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MICROTEL INTERNATIONAL INC  
Form 10-Q  
August 16, 2004

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U. S. SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934

For the quarterly period ended JUNE 30, 2004 or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number 1-10346

MICROTEL INTERNATIONAL, INC.  
(Exact Name of Registrant as Specified in Its Charter)

DELAWARE  
(State or Other Jurisdiction of  
Incorporation or Organization)

77-0226211  
(I.R.S. Employer  
Identification No.)

9485 HAVEN AVENUE, SUITE 100  
RANCHO CUCAMONGA, CALIFORNIA 91730  
(Address of Principal Executive Offices) (Zip Code)

(909) 987-9220  
(Registrant's Telephone Number, Including Area Code)

NOT APPLICABLE  
(Former Name, Former Address And Former Fiscal Year,  
if Changed Since Last Report)

Indicate by check whether the registrant: (1) has filed all reports  
required to be filed by Section 13 or 15(d) of the Securities Exchange Act of  
1934 during the preceding 12 months (or for such shorter period that registrant  
was required to file such reports), and (2) has been subject to such filing  
requirements for the past 90 days.

Yes  No

Indicate by check whether the registrant is an accelerated filer (as  
defined in Rule 12b-2 of the Exchange Act).

Yes  No

As of August 2, 2004, there were 24,695,458 shares of the issuer's common

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stock, \$0.0033 par value, outstanding.

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## PART I - FINANCIAL INFORMATION

### ITEM 1. FINANCIAL STATEMENTS

MICROTEL INTERNATIONAL, INC. AND SUBSIDIARIES  
 CONDENSED CONSOLIDATED BALANCE SHEETS  
 AS OF JUNE 30, 2004 AND DECEMBER 31, 2003  
 (IN THOUSANDS, EXCEPT SHARE AND PER SHARE AMOUNTS)

ASSETS	June 30, 2004	December 31, 2003
	-----	-----
Current assets:	(unaudited)	
Cash and cash equivalents	\$ 1,436	\$ 1,174
Accounts receivable, net of allowance for doubtful accounts of \$152 and \$161, respectively	4,871	5,393
Inventories	6,109	6,683
Prepaid and other current assets	545	555
	-----	-----
Total current assets	12,961	13,805
Property, plant and equipment, net	410	322
Goodwill, net of accumulated amortization of \$1,073 and \$1,050, respectively	2,464	2,447
Other assets	655	595
	-----	-----
	\$ 16,490	\$ 17,169
	=====	=====
LIABILITIES AND STOCKHOLDERS' EQUITY		
Current liabilities:		
Notes payable	\$ 2,458	\$ 2,882
Current portion of long-term debt	262	316
Accounts payable	1,582	1,637
Accrued expenses	2,769	3,274
	-----	-----
Total current liabilities	7,071	8,109
Long-term debt, less current portion	853	819
Other liabilities	274	325
	-----	-----
Total liabilities	8,198	9,253
	-----	-----
Stockholders' equity:		
Preferred stock, authorized 10,000,000 shares; Convertible Series B Preferred Stock, \$0.01 par value; issued and outstanding 200 shares and 1,000 shares, respectively (aggregate liquidation preferences of \$1 and \$4, respectively)	1	4
Common stock, \$0.0033 par value. Authorized 50,000,000 shares; issued and outstanding 23,482,000 and 23,476,000, respectively	77	77
Additional paid-in capital	25,617	25,613
Accumulated deficit	(17,447)	(17,886)
Accumulated other comprehensive income	44	108
	-----	-----
Total stockholders' equity	8,292	7,916
	-----	-----
	\$ 16,490	\$ 17,169
	=====	=====

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See accompanying notes to condensed consolidated financial statements.

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MICROTEL INTERNATIONAL, INC. AND SUBSIDIARIES  
 CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS  
 THREE AND SIX MONTHS ENDED JUNE 30, 2004 AND 2003  
 (UNAUDITED)

	Three Months Ended June 30,		Six Months Ended June 30,	
	2004	2003	2004	2003
	(in thousands, except per share amounts)			
Net sales	\$ 6,432	\$ 6,834	\$ 12,624	\$ 12,624
Cost of sales	3,533	4,005	6,978	6,978
Gross profit	2,899	2,829	5,646	5,646
Operating expenses:				
Selling, general and administrative	2,067	1,918	4,284	4,284
Engineering and product development	312	246	595	595
Income from operations	520	665	767	767
Other expense:				
Interest expense	(94)	(117)	(190)	(190)
Other expense	(30)	(47)	(36)	(36)
Income before income taxes	396	501	541	541
Income tax expense	27	142	102	102
Net income	\$ 369	\$ 359	\$ 439	\$ 439
Earnings per share:				
Net income:				
Basic	\$ 0.02	\$ 0.02	\$ 0.02	\$ 0.02
Diluted	\$ 0.02	\$ 0.02	\$ 0.02	\$ 0.02

See accompanying notes to condensed consolidated financial statements.

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MICROTEL INTERNATIONAL, INC. AND SUBSIDIARIES  
 CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)  
 THREE AND SIX MONTHS ENDED JUNE 30, 2004 AND 2003  
 (UNAUDITED)

Three Months Ended

Six Months Ended

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	June 30,		June 30,	
	2004	2003	2004	2003
	(in thousands)			
Net income	\$ 369	\$ 359	\$ 439	\$ 403
Other comprehensive income (loss):				
Foreign currency translation adjustment	(62)	224	(64)	252
Comprehensive income	\$ 307	\$ 583	\$ 375	\$ 655

See accompanying notes to condensed consolidated financial statements.

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MICROTEL INTERNATIONAL, INC. AND SUBSIDIARIES  
SIX MONTHS ENDED JUNE 30, 2004  
CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY  
(UNAUDITED)  
(IN THOUSANDS)

	Series B Convertible Preferred Stock		Common Stock		Additional Paid-In Capital	A
	Shares	Amount	Shares	Amount		
Balance at December 31, 2003	1	\$ 4	23,476	\$ 77	\$ 25,613	\$
Preferred Series B conversions	--	(3)	4	--	3	
Stock option exercise	--	--	2	--	1	
Foreign currency translation adjustment	--	--	--	--	--	
Net profit	--	--	--	--	--	
Balance at June 30, 2004	1	\$ 1	23,482	\$ 77	\$ 25,617	\$

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MICROTEL INTERNATIONAL, INC. AND SUBSIDIARIES  
SIX MONTHS ENDED JUNE 30, 2004 AND 2003  
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS  
(UNAUDITED)

Six Months Ended June 30,  
2004                      2003  
-----  
(in thousands)

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CASH FLOWS FROM OPERATING ACTIVITIES:		
Net income	\$ 439	\$ 403
Adjustments to reconcile net income to cash provided by operating activities:		
Depreciation and amortization	128	167
Provision for doubtful account	--	40
Provision for obsolete/slow moving inventory	339	317
Warrants issued for services	--	19
Changes in operating assets and liabilities:		
Accounts receivable	522	17
Inventories	240	174
Other assets	(77)	(213)
Accounts payable and accrued expenses	(611)	(312)
	-----	-----
Cash provided by operating activities	980	612
	-----	-----
CASH FLOWS FROM INVESTING ACTIVITIES:		
Net purchases of property, plant and equipment	(186)	(2)
Cash collected on note receivable	--	6
	-----	-----
Cash provided by (used in) investing activities	(186)	4
	-----	-----
CASH FLOWS FROM FINANCING ACTIVITIES:		
Net decrease in notes payable and long-term debt	(443)	(616)
	-----	-----
Cash (used in) financing activities	(443)	(616)
	-----	-----
Effect of exchange rate changes on cash	(89)	259
Net increase in cash and cash equivalents	262	259
	-----	-----
Cash and cash equivalents at beginning of period	1,174	254
	-----	-----
Cash and cash equivalents at end of period	\$ 1,436	\$ 513
	=====	=====
Cash paid for:		
Income tax	\$ 170	\$ 33
	=====	=====
Interest	\$ 164	\$ 210
	=====	=====

See accompanying notes to condensed consolidated financial statements.

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MICROTEL INTERNATIONAL, INC.  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
JUNE 30, 2004 AND 2003  
(UNAUDITED)

(1) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

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### ORGANIZATION AND BUSINESS

MicroTel International Inc. (the "Company") operates through three wholly-owned subsidiaries: CXR Telcom Corporation ("CXR Telcom"), CXR Anderson Jacobson, formerly CXR, SA ("CXR-AJ") and XET Corporation ("XET"). XET and its subsidiaries design, develop, manufacture and market digital and rotary switches, power supplies and subsystem assemblies. CXR Telcom and CXR-AJ design, develop, manufacture and market network access and transmission products and communications test equipment. The Company conducts its operations out of various facilities in the U.S., France, England and Japan and organizes itself in two product line segments: electronic components and communications equipment.

### BASIS OF PRESENTATION

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with the rules and regulations of the Securities and Exchange Commission and therefore do not include all information and footnotes necessary for a complete presentation of financial position, results of operations and cash flows in conformity with accounting principles generally accepted in the United States of America.

The unaudited condensed consolidated financial statements do, however, reflect all adjustments, consisting of only normal recurring adjustments, which are, in the opinion of management, necessary to state fairly the financial position as of June 30, 2004 and December 31, 2003 and the results of operations and cash flows for the related interim periods ended June 30, 2004 and 2003. However, these results are not necessarily indicative of results for any other interim period or for the year. It is suggested that the accompanying condensed consolidated financial statements be read in conjunction with the Company's audited consolidated financial statements included in its 2003 annual report on Form 10-K.

### STOCK-BASED COMPENSATION

The Company applies Accounting Principles Bulletin ("APB") Opinion No. 25, "Accounting for Stock Issued to Employees" and related interpretations in accounting for its employee stock-based compensation plans. Accordingly, no compensation cost is recognized for its employee stock option plans unless the exercise price of options granted is less than fair market value on the date of grant. The Company has adopted the disclosure provisions of Statement of Financial Accounting Standards ("SFAS") No. 123, "Accounting for Stock-Based Compensation" and SFAS No. 148 "Accounting for Stock-Based Compensation-Transition and Disclosure."

The following table sets forth the net income, net income available for common stockholders and earnings per share amounts for the periods presented as if the Company had elected the fair value method of accounting for stock options for all periods presented:

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MICROTEL INTERNATIONAL, INC.  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)  
JUNE 30, 2004 AND 2003  
(UNAUDITED)

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	Three Months Ended June 30,		Six Months June 30
	2004	2003	2004
Net income:			
As reported	\$ 369,000	\$ 359,000	\$ 439,000
Add: Stock based compensation expense included in reported net income, net of related tax effect	--	--	--
Deduct: Stock-based compensation expense determined under the fair value-based method	(34,000)	(10,000)	(48,000)
Pro forma	\$ 335,000	\$ 349,000	\$ 391,000
Basic earnings per share:			
As reported	\$ 0.02	\$ 0.02	\$ 0.02
Add: Stock based compensation expense included in reported net income, net of related tax effect	--	--	--
Deduct: Stock-based compensation expense determined under the fair value-based method	(0.01)	--	--
Pro forma	\$ 0.01	\$ 0.02	\$ 0.02
Diluted earnings per share:			
As reported	\$ 0.02	\$ 0.02	\$ 0.02
Add: Stock based compensation expense included in reported net income, net of related tax effect	--	--	--
Deduct: Stock-based compensation expensed determined under the fair value-based method	(0.01)	(0.01)	--
Pro forma	\$ 0.01	\$ 0.01	\$ 0.02

The above calculations include the effects of all grants in the periods presented. Because options often vest over several years and additional awards are made each year, the results shown above may not be representative of the effects on net income or loss in future periods. The calculations were based on a Black-Scholes pricing model with the following assumptions: no dividend yield; expected volatility of 87% to 92%; risk-free interest rate of 3%; expected lives of 7 years.

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MICROTEL INTERNATIONAL, INC.  
 NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)  
 JUNE 30, 2004 AND 2003  
 (UNAUDITED)



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(2) EARNINGS PER SHARE

The following table illustrates the computation of basic and diluted earnings per share (in thousands, except per share amounts):

	Three Months Ended June 30,		Six Months Ended June 30,	
	2004	2003	2004	
(in thousands, except per share amounts)				
NUMERATOR:				
Net income	\$ 369	\$ 359	\$ 439	\$
Less: accretion of the excess of the redemption value over the carrying value of redeemable preferred stock	--	2	--	
Income attributable to common stockholders	\$ 369	\$ 357	\$ 439	\$
DENOMINATOR:				
Weighted average number of common shares outstanding during the period	23,482	21,865	23,481	
Incremental shares from assumed conversions of warrants, options and preferred stock	826	1,643	871	
Adjusted weighted average number of outstanding shares	24,308	23,508	24,352	
Basic earnings per share	\$ 0.02	\$ 0.02	\$ 0.02	\$
Diluted earnings per share	\$ 0.02	\$ 0.02	\$ 0.02	\$

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MICROTEL INTERNATIONAL, INC.  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)  
JUNE 30, 2004 AND 2003  
(UNAUDITED)

The following options and warrants were excluded from the computation of diluted earnings per share as a result of the exercise prices exceeding the average market prices of the underlying shares of common stock.

Three Months Ended  
June 30,

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	2004 -----	2003 -----
Options and warrants to purchase shares of common stock	911,000 -----	1,300,000 -----
Exercise prices	\$1.00 - \$3.44 -----	\$0.35 - \$3.44 -----

	Six Months Ended June 30, -----	
	2004 -----	2003 -----
Options and warrants to purchase shares of common stock	1,129,000 -----	2,291,000 -----
Exercise prices	\$1.00 - \$3.44 -----	\$0.35 - \$3.44 -----

(3) INVENTORIES

Inventories consist of the following:

	June 30, 2004 -----	December 31, 2003 -----
Raw materials	\$ 3,162,000	\$ 3,230,000
Work-in-process	1,347,000	1,963,000
Finished goods	1,550,000 -----	1,490,000 -----
	\$ 6,109,000 =====	\$ 6,683,000 =====

(4) REPORTABLE SEGMENTS

The Company has two reportable segments: electronic components and communications equipment. The electronic components segment operates in the U.S., European and Asian markets and designs, manufactures and markets digital and rotary switches, power supplies and subsystem assemblies. The communications equipment segment operates principally in the U.S. and European markets and designs, manufactures and distributes voice and data transmission and networking equipment and communications test instruments.

The accounting policies of the segments are the same as those described in the summary of significant accounting policies. The Company evaluates performance based upon profit or loss from operations before income taxes exclusive of nonrecurring gains and losses. The Company accounts for intersegment sales at prices negotiated between the individual segments.

The Company's reportable segments are comprised of operating entities offering the same or similar products to similar customers. Each segment is managed separately because each business has different customers and different

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design and manufacturing and marketing strategies.

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MICROTEL INTERNATIONAL, INC.  
 NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)  
 JUNE 30, 2004 AND 2003  
 (UNAUDITED)

There were no differences in the basis of segmentation or in the basis of measurement of or loss from the amounts disclosed in the Company's audited consolidated financial statements included in the 2003 annual report on Form 10-K. Selected financial data for each of the Company's operating segments is presented below:

	Three Months Ended June 30, 2004	Three Months Ended June 30, 2003	Six Months Ended June 30, 2004
Sales to external customers:			
Electronic Components	\$ 3,955,000	\$ 4,378,000	\$ 7,860,000
Communications Equipment	2,477,000	2,456,000	4,764,000
	<u>\$ 6,432,000</u>	<u>\$ 6,834,000</u>	<u>\$ 12,624,000</u>
Segment pretax profits (losses):			
Electronic Components	\$ 813,000	\$ 985,000	\$ 1,596,000
Communications Equipment	141,000	99,000	130,000
	<u>\$ 954,000</u>	<u>\$ 1,084,000</u>	<u>\$ 1,726,000</u>
Segment assets:			June 30, 2004
Electronic Components			\$ 8,641,000
Communications Equipment			6,674,000
			<u>\$ 15,315,000</u>

The following is a reconciliation of the reportable segment income and assets to the Company's consolidated totals:

	Three Months Ended June 30, 2004	Three Months Ended June 30, 2003	Six Months Ended June 30, 2004	June 30, 2004
Total income for reportable segments	\$ 954,000	\$ 1,084,000	\$ 1,726,000	\$ 1,726,000
Unallocated amounts:				
Unallocated general corporate expenses	(558,000)	(583,000)	(1,185,000)	
Consolidated income (loss) before income taxes	<u>\$ 396,000</u>	<u>\$ 501,000</u>	<u>\$ 541,000</u>	<u>\$ 541,000</u>

MICROTEL INTERNATIONAL, INC.  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)  
JUNE 30, 2004 AND 2003  
(UNAUDITED)

	June 30, 2004	December 31, 2003
	-----	-----
Assets		
Total assets for reportable segments	\$15,315,000	\$16,435,000
Other assets	1,175,000	734,000
	-----	-----
Total consolidated assets	\$16,490,000	\$17,169,000
	=====	=====

## (5) NEW ACCOUNTING PRONOUNCEMENTS

New accounting pronouncements are discussed under the heading "Impacts of New Accounting Pronouncements" in Item 2 of Part I of this report.

## (6) INCOME TAXES

The effective tax rate for the three- and six-month periods ended June 30, 2004, is different than the 34% U.S. statutory rate primarily because of foreign taxes on foreign source income that cannot be offset by the utilization of U.S. tax loss carryforwards.

## (7) CREDIT FACILITIES

On June 1, 2004, the Company's subsidiaries, XET Corporation and CXR Telcom Corporation, together with the Company acting as guarantor, obtained a credit facility from Wells Fargo Bank, N.A. for the Company's domestic operations. This facility is effective through July 1, 2005 and replaced the previous credit facility the Company had with Wells Fargo Business Credit, Inc. No prepayment penalty was due because the prior loan contract excluded from prepayment penalties loans replaced with new credit facilities from Wells Fargo Bank, N.A. Also, the new credit facility has no minimum interest.

The new credit facility provides a \$3,000,000 revolving credit line secured by accounts receivable and inventories. The first \$2,000,000 of borrowings are not formula-based and do not have to be supported by specific receivables or inventory balances. The interest rate is variable and is adjusted monthly based on the prime rate plus 0.5%. The prime rate at June 30, 2004 was 4.25%.

The new credit facility also provides a term loan of \$150,000 secured by machinery and equipment, amortizable over 36 months at a variable rate equal to the prime rate plus 1.5%. In addition, Wells Fargo Bank, N.A. has provided the Company with \$300,000 of credit available for the purchase of new capital equipment when needed.

As of June 30, 2004, the Company had a balance owing under the new

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credit facility of \$1,469,000, and the Company had \$681,000 of availability. The credit facility is subject to the following financial covenants: debt service; annual profitability; debt-to-tangible net worth; current ratio; and minimum tangible net worth. As of June 30, 2004, the Company was in compliance with each of these covenants other than the current ratio covenant. The Company obtained a waiver of non-compliance of the current ratio covenant.

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MICROTEL INTERNATIONAL, INC.  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)  
JUNE 30, 2004 AND 2003  
(UNAUDITED)

As of June 30, 2004, the Company's foreign subsidiaries had credit facilities, including lines of credit and term loans, with Venture Finance PLC, a subsidiary of the global Dutch ABN AMRO Holdings, N.V. financial institution, in England, IFN Finance, a subsidiary of ABN AMRO Holdings, N.V., Banc National de Paris, Societe Generale in France and Sogelease and Johnan Shinkin Bank in Japan. At June 30, 2004, the balances outstanding under the Company's U.K., France and Japan credit facilities were \$1,151,000, \$739,000 and \$64,000, respectively.

### (8) SUBSEQUENT EVENT

Pursuant to the terms of a Stock Purchase Agreement executed on July 13, 2004, the Company acquired all of the issued and outstanding common stock of Larus Corporation, a California corporation ("Larus"). Larus is based in San Jose, California and engages in the manufacturing and sale of telecommunications products. Larus has one wholly-owned subsidiary, Vista Labs, Incorporated ("Vista"), which provides engineering services to Larus. The Company acquired all of the assets and liabilities of Larus in this transaction, including the intellectual property, cash, accounts receivable and inventories owned by each of Larus and Vista.

The purchase price for the acquisition consisted of \$1,000,000 in cash, the issuance of 1,213,592 shares of the Company's common stock, \$887,500 in the form of two short-term, zero interest promissory notes, \$3,000,000 in the form of two subordinated secured promissory notes, and warrants to purchase up to an aggregate of 150,000 shares of the Company's common stock at \$1.30 per share. In addition, the Company assumed \$245,000 worth of accounts payable and accrued expenses and entered into an above-market real property lease with the sellers, which lease represents an obligation that exceeds the fair market value by approximately \$756,000 and is part of the acquisition purchase price. The cash portion of the acquisition purchase price was funded with proceeds from the Company's credit facility with Wells Fargo Bank, N.A. and cash on-hand.

In determining the purchase price for Larus, the Company took into account the historical and expected earnings and cash flow of Larus, as well as the value of companies of a size and in an industry similar to Larus, comparable transactions and the market for such companies generally. The Company will consolidate the results of operations of Larus beginning from the date of acquisition, July 13, 2004.

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### ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.

The following discussion and analysis should be read in conjunction with our condensed consolidated financial statements and notes to financial statements included elsewhere in this document. This report and our condensed consolidated financial statements and notes to financial statements contain forward-looking statements, which generally include the plans and objectives of management for future operations, including plans and objectives relating to our future economic performance and our current beliefs regarding revenues we might earn if we are successful in implementing our business strategies. The forward-looking statements and associated risks may include, relate to or be qualified by other important factors, including, without limitation:

- o the projected growth or contraction in the electronic components and communications equipment markets in which we operate;
- o our ability to efficiently and effectively integrate and operate the businesses of our newly-acquired subsidiaries, Larus Corporation ("Larus") and Vista Labs, Incorporated ("Vista");
- o our business strategy for expanding, maintaining or contracting our presence in these markets;
- o anticipated trends in our financial condition and results of operations; and
- o our ability to distinguish ourselves from our current and future competitors.

We do not undertake to update, revise or correct any forward-looking statements.

The information contained in this document is not a complete description of our business or the risks associated with an investment in our common stock. Before deciding to buy or maintain a position in our common stock, you should carefully review and consider the various disclosures we made in this report, and in our other materials filed with the Securities and Exchange Commission that discuss our business in greater detail and that disclose various risks, uncertainties and other factors that may affect our business, results of operations or financial condition. In particular, you should review our annual report on Form 10-K for the year ended December 31, 2003, and the "Risk Factors" we included in that report.

Any of the factors described above could cause our financial results, including our net income or loss or growth in net income or loss to differ materially from prior results, which in turn could, among other things, cause the price of our common stock to fluctuate substantially.

#### OVERVIEW

Through three of our wholly-owned operating subsidiaries, XET Corporation ("XET"), CXR Telcom Corporation ("CXR Telcom"), and CXR Anderson Jacobson, formerly CXR, SA ("CXR-AJ"), and through the divisions and subsidiaries of those subsidiaries, we design, develop, manufacture, assemble, and market products and services in the following two material business segments:

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- o Electronic Components
  - digital and rotary switches
  - electronic power supplies
  - subsystem assemblies
  
- o Communications Equipment
  - network access and transmission products
  - communications test instruments

Our sales are primarily in North America, Europe and Asia. Revenues are recorded when products are shipped if shipped FOB shipping point or when received by the customer if shipped FOB destination.

Sales to customers in the electronic components segment, primarily to aerospace customers, defense contractors and industrial customers, were 63.4%, 59.1% and 46.1% of our total net sales during 2003, 2002 and 2001, respectively, and 62.3% of our total net sales during the six months ended June 30, 2004. Sales of communications equipment and related services, primarily to private customer premises and public carrier customers, were 36.6%, 40.9% and 53.9% of our total net sales during 2003, 2002 and 2001, respectively, and 37.7% of our total net sales during the six months ended June 30, 2004.

During the six months ended June 30, 2004, we achieved a 2.4% sales volume increase in our communications equipment segment as compared to the six months ended June 30, 2003, and the sales volume for our electronic components segment remained stable as compared to the comparable prior year period. As discussed below, our cost reductions and Asian outsourcing have reduced the breakeven point in our communications equipment segment, which enabled us to produce a small operating profit in this segment despite the historically low sales volume that reflects a three-year downturn in the telecommunications market.

In 2003, our communications equipment segment sales increased slightly from the historically low level experienced in 2002. As a result of the telecommunications business downturn in 2001 and 2002, we experienced significant reductions in sales and gross profit as well as changes in our product mix. Consequently, during 2003 we shifted our overall focus toward growing our electronic components business. However, we also continued working to improve the growth and performance of our communications equipment business, particularly customer premises network access and transmission products. These efforts are continuing during 2004 and include our recent acquisition of Larus as discussed below, which acquisition is expected to enhance our performance based upon synergies anticipated to occur through the planned combination of the businesses of Larus and CXR Telcom.

In addition to shifting our overall focus toward growing our electronic components business, during the first half of 2003 we reduced costs at CXR Telcom by reducing its work force and increasing our sourcing of test equipment components from Asian manufacturers that produce components for lower prices than we previously paid to our former suppliers. We have also reduced costs elsewhere in our communications equipment segment and lowered the breakeven point both in our United States and France operations through various cost-cutting methods, such as using Asian contract manufacturers, reducing facility rent expense and downsizing our administrative office in Paris, France. These cost-cutting efforts were a major factor in restoring our communications equipment segment to profitability in 2003 and the first half of 2004. However,

we cannot predict if the recent improvement in telecom sales we are experiencing indicates the end of the severe telecommunications market downturn or the extent to which the downturn may continue to negatively affect our ability to sell our products and services to customers in the telecommunications industry.

In July 2004, we acquired Larus Corporation. Larus is a San Jose, California-based manufacturer and seller of telecommunications products that has one wholly-owned subsidiary, Vista Labs, Incorporated, which provides engineering services to Larus. The basic purchase terms of the acquisition are described below under the heading "Liquidity and Capital Resources." We will consolidate the results of operations of Larus beginning from the date of acquisition, July 13, 2004. Based on current sales projections, we anticipate that the Larus acquisition will be accretive to our earnings per share despite the associated expenses relating both to the payment of the purchase price and the operation and integration of Larus' business. We expect increased sales of our French subsidiary's products in the U.S. market as a result of sales and marketing support for the French products by Larus' U.S.-based sales and marketing staff. We intend to consolidate our CXR Telcom subsidiary's operations into the Larus facility, which we anticipate will result in significant administrative and facilities cost savings.

#### CRITICAL ACCOUNTING POLICIES

Our significant accounting policies are described in the notes to the consolidated financial statements that are included in our annual report on Form 10-K for the year ended December 31, 2003. We believe our most critical accounting policies include inventory valuation, foreign currency translation and goodwill impairment.

#### INVENTORY VALUATION

We value our inventory at the lower of the actual cost to purchase or manufacture the inventory or the current estimated market value of the inventory. We regularly review inventory quantities on hand and record a provision for excess and obsolete inventory based primarily on our estimated forecast of product demand and production requirements for the next twelve months. Demand for our products can fluctuate significantly. A significant increase in the demand for our products could result in a short-term increase in the cost of inventory purchases, while a significant decrease in demand could result in an increase in the amount of excess inventory quantities on hand.

In addition, the communications equipment industry is characterized by rapid technological change, frequent new product development, and rapid product obsolescence that could result in an increase in the amount of obsolete inventory quantities on hand. Also, our estimates of future product demand may prove to be inaccurate, in which case we may have understated or overstated the provision required for excess and obsolete inventory. In the future, if our inventory is determined to be overvalued, we would be required to recognize such costs in our cost of goods sold at the time of such determination. Likewise, if our inventory is determined to be undervalued, we may have over-reported our costs of goods sold in previous periods and would be required to recognize additional operating income at the time of sale. Therefore, although we make every effort to ensure the accuracy of our forecasts of future product demand, any significant unanticipated changes in demand or technological developments could have a significant impact on the value of our inventory and our reported operating results.



## FOREIGN CURRENCY TRANSLATION

We have foreign subsidiaries that together accounted for 68.8% of our net revenues, 70.6% of our assets and 70.3% of our total liabilities as of and for the year ended December 31, 2003, and 67.6% of our net revenues, 67.9% of our assets and 68.3% of our total liabilities as of and for the six months ended June 30, 2004. In preparing our consolidated financial statements, we are required to translate the financial statements of our foreign subsidiaries from the currencies in which they keep their accounting records into United States dollars. This process results in exchange gains and losses which, under relevant accounting guidance, are either included within our statement of operations or as a separate part of our net equity under the caption "cumulative translation adjustment."

Under relevant accounting guidance, the treatment of these translation gains or losses depends upon our management's determination of the functional currency of each subsidiary. This determination involves consideration of relevant economic facts and circumstances affecting the subsidiary. Generally, the currency in which the subsidiary transacts a majority of its transactions, including billings, financing, payroll and other expenditures, would be considered the functional currency. However, management must also consider any dependency of the subsidiary upon the parent and the nature of the subsidiary's operations.

If management deems any subsidiary's functional currency to be its local currency, then any gain or loss associated with the translation of that subsidiary's financial statements is included in a cumulative translation adjustment. However, if management deems the functional currency to be United States dollars, then any gain or loss associated with the translation of these financial statements would be included within our statement of operations.

If we dispose of any of our subsidiaries, any cumulative translation gains or losses would be realized into our statement of operations. If we determine that there has been a change in the functional currency of a subsidiary to United States dollars, then any translation gains or losses arising after the date of the change would be included within our statement of operations.

Based on our assessment of the factors discussed above, we consider the functional currency of each of our international subsidiaries to be each subsidiary's local currency. Accordingly, we had cumulative translation gains of \$108,000 and \$44,000 that were included as part of accumulated other comprehensive income within our balance sheets at December 31, 2003 and June 30, 2004, respectively. During the year ended December 31, 2003 and the six months ended June 30, 2004, we included foreign currency translation adjustments of a gain of approximately \$705,000 and a loss of \$64,000, respectively, under other comprehensive income or loss.

If we had determined that the functional currency of our subsidiaries was United States dollars, these gains or losses would have decreased or increased our loss for these periods. The magnitude of these gains or losses depends upon movements in the exchange rates of the foreign currencies in which we transact business as compared to the value of the United States dollar. These currencies include the euro, the British pound and the Japanese yen. Any future translation gains or losses could be significantly higher or lower than those we recorded for these periods.

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### GOODWILL IMPAIRMENT

We periodically evaluate acquired businesses for potential impairment indicators. Our judgments regarding the existence of impairment indicators are based on legal factors, market conditions and operational performance of our acquired businesses.

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In assessing potential impairment of goodwill, we consider these factors as well as forecasted financial performance of the acquired businesses. If forecasts are not met, we may have to record additional impairment charges not previously recognized. In assessing the recoverability of our goodwill and other intangibles, we must make assumptions regarding estimated future cash flows and other factors to determine the fair value of those respective assets. If these estimates or their related assumptions change in the future, we may be required to record impairment charges for these assets that were not previously recorded. If that were the case, we would have to record an expense in order to reduce the carrying value of our goodwill. On January 1, 2002, we adopted Statement of Financial Accounting Standards No. 142, "Goodwill and Other Intangible Assets," or SFAS No. 142, and were required to analyze our goodwill for impairment issues by June 30, 2002, and then at least annually after that date. At December 31, 2003, the reported goodwill totaled \$2,447,000 (net of accumulated amortization of \$1,070,000). During 2003 and the six months ended June 30, 2004, we did not record any impairment losses related to goodwill and other intangible assets.

### RESULTS OF OPERATIONS

THREE MONTHS ENDED JUNE 30, 2004 COMPARED TO THREE MONTHS ENDED JUNE 30, 2003

The following table sets forth, for the periods indicated, certain statement of operations data expressed as a percentage of total net sales:

	Three months ended June 30,	
	2004	2003
Net sales.....	100.0%	100.0%
Cost of sales.....	54.9	58.6
Gross profit.....	45.1	41.4
Selling, general and administrative expenses.....	32.1	28.1
Engineering and product development expenses.....	4.9	3.6
Operating income.....	8.1	9.7
Interest expense.....	(1.5)	(1.7)
Other income.....	(0.5)	(0.7)
Income before income tax expense.....	6.1	7.3
Income tax expense.....	0.4	2.0

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Net income .....	5.7%	5.3%
	=====	=====

NET SALES. Net sales for the three months ended June 30, 2004 decreased by \$402,000 (5.9%) to \$6,432,000 as compared to \$6,834,000 for the three months ended June 30, 2003.

Net sales of our electronic components decreased by \$423,000 (9.7%) to \$3,955,000 for the three months ended June 30, 2004 as compared to \$4,378,000 for the three months ended June 30, 2003. Net sales of U.K.-produced power supplies by XCEL Power Systems Ltd. ("XPS") decreased by \$550,000 (27.3%) to \$1,467,000 for the three months ended June 30, 2004 as compared to \$2,017,000 for the three months ended June 30, 2003 due to deferral of some program delivery schedules and delay in placement of new engineering contracts. Net sales of subsystem assemblies by XPS increased by \$24,000 (5.6%) to \$450,000 from \$426,000 in the 2003 period. We anticipate that during the remainder of 2004 we will experience a level of sales of power supplies similar to the level we experienced in the three months ended June 30, 2004. Net sales of switches

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manufactured by XET Corporation's Digitran Division increased by \$48,000 (3.3%) to \$1,511,000 for the three months ended June 30, 2004 as compared to \$1,463,000 for the three months ended June 30, 2003.

Net sales of our communications equipment products and services increased by \$21,000 (0.9%) to \$2,477,000 for the three months ended June 30, 2004 as compared to \$2,456,000 for the three months ended June 30, 2003, primarily due to an improvement in net sales of test equipment by CXR Telcom. Test equipment net sales increased by \$118,000 (19.1%) to \$735,000 for the three months ended June 30, 2004 as compared to \$617,000 for the three months ended June 30, 2003 primarily due to increased market penetration into the central region of the U.S.

CXR-AJ, our French subsidiary, produces all of our network access equipment and transmission products. Net sales of network access equipment and transmission products manufactured by CXR-AJ decreased by \$52,000 (3.3%) to \$1,535,000 for the three months ended June 30, 2004 as compared to \$1,587,000 for the prior year period primarily due to reduced sales to distributors.

GROSS PROFIT. Gross profit as a percentage of total net sales increased to 45.1% for the three months ended June 30, 2004 as compared to 41.4% for the comparable period in 2003. In dollar terms, total gross profit increased by \$70,000 (2.5%) to \$2,899,000 for the three months ended June 30, 2004 as compared to \$2,829,000 for the three months ended June 30, 2003.

Gross profit for our electronic components segment decreased slightly in dollar terms by \$32,000 (1.8%) to \$1,694,000 for the three months ended June 30, 2004 as compared to \$1,726,000 for the three months ended June 30, 2003, but increased as a percentage of related net sales to 42.8% for the three months ended June 30, 2004 from 39.4% for the three months ended June 30, 2003. This increase primarily resulted from increased profit margins of digital switches due to changes in product mix to a greater proportion of high margin military spare parts. The gross profit for digital switches increased to \$912,000 from \$731,000 in the prior year period, while the gross profit on power supplies decreased to \$642,000 from \$839,000 in the prior year period primarily due to lower sales volumes. The gross profit for XPS, producer of power supplies, decreased by \$197,000 (23.5%) to \$642,000 for the three months ended June 30,

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2004 as compared to \$839,000 for the three months ended June 30, 2003 due to lower sales. We expect 2004 sales of power supplies to be less than in 2003 due to scheduling of shipments, which we anticipate will result in a lower gross profit for power supplies in 2004 as compared to 2003.

Gross profit for our communications equipment segment increased in dollar terms by \$103,000 (9.3%) to \$1,205,000 for the three months ended June 30, 2004 as compared to \$1,102,000 for the three months ended June 30, 2003, and increased as a percentage of net sales to 48.6% for the three months ended June 30, 2004 from 44.8% for the three months ended June 30, 2003. The increase in gross profit was due to an increase in test equipment sales volume at CXR Telcom and the reduction in costs due to outsourcing to Asian sources. These factors were instrumental in improving our gross profit in test instruments and related sales to \$526,000 as compared to a gross loss of \$335,000 in the prior period. CXR-AJ's decrease in gross profit to \$679,000 from \$767,000 in the prior year period primarily was due to lower markups on sales of network access products and a larger proportion of resale products in the sales base as compared to the proportion of our in-house manufactured products in the sales base.

SELLING, GENERAL AND ADMINISTRATIVE EXPENSES. Selling, general and administrative expenses increased by \$149,000 (7.8%) to \$2,067,000 for the three months ended June 30, 2004 as compared to \$1,918,000 for the three months ended June 30, 2003. Selling, general and administrative expenses also increased as a percentage of total net sales, to 32.1% of net sales during the three months ended June 30, 2004 from 28.1% of net sales during the comparable period in 2003. The increase in selling, general and administrative expenses was due to several factors discussed below.

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Sales commissions decreased by \$61,000 (11.6%) to \$69,000 for the three months ended June 30, 2004 as compared to \$130,000 for the three months ended June 30, 2003, primarily due to lower negotiated commission rates established by CXR Telcom for its sales representatives. However, other sale expenses increased by \$174,000 (36.5%) to \$651,000 for the three months ended June 30, 2004 as compared to \$477,000 for the three months ended June 30, 2003, primarily due to the addition of a sales and marketing manager at XET for the marketing of new rotary switches and also an increase in marketing and sales activities at CXR Telcom. In addition, CXR-AJ incurred \$31,000 of marketing costs attending the Hanover Fair tradeshow during the three months ended June 30, 2004. Administration expenses increased slightly by \$35,000 (2.7%) to \$1,346,000 for the three months ended June 30, 2004 as compared to \$1,311,000 for the three months ended June 30, 2003. Legal and accounting fees increased \$34,000 and administrative costs of our electronic component segment increased \$48,000 for the three months ended June 30, 2004 as compared to the three months ended June 30, 2003. There was also a net decrease in wages of \$90,000 for the three months ended June 30, 2004 as compared to the three months ended June 30, 2003 primarily due to a reversal of an accrual for executive bonuses. We anticipate that selling, general and administrative expenses for the remainder of 2004 will remain at levels higher than those we experienced last year due to increased investments in new products, sales and marketing expenses for our new low profile rotary and digital switches, our increased activity in searching for and analyzing potential acquisitions, our expansion of our investor relations program and our increased corporate governance activities in response to the Sarbanes-Oxley Act of 2002 and recently adopted rules and regulations of the Securities and Exchange Commission.

ENGINEERING AND PRODUCT DEVELOPMENT EXPENSES. Engineering and product development expenses consist primarily of research and product development

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activities. These expenses increased by \$66,000 (26.8%) to \$312,000 for the three months ended June 30, 2004 as compared to \$246,000 for the three months ended June 30, 2003. The majority of the increase was due to additional research and engineering for new low profile rotary and digital switches, including the hiring of two engineers. We expect this higher level of expense to continue throughout 2004 as we develop our new family of rotary switches.

OTHER INCOME AND EXPENSE. Interest expense decreased by \$23,000 (19.7%) to \$94,000 for the three months ended June 30, 2004 as compared to the three months ended June 30, 2003 due to reduced balances and reduced costs associated with a new credit facility for our U.S. operations. We expect annual costs associated with this new credit facility to be approximately \$150,000 less the costs associated with our previous facility. Other expense was \$30,000 for the three months ended June 30, 2004 as compared to \$47,000 for the three months ended June 30, 2003.

INCOME TAX EXPENSE. Income tax expense for the three months ended June 30, 2004 was \$27,000 as compared to \$142,000 for the comparable prior year period. The reduction was primarily due to reduced U.K. income tax payables related to an increase in available loss carryforwards.

NET INCOME. The net income for the three months ended June 30, 2004 increased \$10,000 (2.8%) to \$369,000 as compared to the net income of \$359,000 for the three months ended June 30, 2003. The primary reason for the increase was reduced tax provisions for U.K. taxes. This reduction was almost totally offset with the impact of increased sales and marketing expenses to launch new products and improve the marketing and sales efforts in promoting our existing products. We continue to closely monitor costs throughout our operations and have reduced costs through staffing reductions in our communications equipment operations in the United States.

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### SIX MONTHS ENDED JUNE 30, 2004 COMPARED TO SIX MONTHS ENDED JUNE 30, 2003

The following table sets forth, for the periods indicated, certain statement of operations data expressed as a percentage of total net sales:

	Six months ended June 30,	
	2004	2003
Net sales.....	100.0%	100.0%
Cost of sales.....	55.3	60.2
	44.7	39.8
Gross profit.....		
Selling, general and administrative expenses.....	33.9	28.9
Engineering and product development expenses.....	4.7	3.8
	6.1	7.1
Operating income.....		
Interest expense.....	(1.5)	(1.7)
Other expense.....	(0.3)	(0.5)

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Income before income tax expense.....	4.3	4.9
Income tax expense.....	0.8	1.7
	-----	-----
Net income .....	3.5%	3.2%
	=====	=====

NET SALES. Net sales for the six months ended June 30, 2004 increased by \$122,000 (1.0%) to \$12,624,000 as compared to \$12,502,000 for the six months ended June 30, 2003.

Net sales of our electronic components increased slightly by \$11,000 (0.1%) to \$7,860,000 for the six months ended June 30, 2004 as compared to \$7,849,000 for the six months ended June 30, 2003. Net sales of power supplies by XPS decreased by \$1,089,000 (26.4%) to \$3,037,000 for the six months ended June 30, 2004 as compared to \$4,126,000 for the six months ended June 30, 2003 due to the deferral of some program delivery schedules. We anticipate that during the remainder of 2004 we will experience a level of sales of power supplies similar to the level we experienced in the first half of 2004. Despite the decrease in net sales of power supplies, during the six months ended June 30, 2004, XPS realized a \$411,000 (96.5%) increase in sales of electronic subsystem assemblies to \$837,000 as compared to \$426,000 in the prior year period. Net sales of switches manufactured by XET Corporation's Digitran Division increased by \$303,000 (11.2%) to \$3,000,000 for the six months ended June 30, 2004 as compared to \$2,697,000 for the six months ended June 30, 2003. The increase in net sales of digital switches was a result of increased orders from our customers for military equipment spare parts that we believe were partially due to the war in Iraq. Sales of electronic subsystem assemblies manufactured by the Digitran Division were negligible in the current period and the comparable prior year period.

Net sales of our communications equipment products and services for the six months ended June 30, 2004 increased by \$111,000 (2.4%) to \$4,764,000 for the six months ended June 30, 2004 as compared to \$4,653,000 for the six months ended June 30, 2003. The increase was primarily due to an improvement in net sales of test equipment by CXR Telcom. Test equipment net sales increased by \$309,000 (34.0%) to \$1,217,000 for the six months ended June 30, 2004 as compared to \$908,000 for the six months ended June 30, 2003 primarily due to increased market penetration into the central region of the U.S. and \$115,000 of sales related to a new contract for test equipment for an agency of the Department of Homeland Security. We believe that follow-on orders for this project are probable and likely will be sizable.

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Net sales of network access equipment and transmission products manufactured and marketed by CXR-AJ decreased by \$163,000 (4.9%) to \$3,136,000 for the six months ended June 30, 2004 as compared to \$3,299,000 for the prior year period.

GROSS PROFIT. Gross profit as a percentage of total net sales increased to 44.7% for the six months ended June 30, 2004 as compared to 39.8% for the comparable period in 2003. In dollar terms, total gross profit increased by \$676,000 (13.6%) to \$5,646,000 for the six months ended June 30, 2004 as compared to \$4,970,000 for the six months ended June 30, 2003.

Gross profit for our electronic components segment increased in dollar terms by \$239,000 (7.7%) to \$3,335,000 for the six months ended June 30, 2004 as compared to \$3,096,000 for the six months ended June 30, 2003, and increased as

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a percentage of related net sales to 42.4% for the six months ended June 30, 2004 from 39.4% for the six months ended June 30, 2003. This increase primarily resulted from increased profit margins of digital switches due to changes in product mix to a greater proportion of high margin military spare parts. The gross profit for XPS, producer of power supplies, decreased to \$1,251,000 from \$1,436,000 in the prior year period primarily due to lower shipments.

Gross profit for our communications equipment segment increased in dollar terms by \$438,000 (23.4%) to \$2,311,000 for the six months ended June 30, 2004 as compared to \$1,873,000 for the six months ended June 30, 2003, and increased as a percentage of net sales to 48.5% for the six months ended June 30, 2004 from 40.3% for the six months ended June 30, 2003. The increase in gross profit was due to the increase in sales volume at CXR Telcom, the reduction in costs due to outsourcing to Asian sources and the sale of demo equipment. These factors were instrumental in improving our gross profit in test instruments and related sales to \$887,000 for the six months ended June 30, 2004 as compared to a gross profit of \$312,000 in the prior year period. The gross margin for test instruments increased significantly to 66.3% for the six months ended June 30, 2004 from 29.6% for the prior year period. CXR-AJ's decrease in gross profit to \$1,423,000 for the six months ended June 30, 2004 from \$1,562,000 for the prior year period primarily was due to lower sales of network access products, and CXR-AJ's gross margin declined to 41.5% for the six months ended June 30, 2004 from 43.4% for the prior year period due to a larger proportion of resale products in the sales base as compared to the proportion of our in-house manufactured products in the sales base.

**SELLING, GENERAL AND ADMINISTRATIVE EXPENSES.** Selling, general and administrative expenses increased by \$668,000 (18.5%) to \$4,284,000 for the six months ended June 30, 2004 as compared to \$3,616,000 for the six months ended June 30, 2003. Selling, general and administrative expenses also increased as a percentage of total net sales, to 33.9% of net sales during the six months ended June 30, 2004 from 28.9% of net sales during the comparable period in 2003. The increase in selling, general and administrative expenses was due to several factors discussed below.

Sales expenses increased by \$364,000 (31.1%) to \$1,536,000 for the six months ended June 30, 2004 from \$1,172,000 for the prior year period due to the addition of a sales manager and increased marketing expenses for new low profile rotary and digital switches, test instruments and network access products. Administrative expenses increased by \$303,000 (12.4%) to \$2,747,000 for the six months ended June 30, 2004 from \$2,444,000 for the six months ended June 30, 2003 due to increases in legal, accounting and investor relations expenses and investment banking fees that primarily related to searching for and analyzing potential acquisitions. We anticipate that selling, general and administrative expenses for the remainder of 2004 will remain at levels higher than those we experienced last year due to our increased activity in searching for and analyzing potential acquisitions, our expansion of our investor relations program and our increased corporate governance activities in response to the Sarbanes-Oxley Act of 2002 and recently adopted rules and regulations of the Securities and Exchange Commission.

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**ENGINEERING AND PRODUCT DEVELOPMENT EXPENSES.** Engineering and product development expenses consist primarily of research and product development activities. These expenses increased by \$128,000 (27.4%) to \$595,000 as compared to \$467,000 in the prior year period. The majority of the increase was due to additional research, engineering and patent expenses for our new patent-pending low profile rotary and digital switch products, including the hiring of two

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engineers. We expect this higher level of expense to continue throughout 2004 as we continue to develop our new family of low profile rotary and digital switches.

OTHER INCOME AND EXPENSE. Interest expense decreased to \$190,000 for the six months ended June 30, 2004 as compared to \$213,000 for the six months ended June 30, 2003 due to lower loan balances. Other expense was \$36,000 for the six months ended June 30, 2004 as compared to \$61,000 for the six months ended June 30, 2003.

INCOME TAX EXPENSE. Income tax expense for the six months ended June 30, 2004 was \$102,000 as compared to \$210,000 for the comparable prior year period. The majority of the tax relates to U.K. income tax. The reduction was primarily due to reduced U.K. income tax payable related to an increase in available loss carryforwards.

NET INCOME. The net income for the six months ended June 30, 2004 increased by \$36,000 (8.9%) to \$439,000 as compared to the net income of \$403,000 for the six months ended June 30, 2003. The largest contribution to this positive change was the decrease in the U.K. tax provision. Also contributing was the increase in net sales and gross profit of CXR Telcom in our communications equipment segment, which improved its operating income by \$489,000. This was offset by lower operating earnings derived from power supplies and network access equipment. We continue to closely monitor costs throughout our operations and have reduced costs through staffing reductions in our communications equipment operations in the United States and France and through various other cost-cutting methods, such as using contract manufacturers, reducing facility rent expense and downsizing our administrative office in Paris, France.

### LIQUIDITY AND CAPITAL RESOURCES

During the year ended December 31, 2003 and the six months ended June 30, 2004, we funded our operations primarily through revenue generated from our operations and through our lines of credit with Wells Fargo Business Credit, Inc. and various foreign banks. As of June 30, 2004, we had working capital of \$5,890,000, which represented a \$194,000 improvement from working capital of \$5,696,000 at December 31, 2003. Also at June 30, 2004, we had an accumulated deficit of \$17,447,000, accumulated other comprehensive gains of \$44,000, cash and cash equivalents of \$1,436,000, and \$4,871,000 of accounts receivable. At December 31, 2003, we had an accumulated deficit of \$17,886,000, accumulated other comprehensive gains of \$108,000, cash and cash equivalents of \$1,174,000, and \$5,393,000 of accounts receivable.

Cash provided by our operating activities totaled \$980,000 for the six months ended June 30, 2004 as compared to cash provided by our operating activities of \$612,000 for the six months ended June 30, 2003. This \$368,000 increase in cash provided by operations during the six months ended June 30, 2004 as compared to the comparable prior year period primarily resulted from improved accounts receivable collections.

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Cash used in our investing activities totaled \$186,000 for the six months ended June 30, 2004 as compared to \$4,000 for the six months ended June 30, 2003. Included in the results for the six months ended June 30, 2004 are \$186,000 of fixed asset purchases for telecommunications, management information systems and support of prototype and production quantities of our new low profile rotary and digital switches.



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Cash used in our financing activities totaled \$443,000 for the six months ended June 30, 2004 as compared to \$616,000 of cash used in our financing activities for the first six months of 2003, due to repayment of bank debt in both periods.

On June 1, 2004, our subsidiaries, XET Corporation and CXR Telcom Corporation, together with MicroTel acting as guarantor, obtained a credit facility from Wells Fargo Bank, N.A. for our domestic operations. This facility is effective through July 1, 2005 and replaced the previous credit facility we had with Wells Fargo Business Credit, Inc. No prepayment penalty was due because the prior loan contract excluded from prepayment penalties loans replaced with new credit facilities from Wells Fargo Bank, N.A.. Also, the new credit facility has no minimum interest.

The new credit facility provides a \$3,000,000 revolving credit line secured by accounts receivable and inventories. The first \$2,000,000 of borrowings are not formula-based and do not have to be supported by specific receivables or inventory balances. The interest rate is variable and is adjusted monthly based on the prime rate plus 0.5%. The prime rate at June 30, 2004 was 4.25%.

The new credit facility also provides a term loan of \$150,000 secured by machinery and equipment, amortizable over 36 months at a variable rate equal to the prime rate plus 1.5%. In addition, Wells Fargo Bank, N.A. has provided us with \$300,000 of credit available for the purchase of new capital equipment when needed.

As of June 30, 2004, we had a balance owing under the new credit facility of \$1,469,000, and we had \$681,000 of availability. The credit facility is subject to the following financial covenants: debt service; annual profitability; debt to tangible net worth; current ratio; and minimum tangible net worth. As of June 30, 2004, we were in compliance with each of these covenants other than the current ratio covenant. We obtained a waiver of non-compliance of the current ratio covenant.

As of June 30, 2004, our foreign subsidiaries had credit facilities, including lines of credit and term loans, with Venture Finance PLC, a subsidiary of the global Dutch ABN AMRO Holdings, N.V. financial institution, in England, IFN Finance, a subsidiary of ABN AMRO Holdings, N.V., Banc National de Paris, Societe Generale in France and Sogelease and Johnan Shinkin Bank in Japan. At June 30, 2004, the balances outstanding under our U.K., France and Japan credit facilities were \$1,151,000, \$739,000 and \$64,000, respectively.

XCEL Japan Ltd., or XJL, obtained a term loan on November 29, 2002 from Johnan Shinkin Bank. The loan is amortized over five years and carries an annual fixed interest rate of 3.25%. The balance of the loan as of June 30, 2004 was \$64,000 using the exchange rate in effect at that date for conversion of Japanese yen into United States dollars.

Our U.K. subsidiary, XPS, obtained a credit facility with Venture Finance PLC as of November 12, 2002. This credit facility expires on November 15, 2005. Using the exchange rate in effect at June 30, 2004 for the conversion of British pounds into United States dollars, the facility is for a maximum of \$2,730,000 and includes a \$637,000 unsecured cash flow loan, a \$146,000 term loan secured by fixed assets, and the remainder is a loan secured by accounts receivable and inventory. The interest rate is the base rate of Venture Finance PLC (4.5% at June 30, 2004) plus 2%, and is subject to a minimum rate of 4% per annum. There are no financial performance covenants applicable to this credit facility.

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On April 8, 2003, CXR-AJ obtained a credit facility from IFN Finance, a subsidiary of ABN AMRO N.V. The credit line is for a maximum of \$1,459,000, based on the exchange rate in effect at June 30, 2004 for the conversion of euros into United States dollars. This represents a substantial increase over the total of the credit lines that CXR-AJ had with its former lenders. In addition, CXR-AJ has outstanding term loans with two other French banks totaling \$57,000. The IFN Finance facility is secured by accounts receivable and carries an annual interest rate of 1.6% above the French "T4M" rate. The French T4M rate was 2.03% as of May 31, 2004.

Our backlog was \$8,403,000 as of June 30, 2004 as compared to \$11,476,000 as of June 30, 2003. The reduction in backlog was primarily due to substantial shipments under long-term contracts by XPS in the U.K. Our backlog as of June 30, 2004 was 90.8% related to our electronic components business, which business tends to provide us with long lead-times for our manufacturing processes due to the custom nature of the products, and 9.2% related to our communications equipment business, which business tends to deliver standard products from stock as orders are received. The amount of backlog orders represents revenue that we anticipate recognizing in the future, as evidenced by purchase orders and other purchase commitments received from customers, but on which work has not yet been initiated or with respect to which work is currently in progress. However, there can be no assurance that we will be successful in fulfilling such orders and commitments in a timely manner or that we will ultimately recognize as revenue the amounts reflected as backlog.

We took various actions to reduce costs in 2003. These actions were intended to reduce the cash outlays of our telecommunications equipment segment to match its revenue rate. We also have contracted with Asian manufacturers for production of test equipment components at lower prices than we previously paid to our former suppliers and have received shipments of quality components from these new Asian suppliers.

We included in our annual report on Form 10-K for the year ended December 31, 2003 a contractual obligations table that outlines payments due from us or our subsidiaries under our lines of credit and other significant contractual obligations through 2008, exclusive of interest. During the six months ended June 30, 2004, no material changes in this information occurred outside the ordinary course of business.

As described above under the heading "Overview," we acquired Larus and Vista in July 2004. As a result of the acquisition, we acquired all of the assets and liabilities of Larus, including the intellectual property, cash, accounts receivable and inventories owned by each of Larus and Vista. The purchase price consisted of \$1,000,000 in cash, the issuance of 1,213,592 shares of our common stock, \$887,500 in the form of two short-term, zero interest promissory notes that have since been repaid, \$3,000,000 in the form of two subordinated secured promissory notes, and warrants to purchase up to an aggregate of 150,000 shares of our common stock at \$1.30 per share. In addition, we assumed \$245,000 worth of accounts payable and accrued expenses and entered into an above-market seven-year real property lease with the sellers, which lease represents an obligation that exceeds the fair market value by approximately \$756,000.

We funded the cash portion of the Larus acquisition purchase price using proceeds from our credit facility with Wells Fargo Bank, N.A. and our cash on-hand. In determining the purchase price for Larus, we took into account the historical and expected earnings and cash flow of Larus, as well as the value of companies of a size and in an industry similar to Larus, comparable transactions

and the market for such companies generally.

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We believe that current and future available capital resources, revenues generated from operations, and other existing sources of liquidity, including the credit facilities we and our subsidiaries have, will be adequate to meet our anticipated working capital and capital expenditure requirements for at least the next twelve months, including the additional expenses relating to the Larus acquisition. If, however, our capital requirements or cash flow vary materially from our current projections or if unforeseen circumstances occur, we may require additional financing. Depressed global economic conditions may cause prolonged declines in investor confidence and accessibility to capital markets. Our failure to raise capital, if needed, could restrict our growth, limit our development of new products or hinder our ability to compete.

#### EFFECTS OF INFLATION

The impact of inflation and changing prices has not been significant on the financial condition or results of operations of either our company or our operating subsidiaries during the periods presented.

#### IMPACTS OF NEW ACCOUNTING PRONOUNCEMENTS

In December 2003, the Financial Accounting Standards Board ("FASB") issued Statement of Financial Accounting Standards ("SFAS") No. 132 (revised 2003), "Employers' Disclosures about Pensions and Other Postretirement Benefits," an amendment of SFAS Nos. 87, 88 and 106, and a revision of SFAS No. 132. The statement is effective for fiscal years and interim periods ending after December 15, 2003. The statement revises employers' disclosures about pension plans and other post-retirement benefit plans. It does not change the measurement or recognition of those plans required by SFAS Nos. 87, 88 and 106. The new rules require additional disclosures about the assets, obligations, cash flows, and net periodic benefit cost of defined benefit pension plans and other post-retirement benefit plans. The adoption of this statement has not adversely affected our financial condition or results of operations.

In December 2003, the FASB issued FASB Staff Position No. ("FSP") 106-1, "Accounting and Disclosure Requirements Related to the Medicare Prescription Drug, Improvement and Modernization Act of 2003." The guidance is effective for initial interim or annual fiscal periods ending after December 7, 2003. FSP 106-1 permits employers that sponsor post-retirement benefit plans (plan sponsors) that provide prescription drug benefits to retirees to make a one-time election to defer accounting for any effects of the Medicare Prescription Drug, Improvement and Modernization Act of 2003 ("Act"). Without FSP 106-1, plan sponsors would be required under SFAS No. 106 to account for the effects of the Act in the fiscal period that includes December 8, 2003, the date the President signed the Act into law. The adoption of this statement has not adversely affected our financial condition or results of operations.

In December 2003 the Securities and Exchange Commission issued Staff Accounting Bulletin No. ("SAB") 104, "Revenue Recognition." SAB 104 codifies, revises and rescinds certain sections of SAB 101, in order to make this interpretive guidance consistent with current authoritative accounting and auditing guidance and Securities and Exchange Commission rules and regulations. Accordingly, there is no impact to our results of operations, financial position or cash flows as a result of the issuance of SAB No. 104.

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In December 2003, the FASB issued FASB Interpretation No. ("FIN") 46R, "Consolidation of Variable Interest Entities." FIN 46R requires the application of either FIN 46 or FIN 46R by public entities to all special purpose entities ("SPEs") created prior to February 1, 2003, as of December 31, 2003 for calendar year-end companies. FIN 46R is applicable to all non-SPEs created prior to February 1, 2003 at the end of the first interim or annual period ending after March 15, 2004. For all entities created subsequent to January 31, 2003, public entities were required to apply the provisions of FIN 46. The adoption of FIN 46 did not adversely affect our consolidated financial position, results of operations or cash flows. The adoption of FIN 46R for SPEs did not impact our consolidated financial position, results of operations or cash flows, and we do not believe the adoption of FIN 46R for non-SPEs will adversely affect our consolidated financial position, results of operations or cash flows.

### ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK.

We have established and acquired international subsidiaries that prepare their balance sheets in the relevant foreign currency. In order to be included in our consolidated financial statements, these balance sheets are converted, at the then current exchange rate, into United States dollars, and the statements of operations are converted using weighted average exchange rates for the applicable period. Accordingly, fluctuations of the foreign currencies relative to the United States dollar could have an effect on our consolidated financial statements. Our exposure to fluctuations in currency exchange rates has increased as a result of the growth of our international subsidiaries. However, because historically the majority of our currency exposure has related to financial statement translation rather than to particular transactions, we do not intend to enter into, nor have we historically entered into, forward currency contracts or hedging arrangements in an effort to mitigate our currency exposure.

A substantial portion of our notes payable and long-term debt have variable interest rates based on the prime interest rate and/or the lender's base rate, which exposes us to risk of earnings loss due to changes in such interest rates. Our annual report on Form 10-K for the year ended December 31, 2003 contains information about our debt obligations that are sensitive to changes in interest rates under "Item 7A. Quantitative and Qualitative Disclosures About Market Risk." There were no material changes in those market risks during the six months ended June 30, 2004.

### ITEM 4. CONTROLS AND PROCEDURES.

Our Chief Executive Officer and Chief Financial Officer (our principal executive officer and principal financial officer, respectively) have concluded, based on their evaluation as of June 30, 2004, that the design and operation of our "disclosure controls and procedures" (as defined in Rule 13a-15(e) under the Securities Exchange Act of 1934, as amended ("Exchange Act")) are effective to ensure that information required to be disclosed by us in the reports filed or submitted by us under the Exchange Act is accumulated, recorded, processed, summarized and reported to our management, including our principal executive officer and our principal financial officer, as appropriate to allow timely decisions regarding whether or not disclosure is required.

During the quarter ended June 30, 2004, there were no changes in our "internal controls over financial reporting" (as defined in Rule 13a-15(f) under the Exchange Act) that have materially affected, or are reasonably likely to materially affect, our internal controls over financial reporting.

PART II  
OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS.

We are not a party to any material pending legal proceedings.

ITEM 2. CHANGES IN SECURITIES, USE OF PROCEEDS AND ISSUER PURCHASES OF EQUITY SECURITIES.

We have not paid dividends on our common stock to date. Our credit facility with Wells Fargo Bank, N.A. prohibits the payment of cash dividends on our common stock. We currently intend to retain future earnings to fund the development and growth of our business and, therefore, do not anticipate paying cash dividends on our common stock within the foreseeable future. Any future payment of dividends on our common stock will be determined by our board of directors and will depend on our financial condition, results of operations, contractual obligations and other factors deemed relevant by our board of directors.

ITEM 3. DEFAULTS UPON SENIOR SECURITIES.

None.

ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS.

None.

ITEM 5. OTHER INFORMATION.

Pursuant to the terms of a Stock Purchase Agreement executed on July 13, 2004, we acquired all of the issued and outstanding common stock of Larus Corporation, a California corporation ("Larus"). Prior to the acquisition, all of the common stock of Larus was owned by Noel C. McDermott, as Trustee of the Noel C. McDermott Revocable Living Trust dated December 18, 1995, and Warren P. Yost and Gail A. Yost, as Co-Trustees Under Declaration of Trust dated March 9, 1988.

Larus is based in San Jose, California and engages in the manufacturing and sale of telecommunications products. Larus has one wholly-owned subsidiary, Vista Labs, Incorporated ("Vista"), which provides engineering services to Larus. We acquired all of the assets and liabilities of Larus in this transaction, including the intellectual property, cash, accounts receivable and inventories owned by each of Larus and Vista. We intend to use these acquired assets for the same purpose for which they were used by each of Larus and Vista.

The purchase price for the acquisition consisted of \$1,000,000 in cash, the issuance of 1,213,592 shares of our common stock, \$887,500 in the form of short-term, zero interest promissory notes that have been subsequently paid in full, \$3,000,000 in the form of two subordinated secured promissory notes, and warrants to purchase up to an aggregate of 150,000 shares of our common stock at \$1.30 per share. In addition, we assumed \$245,000 worth of accounts payable and accrued expenses and entered into an above-market real property lease with the sellers, which lease represents an obligation that exceeds fair market value by approximately \$756,000. The cash portion of the acquisition purchase price was funded with proceeds from our credit facility with Wells Fargo Bank, N.A. and cash on-hand. In determining the purchase price for Larus, we took into account

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the historical and expected earnings and cash flow of Larus, as well as the value of companies of a size and in an industry similar to Larus, comparable transactions and the market for such companies generally.

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### ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K.

#### (a) Exhibits

Number	Description
2.1	Stock Purchase Agreement dated July 13, 2004 between MicroTel International Inc.; Noel C. McDermott; Warren P. Yost; Noel C. McDermott, as Trustee of the Noel C. McDermott Revocable Living Trust dated December 19, 1995; and Warren P. Yost and Gail A. Yost, as Co-Trustees Under Declaration of Trust dated March 9, 1988 (1)
2.2	Subordinated Secured Promissory Note dated July 13, 2004 in the principal amount of \$1,681,318.68 made by MicroTel International Inc. in favor of Noel C. McDermott Revocable Living Trust dated December 19, 1995
2.3	Subordinated Secured Promissory Note dated July 13, 2004 in the principal amount of \$1,318,681.32 made by MicroTel International Inc. in favor of Warren P. Yost and Gail A. Yost, as Co-Trustees Under Declaration of Trust dated March 9, 1988
2.4	Pledge and Security Agreement dated July 13, 2004 between MicroTel International Inc.; Noel C. McDermott, as Collateral Agent; Noel C. McDermott, as Trustee of the Noel C. McDermott Revocable Living Trust dated December 19, 1995; and Warren P. Yost and Gail A. Yost, as Co-Trustees Under Declaration of Trust dated March 9, 1988
2.5	Intercreditor Agreement dated July 13, 2004 between MicroTel International Inc.; Noel C. McDermott, as Trustee of the Noel C. McDermott Revocable Living Trust dated December 19, 1995; and Warren P. Yost and Gail A. Yost, as Co-Trustees Under Declaration of Trust dated March 9, 1988
2.6	Continuing Guarantee dated July 13, 2004 made by Larus Corporation in favor of Noel C. McDermott, as Trustee of the Noel C. McDermott Revocable Living Trust dated December 19, 1995, and Warren P. Yost and Gail A. Yost, as Co-Trustees Under Declaration of Trust dated March 9, 1988
2.7	Continuing Guarantee dated July 13, 2004 made by Vista Labs Incorporated in favor of Noel C. McDermott, as Trustee of the Noel C. McDermott Revocable Living Trust dated December 19, 1995, and Warren P. Yost and Gail A. Yost, as Co-Trustees Under Declaration of Trust dated March 9, 1988
2.8	Continuing Guarantee dated July 13, 2004 made by CXR Telcom in favor of Noel C. McDermott, as Trustee of the Noel C.

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McDermott Revocable Living Trust dated December 19, 1995, and Warren P. Yost and Gail A. Yost, as Co-Trustees Under Declaration of Trust dated March 9, 1988

- 2.9 Security Agreement dated July 13, 2004 made by Larus Corporation in favor of Noel C. McDermott, as Trustee of the Noel C. McDermott Revocable Living Trust dated December 19, 1995, and Warren P. Yost and Gail A. Yost, as Co-Trustees Under Declaration of Trust dated March 9, 1988

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- 2.10 Security Agreement dated July 13, 2004 made by Vista Labs Incorporated in favor of Noel C. McDermott, as Trustee of the Noel C. McDermott Revocable Living Trust dated December 19, 1995, and Warren P. Yost and Gail A. Yost, as Co-Trustees Under Declaration of Trust dated March 9, 1988
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- 10.1 Commercial Lease dated July 13, 2004 between MicroTel International Inc., as Tenant, and Noel C. McDermott and Warren P. Yost, as Landlord, for the premises located at 894 Faulstich Court, San Jose, California
- 10.2 Credit Facility Letter Agreement dated June 1, 2004 between Wells Fargo Bank, N.A., XET Corporation and CXR Telcom Corporation
- 10.3 Revolving Line of Credit Note dated June 1, 2004 in the principal amount of up to \$3,000,000 made by XET Corporation and CXR Telcom Corporation in favor of Wells Fargo Bank, N.A.
- 10.4 Term Note dated June 1, 2004 in the principal amount of \$150,000 made by XET Corporation and CXR Telcom Corporation in favor of Wells Fargo Bank, N.A.
- 10.5 Continuing Guaranty made by XET Corporation and CXR Telcom Corporation in favor of Wells Fargo Bank, N.A.
- 10.6 Security Agreement Equipment made by XET Corporation in favor of Wells Fargo Bank, N.A.
- 10.7 Security Agreement Equipment made by CXR Telcom Corporation in favor of Wells Fargo Bank, N.A.
- 10.8 Continuing Security Agreement Rights to Payment and Inventory made by XET Corporation in favor of Wells Fargo Bank, N.A.
- 10.9 Continuing Security Agreement Rights to Payment and Inventory made by CXR Telcom Corporation in favor of Wells Fargo Bank, N.A.

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- 31 Certifications Required by Rule 13a-14(a) of the Securities Exchange Act of 1934, as amended, as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
- 32 Certification of Chief Executive Officer and Chief Financial Officer Pursuant to 18 U.S.C. Section 350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

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(1) Filed with the Securities and Exchange Commission on July 28, 2004 as an exhibit to our Form 8-K for July 13, 2004 and incorporated herein by reference.

(b) Reports on Form 8-K  
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None.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

MICROTEL INTERNATIONAL, INC.

Dated: August 16, 2004

By: /S/ CARMINE T. OLIVA

-----  
Carmine T. Oliva, Chairman of the Board,  
Chief Executive Officer (principal executive  
officer) and President

By: /S/ RANDOLPH D. FOOTE

-----  
Randolph D. Foote, Chief Financial Officer  
(principal financial and accounting officer)

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EXHIBITS ATTACHED TO THIS REPORT

Number -----	Description -----
2.2	Subordinated Secured Promissory Note dated July 13, 2004 in the principal amount of \$1,681,318.68 made by MicroTel International Inc. in favor of Noel C. McDermott Revocable Living Trust dated December 19, 1995
2.3	Subordinated Secured Promissory Note dated July 13, 2004 in the principal amount of \$1,318,681.32 made by MicroTel International Inc. in favor of Warren P. Yost and Gail A. Yost, as Co-Trustees Under Declaration of Trust dated March 9, 1988



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- 2.4 Pledge and Security Agreement dated July 13, 2004 between MicroTel International Inc.; Noel C. McDermott, as Collateral Agent; Noel C. McDermott, as Trustee of the Noel C. McDermott Revocable Living Trust dated December 19, 1995; and Warren P. Yost and Gail A. Yost, as Co-Trustees Under Declaration of Trust dated March 9, 1988
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- 10.2 Credit Facility Letter Agreement dated June 1, 2004 between Wells Fargo Bank, N.A., XET Corporation and CXR Telcom

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### Corporation

- 10.3 Revolving Line of Credit Note dated June 1, 2004 in the principal amount of up to \$3,000,000 made by XET Corporation and CXR Telcom Corporation in favor of Wells Fargo Bank, N.A.
- 10.4 Term Note dated June 1, 2004 in the principal amount of \$150,000 made by XET Corporation and CXR Telcom Corporation in favor of Wells Fargo Bank, N.A.
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- 10.6 Security Agreement Equipment made by XET Corporation in favor of Wells Fargo Bank, N.A.
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- 32 Certification of Chief Executive Officer and Chief Financial Officer Pursuant to 18 U.S.C. Section 350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002