July 1, 2010 and is structured as a bullet loan with no amortization with all amounts due at maturity. The interest rate for the term loan is one-month LIBOR plus 3.50%. Our investment banker will continue to market the Series 2008-B1 notes and in the event the Series 2008-B1 notes are placed with an investor within the next two years, the term loan will be repaid with the proceeds from the sale of the Series 2008-B1 notes.

WEST's ability to make distributions and pay dividends to us is subject to the prior payments of its debt and other obligations and WEST's maintenance of adequate reserves and capital. Under WEST, cash is collected in a restricted account, which is used to service the debt and any remaining amounts, after debt service and defined expenses, are distributed to us. Additionally, maintenance reserve payments and lease security deposits are accumulated in restricted accounts and are not available for general use. Cash from maintenance reserve payments are held in the restricted cash account and are subject to a minimum balance established annually based on an engine portfolio maintenance reserve study provided by a third party. Any excess maintenance reserve amounts remain within the restricted cash accounts and are utilized for the purchase of new engines.

On December 13, 2007, we closed on a new \$200.0 million warehouse facility within WEST, consisting of \$175.0 million of Series 2007-A2 notes and \$25.0 million of Series 2007-B2 notes. At June 30, 2009, \$118.0 million was available under these warehouse notes. The 2007 series warehouse notes allow for borrowings during a three-year term, after which it is expected that they will be converted to term notes of WEST. Interest on the Series 2007-A2 notes and B2 notes is one-month LIBOR plus a margin of 1.25% and 2.75%, respectively. The facility has a committed amount of \$200.0 million. The Series 2007-A2 notes mature approximately December 2020 and the Series 2007-B2 notes mature approximately December 2022.

The assets of WEST, WEST Engine Funding LLC and any associated Owner Trust are not available to satisfy the obligations of ours or any of our affiliates. WEST is consolidated for financial statement presentation purposes.

The Company and its subsidiaries are required to comply with various financial covenants such as minimum tangible net worth, maximum balance sheet leverage and various interest coverage ratios. The Company also has certain negative financial covenants such as liens, advances, change in business, sales of assets, dividends and stock repurchase. These covenants are tested quarterly and the company was in full compliance with all covenant requirements at June 30, 2009.

At June 30, 2009 and 2008, one-month LIBOR was 0.31% and 2.46%, respectively.

The following is a summary of the aggregate maturities of notes payable on June 30, 2009 (dollars in thousands):

Year Ending December 31,

| | | |
|------|----|---------|
| 2009 | \$ | 23,444 |
| | | 302,059 |

Edgar Filing: WILLIS LEASE FINANCE CORP - Form 10-Q

2010 (includes \$248.1 million outstanding on revolving credit facility and \$20.0 million for senior term loan)

| | |
|---------------------|------------|
| 2011 | 46,980 |
| 2012 | 41,397 |
| 2013 | 42,897 |
| 2014 and thereafter | 258,199 |
| | \$ 714,976 |

6. Derivative Instruments

We hold a number of interest rate derivative instruments to mitigate exposure to changes in interest rates, in particular one-month LIBOR, as all but \$1.5 million of our borrowings are at variable rates. In addition, WEST is required under its credit agreement to hedge a portion of its borrowings. At June 30, 2009, we were a party to interest rate swap agreements with notional outstanding amounts of \$533.0 million, remaining terms of between thirteen and sixty-nine months and fixed rates of between 2.10% and 5.05%. The net fair value of these swaps at June 30, 2009 was negative \$8.5 million, representing a net liability for us. This represents the estimated amount we would be required to pay if we terminated the swaps.

Table of Contents

The company estimates the fair value of derivative instruments using a discounted cash flow technique. Valuation of the derivative instruments requires certain assumptions for underlying variables and the use of different assumptions would result in a different valuation. Management believes it has applied assumptions consistently during the period and has not changed its method of valuation during the period.

Based on the implied forward rate for LIBOR at June 30, 2009, we anticipate that net finance costs will be increased by approximately \$15.8 million for the 12 months ending June 30, 2010 due to the interest rate derivative contracts currently in place.

On January 1, 2009, we adopted SFAS 161, Disclosures about Derivative Instruments and Hedging Activities – An Amendment of FASB Statement No. 133. The standard supplements the required disclosures provided under SFAS 133, Accounting for Derivative Instruments and Hedging Activities, as amended, with additional qualitative and quantitative information. We use derivatives for risk management purposes as outlined above. As a matter of policy, we do not use derivatives for speculative purposes.

The following table provides information about the fair value of our derivatives, by contract type.

Fair Values of Derivative Instruments

(In thousands)

| Derivatives designated as hedging instruments under Statement 133 | Balance Sheet Location | Derivatives | |
|---|--|---------------|------------------------------|
| | | June 30, 2009 | Fair Value December 31, 2008 |
| Interest rate contracts | Assets Under Derivative Instruments | \$ 7,480 | \$ 276 |
| Interest rate contracts | Liabilities Under Derivative Instruments | \$ 16,023 | \$ 20,810 |

Earnings effects of derivatives on the Statements of Income

The following table provides information about the income effects of our cash flow hedging relationships for the six months ended June 30, 2009 and 2008.

**The Effect of Derivative Instruments on the Statements of Income
for the Six Months Ended June 30, 2009 and 2008**

(In thousands)

Edgar Filing: WILLIS LEASE FINANCE CORP - Form 10-Q

| Derivatives in Statement 133 Cash Flow Hedging Relationships | Location of Loss Recognized on Derivatives in Income Statement | Amount of Loss Recognized on Derivatives in Income Statement | |
|---|--|--|----------|
| | | 2009 | 2008 |
| Interest rate contracts | Interest expense | \$ 7,088 | \$ 2,074 |
| Total | | \$ 7,088 | \$ 2,074 |

Our derivatives are designated in a cash flow hedging relationship with the effective portion of the change in fair value of the derivative reported in the cash flow hedges subaccount of accumulated other comprehensive income.

Table of Contents

The following tables provide additional information about the financial statement effects related to our cash flow hedges for the six months ended June 30, 2009 and 2008.

The Effect of Derivative Instruments on Cash Flow Hedging

for the Six Months Ended June, 2009 and 2008

(In thousands)

| Derivatives in Statement 133 Cash Flow Hedging Relationships | Amount of Gain Recognized in OCI on Derivatives (Effective Portion) | | Location of Loss Reclassified from Accumulated OCI into | Amount of Loss Reclassified from Accumulated OCI into Income (Effective Portion) | |
|--|---|----------|---|--|------------|
| | 2009 | 2008 | Income (Effective Portion) | 2009 | 2008 |
| Interest rate contracts | \$ 11,991 | \$ 1,135 | Interest Expense | \$ (7,088) | \$ (2,074) |
| Total | \$ 11,991 | \$ 1,135 | Total | \$ (7,088) | \$ (2,074) |

The effective portion of the change in fair value on a derivative instrument designated as a cash flow hedge is reported as a component of other comprehensive income and is reclassified into earnings in the period during which the transaction being hedged affects earnings. The ineffective portion of the hedges is recorded in earnings in the current period. However, these are highly effective hedges and no significant ineffectiveness occurred in either period presented.

Counterparty Credit Risk

The Company evaluates the creditworthiness of the counterparties under its hedging agreements, all of which are large financial institutions in the United States, Switzerland and Germany with investment grade credit ratings. Based on those ratings, the Company believes that the counterparties are currently creditworthy and that their continuing performance under the hedging agreements is probable, and has not required those counterparties to provide collateral or other security to the Company. As of June 30, 2009, the Company has four hedging agreements under which the counterparties would owe \$7.5 million upon termination due to their failure to perform under the applicable agreements.

7. Stock-Based Compensation Plans

Our 2007 Stock Incentive Plan (the 2007 Plan) was adopted on May 24, 2007. Under this 2007 Plan, a total of 2,000,000 shares are authorized for stock based compensation in the form of either restricted stock or stock options. There have been 848,082 shares of restricted stock awarded to date. Two types of restricted stock were granted in 2007: 239,952 shares vesting over 4 years and 15,452 shares vesting on the first anniversary date from date of issuance. Three types of restricted stock were granted in 2008: 248,964 shares vesting over 4 years, 308,018 shares vesting over 5 years and 17,476 shares vesting on the first anniversary date from date of issuance. There were 18,220 shares of restricted stock granted thus far in 2009 which will vest on the first anniversary date from date of issuance. The fair value of the restricted stock awards equaled the stock price at the date of grants. There were 33,043 shares of restricted stock awards granted in 2007 and 2008 that were cancelled during

Edgar Filing: WILLIS LEASE FINANCE CORP - Form 10-Q

2008. The shares have reverted to the share reserve and are available for issuance at a later date, in accordance with the Plan.

Our accounting policy is to recognize the associated expense of such awards on a straight-line basis over the vesting period. Approximately \$1.2 million in stock compensation expense was recorded in the six months ended June 30, 2009. The stock compensation expense related to the 2007-09 restricted stock awards that will be recognized over the average remaining vesting period of 3.3 years totals \$6.0 million. At June 30, 2009, the intrinsic value of unvested restricted stock awards is \$8.9 million. The Plan terminates on May 24, 2017.

In the six months ended June 30, 2009, 73,000 options under the 1996 Stock Options/Stock Issuance Plan were exercised. There are 1,071,107 stock options remaining under the 1996 Stock Options/Stock Issuance Plan which have an intrinsic value of \$7.0 million.

Table of Contents

8. Income Taxes

Income tax expense for the six months ended June 30, 2009 and 2008 was \$4.1 million and \$7.0 million, respectively. The effective tax rate for the six months ended June 30, 2009 and 2008 was 36.4% and 36.6%, respectively. The effective tax rate for the six months ended June 30, 2009 and 2008 excluded discrete items booked in the periods as outlined below. For the six months ended June 30, 2009, an adjustment of \$1.8 million was recorded related to the change in the period to California state tax law regarding state apportionment of income effective 2011. The law change resulted in a reduction in our forecasted state effective income tax rate. The reduction in the state income tax rate resulted in a reduction in the long term deferred tax liability of \$1.8 million, with the full amount offset against our tax provision in the six months ended June 30, 2009.

In July 2006, the Financial Accounting Standards Board issued FASB Interpretation No. 48, *Accounting for Uncertainty in Income Taxes* an interpretation of FASB Statement No. 109 (*FIN 48*). *FIN 48* clarified the accounting for uncertainty in income taxes recognized in an enterprise's financial statements in accordance with SFAS No. 109, *Accounting for Income Taxes* . *FIN 48* prescribes a recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. *FIN 48* also provides guidance on de-recognition, classification, interest and penalties, accounting in interim period, disclosure, and transition. *FIN 48* is effective for fiscal years beginning after December 15, 2006 and we adopted this interpretation effective January 1, 2007. For the six months ended June 30, 2008, an adjustment of \$176,000 was recorded for tax uncertainties related to *FIN 48* in which we evaluated tax uncertainty risk areas and exposures and determined that a reserve was necessary as of June 30, 2008.

Our tax rate is subject to change based on changes in the mix of assets leased to domestic and foreign lessees, the proportions of revenue generated within and outside of California and numerous other factors, including changes in tax law.

9. Related Party and Similar Transactions

Gavarnie Holding, LLC, a Delaware limited liability company (*Gavarnie*) owned by Charles F. Willis, IV, purchased the stock of Island Air from Aloha AirGroup, Inc. (*Aloha*) on May 11, 2004. Charles F. Willis, IV is the President, CEO and Chairman of our Board of Directors and owns approximately 32% of our common stock as of June 30, 2009. Island Air leases four DeHaviland DHC-8-100 aircraft and two engines from us, which are expected to generate lease rent revenue of approximately \$1.6 million in 2009 and \$1.3 million in 2010. In 2006, in response to a fare war commenced by a competitor, Island Air requested a reduction in lease rent payments. The Board of Directors subsequently approved 14 months of lease rent deferrals totaling \$784,000. All deferrals were accounted for as a reduction in lease revenue in the applicable period. Because of the question regarding collectability of amounts due under these leases, lease rent revenue for these leases have been recorded on a cash basis until such time as collectability becomes reasonably assured. After taking into account the deferred amounts, Island Air remains current on all obligations except for \$682,000 in overdue rent related to February - June 2009, which does not include offsetting credits totaling \$242,682 for landing gear expenditures that have not been invoiced to us by Island Air.

Due to their dependence on tourism Hawaiian carriers have suffered from the current economic environment more than other airlines. As a result, Island Air is experiencing cash flow difficulties, which is affecting their payments to us. We are in continuing discussions with Island Air to restructure the leases in a way that will enable them to pay their obligations on a current basis and pay the deferred amounts over time. Due to concern regarding Island Air's ability to meet lease return conditions and after reviewing the maintenance status and condition of the leased assets, the Company recorded a reduction in the carrying value of these assets of \$0.8 million in the second quarter of 2008. Since that time, Island Air has addressed the maintenance condition of the leased assets. Including the 2008 write down, the aircraft and engines on lease to Island Air have a net book value of \$5.0 million at June 30, 2009.

We entered into a Consignment Agreement dated January 22, 2008, with J.T. Power, LLC (J.T. Power), an entity whose majority shareholder, Austin Willis, is the son of our President and Chief Executive Officer, and directly and indirectly, a shareholder of ours as well as a Director of the Company. According to the terms of the Consignment Agreement, J.T. Power is responsible to market and sell parts from the teardown of three engines with a book value of \$4.2 million. During the six months ended June 30, 2009, sales of consigned parts were \$0.1 million. On November 17, 2008, we entered into a Consignment Agreement with J.T. Power in which they are responsible to market and sell parts from the teardown of one engine with a book value of \$1.0 million. During the six months ended June 30, 2009, sales of consigned parts were \$0.6 million. On February 25, 2009, we entered into a Consignment Agreement with J.T. Power in which they are responsible to market and sell parts from the teardown of one engine with a book value of \$0.1 million. During the six months ended June 30, 2009, there were no sales of consigned parts related to this engine. On July 22, 2009, we entered into a Consignment Agreement with J.T. Power in which they are responsible to market and sell parts from the teardown of one engine with a book value of \$0.6 million. On July 27, 2006, we entered into an Aircraft Engine Agency Agreement with J.T. Power, in which we will, on a non-exclusive basis, provide engine lease opportunities with respect to available spare engines at J.T. Power. J.T. Power will pay us a fee based on a percentage of the rent collected by J.T. Power for the duration of the lease including renewals thereof. We earned no revenue and paid no commissions during the six months ended June 30, 2009 under this program.

10. Fair Value of Financial Instruments

The carrying amount reported in the consolidated balance sheets for cash and cash equivalents, restricted cash, operating lease related receivable and accounts payable approximates fair value because of the immediate or short-term maturity of these financial instruments.

The carrying amount of the Company's outstanding balance on its Notes Payable as of June 30, 2009 was estimated to have a fair value of approximately \$670.4 million based on the fair value of estimated future payments calculated using the prevailing interest rates.

Table of Contents

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Overview

Our core business is acquiring and leasing, primarily pursuant to operating leases, commercial aircraft engines and related aircraft equipment; and the selective purchase and sale of commercial aircraft engines (collectively "equipment").

Critical Accounting Policies and Estimates

There have been no material changes to our critical accounting policies and estimates from the information provided in Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations Critical Accounting Policies and Estimates included in our 2008 Form 10-K.

Results of Operations

Three months ended June 30, 2009, compared to the three months ended June 30, 2008:

Lease Rent Revenue. Lease rent revenue for the quarter ended June 30, 2009 decreased 3.6% to \$25.3 million from \$26.2 million for the comparable period in 2008. This decrease primarily reflects lower average portfolio utilization in the current period and the holdback of revenue related to certain customers for which revenue is recorded on a cash, rather than accrual, basis. The aggregate of net book value of lease equipment at June 30, 2009 and 2008 was \$895.0 million and \$786.8 million, respectively, an increase of 13.8%. Of the \$108.2 million year over year increase in the net book value of lease equipment, \$36.8 million represents engine purchases completed in the last week of June 2009, which had minimal impact on lease rent revenue for the quarter. Excluding these purchases, the book value of lease equipment increased 9.1% compared to the year ago period. The average utilization for the quarter ended June 30, 2009 and 2008 was 92% and 96%, respectively. At June 30, 2009 and 2008, approximately 92% and 96%, respectively, of equipment held for lease by book value were on-lease.

During the quarter ended June 30, 2009, we added \$61.0 million of equipment and capitalized costs to the lease portfolio. During the quarter ended June 30, 2008, we added \$44.1 million of equipment and capitalized costs to the lease portfolio.

Maintenance Reserve Revenue. Our maintenance reserve revenue for the quarter ended June 30, 2009 decreased 20.6% to \$7.6 million from \$9.5 million for the comparable period in 2008. This decrease was due to the maturity of a lower number of long term leases in the current period, with two long term leases terminating in the quarter ended June 30, 2009 compared with the termination of five long term leases in the year ago period.

Gain on Sale of Equipment. During the quarter ended June 30, 2009, we sold two engines and other related equipment generating a net gain of \$0.4 million. During the quarter ended June 30, 2008, we sold two helicopters and other related equipment generating a net gain of \$1.3 million

Other Income. Our other income consists primarily of management fee income and lease administration fees. During the quarter ended June 30, 2008, we received fees related to the brokering of an engine for lease on behalf of an airline.

Depreciation Expense. Depreciation expense increased 10.0% to \$10.0 million for the quarter ended June 30, 2009 from the comparable period in 2008, due to increased lease portfolio value and changes in estimates of useful life and reductions in residual values on certain older engine types.

Write-down of Equipment. Write-down of equipment to their estimated fair values totaled \$0.2 million for the quarter ended June 30, 2009 compared to \$1.8 million in the year ago period. Write-down of equipment to their estimated fair values totaled \$0.2 million for the quarter ended June 30, 2009 due to a management decision to consign two engines. The net book value of the engines exceeded the expected net proceeds to be received through part sales arising from consignment, resulting in a write-down of the assets at period end. During the quarter ended June 30, 2008, we recorded a write-down of equipment of \$1.0 million due to management's decision to consign two engines for part out and sale and a further write-down of \$0.8 million for aircraft and engines that are leased to Island Air, a related party, after reviewing the current maintenance status and condition of these leased assets.

General and Administrative Expenses. General and administrative expenses increased 6.0% to \$7.7 million for the quarter ended June 30, 2009, from the comparable period in 2008, mainly due to increases in engine thrust rental fees (\$0.3 million) and stock based compensation (\$0.3 million), which was partially offset by reductions in legal and insurance costs (\$0.2 million).

Table of Contents

Net finance costs. Net finance costs include interest expense, interest income and net (gain)/loss on debt extinguishment. Interest expense decreased 8.1% to \$8.8 million for the quarter ended June 30, 2009, from the comparable period in 2008, due to a decrease in interest rates for the quarter ended June 30, 2009, from the comparable period in 2008, which was partially offset by an increase in average debt outstanding. Notes payable balance at June 30, 2009 and 2008, was \$711.4 million and \$599.0 million, respectively, an increase of 18.8%. At June 30, 2009 and 2008, one-month LIBOR was 0.31% and 2.46%, respectively. Despite an increase in average cash balances from the comparable period in 2008, interest income decreased 87.7% to \$0.1 million for the quarter ended June 30, 2009 due to a decrease in interest rates and a shift in deposit funds to US treasury securities. In late 2008, we moved substantial deposits to US treasury securities to avoid risk of loss.

We recorded \$0.9 million as a gain upon extinguishment of debt in the quarter ended June 30, 2009 when we purchased \$3.0 million original principal amount, representing \$2.1 million principal outstanding as of May 15, 2009, of WEST's Series 2005-A1 notes for a purchase price of \$1.2 million. The gain on extinguishment of debt included the write-off of unamortized debt issuance costs and purchase discount of \$0.06 million related to the notes.

Income Taxes. Income tax expense for the quarters ended June 30, 2009 and 2008 was \$2.9 million and \$3.7 million, respectively. The effective tax rate for the quarters ended June 30, 2009 and 2008 was 36.4% and 36.6%, respectively. Our tax rate is subject to change based on changes in the mix of assets leased to domestic and foreign lessees, the proportions of revenue generated within and outside of California and numerous other factors, including changes in tax law.

Six months ended June 30, 2009, compared to the six months ended June 30, 2008:

Lease Rent Revenue. Lease rent revenue for the six months ended June 30, 2009 increased 0.3% to \$51.2 million from \$51.0 million for the comparable period in 2008. This increase primarily reflects growth in the size of the lease portfolio which translated into a higher amount of equipment on lease despite overall lower average portfolio utilization in the current period. The holdback of revenue related to certain customers for which revenue is recorded on a cash, rather than accrual, basis also impacted revenues in the current period. The aggregate of net book value of lease equipment at June 30, 2009 and 2008 was \$895.0 million and \$786.8 million, respectively, an increase of 13.8%. Of the \$108.2 million year over year increase in the net book value of lease equipment, \$36.8 million represents engine purchases completed in the last week of June 2009, which had minimal impact on lease rent revenue for the quarter. Excluding these purchases, the book value of lease equipment increased 9.1% compared to the year ago period. The average utilization for the six months ended June 30, 2009 and 2008 was 92% and 96%, respectively. At June 30, 2009 and 2008, approximately 92% and 96%, respectively, of equipment held for lease by book value were on-lease.

During the six months ended June 30, 2009, we added \$95.9 million of equipment and capitalized costs to the lease portfolio. During the six months ended June 30, 2008, we added \$80.4 million of equipment and capitalized costs to the lease portfolio.

Maintenance Reserve Revenue. Our maintenance reserve revenue for the six months ended June 30, 2009, decreased 3.0% to \$15.3 million from \$15.8 million for the comparable period in 2008. This decrease was due to the maturity of a lower number of long term leases in the current period, with three long term leases terminating in the six months ended June 30, 2009 compared with the termination of six long term leases in the year ago period.

Edgar Filing: WILLIS LEASE FINANCE CORP - Form 10-Q

Gain on Sale of Equipment. During the six months ended June 30, 2009, we sold four engines and other related equipment generating a net gain of \$0.8 million. During the six months ended June 30, 2008, we sold two helicopters and other related equipment generating a net gain of \$1.3 million.

Other Income. Our other income consists primarily of management fee income and lease administration fees. During the six months ended June 30, 2009, we sold three helicopter 2009 delivery positions and generated \$0.4 million other income in the period, after selling expenses. During the six months ended June 30, 2008, we settled a claim for \$1.0 million to resolve a litigation arising from a lessee default.

Depreciation Expense. Depreciation expense increased 14.8% to \$20.4 million for the six months ended June 30, 2009 from the comparable period in 2008, due to increased lease portfolio value and changes in estimates of useful life and reductions in residual values on certain older engine types.

Table of Contents

Write-down of Equipment. Write-down of equipment to their estimated fair values totaled \$0.9 million for the six months ended June 30, 2009 compared to \$1.8 million in the year ago period. Write-down of equipment to their estimated fair values totaled \$0.9 million for the six months ended June 30, 2009 due to a management decision to sell two engines and to consign two engines. The net book value of the engines exceeded the expected net proceeds to be received through outright sale or part sales arising from consignment, resulting in a write-down of the assets in the period. During the six months ended June 30, 2008, we recorded a write-down of equipment of \$1.0 million due to management's decision to consign two engines for part out and sale and a further write-down of \$0.8 million for aircraft and engines that are leased to Island Air, a related party, after reviewing the maintenance status and condition of these leased assets.

General and Administrative Expenses. General and administrative expenses increased 10.4% to \$15.0 million for the six months ended June 30, 2009, from the comparable period in 2008, mainly due to increases in engine thrust rental fees (\$0.6 million), stock based compensation (\$0.4 million), engine freight (\$0.2 million), and service fees for regional engines (\$0.2 million).

Net finance costs. Net finance costs include interest expense and interest income and net (gain)/loss on debt extinguishment. Interest expense decreased 11.6% to \$17.1 million for the six months ended June 30, 2009, from the comparable period in 2008, due to a decrease in interest rates for the six months ended June 30, 2009, from the comparable period in 2008, which was partially offset by an increase in average debt outstanding. Notes payable balance at June 30, 2009 and 2008, was \$711.4 million and \$599.0 million, respectively, an increase of 18.8%. At June 30, 2009 and 2008, one-month LIBOR was 0.31% and 2.46%, respectively. Despite an increase in average cash balances for the six months ended June 30, 2009 from the comparable period in 2008, interest income decreased 80.8% to \$0.2 million for the six months ended June 30, 2009 due to a decrease in interest rates and a shift in deposit funds to US treasury securities. In late 2008, we moved substantial deposits to US treasury securities to avoid risk of loss.

We recorded \$0.9 million as a gain upon extinguishment of debt in the six months ended June 30, 2009 when we purchased \$3.0 million original principal amount, representing \$2.1 million principal outstanding as of May 15, 2009, of WEST's Series 2005-A1 notes for a purchase price of \$1.2 million. After write-off of unamortized debt issuance costs and purchase discount of \$0.06 million related to the notes, a gain on extinguishment of debt of \$0.9 million was recorded in the period.

Income Taxes. Income tax expense for the six months ended June 30, 2009 and 2008 was \$4.1 million and \$7.0 million, respectively. The effective tax rate for the six months ended June 30, 2009 and 2008 was 36.4% and 36.6%, respectively. The effective tax rate for the six months ended June 30, 2009 and 2008 excluded discrete items booked in the periods as outlined below. For the six months ended June 30, 2009, an adjustment of \$1.8 million was recorded related to the change in the period to California state tax law regarding state apportionment of income effective 2011. The law change resulted in a reduction in our forecasted state effective income tax rate. The reduction in the state income tax rate resulted in a reduction in the long term deferred tax liability of \$1.8 million, with the full amount offset against our tax provision in the six months ended June 30, 2009. For the six months ended June 30, 2008, an adjustment of \$176,000 was recorded for tax uncertainties related to FIN 48 in which we evaluated tax uncertainty risk areas and exposures and determined that a reserve was necessary as of June 30, 2008. Our tax rate is subject to change based on changes in the mix of assets leased to domestic and foreign lessees, the proportions of revenue generated within and outside of California and numerous other factors, including changes in tax law.

Recent Accounting Pronouncements

In May 2009, the FASB issued Statement of Financial Accounting Standards No. 165, *Subsequent Events* (SFAS 165). The statement provides guidance to establish general standards of accounting for and disclosures of events that occur after the balance sheet date but before financial

Edgar Filing: WILLIS LEASE FINANCE CORP - Form 10-Q

statements are issued or are available to be issued. SFAS 165 is effective for interim and annual periods ending after June 15, 2009 and will be applied prospectively. Management has reviewed and evaluated material subsequent events from the balance sheet date of June 30, 2009 through the financial statements issue date of August 12, 2009. All appropriate subsequent event disclosures, if any, have been made in the notes to our unaudited Consolidated Financial Statements.

Table of Contents

Liquidity and Capital Resources

Historically, we have financed our growth through borrowings secured by our equipment lease portfolio. Cash of approximately \$103.6 million and \$322.9 million, in the six-month periods ended June 30, 2009 and 2008, respectively, was derived from this activity. In these same time periods \$32.7 million and \$291.2 million, respectively, was used to pay down related debt. Cash flow from operating activities provided \$44.8 million and \$23.7 million in the six-month periods ended June 30, 2009 and 2008, respectively. Cash receipts resulting from WEST engine sales have increased the restricted cash balance at June 30, 2009 and have reduced cash flows from investing activities by \$19.3 million for the six-month period ended June 30, 2009. At June 30, 2009, \$19.4 million is available to fund future equipment purchases. Cash flow from the release of restricted cash provided \$10.5 million in the six-month period ended June 30, 2008, which was made available to fund equipment purchases.

Our primary use of funds is for the purchase of equipment for lease. Purchases of equipment (including capitalized costs) totaled \$94.5 million and \$86.5 million for the six-month periods ended June 30, 2009 and 2008, respectively.

Cash flows from operations are driven significantly by payments made under our lease agreements, which comprise lease revenue and maintenance reserves, and are offset by general and administrative expenses and interest expense. Note that cash received from reserves arrangements for some of our engines on lease are restricted per our debt arrangements. The lease revenue stream, in the short-term, is at fixed rates while virtually all of our debt is at variable rates. If interest rates increase, it is unlikely we could increase lease rates in the short term and this would cause a reduction in our earnings. Revenue and maintenance reserves are also affected by the amount of equipment off lease. Approximately 92%, by book value, of our assets were on-lease at June 30, 2009, compared to approximately 96% at June 30, 2008, and the average utilization rate for the six-month period ended June 30, 2009, was 92% compared to 96% in the prior year. If there is any increase in off-lease rates or deterioration in lease rates that are not offset by reductions in interest rates, there will be a negative impact on earnings and cash flows from operations.

At June 30, 2009, notes payable consists of loans totaling \$711.4 million payable over periods of 12 months to 14 years with interest rates varying between approximately 1.5% and 8.0% (excluding the effect of our interest rate derivative instruments). The significant facilities are described below.

At June 30, 2009, we had a \$254.5 million revolving credit facility to finance the acquisition of aircraft engines for lease as well as for general working capital purposes. As of June 30, 2009, no funds were available under this facility. The revolving facility period ended on June 30, 2009 with a final maturity in June 2010. The interest rate on this facility at June 30, 2009 was one-month LIBOR plus 1.75%. Under the revolving credit facility, all subsidiaries except WEST Engine Funding LLC jointly and severally guarantee payment and performance of the terms of the loan agreement. The maximum guarantee is \$254.5 million plus any accrued and unpaid interest, fees or reimbursements but is limited at any given time to the sum of the principal outstanding plus accrued interest and fees. The guarantee would be triggered by a default under the agreement.

At June 30, 2009, we had \$350.5 million of WEST term notes and \$82.0 million of WEST warehouse notes outstanding. The term notes are divided into \$137.6 million Series 2005-A1 notes, \$20.9 million Series 2005-B1 notes and \$192.0 million Series 2008-A1 notes. At June 30, 2009, interest on the Series 2005-A1 notes is one-month LIBOR plus a margin of 1.25%. At June 30, 2009, interest on the Series 2005-B1 notes is one-month LIBOR plus a margin of 3.00% and a supplemental margin of 3.00%, for a total margin of 6.00%. At June 30, 2009, interest on the Series 2008-A1 notes is one-month LIBOR plus a margin of 1.50%. The Series 2005-A1 and B1 term notes expected maturity is July 2018 and July 2020, respectively, and the Series 2008-A1 term notes expected maturity is March 2021.

We recorded \$0.9 million as a gain upon extinguishment of debt in the six months ended June 30, 2009 when we purchased \$3.0 million original principal amount, representing \$2.1 million principal outstanding as of May 15, 2009, of WEST's Series 2005-A1 notes for a purchase price of \$1.2 million. The gain on extinguishment of debt included the write-off of unamortized debt issuance costs and purchase discount of \$0.06 million related to the notes.

From March 28, 2008 to June 30, 2008, our investment banker, acting as our agent to sell the notes, was the holder of \$20.3 million of the Series 2008-B1 notes. On June 30, 2008, we secured a \$20.0 million senior term loan and used the loan proceeds to re-purchase the Series 2008-B1 from our investment banker. The Series 2008-B1 notes were pledged as collateral for the \$20.0 million senior term loan. The loan is for a term of two years with maturity on July 1, 2010 and is structured as a bullet loan with no amortization with all amounts due at maturity. The interest rate for the term loan is one month LIBOR plus 3.50%. Our investment banker will continue to market the Series 2008-B1 notes and in the event the Series 2008-B1 notes are placed with an investor within the next two years, the term loan will be repaid with the proceeds from the sale of the Series 2008-B1 notes.

Table of Contents

On December 13, 2007, we closed on a new \$200.0 million warehouse facility within WEST, consisting of \$175.0 million of Series 2007-A2 notes and \$25.0 million of Series 2007-B2 notes. At June 30, 2009, \$118.0 million was available under these warehouse notes. The 2007 series warehouse notes allow for borrowings during a three-year term, after which it is expected that they will be converted to term notes of WEST. Interest on the Series 2007-A2 notes and B2 notes is one-month LIBOR plus a margin of 1.25% and 2.75%, respectively. The facility has a committed amount of \$200.0 million. The Series 2007-A2 notes mature approximately December 2020 and the Series 2007-B2 notes mature approximately December 2022.

The assets of WEST, WEST Engine Funding and any associated Owner Trust are not available to satisfy the obligations of ours or any of our affiliates. WEST is consolidated for financial statement presentation purposes.

At June 30, 2009 and December 31, 2008, we had warehouse and revolving credit facilities totaling approximately \$200.0 million and \$489.0 million, respectively. At June 30, 2009 and December 31, 2008, approximately \$118.0 million and \$241.7 million, respectively, were available under these combined facilities. Because the revolving credit facility terminated as at June 30, 2009, we no longer have access to the undrawn funds from this facility totaling \$34.5 million. The \$254.5 million outstanding amount at June 30, 2009 will be repaid in monthly installments from July 2009 through June 2010, totaling in aggregate approximately 5% of the outstanding amount at June 30, 2009, with the remaining balance due at June 30, 2010. We have entered into discussions with our commercial banks and have begun the process of renewing our revolving credit facility. Our intent is to work with our banks to renew this facility in 2009. Until the revolving credit facility is renewed, we will rely on internally generated funds and remaining availability within the WEST warehouse facility to fund future equipment purchases. If we are unable to renew this facility prior to June 2010, our ability to grow our asset base consistent with historical trends will be impaired and our future growth limited to that which can be funded from internally generated capital and availability within our WEST warehouse facility.

At June 30, 2009 and 2008, one-month LIBOR was 0.31% and 2.46%, respectively.

Approximately \$707.0 million of the above debt is subject to our continuing to comply with the covenants of each financing, including debt/equity ratios, minimum tangible net worth and minimum interest coverage ratios, and other eligibility criteria including customer and geographic concentration restrictions. In addition, under these facilities, we can typically borrow 70% to 83% of an engine purchase and between 50% and 85% of an aircraft or spare parts purchase. Therefore we must have other available funds for the balance of the purchase price of any new equipment to be purchased or we will not be permitted to draw on these facilities. The facilities are also cross-defaulted. If we do not comply with the covenants or eligibility requirements, we may not be permitted to borrow additional funds and accelerated payments may become necessary. Additionally, debt is secured by engines on lease to customers and to the extent that engines are returned from lease early or are sold, repayment of that portion of the debt could be accelerated. We were in compliance with all covenants at June 30, 2009.

Approximately \$308.5 million of our debt is repayable during the next year, which includes \$254.5 million owed under our revolving credit facility. Such repayments consist of scheduled installments due under term loans. The table below summarizes our contractual commitments at June 30, 2009.

| | Total | Payment due by period | | | |
|--|------------|-----------------------|-----------|-----------|-------------------|
| | | Less than 1 Year | 1-3 Years | 3-5 Years | More than 5 Years |
| Long-term debt obligations | \$ 714,976 | \$ 308,496 | \$ 84,685 | \$ 84,295 | \$ 237,500 |
| Interest payments under long - term debt obligations | 61,547 | 14,419 | 14,757 | 11,661 | 20,710 |

Edgar Filing: WILLIS LEASE FINANCE CORP - Form 10-Q

| | | | | | |
|-----------------------------|------------|------------|------------|-----------|------------|
| Operating lease obligations | 3,179 | 683 | 1,062 | 1,066 | 368 |
| Purchase obligations | 80,120 | 80,120 | | | |
| Total | \$ 859,822 | \$ 403,718 | \$ 100,504 | \$ 97,022 | \$ 258,578 |

We have commitments to purchase, during the remainder of 2009, 8 engines and related equipment for a gross purchase price of \$80.1 million, for delivery from August to December 2009. These asset purchases will be funded by internally generated funds and availability under our WEST warehouse facility. As at June 30, 2009, non-refundable deposits paid related to this purchase commitment were \$5.6 million. No purchase commitments have been made for 2010 at this time.

Table of Contents

We believe our equity base, internally generated funds and existing debt facilities are sufficient to maintain our level of operations for the next twelve months. A decline in the level of internally generated funds, such as could result if the amount of equipment off-lease increases or there is a decrease in availability under our existing debt facilities, would impair our ability to sustain our level of operations. If we are not able to access additional capital, our ability to continue to grow our asset base consistent with historical trends will be impaired and our future growth limited to that which can be funded from internally generated capital.

Management of Interest Rate Exposure

At June 30, 2009, all but \$1.5 million of our borrowings were on a variable rate basis at various interest rates tied to one-month LIBOR. Our equipment leases are generally structured at fixed rental rates for specified terms. Increases in interest rates could narrow or eliminate the spread, or result in a negative spread, between the rental revenue we realize under our leases and the interest rate that we pay under our borrowings.

To mitigate exposure to interest rate changes, we have entered into interest rate swap agreements, which have notional outstanding amounts of \$533.0 million, with remaining terms of between thirteen and sixty-nine months and fixed rates of between 2.10% and 5.05%.

The realized amount on these derivative instrument arrangements increased expense by \$7.1 million and \$2.1 million for the six months ended June 30, 2009 and June 30, 2008, respectively. This incremental cost for the swaps effective for hedge accounting was included in interest expense for the respective periods. For further information see Note 6 to the consolidated financial statements. We will be exposed to risk in the event of non-performance of the interest rate derivative instrument counterparties. Management assesses counterparty risk on a periodic basis and, based on current information, has concluded that the hedge counterparties are credit worthy.

Related Party and Similar Transactions

Gavarnie Holding, LLC, a Delaware limited liability company (Gavarnie) owned by Charles F. Willis, IV, purchased the stock of Island Air from Aloha AirGroup, Inc. (Aloha) on May 11, 2004. Charles F. Willis, IV is the President, CEO and Chairman of our Board of Directors and owns approximately 32% of our common stock as of June 30, 2009. Island Air leases four DeHaviland DHC-8-100 aircraft and two engines from us, which are expected to generate lease rent revenue of approximately \$1.6 million in 2009 and \$1.3 million in 2010. In 2006, in response to a fare war commenced by a competitor, Island Air requested a reduction in lease rent payments. The Board of Directors subsequently approved 14 months of lease rent deferrals totaling \$784,000. All deferrals were accounted for as a reduction in lease revenue in the applicable period. Because of the question regarding collectability of amounts due under these leases, lease rent revenue for these leases have been recorded on a cash basis until such time as collectability becomes reasonably assured. After taking into account the deferred amounts, Island Air remains current on all obligations except for \$682,000 in overdue rent related to February - June 2009, which does not include offsetting credits totaling \$242,682 for landing gear expenditures that have not been invoiced to us by Island Air.

Due to their dependence on tourism Hawaiian carriers have suffered from the current economic environment more than other airlines. As a result, Island Air is experiencing cash flow difficulties, which is affecting their payments to us. We are in continuing discussions with Island Air to restructure the leases in a way that will enable them to pay their obligations on a current basis and pay the deferred amounts over time. Due to concern regarding Island Air's ability to meet lease return conditions and after reviewing the maintenance status and condition of the leased assets, the Company recorded a reduction in the carrying value of these assets of \$0.8 million in the second quarter of 2008. Since that time,

Edgar Filing: WILLIS LEASE FINANCE CORP - Form 10-Q

Island Air has addressed the maintenance condition of the leased assets. Including the 2008 write down, the aircraft and engines on lease to Island Air have a net book value of \$5.0 million at June 30, 2009.

We entered into a Consignment Agreement dated January 22, 2008, with J.T. Power, LLC (J.T. Power), an entity whose majority shareholder, Austin Willis, is the son of our President and Chief Executive Officer, and directly and indirectly, a shareholder of ours as well as a Director of the Company. According to the terms of the Consignment Agreement, J.T. Power is responsible to market and sell parts from the teardown of three engines with a book value of \$4.2 million. During the six months ended June 30, 2009, sales of consigned parts were \$0.1 million. On November 17, 2008, we entered into a Consignment Agreement with J.T. Power in which they are responsible to market and sell parts from the teardown of one engine with a book value of \$1.0 million. During the six months ended June 30, 2009, sales of consigned parts were \$0.6 million. On February 25, 2009, we entered into a Consignment Agreement with J.T. Power in which they are responsible to market and sell parts from the teardown of one engine with a book value of \$0.1 million. During the six months ended June 30, 2009, there were no sales of consigned parts related to this engine. On July 22, 2009, we entered into a Consignment Agreement with J.T. Power in which they are responsible to market and sell parts from the teardown of one engine with a book value of \$0.6 million. On July 27, 2006, we entered into an Aircraft Engine Agency Agreement with J.T. Power, in which we will, on a non-exclusive basis, provide engine lease opportunities with respect to available spare engines

Table of Contents

at J.T. Power. J.T. Power will pay us a fee based on a percentage of the rent collected by J.T. Power for the duration of the lease including renewals thereof. We earned no revenue and paid no commissions during the six months ended June 30, 2009 under this program.

Item 3. Quantitative and Qualitative Disclosures about Market Risk

Our primary market risk exposure is that of interest rate risk. A change in the LIBOR rates would affect our cost of borrowing. Increases in interest rates to us, which may cause us to raise the implicit rates charged to our customers, could result in a reduction in demand for our leases. Alternatively, we may price our leases based on market rates so as to keep the fleet on-lease and suffer a decrease in our operating margin due to interest costs that we are unable to pass on to our customers. All but \$1.5 million of our outstanding debt is variable rate debt. We estimate that for every one percent increase or decrease in interest rates on our variable rate debt (net of derivative instruments), annual interest expense would increase or decrease \$1.8 million (in 2008, \$3.0 million per annum).

We hedge a portion of our borrowings, effectively fixing the rate of these borrowings. This hedging activity helps protect us against reduced margins on longer term fixed rate leases. Based on the implied forward rates for one-month LIBOR, we expect interest expense will be increased by approximately \$15.8 million for the year ending December 31, 2009, as a result of our hedges. Such hedging activities may limit our ability to participate in the benefits of any decrease in interest rates, but may also protect us from increases in interest rates. Furthermore, since lease rates tend to vary with interest rate levels, it is possible that we can adjust lease rates for the effect of change in interest rates at the termination of leases. Other financial assets and liabilities are at fixed rates.

We are also exposed to currency devaluation risk. During the six months ended June 30, 2009, 77% of our total lease revenues came from non-United States domiciled lessees. All of our leases require payment in US dollars. If these lessees' currency devalues against the US dollar, the lessees could potentially encounter difficulty in making their lease payments.

Item 4. Controls and Procedures

(a) *Evaluation of disclosure controls and procedures.* Based on management's evaluation (with the participation of our Chief Executive Officer (CEO) and Chief Financial Officer (CFO)), as of the end of the period covered by this report, our CEO and CFO have concluded that our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the Exchange Act)), are effective to provide reasonable assurance that information required to be disclosed by us in reports that we file or submit under the Exchange Act is recorded, processed, summarized, and reported within the time periods specified in SEC rules and forms, and is accumulated and communicated to management, including our principal executive officer and principal financial officer, as appropriate to allow timely decisions regarding required disclosure.

Inherent Limitations on Controls

Management, including the CEO and CFO, does not expect that our disclosure controls and procedures will prevent or detect all error and fraud. Any control system, no matter how well designed and operated, is based upon certain assumptions and can provide only reasonable, not

Edgar Filing: WILLIS LEASE FINANCE CORP - Form 10-Q

absolute, assurance that its objectives will be met. Further, no evaluation of controls can provide absolute assurance that misstatements due to error or fraud will not occur or that all control issues and instances of fraud, if any, within the Company have been detected. The design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered relative to their costs.

(b) *Changes in internal control over financial reporting.* There has been no change in our internal control over financial reporting during our fiscal quarter ended June 30, 2009 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

Table of Contents

PART II OTHER INFORMATION

Item 5. Exhibits

(a) Exhibits

EXHIBITS

| Exhibit Number | Description |
|---------------------------|--|
| 3.1 | Certificate of Incorporation, dated March 12, 1998, as amended by the Certificate of Amendment of Certificate of Incorporation, dated May 6, 1998 (incorporated by reference to our report on Form 10-K filed on March 31, 2009). |
| 3.2 | Bylaws, dated April 18, 2001 as amended by (1) Amendment to Bylaws, dated November 13, 2001, and (2) Amendment to Bylaws, dated December 16, 2008 (incorporated by reference to our report on Form 10-K filed on March 31, 2009). |
| 4.1 | Specimen of Series A Cumulative Redeemable Preferred Stock Certificate (incorporated by reference to Exhibit 4.1 to Form S-1 Registration Statement Amendment No. 2 filed on January 27, 2006). |
| 4.2 | Form of Certificate of Designations of the Registrant with respect to the Series A Cumulative Redeemable Preferred Stock (incorporated by reference to Exhibit 4.2 to Form S-1 Registration Statement Amendment No. 2 filed on January 27, 2006). |
| 4.3 | Form of Amendment No. 1 to Certificate of Designations of the Registrant with respect to the Series A Cumulative Redeemable Preferred Stock (incorporated by reference to our report on Form 10-K filed on March 31, 2009). |
| 4.4 | Rights Agreement dated as of September 24, 1999, by and between Willis Lease Finance Corporation and American Stock Transfer and Trust Company, as Rights Agent (incorporated by reference to Exhibit 4.1 to Form 8-K filed on October 4, 1999). |
| 4.5 | Second Amendment to Rights Agreement dated as of December 15, 2005, by and between Willis Lease Finance Corporation and American Stock Transfer and Trust Company, as Rights Agent (incorporated by reference to our report on Form 10-K filed on March 31, 2009) |
| 4.6 | Third Amendment to Rights Agreement dated as of September 30, 2008, by and between Willis Lease Finance Corporation and American Stock Transfer and Trust Company, as Rights Agent (incorporated by reference to our report on Form 10-K filed on March 31, 2009). |
| 4.7 | Form of Certificate of Designations of the Registrant with respect to the Series I Junior Participating Preferred Stock (formerly known as Series A Junior Participating Preferred Stock) (incorporated by reference to our report on Form 10-K filed on March 31, 2009). |
| 4.8 | Form of Amendment No. 1 to Certificate of Designations of the Registrant with respect to Series I Junior Participating Preferred Stock (incorporated by reference to our report on Form 10-K filed on March 31, 2009). |
| 10.1 | Form of Indemnification Agreement entered into between the Registrant and its directors and officers (incorporated by reference to Exhibit 10.3 to Registration Statement No. 333-5126-LA filed on June 21, 1996). |
| 10.2 | 1996 Stock Option/Stock Issuance Plan, as amended and restated as of March 1, 2003 (incorporated by reference to Exhibit 99.1 to Form S-8 filed on September 26, 2003). |
| 10.3 | 2007 Stock Incentive Plan (incorporated by reference to the Registrant's Proxy Statement for 2007 Annual Meeting of Stockholders filed on April 30, 2007). |
| 10.4 | Amended and Restated Employment Agreement between the Registrant and Charles F. Willis IV dated as of December 1, 2008 (incorporated by reference to Exhibit 10.1 to Form 8-K filed on December 22, 2008). |
| 10.5 | Employment Agreement between the Registrant and Donald A. Nunemaker dated November 21, 2000 (incorporated by reference to Exhibit 10.3 to Form 10-K for the year ended December 31, 2000). |
| 10.6 | Employment Agreement between the Registrant and Thomas C. Nord dated September 19, 2005 (incorporated by reference to Exhibit 10.1 to Form 8-K filed on September 23, 2005). |
| 10.7 | Employment Agreement between the Registrant and Bradley S. Forsyth February 20, 2007 (incorporated by reference to Exhibit 10.2 to Form 8-K filed on February 21, 2007). |

Edgar Filing: WILLIS LEASE FINANCE CORP - Form 10-Q

- 10.8 Loan and Aircraft Security Agreement dated October 29, 2004 between Fleet Capital Corporation and Willis Lease Finance Corporation (incorporated by reference to Exhibit 10.42 to Form 10-K filed on March 31, 2005).
- 10.9 Amendment No. 1 to Loan and Aircraft Security Agreement dated as of December 9, 2004 between Fleet Capital Corporation and Willis Lease Finance Corporation (incorporated by reference to Exhibit 10.44 to Form 10-K filed on March 31, 2005).
- 10.10 Amendment No. 2 to Loan and Aircraft Security Agreement dated as of February 14, 2007 between Fleet Capital Corporation and Willis Lease Finance Corporation (incorporated by reference to our report on Form 10-K filed on March 31, 2009).
- 10.11 Amendment No. 3 to Loan and Aircraft Security Agreement dated as of August 28, 2008 between Fleet Capital Corporation and Willis Lease Finance Corporation (incorporated by reference to our report on Form 10-K filed on March 31, 2009).

Table of Contents

- 10.12 Series 2005-A1 Note Purchase Agreement, dated as of July 28, 2005, among the Registrant, Willis Engine Securitization Trust, UBS Securities LLC and UBS Limited (incorporated by reference to Exhibit 10.35 to Form 10-Q filed on November 29, 2005).
- 10.13 Series 2005-B1 Note Purchase Agreement, dated as of August 9, 2005, among the Registrant, Willis Engine Securitization Trust, Fortis Capital and HSH Nordbank AG (incorporated by reference to Exhibit 10.36 to Form 10-Q filed on November 29, 2005).
- 10.14 Series 2007-A2 Note Purchase and Loan Agreement dated as of December 13, 2007, among Willis Engine Securitization Trust, Willis Lease Finance Corporation and the initial Series 2007-A2 Holders (incorporated by reference to Exhibit 10.59 to Form 10-K filed on March 31, 2008).
- 10.15 Series 2007-B2 Note Purchase and Loan Agreement dated as of December 13, 2007 among Willis Engine Securitization Trust, Willis Lease Finance Corporation and the initial Series 2007-B2 Holders (incorporated by reference to Exhibit 10.60 on Form 10-K filed on March 31, 2008).
- 10.16 Series 2008-A1 Note Purchase and Loan Agreement dated as of March 25, 2008, among Willis Engine Securitization Trust, Willis Lease Finance Corporation and the initial Series 2008-A1 Holders (incorporated by reference to our report on Form 10-K filed on March 31, 2009).
- 10.17 Series 2008-B1 Note Purchase and Loan Agreement dated as of March 25, 2008, among Willis Engine Securitization Trust, Willis Lease Finance Corporation and the initial Series 2008-B1 Holders (incorporated by reference to our report on Form 10-K filed on March 31, 2009).
- 10.18* Amended and Restated Indenture, dated December 13, 2007, by and between Willis Engine Securitization Trust and Deutsche Bank Trust Company Americas (incorporated by reference to our report on Form 10-K filed on March 31, 2009).
- 10.19 Series A1 Indenture Supplement, dated August 9, 2005, by and between Willis Engine Securitization Trust and Deutsche Bank Trust Company Americas (incorporated by reference to Exhibit 10.40 to Form 10-Q filed on November 29, 2005).
- 10.20 Series B1 Indenture Supplement, dated August 9, 2005, by and between Willis Engine Securitization Trust and Deutsche Bank Trust Company Americas (incorporated by reference to Exhibit 10.41 to Form 10-Q filed on November 29, 2005).
- 10.21 Series 2007-A2 Supplement, dated as of December 13, 2007, by and between Willis Engine Securitization Trust and Deutsche Bank Trust Company Americas (incorporated by reference to our report on Form 10-K filed on March 31, 2009).
- 10.22 Series 2007-B2 Supplement, dated as of December 13, 2007, by and between Willis Engine Securitization Trust and Deutsche Bank Trust Company Americas (incorporated by reference to our report on Form 10-K filed on March 31, 2009).
- 10.23 Series 2008-A1 Supplement, dated as of March 28, 2008, by and between Willis Engine Securitization Trust and Deutsche Bank Trust Company Americas (incorporated by reference to our report on Form 10-K filed on March 31, 2009).
- 10.24 Series 2008-B1 Supplement, dated as of March 28, 2008, by and between Willis Engine Securitization Trust and Deutsche Bank Trust Company Americas (incorporated by reference to our report on Form 10-K filed on March 31, 2009).
- 10.25 General Supplement 2008-1 dated as of March 28, 2008 (incorporated by reference to our report on Form 10-K filed on March 31, 2009).
- 10.26 General Supplement 2009-1 dated as of March 20, 2009 (incorporated by reference to our report on Form 10-K filed on March 31, 2009).
- 10.27 Servicing Agreement, dated as of August 9, 2005, among the Registrant, Willis Engine Securitization Trust, WEST Engine Funding and 59 engine owning trusts named therein (incorporated by reference to Exhibit 10.44 of our report in Form 10-Q filed on November 29, 2005).
- 10.28 Administrative Agency Agreement, dated as of August 9, 2005, among the Registrant, Willis Engine Securitization Trust, WEST Engine Funding and 59 engine owning trusts named therein (incorporated by reference to Exhibit 10.45 of our report in Form 10-Q filed on November 29, 2005).
- 10.29 Limited Liability Company Agreement of WOLF A340 LLC, dated as of December 8, 2005, between Oasis International Leasing (USA), Inc. and the Registrant (incorporated by reference to Exhibit 10.49 on Form S-1 Registration Statement Amendment No. 1 filed on January 9, 2006).
- 10.30* Second Amended and Restated Credit Agreement, dated as of June 30, 2006 among Willis Lease Finance Corporation, and Certain Banking Institutions named therein with National City Bank and Fortis Bank (Nederland) N.V. (incorporated by reference to Exhibit 10.52 of our report in Form 10-Q filed on August 14, 2006).
- 10.31 First Amendment to Second Amended and Restated Credit Agreement, dated as of December 13, 2006 (incorporated by reference to our report on Form 10-K filed on March 31, 2009).

Table of Contents

- 10.32 Second Amendment to Second Amended and Restated Credit Agreement, dated as of June 7, 2007 among Willis Lease Finance Corporation, National City Bank and Certain Banking Institutions (incorporated by reference to Exhibit 10.58 of our report on Form 10-K filed on March 31, 2008).
- 11.1 Statement re Computation of Per Share Earnings
- 14.1 Code of Ethics (incorporated by reference to our report on Form 10-K filed on March 31, 2006).
- 21.1 Subsidiaries of the Registrant (incorporated by reference to our report on Form 10-K filed on March 31, 2009).
- 31.1 Certification of Charles F. Willis, IV, pursuant to Section 1350 as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2 Certification of Bradley S. Forsyth, pursuant to Section 1350 as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 32 Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

* Portions of these exhibits have been omitted pursuant to a request for confidential treatment and the redacted material has been filed separately with the Commission.

Table of Contents

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Date: August 12, 2009

Willis Lease Finance Corporation

By: **/s/ Bradley S. Forsyth**
Bradley S. Forsyth
Senior Vice President
Chief Financial Officer
(Principal Accounting Officer)