ON SITE SOURCING INC Form 10-Q November 14, 2001

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

# **FORM 10-Q**

# QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2001

Commission File No. 0-20947

# **ON-SITE SOURCING, INC.**

(Exact name of registrant as specified in its charter)

**DELAWARE** 

54 -1648470

(State or other jurisdiction of Incorporation or organization)

(I.R.S. Employer Identification Number)

1111 North 19<sup>th</sup> Street, Sixth Floor, Arlington, Virginia 22209 (Address of principal executive offices)

(703) 276-1123

(Registrant s telephone number)

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act
of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject
to such filing requirements for the past 90 days.

Yes ý No o.

Indicate the number of shares outstanding of each of the issuer s classes of common stock, as of November 7th, 2001:

Common Stock, \$.01 par value

5,118,569 shares

# ON-SITE SOURCING, INC.

# INDEX

Part I.	Financial Information
Item 1.	Financial Statements:  Balance Sheets as of September 30, 2001 (unaudited) and December 31, 2000
	Statements of Operations for the Three and Nine Months Ended September 30, 2001 and 2000 (unaudited)
	Statements of Cash Flows for the Three and Nine Months Ended September 30, 2001 and 2000 (unaudited)
	Notes to Financial Statements September 30, 2001 (unaudited)
Item 2.	Management's Discussion and Analysis of Financial Condition and Results of Operations and Liquidity
Item 3.	Quantitative and Qualitative Disclosures About Market Risk
Part II.	Other Information
Item 1.	<u>Legal Proceedings</u>
Item 2.	Changes in Securities and Use of Proceeds
Item 4.	Submission of Matters to a Vote of Security Holders
Item 5.	Other Information
Item 6.	Exhibits and Reports on Form 8-K

# ON-SITE SOURCING, INC

# BALANCE SHEETS

	Unaudited September 30, 2001	December 31, 2000
ASSETS		
GLIDD TIVE 1 GGTTG		
CURRENT ASSETS		
Cash and cash equivalents	\$ 4,235	\$ 3,428
Accounts receivable, net	11,111,006	9,762,093
Prepaid supplies	671,092	677,771
Prepaid expenses	378,306	471,764
Prepaid income taxes	34,985	715,674
Notes receivable, current portion	149,579	131,355
Total current assets	12,349,203	11,762,085
Property and equipment, net	14,606,872	15,024,026
Troposty and equipment, not	14,000,872	13,024,020
OTHER ASSETS		
Notes receivable, net of current portion	24,181	117,753
Goodwill, net	932,899	1,011,944
Other assets, net	206,381	163,423
	\$ 28,119,536	\$ 28,079,231
LIABILITIES AND STOCKHOLDERS' EQUITY		
CURRENT LIABILITIES		
Accounts payable - trade	\$ 2,431,404	\$ 3,149,926
Accrued and other liabilities	1,052,530	853,986
Line of credit	6,239,277	5,809,598
Current portion of long-term debt	1,130,547	1,401,184
Deferred income taxes	58,735	286,485
Total current liabilities	10,912,493	11,501,179
NONGUEDENT LIA DIL ITIEG		
NONCURRENT LIABILITIES		
Long-term debt net of current portion	7,534,647	8,097,810
Deferred rent	189,177	189,177
Deferred income taxes	234,938	438,076
Total liabilities	18,871,255	20,226,242
Commitments and contingencies	-	-
STOCKHOLDERS' EQUITY		

Common stock, \$.01 par value, 20,000,000 shares authorized 5,212,476 and 5,057,215		
shares issued and outstanding	52,125	50,572
Preferred stock, \$.01 par value, 1,000,000 shares authorized, no shares issued and		
outstanding	-	-
Subscription receivable	-	(50,400)
Additional paid in capital	7,056,962	6,786,244
Treasury stock (113,590 shares of common stock at cost)	(396,152)	(396,152)
Accumulated Earnings (Deficit)	2,535,346	1,462,725
	9,248,281	7,852,989
	\$ 28,119,536 \$	28,079,231

# ON-SITE SOURCING, INC.

# STATEMENTS OF OPERATIONS

		Unat Three Mo	nded		Unau Nine Mon			
		September 30, 2001		September 30, 2000		September 30, 2001		September 30, 2000
Revenue	\$	10,609,923	\$	7,967,584	\$	30,391,955	\$	26,421,069
Costs and expenses								
Cost of sales		6,963,741		6,030,322		19,981,701		17,672,576
		3,646,182		1,937,262		10,410,254		8,748,493
Selling expense		1,053,949		625,892		2,852,399		2,671,217
Administrative expense		1,522,702		1,132,396		4,596,138		3,318,815
		2,576,651		1,758,288		7,448,537		5,990,032
Earnings from operations		1,069,531		178,974		2,961,717		2,758,461
Other income (expense)								
Other income		82,771		9,503		235,506		16,142
Other expense		(461,545)		(122,871)		(1,299,928)		(331,237)
		(378,774)		(113,368)		(1,064,422)		(315,095)
Earnings (Loss) before income taxes		690,757		65,606		1,897,295		2,443,366
Income tax (benefit)expense		280,575		25,198		824,674		971,998
Net (Loss) Earnings	\$	410,182	\$	40,408	\$	1,072,621	\$	1,471,368
Basic earnings (loss) per common	\$	0.08	ď	0.01	Φ	0.21	ď	0.20
share Basic shares Outstanding	Þ		\$	0.01	Э		\$	0.30
Diluted earnings per share	¢	5,098,886	¢	4,841,125	Ф	4,995,379	¢	4,846,558
Diluted shares Outstanding	\$	0.08	\$	0.01	<b>Þ</b>	0.21	\$	0.27
Diffused shares Outstanding		5,340,788		5,307,337		5,099,343		5,381,585

# ON-SITE SOURCING, INC.

# STATEMENTS OF CASH FLOWS

			(Una	udited)			
		ee Months E eptember 3		Nine Months Ended September 30,			
	2001		2000	2001	I	2000	
Cash flows from operating activities							
Net earnings	\$ 410	,182 \$	40,408	\$ 1,0	072,621	\$ 1,471	1,368
Adjustments to reconcile net earnings (loss) to net							
cash (used in) provided by operations							
Depreciation and amortization	553	.166	415,307	1.6	647,947	1,054	1 346
Loss (gain) on disposition of equipment		.560	-		86,833	1,05	-
Changes in assets and liabilities	33	,500			00,033		
(Increase) decrease in accounts receivable, net	(1,664	.793)	1,359,698	(1.3	348,913)	(2,737	7.133)
(Increase) decrease in prepaid supplies	•	,684	(83,635)	(1,0	6,679		3,750)
(Increase) decrease in prepaid expenses		,729	(149,497)	7	774,147		9,772)
(Increase) decrease in notes receivables		,485	12,793		75,348		7,621
(Increase) decrease in other assets		,896)	(1,292,991)		(42,958)	(1,598	
Increase (decrease) in accounts payable - trade	,	,465	(520)		718,522)		9,976
Increase (decrease) in accrued and other liabilities		,202)	68,049		98,544		5,724
Increase (decrease) in deferred rent	,	-	_		_		5,000
Increase (decrease) in provison for income taxes	(227	,750)	(38,573)	(2	227,750)		3,573)
Increase (decrease) in deferred taxes	`	,138)	-	`	203,138)		-
Total Adjustments		,690)	290,631		248,217	(3,659	9,308)
	,	,	·			,	
Net cash provided by (used in) operations	(487	,508)	331,039	1,3	320,838	(2,187	7,940)
Cash flows from investing activities							
Acquisition of Property and equipment	(583	,527)	(1,326,920)	(1,2	253,581)	(3,173	3,369)
Proceeds from disposition of equipment					15,000		
Net cash used in investing activities	(583	,527)	(1,326,920)	(1,2	238,581)	(3,173	3,369)
Cash flows from financing activities							
Proceeds from sale of common stock	272	,272	23,946	2	272,271	203	3,940
Payments for reacquisition of common stock					-	(351	1,821)
Proceeds from collection of subscription receivable		-			50,400		
Proceeds of long-term debt agreements		-	862,266			2,242	2,663
Payments under long-term debt agreements	(389	,509)	(287,214)	(8	333,800)	(604	1,280)
Net borrowing (payments) under line of credit	1 100	626	206.006		120 670	2.051	1.027
agreement	1,188	,020	396,896	4	129,679	3,851	1,037
Net cash provided by (used in) financing activities	1,071	.389	995,894	(	(81,450)	5,341	1.539

NET INCREASE (DECREASE) IN CASH ANI	)				
CASH EQUIVALENTS		354	13	807	(19,770)
Cash and cash equivalents, beginning		3,881	2,899	3,428	22,682
Cash and cash equivalents, ending	\$	4,235	\$ 2,912	4,235 \$	2,912

#### ON-SITE SOURCING, INC.

#### NOTES TO FINANCIAL STATEMENTS

#### **SEPTEMBER 30, 2001**

(unaudited)

The financial information presented should be read in conjunction with our consolidated financial statements and the related notes thereto in our Annual Report on Form 10-K filed with the Commission for the year ended December 31, 2000. The results of operations for the three and nine month periods ended September 30, 2000 and 2001 may not be indicative of the results for the full year.

#### 1. ORGANIZATION

#### **Nature of Business**

On-Site Sourcing, Inc. (the Company ) was incorporated in Virginia on December 1992 and changed its state incorporation to Delaware in January 1996. The Company provides digital imaging, document management, litigation reprographics, color & digital printing services and facilities management to law firms, corporations, non-profit organizations, accounting firms, financial institutions and other organizations throughout the United States. Services are performed in the metropolitan areas of Philadelphia, Pennsylvania; Washington, D.C.; Atlanta, Georgia; New York, New York, and Gaithersburg, Maryland. During October of 2001 the Company expanded its imaging operations to Tempe, Arizona.

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### Use of Estimates

In preparing financial statements in conformity with generally accepted accounting principles, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the reporting period. Management estimates include the allowance for doubtful accounts on accounts receivable. Actual results could differ from those estimates. Significant estimates are made when accounting for the allowance for uncollectible accounts in connection with accounts receivable.

#### Revenue Recognition

Revenue from reprographic and imaging services is recognized on a per copy or document basis upon completion of the services. Facilities management revenue is recognized based on monthly fixed fees and, in certain cases, on a variable per copy fee basis, as defined in facilities management agreements. Printing revenues are recognized on a job-by-job basis.

#### **Depreciation and Amortization**

Property and equipment are stated at cost. Depreciation on property and equipment is computed on a straight-line basis over the estimated useful lives of the assets ranging from two to fifteen years for financial reporting purposes. Accelerated methods are used for tax purposes.

Revenue Recognition

#### Goodwill

In connection with the two acquisitions the company made in the first nine months of 2000, Goodwill in the amount of \$1,050,739 was recorded and is being amortized over a period of 10 years.

#### **Recent Accounting Pronouncements**

In June 2001, the Financial Accounting Standards Board ("FASB") issued Statement of Financial Accounting Standards ("SFAS") No. 141, "Business Combinations" and SFAS No. 142, "Goodwill and Other Intangible Assets." In August 2001, the FASB issued SFAS No. 144 Accounting for the Impairment or Disposal of Long-lived Assets . SFAS No. 141 requires the use of the purchase method of accounting for all business combinations initiated after June 30, 2001, thereby eliminating the pooling-of-interests method of accounting. SFAS No. 141 also addresses the recognition and measurement of goodwill and other intangible assets acquired in a business combination. The adoption of SFAS No. 141 by the Company is not expected to have a significant effect on the Company's financial statements.

Upon the adoption of SFAS No. 142, goodwill and intangible assets that have indefinite useful lives will not be amortized but rather will be tested at least annually for impairment. The Company will adopt the provisions of SFAS No. 142 on January 1, 2002. The Company will complete its assessment of goodwill impairment by March 31, 2002. The impact of an impairment, if any determined during such assessment, would be recorded as a cumulative effect of a change in accounting principle during the first quarter of fiscal 2002.

SFAS No. 144 addresses accounting and reporting for the impairment or disposal of long-lived assets. The statement supercedes SFAS No. 121 Accounting for the Impairment of Long-lived Assets and for Long-lived Assets to be Disposed Of and establishes an accounting model for long-lived assets to be disposed of by sale. The statement also addresses implementation issues related to SFAS No. 121. The statement is applicable for financial statements issued for fiscal years beginning after December 15, 2001. The adoption of SFAS No. 144 by the Company on January 1, 2001, is not expected to have a significant effect on the Company's financial statements.

#### Earnings (Loss) per Common Share

Basic earnings (loss) per share exclude dilution and are calculated using the average number of shares outstanding. Diluted earnings (loss) per share is computed on the basis of the average number of shares outstanding plus the effect of outstanding stock options using the treasury stock method.

		Nine Months ended September 30,				
		2001 2000				
Net earnings (loss) available for common shareholders (A)	Ф	1.072.621	ф	1 471 260		
rect carmings (1058) available for common shareholders (A)	\$	1,072,621	\$	1,471,368		
Average outstanding:						
Common stock (B)		4,995,379		4,846,558		
Employee stock options		103,964		535,027		
Common stock and common stock equivalents (C)		5,099,343		5,381,585		
Earnings (loss) per share:						
Basic (A/B)	\$	0.21	\$	0.30		
Diluted (A/C)	\$	0.21	\$	0.27		

Unexercised employee stock options to purchase 805,807 and 204,750 shares of the Company s common stock as of September 30, 2001 and 2000, respectively, were not included in the computations of diluted earnings per share because the options exercise prices were greater than the average market price of the Company s common stock during the respective period.

#### 3. ACQUISITIONS

On April 12, 2000, the Company purchased certain assets and assumed certain liabilities of Legend Lithographics, Inc. and Pseudon Communications, Inc. (collectively, "Legend"), a digital printing and copying company, for \$438,172 in cash. The purchase price has been allocated to the fair value of the assets acquired and liabilities assumed.

On September 6, 2000, the Company entered into a Stock Purchase Agreement with Duplicating and Design, Inc. ("D&D") a digital printing and graphic design company. Under the agreement, the Company purchased the capital stock of D&D for an aggregate purchase price of \$741,078 in cash, payable in three installments through 2002. The Company has recognized the acquisition as a purchase for accounting purposes. The purchase price has been allocated to the fair value of the assets acquired and liabilities assumed. The operations of D&D are included in the operations of the Company as of the acquisition date. In connection with the Legend and D&D acquisitions, the assets acquired and liabilities assumed are as follows:

Tangible assets acquired at fair value	356,785
Goodwill	1,053,926
Liabilities Assumed at fair value	(231,461)
	· · ·
Total	1.179.250

#### 4. SEGMENT INFORMATION

The current services that we provide include the following segments: reprographics, imaging services, facilities management, and Digital Printing services.

Reprographics involves the copying and management of large amounts of documents extracted in their original format, from the offices and files of our customers. Our reprographic services include copying, binding, drilling, "Bates" stamping, labeling, collating, assembling and quality review. Our reprographic centers, currently located in Virginia, New York, Pennsylvania, and Georgia, are open 24 hours a day, seven days a week to handle the prompt turn around time often requested by our customers. A typical job ranges in size from single documents with a small number of pages to multiple sets of documents, which can exceed a million pages. A job is typically picked up by our in-house dispatch service and brought back to our production center. The jobs are then processed per the customer's instructions and reviewed by our quality control staff. Documents are then returned to the client via our dispatch service. Reprographic jobs are generally billed on a job-by-job basis, based on the number of copies and the level of difficulty in copying the original documents. Each of our reprographic centers are staffed with in-house technicians which service our copiers in event they need repairs.

Imaging services involves the conversion or transfer of traditional paper based and electronic based documents into electronic media or vice versa. Services provided in our Imaging Services Division primarily cater to law firms and their clients. A typical job involves a law firm that is representing a client in a litigation matter. In order for the law firm to prepare for its case it often must review a large number of documents, emails, and email attachments. As a result, the law firms often have a need to search and retrieve appropriate documents in a timely and efficient matter. In order to help meet this need, our Imaging Services Division offers case management consulting, electronic scanning of documents converting email and attachments to images, indexing/coding, optical character recognition (OCR), electronic discovery, blowback printing, training, technical support and electronic document search and retrieval services. Imaging services are typically billed on a job-by-job basis, based on the number of images and complexity of the retrieval applications.

Facilities management services allow companies to out-source certain, non-core business, back-office functions. Our target clients include companies that require a large amount of people, equipment and other resources to manage their back office requirements. Based on an analysis of our client's needs, we place our employees and equipment at the customer's premises. The particular customer's internal processes dictate the services we provide. Services we currently provide include copy room management, mailroom administration, facsimile management, supply room management, and maintenance of office equipment. At each of our facilities management locations we utilize SiteTrax, our proprietary software. SiteTrax tracks information related to copy, mail, fax, shipping and courier, materials usage, and hours worked. It also provides integrated cost accounting and invoicing information for our customers and helps them allocate expenses accordingly. Facilities management contracts, which are billed on a monthly basis, include a monthly base charge plus fees for any additional services provided.

Digital Printing services include both black and white and color digital production of catalogs, brochures, postcards, stationary, direct mail, newsletters, and exhibit materials. Our target customers, for these services include our existing customers and other organizations requiring print media. In addition, we also provide ancillary services, which include graphic design, mailing, special finishing, storage, fulfillment, and delivery services. Printing jobs are typically billed on a job-by-job basis depending on several factors, including quantity, number of colors, quality of paper, and graphic design time.

The Company evaluates performance based on profit and loss from operations before income taxes and does not review information regarding the allocation of assets to each segment. In addition, corporate administrative costs are not allocated to each segment. There are no intersegment sales or transfers.

Revenue and profit by reportable segment for the three and nine months ended September 30, 2001, and 2000 are as follows:

			τ	<b>Jnaudited</b>			
		Three	months e	nded September 30	0, 2001		
	Re	prographics		Imaging		FM	Digital Printing
Revenue	\$	5,938,953	\$	3,164,806	\$	617,018	\$ 889,148
Segment profit	\$	1,200,345	\$	921,021	\$	16,664	\$ (89,114)
		Three	-	Unaudited nded September 30	0, 2000		
	Re	prographics		Imaging		FM	Digital Printing
Revenue	\$	4,957,559	\$	1,775,358	\$	715,590	\$ 519,076
Segment profit	\$	564,302	\$	468,602	\$	64,174	\$ (244,474)
		Nine 1	-	Unaudited aded September 30	, 2001		
	Re	prographics		Imaging		FM	Digital Printing
Revenue	\$	17,491,988	\$	8,607,254	\$	1,993,133	\$ 2,299,582
Segment profit	\$	3,529,248	\$	2,637,326	\$	195,270	\$ (563,234)
		Nine 1	-	Unaudited nded September 30	, 2000		
	Re	prographics		Imaging		FM	Digital Printing
Revenue	\$	15,893,206	\$	7,187,238	\$	2,298,520	\$ 1,042,105
Segment profit	\$	1,277,175	\$	3,501,950	\$	272,924	\$ (209,182)

#### Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

#### FORWARD LOOKING DISCLOSURE

Certain information included herein contains statements that are forward-looking, such as statements relating to plans for future expansion and other business development activities as well as operating costs, capital spending, financial sources and the effects of competition. Such forward-looking information is subject to changes and variations which are not reasonably predictable and which could significantly affect future results. Accordingly, such results may differ from those expressed in any forward-looking statements made by or on behalf of the Company. These changes and variations which could significantly affect future results include, but are not limited to, those relating to the adequacy of operating and management controls, operating in a competitive environment and a changing environment, including new technology and processes, existing and future vendor relationships, the Company s ability to access capital and meet its debt service

requirements, dependence on existing management, general economic conditions, terrorist attacks, and changes in federal or state laws or regulations.

#### **GENERAL**

On-Site Sourcing, Inc. (On-Site, Company, We or Us) provides digital imaging, document management, litigation reprographics, color & digital printing services and facilities management to law firms, corporations, non-profit organizations, accounting firms, financial institutions and other organizations throughout the United States. In order to meet the highly specialized requirements of each client, we offer a variety of customized reprographic and facilities management services. We provide reprographic and imaging services 24 hours-per-day, seven days-per-week including copying, binding, labeling, collating and indexing in support of complex document-intensive litigation as well as higher volume production of manuals, brochures and other materials for corporations and non-profit organizations. We also provide on-premises management of customers support services including mailroom operations, facsimile transmission, records, and supply room management and copying services.

On Site Sourcing, Inc. was founded in 1992 and currently has locations in Virginia, Maryland, Pennsylvania, New York, Georgia and Arizona.

#### RESULTS OF OPERATIONS

Three and Nine Months Ended September 30, 2001 Compared With Three and N
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#### Ended September 30, 2000

#### REVENUE

Revenue for the three months ended September 30, 2001 increased by 33% or \$2,642,339 to \$10,609,923 over the comparable period in 2000. The increase in revenues for the three months ended September 30, 2001 is due primarily to increased volume in the Company s reprographics and imaging divisions. Reprographic revenues increased by \$981,392 and Imaging revenues increased by \$1,389,448 for the three months ended September 30, 2001.

Revenue for the nine months ended September 30, 2001 increased by 15% or \$3,970,886 over the comparable period in 2000. The increase is due primarily to increased volume in our Reprographics, Imaging, and Digital Printing divisions. Reprographic revenues increased by \$1,598,780, while Imaging revenues increased by \$1,420,016, and Digital Printing Revenues increased by \$1,257,477.

Facilities Management (FM) revenues decreased by \$98,572 and \$305,387, respectively over the comparable three and nine month period in 2000, due to the non-renewal of several FM contracts. Revenues from the Company s FM division represent less than 8% of the Company s revenues. The Company does not expect the FM division to add significantly to the Company s revenues or net income in the future.

Detail Revenue by Company segment is included in the Notes to Financials Statements in this quarterly report on Form 10Q.

#### COST OF SALES

As a percentage of sales, Cost of Sales for the three months ended September 30, 2001 decreased from 76% to 66% over the comparable period. As a percentage of sales, Cost of Sales for the nine months ended September 30, 2001 decreased from 67% to 66% over the comparable period in 2000. The decrease is due to efficiencies derived from higher revenues during the period in our reprographics, imaging, and digital printing divisions. Cost of sales includes expenses related to compensation and benefits to employees, occupancy costs, equipment costs, supplies, and other costs, which are directly related to providing goods and services to our clients.

During 2000 the company invested heavily in both its Imaging and Digital Printing divisions The Company has expanded its imaging operations to New York and Georgia. The Company expects Cost of Sales margins to improve as sufficient revenues are generated to absorb certain fixed costs associated with Cost of Sales.

During the third quarter of 2001, the Company implemented an internally developed application in its Imaging Services Division, which automatically formats and prints emails, attachments, and other file types. This application has enabled the Company to replace certain labor-intensive processes with faster more efficient automated processing. The Company expects to realize savings in labor costs in its Imaging Services Division, as this application is fully implemented in a full production mode.

#### SELLING EXPENSE

As a percentage of sales, Selling Expenses for the three months ended September 30, 2001 increased to 10% from 8% over the comparable period in 2000. Selling expense, as a percentage of sales, for the nine months ended September 30, 2001 decreased to 9% from 10% in the comparable period in 2000. Selling Expense primarily consists of sales commissions, salaries and related costs, travel and entertainment, and other costs related to our sales staff. Selling expense fluctuates with the number of house account sales, on which no commissions are paid, and commissioned accounts on which sales commissions are paid.

#### ADMINISTRATIVE EXPENSE

Administrative Expense for the three months ended September 30, 2001 increased \$390,306 to \$1,522,702 from the comparable period in 2000. Administrative Expense for the nine months ended September 30, 2001 increased \$1,277,323 to \$4,596,138 from the comparable period in 2000.

Significant factors which contributed to the increase for the three and nine months ended September 30, 2001 include the following:

Approximately \$140,000 and \$536,000 respectively, due to increases in administrative salaries and wages related to the two acquisitions completed during the second and third quarter of 2000, growth and the expansion of our imaging services division to Georgia and New York, and increases in corporate administrative expenses to handle the revenue growth experienced by the company,

Approximately \$96,000 and \$258,000 respectively for bonus accruals, used to reward and motivate employees for meeting certain goals and expectations,

Approximately \$36,000 and \$127,000 respectively due to increases in depreciation costs related to the purchase of computer and other information technology equipment used to manage our computer network and process administrative functions in our Imaging, Digital Printing, and Accounting/HR departments,

Approximately \$240,000 during the nine months ended September 30, 2001 related to a severance payment to the Company s former Director of Sales & Marketing, and

Approximately \$19,000 and \$63,000 respectively, due to the amortization of Goodwill related to the two acquisitions completed during the second and third quarter of 2000.

Other Income for the three months ended September 30, 2001 increased by \$73,268 to \$82,771 over the comparable periods in 2000. Other Income for the nine months ended September 30, 2001 increased by \$219,364 to \$235,506 over the comparable period in 2000. The increase is due to rental income in the amount of \$82,771 and \$235,506 for the three and nine months ending September 30, 2001 as a result of subletting the property purchased in Alexandria, VA. The Company purchased the property in 2000 for its future headquarters and Virginia production center. The Company anticipates moving into the building during the fourth quarter of 2001.

Other expense for the three months ended September 30, 2001 increased by \$338,674 to \$461,546 over the comparable periods in 2000. Other expense for the nine months ended September 30, 2001 increased by \$968,691 to \$1,299,928 over the comparable periods in 2000. Other expense is composed of interest expense, loss on disposal of assets, and expenses related to the Alexandria, VA property, purchased by the Company for its future headquarters.

Interest expense for the three months ended September 30, 2001 increased by \$35,129 to \$320,528 over the comparable period in 2000. Interest expense for the nine months ended September 30, 2001 increased by \$286,488 to \$385,740 over the comparable period in 2000. The increase is due to higher utilization of the Company s line of credit and also additional financing arrangements entered into by the Company, due to the acquisition of substantial digital printing equipment. The Company s line of credit balance as of September 30, 2001 was \$6,239,277 compared to \$4,320,512 as of September 30, 2000.

Loss on disposal of assets totaled \$79,541 for the three months ended September 30, 2001 compared to \$0 for the comparable period in 2000. Loss on disposal of assets for the nine months ended September 30, 2001 totaled \$132,810 compared to \$86,185 for the comparable period in 2000. The disposals related to the nine months ending September 30, 2000 were due to the company relocating its Atlanta, Georgia facility to a less expensive facility within Atlanta, Georgia. As a result, certain leasehold improvements were written off. Disposals for the three and nine months ending 2001 were the result of the Company writing off certain non-performing fixed assets.

During the three and nine months ended September 30, 2001 the Company incurred \$223,100 and \$623,647 respectively in expenses related to the Alexandria, VA property. Of this amount, \$142,229 and \$420,908 respectively was interest expense incurred with the mortgage on the property. The remainder of expenses, \$80,871 and \$202,739 respectively, was expenses related to owning and maintaining the property. The Company incurred expenses in excess of rental revenue in the amount of \$388,141(\$214,670 after the effect of income taxes) in connection with the Alexandria, Virginia property for the nine months ended September 30, 2001. The Company expects a loss of approximately \$45,000 (before the effect of income taxes) per month, until the Company moves into the Alexandria, Virginia property. The Company plans to move in during the fourth quarter of 2001.

#### LIQUIDITY AND CAPITAL RESOURCES

We have funded our expansion and growth by utilizing internally generated cash flow, long term financing, and a commercial line of credit. We anticipate that the cash flow from operations and credit facilities will be sufficient to meet the expected cash requirements for the next twelve months. There can be no assurances that unforeseen events may not require more working capital than we have at our disposal.

In order to assure additional working capital is available to us to fund our growth and expansion, we had available a \$7,000,000 working capital line of credit as of September 30, 2001. The line of credit is subject to eligible accounts receivable. The Company has available to borrow, at any given time, the lesser of the established line of credit or eligible accounts receivable. Eligible accounts receivable are 75% of accounts less than 120 days old. The working capital line of credit bears interest at the lesser of the bank s prime rate of interest or the 30-day LIBOR rate plus 2.25%. The line of credit, which expires April 30, 2002, is subject to certain financial covenants; the most significant requires the company to maintain a minimum net worth of \$6,000,000. At September 30, 2001 net advances totaling \$6,239,277 were made under the agreement. Net worth, as defined under the agreement, as of September 30, 2001 was at \$8,315,381.

Due to the events of the September 11, 2001 Terrorist Attacks, the Company experienced a significant reduction in collections for three weeks following the Terrorist Attacks. As a result, the Company s Accounts Receivable and Line of credit balances significantly increased. The Company s Accounts Receivable (Net) balance as of September 30, 2001 was \$11,111,006 compared to \$9,446,213 as of June 30, 2001. The Company s line of credit balance as of September 30, 2001 was \$6,239,277 compared to a \$5,050,651 as of June 30, 2001. As of November 14, 2001, the Company s normal cash collections have resumed and both Account Receivable and Line of Credit balances have improved

In addition, we have obtained financing for certain equipment and vehicles. The notes are secured by the equipment and vehicles, at rates ranging from 5% to 12% and mature at various times between 2000 and 2008.

Item 3. Quantitative and Qualitative Disclosures about Market Risk

We believe our market risk exposure with regard to our financial instruments is limited to changes in interest rates. Based upon the composition of our variable rate debt outstanding at September 30, 2001, we do not believe that a hypothetical increase in the bank s prime rate of interest or

the 30-da	ay LIBOR rate would be material to net income.
Part II	Other Information
Tart II.	
Item 1.	Legal Proceedings
	None.
Item 2.	Changes in Securities and Use of Proceeds
	None.
Item 3.	Defaults Upon Senior Securities
	None.
Item 4.	Submission of Matters to a Vote of Security Holders
	None.
Item 5.	Other Information
	None
Item 6.	Exhibits and Reports
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(A)	EXHIBITS	
	None	
(B)	REPORTS ON FORM 8-K	
	None	
SIGNATURE		
behalf by	Pursuant to the requirements of the Securities Exchar the undersigned thereunto duly authorized.	nge Act of 1934, the registrant has duly caused this report to be signed on its
		ON-SITE SOURCING, INC. (Registrant)
Novemb Date	er 14, 2001	/s/ Jason Parikh Jason Parikh Chief Financial Officer (Duly Authorized Officer and Principal Financial Officer)